NEOCHEM
Enabling Growth

September 21, 2026

To,

Listing Compliance Department
National Stock Exchange of India Ltd.
Exchange Plaza, Plot No. C-1, Block G,
Bandra Kurla Complex, Bandra (E),
Mumbai - 400051, Maharashtra, India

Symbol: NEOCHEM, ISIN: INE21UM01018

Subject: Summary of Proceedings of the 9th Annual General Meeting (AGM) of the Company held on Monday, September 21, 2026, through Video Conferencing (VC) / Other Audio Visual Means (OAVM).

Reference: Disclosure under Regulation 30 and all other applicable Regulations, if any, of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, ("Listing Regulations") as amended from time to time.

Respected Sir/Madam,

Pursuant to the provisions mentioned above, please find enclosed herewith the summary of proceedings of the 9th Annual General Meeting of the Shareholders of **Neochem Bio Solutions Limited** ("the Company") held on Monday, September 21, 2026, through VC/OAVM, the proceedings of which were deemed to be conducted at the Registered Office of the Company situated at 303, W1, Opp. Vikramnagar Colony, Off. Iskon-Ambli Road, Ahmedabad - 380058, Gujarat.

This is for your information and records.

Thanking You,

Yours Faithfully

For NEOCHEM BIO SOLUTIONS LIMITED
(*Formerly known as Neochem Bio Solutions Private Limited and Neochem Technologies Private Limited*)

Swapnil Rameshbhai Makati
Digitally signed by Swapnil Rameshbhai Makati
Date: 2026.09.21 17:31:53 +05'30'

MR. SWAPNIL R MAKATI
MANAGING DIRECTOR
DIN: 00188382

Encl.: As Below

Summary of Proceedings of the 9th Annual General Meeting

The 9th Annual General Meeting ("AGM") of the Members of **Neochem Bio Solutions Limited** ("the Company") was held on **Monday, 21st September, 2026**, at **04:00 P.M. (IST)** through Video Conferencing ("VC") / Other Audio Visual Means ("OAVM"). The proceedings of the AGM were deemed to be conducted at the Registered Office of the Company situated at 303, W1, Opp. Vikramnagar Colony, Off. Iskon-Ambli Road, Ahmedabad - 380058, Gujarat, which was the deemed venue of the Meeting. The meeting was held in compliance with the applicable provisions of the Companies Act, 2013 and the Rules made thereunder read with the applicable circulars issued by the Ministry of Corporate Affairs, and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The Chaiman of the Company, welcomed all the Members who joined the 9th Annual General Meeting through VC/OAVM and informed the attendees about the important aspects related to the conduct of the meeting, introduced the Directors and other dignitaries present, and confirmed that the requisite quorum was present. The Chairman was then invited to call the meeting to order and deliver his opening address.

Mr. Dinesh Chopra, Chairman & Non-Executive Director of the Company, took the Chair and welcomed the Members to the 9th Annual General Meeting. In his address, the Chairman highlighted that FY 2025-26 was a particularly important year for the Company, marked by the successful IPO and listing of its shares, and thanked the investors and shareholders for their confidence in the Company. He spoke of the Company's growth from an entrepreneurial business in Gujarat into a performance chemicals company built around application expertise, customer relationships and innovation, and of the industry's transition towards sustainability, resource efficiency and responsible manufacturing. He stated that the Company's focus going forward will be on deepening its presence in sustainable, performance-driven chemistry and on building a larger and more future-ready enterprise, with the greater scale, stronger systems and discipline expected of a listed company. The Chairman thanked all stakeholders, the management and the employees, and then invited the Managing Director to take the Members through the key developments of the year.

Mr. Swapnil Makati, Managing Director of the Company, addressed the Members on the progress of the business during FY 2025-26. The key points of his address were:

- The Company completed its IPO and listing on the NSE Emerge platform and has been steadily expanding beyond its traditional textile business, with Home and Personal Care, Paints and Coatings, Esters and Silicones becoming an increasingly important part of the portfolio.
- Since 1978, the Company has grown to offer more than 350 customised formulations across Polymers, Surfactants, Silicones and Esters & Bio-based Sustainable Solutions, serving textiles, home and personal care, paints and coatings, industrial cleaning, water treatment, construction and other industries.

- The Company has moved from a predominantly white-label model towards its own brands; in FY 2025-26, more than 80% of the business came from own-brand products.
- The contribution of textiles declined to 74.35% in FY 2025-26 from 85.24% in FY 2024-25, while Home and Personal Care has grown from around 2% of revenue in FY 2023-24 to 14% in FY 2025-26.
- R&D at the Moraiya facility is focused on customised formulations, process improvement for customers, bio-based chemistry and import substitution. The FabBrite range for textile pre-treatment has started commercialisation, and the technology partnership with Lamoral Coatings, Netherlands, for bio-based, fluorine-free repellent technology has moved from the trial stage to commercialisation.
- The Company's products currently reach customers in 12 countries; over the next three years, the Company aims to take exports to around 30% to 35% of revenue, with South Asia, Southeast Asia and parts of Africa as key focus markets.
- The Moraiya facility has an installed capacity of 22,000 MTPA, and the Company intends to improve capacity utilisation as newer products and businesses scale, while remaining measured about adding new capacity.

The Managing Director thanked the shareholders, customers, distributors, technology partners, suppliers, employees and all other stakeholders, and thereafter requested the Chief Financial Officer to present the financial highlights.

Mr. Pradip Solanki, Chief Financial Officer of the Company, presented the key financial highlights for the financial year ended March 31, 2026, as under:

- Revenue from operations was ₹110.7 crore (FY 2024-25: ₹84.2 crore), a growth of approximately 32%; total income was ₹113.4 crore (FY 2024-25: ₹86.2 crore).
- EBITDA was ₹22.6 crore (FY 2024-25: ₹14.8 crore), with EBITDA margin improving to 20.4% from 17.2%.
- Profit Before Tax was ₹17.2 crore (FY 2024-25: ₹10.0 crore) and Profit After Tax was ₹12.0 crore (FY 2024-25: ₹7.4 crore), a growth of approximately 62%. Basic and diluted EPS was ₹8.71.
- Shareholders' funds stood at ₹78.8 crore (FY 2024-25: ₹19.8 crore); long-term borrowings reduced from ₹14.3 crore to ₹0.7 crore; the debt-to-equity ratio improved from 1.80x to 0.23x and the current ratio from 1.21x to 2.39x.
- Trade receivables were ₹48.7 crore (FY 2024-25: ₹25.3 crore) and inventory was ₹29.3 crore (FY 2024-25: ₹23.8 crore). Operating activities resulted in a net outflow of ₹16.9 crore, mainly due to the increase in trade receivables and inventory, while financing activities generated net cash of ₹25.7 crore, including ₹47.1 crore from the issue of equity shares.

The Chief Financial Officer stated that the improvement in profitability was supported by a better product and customer mix, higher capacity utilisation, operating leverage and cost discipline, and that the Company remains focused on working-capital efficiency and prudent leverage.

The Chaiman informed all Members that the Notice of the AGM, together with the Annual Report for FY 2025-26, had been sent only through electronic mode to all Members whose e-mail addresses were registered with the Company/Registrar and Share Transfer Agent/Depository Participants, and that the same was also made available on the websites of the Company, the Stock Exchange where the shares of the Company are listed, i.e., NSE EMERGE, and the e-voting agency. She/he further informed that, although not mandatorily required, the Company had voluntarily provided the facility of remote e-voting and e-voting during the Meeting to its Members through the InstaVote platform of MUFG Intime India Private Limited.

The Chaiman thereafter took the Notice of the 9th Annual General Meeting as read and further informed the Members that the Statutory Auditor's Report and the Secretarial Audit Report did not contain any qualifications, reservations, or adverse remarks – confirm. With the permission of the Members present at the AGM, the Notice of the AGM was taken as read.

The Chaiman stated that, as per the Notice of the AGM dated 24th August, 2026, the Ordinary Business set out in Table - A was being presented for the approval of the Members. She/he then read out the proposed resolutions, which were duly acted upon.

The following items of business, as set out in the Notice of AGM dated 24th August, 2026, were transacted for Members' consideration and approval:

Table - A

Sr. No.	Particulars	Resolution Required	Manner of Approval
1.	To receive, consider and adopt the audited standalone financial statements of the Company for the financial year ended 31st March, 2026, together with the Reports of the Board of Directors and the Auditors thereon.	Ordinary Resolution	E-Voting
2.	To appoint a Director in place of Mr. Dinesh Chopra (DIN: 07357688), who retires by rotation and, being eligible, offers himself for re-appointment.	Ordinary Resolution	E-Voting

Further, the Chaiman informed that, considering the statutory requirements under the Companies Act, 2013 and the SEBI (LODR) Regulations, 2015, the Company followed a process that ensured larger participation and also provided equal opportunity to all Members in the voting process for the AGM. The Company had provided the remote e-voting facility to the Shareholders of the Company from **Friday, 18th September, 2026, at 09:00 A.M. (IST)**

to Sunday, 20th September, 2026, at 05:00 P.M. (IST), with **Monday, 14th September, 2026** as the cut-off date for determining the eligibility of Members to vote, and that the facility for e-voting during the Meeting had also been made available to the Members attending through VC/OAVM. The Chaiman requested the Members who were present at the AGM and had not cast their votes by remote e-voting to cast their votes through the e-voting facility during the course of the Meeting.

The Chaiman then informed that **CS Mansi Chokshi, Proprietor of M/s MK Chokshi & Associates, Practising Company Secretaries (Membership No. A42662),** had been appointed as the Scrutinizer by the Board of Directors to scrutinize the remote e-voting and the e-voting during the AGM in a fair and transparent manner.

The consolidated results of voting, along with the Scrutinizer's Report, will be declared within 2 (two) working days of the conclusion of the meeting and will be placed on the Company's website and submitted to the Stock Exchange, in accordance with the provisions of the Companies Act, 2013 and the SEBI (LODR) Regulations, 2015.

The Chaiman thereafter responded to the queries, if any, raised by the Members present on the Annual Accounts and the Company's operations, and expressed gratitude to the Members for their presence and active participation in the Meeting. Thereafter, it was stated that there being no further business to transact, the Meeting was declared concluded.

The Meeting concluded at **04:32 p.m** with a vote of thanks to the Chair and to the Members present.

Thanking You,

Yours faithfully,

For NEOCHEM BIO SOLUTIONS LIMITED
(*Formerly known as Neochem Bio Solutions Private Limited and Neochem Technologies Private Limited)*

Swapnil Rameshbhai Makati

Digitally signed by Swapnil Rameshbhai Makati
Date: 2026.09.21 17:32:23 +05'30'

MR. SWAPNIL R MAKATI
MANAGING DIRECTOR
DIN: 00188382

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Annexure D

Disclosure under Regulation 30(6) read with Para A of Part A of Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

(Disclosure of re-appointment approved at the 9th Annual General Meeting held on Monday, 21st September, 2026)

Re-appointment of Director Liable to Retire by Rotation

Reason for change	Re-appointment of Director retiring by rotation and, being eligible, offering himself for re-appointment, pursuant to Section 152(6) of the Companies Act, 2013
Name of the Director	Mr. Dinesh Chopra
DIN	07357688
Date of re-appointment	21st September, 2026
Term of appointment	Non-Executive Director and Chairman, liable to retire by rotation, in accordance with Section 152(6) of the Companies Act, 2013
Brief profile	Bachelor of Science (Honours), University of Delhi (1981); Bachelor of Science in Technology, UDCT – University of Bombay (1984); Diploma in Marketing and Sales Management, Bharatiya Vidya Bhavan (1987); Post-Graduate Diploma in Business Management, Institute of Management Studies, New Delhi (1988). Around 40+ years of experience, having held senior leadership positions in sales, marketing and product management at organizations including BASF India Limited and Honeywell India International. On the Board of the Company since 11th July, 2021.
Disclosure of relationship with other Directors/KMP	None
Shareholding in the Company	2,62,500 equity shares (1.53% of the paid-up equity share capital)
Affirmation regarding debarment	N.A

This disclosure is made pursuant to Regulation 30(6) read with Para A of Part A of Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, in continuation of, and to be read along with, the Summary of Proceedings of the 9th Annual General Meeting and the Voting Results filed separately with the Stock Exchange.