P&G Health

September 3, 2026

To,
BSE Limited
Department of Corporate Services
Phiroze Jeejeebhoy Towers,
Dalal Street, Mumbai – 400001
Ref:- Scrip Code:- 500126

To,
National Stock Exchange of India Limited
Exchange Plaza, Plot No. C/1, G Block
Bandra Kurla Complex,
Bandra (East), Mumbai - 400051
Ref:-NSE Symbol:- PGHL

Dear Sir/Madam,

Sub: Proceedings of the 59th Annual General Meeting (AGM) of Shareholders held on September 3, 2026

Pursuant to Regulation 30 read with Para A (13) of Part A of Schedule III of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, we hereby inform you that the 59th Annual General Meeting of the Company was held on September 3, 2026 at 2:30 p.m. through Video Conferencing ("VC") / Other Audio Visual Means ("OAVM"). In this respect, please find enclosed a summary of proceedings of the 59th Annual General Meeting.

Further, we have enclosed copy of presentation of the Company as presented at the 59th Annual General Meeting.

Kindly take the above on record and oblige.

Thanking you,

Yours faithfully,

For Procter & Gamble Health Limited

Flavia Peter Machado
Digitally signed by Flavia Peter Machado
Date: 2026.09.03 17:17:32 +05'30'

Flavia Machado
Authorized Signatory

Summary of the proceedings of the 59th Annual General Meeting of Procter & Gamble Health Limited held on Thursday, September 3, 2026 at 2:30 p.m. through Video Conference / Other Audio-Visual Means

The meeting commenced at 2:30 p.m. as the requisite quorum was present.

Ms. Flavia Machado, Senior Manager- Secretarial, welcomed the shareholders to the 59th Annual General Meeting (AGM).

Mr. S Madhavan chaired the meeting. The Chairman welcomed all the Members and called the meeting to order.

The Chairman informed the Shareholders that the AGM is being conducted through video conference and other audio-visual means as permitted by the Ministry of Corporate Affairs (MCA). The Notice of AGM along with the Annual Report for the financial year 2025-26 were sent to the shareholders electronically and a letter with the web-link of the annual report and notice of the meeting was sent to shareholders whose email IDs were not updated with the Company in accordance with the MCA and SEBI circulars.

The Chairman then introduced the Board members and management officials, present for the meeting as follows.

Mr. Milind Thatte, Managing Director
Mr. Shashank Srowthy, Chief Financial Officer and Executive Director
Mr. Sharad Tyagi, Independent Director
Ms. Krishna Sarma, Independent Director
Mr. Aalok Agrawal, Non-Executive Director
Ms. Seema Sambasivan, Non-Executive Director
Ms. Flavia Machado, Senior Manager- Secretarial

It was updated that the representatives of the Statutory Auditors and Secretarial Auditors had also joined this Meeting.

The Chairman further informed the Auditors' Report did not contain any qualifications or observations.

Ms. Flavia Machado, Senior Manager- Secretarial, briefed the Members through the general instructions regarding virtual participation in this AGM, resolutions being put through vote and e-voting process. Live streaming of the meeting was also available on the NSDL website. She also informed the members that the requisite statutory registers were available for electronic inspection for the shareholders who wished to view the same, on the e-voting system.

Ms. Machado, further updated that the Company had provided an e-voting facility for members to cast their vote through remote e-voting, which commenced on Monday, August 31, 2026 at 9:00 a.m. and ended on Wednesday, September 2, 2026 at 5:00 p.m.

Those Members who had not done so were eligible to vote through the e-voting system within 30 minutes post conclusion of this AGM. Mr. Nrupang B. Dholakia was appointed as the Scrutinizer for conducting the scrutiny of votes cast through e-voting at the meeting.

The resolutions proposed to be passed at the Annual General Meeting contained in the Notice convening the Meeting, which was circulated to the Members, and read by Ms. Flavia Machado, were:

Sr. No.	Item
Ordinary Business	
1	To receive, consider and adopt the Audited Balance Sheet as at March 31, 2026 and the Statement of Profit and Loss for the Financial Year ended on that date, together with the Reports of the Auditors and Directors thereon. (Ordinary Resolution)
2	To confirm payment of interim dividend and declare final dividend for the Financial Year ended March 31, 2026. (Ordinary Resolution)
3	To appoint a director in place of Mr. Aalok Agrawal, Non-Executive Director, who retires by rotation and being eligible, offers himself for re-appointment. (Ordinary Resolution)
Special Business	
4	To ratify remuneration payable to the Cost Auditor for the Financial Year 2026-27. (Ordinary Resolution)
5	To re-appointment of Mr. S. Madhavan as Non-Executive Independent Director of the Company for a period of five years, effective November 15, 2026. (Special Resolution)

Mr. Milind Thatte, Managing Director, provided an overview on the Company's business performance (presentation is attached as Annexure 1)

The Chairman invited the Members for their comments and questions on the Financial Accounts and the Annual Report. Then the Members raised questions and made observations relating to the Annual Accounts and the Annual Report. The Management responded to the queries raised by the Members.

The Chairman informed the Members that the results of the voting would be announced on receipt of the Scrutinizer's Report, within 2 working days of the conclusion of the meeting to the Stock Exchanges and would be made available on the website of the Company.

The Meeting concluded at 3:55 p.m. The Members who had not completed voting earlier and intended to do so were given 30 minutes to complete the e-voting on NSDL portal.

The e-voting portal closed at 4:25 p.m.

For Procter & Gamble Health Limited

Flavia Peter Machado

Digitally signed by Flavia Peter Machado
Date: 2026.09.03 17:18:18 +05'30'

Flavia Machado
Authorized Signatory

P&G Health

Annual General Meeting 2025-26

3 September 2026

AGENDA

- Business Results
- Strategy and Fiscal Updates
- Landscape, Trends & Outlook

Fiscal Results 2025-26

DELIVERED A STRONG YEAR

FY 2025-26 | *Strong, consistent Balanced Growth*

+16%
SALES

+30%
PAT

Considering that the company, effective last year, changed its Financial Year from July 1 –June 30 to April 1 – March 31, the last Financial Year of the Company covered a period of 9 months, from July 1, 2024, to March 31, 2025. The company performance has therefore been indexed versus the comparable 12-months period in the last year (April 1,2024, to March 31, 2025). The performance versus a 9-month past fiscal will not be comparable.

INTEGRATED GROWTH STRATEGY

PORTFOLIO
PERFORMANCE DRIVES BRAND CHOICE

ORGANIZATION
EMPOWERED • AGILE ACCOUNTABLE

SUPERIORITY
TO WIN WITH CONSUMERS

CONSTRUCTIVE DISRUPTION
ACROSS OUR BUSINESS

PRODUCTIVITY
TO FUEL INVESTMENTS

PORTFOLIO

PERFORMANCE DRIVES BRAND CHOICE

PORTFOLIO
Trusted, Quality, Highly Recommended Brands

NEUROTROPIC VITAMINS

IRON

VITAMIN E

VITAMIN B COMPLEX

NASAL CARE

OMEGA - 3

SUPERIORITY

TO WIN WITH CONSUMERS

SUPERIORITY TO WIN WITH CONSUMERS

PRODUCT

PACKAGING

COMMUNICATION

RETAIL EXECUTION

CONSUMER & CUSTOMER VALUE

Superior Innovations To Delight Consumers

PRODUCT

Easy-To-Consume
Iron Supplement

Symptomatic Relief
from **Nerve Pain**

Superior
Fatty Liver Solution

PACKAGING

Packaging that educates, and stands out in store

BEFORE

AFTER

RETAIL EXECUTION

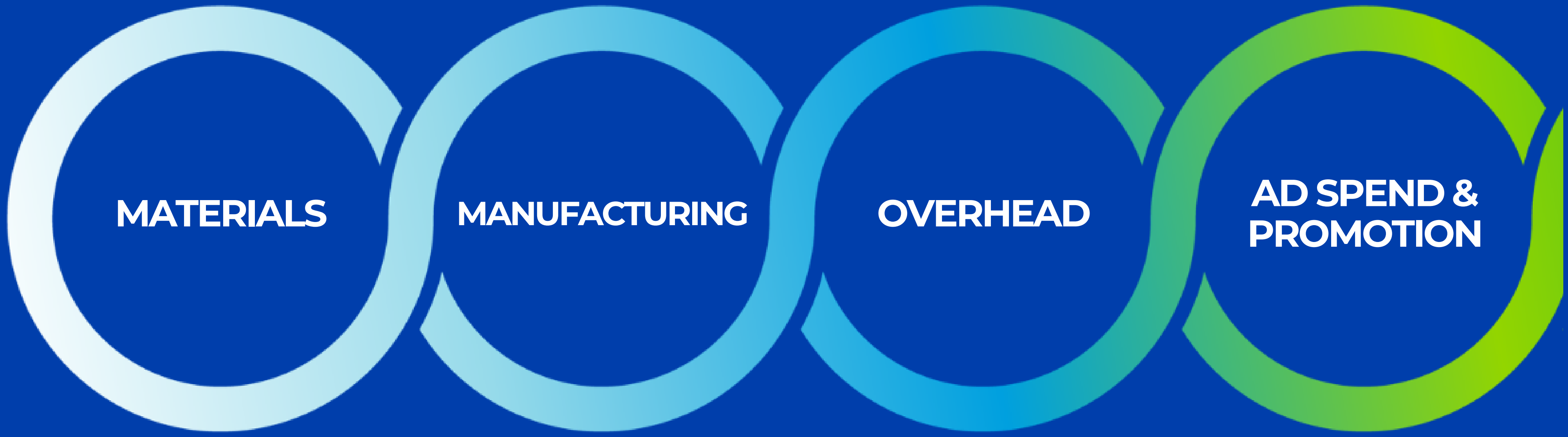
MATERIALS
MANUFACTURING
OVERHEAD
AD SPEND & PROMOTION
WORKING CAPITAL

PRODUCTIVITY
TO FUEL INVESTMENTS

PRODUCTIVITY
INTEGRATED INTO THE STRATEGY

Delivering the same or better output measures...

with lower spending or resource investment.



INR 35 crores productivity savings for FY 25/26

LEAN INNOVATION

BRAND BUILDING

SUPPLY CHAIN

DIGITIZATION & DATA ANALYTICS

CONSTRUCTIVE DISRUPTION

ACROSS THE BUSINESS

CONSTRUCTIVE DISRUPTION
ACROSS THE BUSINESS

Health Care Practitioners/ Health Care Organizations / Chemist +

DISTRIBUTOR PARTNERSHIPS

Winning model enabling **last mile reach**

LEVERAGING EMERGING CHANNELS

(E-pharmacies, E-com, Q-Com)

Available to consumers **where they are**

EXTRA URBAN COVERAGE EXPANSION

Expanding reach to **white-space extra urban markets**

ORGANIZATION

EMPOWERED • AGILE • ACCOUNTABLE

Prioritizing Employee Wellbeing Delivering Superior Employee Value Equation

OUR FOCUS AREAS

P&G Health

SEHAT

RISE WITH HEALTH

A CSR Initiative from Procter & Gamble Health Limited

SUPPORTING ACCESS TO HEALTH CARE FACILITIES AND AWARENESS IN UNDERSERVED COMMUNITIES
SINCE 2019

15,00,000+
Lives impacted

Healthcare Accessibility

Improving Healthcare accessibility through mobile medical units across 11 states

Healthcare Awareness

Creating healthcare awareness for uptake of Nutrition, Hygiene & maternal care

Partners

5

HelpAge India

CSa Catalysts for Social Action
A family for every child

VIJAYAVAHINI CHARITABLE FOUNDATION
Supported by TATA TRUSTS

karuna trust

जन स्वास्थ्य सहयोग
People's Health Support Group

P&G

DRIVING HEALTHCARE ACCESS

Mobile Health Care Units

Special Boat Clinic

25K+
VISITS

1.8L+
Free Treatments
FY26

1.1L+
Kilometers Travelled

DRIVING HEALTHCARE AWARENESS


Yes To Poshan Initiative

55K
Lives Impacted

27
Villages

4000+
Malnourished Children

Healthcare For Children

~20K
Children Impacted

30+
CCIs Supported Each Year

LONG TERM TRENDS

SUPERIOR RESULTS OVER THE PAST 5 YEARS

+7%
CAGR
NET SALES

+13%
CAGR
PAT

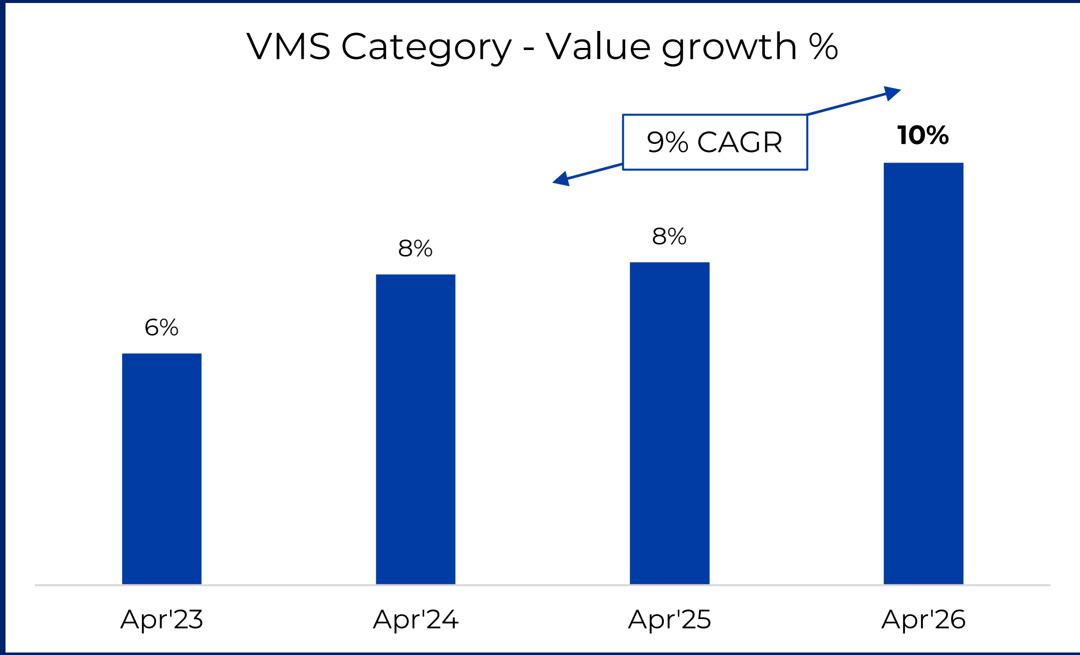
+43%
Increase in ROE

Note: 1) Basis Published results; 2) Net Sales refers to revenue from operations; 3) PAT Excluding OCI; 4) ROE = PAT/ Equity

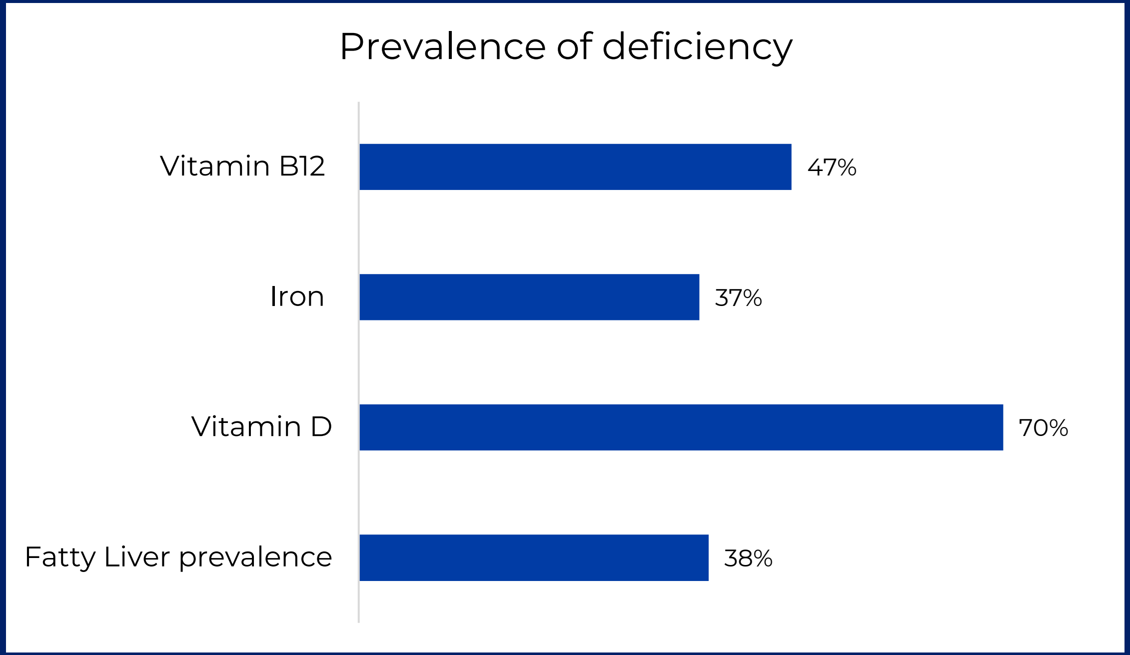
LANDSCAPE

Accelerating VMS category & emerging trends in India

Steady growth of VMS Category
9% CAGR in last 3 years



Widespread Vitamin deficiency
in Indian population



Source – IQVIA MAT Apr'26, IQVIA, NCBI

THANK YOU