

13<sup>th</sup> March 2026

**National Stock Exchange of India Limited**  
"Exchange Plaza", 5<sup>th</sup> Floor,  
Plot No.C/1, G Block  
Bandra-Kurla Complex  
Bandra (East), Mumbai 400051.

**BSE Limited**  
Phiroze Jeejeebhoy Towers,  
Dalal Street, Fort,  
Mumbai 400001.

**The Luxembourg Stock Exchange**  
35A Boulevard Joseph II,  
L-1840 Luxembourg.

**London Stock Exchange Plc**  
10 Paternoster Square  
London EC4M 7LS.

**Sub: Disclosure under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 – Outcome of Analyst or Institutional Investor Meeting**

Dear Sir/Madam,

This is in furtherance to our letter dated 10<sup>th</sup> March 2026 wherein we had given an advance intimation of the Schedule of Analyst or Institutional Investor Meeting, we hereby inform you that the Company today, i.e. 13<sup>th</sup> March 2026, physically, conducted Investor Meeting in Mumbai engaging with Funds, Investors etc. The said Meeting concluded at 4.20 p.m. (IST).

The presentation that was submitted to the Stock Exchange(s) vide our letter dated 11<sup>th</sup> February 2026 was referred during the Meeting.

The said presentation is also available on the Website of the Company at the Weblink: [M&M Q3F26 Analyst Meet – Presentations deck – 11th February 2026](#)

Further, the Company has referred to publicly available documents for discussions and no unpublished price sensitive information has been shared during the aforesaid Meeting.

Kindly take the same on record.

Yours sincerely,  
For **Mahindra & Mahindra Limited**

**Sailesh Kumar Daga**  
Company Secretary