

May 21, 2026

**BSE Limited**  
Phiroze Jeejeebhoy Towers,  
Dalal Street, Fort,  
Mumbai 400001  
**Scrip Code: 532504**

**National Stock Exchange of India Limited**  
Exchange Plaza,  
Bandra Kurla Complex, Bandra (East),  
Mumbai 400051  
**Symbol: NAVINFLUOR**

Dear Sir/Madam,

**Subject: Intimation of Schedule of Analyst / Institutional Investor Meet**

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we would like to inform you that the officials of Navin Fluorine International Limited ('the Company') will be interacting with Analysts / Investors on June 02, 2026. The details are as under:

Date	Conference detail	Mode of Interaction	Type of Interaction
02.06.2026	Axis Capital – Rising Stars Conference	Physical	One on One & Group Meeting

Presentation to be made at the Meetings is enclosed. Discussions will be based on publicly available information. Kindly note that changes may happen due to exigencies on the part of Host / Company.

This intimation is also being made available on the Company's website at [www.nfil.in](http://www.nfil.in)

Kindly take this intimation on record.

Thanking you,  
For **NAVIN FLUORINE INTERNATIONAL LIMITED**

**Niraj B. Mankad**  
**President Legal and Company Secretary**



PADMANABH  
MAFATLAL  
GROUP

Advancing With  
**Purpose**

Navin Fluorine

# Safe Harbor

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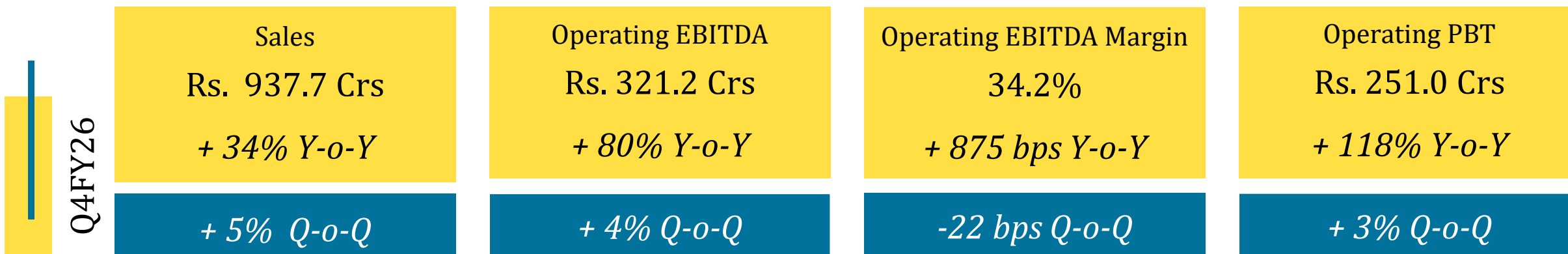
Certain matters discussed in this Presentation may contain statements regarding the Company’s market opportunity and business prospects that are individually and collectively forward-looking statements. Such forward-looking statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and assumptions that are difficult to predict. These risks and uncertainties include, but are not limited to, the performance of the Indian economy and of the economies of various international markets, the performance of the industry in India and world-wide, competition, the company’s ability to successfully implement its strategy, the Company’s future levels of growth and expansion, technological implementation, changes and advancements, changes in revenue, income or cash flows, the Company’s market preferences and its exposure to market risks, as well as other risks. The Company’s actual results, levels of activity, performance or achievements could differ materially and adversely from results expressed in or implied by this Presentation. The Company assumes no obligation to update any forward-looking information contained in this Presentation. Any forward-looking statements and projections made by third parties included in this Presentation are not adopted by the Company and the Company is not responsible for such third party statements and projections.

## Q4 & FY26 Financial Performance

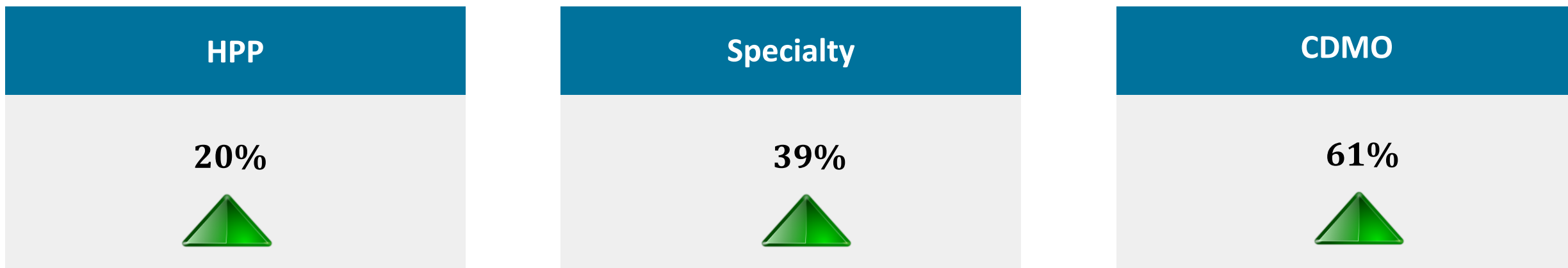
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## Q4FY26 - Performance at a glance



### Revenue Growth (Y-o-Y)



## FY26 - Performance at a glance

FY26

Sales  
Rs. 3313.9 Crs  
*+ 41% Y-o-Y*

Operating EBITDA  
Rs. 1081.7 Crs  
*+ 103% Y-o-Y*

Operating EBITDA Margin  
32.6%  
*+ 992 bps Y-o-Y*

Operating PBT  
Rs. 814.6 Crs  
*+ 142% Y-o-Y*

Revenue Growth (Y-o-Y)

**HPP**

**34%**



**Specialty**

**44%**



**CDMO**

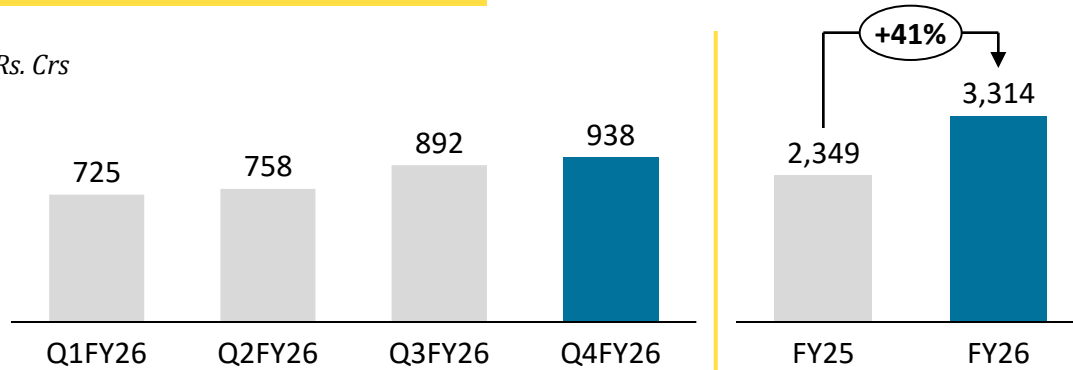
**59%**



# FY26 – Sustained Growth

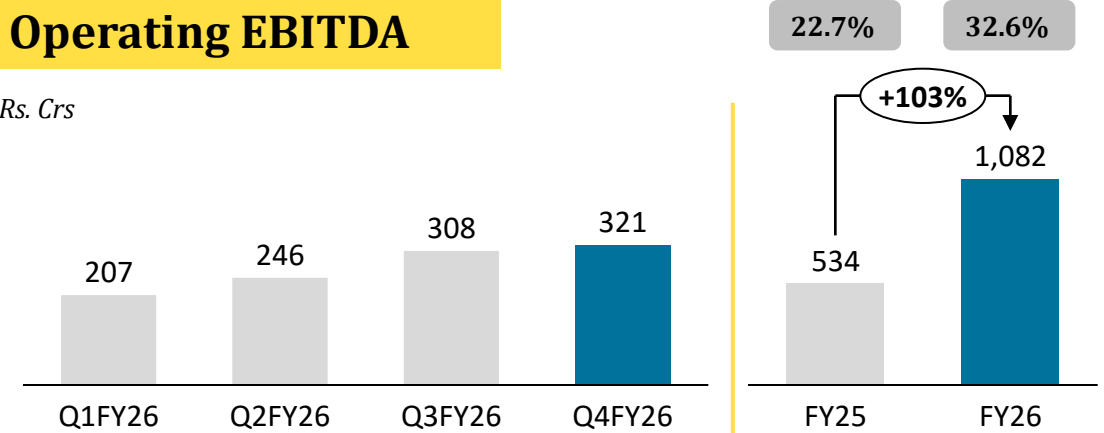
## Revenues

Rs. Crs



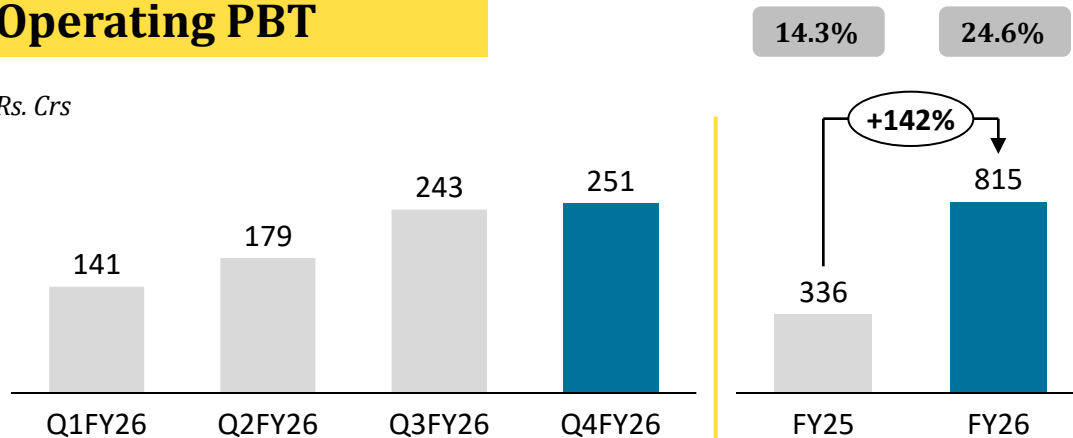
## Operating EBITDA

Rs. Crs



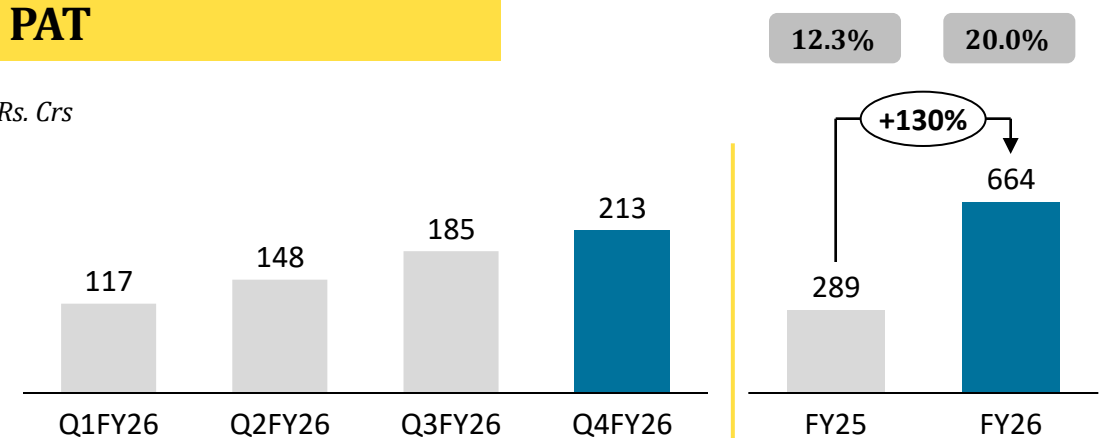
## Operating PBT

Rs. Crs



## PAT

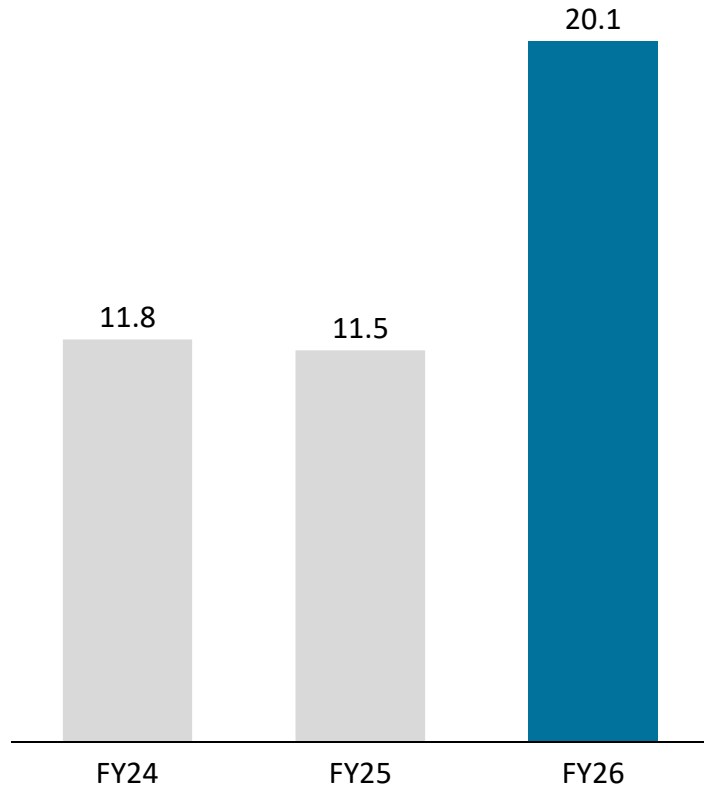
Rs. Crs



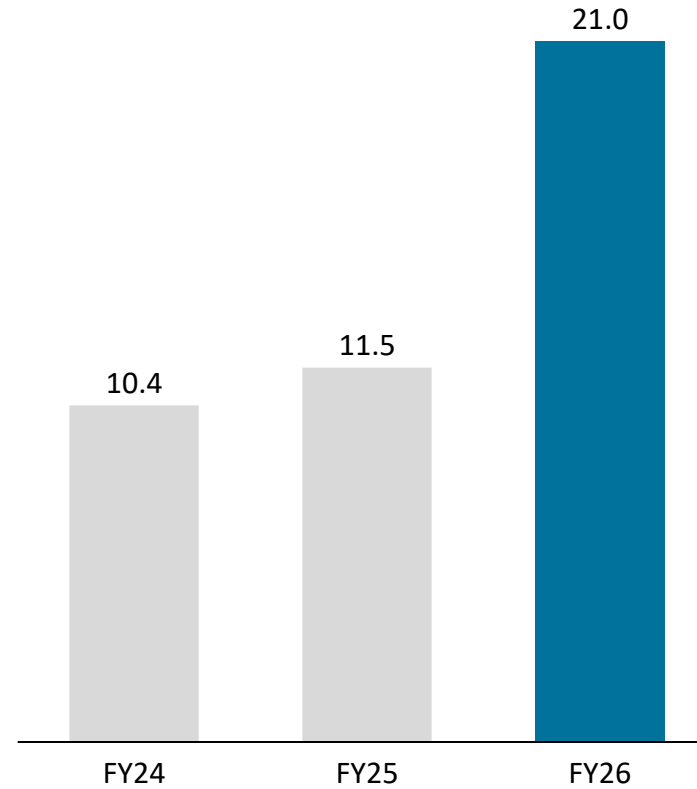
Margin %

# FY26 – Performance Parameters

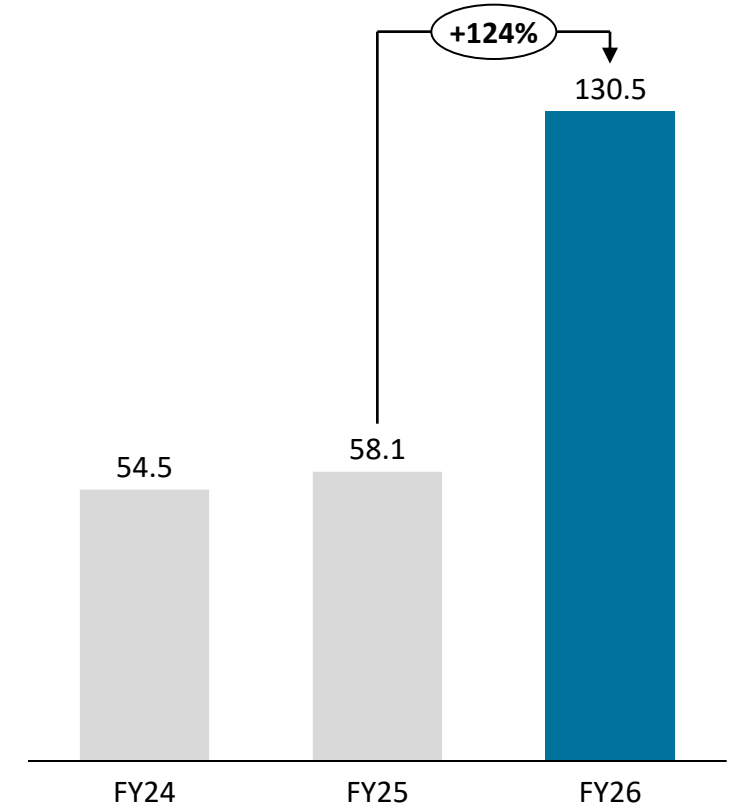
## ROE %



## ROCE %



## EPS (Rs/share)\*



\* Fully diluted basis

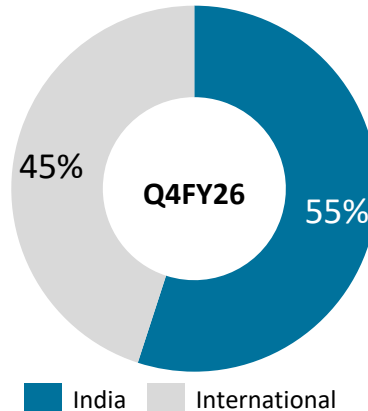
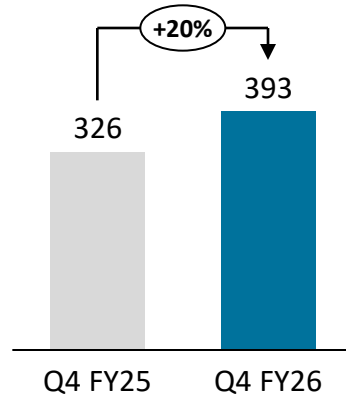
# Ongoing Capex's

	HFC	MPP	Advanced Materials
Capex Details	Additional HFC capacity equivalent upto 15,000 MTPA of R32	De-bottlenecking MPP capacity at Dahej to support launch of new molecule for a global innovator	Initial commercial capacity for manufacturing to enable adoption of innovative liquid cooling product
Capex Rational	Constructive global demand-supply environment driven by transition to low GWP gasses and increasing RAC and blends demand in India and export market	<ul style="list-style-type: none"> <li>Strong projections received from global innovator to participate in their growth</li> <li>Purchase order received for CY26</li> </ul>	For expanding footprint in the emerging and innovative Advanced Materials products
Amount & Completion Date	<ul style="list-style-type: none"> <li>Capex of Rs. 236.5 Crs to be funded by internal accruals.</li> <li>Project expected to be commissioned by Q3FY27</li> </ul>	<ul style="list-style-type: none"> <li>Capex of Rs. 75 Crs to be funded by internal accruals.</li> <li>Targeted commissioning by Q3FY27</li> </ul>	<ul style="list-style-type: none"> <li>Capex of Rs. 120 Crs, with 35 % funded by customer; balance through internal accruals</li> <li>Targeted commissioning by Q1FY27</li> </ul>
Peak Revenue Potential	~ Rs. 600-825 Crs per annum	~ Rs. 140-160 Crs per annum	Under Confidentiality

# Business Vertical - HPP

## Revenues

Rs. Crs



Consolidated Financials

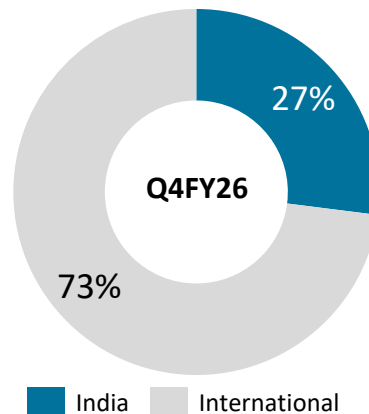
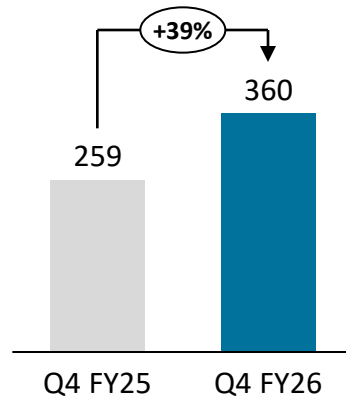
## Q4FY26 Highlights

- Revenue growth led by improved realizations and higher volumes
- Pricing environment for HFC continues to be constructive
- AHF capex : Commissioned and commercial supply started
- Capex for additional HFC capacity equivalent upto 15,000 MTPA of R32 is on track to be commissioned in Q3FY27

# Business Vertical - Specialty Chemicals

## Revenues

Rs. Crs



Consolidated Financials

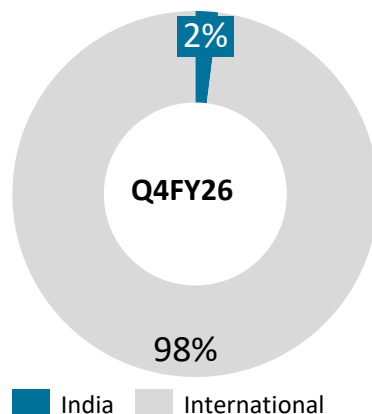
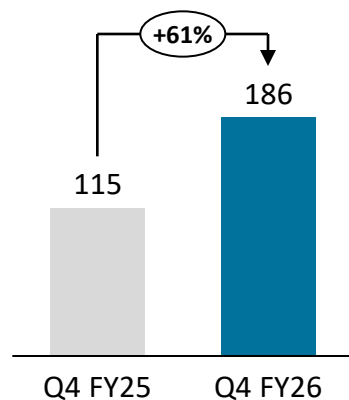
## Q4FY26 Highlights

- Sustained growth with positive outlook supported by strong order visibility
- Product pipeline remains strong, with meaningful scale-up across existing molecules and a strong line-up of new launches
- Chemours project is on track for completion in Q1FY27
- De-bottlenecking MPP capacity at Dahej on track for commissioning in Q3FY27

# Business Vertical - CDMO

## Revenues

Rs. Crs



## Q4FY26 Highlights

- Strong momentum continues
  
- European CDMO MSA :**
  - Successful completion of validation, commercial supplies started from cGMP4
  - Strong outlook into FY27 and beyond
  
- Strategy -in-action :**
  - Balanced portfolio with good mix of late/commercial and early-stage molecules
  - Increasing footprint across range of promising therapeutic areas with global innovators- Oncology, Respiratory, Cardiovascular, Neurology and Animal health

# Consolidated Profitability Statement

Particulars (Rs. Crs.)	Q4 FY26	Q4 FY25	Y-o-Y Change	Q3 FY26	Q-o-Q Change	FY26	FY25	Y-o-Y Change
<b>Net Revenue from Operations</b>	<b>937.71</b>	<b>700.94</b>	<b>34%</b>	<b>892.37</b>	<b>5%</b>	<b>3,313.90</b>	<b>2,349.38</b>	<b>41%</b>
Raw Material	388.07	321.09		367.72		1,376.40	1,038.62	
Employee Expenses	81.01	70.27		75.65		307.27	296.67	
Other Expenses	147.48	130.87		141.43		548.55	480.37	
<b>Operating EBITDA</b>	<b>321.15</b>	<b>178.71</b>	<b>80%</b>	<b>307.57</b>	<b>4%</b>	<b>1,081.68</b>	<b>533.72</b>	<b>103%</b>
<b>Operating EBITDA Margin</b>	<b>34.2%</b>	<b>25.5%</b>	<b>875 Bps</b>	<b>34.5%</b>	<b>-22 Bps</b>	<b>32.6%</b>	<b>22.7%</b>	<b>992 Bps</b>
Interest Expenses	28.94	28.26		28.26		117.85	77.93	
Depreciation	41.22	35.26		36.16		149.20	119.43	
<b>Operating PBT</b>	<b>250.99</b>	<b>115.19</b>	<b>118%</b>	<b>243.15</b>	<b>3%</b>	<b>814.63</b>	<b>336.36</b>	<b>142%</b>
<b>Operating PBT Margin</b>	<b>26.8%</b>	<b>16.4%</b>	<b>1033 Bps</b>	<b>27.2%</b>	<b>-48 Bps</b>	<b>24.6%</b>	<b>14.3%</b>	<b>1027 Bps</b>
Other Income	17.59	11.83		15.58		65.29	43.73	
Exceptional Item	13.72	0.00		(20.47)		(6.75)	0.00	
<b>Profit before tax</b>	<b>282.30</b>	<b>127.02</b>	<b>122%</b>	<b>238.26</b>	<b>18%</b>	<b>873.17</b>	<b>380.09</b>	<b>130%</b>
Tax	69.68	32.04		52.86		209.61	91.49	
<b>Profit After Tax</b>	<b>212.62</b>	<b>94.98</b>	<b>124%</b>	<b>185.40</b>	<b>15%</b>	<b>663.56</b>	<b>288.60</b>	<b>130%</b>
(Loss) from Associates and joint ventures (net)	*	(0.02)		*		(0.01)	(0.02)	
<b>Other Comprehensive Income</b>								
(a) Items that will not be reclassified to Profit & Loss (net of tax)	(1.37)	0.85		0.61		(3.29)	1.35	
(b) Items that may be reclassified to profit and loss	1.71	0.92		0.39		4.46	1.51	
<b>Total Comprehensive income for the Period</b>	<b>212.96</b>	<b>96.73</b>	<b>120%</b>	<b>186.4</b>	<b>14%</b>	<b>664.72</b>	<b>291.44</b>	<b>128%</b>

# Consolidated Balance Sheet

Particulars (Rs. Crs.)	Mar'26	Mar'25
<b>ASSETS</b>		
<b>Non-Current Assets</b>		
Property, plant and equipment	3112.84	2,550.47
Right-of-use assets	65.34	46.27
Capital work-in-progress	143.28	349.79
Investment properties	48.25	49.38
Goodwill	87.76	87.76
Other intangible assets	9.47	2.41
Other intangible assets under development	0.00	5.63
<b>Financial assets</b>		
Investment accounted for using the equity method	0.71	0.72
Investments	4.62	7.40
Loans	0.16	0.18
Other financial assets	79.30	22.39
Non current tax assets (net)	21.42	12.98
Other non- Current Assets	20.59	106.16
<b>Total Non- Current Assets</b>	<b>3,593.74</b>	<b>3,241.54</b>
<b>Current Assets</b>		
Inventories	445.56	322.42
Financial Assets		
(i) Investments	1,223.70	471.80
(ii) Trade receivables	751.79	582.42
(iii) Cash and Cash Equivalents	22.55	19.68
(iv) Bank Balance other than (iii) above	74.32	20.84
(v) Loans	0.15	0.09
(vi) Other financial assets	45.65	18.79
Other current assets	221.66	152.80
<b>Total current assets</b>	<b>2,785.38</b>	<b>1,588.84</b>
<b>TOTAL ASSETS</b>	<b>6,379.12</b>	<b>4,830.38</b>

Particulars (Rs. Crs.)	Mar'26	Mar'25
<b>EQUITY</b>		
(a) Equity share capital	10.25	9.92
(b) Other equity		
(i) Reserves & Surplus	3,801.94	2,458.38
(ii) Other reserves	162.39	157.93
<b>Total Equity</b>	<b>3,974.58</b>	<b>2,626.23</b>
<b>LIABILITIES</b>		
<b>Non - current Liabilities</b>		
Financial liabilities		
(i) Borrowings	940.01	1,053.44
(ii) Lease liabilities	32.36	13.19
Provisions	11.06	20.42
Deferred Tax liabilities (net)	136.88	75.41
Other non- current liabilities	73.07	13.44
Contract liabilities	143.11	113.59
<b>Total Non - Current Liabilities</b>	<b>1,336.49</b>	<b>1,289.49</b>
<b>Current Liabilities</b>		
Financial liabilities		
(i) Borrowings	286.34	387.29
(ii) Trade payables		
(a) total outstanding dues of micro enterprises and small enterprises	58.77	44.68
(b) total outstanding dues of creditors other than micro enterprises and small enterprises	470.50	282.28
(iii) Lease liabilities	13.04	12.47
(iv) Other Financial Liabilities	93.93	99.15
Contract liabilities	68.42	26.23
Provisions	5.43	6.46
Current Tax Liabilities (net)	0.39	3.94
Other current liabilities	71.23	52.16
<b>Total Current Liabilities</b>	<b>1,068.05</b>	<b>914.66</b>
<b>Total Equity and Liabilities</b>	<b>6,379.12</b>	<b>4,830.38</b>

# Consolidated Cashflow Statement

Particulars (Rs. Crs.)	Mar'26	Mar'25
<b>Profit before tax</b>	<b>873.17</b>	<b>380.09</b>
Adjustments for non operating items	217.63	175.51
Operating profit before working capital changes	1,090.80	555.60
Working capital adjustments	(38.16)	93.22
<b>Cash flows generated from operating activities</b>	<b>1,052.64</b>	<b>648.82</b>
Income taxes paid (net of refunds)	(159.07)	(78.01)
<b>Net Cash flows generated from operating activities (A)</b>	<b>893.57</b>	<b>570.81</b>
<b>Net Cash used in investing activities (B)</b>	<b>(1,234.91)</b>	<b>(511.07)</b>
<b>Net Cash (used in) / generated from financing activities (C)</b>	<b>344.21</b>	<b>(46.70)</b>
<b>Net Increase in cash and cash equivalents</b>	<b>2.87</b>	<b>13.04</b>
Cash and cash equivalents at the beginning of the year	19.68	6.64
<b>Cash and cash equivalents at the end of the year</b>	<b>22.55</b>	<b>19.68</b>

# Standalone Profitability Statement

Particulars (Rs. Crs.)	Q4 FY26	Q4 FY25	Y-o-Y Change	Q3 FY26	Q-o-Q Change	FY26	FY25	Y-o-Y Change
<b>Net Revenue from Operations</b>	<b>626.51</b>	<b>484.94</b>	<b>29%</b>	<b>570.01</b>	<b>10%</b>	<b>2,301.84</b>	<b>1,686.81</b>	<b>36%</b>
Raw Material	276.24	229.71		259.53		1,026.29	777.70	
Employee Expenses	59.12	52.08		54.60		220.94	217.91	
Other Expenses	107.59	91.23		95.02		391.05	352.37	
<b>Operating EBITDA</b>	<b>183.56</b>	<b>111.93</b>	<b>64%</b>	<b>160.86</b>	<b>14%</b>	<b>663.56</b>	<b>338.83</b>	<b>96%</b>
<b>Operating EBITDA Margin</b>	<b>29.3%</b>	<b>23.1%</b>	<b>622 Bps</b>	<b>28.2%</b>	<b>108 Bps</b>	<b>28.8%</b>	<b>20.1%</b>	<b>874 Bps</b>
Interest Expenses	2.80	0.55		2.16		7.88	3.19	
Depreciation	22.32	18.83		19.14		80.02	69.88	
<b>Operating PBT</b>	<b>158.44</b>	<b>92.55</b>	<b>71%</b>	<b>139.56</b>	<b>14%</b>	<b>575.66</b>	<b>265.76</b>	<b>117%</b>
<b>Operating PBT Margin</b>	<b>25.3%</b>	<b>19.1%</b>	<b>621 Bps</b>	<b>24.5%</b>	<b>81 Bps</b>	<b>25.0%</b>	<b>15.8%</b>	<b>925 Bps</b>
Other Income	19.34	11.95		19.87		87.53	55.54	
Exceptional Items	11.91	0.00		(18.84)		(6.93)	0.00	
<b>Profit before tax</b>	<b>189.69</b>	<b>104.49</b>	<b>82%</b>	<b>140.59</b>	<b>35%</b>	<b>656.26</b>	<b>321.30</b>	<b>104%</b>
Tax	54.66	27.88		34.72		168.59	79.37	
<b>Profit After Tax</b>	<b>135.03</b>	<b>76.61</b>	<b>76%</b>	<b>105.87</b>	<b>28%</b>	<b>487.67</b>	<b>241.93</b>	<b>102%</b>
<b>Other Comprehensive Income</b>								
(a) Items that will not be reclassified to Profit & Loss (net of tax)	(1.33)	1.09		0.78		(2.90)	1.52	
<b>Total Comprehensive income for the Period</b>	<b>133.70</b>	<b>77.70</b>	<b>72%</b>	<b>106.65</b>	<b>25%</b>	<b>484.77</b>	<b>243.45</b>	<b>99%</b>

# Standalone Balance Sheet

Particulars (Rs. Crs.)	Mar'26	Mar'25
<b>ASSETS</b>		
<b>Non-Current Assets</b>		
Property, plant and equipment	819.17	721.09
Right-of-use assets	42.61	22.03
Capital work-in-progress	64.44	48.58
Investment properties	37.27	38.12
Other intangible assets	7.08	1.48
Other intangible assets under development	0.00	5.63
<b>Financial assets</b>		
Investment in subsidiaries and joint venture	1,143.69	943.69
Investments	4.62	7.40
Loans	0.16	0.18
Other financial assets	22.70	17.26
Non current tax assets (net)	19.76	12.00
Other non- Current Assets	15.88	2.09
<b>Total Non- Current Assets</b>	<b>2,177.38</b>	<b>1,819.55</b>
<b>Current Assets</b>		
Inventories	199.41	168.79
<b>Financial Assets</b>		
(i) Investments	1210.40	468.70
(ii) Trade receivables	600.32	442.28
(iii) Cash and Cash Equivalents	10.52	3.06
(iv) Bank Balance other than (iii) above	54.35	3.90
(v) Loans	50.37	18.10
(vi) Other financial assets	36.95	8.06
Other current assets	50.17	34.26
<b>Total current assets</b>	<b>2,212.49</b>	<b>1,147.15</b>
<b>TOTAL ASSETS</b>	<b>4,389.87</b>	<b>2,966.70</b>

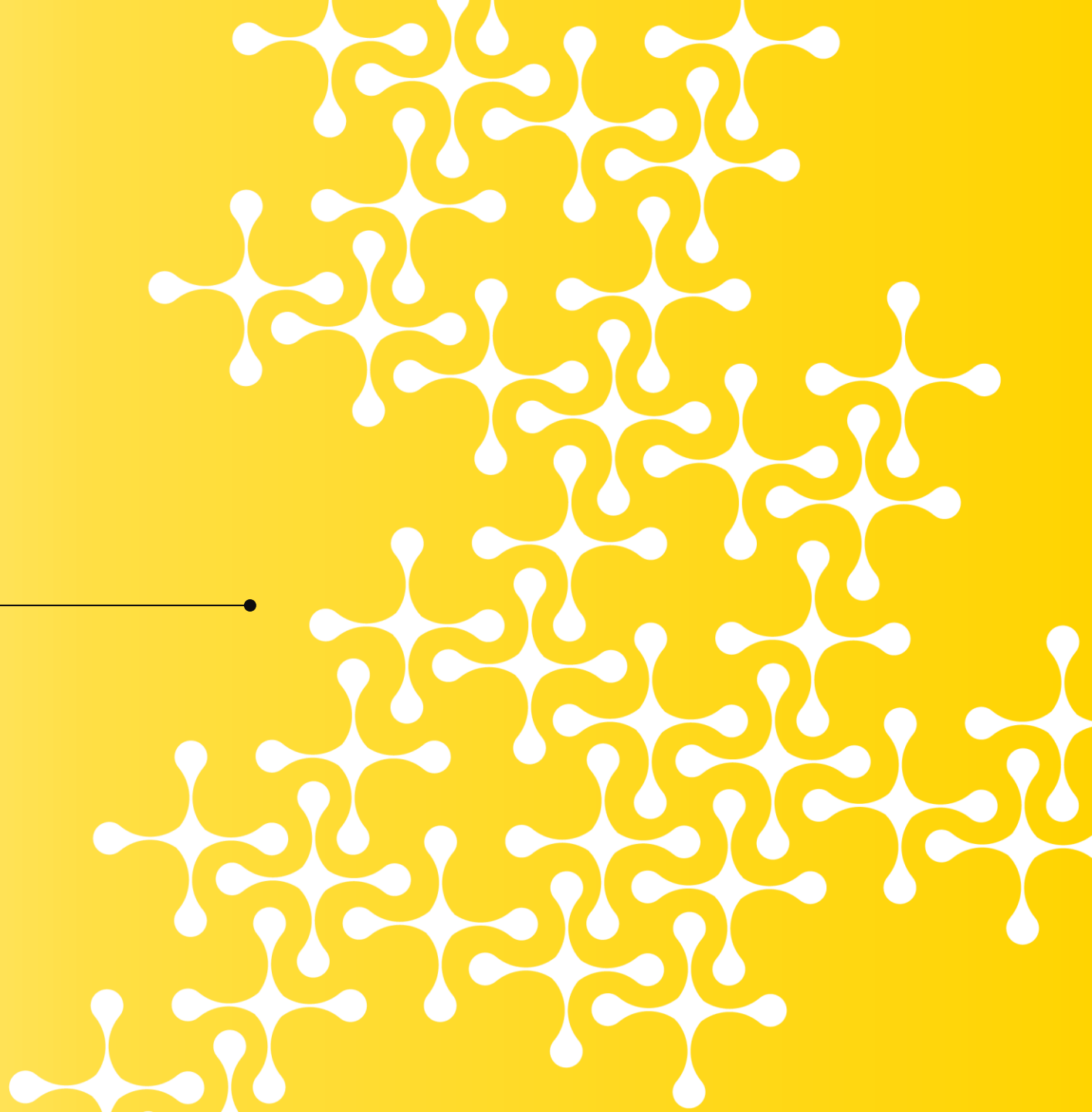
Particulars (Rs. Crs.)	Mar'26	Mar'25
<b>EQUITY</b>		
(a) Equity share capital	10.25	9.92
(b) Other equity		
(i) Reserves & Surplus	3,504.48	2,336.41
(ii) Other reserves	151.05	151.05
<b>Total Equity</b>	<b>3,665.78</b>	<b>2,497.38</b>
<b>LIABILITIES</b>		
<b>Non - current Liabilities</b>		
Financial liabilities		
(i) Borrowings	0.00	0.00
(ii) Lease liabilities	32.30	11.56
Contract liabilities	48.13	0.00
Provisions	5.52	15.34
Deferred Tax liabilities (net)	61.57	39.92
Other non- current liabilities	13.42	13.44
<b>Total Non - Current Liabilities</b>	<b>160.94</b>	<b>80.26</b>
<b>Current Liabilities</b>		
Financial liabilities		
(i) Borrowings	0.10	34.96
(ii) Trade payables		
(a) total outstanding dues of micro enterprises and small enterprises	43.75	21.47
(b) total outstanding dues of creditors other than micro enterprises and small enterprises	406.22	247.84
(iii) Lease liabilities	11.47	11.40
(iv) Other Financial Liabilities	40.92	28.66
Contract liabilities	13.38	6.68
Provisions	5.14	5.96
Current Tax Liabilities (net)	0.39	3.66
Other current liabilities	41.78	28.43
<b>Total Current Liabilities</b>	<b>563.15</b>	<b>389.06</b>
<b>Total Equity and Liabilities</b>	<b>4,389.87</b>	<b>2,966.70</b>

# Standalone Cashflow Statement

Particulars (Rs. Crs.)	Mar'26	Mar'25
<b>Profit before tax</b>	<b>656.26</b>	<b>321.30</b>
Adjustments for non operating items	23.72	42.75
Operating profit before working capital changes	679.98	364.04
Working capital adjustments	(12.30)	(26.33)
<b>Cash flows generated from operating activities</b>	<b>667.68</b>	<b>337.71</b>
Income taxes paid (net of refunds)	(156.99)	(76.78)
<b>Net Cash flows generated from operating activities (A)</b>	<b>510.69</b>	<b>260.93</b>
<b>Net Cash used in investing activities (B)</b>	<b>(1,129.28)</b>	<b>(183.25)</b>
<b>Net Cash (used in) / generated from financing activities (C)</b>	<b>626.05</b>	<b>(76.31)</b>
<b>Net Increase in cash and cash equivalents</b>	<b>7.46</b>	<b>1.37</b>
Cash and cash equivalents at the beginning of the year	3.06	1.69
<b>Cash and cash equivalents at the end of the year</b>	<b>10.52</b>	<b>3.06</b>

## Company Overview

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# Resilient business model: diversified divisions, products, plants & end markets

**3**  
Geographies

**4**  
Factories

**900+**  
Total Customers

**4**  
Countries

**3**  
R&D Centres

**1,498**  
Total Employees

**3**  
Business Verticals

**5**  
Sales Offices

Preferred source and a partner of choice for diverse fluorochemical solutions globally

Leveraging our fluorochemicals expertise, world-class manufacturing facilities, dynamic in-house R&D, advanced technologies and competent workforce, we have developed a comprehensive and diversified portfolio, encompassing:



**Specialty Chemicals**



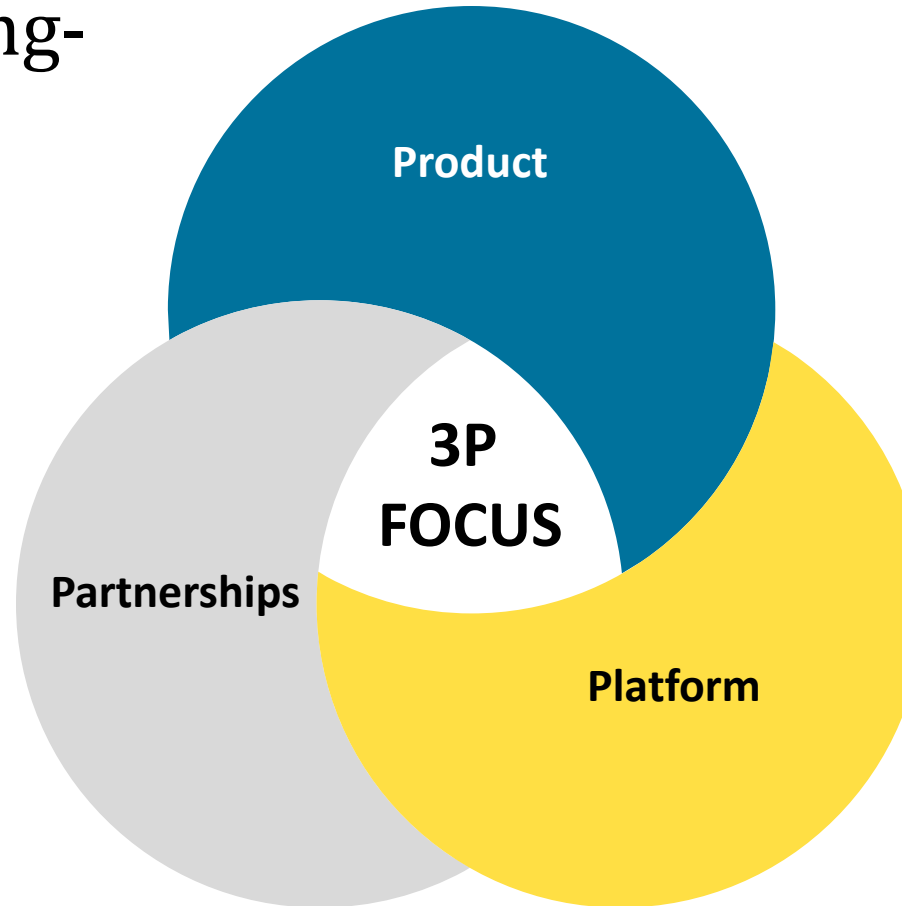
**HPP**



**CDMO**

# 3P approach to building capacities, building scalable platforms and nurturing long-term partnerships

Diverse portfolio including fluorine-based intermediates, specialty chemicals and inorganic chemicals



Forging multiyear partnerships to integrate within the global supply chain positioning alongside industry majors

Harnessing their expertise and resources to expand our reach and scale with impact

Focus on owning specific technologies and chemistries, that serve as building blocks (BB) for diverse business applications

We leverage these capabilities to diversify the product pipeline and strengthen our technology leadership  
Partnerships



# Trusted to deliver, where IP integrity meets excellence and performance



**32**

Customer audits completed with major pharma innovations across the EU and US in FY25

Strong partnership with Global Innovators across diverse segments

Agile manufacturing infrastructure enabling rapid adaptation to shifting customer requirements and production scales

Structured and disciplined project management ensures on-time and efficient project execution

Robust R&D engagement supports co-development initiatives, accelerating innovation & customised solutions

Swift absorption of new technology and replicating the same with precision at a commercial scale

Highly skilled and experienced large technology team enabling seamless product scale up at commercial scale

state-of-the-art Navin Research and Innovation Centre for the development and scale-up of complex and novel chemistries



# Navin Fluorine: Precision in chemistry, purpose in execution



One-Stop Fluorine provider, with the Group serving diverse customer needs, from gramscale to multi-hundred-tonne quantities

Prominent brand symbolising market leadership, service reliability, manufacturing excellence, superior price-value proposition and enduring trust

Rich experience, with decades of operational expertise, the Group is a pioneer in Indian Fluorine chemistry, establishing itself as a trusted supplier

Boosting capacity with ownership of one of India's largest fluorination facilities

All units strategically located near multi-modal logistical options enhances connectivity with vendors and customers

Backward Integration of key products to basic feedstock through strategic, reliable, cost effective, offering a China-free alternative with minimal import dependency

Modern manufacturing and Control Technologies drive process and product outcome

Prioritising safety by managing hazardous chemicals like bromine and hydrofluoric acid, supported by an in-house process safety test lab

Sustainable practices to drive environmental protection, water/energy conservation and workplace safety

# Strong R&D to manage diversified portfolios, from ideation to commercialization of molecules

## Navin Research & Innovation Centre, Surat, Gujarat

- ✓ Focusses on developing and expanding fluorinated specialty chemicals beyond traditional verticals, extending our capabilities to participate in new-age emerging products.
- ✓ The centre is home to 150+ chemists and 50+ engineers in technology and design (T&D) team who collectively work to develop a robust pipeline for HPP and Specialty businesses

## Navin Molecular R&D Centre, Madhya Pradesh and Manchester

- ✓ Specialise in contract development and technology transfer of predominantly preclinical and clinical candidates by partnering with global pharmaceutical and biotech companies.
- ✓ The centre has 100+ team members, engaged in R&D, analytical and technology transfer, delivering timely end-to-end solutions, right from concept to commercial scale.

**Total R&D spend in FY25**

**Rs. 54.69 crores**

## KEY R&D HIGHLIGHTS FY25

Driving research-based culture to develop complex KSMs for global pharma and biotech innovators

Backward integration into high end fluorine reagents bringing cost-effective KSM developments and enabling deeper relationships with global pharma and biotech innovators

Over five decades of experience in fluorine chemistry coupled with technology platforms allowing us to cater multi-step complex, value-added products for our partners

Synergistic collaboration with customers and technology teams allows for timely and efficient delivery of commitments in an industry where time bound deliverables are key to success

Robust management commitment towards R&D investment based on emerging trends, leading to enhanced portfolio

# Enhancing our agility, resilience and competitiveness to foster sustainable progress



**Reputed Brand**



**Mafron**

*Mafron*<sup>®</sup>



**Rich Legacy**



**Integrated Fluorine  
Provider**



**Strategic  
Partnerships**



**Committed to ESG**



**Diversified Portfolio**



**Prominent Clientele**



**World-class  
Infrastructure**



**Credible  
Certifications**



**Strong Global  
Presence**

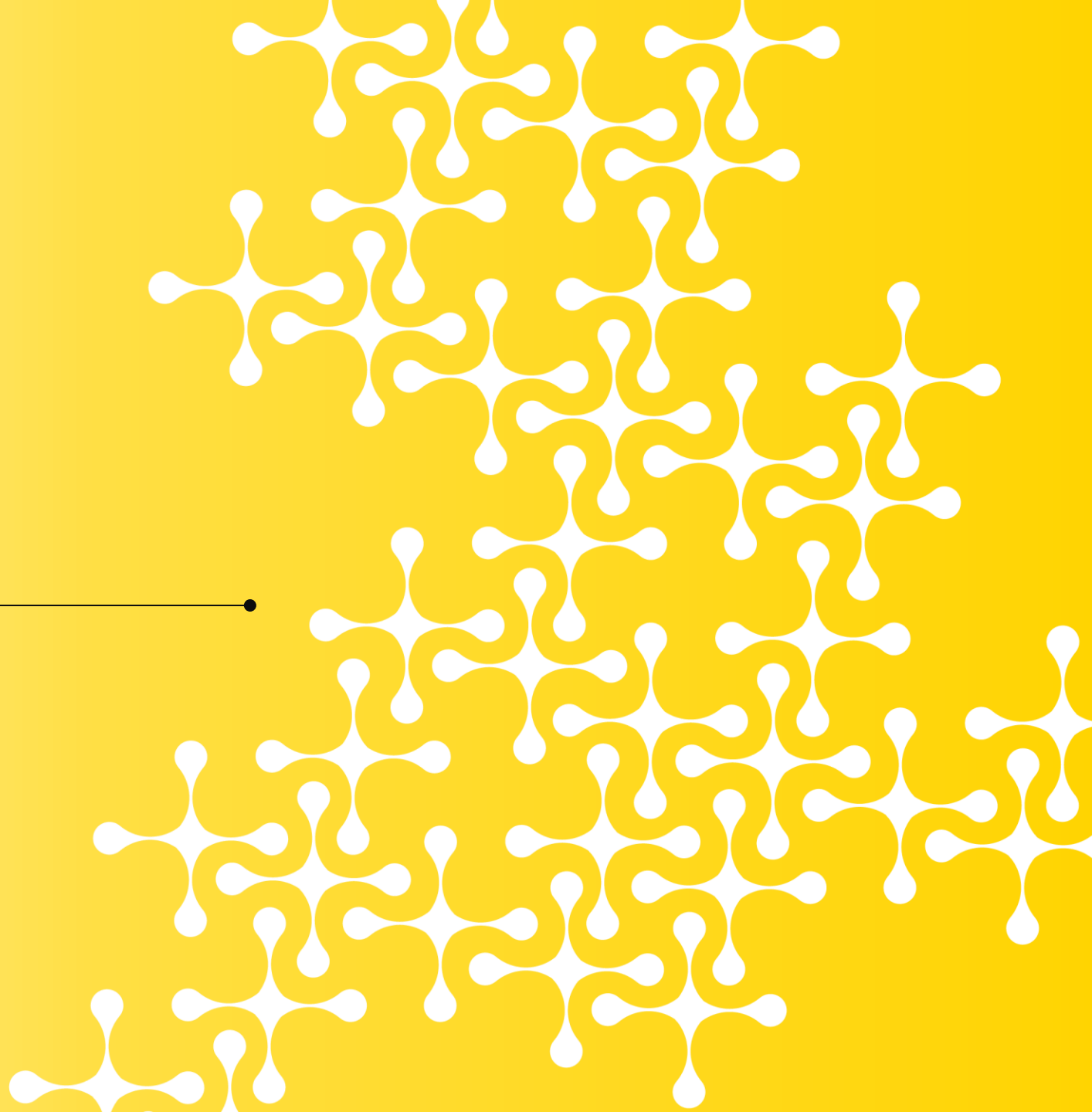


**Thriving Workforce**

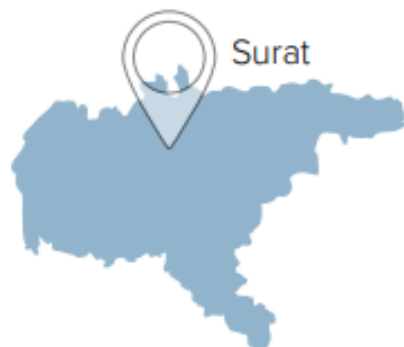


Leading with ESG in Action

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# We undertook various environmentally friendly initiatives across our facilities in FY25



## SURAT

- Reduction of **1,66,352 SCM of natural gas** using waste heat from flue gas in the HF plant
- **Steam condensate recovery** across multiple plants saved **21,759 KL of DM water** and **3,93,138 SCM of natural gas**
- Reduced chiller compressor power consumption by **2,51,209 kWh** and optimised steam usage in the **BF<sub>3</sub> plant**
- Achieved **1,287 KL DM water** and effluent reduction in CDM and CAP processes
- Recovered **2,387 MT of CaF<sub>2</sub>** from process sludge



## DEWAS

- Increased solar electricity capacity from **1 MW to 2.2 MW** in September 2024, enhancing renewable electricity usage
- Improved water recycling by utilising **MEE condensate** for utility purposes
- Only **0.3%** of hazardous waste was sent to landfills
- **Miyawaki concept** adopted for plantation based around the ETP area, where 2,700 tree saplings various species are planted in **6,200 sq. ft. area**



## DAHEJ

- **Condensate recovery** from CPP, MEE, Orchid, Nektar and ETP RO recovery resulted in 45.4% water recycling rate
- Installed **Variable Frequency Drive (VFD)**
- **Conversion of existing extraction cum condensing turbine into back pressure turbine initiated**
- **Power optimisation** by replacing existing cooling tower fans with energy-efficient fans
- **Replaced** LPG cylinder with natural gas for cooking canteen food

# Progress and impact of our environmental initiatives



We are a Responsible Care Company

## Progress On Environmental Targets

Adoption of Renewable Electricity



Dewas facility increased its renewable electricity share from **14.4% to 21.1%**

Plastic Waste Management



We have met with **100% compliance requirement for Plastic Waste Management under EPR Framework**

Tree Plantation



Planted **14,429 trees** across our facilities, that helped absorb **289 tCO<sub>2</sub>e** annually

All three sites of Navin Fluorine conferred with 8th Annual HSE Strategy Summit & Awards 2025 for 'Commitment to Environmental Excellence'

Greentech PCWR Excellence - 2024 Award for Pollution Control, Waste Management & Recycling

## Dewas Plant is a Zero liquid discharge facility

**20%** Renewable electricity

**1.58 crores kWh** units Consumed renewable electricity across the operations

**2,51,209 kWh** Reduction in electricity consumption of air compressor

**81%** Total waste recycled

**15,539 GJ** Total energy conserved

**7,93,606 KL** Water recycled (60% of total water demand filled from recycled water)

## Board Demographics

### Highly engaged Board

actively involved in NFIL's strategic transformation



**58 years** median Directors' age



Meetings during FY 2026

**17**  
Board Committee

**8**  
Board

### Highly Experienced Board to chair Committees

Audit Committee

CSR Committee

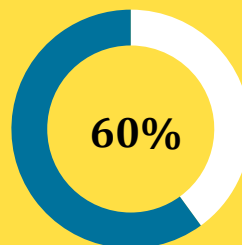
Nomination & Remuneration Committee

Stakeholders' Relationship Committee

Risk Management Committee

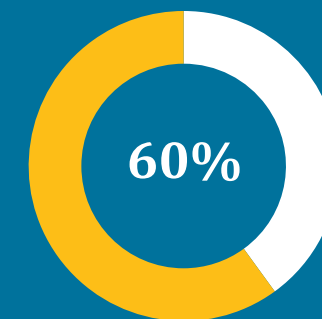
Fund Raising Committee\*

ESG Steering Committee

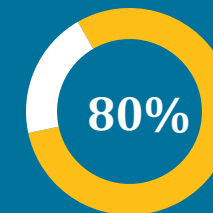


**6 Directors** inducted since FY22

## Board Independence



**6 of 10** Directors are Independent



**8 of 10** Directors are Non-Executive



**1 Woman** Director (Independent)

\* Fund Raising Committee dissolved w.e.f. February 09, 2026

# Reflects the practices, regulations and protocols set by our board of directors



## Reported NO

- ✓ Auditor qualification against the Company
- ✓ Re-statements of financial statements
- ✓ Allegations of financial imprudence
- ✓ Defaults for repayments, creditors and dividends



Structured policies and processes addressed investor grievances



Accepted all the resolutions proposed by the Board to shareholders



Employed a rigorous Board evaluation policy; Board comprised eminent members



Implemented an active succession pipeline for critical roles and the Board



Carried out an Internal audit through an independent audit firm reporting directly to the Audit Committee



Implemented two ESOP plans

## Composition of the Statutory Committees as on March 31, 2026

Out of 4 Members of the **Audit Committee**, 3 are Independent and 1 Non-Executive

Out of 3 Members of **Nomination and Remuneration Committee**, 2 are Independent and 1 Non-Executive

Out of 3 Members of **Stakeholders' Relationship Committee**, 2 are Independent and 1 Executive

Out of 3 Members of the **Corporate Social Responsibility Committee**, 1 is Independent, 1 Executive and 1 Non-Executive

Out of 6 Members of the **Risk Management Committee**, 1 is Independent, 2 are Executive, 1 is Non-Executive and 2 are Non-Board Members

# Diversity of thought and experience

## Mr. Vishad P. Mafatlal (Chairman)

He is an accomplished industrialist with varied experience of 29+ years in the field of textiles and chemicals. He has a Bachelor of Science degree in Economics from the University of Pennsylvania's Wharton School.

## Mr. Atul K. Srivastava (Independent Director)

He has an experience of over 49 years in large corporates, in the areas of Finance, Accounting, Taxation and Commerce. He is a Science Graduate and a Fellow Chartered Accountant - B. Sc (Hons), FCA.

## Mr. Sunil S. Lalbhai (Non-Executive Non-Independent Director)

He is an industrialist having varied experience of over 36 years in chemicals and general management. He is a science graduate and holds M.S degree in chemistry from USA and also M.S degree in economic planning & policy from the Boston University of USA.

## Mr. Ashok U. Sinha (Independent Director)

He has a wealth of experience, competencies and expertise from his leadership journey at Bharat Petroleum Corporation Ltd. He has a BTech in Electrical Engineering from IIT, Kanpur, and a Post Graduate Diploma in Management from IIM, Bangalore, with specialisation in Finance.

## Mr. Sujal A. Shah (Independent Director)

He has an experience of over 33 years in the fields of Valuation, Due Diligence, Corporate Restructuring, Audit and Advisory. He is a commerce graduate and member of the Institute of Chartered Accountants of India.

## Mr. Kartikeya A. Dube (Independent Director)

Mr. Dube has more than 30 years of diverse and rich experience in business, finance, governance, risk, M&A, fund raising, procurement, government affairs, cross border investment/transaction strategy and structures, regulatory framework, life cycle transactions, exchange control and investment regulations, etc. He is a Chartered Accountant and a Bachelor of Commerce. He has attended various leadership programs including INSEAD.

## Ms. Apurva S. Purohit (Independent Director)

She is a prominent Indian Business leader with over 33 years of experience in the media and entertainment industry. She has managed a diverse portfolio of businesses in partnership with private equity players and promoters, from early stage businesses to mature ones. She has a postgraduate diploma in management from IIM, Bangalore.

## Mr. Abhijit J. Joshi (Independent Director)

Mr. Joshi is the Founding and Managing Partner of Veritas Legal being regarded among Asia's Top 15 Private Wealth and M&A Lawyers with a legal career spanning 3 decades. Over the years, he has advised various business houses, promoter families, global conglomerates and large private equity houses across industry sectors on numerous complex deals and cases. He is a dual-qualified solicitor in India and England.

## Mr. Sudhir R. Deo (Non-Executive Non-Independent Director)

Mr. Deo has 45 years of association with Arvind Mafatlal Group (AMG), retired as Managing Director of NOCIL in July 2023. He has headed multiple mandates of the business including Manufacturing, Technology, Research, Strategy, Marketing and Supply Chain. He is an expert in ESG and Sustainability, focusing on implementation to elevate business value. He holds an M. Tech. in Chemical Engineering from IIT Kanpur.

## Mr. Nitin G. Kulkarni (Managing Director)

Mr. Kulkarni has over 3 decades of rich experience across the specialty chemicals value chain, specifically covering fluoro-chemicals and CDMO. He is a highly respected leader with a proven track record of: driving growth, establishing new business verticals, embedding manufacturing excellence, and execution of large projects, both brownfield and greenfield. He is also passionate about HSE and sustainability. He holds a Masters degree in Organic Chemistry from the University of Mumbai.

# Investing in community well-being

Total CSR expenditure for FY26

Rs. 8.72 Crores



CSR contribution made to:

SHRI SADGURU SEVA SANGH TRUST

PRAYAS

CHARUTAR AROGYA MANDAL

SHALA PRAVESHOTSAV

BLIND PEOPLE'S ASSOCIATION

FOOD DISTRIBUTION

FOUNDATION FOR PROMOTION OF SPORTS

KC MAHINDRA EDUCATION TRUST

SIR J.J. HOSPITAL

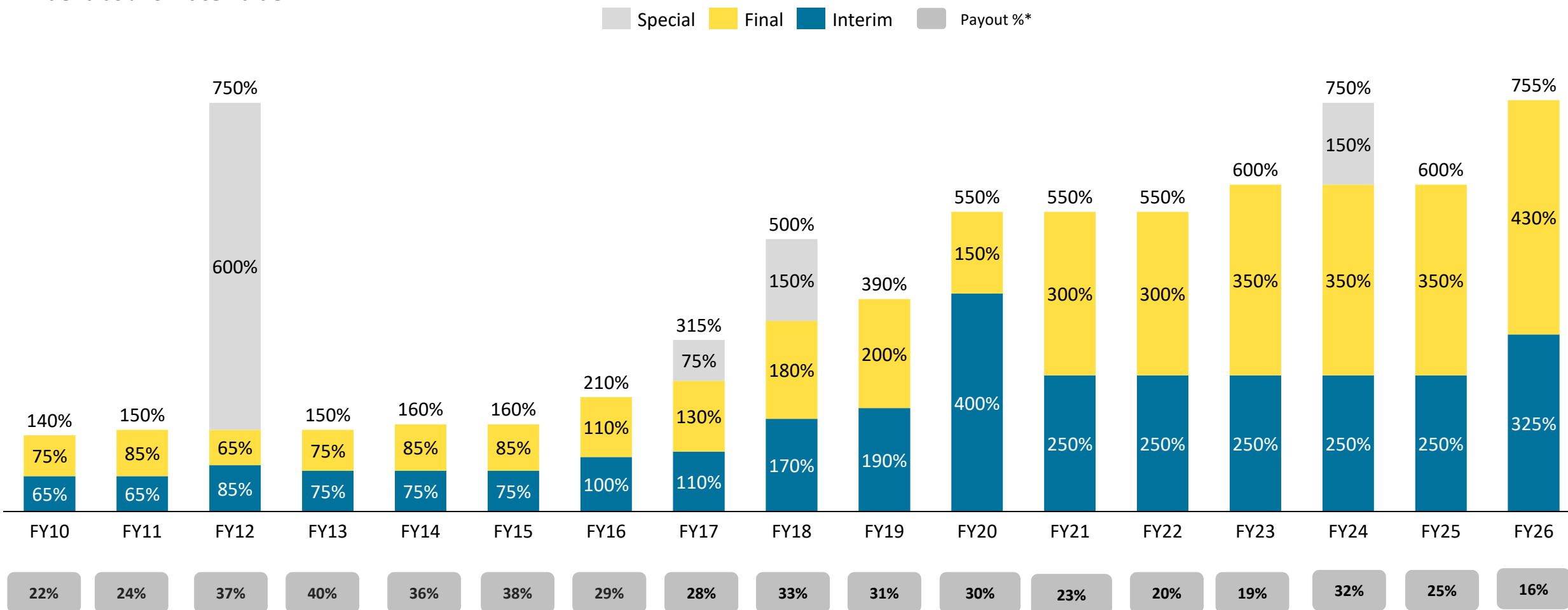
SHAKTI FOUNDATION

CONSUMER EDUCATION AND RESEARCH CENTRE

MOBILE HEALTH VANS

# Track record of progressive dividends

## Dividend as % of Face Value



\* On standalone basis

**For further information, please contact:**



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Chief Financial Officer

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**Meeting Request**

[Link](#)



*Thank  
you*