



*Larsen & Toubro Limited
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SEC/2026

January 28, 2026

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| BSE Limited Phiroze Jejeebhoy Towers, Dalal Street, MUMBAI - 400 001 STOCK CODE: 500510 | National Stock Exchange Of India Limited Exchange Plaza, 5th Floor Plot No.C/1, G Block Bandra-Kurla Complex Bandra (E), Mumbai - 400 051 STOCK CODE: LT |
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Dear Sirs/Madam,

Sub: Outcome of Board Meeting held on 28th January 2026

Further to our letter dated January 28, 2026, on the captioned matter, we wish to inform you that the Board meeting of the Company commenced today at 9:30 a.m. and concluded at 6:15 p.m.

Please take the above on record.

Thanking You

Yours sincerely,
For Larsen & Toubro Limited

**Subramanian Narayan
Company Secretary & Compliance Officer
(ACS 16354)**

Encl. as above



An ISO 9001:2015 Certified Department