

OM INFRA LIMITED

(Formerly known as OM METALS INFRAPROJECTS LIMITED)

CIN: L27203RJ1971PLC003414

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Date: 27th November, 2025

To,

Corporate Service Department, Bombay Stock Exchange, Phiroze Jeejeeebhoy Towers, Dalal Street, Mumbai-400001 Fax No. 022-22723121/3027/2039/2061/2041 Listing Department,
National Stock Exchange Of India Limited
Exchange Plaza, C-1 Block G Bandra Kurla
Complex, Bandra (E), Mumbai
Fax No. 02226598237/38: 66418126

Dear Sir/Ma'am,

Sub: Presentation to Investors

Please find enclosed herewith the presentation to Investors.

Kindly take the same on your records.

Thanking You.

Yours Faithfully

For Om Infra Limited

VIKAS Digitally signed by VIKAS KOTHARI Date: 2025.11.27 13:40:38 +05'30'

Vikas Kothari Managing Director & CEO

DIN: 00223868



Investor Presentation (2Q & H1FY26)





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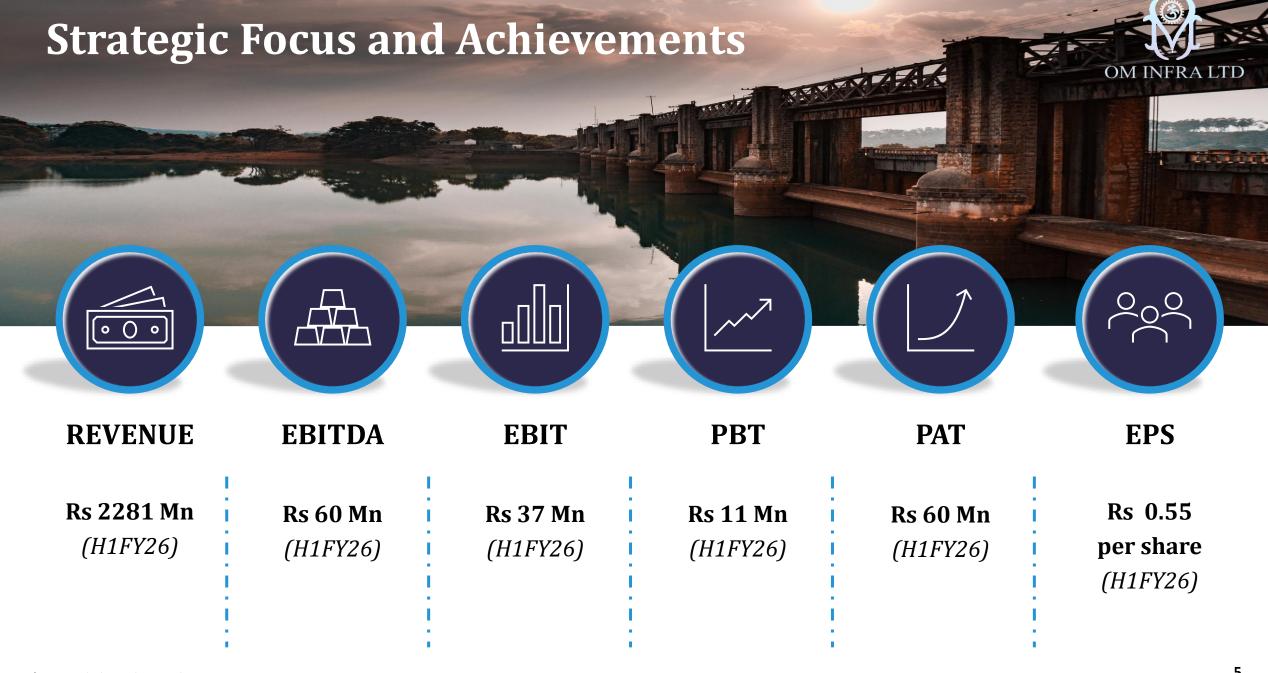
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H1 FY26 Highlights



Key Updates H1FY26



- The company recently won an order of **Rs 129 crores** in UP from the Uttar Pradesh Jal Nigam (Urban)
- The company also secured an order worth **Rs199 crore** in Arunachal Pradesh for the supply and installation of hydromechanical equipment for India's largest 2,880 MW Dibang hydropower project, awarded by NHPC.
- The company is undertaking the hydro-mechanical portion of Tapovan project, valued at **Rs 48 crore.** This is a resumed project
- For FY26, Om Infra is targeting an order inflow worth **Rs 1,500 crore**, out of which **Rs 328 crore** was already achieved in H1FY26. We remain dedicated to expanding our footprint in the water infrastructure sector, hydro mechanical and PSP projects, and distribution, thereby supporting growth in alignment with national priorities.
- The Central Government in the Union Budget has allocated JJM **Rs 67,000 crores** which has been extended till 2028.
- Our business performance was impacted due to delayed payments in JJM projects, with contractors awaiting dues for over nine months, however we believe this situation would ease out post 1HFY26 onwards
- Despite state fund constraints causing early expense booking, we maintained project progress. Funds are now being released progressively in FY26. In the Fiscal Budget The Central Government has allocated Rs67,000 crores to JJM, extended till 2028.
- The suspension of the Indus Water Treaty is expected to accelerate development of hydroelectric projects in bordering regions, boosting hydro-mechanical order inflows for the company.
- All MHADA land issues are fully resolved. Valor Estate Ltd will fast-track development, positioning this project as a major growth engine in the coming fiscals.

Milestone Achieved





Isarda Dam - Water Impounding Commences

Successfully initiated water storage at Isarda Dam on July 30, 2025 - the first time since construction began, following government approval on July 25th.

Project Scale:

Value: Rs 615.17 Crores

Capacity: 3.24 TMC (Phase 1)

10.77 TMC (Phase 2)

Length: 6.03 km composite dam structure

Impact

Beneficiaries: Over 3 crore people across 13 districts

Purpose: Drinking water supply under JJM & ERCP integration

Significance: A cornerstone project demonstrating OM Infra's engineering excellence in water infrastructure, transforming eastern Rajasthan's water security landscape.

Order Win





Order win worth Rs 129cr(incl. taxes) crores in UP

Name of the awarding agency

Uttar Pradesh Jal Nigam (Urban), Shahjahanpur

Geography of the Project

(i) Nagar Nigam, Shahjahanpur, Distt. Shahjahanpur of Uttar

Pradesh

Scope of Work

The project scope involves surveying, soil investigation, design, suplyp
of materials, labor, and tools for the construction and repair of water
infrastructure, including overhead tanks, pump houses, boundary
walls, staff quarters, gates, site development, laying and jointing of
rising mains and distribution systems, house connections, new and
rebored tube wells, and implementation of PLS SCADA automation for
all tube wells.

Order Win



Om Infra wins project worth Rs 199 crores (incl. taxes) in Arunachal Pradesh



- Name of the Project : 2,880MW Dibang Power Generation Project, Arunachal Pradesh
- Scope of Work : Complete Hydro mechanical engineering from design to installation

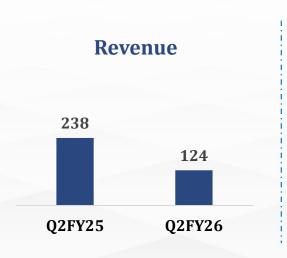
Tenure: 46 months

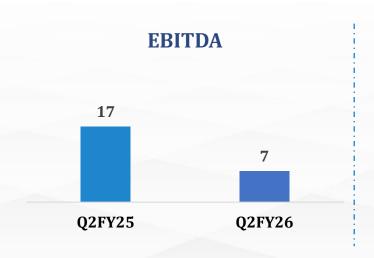
Expected Yield: 15%-20% EBITDA margins and ~Rs 110 crores revenue per annum

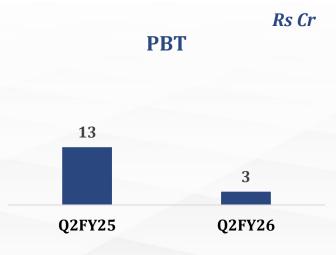
Q2FY26 & H1FY26 - Financial Highlights



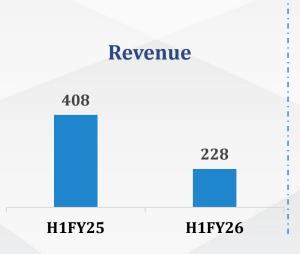


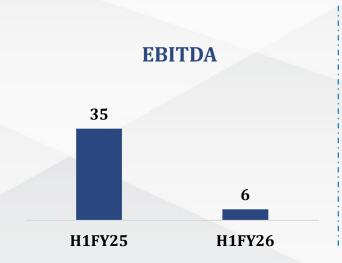


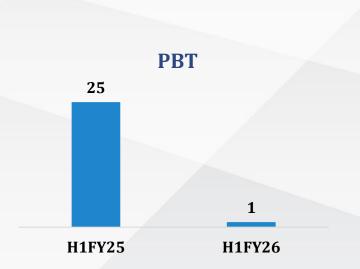












Consolidated Q2FY26 P&L



		•						Rs Cr
Particulars	Q2FY26	Q2FY25	Y-o-Y	Q1FY26	Q-o-Q	IHFY26	IHFY25	Y-o-Y
Net Sales	124	238	(48%)	104	19%	228	408	(44%)
Total Expenses	117	221	(47%)	105	11%	222	373	(40%)
Other Income	2	4	(59%)	5	(70%)	7	5	26%
EBITDA	7	17	(61%)	(1)	800%	6	35	(83%)
EBITDA Margin (%)	5%	7%	(186 bps)	(1%)	613 bps	3%	8%	(587 bps)
Depreciation	1	1	(21%)	1	1%	2	3	(23%)
Finance Costs	5	7	(33%)	5	(4%)	9	12	(20%)
PBT	3	13	(80%)	(1)	(282%)	1	25	(95%)
Tax (including deferred tax)	(5)	9	(150%)	(0.4)	(988%)	(5)	9	(155%)
PAT (attributable to Owner)	7	4	78%	(1)	800%	6	17	(63%)
PAT Margins	6%	2%	401 bps	(1%)	660 bps	3%	4%	(140 bps)

^{*} Numbers are rounded off to the nearest digits

Standalone Q2FY26 P&L



Particulars	Q2FY26	Q2FY25	Y-o-Y	Q1FY26	Q-o-Q	IHFY26	IHFY25	Y-o-Y
Net Sales	111	221	(50%)	100	11%	211	385	(45%)
Total Expenses	105	205	(49%)	99	6%	203	350	(42%)
Other Income	1	3	(63%)	5	(76%)	6	4	48%
EBITDA	7	16	(59%)	1	547%	8	34	(77%)
EBITDA Margin (%)	6%	7%	(136 bps)	1%	481 bps	4%	9%	(522 bps)
Depreciation	1	1	(21%)	1	1%	2	3	(23%)
Finance Costs	5	7	(31%)	5	(1%)	9	12	(19%)
PBT	2	11	(983%)	1	226%	3	24	(90%)
Tax (including deferred tax)	(5)	15	(131%)	(0.4)	1005%	(5)	15	(134%)
PAT (attributable to Owner)	6	(4)	277%	1	549%	7	10	(22%)
PAT Margins	6%	(2%)	742 bps	1%	478 bps	4%	2%	104 bps

^{*} Numbers are rounded off to the nearest digits

5 Decades of Expertise in Hydro Infra



55+

Years of project execution

Rs 2,541 crores

Order book (H1FY26)

15+ premier clients

Including World Bank & Government of India 70+

Projects executed, worth Rs 5000+ crores

Revenue Rs 124 crores

(Q2FY26)

31% (Revenue CAGR FY20-FY25)

EBITDA Rs 7 crores

(Q1FY26)

7%(EBITDA CAGR FY20-FY25)

Book to Bill Ratio 3.31x

(FY25 TTM)

0.05x

Net Debt to equity (FY25)

Value Chain: From Vision to Execution





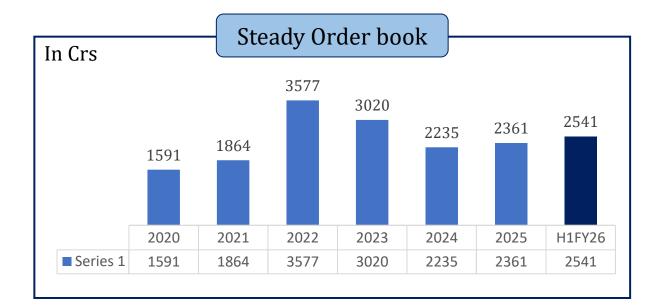
- In-House Capabilities: Full in-house manufacturing for critical hydro components.
- Turnkey Approach: Integrated endto-end execution expertise, from inspection to installation and aftersales.
- Diverse Portfolio: Ability to manage complex, large-scale projects across water, hydro, and real estate.
- Technical R&D: Strong technical expertise and R&D edge for specialized infrastructure needs.

Engineering

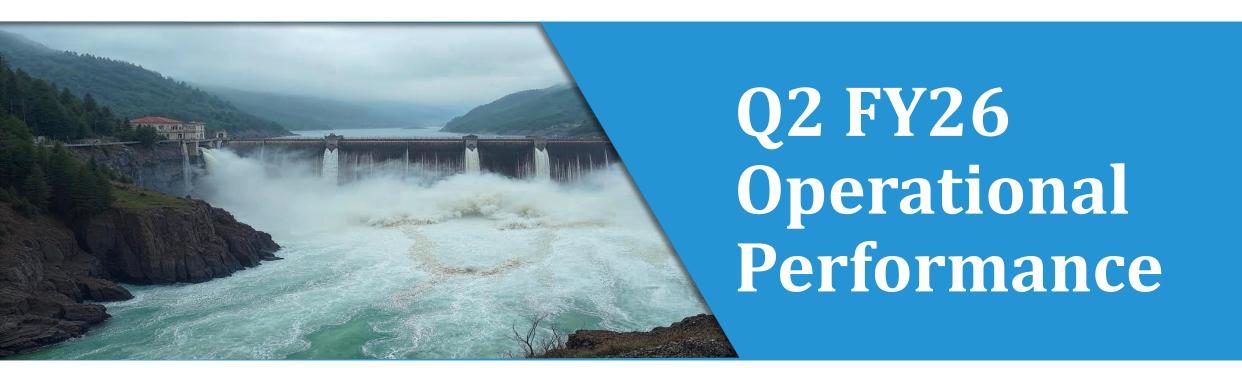
Inspection \rightarrow Design \rightarrow Procurement \rightarrow Manufacturing \rightarrow Quality Control \rightarrow Installation \rightarrow Commissioning \rightarrow Service

Real Estate

Land Acquisition → Design/Approval → Construction → Sale/Leasing → Facilities & Asset Management



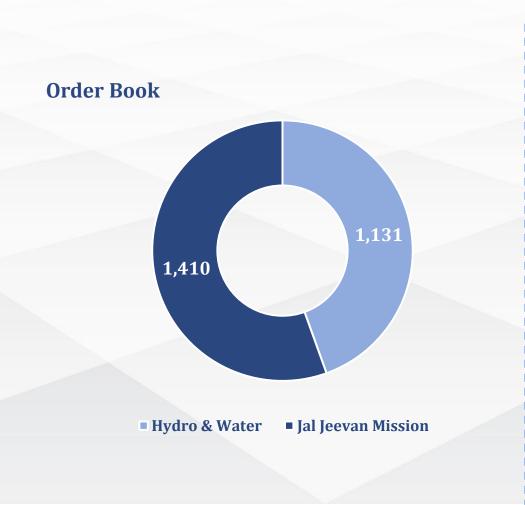




Order Book Split



>>> Outstanding Orderbook Value Rs 2,541 Cr as at 30th September 2025





Robust Order book



Project	Client	Location	Unexecuted (Rs Cr)
Jal Jeevan Mission (JJM)			1410
-Uttar Pradesh – Unnao Bareili sambhal shahjapur	SWSM - Namami Gange and Rural Water Supply Dept.	Uttar Pradesh	583 (including 0&M for 10 years)
-BRCPL-OMIL-DARA (JV) Khajuwala	Govt of Rajasthan- PHED	Rajasthan	142
-HCC OMIL (JV) Nokha Project	Govt of Rajasthan-PHED	Rajasthan	236
-OMIL JWIL (JV) Muradabad UP Amroha	Govt of UP-SWSM	Uttar Pradesh	182
-OMIL JWIL (JV) Muradabad UP Rampur	Govt of UP-SWSM	Uttar Pradesh	267
Hydro and Water			1131
- Shapurkandi Power Project	WRD Punjab	Pathankot, Punjab	186
- Isarda Dam Irrigation Project, Civil & HM	WRD- Govt. of Rajasthan	Tonk, Rajasthan	48
- Amravati Irrigation Project , Pipe Laying	Govt. of Maharashtra	Amravati, Maharashtra	99 (including O&M)
- Arun 3 Hydroelectric Project, Nepal, HM	SJVN Limited	Sankhuwasabha, Nepal	45
- Kunda Pumped Storage Power Project (including sub-contract from Patel Engineering)	TANGEDCO- Govt. of Tamil Nadu	Niligiri, Tamilnadu	77
- Manipur Barrage and Others , HM	Manipur State	Manipur, Imphal	30
- Kutchh Canal Power Project, SSNNL, HM	Govt. of Gujarat	Kachchh, Gujarat	0
- Rwanda Irrigation	Rwanda Irrigation Board Africa (Funded by Exim Bank India)	Rwanda, Africa	3
-Tapovan (Uttarakhand) , HM	NTPC	Uttarakhand	42
- KWAR Hydropower	Chenab Valley Project	J&K	391
- Rampur Project	Govt of UP	Uttar Pradesh	11
- Dibang Hydro Project (Arunachal Pradesh)	NHPC	Arunachal Pradesh	199
Total Order Book			2541

Navigating EPC Projects: OM Infra's Participation & Prospects

Core Water & Hydropower

Jal Jeevan Mission — rural piped water supply **AMRUT 2.0** — urban water supply & sewage

Eastern Rajasthan Canal Project (ERCP) — major river interlinking & canal networks

Large Dam / Hydropower Projects — under NHPC, SJVN, THDC, etc. **Pumped Storage Projects (PSP)** — national plan to add 50+ GW of storage

Roads & Highways

National Infrastructure Pipeline (NIP) — multi-sector, large EPC works
Bharatmala Pariyojana /NHDP — national highway corridors & expressways
Setu Bharatam — bridges, ROBs/RUBs eliminating railway crossings

Urban, Rail & Smart Cities

Amrit Bharat Station Scheme — redevelopment of railway stations **Smart City Mission** — integrated urban water, waste, and transport **State Urban Infrastructure Funds** — various city-level infra upgrades

Other Possible

Sagarmala — port and coastal connectivity **Inland Waterways** — river transport infra **National Monetisation Pipeline (NMP)** — brownfield asset upgrades & O&M

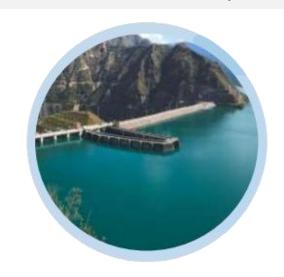
Strong Bid Pipeline

Project	Location
Water Sanitation and Sewage	Odisha
Water Resources Department	Odisha
Water Resources Department	Chhattisgarh
Water Resources Department	Madhya Pradesh
Smart cities and urban Infrastructure	Madhya Pradesh
Hydropower works in NHPC & NEEPCO	-
JJM	Uttar Pradesh



Showcasing Engineering Excellence: Major Hydro Projects by Om Infra

Major Hydro Projects



Koldam Hydro Electric Project

- 800 MW project
- Installation and commissioning work of one of the largest vertical lift gates in the world

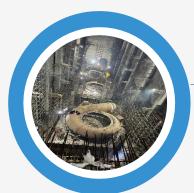


Gosikhurd Dam Project

- Executed of one of the largest radial gates in the world
- In a large quantity (33 gates)

Marquee Ongoing Projects





Kundah Pump Storage Project

- Order received of Rs 142 crores
- Client Govt. of Tamil Nadu
- Location- Niligiri



Amravati Irrigation Project

- Order received of Rs 240 crores
- Client Govt. of Maharashtra
- Location- Amravati



Shapurkandi Power Project

- Order received of Rs 554 crores
- Client WRD Punjab
- Location- Pathankot



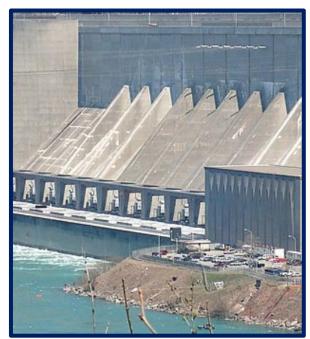
State Water Supply and Sanitation Mission, U. P.

- Order received of Rs 1,300 crores
- Client State water and sanitation mission
- Location- UP

Major Hydro Projects Under Execution



With diverse products and niche services Om Infra is making a difference









Hydro power Projects

Pumped Storage Projects

Water & waste water treatment plants

Irrigation systems





Deep Domain Expertise



Strong Technical and Turnkey Expertise

- One of the few eligible contenders for Large scale Dam projects with strong technical and R&D edge
- The company specializes in providing niche Turnkey solutions for Hydro Mechanical Equipment for Hydropower & Irrigation projects, end to end solutions for water connectivity, Hydro Batteries.

On-Time, On-Budget Dam Projects

- Executed 70+ Hydro Mechanical Turnkey projects over the last 5 decades.
- Some of the significant projects are: Kurichu H.E. project, Bhutan, Upper Krishna project, Almatti dam.

Pumped Storage Projects

- Om Infra is executing Kundah Pumped storage project (1,000 MW)- Largest in India
- With a proven track record and government support for 50GW of PSPs, the company is poised for growth.

Building Blocks of Om Infra



RESILIENT BUSINESS MODEL

Hydro Projects

Specializes in hydromechanical equipment and turnkey solutions for hydropower, from design and manufacturing to commissioning.

Key Projects Includes

- Uri-II Hydro Electric Project
- Koldam H.E.Project (800 MW)

Irrigation

Provides turnkey hydromechanical solutions for irrigation, including gates, valves, and control systems for dams and canals, supporting efficient water management and sustainable agriculture.

Key Projects Includes

- Gosikhurd Dam Project
- Kalisindh Concrete Gravity Dam Project,

Water Supply

Key partner in the Jal Jeevan Mission, delivering large-scale rural water supply projects with advanced pipelines, solar-powered pumps, water treatment, and smart SCADA systems across hundreds of villages.

Key Projects Includes

- Nokha Water Supply Project
- Moradabad Water Supply Project

Industrial Development

Develops quality residential and commercial projects with timely delivery and modern amenities, creating vibrant urban communities.

Key Projects Includes

- Ujjain Smart City Project
- Jaipur Bhilwara Toll Road Project

Strong Investment Thesis



Specialized Service Offering in Niche Segment

Timely Project Execution

- Niche turnkey solutions for hydromechanical equipment in hydropower and irrigation projects
- Completed **70+** projects over five decades with a strong technical and R&D edge
- Delivered key projects ahead of schedule

02. Capitalizing on Government's Hydro Power Push

Renewable pump water storage demand

- Expansion driven by strong bid pipeline with expertise in civil and hydro mechanical work
- Supported by a Rs 12,461 crore government allocation in hydro projects
- Bid-to-strike ratio currently at a 20-30%

Monetization of Non -Core Assets

Inflows from Arbitration Awards

- Monetization of non-core assets and arbitration awards inflows
- Surplus funds to provide runway for CAPEX and working capital for the next 3-5 years
- Focus on acquiring large orders in river linking, Pumped storage projects, water and water waste treatment



1. Niche Business Model



Hydro Segment



Jal Jeevan Mission:

- **Executed Projects worth Rs 1,000 crores and more**
- **End to End solution** from identifying rivers to delivering clean water to every tap



Key Products:

- ➤ **Gates:** Radial, Vertical, Stop log, Draft Tube Gates
- **Liners:** Steel, Penstocks and Pressure Shaft
- > Trash Racks
- All types of Cranes
- Mechanical and Hydraulic Hoists



Niche Services:

- **Turnkey Solutions:** Installations, Testing and Commissioning
- ➤ **Maintenance:** Long-Term, Short-Term O&M, including On-Site
- > Service: Repair and Refurbishments works for existing & old power plants



Radial Vertical Gates



Gate



Mechanical and Hydraulic Hoists

2. Sectoral Tailwinds: Government's focus on Hydro sector



- India's hydroelectricity generation dropped to a decade low of 8.3%
- The Government of India's ₹3 lakh crore project pipeline offers strong growth potential

Hydropower Projects

- The hydropower capacity to increase from 42 GW to 67 GW by 2031-32.
- 12,340 MW is planned by 2026
- 450 GW renewable energy capacity by 2030

Jal Jeevan Mission (JJM)

- Rs 67,000 crores allocated to JJM in the Union Budget
- JJM is extended until 2028
- The mission targets 19+ crore households, and has achieved 79.8% completion so far

River Linking and Irrigation

- Rs 2,400 crores has been allocated to river linking in Union Budget
- > US \$270 billion to be invested in water infra in the next 15 years
- River Linking Projects- Namami Gange, Pradhan Mantri Sichai Yojana.

Hydro Pumped Storage Projects

- Aim to install 74 GW capacity by 2031-32
- Potential to reach 176 GW PSPs in the coming years.
- Hydro Pumped Storage Projects (PSPs) to support faster energy transition with large scale integration of renewable capacity

Jal Jeevan Mission

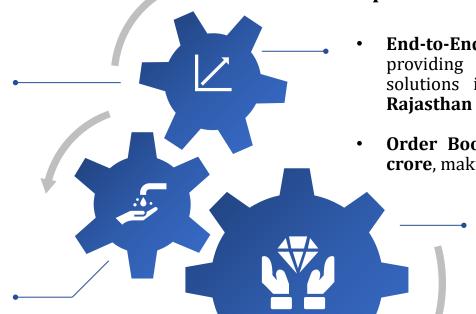


Strategic Focus and Opportunities driven by Jal Jeevan Mission

Opportunities

Government Focus & Budget Allocation

- The Government of India has allocated **₹67,000 crore** in the Union Budget 2025-26 for the successful execution of JJM.
 - Opportunity Driver: Approximately 16.1 crore households still lack tap water connections.
- Major States Like Uttar Pradesh and Rajasthan still lag behind in terms of tap connection, more funding to come in is expected



Competencies

Expertise & Opportunity

- End-to-End Solutions: Om Infra specializes in providing comprehensive water infrastructure solutions in key states like Uttar Pradesh and Rajasthan
 - **Order Book**: The JJM project represents **Rs 1690 crore**, making up **60%** of the total order book.
 - Strategic Opportunities: Large opportunities for companies like Om Infra to contribute to the mission's completion.
 - Om Infra has bided Rs 1,000 crores for FY26 in the mission

Source: https://prsindia.org/files/budget/budget parliament/2024/DFG 2024-25 Analysis Jal Shakti.pdf

Pumped Storage Projects



Om Infra has demonstrated its ability to capitalize on opportunities through its marquee projects. Future government initiatives are expected to provide ample runway for growth

Government's Current Focus



- Currently under Execution ~2.7 GW
- Projects under Planning Stage ~50 GW
- Water Management via River Inter linking Schemes

Company's leveraging opportunities

- Executing the largest PSP projects in India, the Kundah PSP (1,000 MW)
- The unexecuted value of Kundah project is worth Rs 77 crores as 30th September 2025

Government's Future Initiatives

- Energy storage systems are expected to reach

 55 GW by 2031-32
- Hydro PSP has a growth potential of 176 GW
- Focus by GoI on infrastructural development is border areas

Source: https://pib.gov.in/PressReleaseIframePage.aspx?PRID=2040582)

Hydro Mechanical Contracts



Boost for Power Sector: Rs 28,352 Crores ~12,340 MW Hydropower Expansion – A Significant Opportunity



Areas of Excellence

- It is one of the **global leaders** in turnkey hydro mechanical equipment contracts
- The company specializes in gates, liners, trash racks and cranes
- It is currently involved in execution of Hydro-mechanical contracts of more than 2,900 MW



Achievements

- With a 55+ year track record, Om Infra has successfully executed over 70+ projects worth ~Rs 5000 crores
- Hydro mechanical projects are 30%+ of company's order book
- The company has an in-house manufacturing of all hydro - mechanical equipment

Capitalizing on Government's Hydro Power Push



Budget allocation to the Ministry of Jal Shakti

Rs Cr

Department	2024-25	2025-26(RE)
A. Drinking Water and Sanitation	29,917	74,226
• JJM	22,694	67,000
• SBM-G	7,192	7,192
B. Water Resources	21,641	25,277
• PMKSY	6,621	8,260
• River Linking	3,000	3,400
Namami Gange	2,000	2,400
• ABY	600	1,780

The Eastern Rajasthan Canal Project (ERCP)

- The Eastern Rajasthan Canal Project (ERCP) will use surplus Chambal River water to provide drinking and irrigation water to southeastern Rajasthan's water-scarce districts
- Leveraging this Opportunity Om Infra plans to bid for up to Rs 2,000 crores in this project

Company plans to bid for Project worth Rs 1,000 Cr in JJM in FY26

3A. Non-core Assets being Monetized





Real Estate Segment – Rs 600cr+



High end RERA* compliant apartments, Pallacia Jaipur:

- ➤ Project Area 6,46,150 sq ft
- Considerations Collected Rs 334 crores
- ➤ Revenue Recognized Rs 249 crores
- > Remaining Realizable value (Estimated) Rs 306 crores



Om Green Meadows, Kota:

- > Project Area 3,53,814 sq ft
- > Considerations collected Rs 85 crores
- ➤ Revenue Recognized Rs 62 crores
- ➤ Remaining Realizable value (Estimated) Rs 29 crores



Slum Rehabilitation, Mumbai:

- ➤ FSI allowed for ~2 Mn sq.ft development which has potential for residential & Hotel buildings. Om Infra's share in terms of sellable area depend on area sharing ratio after partnering with a reputable branded developer for construction of project.
- ➤ Partnered with Valor Estate for their 50% stake and our stake is 17.5%. Om infra do not envisage any further investment in this project

3B. Arbitration Awards



Expected Cash Inflows in SPV Worth ~ Rs 640 crores

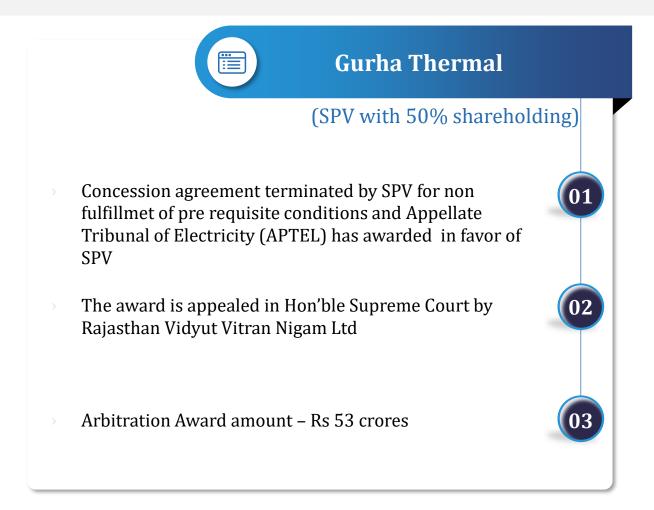
Bhilwara Jaipur Toll Road



(SPV with 51% shareholding)

- Developed the 212 km road project in Jaipur Bhilwara Stretch and concession agreement terminated by SPV for breach of contract
- Current Status- PWD deposited 10% of arbitration amount, appeal in High Court is pending

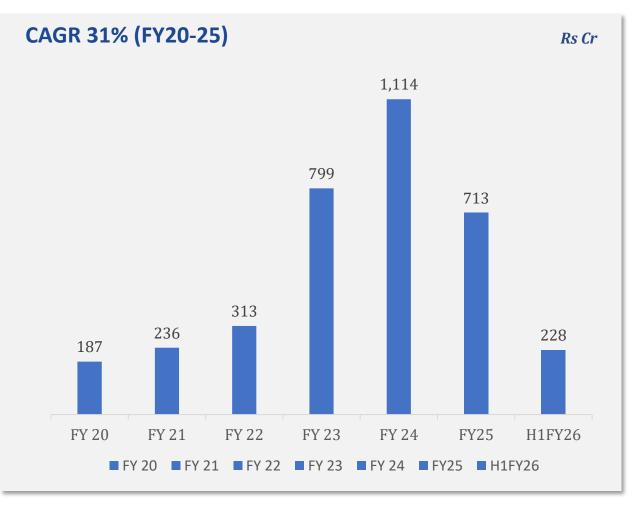
Arbitration Award amount – Rs 587 crores (10% already recieved)

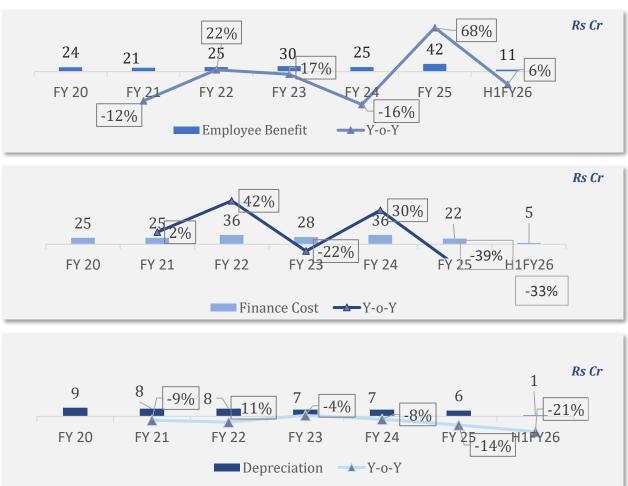


Sustainable Growth



The company has achieved revenue growth while maintaining cost stability, setting the stage for significant margin expansion in the future









Revenue Guidance

• Rs 600 - 700 Crores

EBITDA Guidance

• 6 - 8 %

Expected Order Inflow

- Rs 1,500 crores
- Targeting Hydro Mechanical projects, Pumped Storage and Water Infrastructure Projects.

Monetization of Non-core Assets/Arbitration Awards

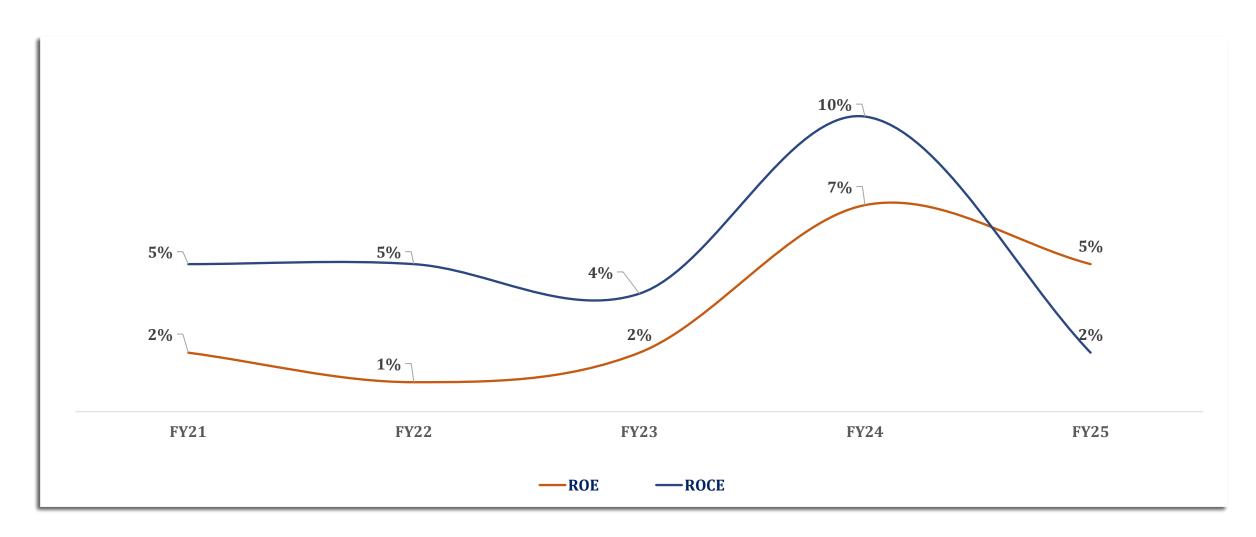
• \sim 700+ crores in the next 2-3 years





Return profile over the years





History of the Company





Foundation and Initial Growth (1971-2002)

1971 : Post establishment in 1969, the company became operational

1995: Issued IPO & Listing on BSE

2001 : First International Project in Bhutan

2002 : Entered real estate business and clocked a turnover of Rs. 100 Crore



Expansion and Major Achievements (2003-2015)

2003 : Received a project in Vietnam

2007: Won 4 major NHPC contracts within a span of 2 months and raised funds Rs.120 cr via QIP by diluting 20% stake

2010: Clocked a turnover of 200 Crore and received the best SME in Infra sector awards from ICICI/CRISIL.

2013: Diversified into civil construction projects for roads and dams, won the Kalisindh project at Kota, and clocked a turnover of Rs 300 Crore

2015 : Completed massive civil construction of a dam for the first time – Kalisindh Dam.



Diversification and International Ventures (2016-2024)

2017: Contract work for Development of Irrigation and Watershed in Africa

2022-23: Received Jal Jeevan Mission Award for ~Rs. 2,000 Cr

2023-24: Company crossed Revenue of Rs 1,000 Cr in FY24

Proven track record of executing projects with Industry leaders





Key Managerial Personnel





C P Kothari *Chairman Emeritus*



D P Kothari *Chairman*



Sunil Kothari *Vice Chairman*



Vikas Kothari *Managing Director & CEO*



50% Executive Directors

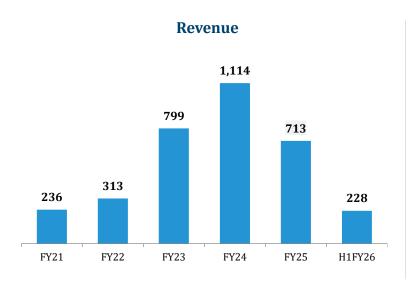
Well trained human resource

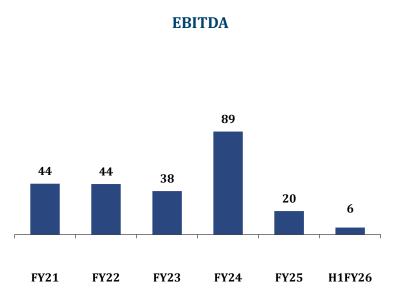
Approx. 200 permanent employees

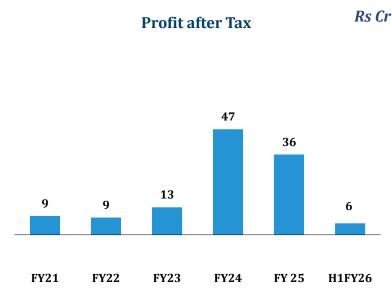
Median age of employees 40 years

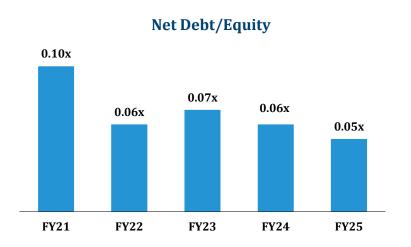
Strong Financial Trajectory

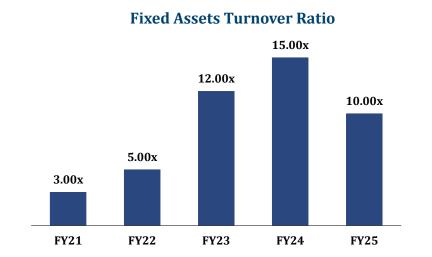












Consolidated Income Statement



Rs Cr

Particulars	FY 22	FY 23	FY 24	FY 25	H1FY26
Net Sales	313	799	1,114	713	228
Total Expenses	269	762	1,024	693	222
Other Income	10	30	39	36	7
EBITDA	44	38	89	20	6
EBITDA Margin (%)	14%	5%	8%	3%	3%
Depreciation	8	7	7	6	2
Finance Costs	36	28	36	22	9
PBT	11	32	86	28	1
Tax	2	19	39	(8)	(5)
PAT (attributable to Owner)	9	13	47	36	6
PAT Margins	3%	2%	4%	5%	3%

*Consolidated Numbers

Consolidated - Balance Sheet



Liabilities	FY22	FY23	FY24	FY25	H1FY26
Total Equity	668	728	769	792	793
Share Capital	10	10	10	10	10
Other Equity	658	673	714	736	738
Non-Controlling Interest	-0.1	46	46	46	46
Non-Current Liabilities	51	75	71	47	56
Borrowings	13	41	14	4	13
Other Financial Liabilities	14	11	10	8	16
Other Non-Current Liabilities	17	0	2	0	0
Current Liabilities	246	737	616	585	602
Borrowings	64	85	60	67	99
Trade Payables	102	179	101	124	115
Other Current Liabilities	42	449	421	373	363
Total Liabilities and equity	965	1,540	1,456	1,423	1451

Assets	FY22	FY23	FY24	FY25	H1FY26
Non-Current Assets	509	584	598	568	584
Property, Plant and Equipment	64	77	78	72	72
Capital WIP	1	11	1	2	2
Investment in Property	51	57	57	56	57
Other Non-Current Assets	11	10	12	12	16
Current Assets	456	955	858	855	867
Inventories	184	544	457	404	400
Debtors	84	242	236	285	290
Cash Eq. and Bank	41	75	82	85	71
Loans	108	6	5	0	0
Other Current Assets	35	74	18	16	31
Total Assets	965	1,540	1,456	1,423	1451





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