

Larsen & Toubro Limited Secretarial Department L&T House, Ballard Estate Narottam Morarjee Marg Mumbai - 400 001, INDIA Tel: +91 22 6752 5656

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SEC/2025 December 2, 2025

BSE Limited

Phiroze Jejeebhoy Towers, Dalal Street, MUMBAI - 400 001

STOCK CODE: 500510

National Stock Exchange of India Limited

Exchange Plaza, 5th Floor Bandra-Kurla Complex

Bandra (E), Mumbai - 400 051

STOCK CODE: LT

Dear Sirs,

Sub.: Schedule of Analyst / Institutional Investors' Meet.

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (SEBI Listing Regulations), we wish to inform you that the Company would be participating in the following Analyst / Institutional Investors' Meeting:

Sr. No.	Date	Details	Time	Mode	Meeting with
1	10 th December	Morgan Stanley Virtual India	10:00 AM	Virtual	Investor
	2025	Industrials & Energy Seminar			Group

In the above meeting(s) the Company will make a presentation on the same lines as the presentation made available on the Company/ Exchange websites.

We request you to take note of the same.

Thanking you,

Yours faithfully, for LARSEN & TOUBRO LIMITED

SUBRAMANIAN NARAYAN COMPANY SECRETARY & COMPLIANCE OFFICER (ACS 16354)

