20th August, 2026

The Secretary
BSE Ltd.
Corporate Relationship Dept.,
14th floor, P. J. Tower,
Dalal Street, Fort
Mumbai - 400 001
Stock Code – 500331

The Secretary
National Stock Exchange of India Ltd.
Exchange Plaza, Plot no. C/1, G Block,
Bandra-Kurla Complex,
Bandra (E),
Mumbai - 400 051
Stock Code - PIDILITIND

Dear Sir,

Sub: Annual General Meeting Minutes

Dear Sir/Madam,

Please find enclosed herewith copy of the Minutes of the proceedings of the 57th Annual General Meeting held on 4th August, 2026 for your record.

Thanking You,

Yours faithfully,
For Pidilite Industries Limited

MANISHA RAKESH SHETTY
Digitally signed by MANISHA RAKESH SHETTY
Date: 2026.08.20 14:27:40 +05'30'

Manisha Shetty
Company Secretary

Encl as above

Regd. Office
Regent Chambers, 7th Floor
Jamnalal Bajaj Marg
208 Nariman Point
Mumbai 400 021

Pidilite Industries Limited

Corporate Office
Ramkrishna Mandir Road
Andheri - E, Mumbai 400059, India

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2835 7952 / 2835 7365
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www.pidilite.com
CIN:L24100MH1969PLC014336

The minutes of the Fifty Seventh Annual General Meeting of the Members of M/s. Pidilite Industries Limited held through Video Conferencing (VC)/ Other Audio Visual Means (OAVM) on Tuesday, the 4th August, 2026. The meeting commenced at 03.00 p.m. and concluded at 04.00 p.m. The meeting was deemed to be held at the Registered office of the Company at Regent Chambers, 7th Floor, Jamnalal Bajaj Marg, 208, Nariman Point, Mumbai 400 021.

PRESENT THROUGH VIDEO CONFERENCE / OTHER AUDIO VISUAL MEANS:

Shri M. B. Parekh	-	Member and Executive Chairman Member of Audit committee
Shri A. B. Parekh	-	Member and Non-Executive Vice Chairman Member of Nomination and Remuneration Committee, Stakeholders Relationship Committee and Corporate Social Responsibility Committee
Shri A. N. Parekh	-	Member and Executive Vice Chairman Member of Risk Management Committee and Stakeholders Relationship Committee
Shri Sudhanshu Vats	-	Member and Managing Director
Shri Kavinder Singh	-	Member and Joint Managing Director
Shri Sandeep Batra	-	Member and Executive Director– Finance and Chief Financial Officer Member of Risk Management Committee
Shri Swaminathan K	-	Member and Director Operations Member of Risk Management Committee
Shri Bharat Puri	-	Member and Non-Executive Non - Independent Director Member of Audit Committee, Nomination and Remuneration Committee and Corporate Social Responsibility Committee
Shri Rajeev Vasudeva	-	Independent Director Chairman of Audit Committee, Risk Management Committee and Nomination and Remuneration Committee
Shri Murali Sivaraman	-	Independent Director Member of Audit Committee, Risk Management Committee and Corporate Social Responsibility Committee
Shri Rajeev Gupta	-	Independent Director Member of Audit Committee and Nomination and Remuneration Committee
Shri J S Deepak	-	Independent Director Chairman of Stakeholders Relationship Committee and Member of Corporate Social Responsibility Committee and Nomination and Remuneration Committee

Smt. Meena Ganesh	-	Independent Director Member of Audit Committee and Nomination and Remuneration Committee
Dr. Vivek Raghavan	-	Independent Director Member of Risk Management Committee
Shri Sandeep Kataria	-	Independent Director
Dr. Naushad Forbes	-	Member and Independent Director

IN ATTENDANCE

Smt. Manisha Shetty	-	Company Secretary & Member
Smt. Ami Parikh	-	President – Legal
Shri Deepak Nair	-	Partner of M/s. BSR & Co. LLP, Statutory Auditors
Shri Mitesh Dhabliwala	-	Partner of M/s. Parikh & Associates, Secretarial Auditor
Shri Ritesh Talati	-	Partner of M/s V.J. Talati & Co., Cost Auditors

Total 97 members including those mentioned above were present.

Date of entry in minutes book 19-08-2026

Shri M B Parekh, Chairman, chaired the meeting.

The Chairman welcomed all the Directors and Members present at the 57th Annual General Meeting (AGM) of the Company. He mentioned that the AGM was being held for the seventh consecutive time through Video Conferencing / Other Audio Visual Means facility. He was attending the Meeting from Mumbai. The Chairman then asked the Company Secretary, Smt. Manisha Shetty to elaborate on applicable legal provisions for holding this AGM.

Smt. Manisha Shetty, informed the Members that the 57th Annual General Meeting (AGM) of the Company was being conducted through Video Conferencing (VC)/ Other Audio Visual Means (OAVM) facility without the physical presence of the Members in accordance with the applicable provisions of the Companies Act, 2013 read with the Rules issued thereunder and the Securities and Exchange Board of India [SEBI] (Listing Obligations and Disclosure Requirements) Regulations, 2015 (Listing Regulations) and circulars issued by the Ministry of Corporate Affairs and SEBI from time to time in this regard. The deemed venue of this meeting shall be the Registered Office of the Company.

She also informed the Members that pursuant to the provisions of Section 108 of the Companies Act, 2013, Rules issued thereunder and Regulation 44 of, Listing Regulations the Company had provided e-voting facility to the members to exercise their right to vote on all the five resolutions proposed to be passed at the AGM through electronic voting system provided by National Securities Depository Limited (NSDL), prior to the AGM (remote e-voting).

The remote e-voting period which had commenced on Friday, 31st July, 2026 at 9.00 a.m. ended on Monday, 3rd August, 2026 at 5.00 p.m. and the Members who had not exercised their vote earlier, could also cast their vote during the AGM.

She further informed that the commencement of e-voting platform shall remain open until 15 minutes after closure of the meeting.

She further informed the Members that the Company had taken all feasible steps to ensure that the shareholders were provided an opportunity to participate in this AGM and vote. The detailed instructions for speakers and participants had been provided in the notice of AGM. The facility of appointing a proxy at the meeting was not available as per the MCA Circular. The Company had received certified copies of resolutions from body corporates who were members u/s 113 of the Companies Act, 2013 authorising their representatives to attend and vote at the meeting. The Company had tied up with NSDL to provide facility for voting through e-voting at AGM and for participation of members in AGM. The Members of the Company were able to view the live webcast of the AGM on the NSDL portal.

Thereafter, the Company Secretary requested the Chairman to take charge of the proceedings of the meeting.

After confirmation of the quorum, the Chairman introduced all the Directors who were attending the AGM through VC, stating their respective positions/designations in the Company and the place from where they were attending the AGM. Shri Bharat Puri attended the meeting from Chandigarh and Shri J S Deepak from Gurgaon. Rest of the directors attended from Mumbai. Apart from Directors and the Executive Director Finance & Chief Financial Officer, Statutory Auditors, Secretarial Auditors and Cost Auditors were also participating in the AGM through VC.

He then stated that the Notice convening the meeting as well as Board’s Report, were being taken as read as the same had already been circulated to all Members. Since there were no qualifications/ adverse remarks in the Statutory Auditors’ Report and Secretarial Auditors’ Report, they were also taken as read.

The registers and documents, as required under the provisions of the Companies Act, 2013 and ESOP certificate issued by Secretarial Auditors, had been made available for inspection.

The Chairman then addressed the Members and delivered his speech which included highlights on business performance, financials, outlook, performance of Q1 2026-27 etc. After his speech, the Chairman placed before the meeting, the following 5 resolutions as contained in the Notice dated 7th May, 2026 calling the 57th AGM for Members approval.

ORDINARY BUSINESS:

1. **ORDINARY RESOLUTION FOR ADOPTION OF AUDITED STANDALONE AND CONSOLIDATED FINANCIAL STATEMENTS:**

   “RESOLVED THAT the Audited Standalone Financial Statements consisting of Balance Sheet, Profit and Loss Account, Statement of Changes in Equity, Cash Flow Statement and notes forming part thereof together with the reports of Board of Directors and Auditors thereon for the year ended 31st March, 2026 and also audited consolidated financial statements of the Company consisting of Balance Sheet, Profit and Loss Account, Statement of Changes in Equity, Cash Flow Statement and notes forming part thereof together with the report of Auditors for the year ended 31st March, 2026, be and are hereby approved and adopted.”

2. **ORDINARY RESOLUTION FOR DECLARATION OF DIVIDEND:**

a. "RESOLVED THAT the special interim dividend of Rs. 10/- per Equity share of Re. 1/- each, on 50,86,69,085 Equity Shares of Re. 1/- each absorbing Rs. 508.67 crores already paid to the shareholders for the financial year ended 31st March, 2026, as per the Resolution passed by the Board of Directors at their meeting held on 6th August, 2025, be and is hereby confirmed.

b. RESOLVED THAT the dividend of Rs. 11.50 per equity share of Re.1/- each on 1,01,77,90,348 Equity Shares of Re. 1/- each absorbing Rs. 1,170.46 crores out of current year's profit is hereby declared and the same be paid as recommended by Board of Directors, to those Equity shareholders whose names appear on the Register of Members of the Company as on 23rd July, 2026 (Record Date)."

3. **ORDINARY RESOLUTION FOR APPOINTMENT OF SHRI A B PAREKH (DIN: 00035317) AS A DIRECTOR WHO RETIRES BY ROTATION:**

"RESOLVED THAT Shri A B Parekh (DIN: 00035317), a Director who retires by rotation and being eligible has offered himself for re-appointment, be and is hereby re-appointed as a Director of the Company, liable to retire by rotation."

4. **ORDINARY RESOLUTION FOR APPOINTMENT OF SHRI KAVINDER SINGH (DIN: 06994031) AS A DIRECTOR WHO RETIRES BY ROTATION:**

"RESOLVED THAT Shri Kavinder Singh (DIN: 06994031), a Director who retires by rotation and being eligible has offered himself for re-appointment, be and is hereby re-appointed as a Director of the Company, liable to retire by rotation."

SPECIAL BUSINESS:

5. **ORDINARY RESOLUTION FOR APPROVAL FOR RATIFICATION OF PAYMENT OF REMUNERATION TO THE COST AUDITORS FOR THE FINANCIAL YEAR ENDING 31ST MARCH, 2027:**

"RESOLVED THAT pursuant to the provisions of Section 148 and all other applicable provisions, if any, of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014 (including any statutory modification(s) or re-enactment thereof, for the time being in force), the Cost Auditors M/s. V J Talati & Co., Cost Accountants, (Registration No. R00213) appointed by the Board of Directors of the Company, on the recommendation of Audit Committee, to conduct the audit of the cost records of the Company for the financial year ending 31st March 2027, be paid the remuneration as set out in the explanatory statement annexed to the Notice convening this meeting and the same is hereby ratified and approved.

RESOLVED FURTHER THAT the Board and/the Company Secretary of the Company be and is hereby authorized to do all such acts, deeds, matters and things and take all such steps as may be necessary, proper or expedient to give effect to this resolution."

Thereafter, the Chairman invited the Members to ask their questions.

The names of the speakers, who had enrolled themselves to express their views were announced.

The Members expressed their views and raised various questions which inter alia were relating to the operations of the Company, geopolitical impact, and other related matters. The Executive Director Finance & Chief Financial Officer, Managing Director and Chairman, replied to the queries raised by the Members.

The Chairman then informed the Members that Scrutinizer would submit his Consolidated Report on remote e-voting and electronic voting at this meeting within the stipulated time and he authorized Smt. Manisha Shetty, Company Secretary to publish the results of voting alongwith Scrutinizer's Report on the website of the Company, National Securities Depository Limited and also intimate to BSE Limited and National Stock Exchange of India Limited.

He then authorised Company Secretary to conduct the voting procedure and conclude the meeting and informed that the E-voting facility would remain open for additional 15 minutes.

Smt. Manisha Shetty, Company Secretary, proposed a vote of thanks to the Chairman, Directors and the Members. At this juncture, the Directors and attendees logged off from the meeting while the Company Secretary and the Scrutinizer continued with the meeting for further 15 minutes.

At the end of 15 minutes, the meeting was declared as concluded by the Company Secretary at 04.00 p.m.

<u>Summary of Scrutinizer's Report :</u>

Result of remote e-voting and electronic voting at the meeting on the items of Ordinary Business and Special Business at the 57th Annual General Meeting of the Company held on 4th August, 2026.

On the basis of consolidated Scrutinizer's Report dated 4th August, 2026 issued by M/s. Parikh & Associates, Practising Company Secretaries for remote e-voting and electronic voting, all the resolutions for the Ordinary and Special Business as set out at Item Nos. 1 to 5 of the Notice dated 7th May, 2026 convening the 57th Annual General Meeting, have been duly passed by the Members with requisite majority. The result of e-voting is as under:

Resolution Nos. as given in the notice of the 57th Annual General Meeting	**Particulars of Votes cast Remote Voting + Electronic Voting at the AGM**				**Result Declared**
	Votes cast in favour of the resolutions		**Votes cast against the resolutions**		
	No.	**%**	**No.**	**%**	
Ordinary Business					
1. Ordinary Resolution for Adoption of the Audited Standalone and Consolidated Financial Statements	88,17,99,431	99.8033	17,37,478	0.1967	Approved by requisite majority
2. Ordinary Resolution for declaration of dividend.	88,36,42,757	99.9984	14,544	0.0016	Approved by requisite majority

3. Ordinary Resolution for appointment of Shri A B Parekh (DIN:00035317), as a Director, who retires by rotation.	85,81,99,285	97.1192	2,54,56,053	2.8808	Approved by requisite majority
4. Ordinary Resolution for appointment of Shri Kavinder Singh (DIN: 06994031) as a Director, who retires by rotation.	88,00,12,921	99.5878	36,42,337	0.4122	Approved by requisite majority
Special Business					
5. Ordinary Resolution for Approval for ratification of payment of remuneration to the Cost Auditors for the financial year ending 31st March, 2027.	88,24,93,492	99.8685	11,61,938	0.1315	Approved by requisite majority

SD/-

MANISHA SHETTY
COMPANY SECRETARY

SD/-

M B PAREKH
CHAIRMAN OF THE MEETING

MUMBAI