



Ref. No.: NCCL/Reg 30/Sr. Management
Date : 16th February 2026

National Stock Exchange of India Ltd
Exchange Plaza, C-1, Block G,
Bandra – Kurla Complex, Bandra (E),
Mumbai - 400 051
Symbol: NCC

BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street, Fort,
Mumbai – 400 001
Code: 500294

Dear Sir,

Sub: Demise of Senior Management Personnel

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('Listing Regulations'), we regret to intimate about the sad demise of Sri N Bangar Raju, Sr. EVP (Commercial) – Senior Management Personnel, on 15th February 2026.

Sri Bangar Raju was associated with the Company for over three decades as an integral member of the leadership team, and his sudden demise is an irreparable loss to the Company.

In this regard the details as required under SEBI Master Circular on the Listing Regulations, is enclosed as Annexure A.

Kindly take the above on record.

Thanking you,

Yours faithfully

For NCC Limited

Sisir K Mishra
Company Secretary

Encl: As above

Annexure A

Sl.	Disclosure requirements	Details
1	Reason for change viz. appointment, re-appointment, resignation, removal, death or otherwise;	Death of Sri N Bangar Raju Sr. EVP (Commercial) - Senior Management Personnel.
2	Date of appointment/re-appointment /cessation (as applicable) & term of appointment/re-appointment ;	Demise on 15 th February 2026
3	Brief profile (in case of appointment);	NA
4	Disclosure of relationships between directors (in case of appointment of a director).	NA