

24<sup>th</sup> September, 2025

**National Stock Exchange of India Limited**  
"Exchange Plaza", 5<sup>th</sup> Floor,  
Plot No.C/1, G Block  
Bandra-Kurla Complex  
Bandra (East), Mumbai 400051.

**BSE Limited**  
Phiroze Jeejeebhoy Towers,  
Dalal Street, Fort,  
Mumbai 400001.

**The Luxembourg Stock Exchange**  
35A Boulevard Joseph II,  
L-1840 Luxembourg.

**London Stock Exchange Plc**  
10 Paternoster Square  
London EC4M 7LS.

**Sub: SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 - Presentation(s) made to the Analyst/Institutional Investor Meeting**

This is further to our letter dated 19<sup>th</sup> September, 2025 wherein we had given you an advance intimation of the Schedule of Analyst or Institutional Investor Meeting(s) with the Company in terms of Regulation 30(6) read with Schedule III of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

We wish to inform you that the Company today virtually participated in **Investec – India CXO Virtual Conference** in USA with Funds/Investors (One on One) and the Presentation(s) which was sent to the Stock Exchanges vide our letter dated 30<sup>th</sup> July, 2025 was shared with them. The aforesaid Conference was concluded at 6.15 p.m. IST.

The aforesaid Presentation is also available on the Website of the Company at the Weblink: [M&M Q1F26 Analyst Meet – Presentations deck – 30th July 2025.pdf](#).

Please note that the Company has referred to publicly available documents for discussions and no unpublished price sensitive information has been shared during the aforesaid Conference.

Kindly take the same on record.

Yours sincerely,  
For **MAHINDRA & MAHINDRA LIMITED**

**SAILESH KUMAR DAGA**  
COMPANY SECRETARY