

SEC/ESOP/2026

September 15, 2026

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| BSE Limited<br>Phiroze Jejeebhoy Towers,<br>Dalal Street,<br>MUMBAI - 400 001<br><b>STOCK CODE: 500510</b> | National Stock Exchange of India Limited<br>Exchange Plaza, 5th Floor<br>Plot No.C/1, G Block<br>Bandra-Kurla Complex<br>Bandra (E), Mumbai - 400 051<br><b>STOCK CODE: LT</b> |
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Dear Sirs,

**Sub : Allotment of Shares**

We wish to inform you that the Nomination & Remuneration Committee (NRC) of the Company through resolution by circulation passed today i.e. September 15, 2026 has approved allotment of 28,903 (Twenty Eight Thousand Nine Hundred Three Only) equity shares to those grantees who had exercised their options under the Company's Employee Stock Option Schemes.

The said equity shares will rank pari-passu with the existing shares of the Company in all respects.

Kindly take the same on record.

Thanking you,

Yours sincerely,  
For **Larsen & Toubro Limited**

**Subramanian Narayan**  
**Company Secretary & Compliance Officer**  
**M. No. – A16354**



*An ISO 9001:2015 Certified Department*