

AKUMS
DRUGS & PHARMACEUTICALS LTD.



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Ref: Akums/Exchange/2025-26/79

February 13, 2026

To,
The Listing Department
National Stock Exchange of India Ltd
Exchange Plaza, C-1, Block G,
Bandra Kurla Complex,
Bandra (E), Mumbai - 400 051

To,
The Listing Department
BSE Limited
Rotunda Building, Phiroze Jeejeebhoy
Towers, Dalal Street, Fort, Mumbai -
400 001

Symbol: AKUMS

Scrip Code: 544222

Sub: Disclosure under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 - Investor Presentation

Respected Sir/Madam,

In compliance of Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, a copy of investor presentation is enclosed herewith.

This is for your kind information and record.

Thanking You

For Akums Drugs and Pharmaceuticals Limited

Dharamvir Malik
Company Secretary & Compliance Officer

Encl: as above

Registered Office

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Q3 and 9M FY 25-26 Earnings Presentation

February 2026



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Managing Directors' Message

Dear Investors

We are pleased to declare the results for Q3FY26 as well as 9MFY26. Q3 FY26 was a strong quarter for Akums. Our healthy operating performance was characterized by strong execution across multiple key segments. CDMO registered a healthy topline growth of more than 16% driven by strong volumes. The international branded formulation business saw significant improvement led by demand recovery across key markets.

The quarter also saw benefits of operating leverage playing out in the CDMO business with improved capacity utilization as well as steady ramp up of newer facilities. While API pricing stayed under pressure, stabilization in select molecules and disciplined cost management has helped mitigate impact on the CDMO margins. We continue to work towards reducing losses in the trade generics and API segment by way of portfolio rationalization and tighter control over overheads.

Our European CDMO project is progressing as per our stated plans. We successfully advanced regulatory and execution milestones following the receipt of the EUGMP certification for our oral liquids' facility and are on track to start supplies in FY 28. Plant 1 also received renewal of EUGMP certification, showcasing our continued commitment towards global quality manufacturing. Supply of finished oral formulations from Plant 1 to Europe had already commenced this fiscal. The Zambia project also remains on track with commercial supplies from the Indian plants expected in H1 of FY27. These developments further showcase our progress towards establishing Akums as a global pharmaceutical company.

During Q3 FY26, the API business remained under pressure, with pricing softness persisting across key molecules; however, the pace of decline moderated, and ongoing portfolio rationalization and cost optimization initiatives helped contain losses and improve sequential performance.

While we continue to operate in a volatile business environment marked by disruptions, we, as Akums, remain focused on our long-term growth drivers that include innovation, operational efficiency, cost controls and strategic partnerships. We reiterate our commitment to creating long term value for our shareholders.

Thank you for your continued trust and support.

- **Sanjeev Jain & Sandeep Jain**



Two Decades' Legacy of Expertise, Experience & Trust

2004

Incorporated in April 2004

Set up of first plant for oral solid dosage form in Haridwar.

2005-09

Established dedicated manufacturing site for Oral Liquid Dosage & Sterile products.

Established a nutraceutical facility

2010-13

Dedicated facilities for Hormones, Cosmetics and Dermatology.

Launched Akumentisto venture into branded formulations.

Started dedicated plant for β -lactam anti-infectives and steroids

2014-18

Expanded into Asian markets.

Established R&D lab in Mumbai to venture into regulated market.

Received US-NSF Certification for Maxcure Nutravedics facility

2019-21

Acquired Parabolic Drugs to venture into API

2022-26

Plant 1, 2 & 3 received EU-GMP accreditation

Listed on NSE and BSE












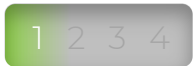



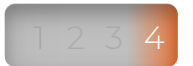







Started new injectable facility

ANVISA certified for Plant 3



2004 ← Build → 2010 ← Strengthen → 2021 ← Accelerate → 2025

Technologically Advanced Manufacturing Capabilities

Location	 Haridwar	 Haridwar	 Haridwar	 Haridwar	 Haridwar	 Haridwar	 Haridwar	 Haridwar	 Kotdwar	 Baddi	 Haridwar
Year	2004	2007	2007	2010	2010	2010	2014	2014	2021	2023	2024
Annual Capacity (Cr units)	649	15	39	244	6	252	2.603	732	17	368	36
Capability	General	General	General	Hormonal	Cosmetics	Ayurvedic / Nutraceuticals	General	β -lactams and steroids	Penem anti-infective	General	General
Dosage Forms	 1 2 3 4	 1 2 3 4	 1 2 3 4	 1 2 3 4	 1 2 3 4	 1 2 3 4	 1 2 3 4	 1 2 3 4	 1 2 3 4	 1 2 3 4	 1 2 3 4
											

Key Accreditations*

*Received by some or all facilities;



Illustrative

Differentiated Dosage Forms



Tablet
In Tablet



Bi-layered,
Sustained Release
Tablet in Tablet



Inlay
Tablet



Multiple Tablets
in Capsule



Pre-filled
syringes



Lyophilized
Vials



Smart
Tablets



Gummies



Mouth Melting
Powders in Sachet



Tri Layered
Tablet

Innovative In-house Technologies



Key drivers as well as their trends during Q3FY26

Key drivers and their impact on Akums' performance

Strong volume growth, despite muted volumes in the IPM

API prices continue to remain soft though initial signs of stabilization

Operating leverage and ramp up of new facilities

Strong performance in branded exports

Akums' witnessed double digit volume growth even though IPM volumes grew at 1.2%*

API prices continued their downward trajectory though some stability witnessed for some molecules.

Overall capacity utilization improved to 47% driven by strong volume growth. New facilities ramping up steadily.

Exports more than doubled QoQ with healthy growth across focus countries

Q3 FY 26

Financial Performance Highlights



Q3FY26 Performance Highlights






Consolidated Performance*

1,194 cr	181 cr	68 cr
15.2%	5.7%	
Total Income (+16.5% YoY)	EBITDA (+33.3% YoY)	PAT (+2.1% YoY)

Operating Performance#

1,160 cr	147 cr	86 cr
12.7%	7.2%	
Revenue (+14.8% YoY)	EBITDA (+21.0% YoY)	PAT (+29.5% YoY)

Segment Break-up

	Business Vertical	Share in Q3 FY26 revenue
	CDMO	79.0%
	Domestic Branded Formulation	9.9%
	API	4.7%
	International Branded Formulation	4.3%
	Trade Generics	2.1%

9MFY26 Performance Highlights






Consolidated Performance*

3,295 cr	464 cr	175 cr
	14.1%	5.3%
Total Income (+6.4% YoY)	Adj. EBITDA (+15.6% YoY)	Adj PAT (-8.0% YoY)

Operating Performance#

3,201 cr	370 cr	193 cr
	11.6%	5.9%
Revenue (+4.5% YoY)	Adj EBITDA (+1.0% YoY)	Adj PAT (+1.6% YoY)

Segment Break-up

	Business Vertical	Share in 9M FY26 revenue
	CDMO	79.1%
	Domestic Branded Formulation	10.8%
	API	4.5%
	International Branded Formulation	3.4%
	Trade Generics	2.3%

Profit and Loss Statement

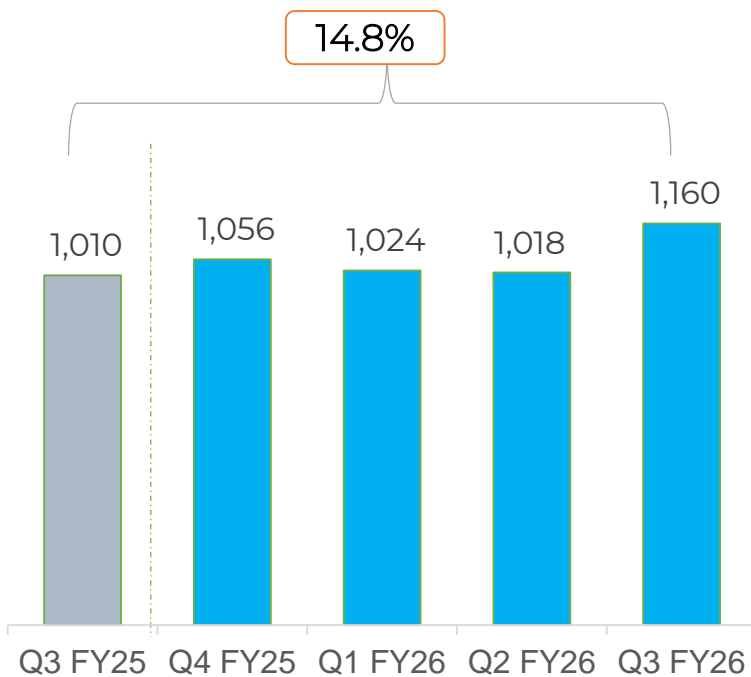


Particulars (Rs Cr)	Q3 FY26	Q3 FY25	Y-O-Y (%)	Q2 FY26	Q-O-Q (%)	9M FY26	9M FY25	Y-O-Y (%)
Revenue	1,160	1,010	14.8%	1,018	14.0%	3,201	3,063	4.5%
COGS	679	602	12.6%	593	14.5%	1,853	1,794	3.3%
<i>GP Margin %</i>	<i>41.5%</i>	<i>40.4%</i>		<i>41.8%</i>		<i>42.1%</i>	<i>41.4%</i>	
Employee Expenses	189	176	7.8%	189	0.1%	555	532	4.3%
Other Expenses	145	111	30.4%	141	2.5%	423	370	14.4%
Adj EBITDA ¹	147	121	21.0%	94	55.4%	370	367	1.0%
<i>Adj EBITDA Margin %</i>	<i>12.7%</i>	<i>12.0%</i>		<i>9.3%</i>		<i>11.6%</i>	<i>12.0%</i>	
Finance Cost	24	5	362%	23	1.9%	70	30	133%
Depreciation & Amort.	40	45	(10.9)%	38	4.7%	114	113	0.9%
Exceptional Expenses	18	(5)	-	-	-	18	(8)	-
Other Income	34	15	136%	32	6.1%	93	35	170%
Adj Profit Before Tax	100	91	9.3%	66	51.6%	261	266	(2.0)%
Tax	32	25	28.9%	23	38.8%	86	76	13.0%
Adj PAT ²	68	66	2.1%	43	58.5%	175	190	(8.0)%
<i>Adj PAT Margin %</i>	<i>5.7%</i>	<i>6.5%</i>		<i>4.1%</i>		<i>5.3%</i>	<i>6.1%</i>	

(1 -Adjusted EBITDA = Profit before tax + fair value changes to financial instrument + finance cost + depreciation and amortization – other income ; 2- Adjusted PAT = PAT + Fair value changes to financial instrument)

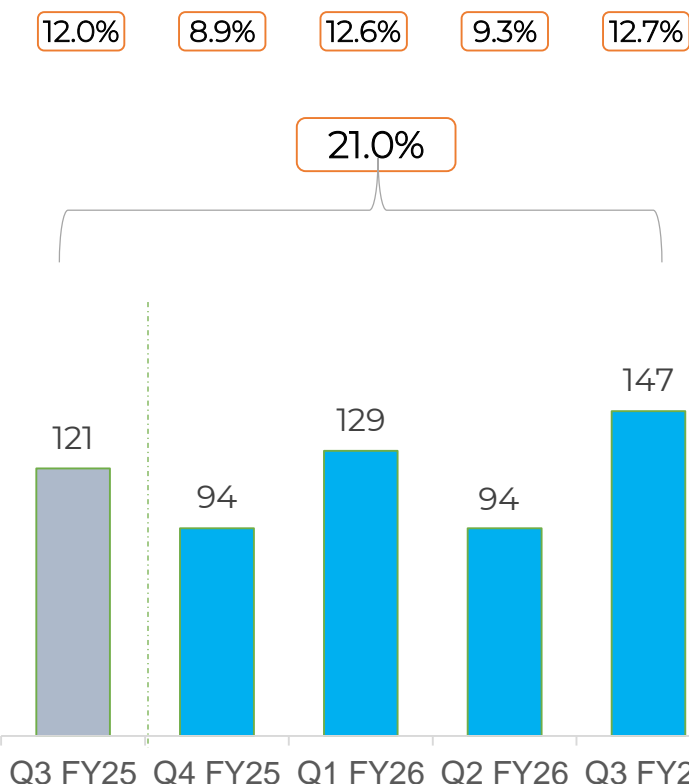
Quarterly Performance Trends

Revenue (INR Cr.)



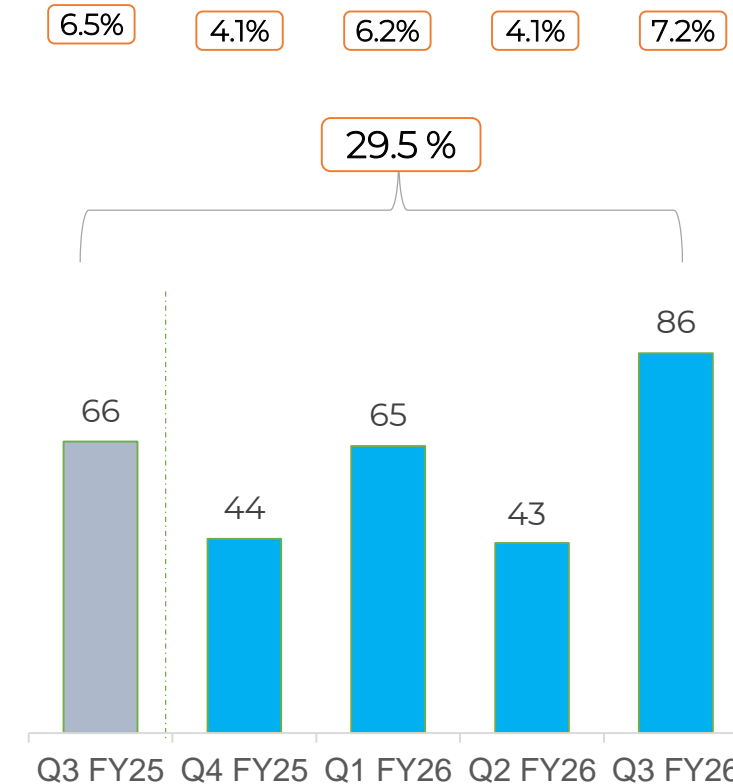
Adjusted EBITDA¹ (INR Cr)

Margin %



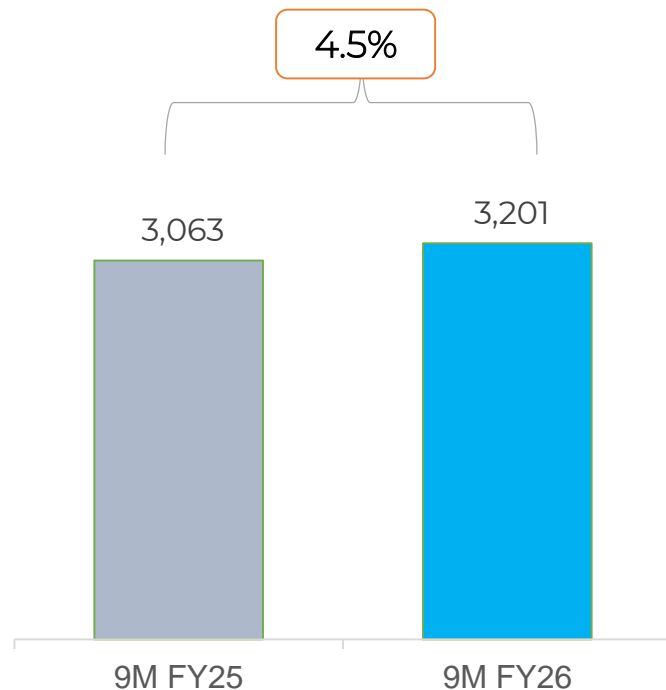
Adjusted PAT^{2#} (INR Cr)

Margin %



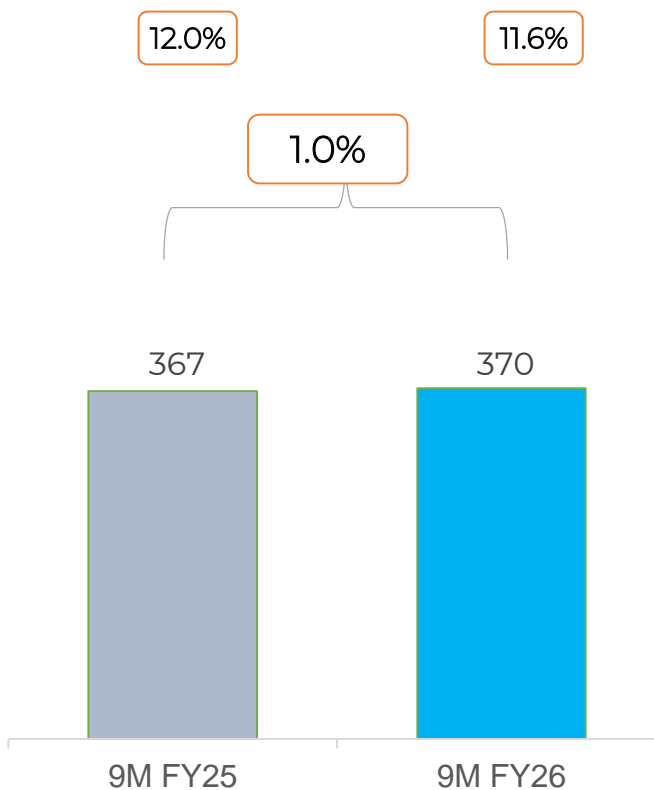
9M Performance Trends

Revenue (INR Cr.)



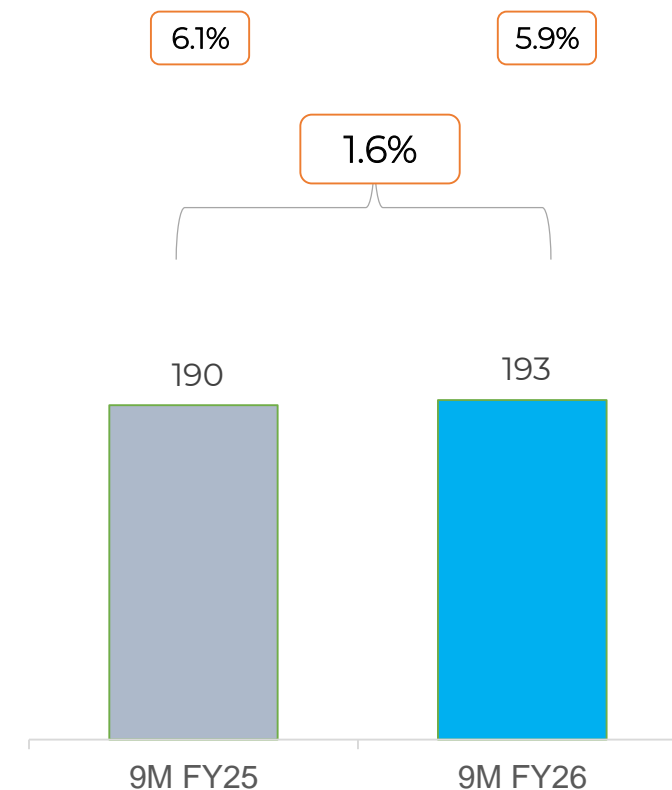
Adjusted EBITDA¹ (INR Cr)

Margin %



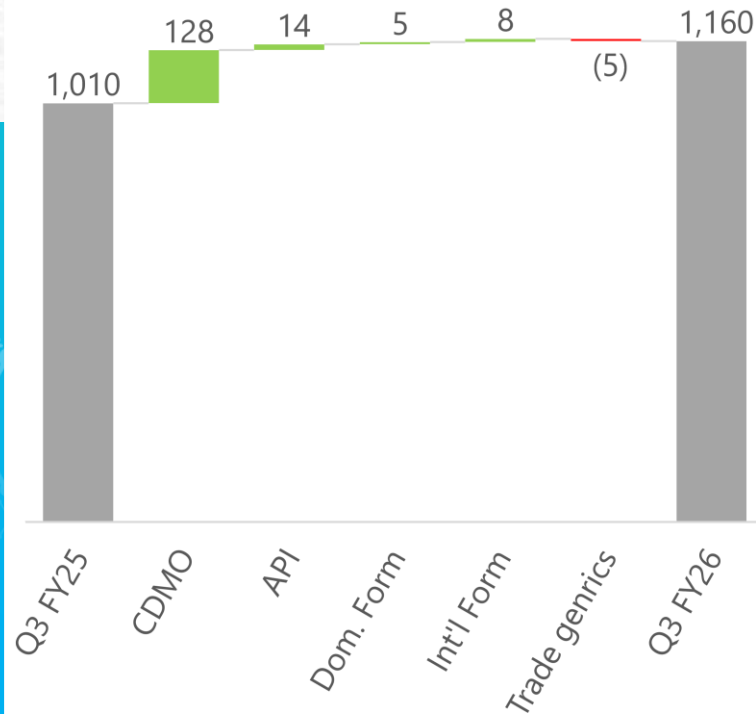
Adjusted PAT^{2#} (INR Cr)

Margin %



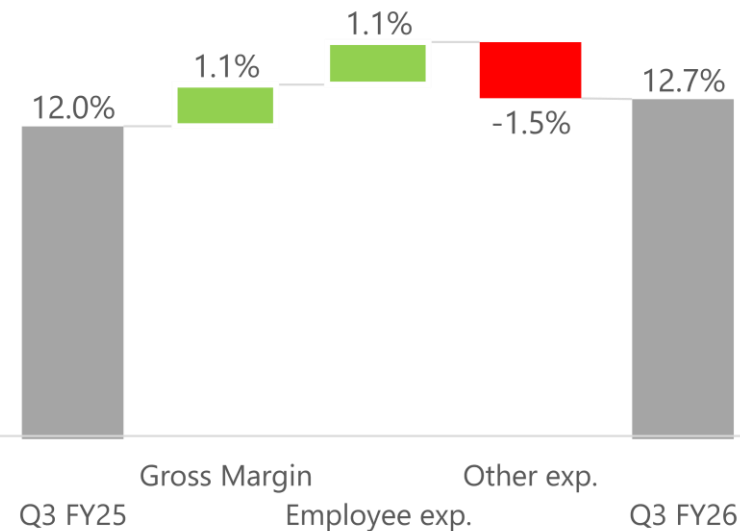
Revenue and Margin Deep-Dive – Quarterly

Revenue (INR Cr.)



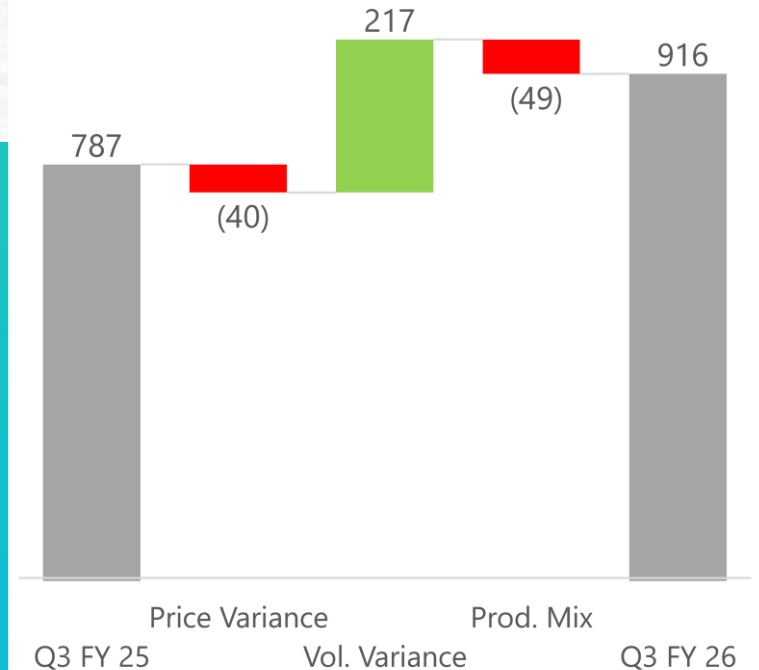
- Revenue growth driven by CDMO and International formulations
- In line with outlined strategy, consolidation of trade generics continues

Adj EBITDA %



- Operating leverage led improvement in gross margins and employee expenses
- Other expenses increased due to higher power and fuel as well as professional expenses

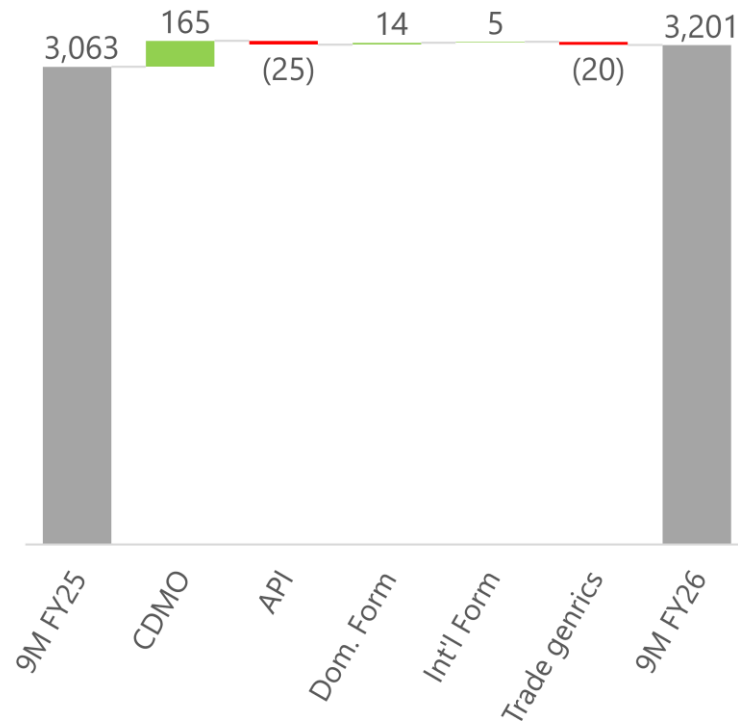
CDMO Revenue (INR Cr.)



- Strong double digit volume growth
- Erosion in API prices responsible for negative price variance

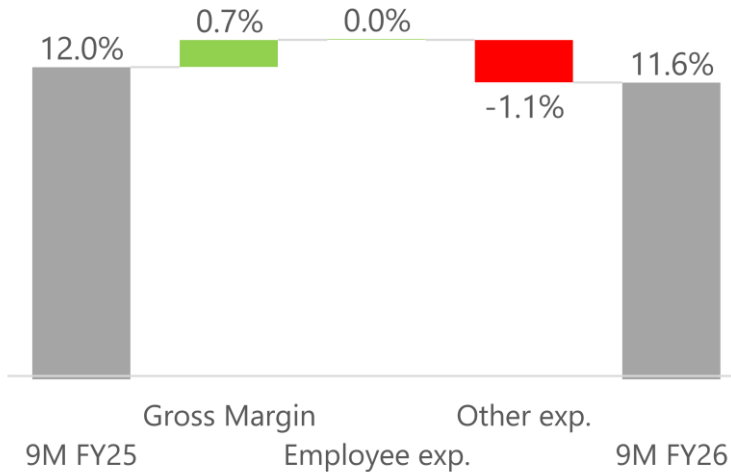
Revenue and Margin Deep-Dive – 9M

Revenue (INR Cr.)



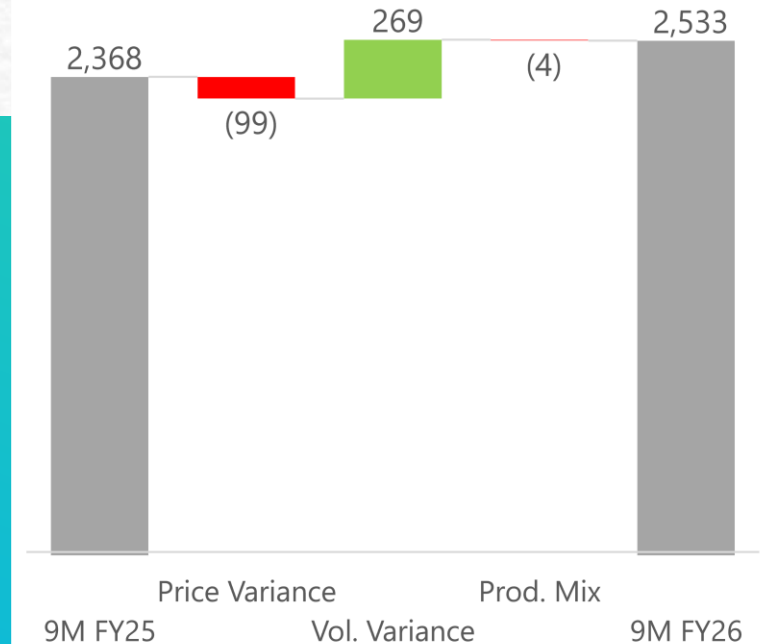
- 9M revenue growth driven by improved volumes in CDMO
- Erosion in API prices and consolidation in trade generics responsible for degrowth across these segments

Adj EBITDA %



- Operating leverage led improvement in gross margins
- Other expenses increased due to higher power and fuel expenses

CDMO Revenue (INR Cr.)

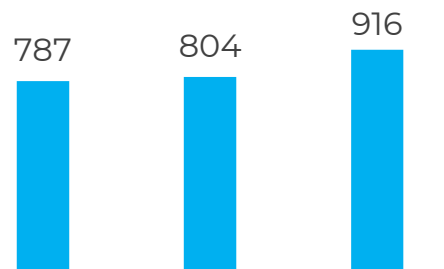


- Volumes grew despite muted volumes in the IPM
- Erosion in API prices responsible for negative price variance

Segmental Quarterly Performance

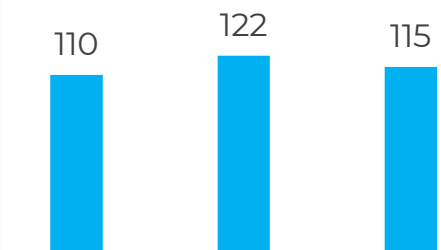
CDMO Revenue

QoQ **13.8%** YoY **16.3%**



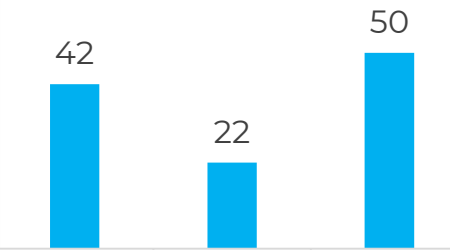
Domestic Branded Formulation Revenue

QoQ **-5.8%** YoY **4.2%**



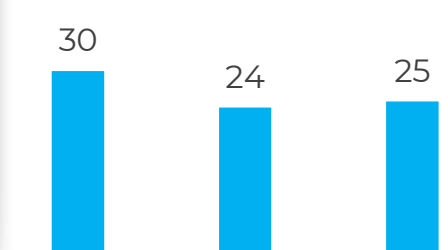
International Branded Formulation Revenue

QoQ **123%** YoY **18.0%**



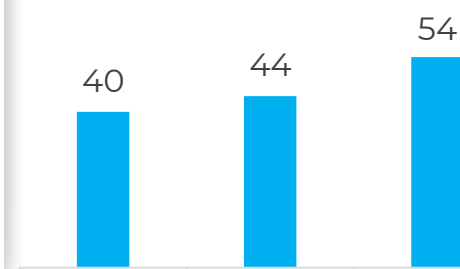
Trade Generics Revenue

QoQ **1.7%** YoY **-18.0%**



API Revenue

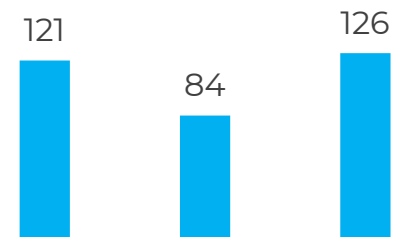
QoQ **22.0%** YoY **35.4%**



CDMO EBITDA

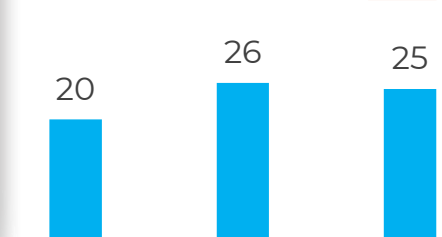
Margin %

15.4% **10.5%** **13.7%**



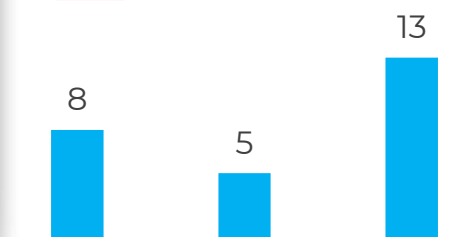
Domestic Branded Formulation EBITDA

18.5% **21.6%** **22.2%**



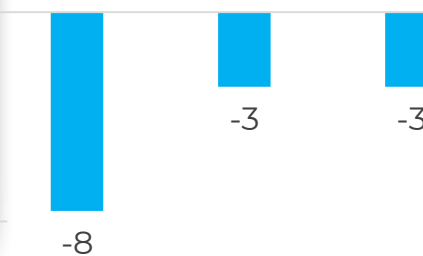
International Branded Formulation EBITDA

18.3% **24.5%** **25.8%**



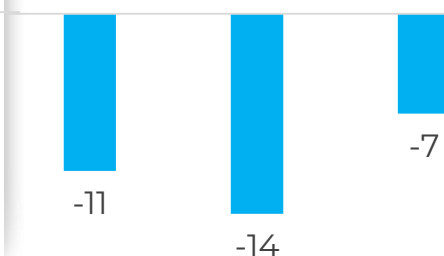
Trade Generics EBITDA

Q3 FY25 Q2 FY26 Q3 FY26



API EBITDA

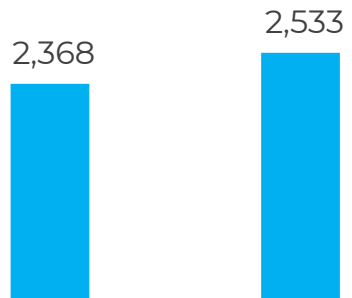
Q3 FY25 Q2 FY26 Q3 FY26



Segmental 9M Performance

CDMO Revenue

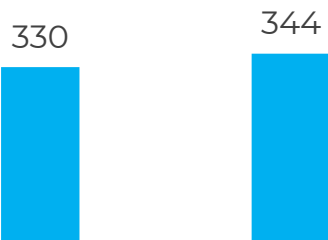
YoY **7.0%**



9M FY25 9M FY26

Domestic Branded Formulation Revenue

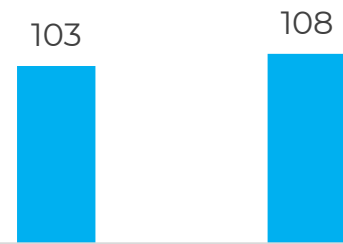
YoY **4.3%**



9M FY25 9M FY26

International Branded Formulation Revenue

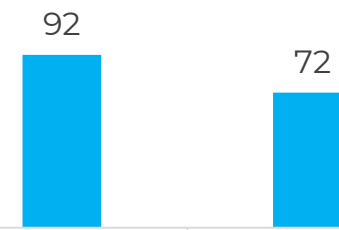
YoY **4.6%**



9M FY25 9M FY26

Trade Generics Revenue

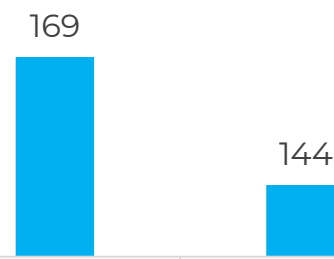
YoY **-21.8%**



9M FY25 9M FY26

API Revenue

YoY **-15.0%**

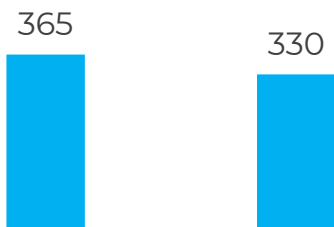


9M FY25 9M FY26

CDMO EBITDA

Margin %

15.4% **13.0%**



9M FY25 9M FY26

Domestic Branded Formulation EBITDA

16.5% **19.7%**



9M FY25 9M FY26

International Branded Formulation EBITDA

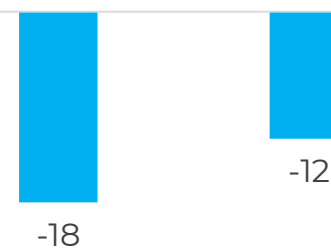
18.3% **24.6%**



9M FY25 9M FY26

Trade Generics EBITDA

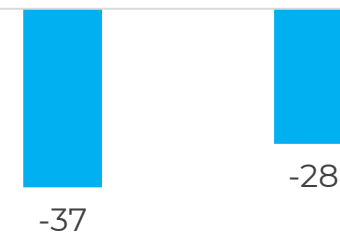
9M FY25 9M FY26



-18

API EBITDA

9M FY25 9M FY26



-37

Thank You

For further information, contact:

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