

12th February 2026

National Stock Exchange of India Limited
"Exchange Plaza", 5th Floor,
Plot No.C/1, G Block
Bandra-Kurla Complex
Bandra (East), Mumbai 400051.

BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street, Fort,
Mumbai 400001.

The Luxembourg Stock Exchange
35A Boulevard Joseph II,
L-1840 Luxembourg.

London Stock Exchange Plc
10 Paternoster Square
London EC4M 7LS.

Sub: Disclosure under 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 – Participation in Analyst or Institutional Investor Meeting

Dear Sir/Madam,

This is in furtherance to our letter dated 4th February 2026 wherein we had given an advance intimation of the Schedule of Analyst or Institutional Investor Meeting Schedule, we hereby inform you that the Company physically participated in the Axis Capital Flagship India Conference - Keynote held today, i.e. 12th February 2026 in Mumbai engaging with Funds, Investors etc. The said event concluded at 5.30 p.m. (IST).

The presentation that was submitted to the Stock Exchange(s) vide our letter dated 11th February 2026 was presented during the event.

The said presentation is also available on the Website of the Company at the Weblink: [M&M Q3F26 Analyst Meet – Presentations deck – 11th February 2026](#)

Further, the Company has referred to publicly available documents for discussions and no unpublished price sensitive information has been shared during the aforesaid event.

Kindly take the same on record.

Yours sincerely,
For **Mahindra & Mahindra Limited**

Sailesh Kumar Daga
Company Secretary