



INVESTOR PRESENTATION Q1 FY27

Powering the Next Phase of Growth



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SANJAY AGGARWAL
Chairman & CEO

“ We have started FY27 on a strong note, with healthy growth across both revenue and profitability compared with the corresponding period last year. The performance reflects sustained demand across our key business segments, coupled with improved operating efficiencies and disciplined executions.

We continue to see encouraging opportunities across the power sector, especially transmission & distribution, data centers, renewables and infrastructure sectors, while our specialized cable portfolio and international business provide additional avenues for growth. Our focus remains on strengthening our product capabilities and expanding our presence across domestic and international markets.

With a healthy business pipeline and supportive underlying demand, we remain confident about maintaining this momentum through the year and creating sustainable, long-term value for our stakeholders. ”

- 01** **PARAMOUNT AT A GLANCE**
- Company Snapshot
 - Our Value Chain
 - Journey
 - Why Paramount

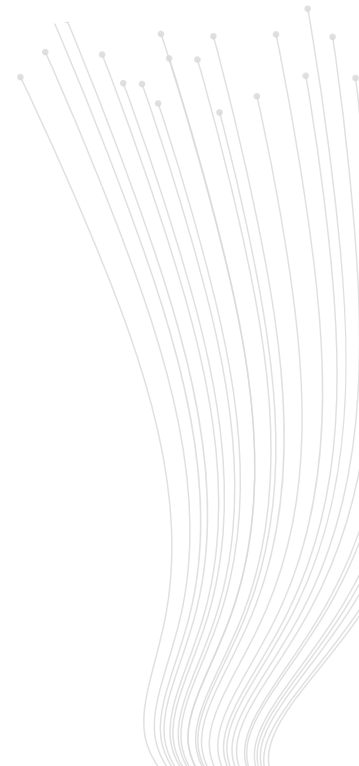
- 02** **WIRE & CABLES SECTOR AT A GLANCE**
- Industry Opportunity

- 03** **OPERATING SCALE**
- Product Portfolio
 - Manufacturing & Capacity
 - Geographic Presence
 - Revenue Mix
 - Export Flexibility
 - Order Book

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Paramount at a Glance

01



35.4%

4-Year
Revenue CAGR

48.5%

4-Year
EBITDA CAGR

64.6%

4-Year
PAT CAGR

₹ 583 Cr

Order book

31 Mar 2026

29,664

Metal throughput

MTPA | FY26

35+

Presence across Export
Geographies

8 US distributors

2 (+1)

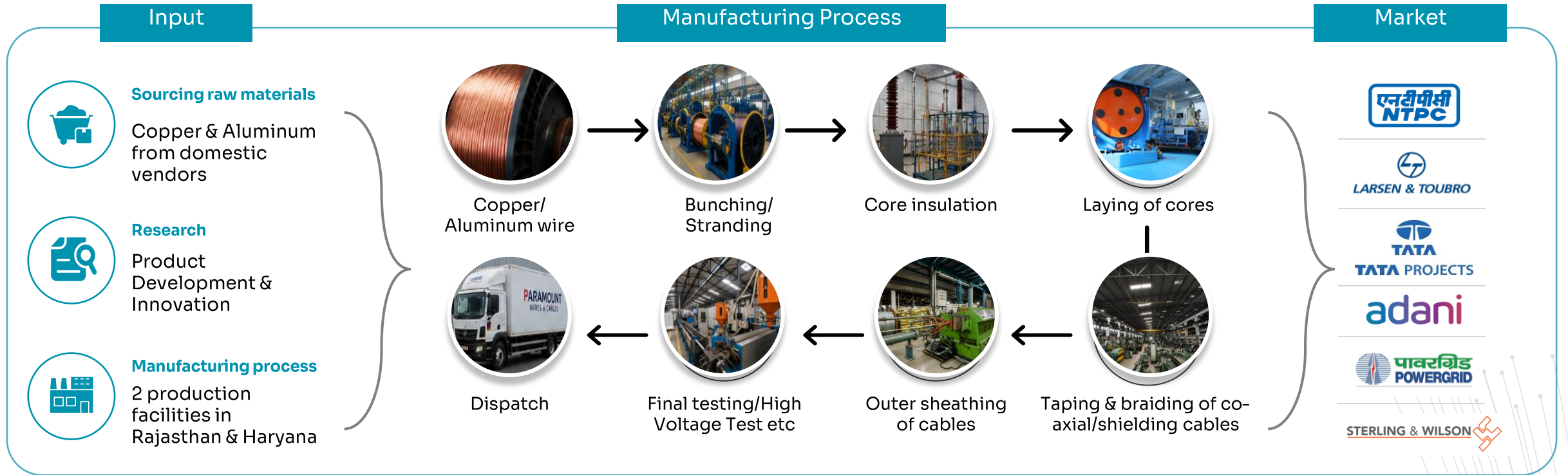
Manufacturing Plants
(3rd under construction)

Largest Indian
LV Cable Exporter to
the U.S. in CY2025

950+

Institutional
Clients





End-To-End Capabilities

Strategic Sourcing

- Quality raw materials
- Long term supplier relationships
- Stringent incoming quality checks

Integrated Manufacturing

- Automated & technology-driven production line
- Greenfield EHV facility under construction (Narmadapuram, M.P)

Quality & Testing

- In house testing at every stage of production
- High voltage & routine testing
- Global certification UL, BIS, ROSO, ISO

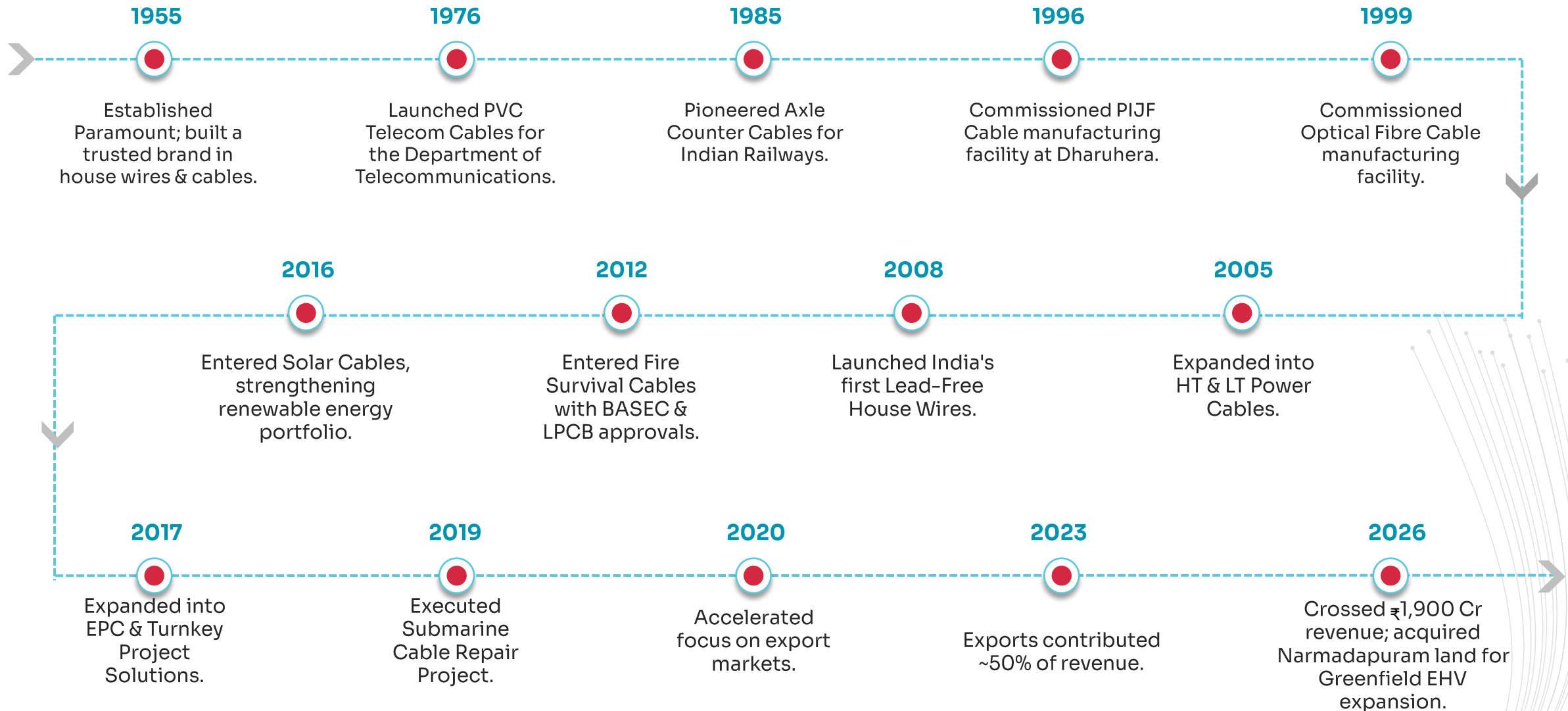
Distribution Network

- 950+ Institutional Clients
- 250+ Channel Partners
- Pan-India distribution presence
- 35+ Export Geographies

End Markets Served

- Power Transmission & Distribution
- Railway & Metro
- Telecom
- Renewable Energy
- Industrial, Defense, EPC Projects
- Data Centers

Seven Decades of Capability Building



35+ geographies; strong US
market presence and approvals



Paramount combines a broad application base with the ability to move up the value chain as infrastructure spending accelerates.



Wire & Cables Sector at a Glance

02



\$240bn → \$279bn

2026 | **3.8% CAGR** | 2030

Global W&C Market Forecast

\$23.1bn → \$35.6bn

2026 | **9.0% CAGR** | 2031

India W&C Market Forecast

900 GW

India FY2032 Projection

Installed Power Capacity

KEY GROWTH DRIVERS

POWER INFRASTRUCTURE



- Expansion of transmission & distribution network
- Rising electricity demand
- Smart grid investments

RENEWABLE ENERGY



- 500 GW RE target by FY30
- Growth in solar & wind installations
- Demand for specialty cables

RAILWAYS & METRO



- 100% railway electrification
- Record capex & modernization
- Metro expansion across major cities

INFRASTRUCTURE & CONSTRUCTION



- Smart Cities Mission
- Housing for All
- Commercial & residential construction boom

DIGITAL INFRASTRUCTURE



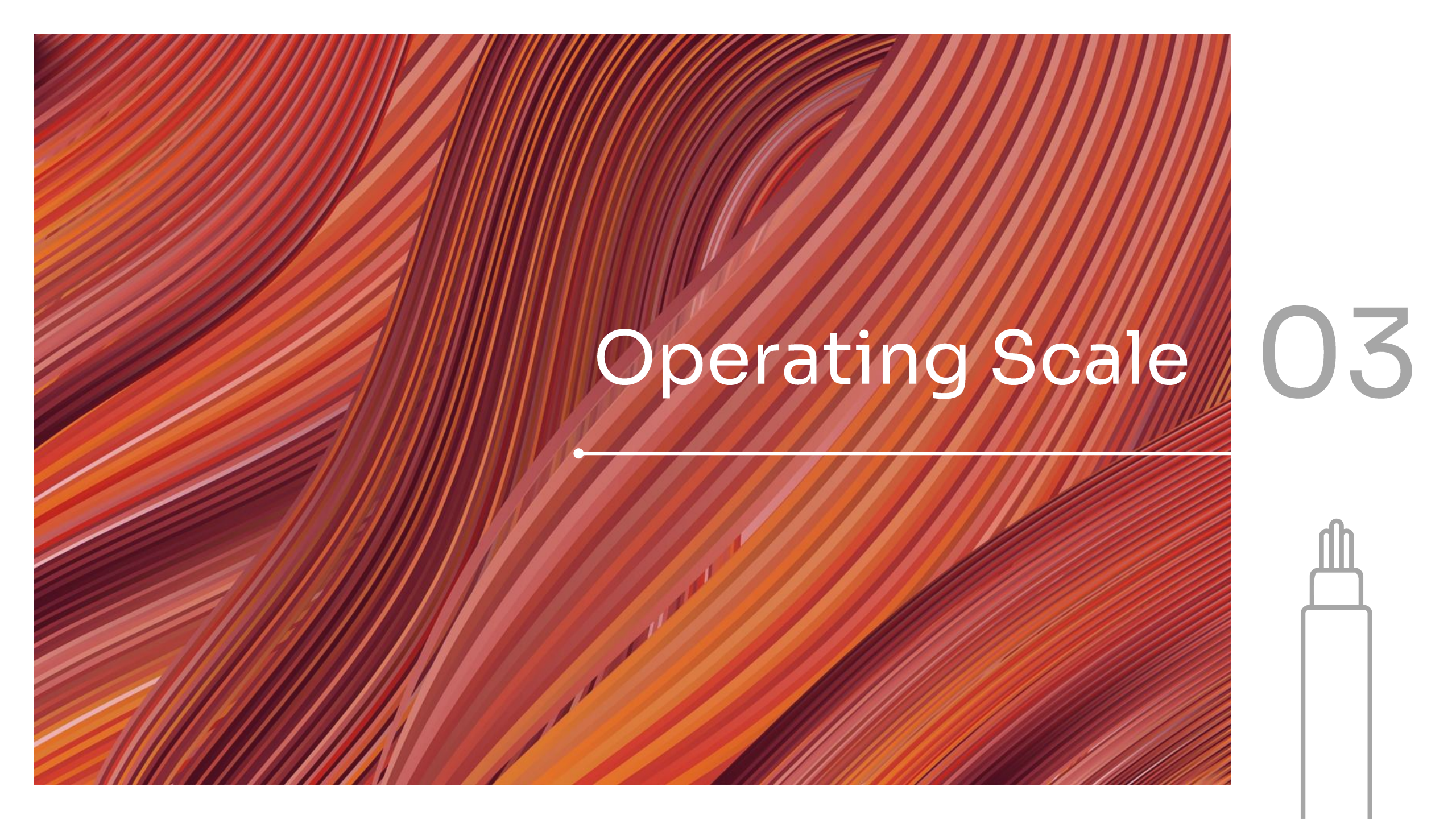
- Data centre capacity expansion
- 5G rollout
- BharatNet expansion

EXPORT OPPORTUNITIES



- China+1 sourcing strategy
- Growing US wire & cable demand
- Increasing acceptance of Indian manufacturers

India's wires & cables industry is entering a multi-year growth phase supported by infrastructure investments, renewable energy, digitalization and export opportunities.



Operating Scale

03





POWER

- LT / HT
- Control
- Cable UL Certified
- Instrumentation



TELECOM

- Optical Fibre
- FTTH
- Jelly-Filled



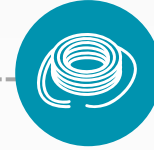
RAILWAYS

- Signalling
- Axle Counter
- Power



DOMESTIC

- Building wires
- Submersible
- LAN
- Coaxial



EPC/TURNKEY

- HTLS & OPGW
- Submarine Cable Laying & Repair



SPECIALISED

- HTLS Conductors
- MVCC
- PV Solar
- Fire Survival
- EV Charging



Existing

Dharuhera

Haryana

Established base

Near-optimal utilization

Khushkhera

Rajasthan

Established base

Near-optimal utilization

Upcoming

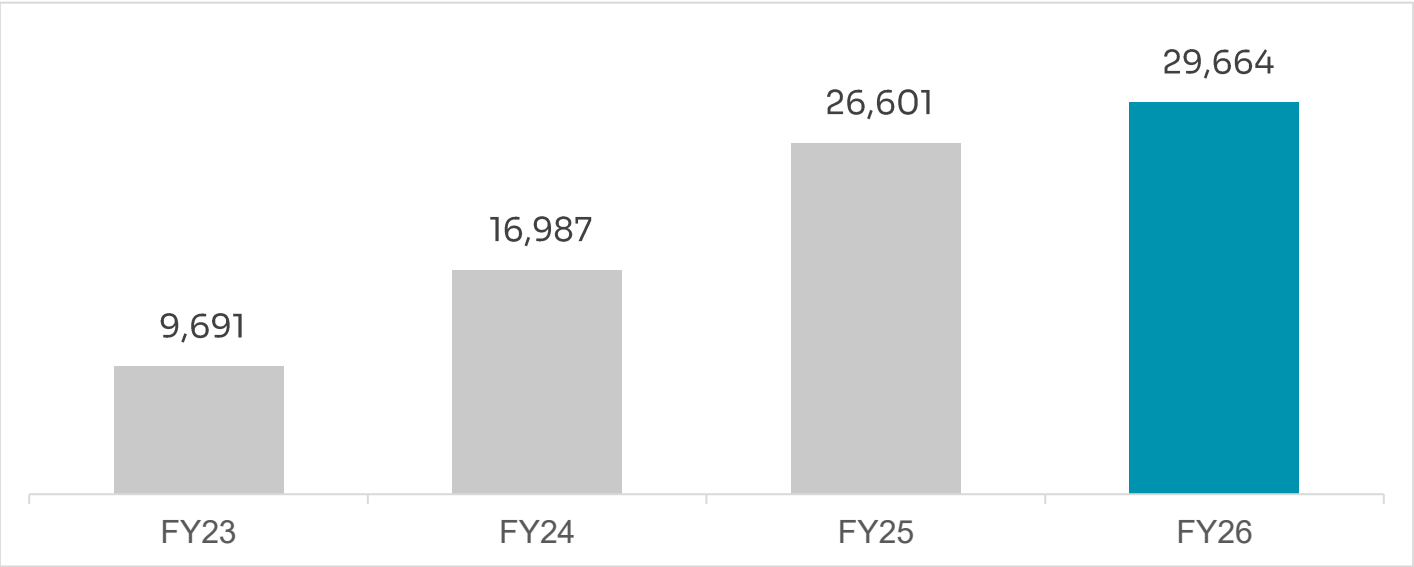
Narmadapuram

Madhya Pradesh

31 acres | ₹ 300 Cr Investment

Partial commissioning Q1 FY28

Metal throughput trajectory (MTPA)



EHV cables up to
132 kV



Targeted Turnover
FY28 → **FY29**

₹ 500 Cr → ₹ 1,200 Cr



● **Delhi (INDIA)** Head Office ● **USA** Largest Export Market ● **Growth Opportunity** ▲ **Manufacturing Plant** Khushkhera, (Rajasthan) & Dharuhera, (Haryana)

Pan India Distribution

● Rajasthan, Gujarat, Delhi, Uttar Pradesh, Madhya Pradesh, Jammu and Kashmir, Haryana, Maharashtra, Jharkhand, Bihar, Andhra Pradesh, Tamil Nadu, Telangana, West Bengal, Punjab, Chhattisgarh, Karnataka, Tripura, Odisha, Kerala, Himachal Pradesh, Uttarakhand, Assam, Arunachal Pradesh, Dadra & Nagar Haveli, Chandigarh, Ladakh, and Goa.

DOMESTIC

950+

Institutional clients

250+

Channel partners

600+

Retail outlets

10,000+

Electricians

GLOBAL

35+

Presence across export geographies

USA

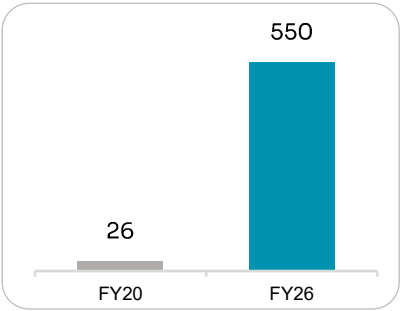
UK / Europe

Middle East

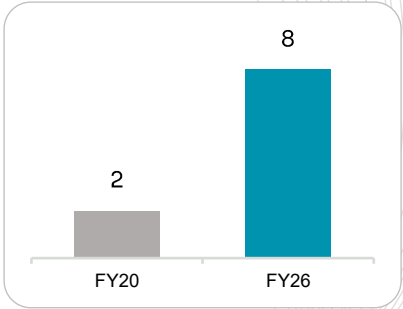
Africa / South Asia

USA remains the largest export market, supported by approvals and 8 distributors.

Export (₹ Cr)

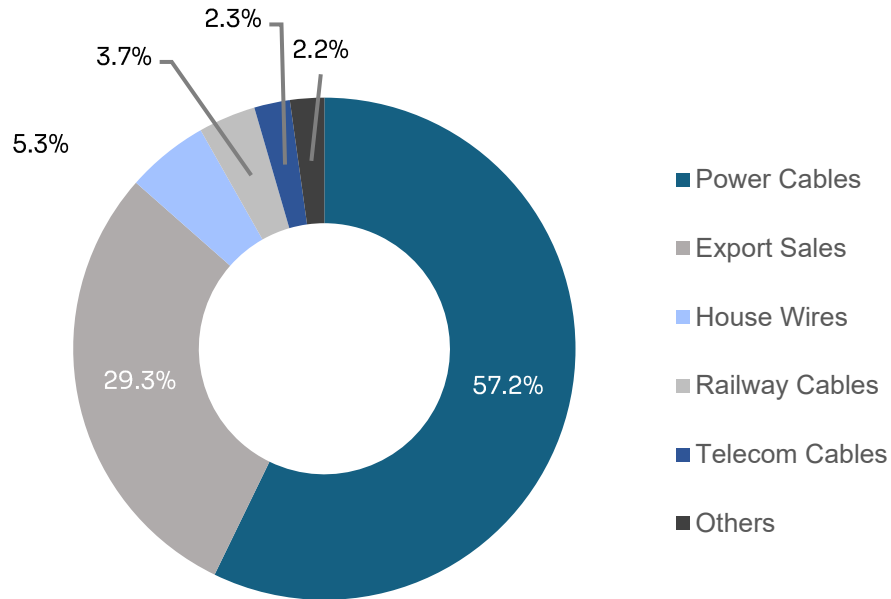


No. of Distributors in USA

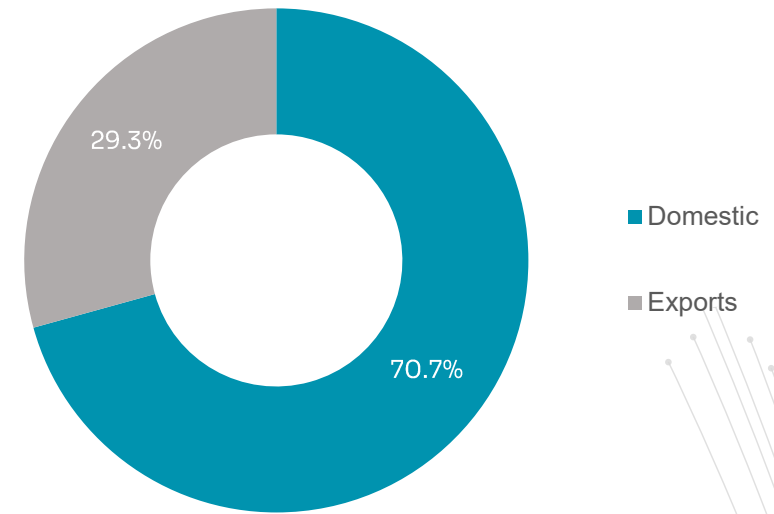


Replicating similar success story as USA on back of superior product quality in other geographies.

01 SEGMENT MIX Q1FY27



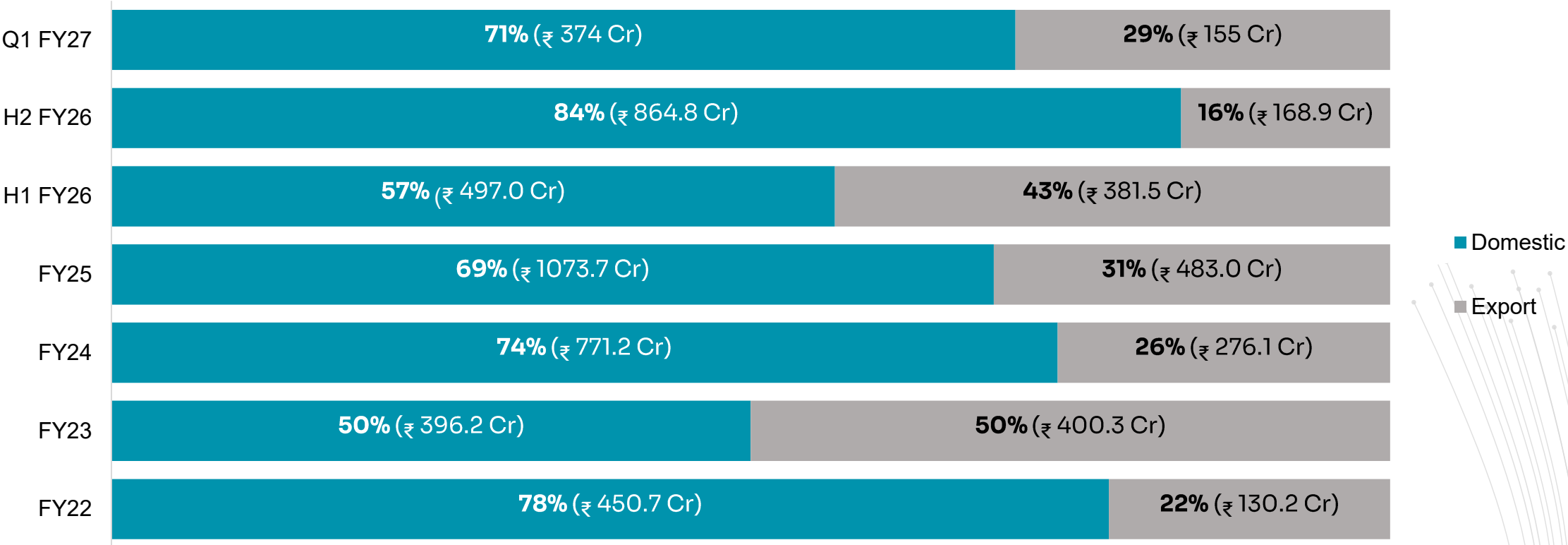
02 DOMESTIC/EXPORT MIX Q1FY27



Segment	FY26 Revenue	FY25 Revenue	YoY	Highlights
US (Exports)	₹ 550 Cr	₹ 483 Cr	+13.9%	Largest LV (up to 600V) exporter from India to US in CY2025; 8 active distributors (FY22: 2); zero rejections over 6 years
India Institutional + Govt.	₹ 1183 Cr	₹ 912 Cr	+29.7%	B2B Institutional +37.3% to ₹ 1001 Cr (power-cable led); B2G stable at ₹ 182 Cr (10% of sales)
India B2C	₹ 179 Cr	₹ 162 Cr	+10.6%	250+ channel partners, 600+ retail outlets, 10,000+ registered electricians via Paramount Parivar

REVENUE MIX - DOMESTIC/EXPORT

Strategic flexibility to flex channels based on market conditions: a durable structural advantage.



FY22

Domestic-anchored (78%);
US exports nascent (22%)

FY23

Export breakthrough: 50/50 mix; US
distributor expansion

FY24

USA de-stocking year, demand down;
re-balancing to domestic (74%)

FY25

Exports recover to 31% as USA regains
traction; 8 active US distributors

H1 FY26

High export mix (43%) — strong pre-
tariff US demand

H2 FY26

Sharp domestic pivot (84%) following
Aug 2025 US tariff shock

Q1 FY27

Exports regain traction as tariff
uncertainty eases; increases to 29%

₹ 615 Cr

Total order book

30th June 2026

₹ 518 Cr

Domestic orders

84% of total orders

₹ 455 Cr

Power orders

+74% of total orders

ORDER BOOK - DOMESTIC/EXPORT MIX



Export Domestic

Margin discipline - No firm-price orders beyond 3 months to protect against copper / aluminium volatility

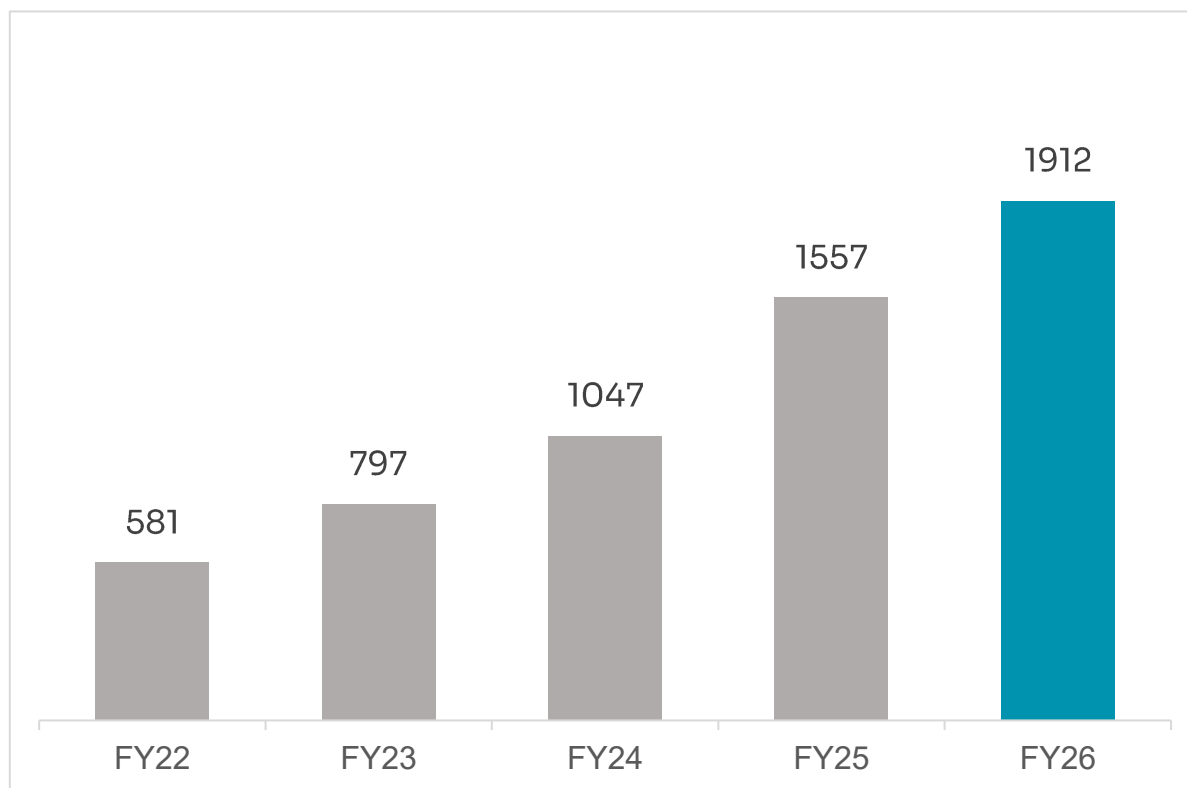


Financial Performance

04



Revenue Trajectory | ₹ Cr



4-year Revenue CAGR: 34.7% | FY26 Growth: 22.8%

FY26 Snapshot

Revenue ₹ **1,912 Cr**

EBITDA ₹ **118 Cr**

PAT ₹ **60 Cr**

Net worth ₹ **778 Cr**

D/E **0.15x**

FY26: tariff disruption + one-time items weighed on margins



₹ **529.4 Cr**

Revenue from Operations

YoY 17.4%



₹ **34.7 Cr**

Operating Profit

Margin 6.6%



₹ **19.7 Cr**

PAT

Margin 3.7%



₹ **615 Cr**

Order book

as of 30 Jun 2026



₹ **0.64**

Diluted EPS (Rs.)



₹ **894 Cr**

Networth

21.5% YoY



0.15x

Debt / Equity

(FY22: 0.87x)



96

Working Capital Days

vs 101 days in Q4 FY26

₹ Cr

Particulars	Q1 FY27	Q4 FY26	QoQ	Q1 FY26	YoY
Revenue from Operations	529.4	573.3	(7.7%)	450.9	17.4%
Other Income	3.1	8.9	(65.4%)	18.0	(82.8%)
Total Income	532.5	582.2	(8.5%)	468.9	13.6%
Operating Profit	34.7	29.9	16.3%	15.2	129.2%
Operating Margin %	6.6%	5.2%	136 bps	3.4%	320 bps
EBITDA (incl. OI)	37.8	38.8	(2.5%)	33.2	14.1%
EBITDA Margin %	7.1%	6.7%	44 bps	7.1%	3 bps
Depreciation	4.4	3.8	16.3%	3.5	25.5%
Finance Cost	6.9	7.5	(8.7%)	4.0	73.7%
PBT	26.5	27.5	(3.4%)	25.7	3.3 %
PAT	19.7	20.5	(4.0%)	19.0	3.7%
EPS (Rs.)	0.6	0.7	(4.5%)	0.6	3.7%

Performance Trajectory – 5 Year Financial Highlights

₹ Cr

Particulars	FY22	FY23	FY24	FY25	FY26
Total Sales	581	797	1,047	1,557	1,912
Total Revenue (incl. OI)	585	813	1,056	1,570	1,964
Operating Margin*	20.4	48	87	121	65.7
Operating Margin %	3.5%	6.0%	8.3%	7.7%	3.4%
EBITDA (incl. OI)	24.2	64.2	96	133	118
EBITDA %	4.1%	7.9%	9.1%	8.5%	6.0%
PAT	8.2	47.8	85.4	86.7	60.2
PAT %	1.4%	5.9%	8.1%	5.5%	3.1%
Net Worth	202	295	626	717	778
Debt / Equity	0.87	0.54	0.16	0.04	0.15

₹ Cr

Equity & Liabilities	FY26	FY25
Equity Share Capital	61	61
Other Equity	717	656
Total Shareholders' Funds	778	717
Long-Term Borrowings	2	2
Lease + Provisions + DTL	13	11
Total Non-Current Liabilities	15	13
Short-Term Borrowings	114	22
Trade Payables	197	136
Other Current Liabilities	25	16
Total Current Liabilities	336	173
Total Equity & Liabilities	1129	903

Assets	FY26	FY25
Property, Plant & Equipment	228	185
Right of Use + Other Non-CA	89	93
Total Non-Current Assets	317	278
Inventories	285	302
Trade Receivables	413	201
Cash & Bank Balances	33	39
Other Current Assets	80	83
Total Current Assets	812	625
Total Assets	1129	903



FY27 Outlook

05



01

Strengthen domestic leadership

Deepen participation in power transmission, renewables, railways, infrastructure and data centres.

02

Rebuild exports

Leverage US presence while broadening international diversification.

03

Restore profitability

Move toward pre-tariff margins as export markets normalize.

04

Advance Narmadapuram

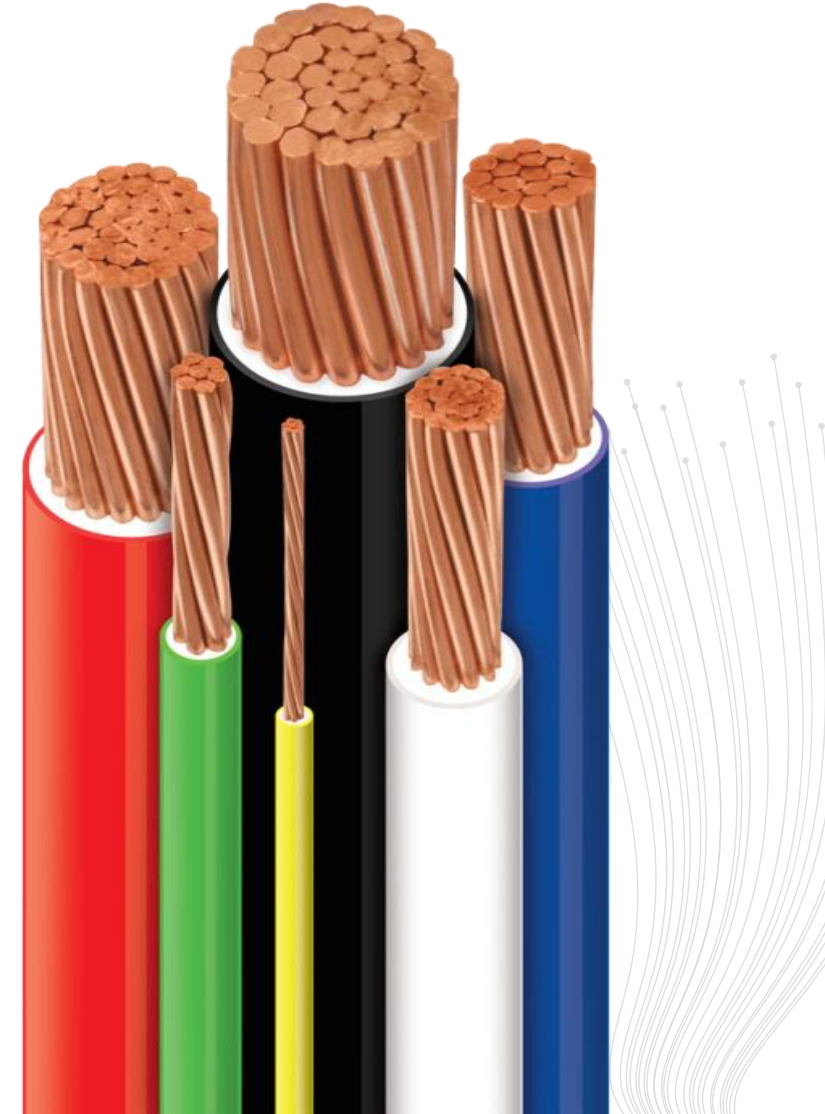
Progress toward Q1 FY28 commissioning of EHV cables, specialized conductors and E-Beam.

05

Increase value-added mix

Expand specialized conductors, higher-voltage cables and turnkey solutions.

Medium-term ambition: ₹5,000 crore revenue over five years





Annexures

06





SANJAY AGGARWAL

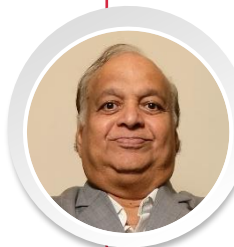
Chairman & CEO

Mr. Sanjay Aggarwal has been instrumental in shaping the Company's growth journey, transforming it from a small-scale industrial unit into one of India's leading cable manufacturers. Having joined the Company immediately after graduation, he has played an integral role in its evolution and has been a driving force behind its growth and success over the years.

SANDEEP AGGARWAL

Managing Director

Mr. Sandeep Aggarwal provides strategic vision and leadership across the Company's growth, diversification and operations. Having joined the Company immediately after completing his graduation in 1983, he has played an integral role in its evolution, contributing to its transformation from a small-scale industrial unit into one of India's leading cable manufacturers.



SHAMBHU KUMAR AGARWAL

Chief Financial Officer

Mr. Shambhu Agarwal brings expertise in financial planning, budgeting, reporting and corporate restructuring, with a strong track record in developing and implementing robust financial controls and processes across diverse organizations.

MANMEET SINGH ANAND

Business Development Head

Mr. Manmeet Singh Anand Brings over two decades of experience in business development and marketing of wires and cables, with extensive knowledge of the Indian and international cable markets. Brings strong expertise in negotiation, sales management and driving business development across global markets.



D.S. MUCHHAL

President, Operations – Dharuhera

Mr. D.S. Muchhal brings over four decades of experience in product development, operational efficiency, cost-effective systems and administration. A Bachelor of Engineering in Mechanical Engineering and Diploma in Industrial and Business Management, he has been with the Company since 1997, strengthening operations and driving process efficiencies.

PUNAWASI PRASAD PAL

Vice President – Khushkhera

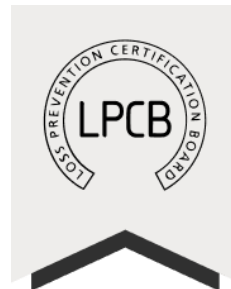
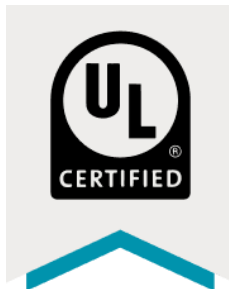
Mr. Punawasi Prasad Pal brings over three decades of experience in product development, operational efficiency, cost-effective systems and administration. A Bachelor of Technology from JRN Rajasthan Vidyapeeth University, he has been associated with the Company since 1999, contributing to the development of efficient operations and cost-effective systems.



Marquee Institutional Clients (950+ Institutional Clients across sectors)



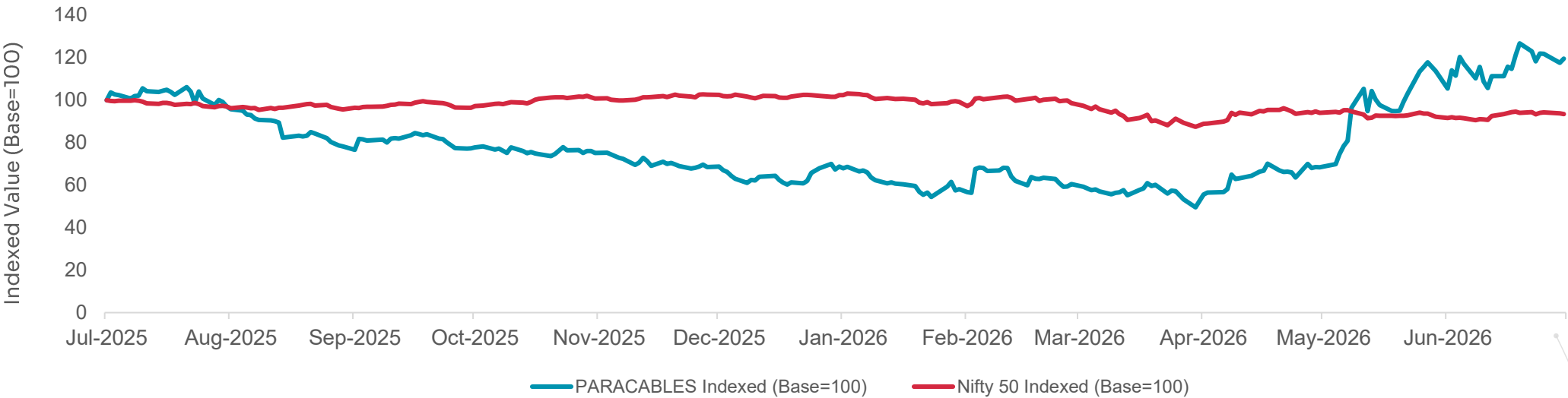
Key Certifications & Standards



Awards & Recognition

- National Entrepreneurship Award 1984, GOI ▪ Udyog Ratna Award 2019 (Institute of Economic Studies) ▪ Corporate Excellence Award 2010 (Amity University)
- Niryat Shree Award 2010 (FIEO) ▪ Star Performer Award 2006, 2008, 2011-15 (EEPC India)

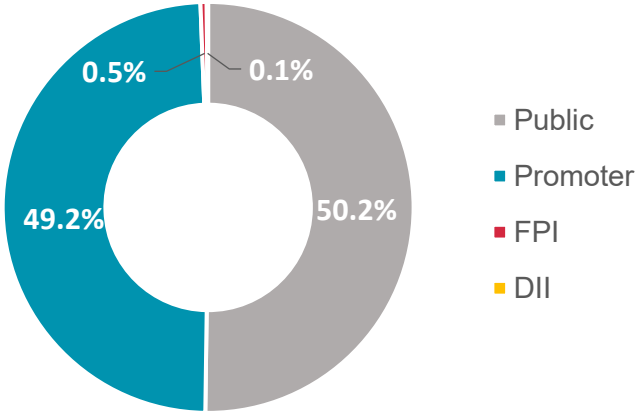
1 Yr Stock Performance (July 2025-June 2026)



Market Data as on 30th June 2026

Particulars	INR
52 Week H/L	75.4 / 28.4
Market Capitalization (Cr)	2,103
Shares o/s	30,52,09,814

Shareholding Pattern (as of June 2026)





THANK YOU

For further queries, please contact:

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