

Ref. No. NBCC/NSEBSE/2026-27

August 21, 2026

नेशनलस्टॉकएक्सचेंजऑफ़ इंडिया लिमिटेड एक्सचेंजप्लाजा, प्लॉटनंबरसी/1, जीब्लॉक, बांद्रा-कुर्लाकॉम्प्लेक्स बांद्रा (ई)-मुंबई 400051 एनएसईप्रतीक: एनबीसीसी/EQ National Stock Exchange of India Ltd. Exchange Plaza, Plot No C/1, G Block, Bandra –Kurla Complex, Bandra (E), Mumbai-400051 NSE Symbol: NBCC/EQ	बीएसईलिमिटेड फिरोजजीजीभोयटॉवर, दलालस्ट्रीट, मुंबई-400001 स्क्रिपकोड: 534309 BSE Ltd. Phiroze Jeejeebhoy Tower, Dalal Street, Mumbai-400001 Scrip code:534309
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Subject: - Newspaper publication of Public Notice (Post-dispatch) of NBCC's 66th Annual General Meeting and E-voting Information

Sir,

Please find enclosed copy of public notice (post-dispatch of 66th AGM Notice on August 20, 2026) published on August 21, 2026, in the "Business Standard" newspaper in English and Hindi language regarding convening of 66th Annual General Meeting of the Company through Video Conferencing ("VC")/ Other Audio Visual Means ("OAVM") and E-voting Information.

The above information is also available on the Company's website at:
<https://www.nbccindia.in/webEnglish/announcementNotices>

This is for your information and record.

Thanking You,

For NBCC (India) Limited

Deepti Gambhir
Company Secretary
F-4984

Encl.: As above

quick scroll

Citi, HSBC and StanChart adopt Ant International's forex AI tool



Ant International launched an upgraded version of its artificial intelligence model on Thursday, signing up major global banks as financial institutions accelerate the adoption of specialised AI to manage liquidity risks. The Singapore-based fintech giant rolled out its Falcon Time-Series Transformer Model 2.0 and has partnered with six large banks, including Citi, HSBC, Deutsche Bank, Standard Chartered, and Barclays, the firm's general manager of platform tech. The launch comes amid an accelerating global race among financial institutions to embed AI into their core operations.

REUTERS

Sysco adds two board members to advance AI transformation

American multinational corporation Sysco said it has appointed two new directors with artificial intelligence and industry expertise, while also strengthening board oversight, as the food distributor pushes ahead with its AI-driven transformation. The move comes as food and restaurant companies increasingly adopt AI tools to improve demand forecasting, inventory management, supply-chain planning and customer service. Jason Murray, CEO of logistics technology firm Shipium and a former Amazon executive, and Tom Ondrof, former CFO of food service company Aramark, will join the board on September 1, increasing its size to 13 directors. The firm expects \$100 million in savings from AI, automation and process improvements in financial 2027, contributing to revenue growth of 6 per cent to 7 per cent, according to its August outlook.

REUTERS

As AI changes pricing, IT firms see uptick in outcome-based deals

AVIK DAS
Bengaluru, 20 August

Indian information technology (IT) companies are starting to see an uptick in outcome-based pricing deals, a shift away from the traditional time and material (T&M) and fixed price ones, as artificial intelligence (AI) changes the way how new engagements are structured.

Outcome-based pricing marks a fundamental shift from decades-old traditional models by moving from input to output metrics. Under this arrangement, clients pay strictly for actual usage or delivered results. In contrast, conventional models charge for service provider effort, typically billed by daily hours or overall project time.

Tata Consultancy Services (TCS), India's largest IT firm, stated that its client engagement models span multiple horizons. These include output commitment-based, outcome-based, fixed-price, and T&M models.

"In some cases, you do con-



ILLUSTRATION: BINAY SINHA

tinue to see T&M requirements coming in. T&M still means that you take accountability for delivering the outcomes. But all three models we are seeing, and especially in agentic GBS, we are seeing a lot more shift... this quarter to more outcome-based commitment," TCS Chief Operating Officer (COO) Aarthi Subramanian told analysts last month.

For Coforge, outcome-based contracts comprise about 6-7 per cent of its total revenue on a

Deal evolution

- Outcome-based pricing becoming an important part of deal construct in AI era
- Clients pay for measurable outcomes, actual usage and delivered results
- Coforge says 6-7% of its revenue comes from outcome-based deals
- Analysts say few service providers have the operational depth, skill to put skin in the game

run-rate basis, while for Cognizant, 45 per cent of its business process outsourcing (BPO) contracts are now being signed under outcome-based commercial models.

Such contracts still make up a small portion of IT services companies' revenue, with almost everything still skewed towards the traditional T&M and fixed price models. Most companies are yet to share the break-up of these contracts but

say that some artificial intelligence (AI) deals are based on outcomes even as they try to build a model around this pricing strategy.

Outcome pricing model works well for AI-led deals, which are smaller in size and of a short duration, looking for measurable outcomes. A big reason for this is also that enterprises scrutinise their investments much more heavily since AI is changing both the economics of delivery and what clients believe they should be paying for.

Saurabh Gupta, president of HFS Research, said that while large deals still remain a cost play, new deals actually have a hybrid pricing model consisting of subscription, consumption, and some outcomes.

"If 80 per cent of the deal is being done by some platform or tool, there will be a subscription cost to that. Then there will be a consumption cost which could be either in terms of a week or the AI agents' time. So, a week's time is measured in time and in

hours, and AI time is measured in tokens. And, the third is some performance..." Gupta added.

Tech Mahindra, for example, won a deal in the healthcare segment recently, where the commercial model listed to measurable outcomes with about 40 per cent fewer tickets, 20 per cent lower mean time to resolution, 30-35 per cent reduction in technical debt, and significant productivity improvement over the deal duration.

Infosys, however, is yet to see an uptick in such deals. While its clients have a stronger interest in it, and are having more discussions around it, "it is not so much that it has become a large part of our activity", according to Infosys MD & CEO Salil Parekh.

Mayank Verma, global head of data and AI at Xebia, believes the world has to move from the staff augmentation to the pod model, which is agent plus human beings. "People are right now experimenting with it and this may take a couple of years, but the pie will increase because we are in a transition phase."

SK Hynix workers to get 60% of bonuses in stock

Chipmaker SK Hynix said it has reached a tentative wage deal with its South Korean workers that will see them receive at least 60 per cent of this year's bonuses in company stock rather than the all-cash payout they received last year.

The AI boom has sent SK Hynix's earnings soaring, leading to eye-popping bonuses for its employees.

Workers are set to be paid an average 779 million won (\$547,000) for 2026, according to Reuters calculations.

"It is a win-win solution. An all-cash payment would have placed both SK Hynix and its workers in a difficult position," said Kim Yong-jin, a management professor at Sogang University.

"It would drain the company's cash reserves and could have triggered a public backlash over what may be seen as lavish payouts," he said.

REUTERS



87% small & medium biz say AI tools improve advertising: Amazon report

UDISHA SRIVASTAV
New Delhi, 20 August

Artificial Intelligence (AI) is assisting businesses to overcome traditional barriers of cost, complexity and limited resources, making sophisticated advertising accessible.

According to a report by Amazon Ads, nearly nine in 10 (87 per cent) small and medium-sized businesses (SMBs) say AI-powered advertising tools have enabled them to access advertising channels, audiences or formats that previously felt out of reach, including high-impact video formats such as streaming TV.

Beyond expanding access, AI is also helping businesses grow, with 75 per cent saying AI-enabled advertising has



AI IS LOWERING THE COST OF EXPERIMENTATION & PROVIDING FEEDBACK TO SMBs, ALLOWING THEM TO PURSUE GROWTH STRATEGIES

supported business growth, and 68 per cent say it has unlocked greater creativity in their advertising by virtue of simplified tools.

The report was commis-

sioned by Amazon Ads and conducted by Opinium. The data was collected between April 7 and April 23.

Kapil Sharma, director of Amazon Ads India, said the share of Amazon advertisers using AI-powered tools in India has grown by 77 per cent year-on-year with SMBs generating 62 per cent more ad creatives with those tools in Q1FY26 (April-June quarter) over last year.

AI is also lowering the cost of experimentation and providing faster feedback to SMBs, allowing them to pursue growth strategies, like expanding cross-border or launching new product lines. Looking ahead, Indian SMBs expect AI to become a bigger part of how they reach their business goals through advertising.

Registered Office: Unilever House, B. D. Sawant Marg, Chakala, Andheri East, Mumbai - 400 099.
CIN: L15140MH1933PLC002030, **Tel:** +91 (22) 50433000 **Web:** www.hul.co.in

ATTENTION SHAREHOLDERS
Special Window for Re-lodgement of Transfer Requests of Physical Shares

Further to our earlier newspaper advertisements on the subject, this is to reiterate to shareholders that the Special Window for re-lodgement of transfer requests for physical shares has been reopened for a period of **1 (One) year, which commenced on 5th February, 2026 and will be ending on 4th February, 2027.**

This facility is only available for transfer deeds that were lodged prior to 1st April, 2019 but were rejected/returned/not attended to due to deficiency in the documents/process or otherwise.

Kindly refer to the matrix below with regards to the applicability of lodgement.

Execution Date of Transfer Deed	Lodged for transfer before 1st April, 2019?	Original Security Certificate Available?	Eligible to lodge in the current window?
Before 1st April, 2019	No (it is fresh lodgement)	Yes	✓
Before 1st April, 2019	Yes (it was rejected/ returned earlier)	Yes	✓
Before 1st April, 2019	Yes	No	X
Before 1st April, 2019	No	No	X

All transfer requests duly rectified and re-lodged during the special window period will be processed through the transfer-cum-demat mode, i.e., the shares will be issued only in dematerialised form after transfer and shall be under lock-in for a period of 1 (One) year from the date of registration of transfer. Such securities shall not be transferred/lien marked/pledged during the said lock-in period.

The transferee(s) must have an active demat account and submit within the timeline the Client Master List (CML) along with the transfer documents, share certificate(s), and all other requisite documents at the time of lodging the transfer request with our RTA, KFin Technologies Limited at Selenium Building, Tower-B, Plot No. 31 & 32, Financial District, Nanakramguda, Serilingampally, Hyderabad, Telangana – 500032. The transferee is mandatorily required to provide all documents prescribed under the subject circular, as well as documents required under the Companies Act, 2013, SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, and any other relevant SEBI circulars issued from time to time in the regard, subject to scrutiny and approval of our RTA i.e. KFin Technologies Limited ("RTA")

For further details, investors may refer to SEBI Circular which can be accessed at <https://finindiaurl.com/29ab3727>. Contact details for further assistance are Toll Free : +91 1800 309 4001, WhatsApp App No.: +91 9100094099, Email: enwar.dris@kfinitech.com, Company's email: Levercare.shareholder@unilever.com.

For HINDUSTAN UNILEVER LIMITED

Sd/-

Radhika Shah

Company Secretary & Compliance Officer

Membership No. A19308

Date: 21st August, 2026

Place: Mumbai

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