Ref. No.: NCCL/BM-Outcome/Reg 30&33
Date : November 5, 2026

National Stock Exchange of India Ltd
Exchange Plaza, C-1, Block G
Bandra – Kurla Complex
Bandra (E)
Mumbai - 400 051.
Symbol: NCC

BSE Limited
Phiroze Jeejeebhoy Towers
Dalal Street,
Fort
Mumbai – 400 001.
Code: 500294

Dear Sir,

Sub: Intimation under Regulation 30 and 33 of SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015 ("SEBI Listing Regulations") - Outcome of Board Meeting

Pursuant to Regulation 30 and 33 of SEBI Listing Regulations the Board of Directors of the ("Company") at its meeting held today, i.e., November 5, 2026, has inter alia approved the following:

1. **Unaudited Financial Results (Standalone & Consolidated) for the Quarter and Half Year ended 30th September 2026.**

   In compliance with Regulations 30 and 33 of the SEBI Listing Regulations, we are enclosing herewith the Unaudited Financial Results (Standalone & Consolidated) for the Quarter and Half Year ended 30th September 2026, which have been reviewed by the Audit Committee and approved by the Board of Directors of the Company at their meetings held today. The said Financial Results, along with the respective Limited Review Reports furnished by the Statutory Auditors of the Company, are enclosed herewith. We are also forwarding herewith the Press Release being issued in this connection as **Annexure-A**.

2. **Alteration of the Objects Clause and Adoption of a Revised Memorandum of Association of the Company.**

   Approved the proposal for alteration of the Objects Clause of the Memorandum of Association (MoA) of the Company to include new business activities relating to Technology Services, digital infrastructure and allied sectors, and adoption of a revised MoA in compliance with the provisions of the Companies Act, 2013, subject to the approval of the Members of the Company by way of a Special Resolution through Postal Ballot.

   The details as required under Regulation 30 read with Schedule III Part A of the SEBI Listing Regulations, read with the applicable SEBI Master Circular, are enclosed as **Annexure-B**.

3. **Reappointment of Sri A A V Ranga Raju (DIN: 00019161) as Managing Director of the Company.**

   Approved the reappointment of Sri A A V Ranga Raju (DIN: 00019161) as Managing Director of the Company for a further period of five (5) years from 1st April 2027 to 31st March 2032, including continuation beyond the age of 70 years, not liable to retire by

NCC Limited Hyderabad

rotation, without any change in existing remuneration, subject to the approval of the Members of the Company by way of a Special Resolution through Postal Ballot.

The details as required under Regulation 30 read with Schedule III Part A of the SEBI Listing Regulations, read with the applicable SEBI Master Circular, are enclosed as **Annexure-C**.

4. **Reappointment of Sri A G K Raju (DIN: 00019100) as Executive Director of the Company.**

   Approved the reappointment of Sri A G K Raju (DIN: 00019100) as Executive Director of the Company for a further period of five (5) years from 1st April 2027 to 31st March 2032, including continuation in office upon attaining the age of 70 years during the proposed tenure, liable to retire by rotation, without any change in existing remuneration, subject to the approval of the Members of the Company by way of a Special Resolution through Postal Ballot.

   The details required under Regulation 30 read with Schedule III Part A of the SEBI Listing Regulations, read with the applicable SEBI Master Circular, are enclosed as **Annexure-C**.

5. **Reappointment of Sri J V Ranga Raju (DIN: 00020547) as Whole-time Director of the Company.**

   Approved the reappointment of Sri J V Ranga Raju (DIN: 00020547) as Whole-time Director of the Company for a further period of five (5) years from 1st April 2027 to 31st March 2032, including continuation in office upon attaining the age of 70 years during the proposed tenure, liable to retire by rotation, without any change in existing remuneration, subject to the approval of the Members of the Company by way of a Special Resolution through Postal Ballot.

   The details required under Regulation 30 read with Schedule III Part A of the SEBI Listing Regulations, read with the applicable SEBI Master Circular, are enclosed as **Annexure-C**.

6. **Approval of Postal Ballot Notice.**

   Approved the Postal Ballot Notice for seeking the approval of the Members of the Company for the proposed alteration of the Objects Clause and adoption of a revised Memorandum of Association, as well as the reappointment of the Managing Director, Executive Director and Whole-time Director. The Postal Ballot Notice will be sent to the Members in due course.

The meeting of the Board of Directors of the Company commenced at 2 p.m. and concluded at 3.45.p.m.

We request you to take the above on record.

Thanking you

Yours faithfully,
For NCC Limited

05/11/26

A Karthik
Company Secretary
Encl: As above

NCC Limited NCC Hyderabad

NCC Limited
NCC House, Madhapur, Hyderabad 500 081, Telangana **T** +91 40 2326 8888 **F** +91 40 2312 5555 **E** info@ncclti.in
W ncclimited.com **CIN:** L72200TG1990PLC011146

Annexure-A

NCC Limited

CIN : L72200TG1990PLC011146

Registered Office: NCC HOUSE, Madhapur, Hyderabad-500 081, Tel : 040-23268888, Fax: 040-23125555, email : ho.secr@nccltd.in Website : www.ncclimited.com

STATEMENT OF UNAUDITED STANDALONE FINANCIAL RESULTS FOR THE QUARTER AND HALF YEAR ENDED 30TH SEPTEMBER, 2026

(₹ in crores)

S.No.	Particulars	Quarter ended			Half year ended		Year ended
		30.09.2026	30.06.2026	30.09.2025	**30.09.2026**	30.09.2025	31.03.2026
		Unaudited	Unaudited	Unaudited (Refer note 3)	**Unaudited**	Unaudited (Refer note 3)	Audited
1	**Income**						
	a) Revenue from Operations	**4,917.08**	4,911.50	3,726.56	**9,828.58**	8,104.89	17,463.49
	b) Other Income	**39.63**	40.95	48.50	**80.58**	99.93	205.79
	Total Income	**4,956.71**	**4,952.45**	**3,775.06**	**9,909.16**	**8,204.82**	**17,669.28**
2	**Expenses**						
	a) Cost of materials consumed	**1,780.46**	1,823.97	1,604.92	**3,604.43**	3,373.91	6,938.42
	b) Construction expenses	**482.16**	511.84	333.06	**994.00**	771.41	1,679.46
	c) Sub- Contractor work bills	**1,899.85**	1,818.36	1,222.16	**3,718.21**	2,716.77	6,232.34
	d) Employee benefits expense	**244.80**	225.10	201.14	**469.90**	396.32	812.08
	e) Finance costs	**165.74**	163.13	152.53	**328.87**	303.92	645.34
	f) Depreciation and amortisation expenses	**72.75**	66.76	55.48	**139.51**	109.65	228.47
	g) Other expenses	**92.76**	89.78	87.83	**182.54**	174.21	352.85
	Total Expenses	**4,738.52**	**4,698.94**	**3,657.12**	**9,437.46**	**7,846.19**	**16,888.96**
3	**Profit from operations before exceptional items and tax (1-2)**	**218.19**	**253.51**	**117.94**	**471.70**	**358.63**	**780.32**
4	Exceptional Items (net)	**-**	-	-	-	-	(54.65)
5	**Profit before tax (3+4)**	**218.19**	**253.51**	**117.94**	**471.70**	**358.63**	**725.67**
6	Tax expense						
	a) Current tax	**50.43**	69.72	19.38	**120.15**	61.24	147.78
	b) Deferred tax	**4.59**	(3.52)	(3.32)	**1.07**	5.52	1.13
	Total tax expense	**55.02**	**66.20**	**16.06**	**121.22**	**66.76**	**148.91**
7	**Net Profit after tax (5-6)**	**163.17**	**187.31**	**101.88**	**350.48**	**291.87**	**576.76**
8	**Other comprehensive income / (loss)**						
	Items that will not be reclassified to profit or loss						
	a) Remeasurement of the defined benefit plans	**(0.60)**	(0.50)	(0.50)	**(1.10)**	(1.00)	7.00
	b) Income tax relating to items that will not be reclassified to profit or loss	**0.15**	0.13	0.12	**0.28**	0.25	(1.76)
	Items that may be reclassified to profit or loss						
	a) Exchange differences on translation of foreign operations	**0.42**	(0.79)	0.24	**(0.37)**	0.06	0.42
	Total Other comprehensive income / (loss)	**(0.03)**	**(1.16)**	**(0.14)**	**(1.19)**	**(0.69)**	**5.66**
9	**Total comprehensive income (7+8)**	**163.14**	**186.15**	**101.74**	**349.29**	**291.18**	**582.42**
10	Paid up Equity Share Capital (Face Value ₹ 2/- per Share)	125.57	125.57	125.57	125.57	125.57	125.57
11	Other Equity (excluding Revaluation Reserves) as shown in Audited Balance sheet of the previous year						7,448.85
12	Earnings Per Share (of ₹ 2/- each) for the period (not annualised)						
	- Basic	**2.60**	2.98	1.62	5.58	4.65	9.19
	- Diluted	**2.60**	2.98	1.62	5.58	4.65	9.19

Notes:

1. The above Statement of unaudited standalone financial results of NCC Limited (the "Company"), which have been prepared in accordance with the Indian Accounting Standards ('Ind AS') prescribed under Section 133 of the Companies Act, 2013 (the "Act") read with relevant rules issued thereunder, other accounting principles generally accepted in India and guidelines issued by the Securities and Exchange Board of India ("SEBI") were reviewed and recommended by the Audit Committee and approved by the Board of Directors at their meetings held on November 05, 2026. The Statutory Auditors have carried out a limited review on the unaudited standalone financial results and issued unmodified report thereon.

2. Exceptional items for the year ended March 31, 2026 pertain to the provision made towards employee benefits expense of ₹ 33.15 crs on account of the implementation of the new labour codes with effect from November 21, 2025, and impairment of loan receivable from one of the subsidiaries amounting to ₹ 21.50 crs, for the year ended March 31, 2026.

3. Pursuant to the Scheme of Amalgamation approved by the Hon'ble National Company Law Tribunal (NCLT), Hyderabad, vide order dated January 30, 2026, NCC Infrastructure Holdings Limited (a wholly owned subsidiary) has merged with the Company, with effect from April 1, 2024 as required by Appendix C to Ind AS 103 on Business Combinations. Accordingly, the financial information of the wholly owned subsidiary is included in the financial results of the Company and has been restated for the quarter and half year ended September 30, 2025.

S.R. BATLIBOI & ASSOCIATES LLP CHARTERED ACCOUNTANTS HYDERABAD

NCC Limited NCC Hyderabad-81

By order of the Board
for **NCC Limited**

A.A.V.RANGA RAJU
Managing Director

Place : Hyderabad
Date: 05.11.2026

NCC

NCC Limited

STATEMENT OF UNAUDITED STANDALONE ASSETS AND LIABILITIES

(₹ in crores)

	Particulars	30.09.2026 Unaudited	31.03.2026 Audited
A	**ASSETS**		
	Non - current assets		
	Property, plant and equipment	**2,012.80**	1,627.87
	Capital work in progress	**50.44**	348.64
	Investment property	**134.43**	131.87
	Investment property under construction	**107.65**	107.65
	Intangible assets	**17.21**	16.74
	Financial assets		
	a) Investments	**866.85**	866.85
	b) Loans	**305.91**	289.49
	c) Trade receivables	**196.68**	192.11
	d) Other financial assets	**106.84**	50.15
	Deferred tax assets (Net)	**37.04**	37.83
	Non current tax assets (Net)	**286.86**	221.28
	Other non current assets	**360.64**	378.22
	Total non-current assets	**4,483.35**	**4,268.70**
	Current assets		
	Inventories	**1,741.68**	1,786.66
	Financial assets		
	a) Trade receivables	**2,500.20**	3,143.82
	b) Cash and cash equivalents	**177.96**	584.68
	c) Bank balances other than above	**641.67**	580.08
	d) Loans	**285.73**	309.83
	e) Other financial assets	**431.66**	367.23
	Current tax assets (net)	**-**	121.01
	Other current assets	**12,849.73**	11,715.51
	Total Current assets	**18,628.63**	**18,608.82**
	Total assets	**23,111.98**	**22,877.52**
B	**EQUITY AND LIABILITIES**		
	Equity		
	Equity share capital	**125.57**	125.57
	Other equity	**7,660.00**	7,448.85
	Total Equity	**7,785.57**	**7,574.42**
	Liabilities		
	Non-current liabilities		
	Financial liabilities		
	a) Borrowings	**405.51**	408.13
	b) Trade payables	**8.05**	11.99
	Provisions	**97.74**	88.73
	Total non-current liabilities	**511.30**	**508.85**
	Current liabilities		
	Financial liabilities		
	a) Borrowings	**2,065.36**	1,843.20
	b) Trade payables:		
	Dues to micro and small enterprises	**130.89**	109.44
	Dues other than micro and small enterprises	**7,075.08**	6,869.90
	c) Other financial liabilities	**1,411.20**	1,345.34
	Provisions	**119.85**	114.24
	Other current liabilities	**4,012.73**	4,512.13
	Total current liabilities	**14,815.11**	**14,794.25**
	Total liabilities	**15,326.41**	**15,303.10**
	Total equity and liabilities	**23,111.98**	**22,877.52**

S.R. BATLIBOI & ASSOCIATES LLP CHARTERED ACCOUNTANTS HYDERABAD

NCC Limited NCC Hyderabad-81

By order of the Board
for **NCC Limited**

A.A.V.RANGA RAJU
Managing Director

Place : Hyderabad
Date : 05.11.2026

NCC

NCC Limited

UNAUDITED STANDALONE CASH FLOW STATEMENT FOR THE HALF YEAR ENDED 30TH SEPTEMBER, 2026

(₹ in crores)

	Particulars	30.09.2026 Unaudited	30.09.2025 Unaudited (Refer note 3)
A.	**Cash flows from operating activities**		
	Profit before tax	**471.70**	358.63
	Adjustments for:		
	Depreciation and amortisation expenses	**139.51**	109.65
	Loss/(Profit) on sale of Property, plant and equipment and Investment property	**2.53**	(1.04)
	Finance costs	**328.87**	303.92
	Interest income	**(47.58)**	(52.32)
	Dividend income	**(23.03)**	(17.19)
	Provision for doubtful trade receivables	**4.00**	2.00
	Expected credit loss for unbilled revenue	**4.00**	5.00
	Profit on buy back of shares held in a subsidiary	**-**	(19.44)
	Rental income from investment properties	**(0.93)**	(0.47)
		407.37	**330.11**
	Operating profit before working capital changes	**879.07**	**688.74**
	Changes in working capital:		
	Adjustments for (Increase) / Decrease in operating assets:		
	In Inventories	**44.98**	(333.30)
	In Trade receivables	**634.68**	(181.28)
	In Other financial assets	**(59.47)**	(225.41)
	In Other assets	**(1,111.20)**	(1,526.27)
	Adjustments for Increase / (Decrease) in operating liabilities:		
	In Trade payables	**222.69**	355.07
	In Other financial liabilities	**68.46**	(292.33)
	In Other current liabilities	**(499.40)**	1,226.40
	In Provisions	**13.52**	12.54
		(685.74)	**(964.58)**
	Cash generated / (used) in operations	**193.33**	(275.84)
	Income tax paid (net of refunds)	**(55.53)**	(103.35)
	Net cash flows (used) in operating activities (A)	**137.80**	**(379.19)**
B.	**Cash flows from investing activities**		
	Acquisition of property, plant and equipment, investment property, intangible assets including capital work in progress	**(260.25)**	(167.89)
	Proceeds from disposal of property, plant and equipment and investment	**26.11**	6.63
	Movement in margin money deposits / other deposits	**(108.55)**	(83.77)
	Investment in subsidiaries, associates and others	**-**	(139.20)
	Proceeds from buy back of shares held in a subsidiary	**-**	32.40
	Loans given to subsidiaries, associates and others	**(15.50)**	(106.97)
	Loans realised from subsidiaries, associates and others	**25.43**	3.00
	Interest received	**25.06**	27.15
	Dividend received from subsidiary	**23.03**	17.19
	Rental income from investment properties	**0.93**	0.47
	Net cash used in investing activities (B)	**(283.74)**	**(410.99)**
C.	**Cash flows from financing activities**		
	Proceeds from term loans	**487.54**	579.94
	Repayment of term loans	**(293.98)**	(258.60)
	Short term borrowings borrowed / repaid (net)	**20.34**	309.47
	Finance costs paid	**(336.55)**	(319.09)
	Dividend paid	**(138.13)**	(138.13)
	Net cash (used) / flows from financing activities (C)	**(260.78)**	**173.59**
	Net decrease in Cash and cash equivalents (A+B+C)	**(406.72)**	(616.59)
	Cash and cash equivalents at the beginning of the period	**584.68**	778.11
	Cash and cash equivalents at the end of the period	**177.96**	161.52
	Reconciliation of Cash and cash equivalents with the Balance Sheet:		
	Cash and cash equivalents	**177.96**	161.52
	Cash and cash equivalents at the end of the period	**177.96**	**161.52**

Note: Figures in brackets represents cash outflows.

S.R. BATLIBOI & ASSOCIATES LLP CHARTERED ACCOUNTANTS HYDERABAD

NCC Limited NCC Hyderabad-81

By order of the Board
for **NCC Limited**

A.A.V.RANGA RAJU
Managing Director

Place : Hyderabad
Date : 05.11.2026

S.R. BATLIBOI & ASSOCIATES LLP
Chartered Accountants

The Skyview 20
2nd Floor, Unit No: 201 & 202
Left Wing, Survey No. 83/1
Raidurgam Hyderabad - 500 032
Tel : +91 40 6141 6000
India

Independent Auditor's Review Report on the Quarterly and Year to Date Unaudited Standalone Financial Results of NCC Limited, pursuant to the Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended

Review Report to
The Board of Directors
NCC Limited

1. We have reviewed the accompanying statement of unaudited standalone financial results of NCC Limited (the "Company") which includes 4 branches and 42 Joint Operations for the quarter and six month period ended September 30, 2026 (the "Statement") attached herewith, being submitted by the Company pursuant to the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended (the "Listing Regulations").

2. The Company's Management is responsible for the preparation of the Statement in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34, (Ind AS 34) "Interim Financial Reporting" prescribed under Section 133 of the Companies Act, 2013 as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Listing Regulations. The Statement has been approved by the Company's Board of Directors. Our responsibility is to express a conclusion on the Statement based on our review.

3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" issued by the Institute of Chartered Accountants of India. This standard requires that we plan and perform the review to obtain moderate assurance as to whether the Statement is free of material misstatement. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

   We also performed procedures in accordance with the Master Circular issued by the SEBI under Regulation 33(8) of the Listing Regulations, to the extent applicable.

4. Based on our review conducted and procedures performed as stated in paragraph 3 above and based on the consideration of the review reports of other auditors of the branch referred to in paragraph 5 below, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with the recognition and measurement principles laid down in the aforesaid Indian Accounting Standards ('Ind AS') specified under Section 133 of the Companies Act, 2013 as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of the Listing Regulations, including the manner in which it is to be disclosed, or that it contains any material misstatement.



5. The accompanying Statement includes the unaudited interim financial results and other financial information in respect of:

   - 1 branch whose unaudited interim financial results and other financial information reflect total assets of Rs 38.09 crores as at September 30, 2026, total revenue of Rs 2.87 crores and Rs 6.77 crores, total net profit after tax of Rs. 0.05 crores and Rs. 0.17 crores and total comprehensive income/(loss) of Rs. 0.44 crores and Rs. (0.24) crores for the quarter and six-month period ended September 30, 2026, and net cash outflow of Rs. 6.86 crores for the six-month period ended September 30, 2026, as considered in the Statement which has been reviewed by their branch auditor.

   The independent auditor's report on interim financial results and other financial information of this branch has been furnished to us by the management and our conclusion on the Statement, in so far as it relates to the amounts and disclosures included in respect of this branch, is based solely on the report of such branch auditor and procedures performed by us as stated in paragraph 3 above.

   This branch is located outside India whose financial results and other financial information have been prepared in accordance with accounting principles generally accepted in their respective country and which have been reviewed by other auditor under generally accepted auditing standards applicable in their respective country. The Company's management has converted the financial results of such branch located outside India from accounting principles generally accepted in their respective country to accounting principles generally accepted in India. We have reviewed these conversion adjustments made by the Company's management. Our conclusion in so far as it relates to the balances and affairs of such branch located outside India is based on the report of other auditor and the conversion adjustments prepared by the management of the Company and reviewed by us.

   Our conclusion on the Statement in respect of matters stated in para 5 above is not modified with respect to our reliance on the work done and the report of the other auditors and the financial results certified by the Management.

For S.R. Batliboi & Associates LLP
Chartered Accountants
ICAI Firm registration number: 101049W/E300004

per Harish Khemnani
Partner
Membership No.: 218576
UDIN: 26218576AWZJJN6778
Place: Hyderabad
Date: November 5, 2026

S.R. BATLIBOI & ASSOCIATES LLP
CHARTERED ACCOUNTANTS
HYDERABAD

NCC Limited

CIN : L72200TG1990PLC011146

Registered Office: NCC HOUSE, Madhapur, Hyderabad-500 081, Tel : 040-23268888, Fax: 040-23125555, email : ho.secr@nccltd.in Website : www.ncclimited.com

STATEMENT OF UNAUDITED CONSOLIDATED FINANCIAL RESULTS FOR THE QUARTER AND HALF YEAR ENDED 30TH SEPTEMBER, 2026

(₹ in crores)

S.No.	Particulars	Quarter ended			Half year ended		Year ended
		30.09.2026	30.06.2026	30.09.2025	**30.09.2026**	30.09.2025	31.03.2026
		Unaudited	Unaudited	Unaudited	**Unaudited**	Unaudited	Audited
1	**Income**						
	a) Revenue from Operations	**6,014.67**	5,811.83	4,543.01	**11,826.50**	9,722.00	20,823.00
	b) Other Income	**27.01**	30.65	42.05	**57.66**	70.99	121.40
	Total Income	**6,041.68**	**5,842.48**	**4,585.06**	**11,884.16**	**9,792.99**	**20,944.40**
2	**Expenses**						
	a) Cost of materials consumed	**1,840.73**	1,857.93	1,649.21	**3,698.66**	3,469.67	7,140.53
	b) Changes in inventories of work in progress	**(71.56)**	(57.88)	9.19	**(129.44)**	(64.35)	(234.31)
	c) Construction expenses	**569.12**	531.30	353.14	**1,100.42**	812.01	1,860.42
	d) Sub- Contractor work bills	**2,788.91**	2,605.70	1,833.78	**5,394.61**	4,057.00	8,991.36
	e) Employee benefits expense	**255.06**	234.24	208.97	**489.30**	412.10	845.04
	f) Finance costs	**211.33**	198.02	171.82	**409.35**	335.44	745.29
	g) Depreciation and amortisation expenses	**75.15**	69.31	56.91	**144.46**	111.95	235.12
	h) Other expenses	**103.95**	95.42	95.41	**199.37**	186.14	383.88
	Total Expenses	**5,772.69**	**5,534.04**	**4,378.43**	**11,306.73**	**9,319.96**	**19,967.33**
3	**Profit from operations before exceptional items and tax (1-2)**	**268.99**	308.44	**206.63**	**577.43**	**473.03**	977.07
4	Exceptional Items (net)	**-**	-	-	**-**	-	(33.67)
5	Share of Profit of Associates	**0.86**	3.20	1.99	**4.06**	3.95	8.76
6	**Profit before tax (3+4+5)**	**269.85**	**311.64**	**208.62**	**581.49**	**476.98**	**952.16**
7	Tax expense						
	a) Current tax	**61.20**	78.65	30.89	**139.85**	81.22	188.01
	b) Deferred tax	**9.81**	4.09	10.40	**13.90**	23.79	40.19
	Total tax expense	**71.01**	**82.74**	**41.29**	**153.75**	**105.01**	**228.20**
8	**Net Profit after tax (6-7)**	**198.84**	**228.90**	**167.33**	**427.74**	**371.97**	**723.96**
	Attributable to:						
	Shareholders of the Company	**184.29**	216.40	154.70	**400.69**	346.84	675.32
	Non-Controlling interests	**14.55**	12.50	12.63	**27.05**	25.13	48.64
9	**Other comprehensive income / (loss)**						
	Items that will not be reclassified to profit or loss						
	a) Remeasurement of the defined benefit plans	**(0.60)**	(0.50)	(0.50)	**(1.10)**	(1.00)	7.57
	b) Income tax relating to items that will not be reclassified to profit or loss	**0.15**	0.13	0.12	**0.28**	0.25	(1.90)
	Items that may be reclassified to profit or loss						
	a) Exchange differences on translation of foreign operations	**0.47**	0.46	0.43	**0.93**	0.49	(1.25)
	Total Other comprehensive income / (loss)	**0.02**	**0.09**	**0.05**	**0.11**	**(0.26)**	**4.42**
10	**Total comprehensive income (8+9)**	**198.86**	**228.99**	**167.38**	**427.85**	**371.71**	**728.38**
	Attributable to:						
	Shareholders of the Company	**184.31**	216.49	154.75	**400.80**	346.58	679.65
	Non-Controlling interests	**14.55**	12.50	12.63	**27.05**	25.13	48.73
11	Paid up Equity Share Capital (Face Value ₹ 2/- per Share)	**125.57**	125.57	125.57	**125.57**	125.57	125.57
12	Other Equity (excluding Revaluation Reserves) as shown in Audited Balance sheet of the previous year						7,743.38
13	Earnings Per Share (of ₹ 2/- each) for the period (not annualised)						
	- Basic	**2.93**	3.45	2.46	**6.38**	5.52	10.76
	- Diluted	**2.93**	3.45	2.46	**6.38**	5.52	10.76

Note:

1. The above Statement of unaudited consolidated financial results of NCC Limited (the "Company"), which have been prepared in accordance with the Indian Accounting Standards ('Ind AS') prescribed under Section 133 of the Companies Act, 2013 (the "Act") read with relevant rules issued thereunder, other accounting principles generally accepted in India and guidelines issued by the Securities and Exchange Board of India ("SEBI") were reviewed and recommended by the Audit Committee and approved by the Board of Directors at their meetings held on November 05, 2026. The Statutory Auditors have carried out a limited review on the unaudited consolidated financial results and issued unmodified report thereon.

2. Exceptional item for the year ended March 31, 2026 pertain to the provision made towards employee benefits expense of ₹ 33.67 crs on account of the implementation of the new labour codes with effect from November 21, 2025.

S.R. BATLIBOI & ASSOCIATES LLP CHARTERED ACCOUNTANTS HYDERABAD

NCC Limited NCC Hyderabad-81

By order of the Board
for **NCC Limited**

A.A.V.RANGA RAJU
Managing Director

Place : Hyderabad
Date : 05.11.2026

NCC Limited

STATEMENT OF UNAUDITED CONSOLIDATED ASSETS AND LIABILITIES

(₹ in Crores)

	Particulars	30.09.2026 Unaudited	31.03.2026 Audited
A	**ASSETS**		
	Non - current assets		
	Property, plant and equipment	**2,141.00**	1,758.18
	Capital work in progress	**92.26**	350.84
	Investment property	**198.25**	172.89
	Investment property under construction	**107.65**	107.65
	Goodwill	**0.63**	0.63
	Other intangible assets	**17.23**	16.76
	Financial assets		
	a) Investments in Associates	**155.26**	151.21
	b) Loans	**22.08**	21.16
	c) Trade receivables	**196.68**	192.11
	d) Other financial assets	**145.08**	102.65
	Deferred tax assets (net)	**40.02**	41.02
	Non current tax assets (net)	**307.27**	233.27
	Other non current assets	**594.26**	614.27
	Total non-current assets	**4,017.67**	**3,762.64**
	Current assets		
	Inventories	**2,589.65**	2,445.10
	Financial assets		
	a) Investments	**-**	2.09
	b) Trade receivables	**3,476.35**	3,783.54
	c) Cash and cash equivalents	**222.87**	642.15
	d) Bank balances other than above	**758.72**	646.58
	e) Loans	**317.59**	337.17
	f) Other financial assets	**1,975.22**	1,608.65
	Current tax assets (net)	**9.22**	135.80
	Other current assets	**13,602.92**	12,642.35
	Total Current assets	**22,952.54**	**22,243.43**
	Total assets	**26,970.21**	**26,006.07**
B	**EQUITY AND LIABILITIES**		
	Equity		
	Equity share capital	**125.57**	125.57
	Other equity	**8,006.75**	7,743.38
	Equity attributable to shareholders of the company	**8,132.32**	7,868.95
	Non- controlling interests	**167.58**	160.17
	Total Equity	**8,299.90**	**8,029.12**
	Liabilities		
	Non-current liabilities		
	Financial liabilities		
	a) Borrowings	**1,852.73**	1,492.52
	b) Trade payables	**8.05**	11.99
	Provisions	**104.26**	95.40
	Deferred tax liability (net)	**56.78**	44.16
	Total non-current liabilities	**2,021.82**	**1,644.07**
	Current liabilities		
	Financial liabilities		
	a) Borrowings	**2,257.14**	1,964.48
	b) Trade payables:		
	Dues to micro and small enterprises	**131.06**	109.44
	Dues other than micro and small enterprises	**8,162.57**	7,786.63
	c) Other financial liabilities	**1,414.36**	1,348.19
	Provisions	**165.54**	160.03
	Current tax liabilities (net)	**0.93**	10.51
	Other current liabilities	**4,516.89**	4,953.60
	Total current liabilities	**16,648.49**	**16,332.88**
	Total liabilities	**18,670.31**	**17,976.95**
	Total equity and liabilities	**26,970.21**	**26,006.07**

S.R. BATLIBOI & ASSOCIATES LLP CHARTERED ACCOUNTANTS HYDERABAD

NCC Limited NCC Hyderabad-81

By order of the Board
for **NCC Limited**

A.A.V.RANGA RAJU
Managing Director

Place : Hyderabad
Date : 05.11.2026

NCC

NCC Limited

UNAUDITED CONSOLIDATED CASH FLOW STATEMENT FOR THE HALF YEAR ENDED 30TH SEPTEMBER, 2026

(₹ in crores)

	Particulars	30.09.2026 Unaudited	30.09.2025 Unaudited
A.	**Cash flows from operating activities**		
	Profit before tax	**581.49**	476.98
	Adjustments for:		
	Depreciation and amortisation expenses	**144.46**	111.95
	Share of profit in associates	**(4.06)**	(3.95)
	Loss/(Profit) on sale of property, plant and equipment and investment property	**1.11**	(1.04)
	Finance costs	**409.35**	335.44
	Interest income	**(40.55)**	(55.70)
	Profit on sale of current investments (net)	**(0.01)**	(0.01)
	Provision for doubtful trade receivables / advances / others	**4.00**	2.00
	Expected credit loss for unbilled revenue	**4.00**	5.00
	Rental income from investment properties	**(3.32)**	(2.76)
		514.98	**390.93**
	Operating profit before working capital changes	**1,096.47**	**867.91**
	Changes in working capital:		
	Adjustments for (Increase) / Decrease in operating assets:		
	In Inventories	**(167.35)**	(425.83)
	In Trade receivables	**298.62**	(197.62)
	In Other financial assets	**(345.67)**	(881.18)
	In Other assets	**(935.12)**	(1,483.66)
	Adjustments for Increase / (Decrease) in operating liabilities:		
	In Trade payables	**393.62**	280.12
	In Other financial liabilities	**70.61**	(290.50)
	In Other current liabilities	**(436.71)**	893.06
	In Provisions	**13.27**	15.09
		(1,108.73)	**(2,090.52)**
	Cash generated / (used) in operations	**(12.26)**	**(1,222.61)**
	Income tax paid (net of refunds)	**(87.66)**	(119.95)
	Net cash flows (used) in operating activities (A)	**(99.92)**	**(1,342.56)**
B.	**Cash flows from investing activities**		
	Acquisition of property, plant and equipment, investment property, intangible assets including capital work in progress	**(314.69)**	(196.22)
	Proceeds from disposal of property, plant and equipment and investment property	**39.51**	6.63
	Movement in margin money deposits / other deposits	**(170.07)**	(95.46)
	Proceeds from sale of current investments	**2.11**	1.24
	Loans realised from associates and others	**21.00**	3.00
	Interest received	**27.24**	29.29
	Rental income from investment property	**3.32**	2.76
	Foreign exchange translation adjustment (arising on consolidation)	**1.63**	1.97
	Net cash flows (used) in investing activities (B)	**(389.95)**	**(246.79)**
C.	**Cash flow from financing activities**		
	Proceeds from term loans	**969.81**	1,279.61
	Repayment of term loans	**(337.02)**	(258.60)
	Short term borrowings borrowed / repaid (net)	**16.34**	308.17
	Finance costs paid	**(420.77)**	(353.60)
	Dividend / buyback amount paid to non-controlling interest	**(19.64)**	(24.62)
	Dividend paid	**(138.13)**	(138.13)
	Net cash flows from financing activities (C)	**70.59**	**812.83**
	Net Decrease in Cash and cash equivalents (A+B+C)	**(419.28)**	**(776.52)**
	Cash and cash equivalents at the beginning of the period	**642.15**	**988.40**
	Cash and cash equivalents at the end of the period	**222.87**	**211.88**
	Reconciliation of Cash and cash equivalents with the Balance Sheet:		
	Cash and cash equivalents	**222.87**	**211.88**
	Cash and cash equivalents at the end of the period	**222.87**	**211.88**

Note: Figures in brackets represents cash outflows.

S.R. BATLIBOI & ASSOCIATES LLP CHARTERED ACCOUNTANTS HYDERABAD

NCC Limited NCC Hyderabad-81

By order of the Board
for NCC Limited

A.A.V.RANGARAJU
Managing Director

Place : Hyderabad
Date : 05.11.2026

NCC

NCC Limited

CIN: L72200TG1990PLC011146

Registered Office: NCC HOUSE, Madhapur, Hyderabad-500 081, Tel : 040-23268888, Fax: 040-23125555 ,email : ho.secr@nccltd.in Website : www.ncclimited.com

Consolidated Unaudited Segment-wise Revenue, Result, Total assets and Total liabilities

(₹ in Crores)

S.No	Particulars	Quarter ended			Half Year ended		Year ended
		30.09.2026	30.06.2026	30.09.2025	30.09.2026	30.09.2025	31.03.2026
		Unaudited	Unaudited	Unaudited	Unaudited	Unaudited	Audited
1	**Gross segment revenue**						
	Construction	**5,970.61**	5,759.29	4,397.61	**11,729.90**	9,548.94	20,558.84
	Real estate	**44.06**	52.54	145.40	**96.60**	173.06	264.16
	Others	**-**	-	-	**-**	-	-
	Revenue from operations	**6,014.67**	**5,811.83**	**4,543.01**	**11,826.50**	**9,722.00**	**20,823.00**
2	**Segment result ***						
	Construction	**300.20**	343.58	220.02	**643.78**	517.70	1,117.25
	Real estate	**4.37**	4.77	20.56	**9.14**	21.70	30.76
	Others	**(0.30)**	(1.13)	0.55	**(1.43)**	0.05	(2.40)
	Total	**304.27**	**347.22**	**241.13**	**651.49**	**539.45**	**1,145.61**
	Less: Unallocable finance cost	**(39.21)**	(42.23)	(44.91)	**(81.44)**	(86.75)	(195.85)
	Add: Unallocable other income	**3.93**	3.45	10.41	**7.38**	20.33	27.31
	Add: Share of profit of associates	**0.86**	3.20	1.99	**4.06**	3.95	8.76
	Profit before exceptional items and tax	**269.85**	**311.64**	**208.62**	**581.49**	**476.98**	**985.83**
	Less: Exceptional items (net)	**-**	-	-	**-**	-	**(33.67)**
	Profit before tax	**269.85**	**311.64**	**208.62**	**581.49**	**476.98**	**952.16**
3	**Segment assets**						
	Construction		24,424.33		**24,317.31**	21,111.77	23,248.50
	Real estate		1,204.55		**1,268.14**	996.04	1,145.37
	Others		62.32		**65.13**	62.71	59.64
	Total segment assets		**25,691.20**		**25,650.58**	**22,170.52**	**24,453.51**
	Add: Unallocable corporate assets		1,401.02		**1,319.63**	1,269.95	1,552.56
	Total assets		**27,092.22**		**26,970.21**	**23,440.47**	**26,006.07**
4	**Segment liabilities**						
	Construction		16,369.87		**16,093.34**	13,331.86	15,648.89
	Real estate		660.83		**729.42**	450.64	587.70
	Others		50.95		**50.87**	50.87	56.71
	Total segment liabilities		**17,081.65**		**16,873.63**	**13,833.37**	**16,293.30**
	Add: Unallocable corporate liabilities		1,762.65		**1,796.68**	1,893.84	1,683.65
	Total liabilities		**18,844.30**		**18,670.31**	**15,727.21**	**17,976.95**

* Includes other income and finance costs pertaining to respective segments.

Notes:

1 The Group has reported segment information as per Ind AS 108 "Operating Segments". The identification of operating segments is consistent with performance assessment and resource allocation by the management.

2 **a) Construction segment** comprises of engineering and construction of industrial, commercial, residential and other buildings, roads, bridges, flyovers, water supply and environment projects, railways, metro corridors, mining, power transmission and distribution lines, irrigation, smart meter projects etc.
b) Real estate segment comprises of group's real estate development / real estate construction business.
c) Others segment comprises of BOT projects.

3 Segment revenue, segment results, segment assets and segment liabilities include the respective amounts identifiable to each of the segment. Unallocable income and expense include income earned and expense incurred on unallocable assets and liabilities respectively.
Unallocable assets mainly comprise investments, investment property, borrowings and bank balances that can be used across segments. Unallocable liabilities mainly comprise short term borrowings and interest accrued thereon.

S.R. BATLIBOI & ASSOCIATES LLP CHARTERED ACCOUNTANTS HYDERABAD

NCC Limited NCC Hyderabad-81

By order of the Board
for NCC Limited

A.A.V.RANGA RAJU
Managing Director

Place : Hyderabad
Date : 05.11.2026

S.R. BATLIBOI & ASSOCIATES LLP
Chartered Accountants

The Skyview 20
2nd Floor, Unit No: 201 & 202
Left Wing, Survey No. 83/1
Raidurgam Hyderabad - 500 032
Tel : +91 40 6141 6000
India

Independent Auditor's Review Report on the Quarterly and Year to Date Unaudited Consolidated Financial Results of NCC Limited pursuant to the Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended

Review Report to
The Board of Directors
NCC Limited

1. We have reviewed the accompanying Statement of unaudited consolidated financial results of NCC Limited (the "Holding Company") which includes 4 branches, 42 joint operations and its subsidiaries (the Holding Company and its subsidiaries together referred to as "the Group"), its associates for the quarter and six month period ended September 30, 2026 (the "Statement") attached herewith, being submitted by the Holding Company pursuant to the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended (the "Listing Regulations").

2. The Holding Company's Management is responsible for the preparation of the Statement in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34, (Ind AS 34) "Interim Financial Reporting" prescribed under Section 133 of the Companies Act, 2013 as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Listing Regulations. The Statement has been approved by the Holding Company's Board of Directors. Our responsibility is to express a conclusion on the Statement based on our review.

3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" issued by the Institute of Chartered Accountants of India. This standard requires that we plan and perform the review to obtain moderate assurance as to whether the Statement is free of material misstatement. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

   We also performed procedures in accordance with the Master Circular issued by the Securities and Exchange Board of India under Regulation 33(8) of the Listing Regulations, to the extent applicable.

4. The Statement includes the results of the entities as referred in Annexure-1.

5. Based on our review conducted and procedures performed as stated in paragraph 3 above and based on the consideration of the review reports of other auditors referred to in paragraph 6 and 7 below, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with recognition and measurement principles laid down in the aforesaid Indian Accounting Standards ('Ind AS') specified under Section 133 of the Companies Act, 2013, as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of the Listing Regulations, including the manner in which it is to be disclosed, or that it contains any material misstatement.

6. The accompanying Statement includes the unaudited interim financial results and other financial information, in respect of:

S.R. BATLIBOI & ASSOCIATES LLP CHARTERED ACCOUNTANTS HYDERABAD

- 32 subsidiaries and 1 branch, whose unaudited interim financial results and other financial information reflect total assets of Rs. 3,562.08 crores as at September 30, 2026, total revenues of Rs 1,139.54 crores and Rs 2,040.31 crores, total net profit after tax of Rs. 31.40 crores and Rs. 58.11 crores, total comprehensive income of Rs. 17.56 crores and Rs. 34.41 crores, for the quarter and six-month period ended September 30, 2026, respectively, and net cash outflow of Rs. 18.54 crores for the six-month period ended September 30, 2026, as considered in the Statement which have been reviewed by their respective independent auditors.

- 2 associates, whose unaudited interim financial results and other financial information includes Group's share of net profit of Rs. 0.86 crores and Rs. 4.06 crores and Group's share of total comprehensive income of Rs. 0.86 crores and Rs. 4.06 crores for the quarter and six-month period ended September 30, 2026, respectively, as considered in the Statement whose interim financial results and other financial information have been reviewed by their respective independent auditors.

The independent auditor's reports on unaudited interim financial results and other financial information of these entities have been furnished to us by the Management and our conclusion on the Statement, in so far as it relates to the amounts and disclosures in respect of these subsidiaries, branches and associates is based solely on the report of such auditors and procedures performed by us as stated in paragraph 3 above.

Of these above, 2 subsidiaries and 1 branch are located outside India whose unaudited interim financial results and other financial information have been prepared in accordance with accounting principles generally accepted in their respective countries and which have been reviewed by other auditors under generally accepted auditing standards applicable in their respective countries. The Holding Company's management has converted the financial results of such subsidiaries and branch located outside India from accounting principles generally accepted in their respective countries to accounting principles generally accepted in India. We have reviewed these conversion adjustments made by the Holding Company's management. Our conclusion in so far as it relates to the balances and affairs of such subsidiaries and branch located outside India is based on the report of other auditors and the conversion adjustments prepared by the management of the Holding Company and reviewed by us.

7. The accompanying Statement includes unaudited interim financial results and other unaudited financial information in respect of:

- 4 subsidiaries, whose interim financial results and other financial information reflect total assets of Rs 3.95 crores as at September 30, 2026, and total revenues of Nil and Nil, total net profit after tax of Nil and Nil, total comprehensive loss of Rs. 0.07 crores and Rs. 0.11 crores, for the quarter and six-month period ended September 30, 2026, respectively, whose interim financial results and other financial information have not been reviewed by their auditors.

- 5 associates, whose interim financial results and other financial information includes the Group's share of net profit of Nil and Nil and Group's share of total comprehensive income of Nil and Nil for the quarter and six-month period ended September 30, 2026 respectively, whose interim financial results and other financial information have not been reviewed by their auditors.



The unaudited interim financial results and other unaudited financial information of these subsidiaries and associates have been approved and furnished to us by the Management and our conclusion on the Statement, in so far as it relates to the affairs of these subsidiaries and associates, is based solely on such unaudited interim financial results and other unaudited financial information. According to the information and explanations given to us by the Management, these interim financial results are not material to the Group.

Our conclusion on the Statement in respect of matters stated in para 6 and 7 above is not modified with respect to our reliance on the work done and the reports of the other auditors and the financial results certified by the Management.

For S.R. Batliboi & Associates LLP
Chartered Accountants
ICAI Firm registration number: 101049W/E300004

per Harish Khemnani
Partner
Membership No.: 218576
UDIN: 26218576BOPLWE3320
Place: Hyderabad
Date: November 5, 2026

S.R. BATLIBOI & ASSOCIATES LLP
CHARTERED ACCOUNTANTS
HYDERABAD

Annexure 1

Sl No.	Name of the Entity
Holding Company:	
	NCC Limited
Subsidiaries:	
1	AKHS Homes LLP
2	Al Mubarakia Contracting Co. L.L.C.
3	CSVS Property Developers Private Limited
4	Dhatri Developers & Projects Private Limited
5	J Kumar–NCC Private Limited
6	JIC Homes Private Limited
7	Kedarnath Real Estates LLP
8	M A Property Developers Private Limited
9	Mallelavanam Property Developers Private Limited
10	Nagarjuna Construction Company International L.L.C.
11	Nagarjuna Contracting Co. L.L.C.
12	Nandyala Real Estates LLP
13	NCC AMISP Marathwada Private Limited
14	NCC AMISP Ray Private Limited
15	NCC Infra Limited
16	NCC Infrastructure Holdings Mauritius Pte. Limited
17	NCC Quantum Technologies Private Limited
18	NCC Urban & Elina Space LLP ^
19	NCC Urban Homes Private Limited
20	NCC Urban Infrastructure Limited
21	NCC Urban Ventures Private Limited
22	NCCA International Kuwait General Contracts Company LLC
23	NCES Infraspace LLP ^
24	OB Infrastructure Limited
25	Pachhwara Coal Mining Private Limited
26	PRG Estates LLP
27	Savitra Agri Industrial Park Private Limited
28	Sri Raga Nivas Property Developers LLP
29	Sushanti Housing Private Limited
30	Sushanti Avenues Private Limited
31	Sushruta Real Estates Private Limited
32	Talaipalli Coal Mining Private Limited
33	Thirlekya Real Estates LLP
34	Varma Infrastructure LLP
35	Vera Avenues Private Limited
36	VSN Property Developers LLP
37	NCC Urban Infrastructure Swaroop Developers LLP
38	NCC Urban Prime Projects Private Limited #
39	NCC Urban Pristine Homes Private Limited #
40	NCC Urban Vaayu Private Limited #
41	NCC Urban Horizon Private Limited #



Associates:	
1	Apollonius Coal and Energy Pte. Limited
2	Brindavan Infrastructure Company Limited
3	Ekana Sportz City Private Limited
4	Nagarjuna Facilities Management Services L.L.C.
5	Pondicherry Tindivanam Tollway Limited
6	Varaprada Real Estates Private Limited
7	UHPFRC Nagpur LLP

^ Companies struck off during the current quarter
# New step-subsidiaries incorporated in the current quarter



PRESS RELEASE

Consolidated:

Second Quarter

On a consolidation basis, NCC Limited [NCCL] has reported a turnover of ₹ **6041.68 Crore** (including other income) for the 2nd quarter of the current year, resulting **an increase of 32%,** as against ₹ 4585.06 Crore in the corresponding quarter of the previous year. The Company has reported **EBIDTA of ₹ 528.46 Crore** and **Net Profit attributable to shareholders of the company** of ₹ **184.29 Crore** as against ₹ 393.31 Crore and ₹ 154.70 Crore respectively in the corresponding quarter of the previous year. The company has reported **Basic & Diluted EPS** of ₹ **2.93** for 2nd quarter as against ₹ 2.46 in the corresponding quarter of the previous year.

Six months period:

The Company has reported a turnover of ₹ **11884.16 Crore** (including other income) for the six months of the current year as against ₹ 9792.99 Crore in the corresponding six months of the previous year. The company has reported **EBIDTA of ₹ 1073.58 Crore** and **Net Profit attributable to shareholders of the company of ₹ 400.69 Crore** for the six months period ended 30th September, 2026 as against ₹ 849.43 Crore and ₹ 346.84 Crore reported respectively in the corresponding six months period of the previous year. The company has reported **Basic & Diluted EPS of ₹ 6.38** for the six months period as against ₹ 5.52 in the corresponding six months period of the previous year.

Standalone

Second Quarter:

The company reported a turnover of ₹ **4956.71 Crore** (including other income) for the 2nd quarter of the current year, resulting **an increase of 31%,** as against ₹ 3775.06 Crore in the corresponding quarter of the previous year. The Company has reported **EBIDTA of ₹ 417.05 Crore** and **Net Profit of ₹ 163.17 Crore** as against ₹ 277.45 Crore and ₹ 101.88 Crore reported respectively in the corresponding quarter of the previous year. The company has reported **Basic & Diluted EPS** of ₹ **2.60** for 2nd quarter as against ₹ 1.62 in the corresponding quarter of the previous year.

Six months period:

The company has reported a turnover of ₹ **9909.16 Crore** (including other income) for the six months period of the current year as against ₹ 8204.82 Crore in the corresponding six months period of the previous year. The company has reported **EBIDTA** of ₹ **859.50 Crore** and **Net Profit of ₹ 350.48 Crore** for the six months period ended 30th September, 2026 as against ₹ 672.27 Crore and ₹ 291.87 Crore reported respectively in the corresponding six months period of the previous year. The company has reported **Basic & Diluted EPS of ₹ 5.58** for the six months period as against ₹ 4.65 in the corresponding six months period of the previous year.

In the second quarter of the current year, the company has secured orders aggregating to ₹ **4838 Crore** and the Order Book stood at ₹ **80167 Crore** on a consolidated basis as at 30th September, 2026.

For NCC Limited

A.A.V. Ranga Raju
Managing Director

Place: Hyderabad
Date: 05.11.2026

Annexure – B

Brief Details of the Proposed Alteration of the Objects Clause and Adoption of a Revised Memorandum of Association of the Company.

With a view to expand its business opportunities, particularly in technology-enabled infrastructure and allied sectors, and to align the Memorandum of Association (MoA) with the applicable provisions of the Companies Act, 2013 ("Act"), it is proposed to alter the Objects Clause of the MoA.

The proposed amendments to the Objects Clause of the MoA of the Company are of the following nature:

1. Deletion of objects under clause III(C) to align with the format under the Act;
2. Make certain existing Object Clauses broad and flexible thereby enlarging the scope of activities that may be undertaken by the Company; and
3. Insertion of clauses with new objects thereby enabling the Company to consider the feasibility in the future in accordance with applicable laws.

While the changes as mentioned above are directed towards enabling the Company to allow itself to take up any proposed new object subject to fulfilment of other parameters as well as applicable law, the changes also involve making certain language modifications and shifting of existing clauses.

The proposed alterations are intended to enable the Company to pursue existing and emerging business opportunities, subject to applicable laws, regulatory approvals and internal approval processes, wherever required.

The insertions and amendments proposed to be made to the Objects Clause, are tabulated below *(inserted portions highlighted in bold)*:

III(A) MAIN OBJECTS			
Existing Clause No.	**Existing Objects**	**New Clause No.**	**New Objects**
1	To acquire, purchase, amalgamate, take on lease or otherwise take over as a going concern, the undertaking now being carried on in partnership, under the name and style of NAGARJUNA CONSTRUCTION CORPORATION along with all pending works, stocks in trade, rights, assets, receivables, bank limits, interest, goodwill, licences, and privileges and all contractors, registrations, import licences, plant, machinery, equipment together with all the liabilities due to all Banks and other amounts due to trade creditors, depositors, bills payable etc., to carry on the said business along with other businesses	1	To acquire, purchase, amalgamate, take on lease or otherwise take over as a going concern, the undertaking now being carried on in partnership, under the name and style of NAGARJUNA CONSTRUCTION CORPORATION along with all pending works, stocks in trade, rights, assets, receivables, bank limits, interest, goodwill, licences, and privileges and all contractors, registrations, import licences, plant, machinery, equipment together with all the liabilities due to all Banks and other amounts due to trade creditors, depositors, bills payable etc., to carry on the said business along with other businesses mentioned in the other clauses of

NCC Limited NCC Hyderabad

	mentioned in the other clauses of this Memorandum of Association.		this Memorandum of Association.
2	To construct, erect, build, repair, remodel, demolish, develop, improve, grade, curve, pave, macadamize, cement and maintain buildings, structures, houses, apartments, townships, multi storeyed complexes, landscapes, hospitals, schools, places of worship, highways, roads, paths, streets, side ways, sea ports, Air Ports, bridges, flyovers, subways alleys, pavements, and to do other similar constructions, levelling or paving work and to build, construct and repair railways, waterways, electrical works, tunnels, canals, wharves, ports, piers, docks, water-works, drainage works, light houses, power houses, and floor and to do all kinds of excavating, dredging and digging work; to make all kinds of iron, wood, glass, machinery, and earth construction, to design, devise, decorate, plan, model and to furnish labour and all kinds of material, to supervise construction or other work, to act as valuers, appraisers, referees and assessors to investigate into the conditions of buildings and other structures of all kinds and to supply efficient and honest arbitrators amongst its personnel. To carry on the business of contractors and agents, farmers, carriers, printers and merchants anywhere in the world.	2	To construct, erect, build, repair, remodel, demolish, develop, improve, grade, curve, pave, macadamize, cement and maintain buildings, structures, houses, apartments, townships, multi storeyed complexes, landscapes, hospitals, schools, places of worship, highways, roads, paths, streets, side ways, sea ports, Air Ports, bridges, flyovers, subways ***ropeways, helipads, viaduct,*** alleys, pavements, ***public works and conveniences and description of all kinds which expressions in the memorandum include railways, tramways, docks, harbours, piers, wharves, canals, reservoirs, embankments, irrigation, reclamation, improvement, sewage, drainage, sanitary, water, gas, electric light, telephonic, telegraphic and power supply works*** and to do other similar constructions, levelling or paving work and to build, construct and repair railways, waterways, electrical works, tunnels, canals, wharves, ports, piers, docks, water-works, drainage works, light houses, power houses, and floor and to do all kinds of excavating, dredging and digging work; to make all kinds of iron, wood, glass, machinery, and earth construction, to design, devise, decorate, plan, model and to furnish labour and all kinds of material, to supervise construction or other work, to act as valuers, appraisers, referees and assessors to investigate into the conditions of buildings and other structures of all kinds and to supply efficient and honest arbitrators amongst its personnel. ~~To carry on the business of contractors and agents, farmers, carriers, printers and merchants anywhere in the world.~~
3	To mine, quarry, grind, and excavate, and take from pits, sand, gravel, stone, gypsum or other building or paving materials, to own, acquire or take on lease areas of land mining bases, licences or rights in or overland, to wash and screen the sand and gravel and to deal in the same or dispose it off in any manner whatsoever.	3	To ***carry on the business of*** *min*__ing,__ *quarry*__ing__, *grind*__ing__, and excavat__inge__, and take from pits, sand, gravel, stone, gypsum or other building or paving materials ***or of any other mineral, metal or stone and*** to own, acquire or take on lease areas of land mining bases, licences or rights in or overland, to wash and screen the sand and gravel ***or any other material*** and to deal in the same or dispose it off in any manner whatsoever; ***or to purchase, take on lease or otherwise acquire any collieries, iron works, patent fuel works, iron or other mines, mining rights and metalliferous land, in the country of India or elsewhere and any interest therein and to explore, work, exercise, develop and turn to account the same.***

NCC Limited NCC Hyderabad

4	To purchase, acquire, take or in exchange or in any other lawful manner any area, land, buildings, structures and to turn the same into account, develop the same and dispose of or maintain the same and to build townships, markets, or other buildings, or conveniences thereon and to equip the same or any part thereof with all or any amenities or conveniences, drainage facility, electric, telegraphic, telephonic, television installations and to deal with the same in any manner whatsoever.	4	To purchase, acquire, take or in exchange or in any other lawful manner any area, land, buildings, structures and ***to carry on in India and elsewhere the business of planning, designing, developing, engineering, procuring, constructing, installing, integrating, commissioning, operating, maintaining and managing smart city and other smart services not limited to smart township, urban township, markets or otherwise and conveniences thereon and to equip the same or any part thereof with all or any amenities or conveniences, drainage facility, electric, telegraphic, telephonic, television installations and to deal with the same in any manner whatsoever as per applicable laws and for any business purpose. Providing services of digital infrastructure projects, including toll management system (TMS), CCTV, drone system, video surveillance, security and monitoring systems, Border/Land/Establishment Security Protection System including PIDS, Radars, Jammers etc, Integrated command and control centres (ICCC), intelligent traffic and transport management, vehicle and asset tracking systems, smart parking, smart lighting, sensors, IoT and monitoring systems, solid waste management, water and utility management, energy management, Renewable Energy, electric vehicle charging stations, artificial intelligence based facility and related electrical infrastructure, e-governance and other technology-enabled urban solutions; and to participate in, submit, obtain, execute and perform tenders, bids, contracts, concessions and projects issued or awarded by Central and State Governments, municipalities, urban local bodies, development authorities, public sector undertakings and private entities, and to act as developer, EPC/turnkey contractor, systems integrator, concessionaire, operator, consultant, service provider, consortium member or joint venture partner in relation thereto subject to applicable laws.*** ~~to turn the same into account, develop the same and dispose of or maintain the same and to build townships, markets, or other buildings, or conveniences thereon and to equip the same or any part thereof with all or any amenities or conveniences, drainage facility, electric, telegraphic, telephonic, television installations and to deal with the same in any manner whatsoever.~~

NCC Limited NCC Hyderabad

5	To enter into any arrangement, agreement, contract, lease, sublease with Central or any State Government, Department and undertakings, municipality, Local authority, Corporation, Co-operative Society, Company, firm, partnership, person or persons, individual or individuals, in furtherance of any objects of the Company, to establish branches, depots, work spots, site offices for purpose of carrying out the objects of the Company and to act as consulting engineers, contract engineers, civil engineers, architects, designers, decorators, founders, painters, engravers, masons and structural engineers.	-	This has been shifted to Object Clause 37 under the head III (B)
6	To carry on the business of leasing and hire purchase finance and to acquire and to provide on lease or to provide on hire purchase basis all types of industrial and office plant, equipment, machinery, vehicles, buildings required for manufacturing, processing, transportation and trading businesses and other commercial and service businesses and to carry on investment and trading in shares and securities.	5	To carry on the business of leasing and hire purchase finance and to acquire and to provide on lease ***or Leave and License*** or to provide on hire purchase basis all types of industrial and office plant, equipment, machinery, vehicles, buildings required for manufacturing, processing, transportation and trading businesses and other commercial and service businesses and ***to use surplus amount*** to carry on investment and trading in shares and securities ***including but not limited to investment in and acquisition, subscription, purchase, holding, dealing, trading, sale, transfer or otherwise disposal of shares, stocks, equity shares, preference shares, debentures, bonds, notes, units, mutual funds, exchange traded funds, government securities, treasury instruments, commercial papers, certificates of deposit and other securities, financial instruments and investment products, whether listed or unlisted, and to invest, deploy or otherwise utilise its surplus funds in such manner as may be permitted under applicable laws.***
7	To manufacture and deal in construction material, including but not limiting to cement, steel, aluminium, other building materials, construction equipments, construction plant and machinery, building components such as doors, windows, ventilators, centering and scaffolding materials, etc. made of any material.	6	To manufacture and deal in construction material, including but not limiting to cement, steel, aluminium, other building materials, construction equipments, construction plant and machinery, building components such as doors, windows, ventilators, centering and scaffolding materials, etc. made of any material.
8	To carry on all or any of the businesses as manufacturers of and exporters, importers, buyers, sellers, dealers in LPG Cylinders, drums, barrels, cans including plastic tubes, containers and vessels made of or capable of being manufactured from iron and steel, stainless steel, tin plate, aluminium, plastic and other sheet metal,	7	To carry on all or any of the businesses as manufacturers of and exporters, importers, buyers, sellers, dealers in LPG Cylinders, drums, barrels, cans including plastic tubes, containers and vessels made of or capable of being manufactured from iron and steel, stainless steel, tin plate, aluminium, plastic and other sheet metal, cardboard and paper,



	cardboard and paper, including general line containers, plain and lithographed containers and closures thereof of all descriptions for both industrial and domestic usages.		including general line containers, plain and lithographed containers and closures thereof of all descriptions for both industrial and domestic usages.
9	To manufacture, repair, buy, sell, distribute, prepare for marketing, import, export or otherwise deal in all kinds of plant and machinery and equipment including pressure vessels and accessories, tools, appliances and apparatus for their manufacture and other relative equipment for industrial, domestic or other application and to manufacture and deal in raw material and components required to manufacture any of the foregoing.	8	To manufacture, repair, buy, sell, distribute, prepare for marketing, import, export or otherwise deal in all kinds of plant and machinery and equipment including pressure vessels and accessories, tools, appliances and apparatus for their manufacture and other relative equipment for industrial, domestic or other application and to manufacture and deal in raw material and components required to manufacture any of the foregoing.
10	To carry on all or any of the businesses as manufacturers, designers and decorators of and embossers, painters, printers and lithographers of, and exporters, importers, buyers, sellers and dealers in tin and all types of metal plates like copper, aluminium, steel and other articles made of tin, metal or other material of any kinds and descriptions, and as designers and draughtsmen, engravers, photographers, electrotypers, photographic printers, photolithographers, cardoox makers, stereotypers and including printers on paper, cardboard, polythene polyvinyl compounds, aluminium, tin plates and other metals and alloy sheets and on any other materials and articles.	9	To carry on all or any of the businesses as manufacturers, designers and decorators of and embossers, painters, printers and lithographers of, and exporters, importers, buyers, sellers and dealers in tin and all types of metal plates like copper, aluminium, steel and other articles made of tin, metal or other material of any kinds and descriptions, and as designers and draughtsmen, engravers, photographers, electrotypers, photographic printers, photolithographers, cardoox makers, stereotypers and including printers on paper, cardboard, polythene polyvinyl compounds, aluminium, tin plates and other metals and alloy sheets and on any other materials and articles.
11	To carry on in India or elsewhere the business to generate, receive, produce, improve, buy, sell, resell, acquire, use, transmit, accumulate, employ, distribute, develop, handle, protect, supply and to act as agent, broker, representative., consultant, collaborator, or otherwise to deal in electric power in all its branches of such place or places as may be permitted by appropriate authorities by establishments of thermal power plants, hydel power plants, atomic power plants, wind power plants, solar power plants and other power plants based on any source of energy as may be developed or Invented in future. To construct, laydown, establish. promote, erect, build, install, commission, carry out and run all necessary power substations, workshops, repair shops, wires, cables,' transmission lines, accumulators, street lights for the purpose of conservation, distribution, and supply of electricity of participating industries, state	10	To carry on in India or elsewhere the business to generate, receive, produce, improve, buy, sell, resell, acquire, use, transmit, accumulate, employ, distribute, develop, handle, protect, supply and to act as agent, broker, representative., consultant, collaborator, or otherwise to deal in electric power in all its branches of such place or places as may be permitted by appropriate authorities by establishments of thermal power plants, hydel power plants, atomic power plants, wind power plants, solar power plants, ***pumped storage power projects, Battery energy storage systems (BESS) including grid or renewable sources of energy or otherwise, brown hydrogen, ammonia, coal gasification and allied energy projects and technologies*** and other power plants based on any source of energy as may be developed or Invented in future. To construct, laydown, establish. promote, erect, build, install, commission, carry out and run all necessary power substations, workshops, repair shops, wires,

NCC Limited NCC Hyderabad

	electricity boards and other boards for repairing and maintenance of all distribution and supply lines. To acquire concessions, facilities or licences from electricity boards, government, semi governments or local authorities for generation distribution, production, transmission or use of electric power and to take over along with all movable and immovable properties, the existing facilities on mutually agreed terms from aforesaid authorities and to do all acts and things necessary for the attainment of foregoing objects.		cables,' transmission lines, accumulators, street lights for the purpose of conservation, distribution, and supply of electricity of participating industries, state electricity boards and other boards for repairing and maintenance of all distribution and supply lines. To acquire concessions, facilities or licences from electricity boards, government, semi governments or local authorities for generation distribution, production, transmission or use of electric power and to take over along with all movable and immovable properties, the existing facilities on mutually agreed terms from aforesaid authorities and to do all acts and things necessary for the attainment of foregoing objects.
12	To carry on in India or elsewhere the business of manufacture, produce, prepare, polish, cut, finish, process, mine, treat, acquire,. convert, commercialise, crush, engrave, design, develop, export, import, buy, sell, resell, explore, excavate, quarry, grind, handle, transport, turn to account, market, promote, manage, organise, store, shape and to act as agent, broker, distributor, stockist, mine owner, consultants, vendor, consignors, collaborators, export house, warehouses or otherwise to deal in all shapes, sizes and varieties of rough and polished stones, slabs, logs, rocks of natural stones such as marble, granite etc and to undertake, search, find out and to acquire by concession, grant, purchase, licence, degrees and tenders the allotment or otherwise of land or water area from government, semi government, local authorities, private bodies, corporations and other persons such rights, powers, and privileges for the accomplishment of the above objects whatsoever including exploitation of minerals both minor and major export of minerals both raw and processed, processing of minerals and setting up of minerals and rock based industries.	11	To carry on in India or elsewhere the business of manufacture, produce, prepare, polish, cut, finish, process, mine, treat, acquire,. convert, commercialise, crush, engrave, design, develop, export, import, buy, sell, resell, explore, excavate, quarry, grind, handle, transport, turn to account, market, promote, manage, organise, store, shape and to act as agent, broker, distributor, stockist, mine owner, consultants, vendor, consignors, collaborators, export house, warehouses or otherwise to deal in all shapes, sizes and varieties of rough and polished stones, slabs, logs, rocks of natural stones such as marble, granite, ***coal, copper, lithium, nickel, cobalt, and other rare earth elements and other minerals*** etc and to undertake, search, find out and to acquire by concession, grant, purchase, licence, degrees and tenders the allotment or otherwise of land or water area from government, semi government, local authorities, private bodies, corporations and other persons such rights, powers, and privileges for the accomplishment of the above objects whatsoever including exploitation of minerals both minor and major export of minerals both raw and processed, processing of minerals and setting up of minerals and rock based industries.
13	To act as advisors, consultants and provide advisory, technical consultancy, liaison service in the fields of construction, engineering, infrastructure and other related areas and for providing guidance/ support in the matters relating to execution of projects in the aforesaid areas.	12	To act as advisors, consultants and provide advisory, technical consultancy, liaison service in the fields of construction, engineering, infrastructure and other related areas and for providing guidance/ support in the matters relating to execution of projects in the aforesaid areas.
14	To carry on the business of designing, manufacturing, erecting , installation,	13	To carry on the business of designing, manufacturing, erecting , installation,

NCC Limited NCC Hyderabad

	commissioning, importing, exporting, buying, selling, exchanging, distributing, repairing and servicing of Railway Signalling, Telecommunication Equipment any other Equipment related to Railiways and Train Control Systems.		commissioning, importing, exporting, buying, selling, exchanging, distributing, repairing and servicing of Railway Signalling, Telecommunication Equipment any other Equipment related to Railiways and Train Control Systems.
15	To carry on the business of development of Geographical Information System, Railway Signalling Software and other Software related to railways.	14	To carry on the business of development of Geographical Information System, Railway Signalling Software and other Software related to railways.
-	-	15	***To carry on in India and elsewhere the business of surveying, planning, designing, developing, engineering, procuring, constructing, erecting, installing, integrating, testing, commissioning, operating, maintaining, managing, owning, leasing, hiring, licensing, trading in, supplying, distributing and otherwise dealing in all types and forms of information technology, information and communication technology, telecommunications and digital infrastructure of every description subject to applicable laws, including without limitation data centres of all kinds (including edge, colocation, hyperscale and artificial-intelligence-enabled facilities) and the land, buildings, power facilities, cooling systems, cyber security and connectivity infrastructure serving them; computing, storage, server, high-performance computing and graphics processing infrastructure; cloud, hosting, colocation and managed services; cloud transformation & migration, native enablement, data storage & access services, Healthcare Management Information System, High Speed Digital Infrastructure, optical fibre, copper, wireless, mobile, satellite, submarine and subsea communication networks, cable landing stations, teleports, earth stations, towers, poles, ducts, right of way and passive telecommunication infrastructure; command, control, communication of all and every kind including but not limited to Telephone, Telex, Message Relay, Data transmission, Facsimile, Television, Telematics, Value Added Network Services, New Business Services, Audio and Video Services, Maritime and Aeronautical Communication Services and other international telecommunication services, computing, intelligence and surveillance systems, Border/Land/Establishment Security Protection System including PIDS, Radars, Jammers etc, integrated command and control centres, emergency response and public safety systems; electronic security***

NCC Limited NCC Hyderabad

			including system security and data security, surveillance, access control, screening, fire detection, detection and safety systems; Network Visualization & Management Systems including Fiber monitoring, Network Operations Centers, Security Operation Center, Advanced Control Centres etc, End user support, intelligent transport, traffic management, tolling and fare collection systems; smart city, internet-of-things, IoT driven Asset management, sensor and instrumentation systems; smart metering systems, smart grid networks, advanced metering infrastructure and related hardware, software, communication, monitoring, data management and billing solutions for electricity, energy (renewable or non-renewable or any type), gas, water and other utilities, broadcasting, media and content distribution infrastructure; unmanned and remotely operated systems for survey, inspection and surveillance; spectrum, internet, intranet, internet of things and to act as systems integrator, engineering procurement and construction contractor, turnkey contractor, developer, owner, operator, concessionaire and service provider in respect of any of the foregoing, whether for government, public sector, defence, strategic, institutional, commercial or private customers or any other lawful purpose.
-	-	16	***To carry on in India or outside the business of designing, developing, researching, supplying, implementing, customising, licensing, assembling, hosting, maintaining and supporting all types of software, platforms, applications, databases, operating systems, artificial intelligence and machine learning systems, data analytics, video analytics and digital twin, modelling and simulation systems; cyber security solutions, security operations centres, network operation centre , Fiber Network monitoring system, managed detection and response and managed security services; e-governance, public service delivery, healthcare, education and utility platforms; and any other technologies, systems, or innovations that may be developed, discovered, or invented in the future; and to provide consultancy, advisory, design, engineering, project management, systems integration, operation and maintenance, facility management, technical, training, skill development and manpower services, and to establish and operate research and development centres, testing, calibration and certification***

NCC Limited NCC Hyderabad

			laboratories and any other activity in connection with, ancillary or in furtherance of the aforesaid activities.
-		17	***To carry on in India or outside the business of designing, prototype developing, developing, manufacturing, fabricating, assembling, procuring, sub-contracting, packaging, testing, integrating, supplying, installing, commissioning, operating and maintaining electrical electro-pneumatic, electromechanical, mechanical and electronic products, systems, sub-systems, components, devices, printed circuit boards, displays, semiconductors, integrated circuits, chips and electronic system design and manufacturing products, including but not limited to server racks, enclosures, cabinets, power distribution units, uninterruptible power supplies, inverters, converters, switchgear, control and automation panels, busbars, connectors, cabling and wiring products; to establish, own and operate fabrication, assembly, testing, marking and packaging facilities and electronics manufacturing clusters in relation thereto; to undertake such manufacture under the Company's own brand or under the brand of any other person or entity, and to engage others to manufacture under the Company's brand, including on original equipment manufacturer, original design manufacturer, private label, white label, licensed and contract manufacturing bases; and to brand, market, promote, distribute, trade in, operate, export, import and otherwise deal in such products; defence, aerospace, space, homeland security and strategic electronic systems including communication, surveillance, detection, simulation and training systems; energy storage systems, battery energy storage, smart batteries, battery management systems and related power-management, uninterruptible power systems, electric vehicle charging infrastructure and associated control and management systems; and to undertake technology transfer, licensing, indigenisation, localisation and offset obligations or any other operational activity in relation to any of the foregoing.***
-	-	18	***To carry on business as manufacturers, assemblers, repairers and converters of machinery and equipments, engineers in all its respective branches including marine,***

NCC Limited NCC Hyderabad

			chemical, civil structural mechanical and electrical and electronic and aeronautic, metallurgical activities using robotics, automation, and allied industrial technologies , engineering, tool makers, machinists, mouldes, pattern makers, railway, public, works and general contractors, boiler makers, owners, sellers, builders manufacturers, repairers, converters and letter for hire of ship, steam launches, vessels and boats of every description, bridge builders, mill wrights, iron masters, welders, iron and steel makers, tin plate makers, torgers, metal founders in all their respective branches, galvanisers, annealers, enamelers, electroplaters, and job masters and as manufacturers of and dealers in rolling stock, implements, tools, utensils and apparatus of all kinds.
III(B) Matters which are necessary for furtherance of the objects specified in Clause III (A) are as under:			
Existing Clause No.	**Existing Objects**	**New Clause No.**	**New Objects**
1	To manufacture and deal in all kinds of plant, machinery, apparatus, tools, utensils, materials and things necessary or convenient for carrying on any of the main objects of the Company.	1	To manufacture and deal in all kinds of plant, machinery, apparatus, tools, ***equipment, structure, component,*** utensils, materials and things necessary or convenient for carrying on any of the main objects of the Company.
2	To enter into partnership or into any arrangement for sharing profits, union of interest, co-operation, joint venture, reciprocal concessions or otherwise either in part or whole with any person or company, or companies foreign or engaged in or about to carry on or engaged in any business or transaction capable of being conducted so as directly or indirectly to benefit this Company.	2	To ***collaborate,*** enter into partnership or into any arrangement for sharing profits, union of interest, co-operation, joint venture, reciprocal concessions or otherwise either in part or whole with any person, ***entity or*** company, or companies, ***Indian or*** foreign or engaged in or about to carry on or engaged in any business or transaction capable of being conducted so as directly or indirectly to benefit this Company.
3	To apply for, purchase or otherwise acquire or develop any patents, developments, inventions, licences, concessions and the like, conferring any exclusive or non-exclusive or limited right to use, or any secret or other information to any invention which may seem capable of being used for any of the purposes of the Company the acquisition of which may seem calculated directly or indirectly to benefit the Company and to use exercise, develop or grant licenses in respect of or otherwise turn to account the property,	3	To apply for, purchase or otherwise acquire or develop any patents, developments, inventions, licences, concessions and the like, conferring any exclusive or non-exclusive or limited right to use, or any secret or other information to any invention which may seem capable of being used for any of the purposes of the Company the acquisition of which may seem calculated directly or indirectly to benefit the Company and to use exercise, develop or grant licenses in respect of or otherwise turn to account the property, rights or information so required.

NCC Limited NCC Hyderabad

	rights or information so required.		
4	To establish, appoint, sublease, sub contract regulate and discontinue offices, agents, representatives, distributors or retailers in all places as the Company may from time-to-time determine for carrying out all or any of the Company's objects and to act as agents for others.	4	To establish, appoint, sublease, sub contract regulate and discontinue offices, agents, representatives, distributors or retailers in all places as the Company may from time-to-time determine for carrying out all or any of the Company's objects and to act as agents for others.
5	To promote, establish, undertake, form and to be interested in, and to apply for acquire, hold and, dispose of shares, in any institutions, business, pool, combine, syndicate, industrial, trading or manufacturing, or Company having objects altogether or in par similar to those of the Company carrying on any business capable of being conducted so as directly or indirectly to benefit the Company and to subsidise or assist any industry or undertaking financially or otherwise by issuing or subscribing for or guaranteeing the subscription and issue of shares, stock, debentures, debenture-stock or other securities of such industry or undertaking.	5	To promote, establish, undertake, form and to be interested in, and to apply for acquire, hold and, dispose of shares, in any institutions, business, pool, combine, syndicate, industrial, trading or manufacturing, or Company having objects altogether or in par similar to those of the Company carrying on any business capable of being conducted so as directly or indirectly to benefit the Company and to subsidise or assist any industry or undertaking financially or otherwise by issuing or subscribing for or guaranteeing the subscription and issue of shares, stock, debentures, debenture-stock or other securities of such industry or undertaking.
6	a. To acquire and undertake the whole or any part of the business, property and liabilities of any person carrying on any business which the company is authorised to carry on or possession of property suitable for the purpose of the Objects of the Company. b. To amalgamate or enter into any arrangement for sharing of profits, union of interest, cooperation reciprocal concession, lease, license or otherwise with any person carrying on or transaction which the company is authorised to carry on or engage in.	6	a. To acquire and undertake the whole or any part of the business, property and liabilities of any person carrying on any business which the company is authorised to carry on or possession of property suitable for the purpose of the Objects of the Company. b. To amalgamate or enter into any arrangement for sharing of profits, union of interest, cooperation reciprocal concession, lease, license or otherwise with any person carrying on or transaction which the company is authorised to carry on or engage in.
7	To apply for, purchase or otherwise acquire any patents, right, invention, processes, copyrights, trademarks, concessions, licences and the like, subject to royalty or otherwise, conferring an exclusive or non-exclusive or limited right to use, or any secret or other information as to any invention which may seem capable of being used for any of the purposes of the company or the acquisition for which may seem calculated directly or indirectly to benefit the Company and to use, exercise, develop work, manage, sell, let, grant licences in respect of or otherwise turn to	7	To apply for, purchase or otherwise acquire any patents, right, invention, processes, copyrights, trademarks, concessions, licences and the like, subject to royalty or otherwise, conferring an exclusive or non-exclusive or limited right to use, or any secret or other information as to any invention which may seem capable of being used for any of the purposes of the company or the acquisition for which may seem calculated directly or indirectly to benefit the Company and to use, exercise, develop work, manage, sell, let, grant licences in respect of or otherwise turn to account or deal with the property rights and

NCC Limited NCC Hyderabad

	account or deal with the property rights and information so acquired or otherwise belonging to the Company.		information so acquired or otherwise belonging to the Company .
8	To subscribe for, purchase or otherwise acquire, hold, sell, exchange, dispose, of and deal, in, and to give any guarantee or whatever description to the stocks, shares, bonds, debentures, debenture stock, scrips or other securities or obligation of any company or of any authority, supreme, public, municipal, local or otherwise and to invest and deal with the funds of the company not immediately required upon such securities and in such manner as may from time-to-time be determined.	8	To subscribe for, purchase or otherwise acquire, hold, sell, exchange, dispose, of and deal, in, and to give any guarantee or whatever description to the stocks, shares, bonds, debentures, debenture stock, scrips or other securities or obligation of any company or of any authority, supreme, public, municipal, local or otherwise and to invest and deal with the funds of the company not immediately required upon such securities and in such manner as may from time-to-time be determined.
9	To enter into any arrangements with any Government or authority supreme, public, municipal, local or otherwise, and to obtain from any such Government or authority any rights, concessions and privileges that may seem conducive to obtain from any such Government or authority any rights, concessions and privileges that may seem conducive to the Company's objects, or any of the, and to carry out exercise and comply with any such, arrangements, rights, concessions and privileges.	9	To enter into any arrangements with any Government or authority supreme, public, municipal, local or otherwise, and to obtain from any such Government or authority any rights, concessions and privileges that may seem conducive to obtain from any such Government or authority any rights, concessions and privileges that may seem conducive to the Company's objects, or any of the, and to carry out exercise and comply with any such, arrangements, rights, concessions and privileges.
10	Subject to the provisions of the Companies Act, 2013 or amendment thereto or reenactment thereof to borrow or raise money in such manner, from such persons and on such terms as the Company shall think fit either by issue of debentures, debenture stocks, bonds, notes, bills of exchange or other obligations or securities of the company or by receiving/ accepting deposits or in any other manner and to secure the repayment of any money so borrowed, raised or owing, by mortgage, hypothecation, charge or lien upon the whole or any part the Company's property or assets, both present and future, including its uncalled capital and also by mortgage, hypothecation charge or lien to secure and guarantee the performance by the Company of any obligations or liability it may undertake.	10	Subject to the provisions of the Companies Act, 2013 or amendments thereto or reenactment thereof to borrow or raise money ***or avail credit facility*** in any such manner, from such persons and on such terms as the Company shall think fit either by issue of debentures, debenture stocks, bonds, notes, bills of exchange or other obligations or securities of the company or by receiving/ accepting deposits or in any other manner and to secure the repayment of any money so borrowed, raised or owing, by mortgage, hypothecation, charge or lien upon the whole or any part the Company's property or assets, both present and future, including its uncalled capital and also by mortgage, hypothecation charge or lien to secure and guarantee the performance by the Company of any obligations or liability it may undertake.
11	To lend or advance, or deposit monies belonging, or entrusted to or at the disposal of the Company or give credit to any Company and in particular to customers and others having dealings with the Company with or without security, on such terms as may seem expedient, and to draw,	11	To lend or advance, or deposit monies belonging, or entrusted to or at the disposal of the Company or give credit to any Company and in particular to customers and others having dealings with the Company with or without security, on such terms as may seem expedient, and to draw, make, accept, endorse

NCC Limited NCC Hyderabad

	make, accept, endorse discount and execute and issue bills of exchange, promissory notes, hundies, debentures, bills of lading and other negotiable, or transferable instruments or securities, but not to do the business of banking as defined in the Banking Regulations Act 1949.		discount and execute and issue bills of exchange, promissory notes, hundies, debentures, bills of lading and other negotiable, or transferable instruments Or securities, but not to do the business of banking as defined in the Banking Regulations Act 1949.
12	To open and operate Bank Accounts for Company's Business and to draw, make, accept, endorse discount, negotiate, execute and issue cheques, Bills of exchange, promissory notes, Bills of lading and other transferable or negotiable instruments or securities.	12	To open and operate Bank Accounts for Company's Business and to draw, make, accept, endorse discount, negotiate, execute and issue cheques, Bills of exchange, promissory notes, Bills of lading and other transferable or negotiable instruments or securities.
13	To apply or join in applying to and obtaining from any Parliament or legislative authority, or Government, or any supreme, public, local, municipal or other authority or body or with any land holders or other persons, for any Acts of Parliament, or other Acts of Legislature, laws, decrees, concessions, orders rights or privileges or authority that may seem conducive to the Company's objects or any of them or may seem expedient to obtain any provisional order of Act of Parliament for enabling the Company to carry any of its objects into effect.	13	To apply or join in applying to and obtaining from any Parliament or legislative authority, or Government, or any supreme, public, local, municipal or other authority or body or with any land holders or other persons, for any Acts of Parliament, or other Acts of Legislature, laws, decrees, concessions, orders rights or privileges or authority that may seem conducive to the Company's objects or any of them or may seem expedient to obtain any provisional order of Act of Parliament for enabling the Company to carry any of its objects into effect.
14	To make such arrangements as the Company may deem fit for the holding of any property of the Company in the name of trustees or a trustee for the Company.	14	To make such arrangements as the Company may deem fit for the holding of any property of the Company in the name of trustees or a trustee for the Company.
15	To invest, apply for, and acquire, or otherwise employ monies belonging to or entrusted with the Company upon debentures securities and shares in Investment Trusts, Banks and Insurance Companies and other Limited Companies upon such terms as may from time to time be considered proper.	15	To ***use surplus amount for*** invest***ing***, apply***ing*** for, and acquir***ing***, or otherwise employ***ing*** monies belonging to or entrusted with the Company upon debentures securities and shares in Investment Trusts, Banks and Insurance Companies and other Limited Companies upon such terms as may from time to time be considered proper.
16	To let, sub-let, or give on lease, rent or hire any portion of land, factory, mill, ware house, tanks, chawls, or other buildings or structures.	16	To let, sub-let, or give on lease, rent or hire any portion of land, factory, mill, ware house, tanks, chawls, or other buildings or structures.
17	To sell, improve, manage, develop, exchange and enfranchise, lease out,	17	To sell, improve, manage, develop, exchange and enfranchise, lease out, mortgage,

NCC Limited NCC Hyderabad

	mortgage, hypothecate dispose of, turn to account, or otherwise deal with the whole or any part of the undertaking, business or property or rights of the Company either together or in such portions and for such considerations as the Company may think fit.		hypothecate dispose of, turn to account, or otherwise deal with the whole or any part of the undertaking, business or property or rights of the Company either together or in such portions and for such considerations as the Company may think fit.
18	To establish such competitions as may be lawful for any of the purposes of the Company and to offer and grant prizes, awards and premiums of such character and on such terms as may seem expedient.	18	To establish such competitions as may be lawful for any of the purposes of the Company and to offer and grant prizes, awards and premiums of such character and on such terms as may seem expedient.
19	To remunerate any person, firm or company rendering or agreeing to render services to the Company either by cash payment or by the issue and allotment to him or them of shares or securities of the Company credited as paid up in full or part or otherwise as may seem expedient.	19	To remunerate any person, firm or company rendering or agreeing to render services to the Company either by cash payment or by the issue and allotment to him or them of shares or securities of the Company credited as paid up in full or part or otherwise as may seem expedient.
20	To advertise and publicise or promote, the sales of any goods, articles or things produced, manufactured, traded or dealt in any manner as may be deemed expedient including advertising in the press, posting of bills, the issue or publication or circulars, pamphlets, price-lists, leaflets, catalogues, brouchers or by the circulation of mementos, gifts and other articles.	20	To advertise and publicise or promote, the sales of any goods, articles or things produced, manufactured, traded or dealt in any manner as may be deemed expedient including advertising in the press, posting of bills, the issue or publication or circulars, pamphlets, price-lists, leaflets, catalogues, ***brochures*** ~~brouchers~~ or by the circulation of mementos, gifts and other articles.
21	To pay all costs, charges and expenses, preliminary and incidental to and of the promotion, formation, establishment and registration of the Company and of the transfer to the company of any property acquired by the Company.	21	To pay all costs, charges and expenses, preliminary and incidental to and of the promotion, formation, establishment and registration of the Company and of the transfer to the company of any property acquired by the Company.
22	Subject to the provisions of the Companies Act, 2013, or amendment thereto or reenactment thereof to support, subscribe or contribute or otherwise to assist or guarantee money for any charitable, benevolent, religious institutions or any other institutions or objects or any exhibition or for any public, general or useful object.	22	Subject to the provisions of the Companies Act, 2013, or amendment thereto or reenactment thereof to support, subscribe or contribute or otherwise to assist or guarantee money for any charitable, benevolent, religious institutions or any other institutions or objects or any exhibition or for any public, general or useful object.
23	To establish and support or to aid in the establishment and support of associations, Institutions or conveniences calculated to benefit the employees or ex-employees of	23	To establish and support or to aid in the establishment and support of associations, Institutions or conveniences calculated to benefit the employees or ex-employees of the

NCC Limited NCC Hyderabad

	the Company or its predecessors in business or the dependents or concessions of such persons, and to grant pensions and allowances and to make payment towards insurance of any kind or to give any participation in profits of the Company to persons employed by the Company or any of them.		Company or its predecessors in business or the dependents or concessions of such persons, and to grant pensions and allowances and to make payment towards insurance of any kind or to give any participation in profits of the Company to persons employed by the Company or any of them.
24	To provide for furnish or secure to any member or customers of the Company any chattels, conveniences, advantages, benefits or special privileges which may seem expedient either gratuitously or otherwise.	24	To provide ~~f~~for furnish or secure to any member or customers of the Company any chattels, conveniences, advantages, benefits or special privileges which may seem expedient either gratuitously or otherwise ***subject to applicable laws***.
25	To establish and maintain laboratories for purposes of research and development and to acquire all the necessary scientific and other equipment for the purpose.	25	To establish and maintain laboratories for purposes of research and development and to acquire all the necessary scientific and other equipment for the purpose.
26	To manufacture, import, export, buy, sell and deal in raw materials and other substances used in the manufacture process, production or treatment of any product or other substances, articles and things the manufacture of which the Company is authorised to undertake and to turn account, render marketable and deal in any of the by-products of the manufacturing proceeds which the Company may undertake.	26	To manufacture, import, export, buy, sell and deal in raw materials and other substances used in the manufacture process, production or treatment of any product or other substances, articles and things the manufacture of which the Company is authorised to undertake and to turn account, render marketable and deal in any of the by-products of the manufacturing proceeds which the Company may undertake, ***subject to applicable laws.***
27	To establish or to promote or concur in establishing or promoting any company or companies for the purpose of acquiring all of the property, rights and liabilities of the company or for any other purpose which may seem directly or indirectly calculated to benefit the Company and to place or guarantee the placing or underwrite subscribe for or otherwise acquire all or any part of the shares, debentures, debenture-stock or other securities of any such other Company.	27	To establish or to promote or concur in establishing or promoting any company or companies for the purpose of acquiring all of the property, rights and liabilities of the company or for any other purpose which may seem directly or indirectly calculated to benefit the Company and to place or guarantee the placing or underwrite subscribe for or otherwise acquire all or any part of the shares, debentures, debenture-stock or other securities of any such other Company.
28	To amalgamate, merge or enter into partnership with any person or persons or with any other Company having objects altogether or in part similar to those of this company.	28	To amalgamate, merge, enter into partnership, ***or form strategic alliances or cooperative arrangements*** with any person~~s~~, ~~***or persons or with any other Company***~~ ***firm, or corporation*** having objects altogether or in part similar to those of this Company, ***or carrying on any operations capable of being conducted to the benefit of this Company.***
29	To pay for any business property or rights acquired or agreed to be acquired by the company and remunerate any person or	29	To pay for any business property or rights acquired or agreed to be acquired by the company and remunerate any person or

NCC Limited NCC Hyderabad

	company and generally to specify any obligation of the company by cash payment or by the issue, allotment or transfer of shares of this or any other company credited as fully or partly paid up or debenture stock or other securities of this or any other company.		company and generally to specify any obligation of the company by cash payment or by the issue, allotment or transfer of shares of this or any other company credited as fully or partly paid up or debenture stock or other securities of this or any other company.
30	To adopt such means of making known the products of the company as may seem expedient and in particular by advertising in the press by circulars, by purchase and exhibition of works of art or interest, by publication of books and periodicals and by granting prizes rewards and donations.	30	To adopt such means of making known the products of the company as may seem expedient and in particular by advertising in the press by circulars, by purchase and exhibition of works of art or interest, by publication of books and periodicals and by granting prizes rewards and donations.
31	To establish, provide, maintain and conduct or otherwise subsidise research laboratories and experimental workshops for scientific and technical research experiments and tests of all kinds, to promote studies and researches or inventions by providing subsidising endowing or assisting laboratories, workshops, libraries, lectures, meetings and conferences and by providing or contributing to the award of scholarships, prizes, grants or otherwise generally to encourage, promote and reward studies, researches, investigations, experiments, test and invention of any kind that may be considered likely to assist any business which the company is authorised to carry on.	31	To establish, provide, maintain and conduct or otherwise subsidise research laboratories and experimental workshops for scientific and technical research experiments and tests of all kinds, to promote studies and researches or inventions by providing subsidising endowing or assisting laboratories, workshops, libraries, lectures, meetings and conferences and by providing or contributing to the award of scholarships, prizes, grants or otherwise generally to encourage, promote and reward studies, researches, investigations, experiments, test and invention of any kind that may be considered likely to assist any business which the company is authorised to carry on.
32	To undertake, carryout, promote and sponsor rural development including any programme for promoting the social and economical welfare of, or the uplift of the public in any rural area and to incur any expenditure on any programme of rural development and to assist in the execution and promotion thereof, either directly or through an independent agency or in any other manner deemed expedient. In order to fair or concessional value, and divest the ownership of any property of the company to, or in favour of any public or local body or authority or Central or State Government or any public Institution or trust engaged in programmes of rural development.	32	To undertake, carryout, promote and sponsor rural development including any programme for promoting the social and economical welfare of, or the uplift of the public in any rural area and to incur any expenditure on any programme of rural development and to assist in the execution and promotion thereof, either directly or through an independent agency or in any other manner deemed expedient. In order to fair or concessional value, and divest the ownership of any property of the company to, or in favour of any public or local body or authority or Central or State Government or any public Institution or trust engaged in programmes of rural development.
33	To undertake, carry out, promote, sponsor or assist any activity for promotion and growth of the national economy and in the discharge of the social and moral responsibilities of the Company to the public, or any section of the public and also	33	To undertake, carry out, promote, sponsor or assist any activity for promotion and growth of the national economy and in the discharge of the social and moral responsibilities of the Company to the public, or any section of the public and also any activity likely to promote

NCC Limited NCC Hyderabad

	any activity likely to promote national welfare or social economic religious or moral uplift of the public or of any section thereof and without prejudice to the generality of the foregoing, undertake, carry out, promote and sponsor any activity for the publication of any books, literature, pamphlet or newspaper or for the organising of lectures or seminars likely to advance these objects or for giving merit awards, scholarships, loans or any other means of assistance to deserving students or scholars or other persons to enable them to pursue their studies or academic pursuits or researches and for establishing, conducting, or assisting any institution, fund, or trust having anyone of the above objects by giving donations or otherwise and in any other manner, conducting, assisting or sponsoring any scheme of health or child welfare and in order to implement any or all of the above mentioned objects or purposes, to transfer without consideration or at a fair concessional value and divest the ownership of any property of the company to, or in favour of any public or local body or authority or the Central or State Government or any public institution or trust establishment or operating under or by virtue of or pursuant to any law for the time being in force.		national welfare or social economic religious or moral uplift of the public or of any section thereof and without prejudice to the generality of the foregoing, undertake, carry out, promote and sponsor any activity for the publication of any books, literature, pamphlet or newspaper or for the organising of lectures or seminars likely to advance these objects or for giving merit awards, scholarships, loans or any other means of assistance to deserving students or scholars or other persons to enable them to pursue their studies or academic pursuits or researches and for establishing, conducting, or assisting any institution, fund, or trust having anyone of the above objects by giving donations or otherwise and in any other manner, conducting, assisting or sponsoring any scheme of health or child welfare and in order to implement any or all of the above mentioned objects or purposes, to transfer without consideration or at a fair concessional value and divest the ownership of any property of the company to, or in favour of any public or local body or authority or the Central or State Government or any public institution or trust establishment or operating under or by virtue of or pursuant to any law for the time being in force.
34	To agree to refer to arbitration disputes present or future between the company and any other Company, firm or individuals and to submit the same to arbitration to an arbitrator in India or abroad and either in accordance with Indian or any other foreign system of law.	34	To agree to refer to arbitration disputes present or future between the company and any other Company, firm, ~~or~~ individuals ***or any other legal entity*** and to submit the same to arbitration to ***one or more arbitrators in India*** ~~an arbitrator in India~~ or abroad and ***governed by Indian law, foreign law, or the rules of any recognized International arbitration institution.*** ~~either in accordance with Indian or any other foreign system of law.~~
35	To pay out of the funds of the Company, all expenses which the company may lawfully pay with respect to the formation registration of the Company or the issue of its capital including brokerage and commission for obtaining application for or taking placing or underwriting or procuring debentures or other securities of the Company.	35	To pay out of the funds of the Company, all expenses ***included but not limited to the expenses*** which the company may lawfully pay with respect to the formation registration of the Company or the issue of its capital including brokerage and commission for obtaining application for or taking placing or underwriting or procuring debentures or other securities of the Company.
36	Generally to do all such other things as may appeal to be incidental and is in any way conducive to the attainment of the above objects or any of them.	-	Reframed and shifted to Clause 40 under the Head III (B)



37	To manufacture and acquire and deal in any and every kind of article and products and materials used for building or allied objects, whether for company's own use or for sale and disposal as may be conducive to the carrying on of the objects of the company or that may assist the Company in any manner. To buy, sell, and deal in all and every kind of manufactured raw or un-manufactured iron, steel, wood, brick, cement, ceramic granite, limestone marble or other stone or material and other products and by-products and for such purpose to acquire, take on lease or in exchange or otherwise any or part of forests, mining leases, undertakings, lands. Buildings, or properties. To purchase or otherwise acquire any patent right, letters, patent, processes, inventions, trade-marks, formulas, good-will know how and other rights and to deal with, dispose of the same in any manner whatsoever.	36	To manufacture and acquire and deal in any and every kind of article and products and materials used for building or allied objects, whether for company's own use or for sale and disposal as may be conducive to the carrying on of the objects of the company or that may assist the Company in any manner. To buy, sell, and deal in all and every kind of manufactured raw or un-manufactured iron, steel, wood, brick, cement, ceramic granite, limestone marble or other stone or material and other products and by-products and for such purpose to acquire, take on lease or in exchange or otherwise any or part of forests, mining leases, undertakings, lands. Buildings, or properties. To purchase or otherwise acquire any patent right, letters, patent, processes, inventions, trade-marks, formulas, good-will know how and other rights and to deal with, dispose of the same in any manner whatsoever.
-	-	37	***To enter into any arrangement, agreement, contract, lease, sublease with Central or any State Government, Department and undertakings, municipality, Local authority, Corporation, Co-operative Society, Company, firm, partnership, person or persons, individual or individuals, entity or entities in furtherance of any objects of the Company, to establish branches, depots, work spots, site offices for purpose of carrying out the objects of the Company and to act as engineers including but not limited to consulting engineers, contract engineers, civil engineers, MEP Engineers and HVAC engineers, architects, designers, decorators, founders, painters, engravers, masons and structural engineers.***
-		38	***To act as representatives, distributors, agents or brokers whether sole or for a particular territory of any firm of company whether Indian or foreign and to appoint representatives, distributors, agents or brokers whether sole or for different territories of the goods produced, imported or purchased by the company on such terms and conditions as the company shall think fit.***
-	-	39	***To carry on the business of contractors and agents, farmers, carriers, printers and merchants anywhere in the world.***
-		40	***To carry out any other activities and exercise all powers that are necessary, incidental, or impliedly connected to the fulfillment of the organization's objects as mentioned above.***

NCC Limited NCC Hyderabad

III(C) OTHER OBJECTS (Now removed under the Companies Act, 2013 format)			
Existing Clause No.	**Existing Objects**	**New Clause No.**	**Proposed changes**
1	To work as electrical engineers and to carry on the business of manufacture and dealers and exporters and importers of all kinds of electrical goods, instruments, apparatus, appliances and machinery.	-	This object has been integrated in clause 18 under the head III(A)
2	To construct, execute, carryout, improve, work, develop, administer, manage, or control in India and elsewhere public works and conveniences and description of all kinds which expressions in the memorandum include railways, tramways, docks, harbours, piers, wharves, canals, reservoirs, embankments, irrigation, reclamation, improvement, sewage, drainage, sanitary, water, gas, electric light, telephonic, telegraphic and power supply works and all other works or conveniences of public utility.	-	This object has been integrated in object clause 2 under the head III (A)
3	To purchase, take on lease or otherwise acquire any collieries, iron works, patent fuel works, iron or other mines, mining rights and metalliferous land, in the country of India or elsewhere and any interest therein and to explore, work, exercise, develop and turn to account the same.	-	This object has been integrated in clause 3 under the head III (A)
4	To manufacture, import, export, buy, sell and deal in all raw materials and other substances used in the manufacture production or treatment of any product or other substance articles and things the manufacture of which the company is authorised to undertake and to turn to account render marketable and deal in any of the by-products of manufacturing process which the company may undertake.	-	This object has been integrated with object clause 26 under the head III (B)



5	To carry on business as manufacturers, assemblers, repairers and converters of machinery and equipments, engineers in all its respective branches including marine, chemical, civil structural mechanical and electrical and electronic and aeronautic, metallurgical, engineering, tool makers, machinists, mouldes, pattern makers, railway, public, works and general contractors, boiler makers, owners, sellers, builders manufacturers, repairers, converters and letter for hire of ship, steam launches, vessels and boats of every description, bridge builders, mill wrights, iron masters, welders, iron and steel makers, tin plate makers, torgers, metal founders in all their respective branches, galvanisers, annealers, enamelers, electroplaters, and job masters and as manufacturers of and dealers in rolling stock, implements, tools, utensils and apparatus of all kinds.	-	This object has been shifted to clause 18 under the head III(A)
6	To act as representatives, distributors, agents or brokers whether sole or for a particular territory of any firm of company whether Indian or foreign and to appoint representatives, distributors, agents or brokers whether sole or for different territories of the goods produced, imported or purchased by the company on such terms and conditions as the company shall think fit.	-	This object has been shifted to Clause 38 under the head III(B).



Annexure – C

Sl.	Particulars Details	Sri A A V Ranga Raju (DIN: 00019161)	Sri A G K Raju (DIN: 00019100)	Sri J V Ranga Raju (DIN: 00020547)
1	Reason for change viz. appointment, ~~resignation, removal, death or otherwise~~	Reappointment as Managing Director	Reappointment as Executive Director	Reappointment as Whole-time Director
2	Date of appointment / ~~Cessation (as applicable)~~ & term of appointment/re-appointment	Reappointed for a further period of five (5) years from 1st April 2027 to 31st March 2032, not liable to retire by rotation, subject to the approval of Members by way of a Special Resolution through Postal Ballot, including continuation beyond the age of 70 years.	Reappointed for a further period of five (5) years from 1st April 2027 to 31st March 2032, liable to retire by rotation, subject to the approval of Members by way of a Special Resolution through Postal Ballot, including continuation upon attaining the age of 70 years during the proposed tenure.	Reappointed for a further period of five (5) years from 1st April 2027 to 31st March 2032, liable to retire by rotation, subject to the approval of Members by way of a Special Resolution through Postal Ballot, including continuation upon attaining the age of 70 years during the proposed tenure.
3	Brief profile (in case of appointment)	Sri A A V Ranga Raju is one of the Promoters of the Company and has nearly five decades of experience in the construction, infrastructure development and allied sectors. He has been serving as the Managing Director of the Company for over four decades and has played a significant role in its growth and development. As Managing Director, he provides overall strategic leadership and	Sri A G K Raju is one of the Promoters of the Company and holds an MBA from Pune University. He has over four decades of experience in the construction and infrastructure industry, with expertise in finance, materials management, administration, human resources and allied areas. As Executive Director, he oversees key Company-wide functions,	Sri J V Ranga Raju is one of the Promoters of the Company and holds a Master's degree in Commerce. He has over four decades of experience in the construction and infrastructure industry, particularly in project planning, execution, operational management and business development. As Whole-time Director, he is responsible for business development and

NCC Limited NCC Hyderabad

		oversees the Company's business operations and performance across various divisions. His responsibilities include business development, strategic planning, evaluation of new business opportunities, tendering and bidding activities, contractual and claims-related matters and oversight of legal matters. Under his leadership, the Company has expanded its presence across diverse infrastructure sectors and undertaken several major projects of national importance.	including Finance and Accounts, Procurement, Human Resources, Administration, Secretarial and other corporate support functions. His responsibilities include financial planning, banking and funding arrangements, treasury and working capital management, procurement and commercial matters and oversight of corporate governance and compliance-related functions. He has played a significant role in strengthening the Company's financial management, commercial operations and organisational capabilities.	operations of the Company's Buildings Division, with particular responsibility for the Bangalore Region. His responsibilities include identifying new business opportunities, tendering and bidding activities, project planning and execution, monitoring project performance, resource management and cost control. Under his leadership, the Bangalore Region has undertaken several significant infrastructure projects across metro rail, public housing, healthcare, institutional and industrial sectors.
4	Disclosure of relationships between directors *(in case of appointment of a director)*	Brother of Sri A G K Raju, Sri A S N Raju and Sri A V N Raju, and brother-in-law of Sri J V Ranga Raju, Directors of the Company.	Brother of Sri A A V Ranga Raju, Sri A S N Raju and Sri A V N Raju, and brother-in-law of Sri J V Ranga Raju, Directors of the Company.	Brother-in-law of Sri A A V Ranga Raju, Sri A G K Raju, Sri A S N Raju and Sri A V N Raju, Directors of the Company.
5	Information as required under BSE Circular No. LIST/COMP/14/2018-19 and NSE Circular No. NSE/CML/2018/24 dated June 20, 2018	He has not been debarred from holding the office of Director by virtue of any order issued by SEBI or any other authority.	He has not been debarred from holding the office of Director by virtue of any order issued by SEBI or any other authority.	He has not been debarred from holding the office of Director by virtue of any order issued by SEBI or any other authority.

