

SEC/ESOP/2026

May 5, 2026

BSE Limited Phiroze Jejeebhoy Towers, Dalal Street, MUMBAI - 400 001 STOCK CODE: 500510	National Stock Exchange of India Limited Exchange Plaza, 5th Floor Plot No.C/1, G Block Bandra-Kurla Complex Bandra (E), Mumbai - 400 051 STOCK CODE: LT
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Dear Sirs,

Sub : Allotment of Shares

We wish to inform you that the Nomination & Remuneration Committee (NRC) of the Board has approved allotment of 35,981 (Thirty Five Thousand Nine Hundred Eighty One) equity shares today to those grantees who had exercised their options under the Company's Employee Stock Option Schemes.

The said equity shares will rank pari-passu with the existing equity shares of the Company in all respects.

The meeting of the NRC commenced at 11.30 a.m. and concluded at 12.15 p.m.

Thanking you,

Yours faithfully,
for **LARSEN & TOUBRO LIMITED**

SUBRAMANIAN NARAYAN
COMPANY SECRETARY &
COMPLIANCE OFFICER
(ACS 16354)

