

NEERAJ GOLAS

703/704, Shivalik Tower, 90 Feet Road, Thakur Complex, HDFC Bank, Kandivali East,
Mumbai- 400 101

Date: July 09, 2025

The Board of Directors

N R Agarwal Industries Limited

501-A/502-B, Fortune Terraces, Opp Citi Mall,
Link Road, Andheri (West),
Mumbai- 400053.

Sub: Resignation from the post of Independent Director of the Company

Dear Sir/ Ma'am,

I, the undersigned, holding office as an Independent Director of the Company, hereby tender my resignation from the post of Independent Director and consequently from the membership of Audit and Nomination and Remuneration Committee due to other pre-occupation and there are no other material reasons other than that provided above.

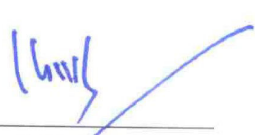
I request that I may be relieved of my duties and responsibilities as a Director and Committee Member of the Company with effect from close of business hours on July 09, 2025.

I thank the Board for the co-operation and support extended to me in the discharge of my duties and request that my resignation may please be accepted.

You are requested to complete all the formalities and file necessary documents/returns with the Registrar of Companies, Maharashtra, Mumbai and other Statutory Authorities, as may be required.

Thanking you,

Yours truly,



Neeraj Golas
Independent Director
DIN: 06566069