

Date: 17th July, 2026

To,
Listing Department,
National Stock Exchange of India Limited
Exchange Plaza, C-1, Block G,
Bandra Kurla Complex,
Bandra (E)
Mumbai – 400 051

Scrip Code: NEOCHEM

Sub.: Submission of Investor Presentation of Neochem Bio Solutions Limited (“the Company”) pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

Dear Sir/Madam,

Pursuant to Regulation 30 read with Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith the Investor Presentation of the Company for the investors/analysts.

The aforesaid Investor Presentation is also being made available on the website of the Company.

We request you to take the aforesaid on your records.

Thanking You,

Yours faithfully,
For NEOCHEM BIO SOLUTIONS LIMITED
(Formerly known as Neochem Bio Solutions Private Limited and Neochem Technologies Private Limited)

SWAPNIL RAMESHBHAI MAKATI
Managing Director
DIN: 00188382

NEOCHEM BIO SOLUTIONS LIMITED

(Formerly Know as Neochem Technologies Private Limited)

303, W1, Opp. Vikramnagar Colony Off. Iskon-Ambli Road
Ahmedabad - 380 058 Gujarat, INDIA. | +91-79-3521 7792
admin@neochem.in | www.neochem.in

CIN No.: L24304GJ2017PLC097754 | GSTIN : 24AAF6825L1Z6





NSE – SME: NEOCHEM

Investor Presentation

FY26 Earnings Update

The **Backbone** of India's Industrial
Chemistry

NEOCHEM
Enabling Growth

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Investment rationale

Neochem bio solutions at a glance

Company Overview

Neochem Bio Solutions Limited manufactures specialty performance chemicals for industries including:

- Textile and Garment Washing
- Home and Personal Care
- Institutional and Industrial Cleaners
- Water Treatment
- Paints and Coatings
- Paper and Pulp
- Construction and Rubber
- Dyes and Pigments

Highlights:

4

Core product segments:
Polymers, Surfactants,
Silicones, Esters and
bio-based solutions



50+

Pan-India authorized
distributors serving 225+
domestic customers



350+

Customized formulations
across a diverse portfolio



12

Countries with
customer presence



22k MTPA

ISO-certified manufacturing
capacity in Ahmedabad



Zero

Liquid discharge, committed
to sustainable operations



In-House

Research and Development
Lab



40

Registered trademarks

TM

Flexible infrastructure supporting customized specialty chemical formulations

Manufacturing facility (1/2)

● LOCATION

Moraiya, Ahmedabad

● MANUFACTURING AREA

6,763 sq. m.

● INSTALLED CAPACITY

22,000 MTPA

● STORAGE CAPACITY

1,350 MT

(800 MT FG + 550 MT RM)

● PRODUCT CAPABILITY

Liquid & Powder Chemistries

● CERTIFICATIONS

- **ISO: 9001, 14001, 45001**
- **ZDHC Level 3**
- **GOTS 7.0**



MANUFACTURING HIGHLIGHTS



Integrated production of intermediates and downstream formulations



Handles liquid and powder-based specialty chemistries



Designed for rapid product changeovers and customized batches



Dedicated QC laboratory ensuring regulatory and customer compliance



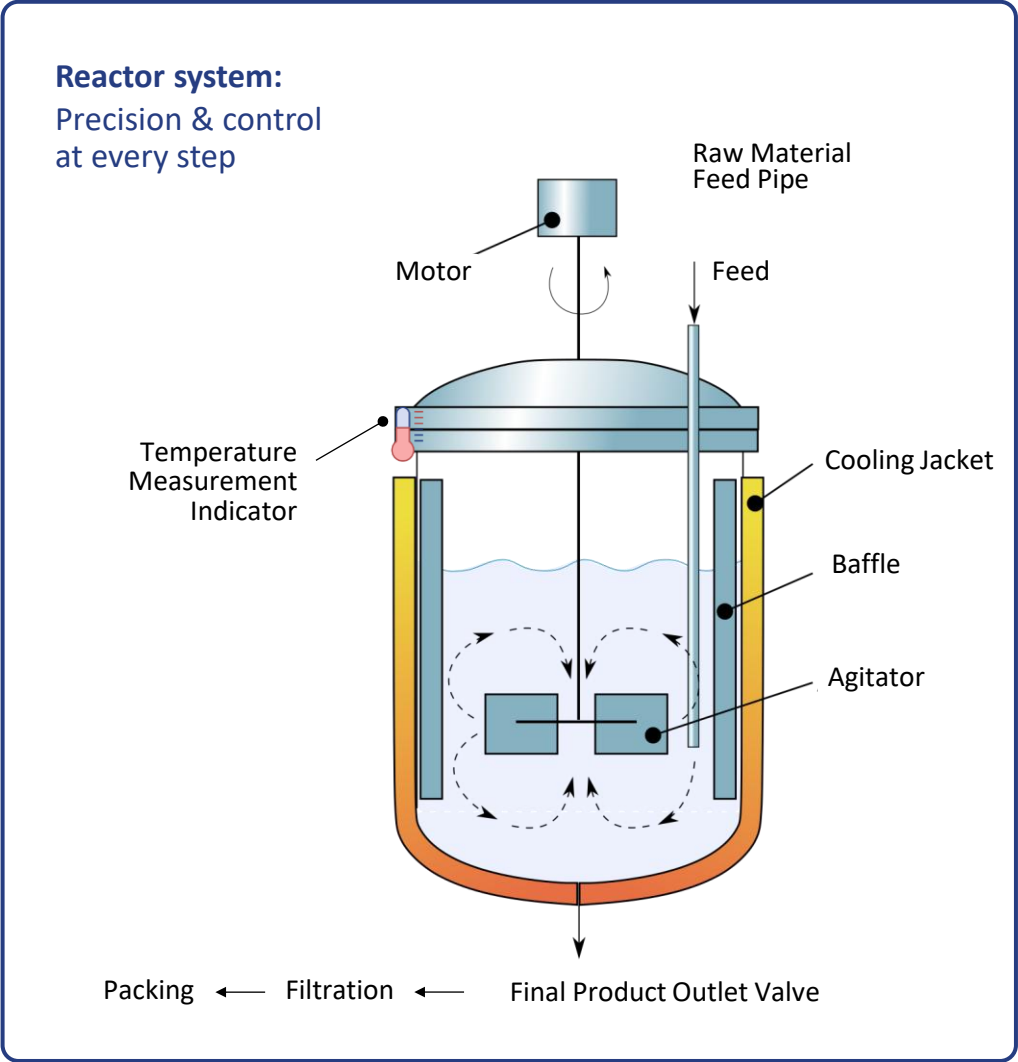
DG backup power and utility infrastructure supporting uninterrupted operations

CAPACITY UTILIZATION

Period	Production (MT)	Utilization (%)
FY26	11,589	52.7%
FY25	9,200	41.8%
FY24	7,694	35.0%
FY23	5,414	24.6%

Controlled process ensuring consistent, reliable product performance

Manufacturing facility (2/2)



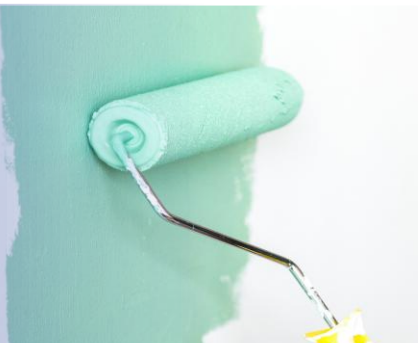
* if required

Broad portfolio of performance chemistries across end markets

Product segments and its applications (1/2)

1. Polymers

Backbone chemistries that bind, thicken and stabilize, enhancing finish, flow and durability in fabrics, paints and water treatment



Applications:

- Acrylic emulsions & polymers: textiles, coatings, paints, adhesives, etc.
- Dispersants & rheological modifiers: Stabilize and control flow in paints & coatings.
- Polyamine flocculants: Neutralize anionic impurities in paper-making and effluents.
- Polymeric surfactants: Act as emulsifiers and stabilizers.
- Softening agents: Enhance softness and feel of textiles.

Case Study:

- Developed a cost-effective polymer blend replacing a high-cost raw material in detergents, delivering superior anti-redeposition and dispersion benefits (marketed as Ampinol Max).

Representative Brands:

- | | | |
|-----------|--------------|---------------|
| • Evenol | • Kolapsol | • Brilloprint |
| • Ampinol | • Primaprint | • Ambitac |
| • Dyfast | • Trutone | • Aquatreat |

2. Surfactants

Active cleaning agents that let water lift away oil, dirt and pigment: the workhorse ingredients in detergents, shampoos and industrial cleaners



Applications:

- Personal care: Shampoos, face washes, cleansers.
- Home care: Dishwashing liquids, detergents, surface cleaners.
- Institutional cleaning: Industrial and commercial cleaning solutions.

Case Study:

- Simplified textile wet processing by developing Ampinol RDP, a single-bath washing-off agent replacing traditional two-bath systems, saving water, energy and processing time.

Representative Brands:

- | | | |
|------------|-----------|-----------|
| • Klarizym | • Lubimak | • Fabsafe |
| • Klaritol | • Neutrax | |
| • Qunox | • Mercol | |

Broad portfolio of performance chemistries across end markets

Product segments and its applications (2/2)

3. Silicones

Performance finishes that make fabrics soft and smooth while adding water, stain and heat resistance

Applications:

- Amino-silicone softeners: For smooth drape on textiles.
- Hydrophilic emulsions: For moisture management in fabrics.
- Slip- and mar-resistance additives: For architectural paints.
- Anti-foams: For high-temperature dyeing and wastewater treatment.

Application highlight:

- Amino-silicone softeners deliver an ultra-smooth, silk-like drape on cotton, polyester and denim, while hydrophilic emulsions boost moisture management in active-wear and terry towels.

Representative brands:

- Glidex
- Prestofin

4. Ester & Bio-Based Sustainable Solutions

Plant-based, eco-friendly softeners and conditioners that replace synthetic and animal-fat (tallow) ingredients

Applications:

- Plant-based softeners: Vegan ester quats.
- Natural clay-based scouring agents: Eco-friendly fabric cleaning.
- Plant-origin sequestrants: Sustainable alternative to synthetics.

Case study:

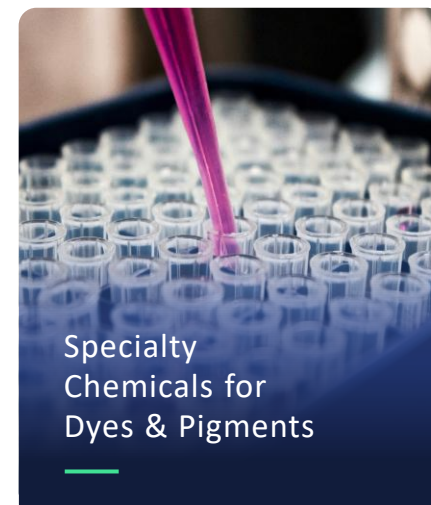
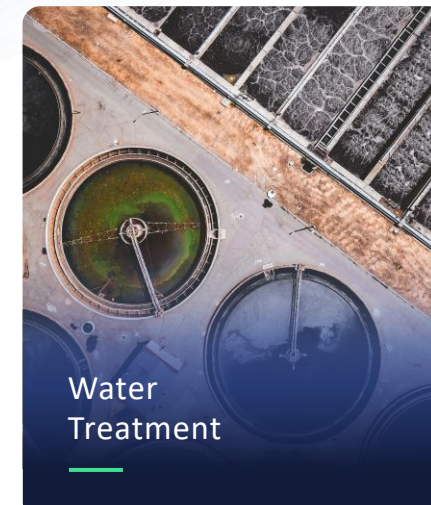
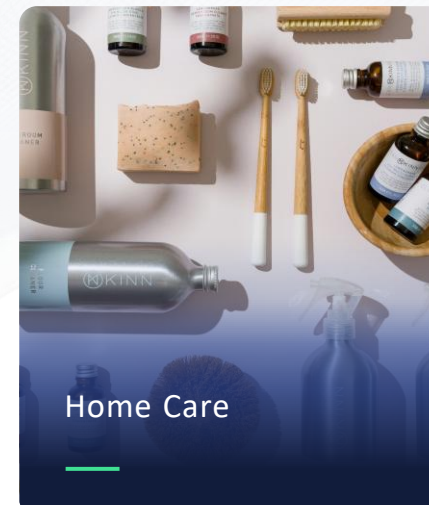
- Developed vegan ester quats from palm and soya fatty acids to replace conventional tallow-based (animal-fat) conditioners, delivering similar softness while reducing environmental impact.

Representative brands:

- Revilon
- Astasoft

Deep application expertise across diverse end markets

Industry applications



Robust quality systems and sustainability-led manufacturing standards

Quality control & certifications

CERTIFICATIONS



Global organic textile standard (GOTS 7.0)



ZDHC level 3



ISO 9001 quality MS



ISO 14001 Environment MS



ISO 45001 occupational health & safety MS

QUALITY CONTROL AND ASSURANCE



In-house QC/QA Lab

Dedicated lab with analytical and application-based testing capabilities.



Experienced oversight

Operations supervised by trained senior managers and technical professionals.



Commitment to excellence

Focused on operational excellence, product reliability, and regulatory compliance.



Multi-stage quality protocols

- Raw materials checked against Certificate of Analysis
- In-process validation and batch-level checks ensure standards compliance
- Finished goods tested for chemical and physical integrity

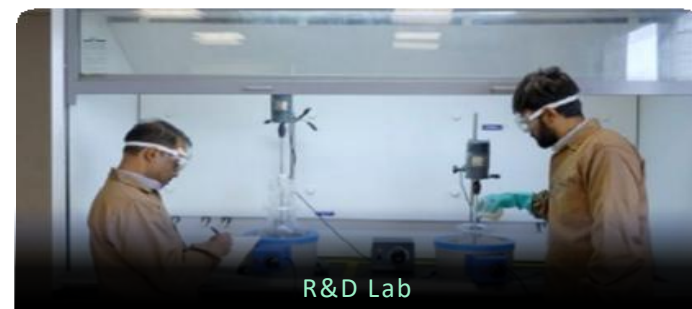


Environment, health & safety

- Operations aligned with Indian environmental and safety laws
- Strong focus on reducing water usage, energy consumption, and CO₂ emissions
- Low-impact Effluent Treatment Plant (ETP) supports efficient, responsible operations



QA / QC Lab



R&D Lab



Machineries

Four decades of enabling growth

Our timeline

● 2026

- Achieved revenue of more than ₹11,000 Lakhs in FY26

● 2025

- Converted to public limited company and changed the name to Neochem Bio Solutions Private Limited
- Listed on NSE SME & raised INR 42.7 crores through public issue

● 2024

- Launch of home and personal care ingredients product
- Achieved revenue of more than ₹6,000 Lakhs in FY24

● 2023

Entered into international business in countries like Vietnam, Singapore, Canada, Australia, Indonesia etc

● 2017

Conversion of partnership into a private limited company namely Neochem Technologies Private Limited

● 2019

- Increase in installed capacity to 22,000 MTPA along with GOTS 5.0 certification

- Launched institutional and industrial cleaning products
- Added 1,350 MT warehouse capacity

● 2020

- Setting up R&D facility, application research center and upgraded QA and QC laboratory
- Built well-equipped admin office

● 2013

Received GOTS 2.0 certification

● 2006

- Changed the name of the partnership firm to Neochem Technologies
- Established new facility to manufacture textile auxiliaries and specialty performance chemicals

● 1982

Established first facility at Isanpur, Narol to manufacture textile auxiliaries and pigment emulsions

● 1978

Entered into a partnership firm in the name of Vinayak Dyes

Experienced promoter-led management with industry expertise

Management overview



**Mr. Swapnil
Rameshbhai
Makati**

Managing Director
20+ Years Experience

- Post Graduate Diploma in Chemical Engineering
- Diploma in Planning and Management
- Associated with the Company since inception
- Plays a key role in strategic direction, production, management, and finance



**Ms. Hemangini
Swapnil
Dathia**

Whole Time Director
16+ Years Experience

- MBA in Business Administration
- Diploma in Chemical Engineering
- Associated with the Company since inception
- Plays a key role in human resources and organizational management



Mr. Dinesh Chopra

Chairman & Non-Executive Director
25+ Years Experience

- Degree in Science and Technology, specializes in Marketing and Business Management
- Led sales, business development, and marketing functions at BASF India and Honeywell India
- Brings extensive cross-sector leadership and strategic insight to the Company



Mr. Rajasekaran Guha

Non-Executive Director
30+ Years Experience

- Bachelor's degree in Commerce from the University of Madras
- Fellow Member of ICAI, ICMAI, and ICSI
- Partner at CVRK and Associates; previously with Akzo Nobel India Limited
- Brings strong expertise in corporate affairs, finance, and governance



**Mr. Falgunbhai
Prajapati**

Non-Executive Independent Director
25+ Years Experience

- Bachelor of Science and Master of Labour Welfare from Gujarat University
- Held senior HR leadership roles at Dr. Reddy's, Cadila, Torrent, and Gopal Snacks
- Brings deep expertise in human resource management and corporate governance



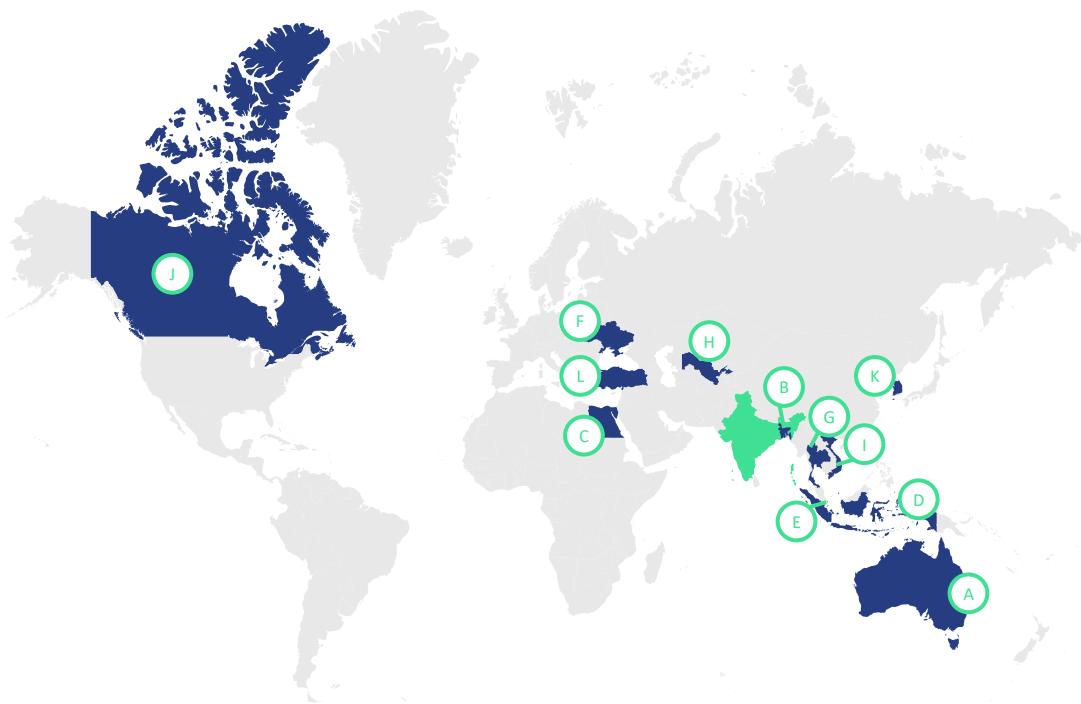
Mr. Shail Jayesh Shah

Non-Executive Independent Director
14+ Years Experience

- Bachelor's degree in Commerce from H.L. Institute of Commerce, Gujarat University
- Qualified Chartered Accountant with certification in IS Audit
- Whole-Time Director and CFO of GSP Crop Science Limited
- Oversees finance, taxation, legal, and IT functions

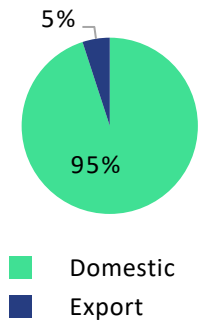
Established customer relationships supported by a wide distribution network

Sales and marketing strategy



- | | | | |
|---------------------|--------------------|---------------------|----------------------|
| A Australia | D Indonesia | G Thailand | J Canada |
| B Bangladesh | E Singapore | H Uzbekistan | K South Korea |
| C Egypt | F Ukraine | I Vietnam | L Turkey |

Revenue Split (%) - FY26



Pan-India distribution strength anchors growth, with exports emerging as the next lever

Together, these four pillars turn market reach into consistent revenue growth.



Strong distribution network



Customer-centric approach



International reach



Brand visibility and engagement

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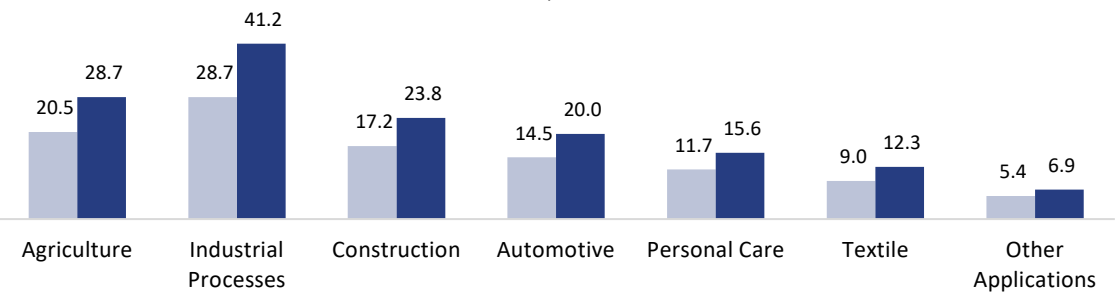
Investment rationale

India's specialty chemicals and bioeconomy: a structural growth opportunity

Industry overview (1/2)

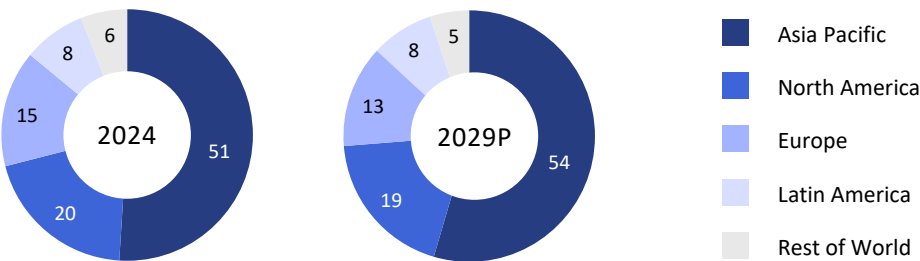
Global performance chemical industry by application (in USD billion)

2024 | 2029P



Source: CareEdge Research Estimates; P: Projected
Other Application Includes: Oil & Gas, Pharmaceuticals, Mining & Metal Cleaning, Electronics, and Consumer Products

Global specialty chemicals market size (in %)



Why india's advantage is structural:

China+1 is reshaping global supply chains

Rising costs and stricter environmental rules in China are pushing global buyers to source specialty chemicals from India instead.

Import substitution deepens manufacturing

Strong local demand and supportive policy are driving Indian firms to invest more in R&D and production capacity

Sustainability is expanding the value pool

Stricter environmental rules and rising demand for clean, eco-friendly products are boosting India's green and bio-based chemicals industry

Diversified end-market demand

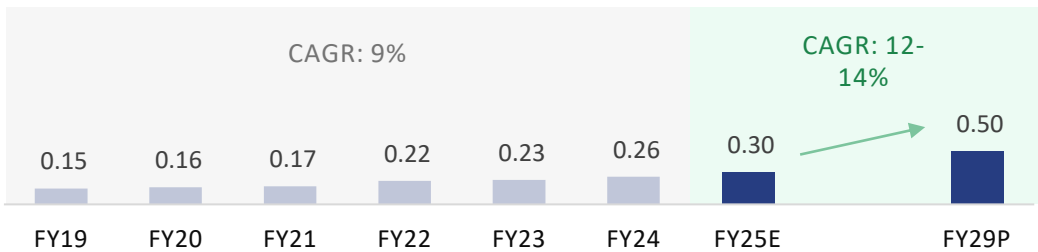
Specialty chemicals serve many industries, from textiles to construction, giving the sector stable, well-rounded growth

Textile chemicals: a high-growth specialty segment

Industry overview (2/2)

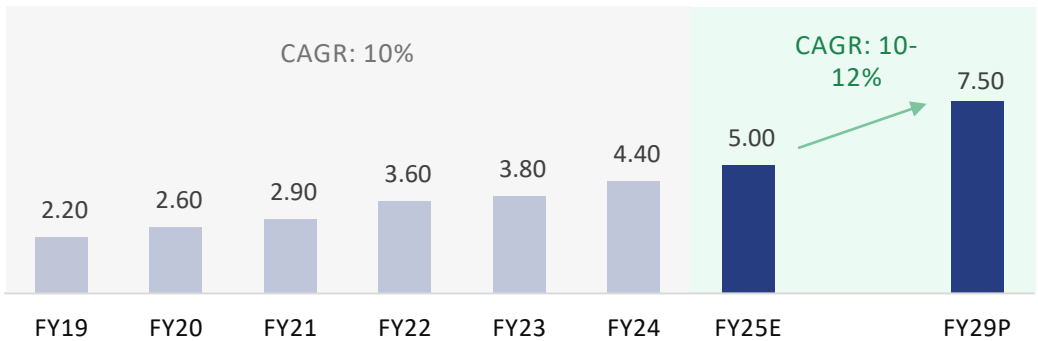
India’s textile chemicals market is riding a structural shift toward premium, sustainable, higher-value manufacturing.

Domestic *textile chemical* industry market size (in Rs lakh crores)



Source: CareEdge Research Estimates; E: Estimated; P: Projected

Domestic market size for *specialty chemicals* industry (in Rs lakh crores)



Source: CareEdge Research Estimates; E: Estimated; P: Projected

KEY GROWTH DRIVERS:

Rising consumer spending power

Rising incomes, urbanization and fashion consciousness are boosting demand for higher-value dyeing, finishing and processing chemicals

Sustainability reshaping demand

Global standards like REACH, ZDHC and ESG are driving eco-friendly, low-VOC and biodegradable adoption, supporting premium pricing

Textiles requiring more chemicals

Growth in man-made fibres and technical textiles is increasing the amount of specialty chemicals used per unit of fabric

Adjacent market opportunities

Core chemistry capabilities extend into home and personal care, industrial cleaning, water treatment etc., widening growth potential

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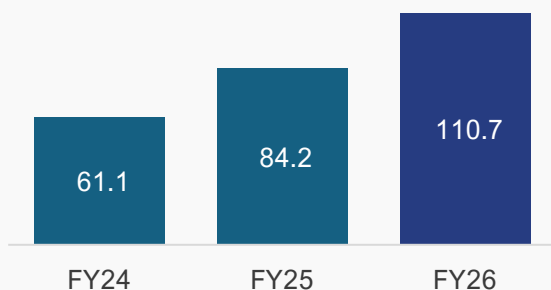
Investment rationale

Historical business performance (1/2)

All currencies is in ₹ crores, unless otherwise mentioned

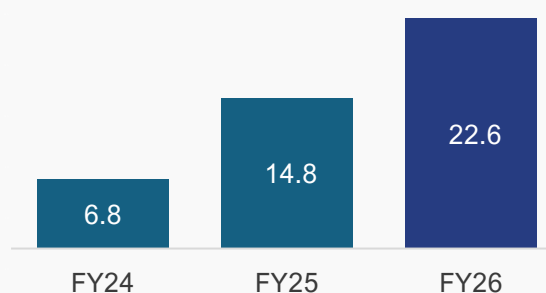
Revenue from operations

▲ 35% (2YR CAGR)



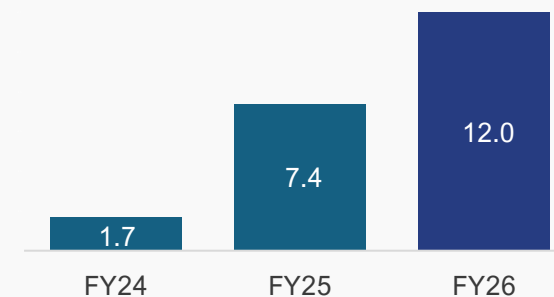
EBITDA

▲ 82% (2YR CAGR)



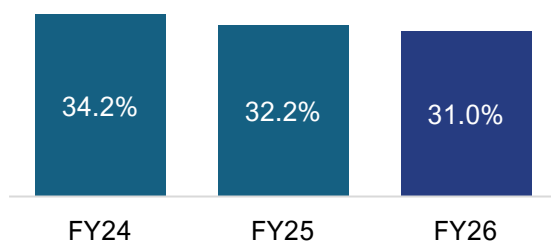
Profit after tax (PAT)

▲ 166% (2YR CAGR)



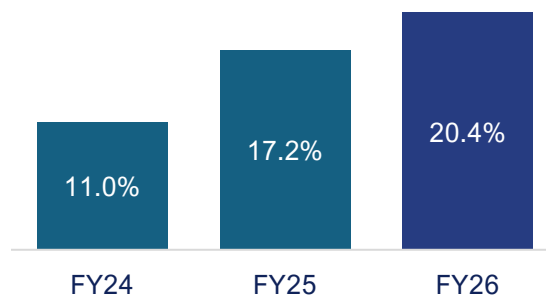
Gross profit margin

▼ -320 bps (OVER 2YR)



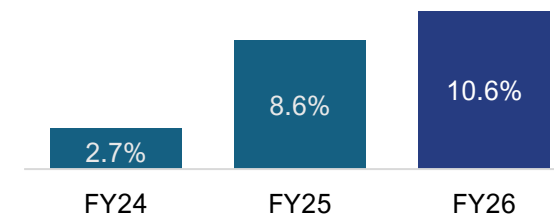
EBITDA margin

▲ 940 bps (OVER 2YR)



PAT margin

▲ 790 bps (OVER 2YR)

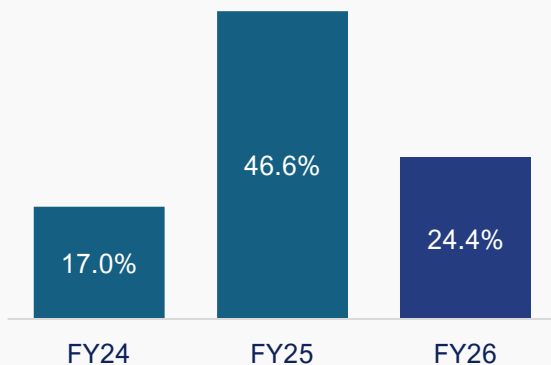


Historical business performance (2/2)

All currencies is in ₹ crores, unless otherwise mentioned

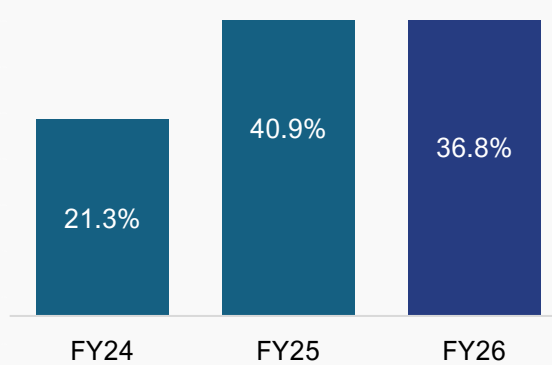
Return on equity (ROE)

▲ 744 bps (OVER 2YR)

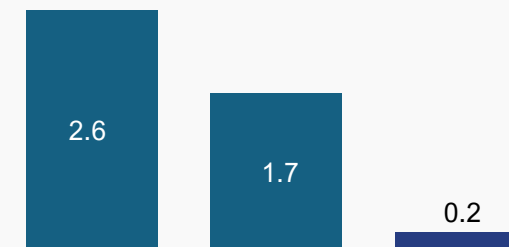


Return on capital employed (ROCE)

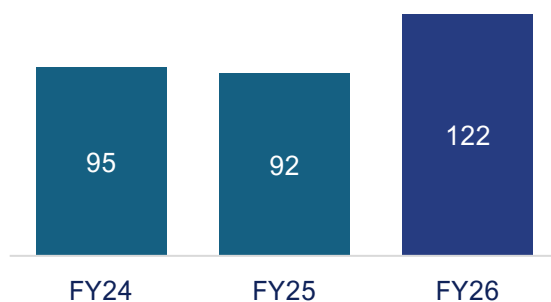
▲ 1550 bps (OVER 2YR)



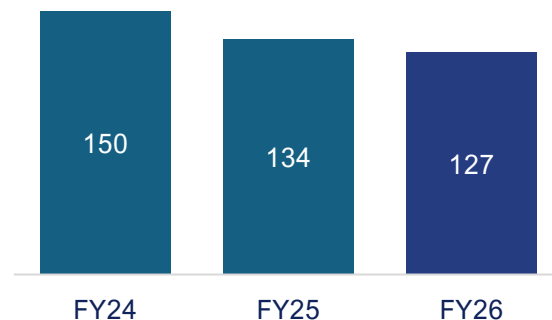
Net debt to equity ratio (D/E)



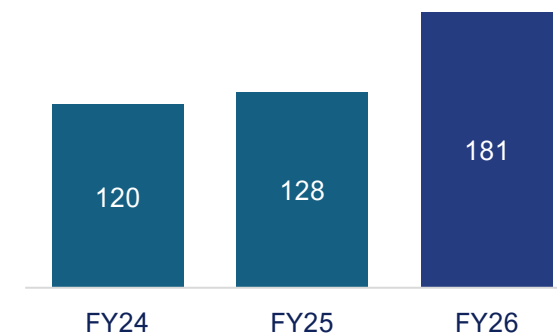
Debtor days



Inventory days



Cash conversion cycle



Income Statement

All currencies is in ₹ crores, unless otherwise mentioned

Particulars	H2 FY25	H2 FY26	YoY change	FY24	FY25	FY26	YoY change
Revenue from Operations	47.2	64.9	37%	61.1	84.2	110.7	32%
Other Income	1.6	1.3	-17%	0.9	2.0	2.7	36%
Total Income	48.9	66.2	36%	62.0	86.2	113.4	32%
Cost of materials consumed	29.5	43.4	47%	38.9	55.6	73.6	32%
Other Manufacturing Expenses	0.9	0.9	5%	1.6	1.8	1.6	-9%
Changes in inventories of finished goods and work in progress	1.4	1.9	41%	(0.3)	(0.3)	1.2	447%
Employee Costs	4.3	4.1	-6%	7.9	8.3	8.2	-2%
Other Expenses	3.2	3.2	0%	7.1	6.0	6.3	5%
EBITDA	9.6	12.6	32%	6.8	14.8	22.6	53%
EBITDA Margin	19.6%	19.4%	-14 bps	11.0%	17.2%	20.4%	321 bps
Finance Costs	1.6	1.5	-7%	3.0	3.5	3.5	0%
Depreciation	0.7	0.6	-8%	1.2	1.3	1.2	-6%
Profit before taxes and exceptional item	7.3	10.5	44%	2.6	10.0	17.8	79%
PBT	7.3	9.9	36%	2.6	10.0	17.2	73%
Tax	1.7	3.0	75%	0.9	2.5	5.2	105%
PAT	5.5	6.9	24%	1.7	7.4	12.0	62%
PAT Margin	11.4%	10.4%	-100 bps	2.7%	8.6%	10.6%	197 bps

Cash flow Statement

Particulars	FY24	FY25	FY26
Net Cash from Operating Activities (A)	2.0	2.5	-19.1
Net Cash from Investing Activities (B)	-7.9	-1.6	-6.5
Net Cash from Financing Activities (C)	6.2	-1.2	25.7
Net Increase / (Decrease) in Cash (A+B+C)	0.3	-0.3	0.1

Balance sheet

All currencies is in ₹ crores, unless otherwise mentioned

Equity and Liabilities	FY24	FY25	FY26
Share capital	6.7	6.7	17.1
Reserves & surplus	5.3	13.1	61.7
Minority interest	-	-	-
Total shareholders equity	12.0	19.8	78.8
Non- current liabilities			
Borrowings	18.1	14.3	0.7
Provisions	0.3	0.3	1.1
Deferred tax liabilities	0.7	0.6	0.6
Total non-current liabilities	19.1	15.2	2.4
Current liabilities:			
Short term borrowings	15.2	21.3	17.1
Trade payables	14.1	16.7	11.5
Other current liabilities	2.7	3.1	2.3
Provisions	0.9	2.8	4.9
Total current liabilities	32.9	43.9	35.9
Total liabilities	52.1	59.1	38.3
Total equity and liabilities	64.1	78.9	117.1

Assets	FY24	FY25	FY26
Non-current assets:			
Tangible assets	18.8	18.7	19.9
Intangible assets(incl. goodwill)	-	-	-
Capital work in progress	-	0.1	0.1
Non-current investment	-	-	6.3
Deferred tax assets	0.1	0.0	0.0
Other non-current assets	6.5	7.1	5.0
Total non-current assets	20.1	28.6	49.1
Current assets:			
Inventories	18.2	23.8	29.3
Trade receivables	17.2	25.3	48.7
Cash and cash equivalents	0.4	0.1	0.2
Short term loans and advances	1.7	1.2	2.2
Other current assets	1.2	2.8	5.6
Total current assets	38.7	53.1	85.9
Total assets	64.1	78.9	117.1

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Investment rationale

Well-positioned specialty chemical platform with strong execution capabilities

Our right to win



Flexible infrastructure for customized formulations

- In-house production of key intermediates and proprietary formulations
- Flexible architecture enables customer-specific formulations and scalable batch manufacturing
- Process integration enables customization via optimized raw material and additive combinations

1



Robust quality & sustainability-led manufacturing

- In-house QA/QC and R&D labs with analytical and application testing
- Certified under ISO 9001, ISO 14001, ISO 45001, GOTS 7.0, and ZDHC Level 3
- Energy-efficient processes, water conservation, and in-house ETP

2



Deep application expertise across diverse markets

- Formulation expertise across textiles, home & personal care, industrial cleaning, construction, paints, water treatment, paper, rubber, and dyes & pigments
- 350+ customized formulations for industry-specific performance
- Solution-led, not commoditized, engagement

3



Established relationships, wide distribution network

- 200+ domestic customers annually, plus growing international presence
- 50+ authorized distributors across India, plus direct exports globally
- In-house sales team drives demand generation and customer retention

4



Innovation-driven R&D for sustainable growth

- In-house R&D and application lab with advanced testing capabilities
- Focus on customer-specific development, process optimization, and bio-based chemistries
- Innovation strengthens differentiation and meets regulatory needs

5



Experienced, promoter-led management

- 20+ years of promoter experience in specialty performance chemicals
- Blend of technical, manufacturing, and commercial execution strength
- Leadership focused on innovation, partnerships, and long-term growth

6

Multiple strategic initiatives positioned to drive next phase of growth

Business strategies

01 Strengthening presence across end-user industries

- Diversifying product applications across multiple high-potential end-user industries to cut single-segment concentration risk.
- Home & Personal Care scaled from 2.18% (FY23) to 10.30% (FY25) and 14.21% by Sept 2025, evidencing reduced textile dependence.

03 Sustained development of performance chemistries

- Advancing bio-based alternatives to synthetic chemistries that lower environmental impact and improve lifecycle performance.
- The portfolio spans plant-based softeners, phosphorus-free chelating agents, and glucose-derived surfactants aligned with tightening sustainability norms.

02 Continued expansion of geographical presence

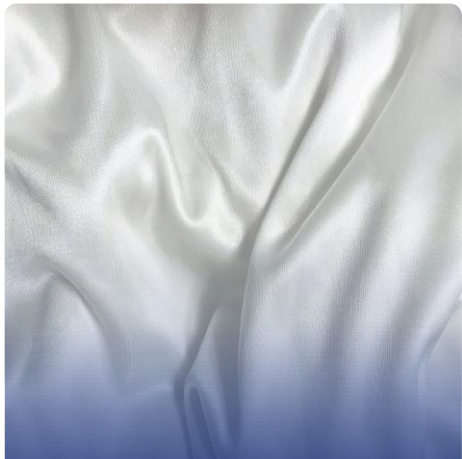
- Expanding across Asia, Oceania, Southeast and Central Asia, and select African and Middle Eastern markets, with products tailored to regional regulatory and performance needs.
- Strengthened the international business team and localized partnerships to support the rollout.

04 Leveraging strategic collaborations to diversify end users

- Netherlands distribution tie-up for fluorine-free, bio-based water and stain repellents, opening specialty biobased coatings for textiles and construction.
- Pursuing new partnerships in emerging segments such as specialty textile colors and performance additives.

New product launches across key end markets

New product offerings



FabBrite 9000
Integrated Pretreatment
Efficiency Solution

- Replaces 5 conventional chemicals
- Simplifies textile wet processing
- Enhances process efficiency



FabBrite 9002
Sustainable
One-Bath Processing

- No caustic used in process
- 25% water and 20% energy savings
- Bio-based sustainable formulation



Ampinol RDP-CW
Accelerated
Textile Washing
Solution

- Eliminates reduction clearing step
- 1 bath saving vs conventional process
- Reduces processing time significantly



Ampinol LDT
Advanced Rheology
Control Agent

- Improves viscosity and consistency
- Stable under environmental variations
- Maintains formulation appearance



Avakote JCW Wax
High-Performance
Surface Enhancer

- Enhances surface smoothness
- No impact on paint shade
- Import substitute opportunity

Innovation-driven R&D supporting sustainable growth

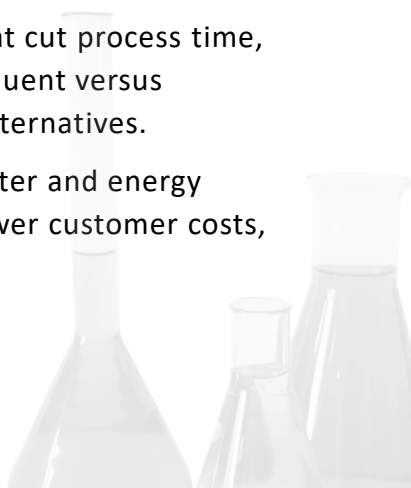
Innovation engine: Neochem's R&D focus areas

FOCUS AREA 1



Process innovation & efficiency

- Chemistries that cut process time, energy, and effluent versus conventional alternatives.
- Measurable water and energy savings that lower customer costs, not just prices.

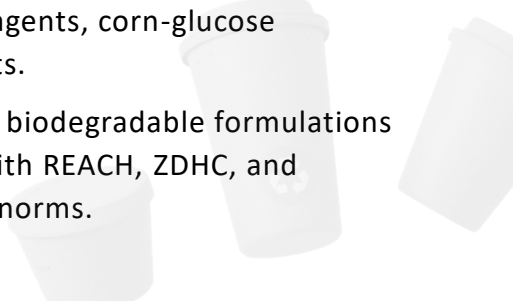


FOCUS AREA 2



Sustainable and bio-based products

- "Green Essentials" (Sustainable ATMOS series): vegan softeners replacing tallow, phosphate-free sequestering and chelating agents, clay-based scouring agents, corn-glucose surfactants.
- Low-VOC, biodegradable formulations aligned with REACH, ZDHC, and pollution norms.



FOCUS AREA 3



Application-led innovation & partnerships

- Customer-specific formulations extending beyond textiles into home & personal care, coatings, water treatment, and I&I cleaning.
- Exclusive India, Bangladesh, and Sri Lanka rights (Jul 2024) to a Netherlands partner's fluorine-free, bio-based repellents for textiles and construction.



So what?

Performance-led edge supports pricing power and margin resilience



So what?

Turns tightening regulation into a demand tailwind and a defensible green portfolio



So what?

Adds a differentiated product line and a construction beachhead, driving diversification

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Investment rationale

A scalable platform powered by innovation & diversification

Investment rationale



Diversified specialty chemicals platform

350+

Customized formulations

4

Product platforms

22,000 MTPA

Manufacturing capacity

- Diversified specialty chemical portfolio
- Presence across multiple end markets
- In-house formulation expertise
- Expanding into high-growth sectors



Innovation & sustainable growth strategy

ZLD

Zero Liquid Discharge facility

ZDHC L3 / GOTS 7.0

Global certifications

14.21%

HPC contribution (Sept' 25)

- Advancing sustainable, bio-based chemistries through R&D
- Expanding presence in Home & Personal Care and new applications
- Strengthening global market presence
- Strategic collaborations for differentiated growth



Proven execution with scalable platform

40+ years

Operating legacy

50+

Pan-India distributors

32%

Revenue CAGR (FY23-25)

- Proven promoter-led execution
- Strong customer relationships
- Integrated manufacturing & R&D
- Sustained profitable growth

Thank You



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Meeting Request

[Link](#)



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