Date: 28.08.2026

To,
The Listing Compliance Department,
National Stock Exchange of India Limited,
SME Platform – NSE Emerge,
Exchange Plaza, Bandra Kurla Complex,
Bandra (East), Mumbai – 400 051

Sub: Chairman's Speech at 15th Annual General Meeting of the Company

Dear Sir/Madam,

We are enclosing herewith a text of the speech delivered by Mr. Ashish Kumar, Chairman and Managing Director of the Company at the 15th Annual General Meeting held on Thursday, August 20, 2026.

Kindly take the above on record.

Thanking You,

Yours Sincerely,

For Optivalue Tek Consulting Limited

Rashmi
Company Secretary & Compliance Officer

Chairman's Message

Dear Shareholders, Investors and Stakeholders,

I am pleased to share an update on the strategic direction of **OptiValue Tek Consulting Limited** and our vision for the next phase of the Company's growth.

The technology landscape is undergoing a significant transformation, with **Artificial Intelligence, Digital Twins, autonomous systems, defence technologies, cybersecurity and critical infrastructure increasingly converging into a single interconnected operating environment**. We believe this convergence represents a significant strategic technology opportunity for the coming decade.

Against this backdrop, OptiValue Tek is deliberately evolving beyond conventional technology services toward an integrated technology portfolio encompassing **Defence, Security, Artificial Intelligence, Digital Twins, UAV and Autonomous Systems, Mission Intelligence, Cyber Resilience and Critical Infrastructure Protection**.

Our Strategic Evolution

Our strategy is built around a progression from **Digital Engineering and Simulation to Artificial Intelligence, Autonomy, Sensing, Security, Mission Intelligence and Resilience**. This represents an important evolution in the Company's technology architecture and business positioning.

We are developing capabilities that seek to connect intelligence with physical infrastructure, autonomy with security, Digital Twins with decision-making, sensors with mission intelligence, and cybersecurity with physical resilience.

Our technology architecture is being built around several complementary pillars:

- **Digital Twins** for intelligent representation of assets, environments and operational systems;
- **Artificial Intelligence** for decision-making, prediction and analysis;
- **Defence & Aerospace** covering digital engineering, mission systems, simulation and defence intelligence;
- **UAV & Autonomous Systems** for surveillance, inspection, logistics and mission applications;
- **ICUDS™ – Intelligent Counter-UAV Defence Systems** for AI-enabled airspace intelligence and asset protection;
- **Cyber-Physical Resilience** for protection of connected digital, operational and physical environments;
- **Critical Infrastructure Protection** for strategic assets; and

- **Mission Intelligence** combining data, context, simulation and decision support into an integrated operating picture.

ICUDS – Intelligent Counter-UAV Defence Systems

One of our key strategic technology initiatives is **ICUDS**, our vision for an AI-enabled Counter-UAV, airspace intelligence and critical-asset protection platform.

The architecture is centred on an intelligence chain spanning **detection, identification, tracking, classification, assessment, prediction, decision and response**. It is designed around the convergence of multiple sensing and intelligence technologies, including RF and spectrum intelligence, radar, electro-optical and infrared systems, acoustic intelligence, computer vision, geospatial intelligence, behavioural analytics, AI classification, Digital Twin context, edge intelligence and command-and-control capabilities.

Our long-term vision is to extend this capability beyond Counter-UAV applications toward **intelligent asset protection** across defence installations, airports, ports, oil and gas facilities, refineries, power generation facilities, substations, industrial plants, data centres, logistics hubs, smart cities, government infrastructure and strategic events.

Digital Twins, Simulation and Mission Intelligence

We believe Digital Twins will increasingly evolve beyond traditional engineering applications into **security, simulation and mission-intelligence environments**.

A defence base, airport, port, refinery, power facility or industrial complex can be represented digitally together with its terrain, infrastructure, assets, airspace, sensors, operational dependencies and threat environment. Such environments can support threat modelling, mission rehearsal, infrastructure stress testing, adversarial scenario simulation, cyber-physical risk assessment, predictive maintenance, emergency preparedness and resilience testing.

This capability is central to our broader objective of helping organisations **simulate before deployment, test before implementation and predict before responding**.

Cyber-Physical and Critical Infrastructure Resilience

The increasing interdependence between digital systems and physical infrastructure is creating a new class of risks. A cyber incident can impact physical operations, while physical disruptions can affect digital systems and autonomous platforms.

Accordingly, we are focusing on the convergence of **AI, Digital Twins, OT/ICS security, cyber simulation, infrastructure intelligence and mission continuity**.

Our strategic focus also extends to energy and other critical infrastructure, where persistent asset intelligence, anomaly detection, disruption modelling, operational protection and predictive continuity are becoming increasingly important.

Building the Digital Backbone of Critical Infrastructure

Modern economies depend on interconnected infrastructure spanning **energy, oil and gas, power, water, ports, maritime, rail, airports, manufacturing, logistics, telecommunications, smart cities and defence**.

Our objective is to build technology capabilities around a common digital fabric that provides greater **visibility, intelligence, prediction, simulation and resilience** across these interconnected environments.

We see particular opportunities in maritime, ports and logistics, where Digital Twins, AI, autonomous systems, computer vision, cyber resilience and predictive intelligence can collectively contribute to smarter, safer and more resilient infrastructure.

Our Future Outlook

Looking ahead, our ambition is to build an integrated **Defence, Security and Critical Infrastructure technology portfolio** combining:

AI | Digital Twins | Digital Engineering | UAVs | Autonomous Systems | ICUDS | Mission Intelligence | Cyber Resilience | OT/ICS Security | Simulation | Strategic Command & Decision Support.

We intend to progressively expand our capabilities, intellectual property, technology partnerships and market presence while developing solutions that address the evolving requirements of governments, defence organisations, strategic enterprises and critical infrastructure operators.

Our direction is therefore clear:

From Digital Engineering to Mission Intelligence.
From Digital Twins to Digital Reality.
From UAVs to Intelligent Autonomous Systems.
From Counter-UAV to Intelligent Airspace Defence.
From Detection to Threat Intelligence.
From Cybersecurity to Cyber-Physical Resilience.
From Asset Protection to Mission Protection.
From Critical Infrastructure to National Resilience.
From Technology Services to Strategic Defence & Security Technology.
From Growth to Institutional Scale.

Building for the Next Chapter

The next phase of our journey will require continued investment in **capital, technology, talent, intellectual property, strategic partnerships and disciplined execution**. We recognise the importance of building these capabilities responsibly and sustainably.

As Chairman, I remain confident in the long-term potential of the technology domains in which we are positioning the Company. Our objective is not merely to participate in the next technology cycle, but to build an integrated technology platform capable of addressing some of the most important requirements around **defence, security, intelligence, critical infrastructure and national resilience**.

We are gearing up for the next chapter of OptiValue Tek—and our intention is to build that chapter **at scale, with technology depth, strategic partnerships and long-term institutional value creation at its core**.

I thank our shareholders, investors, customers, technology partners, employees and other stakeholders for their continued trust and support.

Warm regards,

Chairman and MD
OptiValue Tek Consulting Limited