

NACL Industries Limited

Ref: NACL/SE/2025-26

August 08, 2025

1) BSE Limited

Phiroze Jeejeebhoy Towers Dalal Street, Fort, Mumbai – 400001.

Security code:524709

2) National Stock Exchange of India Ltd

Exchange Plaza, 5th Floor Plot No. C/1 G Block, Bandra –Kurla Complex, Bandra (E) Mumbai-400051.

Symbol: NACLIND

Dear Sir,

Sub: Outcome of Board of Director's Meeting.

Ref: Regulation 30 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations").

We wish to inform you that the Board of Directors in its meeting held on today i.e. August 08, 2025 has *inter-alia* transacted the following business:

I. Completion of the transactions under the SPAs

Took note of the completion of the transaction contemplated under the: (i) the share purchase agreement dated March 12, 2025 entered into between the Coromandel International Limited ("CIL"), KLR Products Limited, K. Lakshmi Raju, Bright Town Investment Advisor Private Limited and the Company and consequent change in control of the Company ("Promoter SPA"); (ii) share purchase agreement dated March 12, 2025 entered into between CIL and Agro Life Sciences ("Tag Holder 1 SPA"); and (iii) share purchase agreement dated March 12, 2025 entered into between CIL and Krishi Rasayan Exports Private Limited ("Tag Holder 2 SPA") ((i), (ii) and (iii) are collectively referred to as the "SPAs"), which have been completed on August 8, 2025 ("Closing Date"). Pursuant to the completion of the transactions under the Promoter SPA, CIL has acquired 10,68,96,146 equity shares of the Company (representing 53.13% of the total share capital of the Company, and control of the Company, and has become the promoter of the Company, with effect from the Closing Date.





II. Appointment and Resignation of Directors

- 2) Considered and approved the appointment of Dr. Raghuram Devarakonda (DIN: 09749805) as an Additional Director under Executive Category, and as Managing Director and Chief Executive Officer of the Company.
- 3) Considered and approved the appointment of Mr. Natarajan Srinivasan (DIN: 00123338) as an Additional Director under Non-Executive and Non Independent Category.
- 4) Considered and approved the appointment of Mr. Sankarasubramanian S (DIN: 01592772) as an Additional Director under Non-Executive and Non-Independent Category.
- 5) Considered and approved the appointment of Mr. Suresh Subramanian (DIN: 02070440) as an Additional Director under Non-Executive, Independent Category.
- 6) Considered and approved appointment of Mr. B. Raghavendra Rao (DIN: 08508501) as Additional Director under Non-Executive, Independent Category.
- 7) Considered and approved appointment of Mr. Sanjiv Lal (DIN: 08376952) as Additional Director under Non-Executive, Independent Category.

The above Directors are not related to any Director on the Board or Key Managerial Personnel of the Company. Further, none of the Directors appointed are debarred from holding the office of Director by virtue of any SEBI order or any other such authority.

In compliance with the BSE Circular No. LIST/COMP/14/2018-19 dated June 20, 2018 and NSE Circular No. NSE/CML/2018/02 dated June 20, 2018, it is also affirmed that Directors are not debarred from holding the office of director by virtue of any SEBI order or any other such authority.

Pursuant to SEBI Circular CIR/CFD/CMD/4/2015 dated September 09, 2015, the profiles of all Directors are enclosed as Annexures.

- 8) The Board acknowledged and accepted the resignations of the following Directors of the Company, with immediate effect:
 - (i) Mr. Sudhakar Kudva (DIN: 02410695)
 - (ii) Mr. Santanu Mukherjee (DIN: 07716452)
 - (iii) Mr. Ramkrishna Mudholkar (DIN: 00012850)
 - (iv) Mr. N Sambasiva Rao (DIN: 06400663)
 - (v) Ms. Veni Mocherla (DIN: 08082163)



- (vi) Mr. Raj A Kaul (DIN: 00394139)
- (vii) Mr. Atul Churiwal (DIN: 00180595)
- (viii) Mr. Rajesh Kumar Agarwal (DIN: 00210719)
- (ix) Mrs. K Lakshmi Raju (DIN: 00545776)
- (x) Mr. Garimella Veera Bhadram (DIN:00114611)

Their reasons for resignation are mentioned in their respective resignation letters, copies of which are enclosed herewith.

The composition of the Board of the Company continues to be in compliance with the requirements prescribed under the Companies Act, 2013 and the SEBI Listing Regulations.

III. Appointment and Resignation of Statutory Auditor

- 9) Took note of Resignation of B S R & Co. Statutory Auditors of the Company The reasons for resignation are mentioned in their respective resignation letters, copies of which are enclosed herewith.
- 10) Considered and approved the appointment of S. R. Batliboi & Associates LLP (Firm Registration No. 101049W/E300004) as Statutory Auditors of the Company from the August 08, 2025 to the conclusion of forth coming 38th Annual General Meeting and the proposed reappointment for a period of 4 (four) years from the conclusion of the forthcoming 38th Annual General Meeting;

IV. Reclassification of erstwhile promoters

11) Noted that the erstwhile promoters of the Company (i.e. KLR Products Limited, K. Lakshmi Raju, Bright Town Investment Advisor Private Limited) shall stand reclassified from "promoter and promoter group" to "public" shareholder category in accordance with Regulation 31A(10) of the SEBI Listing Regulations upon completion of the transactions under the Promoter SPA.

V. Amendments to the articles of association

Approved amendments to the articles of association of the Company in light of the termination of the share subscription and shareholders agreement dated February 8, 2019 (as amended by the addendum dated April 1, 2021) entered into amongst Krishi Rasayan Export Private Limited ("Krishi Rasayan"), Mr. Rajesh Kumar Agarwal and Mr. Atul Churiwal (jointly on behalf of Agro Life Sciences Corporation) ("Agro Life"), K. Lakshmi Raju and KLR Products

Limited ("SS&SA") with effect from August 8, 2025 in accordance with the termination letter agreement dated March 28, 2025 entered into amongst Krishi Rasayan, Agro Life and the Company ("Termination Letter").

VI. Approval for postal ballot notice

- 13) Approved the postal ballot notice to be issued to the shareholders of the Company for their approval through postal ballot for the following:
 - (i) To consider and approve the appointment of Dr. Raghuram Devarakonda (DIN: 09749805) as Director designated as "Managing Director & Chief Executive Officer" and Key Managerial Personnel.
 - (ii) To consider and approve the appointment of all Non-Executive, Non-Independent Director as mentioned above.
 - (iii) To consider and approve the appointment of all Non-Executive, Independent Directors as mentioned above.
 - (iv) To consider and approve the appointment of S. R. Batliboi & Associates LLP as the statutory auditors of the Company as mentioned above.
 - (v) To consider and approve amendments to the articles of association of the Company in light of the termination of the SS&SA in accordance with the Termination Letter.

The Board meeting commenced at 1.15 pm and concluded at 2.30 pm.

Hyderabad

You are requested to take the same on records.

Thanking you,

for NACL Industries Limited

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Satish Kumar Subudhi

Sr. Vice President - Legal & Company Secretary,

Encl: As above

Annexure-A

Details of events that	Information of such event(s)
needs to be provided	
Reason for change viz.	The Board of Directors of the Company at its
appointment, re-	Meeting held today, i.e. August 08, 2025, and
appointment, resignation,	basis the recommendation of the Nomination
removal, death or	and Remuneration Committee, inter alia
otherwise.	considered and approved the following:
	Appointment of Dr. Raghuram Devarakonda
	(DIN: 09749805) as an Additional Director of the
	Company, and as Managing Director and Chief
	Executive Officer and Key Managerial
	Personnel under the Companies Act, 2013 and
	SEBI Listing Regulations, subject to the
	approval of the shareholders of the Company
Date of	Date of Appointment: August 08, 2025.
appointment/cessation &	
Term of appointment	Term: 3 (three) years with effect from August 08,
Tr	2025 to August 07, 2028, subject to approval of
	shareholders of the Company.
Brief Profile (in case of	Dr. Raghuram Devarakonda has a Ph.D. in
appointment)	Mechanical Engineering from University of
	California at Berkeley.
	He did his post-doctoral research fellowship at
	University of Vienna and has a B.Tech. from
	Indian Institute of Technology, Mumbai. He
	has over 28 years' experience in Indian
Ties .	industry and business consulting. Dr.

	D1 1
	Devarakonda started his career as a
	management consultant with Accenture,
	Mumbai.
	He also worked for the Murugappa Group as
	Head Corporate Strategy and Planning
	Department and was the Business Head of Tl
	cycles for about 6 years. Later, in his second
	stint with Accenture, he was Managing
	Director (Partner) Advanced Customer
	Strategy. He also served as Chief Operating
	Officer at Ramco Cements.
Disclosure of	Not Applicable
relationships between	
directors (in case of	
appointment of a director)	
Information as required	Dr. Raghuram Devarakonda is not debarred
pursuant to BSE Circular	from holding the office of director by virtue of
with ref. no.	any SEBI order or any other such authority
LIST/COMP/14/2018-19	, , , , , , , , , , , , , , , , , , , ,
and the National Stock	
Exchange of India Limited	
Circular with ref. no.	
NSE/CML/2018/24, both	
dated 20 June 2018	



Annexure-B

Details of events that	Information of such event(s)
needs to be provided	
Reason for change viz.	The Board of Directors of the Company at its
appointment, re-	Meeting held today, i.e. August 08, 2025, and
appointment, resignation,	basis the recommendation of the Nomination
removal, death or	and Remuneration Committee, inter alia
otherwise.	considered and approved the following:
	Appointment of Mr. Sankarasubramanian S
	(DIN: 01592772) as an Additional Director of the
	Company under Non-Executive and Non-
	Independent Category, subject to approval of the
	shareholders of the Company.
Date of	Date of Appointment: August 08, 2025.
appointment/eessation &	
term of appointment	Term: 5 Years
Brief Profile (in case of	Mr. Sankarasubramanian S is a Graduate in
appointment)	Mathematics from University of Madras and is a
	member of The Institute of Cost and Management
	Accountants of India. He has done his Advanced
	Management Program (AMP) at Harvard Business
	School in the year 2009.
	He has been with the Murugappa Group since
	1993 and has close to 30 years of experience in
	Finance, Operations and General Management.
	He started his career with E.I.D Parry (India)
	Limited in Corporate Finance and held various
80	positions in Finance before moving to

Coromandel International Limited in 2003. He became Chief Financial Officer (CFO) of Coromandel in the year 2011. After serving over 5 years as CFO he moved to head the Fertiliser Business of Coromandel in the year 2017 and is currently heading the Fertilisers and Specialty Nutrients business segments.

Mr. Sankarasubramanian has vast experience in Business Strategy, General Management, M&A and driving Policy Interventions especially for the Fertiliser Sector. He is currently on the boards of Fertiliser Association of India, Tunisian Indian Fertilizer S.A., Tunisia, Foskor (Pty) Ltd. South Africa and some of the subsidiaries of the company

Disclosure of
relationships between
directors (in case of
appointment of a director)

Not Applicable

Information as required pursuant to BSE Circular with ref. no. LIST/COMP/14/2018-19 and the National Stock Exchange of India Limited Circular with ref. no. NSE/CML/2018/24, both dated 20 June 2018

Mr. Sankarasubramanian S is not debarred from holding the office of director by virtue of any SEBI order or any other such authority



Annexure-C

Details of events that	Information of such event(s)
needs to be provided	
Reason for change viz.	The Board of Directors of the Company at its
appointment, re-	Meeting held today, i.e. August 08, 2025, and
appointment, resignation,	basis the recommendation of the Nomination
removal, death or	and Remuneration Committee, inter alia
otherwise.	considered and approved the following:
	Appointment of Natarajan Srinivasan (DIN:
	00123338) as an Additional Director of the
	Company under Non-Executive and Non
	Independent Category, subject to approval of the
	shareholders of the Company.
Date of	Date of Appointment: August 08, 2025.
appointment/cessation &	
term of appointment	Term: 5 Years
Brief Profile (in case of	Mr. Natrajan Srinivasan is a commerce
appointment)	graduate, he is also a member of the Institute
	of Chartered Accountants of India and the
	Institute of Company Secretaries of India.
	Mr. Natrajan Srinivasan began his career of
	over 35 years with BHEL and joined the
	Murugappa Group in 2004. He held several
	senior positions across the Group, including
	Director – Murugappa Corporate Board, Group
	Finance Director, Lead Director - Financial
- 20	Services Business (NBFC and General
es	Insurance), Executive Vice Chairman and MD

of Cholamandalam Investments and Finance Company Ltd., and MD & kmp; CEO of CG Power and Industrial Solutions Ltd.

He also served on the boards of Tube Investments of India Ltd., Cholamandalam MS General Insurance Ltd., and TI Financial Holdings Ltd. In 2018, the Government of India appointed him as an Independent Director to the Board of ILFS to help resolve its financial crisis. In 2020, he was appointed MD & Director to the Source of CG Power and played a pivotal role in its successful turnaround post-acquisition by the Murugappa Group.

Recognizing his leadership, the Asian Society for Leadership and Corporate Governance honoured him with the Transformative Leader of the Year award in 2024. Following his retirement from CG Power in July 2024, Mr. Srinivasan continues to contribute to the business world as a board member of CG Semi Private Limited, Godrej Agrovet Ltd., and DAM Capital Advisors Ltd.

Disclosure of
relationships between
directors (in case of
appointment of a director)

Not Applicable

Information as required pursuant to BSE Circular with ref. no.

LIST/COMP/14/2018-19 and the National Stock

ustr Exchange of India Limited

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Mr. Natarajan Srinivasan is not debarred from holding the office of director by virtue of any SEBI order or any other such authority

NACL Industries Limited

Circular with ref.	no.	
NSE/CML/2018/24,	both	
dated 20 June 2018		



Annexure-D

<u>Particulars</u>	Description	
Reason for Change	The Board of Directors of the Company at its	
	Meeting held today, i.e. August 08, 2025, and	
	basis the recommendation of the Nomination	
	and Remuneration Committee, inter alia	
	considered and approved the following:	
	Appointment of Mr. Suresh Subramanian (DIN:	
	02070440) as an Additional Director under	
	Non-Executive, Independent Director, subject	
	to approval of the shareholders of the	
	Company.	
Date of	Date of Appointment: August 08, 2025.	
appointment/cessation &		
term of appointment	Term: 5 Years	
Brief Profile	Mr. Suresh Subramanian is a Fellow Member	
	of the Institute of Chartered Accountants of	
	India and is a Bachelor of Commerce graduate	
	from Shriram College of Commerce, University	
	of Delhi.	
	Mr. Suresh Subramanian has over the past 40	
	years, gained wide experience in auditing and	
	accounting profession having worked with	
	many of the big four accounting firms in India.	
	During his career, he was the lead audit	
	partner on various clients (both Indian as well	
	as multinational corporations). He is	
ies Li	experienced in carrying out audits under	



¥	various GAAPs and has also performed various
	audit related services.
	He has strong understanding and knowledge of
	accounting requirements and complexities
	across several industry segments having led or
	been involved in audit and other engagements
,	of national and multinational corporations.
Disclosure of	Not Applicable
relationships between	
directors	
Information as required	Mr. Suresh Subramanian is not debarred from
pursuant to BSE Circular	holding the office of director by virtue of any
with ref. no.	SEBI order or any other such authority
LIST/COMP/14/2018-19	
and the National Stock	2
Exchange of India Limited	
Circular with ref. no.	
NSE/CML/2018/24, both	
dated 20 June 2018	



Annexure-E

Particulars	Description	
Reason for Change	The Board of Directors of the Company at its	
	Meeting held today, i.e. August 08, 2025, and	
	basis the recommendation of the Nomination	
	and Remuneration Committee, inter alia	
	considered and approved the following:	
	Appointment of Mr. B Raghavendra Rao (DIN:	
	08508501) as an Additional Director under	
	Non-Executive, Independent Director category,	
	subject to approval of the shareholders of the	
	Company.	
Date	Date of Appointment: August 08, 2025.	
appointment/ cessation &		
term of appointment	Term: 5 Years	
Brief Profile	A postgraduate in Engineering (M.Sc (Tech) in	
	Instrumentation Engineering) from Andhra	
	University, Visakhapatnam, Mr. Rao is a	
	Certified Associate of the Indian Institute of	
	Bankers and a Certified AML/KYC Professional	
	from ACAMS. He has further enhanced his	
*	strategic and leadership capabilities through	
	executive programs at the Chicago Booth	
	School of Business and the London Business	
	School. His deep-rooted expertise in treasury	
	and market operations is reflected in his tenure	
stries	as Chairman of two major self-regulatory	
prohod E	organizations — FIMMDA (Fixed Income Money	

Market and Derivatives Association of India) FEDAI (Foreign Exchange Dealers and Association of India) — highlighting his enduring contributions to the Indian financial markets.

Raghavendra Rao is highly Mr. B. accomplished banking professional with over 33 years of extensive experience across Treasury Operations, High-Value Corporate Credit, International Banking, and Retail Credit Operations, primarily with the State Bank of India (SBI). Over the course of his distinguished career, he held several senior leadership positions, including serving as Deputy Managing Director and Chief General Manager, overseeing key verticals such as the Global Markets Unit and Corporate Accounts Group. He also served for seven years overseas, leading SBI's flagship international branches as CEO in London and Maldives, and earlier postings in Germany. Mr. Rao has been a Nominee Director in institutions like the Clearing Corporation of India Ltd. (CCIL) and Central Warehousing Corporation (CWC). Currently, he serves as an Independent Director on the Board of Bank of Baroda-BNP Mutual Fund Trustee Company, a position he has held since February 14, 2025.

Disclosure of relationships between directors

Not Applicable

Information as

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required Mr. B Raghavendra Rao is not debarred from us mursuant to BSE Circular | holding the office of director by virtue of any

NACL Industries Limited

with	ref.	no.	SEBI order or any other such authority
LIST/COMP/14/2018-19		8-19	
and the	National	Stock	s
Exchange of India Limited		imited	
Circular	with ref	no.	
NSE/CMI	./2018/24,	both	
dated 20	June 2018		



Annexure-F

Particulars	Description
Reason for Change	The Board of Directors of the Company at its
	Meeting held today, i.e. August 08, 2025, and
	basis the recommendation of the Nomination
	and Remuneration Committee, inter alia
	considered and approved the following:
	Appointment of Mr. Sanjiv Lal (DIN: 08376952)
	as an Additional Director under Non-Executive,
	Independent Director category, subject to
	approval of the shareholders of the Company.
Date	f Date of Appointment: August 08, 2025.
appointment/cessation &	·
town of appointment	Term: 5 Years
term of appointment	The in the state of HT Dellai (D.Tank
Brief Profile	The is an alumnus of IIT Delhi (B.Tech,
	Chemical Engineering) with global executive
	training from premier institutions including
	Harvard, IMD, Santa Clara, ISB, and NUS.A
	seasoned industry leader with over 40 years of
	experience in the Agrochemicals, Chemicals,
	Fertilizers, Specialty Chemicals, and FMCG
	sectors. Proven expertise in leading large-scale
	operations, driving digital transformation, and
	building business excellence in both domestic
	and international markets. Former MD & CEO
	of Rallis India Ltd, where he spearheaded
100	growth through export acceleration, branded
ries	formulations, and organizational



	transformation.
	Demonstrated leadership in strategic roles
	across Tata Chemicals, Hindustan Lever, and
	Indo Maroc Phosphor, with a track record in
	operational excellence, project execution, and
	safety management.
Disclosure of	Not Applicable
relationships between	a a
directors	
Information as required	Mr. Sanjiv Lal is not debarred from holding the
pursuant to BSE Circular	office of director by virtue of any SEBI order or
with ref. no.	any other such authority
LIST/COMP/14/2018-19	
and the National Stock	
Exchange of India Limited	
Circular with ref. no.	
NSE/CML/2018/24, both	
dated 20 June 2018	



Annexure-G

S. No.	Particulars	Description	
1)	Reason for change viz.	Resignation of Mr. Sudhakar Kudva	
	appointment, resignation,	(DIN: 02410695) as Non-Executive	
	removal, death or otherwise	Independent Director of the Company	
		due to his personal reasons.	
2)	Date of	August 08, 2025.	
	appointment/cessation (as		
	applicable) & term of		
	appointment		
3)	Brief profile (in case of	Not Applicable	
	appointment)		
4)	Disclosure of relationships	Not Applicable	
7	between directors (in case of		
	appointment of a director)		
Additio		esignation of an Independent Director	
5)	Letter of Resignation along		
	with detailed reason for		
	resignation		
6)	Names of listed entities in	Nagarjuna Fertilizers And Chemicals	
	which the resigning director	Limited	
	holds directorships,		
	indicating the category of		
	directorship and		
	membership of board		
	committees, if any.		
7)	The independent director	Mr. Sudhakar Kudva has confirmed	
	shall, along with the detailed	that there are no material reasons for	
	reasons, also provide a	his resignation other than those	
	confirmation that there is no	mentioned in his resignation letter.	
	other material reasons other		
	than those provided.		



Annexure-H

S. No.	Particulars	Description	
1)	Reason for change viz. appointment, resignation, removal, death or otherwise	Resignation of Mr. Santanu Mukherjee (DIN: 07716452) as Non-Executive Independent Director of the Company	
2)	Date of appointment/cessation (as applicable) & term of appointment		
3)	Brief profile (in case of appointment)	Not Applicable	
4)	Disclosure of relationships between directors (in case of appointment of a director)		
Additio	onal Information in case of re	esignation of an Independent Director	
5)	Letter of Resignation along with detailed reason for resignation	Enclosed as Annexure 2	
6)		Limited.	
7)	The independent director shall, along with the detailed reasons, also provide a confirmation that there is no other material reasons other than those provided.	Mr. Santanu Mukherjee has confirmed that there are no material reasons for his resignation other than those mentioned in his resignation letter.	

Annexure -I

S. No.	Particulars	Description
1)	Reason for change viz.	Resignation of Mr. Ramkrishna
	appointment, resignation,	Mudholkar (DIN: 00012850) as Non-
	removal, death or otherwise	Executive Independent Director of the
		Company due to his personal reasons.
2)	Date of	August 08, 2025.
	appointment/cessation (as	
	applicable) & term of	
	appointment	
3)	Brief profile (in case of	Not Applicable
	appointment)	
4)	Disclosure of relationships	Not Applicable
	between directors (in case of	
	appointment of a director)	
Additio	onal Information in case of re	esignation of an Independent Director
5)	Letter of Resignation along	Enclosed as Annexure 3
	with detailed reason for	
	resignation	
6)	Names of listed entities in	Nil
	which the resigning director	
	holds directorships,	
	indicating the category of	
	directorship and	
	membership of board	
	committees, if any.	,
7)	The independent director	Mr. Ramkrishna Mudholkar has
	shall, along with the detailed	confirmed that there are no material
	reasons, also provide a	reasons for his resignation other than
	confirmation that there is no	those mentioned in his resignation
	other material reasons other	letter.
	than those provided.	



Annexure-J

S. No.	Particulars	Description
1)	Reason for change viz. appointment, resignation,	Resignation of Mr. N Sambasiva Rao (DIN: 06400663) as Non-Executive
	removal, death or otherwise	Independent Director of the Company due to his personal reasons.
2)	Date of appointment/cessation (as applicable) & term of appointment	August 08, 2025.
3)	Brief profile (in case of appointment)	Not Applicable
4)	Disclosure of relationships between directors (in case of appointment of a director)	Not Applicable
Additio	onal Information in case of re	esignation of an Independent Director
5)	Letter of Resignation along with detailed reason for resignation	Enclosed as Annexure 4
6)	which the resigning director	 Nsl Krishnaveni Sugars Limited. Prabhat Agri Biotech Limited. Nsl Sugars Limited.
7)		Mr. N Sambasiva Rao has confirmed that there are no material reasons for his resignation other than those mentioned in his resignation letter.

Annexure-K

1)	Particulars	Description	
1)		Description	
	Reason for change viz.	Resignation of Ms. Veni Mocherla (DIN:	
	appointment, resignation,	08082163) as Non-Executive	
	removal, death or otherwise	Independent Director of the Company	
		due to her personal reasons.	
2)	Date of	August 08, 2025.	
	appointment/cessation (as		
	applicable) & term of		
	appointment		
3)	Brief profile (in case of	Not Applicable	
	appointment)		
4)	Disclosure of relationships	Not Applicable	
,	between directors (in case of	**	
	appointment of a director)		
Additio		esignation of an Independent Director	
5)	Letter of Resignation along		
-,	with detailed reason for		
	resignation	а — В	
6)	Names of listed entities in	1. Manorama Industries Limited.	
- /	which the resigning director		
	holds directorships,		
	indicating the category of		
	directorship and		
	membership of board		
	committees, if any.		
7)		Ms. Veni Mocherla has confirmed that	
,	shall, along with the detailed	there are no material reasons for her	
	reasons, also provide a	resignation other than those mentioned	
	confirmation that there is no	in his resignation letter.	
	other material reasons other		
	than those provided.		



Annexure-L

<u>Particulars</u>	Description
Reason for Change	Resignation of Mr Raj A Kaul (DIN
	09219298), as Non-Executive and Non-
	Independent Director due to the reasons
	as mentioned in the resignation letter.
Date of appointment/cessation &	August 08, 2025
term of appointment	
Brief Profile	Not Applicable
Disclosure of relationships	Not Applicable
between directors	
Letter of Resignation along with	Enclosed as Annexure 6
detailed reason for resignation	
Names of listed entities in which	NIL
the resigning director holds	
directorships, indicating the	
category of directorship	**
and membership of board	
committees, if any.	
The independent director shall,	Not Applicable
along with the detailed reasons,	
also provide a confirmation that	
there is no other material	
reasons other than those	
provided.	



Annexure M

Particulars	Description
Reason for Change	Resignation of Mrs. K Lakshmi Raju (DIN
	00545776), as Chairperson and Non-
	Executive and Non-Independent Director
	due to the reasons as mentioned in the
	resignation letter.
Date of appointment/cessation &	August 08, 2025
term of appointment	
Brief Profile	Not Applicable
Disclosure of relationships	Not Applicable
between directors	
Letter of Resignation along with	Enclosed as Annexure 7
detailed reason for resignation	
Names of listed entities in which	NIL
the resigning director holds	
directorships, indicating the	
category of directorship	
and membership of board	
committees, if any.	
The independent director shall,	Not Applicable
along with the detailed reasons,	
also provide a confirmation that	
there is no other material	,
reasons other than those	
provided.	

Annexure-N

<u>Particulars</u>	Description
Reason for Change	Resignation of Mr. G V Bhadram (DIN
	00114611), as Whole Time Director due to
	the reasons as mentioned in the
	resignation letter.
Date of appointment/cessation &	August 08, 2025
term of appointment	
Brief Profile	Not Applicable
Disclosure of relationships	Not Applicable
between directors	
Letter of Resignation along with	Enclosed as Annexure 8
detailed reason for resignation	
Names of listed entities in which	NIL
the resigning director holds	
directorships, indicating the	
category of directorship	
and membership of board	
committees, if any.	
The independent director shall,	Not Applicable
along with the detailed reasons,	
also provide a confirmation that	
there is no other material	
reasons other than those	
provided.	



Annexure-O

<u>Particulars</u>	Description
Reason for Change	Resignation of Mr. Atul Churiwal (DIN:
	00180595), as Nominee Director due to the
	reasons as mentioned in the resignation
1	letter.
Date of appointment/cessation	August 08, 2025.
&	
term of appointment	
Brief Profile	Not Applicable
Disclosure of relationships	Not Applicable
between directors	
Letter of Resignation along	Enclosed as Annexure 9
with detailed reason for	
resignation	
Names of listed entities in	NIL
which the resigning director	
holds directorships, indicating	
the category of directorship	a
and membership of board	
committees, if any.	
The independent director	Not Applicable
shall, along with the detailed	
reasons, also provide a	
confirmation that there is no	
other material reasons other	
those provided.	

Annexure-P

Particulars	Description
Reason for Change	Resignation of Mr. Rajesh Kumar Agarwal
	(DIN: 00210719), as Nominee Director due
	to the reasons as mentioned in the
	resignation letter.
Date of appointment/cessation	August 08, 2025.
&	
term of appointment	
Brief Profile	Not Applicable
Disclosure of relationships	Not Applicable
between directors	
Letter of Resignation along	Enclosed as Annexure 10
with detailed reason for	
resignation	
Names of listed entities in	NIL
which the resigning director	
holds directorships, indicating	
the category of directorship	
and membership of board	
committees, if any.	
The independent director	Not Applicable
shall, along with the detailed	
reasons, also provide a	
confirmation that there is no	
other material reasons other	
than those provided.	

Annexure-Q

Details with respect to as required under Regulation 30(6) read with Para A(7) of Part A of Schedule III of the SEBI Listing Regulations and SEBI Master Circular No. SEBI/HO/CFD/PoD2/CIR/P/0155 dated 11 November 2024:

Disclosure	Old Statutory	New Statutory Auditors
requirement	Auditors	
Name of the	B S R &	S. R. Batliboi & Associates LLP (Firm
auditor	Associates LLP	Registration No. 101049W/E300004)
	(Firm Registration	
	No.: 128510W)	
Reason for	Resignation of	Appointment to fill casual vacancy
change	statutory auditors	caused due to resignation of M/s B S
	vide resignation	R & Associates LLP from the date of
	letter dated	such appointment till the conclusion
	August 8, 2025	of the forthcoming 38th Annual
	Enclosed as	General Meeting (" AGM "); and
	Annexure 11	Recommendation in terms of Section
		139 of the Companies Act, 2013,
		subject to the approval of the
		members at 38th AGM, the proposed
		re-appointment for four years from
		conclusion of 38th AGM till
		conclusion of 42nd AGM.
Date of	August 8, 2025	August 8, 2025 to fill the casual
Appointmen		vacancy; and
t/ cessation		The conclusion of 38th AGM for
		proposed re-appointment for a four-
		years, subject to approval of the
		members.
Term of	Not applicable	Until conclusion of 38th AGM to be
appointment		held in 2025; and
10 mg/s		Subject to the approval of the
es l		shareholders of the Company at the

		38th AGM, the proposed re-
		appointment is for four years from
		the conclusion of the 38th AGM till
		conclusion of the 42nd AGM.
Brief Profile	Not applicable	S. R. Batliboi & Associates LLP
		S. R. Batliboi & Associates LLP ("the
		Firm") is limited liability partnership
		firm incorporated in India and is a
		firm of Chartered Accountants
		registered with the Institute of
		Chartered Accountants of India
		("ICAI") with (ICAI Firm Registration
		No. 101049W/E300004). The Firm is
		part of S. R. Batliboi & Affiliates, a
		network of firms registered with the
		ICAI. The Firm was established in
		1965 with its registered office in
		Kolkata and has offices across key
		cities in India. The Firm has a valid
		Peer Review certificate.
		All the network firms including the
		Firm are primarily engaged in
		providing audit and assurance
		services, certain tax and financial
		accounting advisory services to its
		clients. They along-with its network
		firms audit several large listed and
		private companies across diverse
		market segments including
		Industrial, Infrastructure, Consumer
		Products, Financial Services,
		Technology, Media and
Ties		Entertainment, Telecommunications

NACL Industries Limited

and Professional Services.





BSR and Co

Chartered Accountants

Salarpuria Knowledge City, Orwell B Wing, 6th Floor, Unit-3, Sy No. 83/1 Plot No. 02, Raidurg Hyderabad – 500 081, India Telephone + 91 407 182 2000 Fax + 91 407 182 2399

To
The Board of Directors
NACL Industries Limited
Plot No.12-A, "C"- Block, Lakshmi Towers,
No.8-2-248/1/7/78, Nagarjuna Hills,
Panjagutta, Hyderabad,
Telangana, India - 500082

08 August 2025

Dear Sirs,

Subject: Resignation with immediate effect

As you are aware, we were appointed as the statutory auditors of NACL Limited ('the Company') pursuant to the shareholders' resolution dated 29 September 2022 to hold office for a period of 5 consecutive years.

We have completed our statutory audit in respect of standalone and consolidated financial statements for the year ended 31 March 2025 and issued the audit report on 28 May 2025. Additionally, we have completed our limited review in respect of standalone and consolidated financial results for the quarter ended 30 June 2025 and issued the limited review report on 28 July 2025.

We have been informed that the Company's ownership structure has changed effective today, due to which we have re-evaluated our independence with regard to the proposed holding / ultimate holding company under the applicable framework and the firm's policies. Based on our evaluation, we believe there could be potential independence implication due to certain ongoing non-audit services to the new holding/ultimate holding company impacting our ability to continue as auditors effective the date of this transaction.

In view of the above and considering the requirements under SEBI regulations and Companies Act, 2013, we would not be in a position to continue as statutory auditors of the Company.

Please find attached completed Annexure A, with regard to the information to be obtained by the Company from the auditors for the resignation as required by SEBI Master circular no. SEBI/HO/CFD/PoD2/CIR/P/0155 dated November 11, 2024. pertaining to 'Resignation of statutory auditors from listed entities and their material subsidiaries'.

Annexure A

Disclosure of information from the statutory auditor upon resignation

Sr. No.	Particulars	Details
1.	Name of the listed entity/ material subsidiary	NACL Industries Limited ('the Company')
2.	Details of the statutory auditor:	
	a. Name	B S R and Co, Chartered Accountants
	b. Address	Salarpuria Knowledge City, Orwell B Wing, 6th Floor, Unit 3, Sy No.83/1, Plot No-2, Raidurg, Hyderabad, Telangana - 500081
	c. Phone Number	+91 99467 77244
	d. Email	babypaul@bsraffiliates.com
3.	Details of association with the listed entity/ material subsidiary:	
	a. Date on which the statutory auditor was appointed	29 September 2022
	b. Date on which the term of the statutory auditor was scheduled to expire	Conclusion of the Company's 40 th Annual General Meeting to be held in the year 2027
	c. Prior to resignation, the latest audit report/limited review report submitted by the auditor and date of its submission	 Limited review reports dated 28 July 2025 on the Company's financial results (consolidated and standalone) for the quarter ended 30 June 2025 Audit reports dated 28 May 2025 on the Company's financial statements (consolidated and standalone) and financial results (consolidated and standalone) for the year ended 31 March 2025
4.	Detailed reasons for resignation:	Refer to the attached resignation letter
5.	In case of any concerns, efforts made by the auditor prior to resignation (including approaching the Audit Committee/Board of Directors along with the date of communication made to the Audit Committee/Board of Directors)	None
6.	In case the information requested by the auditor was not provided, then following shall be disclosed:	Not applicable
	 a. Whether the inability to obtain sufficient appropriate audit evidence was due to a management - imposed 	

From:

Rajesh Kumar Agarwal M-285, Second Floor, Part-II Greater Kailash, Delhi – 110048.

To

The Board of Directors

NACL Industries Limited

Plot No. 12-A, C Block, Lakshmi Towers

Opp. Corporation Bank, Nagarjuna Hills

Punjagutta, Hyderabad – 500082

Subject: Stepping down from the position of Investor Nominee Director

Dear Members of the Board,

With reference to the termination of the Share Subscription and Shareholders Agreement ("SHA") dated February 08, 2019 (as amended by the Addendum dated April 01, 2021) executed by and among M/s. Krishi Rasayan Exports Private Limited ("KREPL"), M/s. Agro Life Science Corporation ("ALSC"), M/s. KLR Products Limited ("KLR"), M/s. NACL Industries Limited ("the Company"), & Mrs. K. Lakshmi Raju effective the Closing of the Sale and Purchase Transactions under the Share Purchase Agreement ("SPA") dated March 12, 2025 executed between the M/s. KLR Products Limited, K. Lakshmi Raju, M/s Bright Down Investment Advisor Private Limited, M/s. NACL Industries Limited and the Acquirer, M/s. Coromandel International Limited, I hereby acknowledge the completion of the aforesaid Sale/Purchase Transaction and the consequent termination of the SHA.

In view of the above, I, Rajesh Kumar Agarwal, hereby tender my resignation from the position of Investor Nominee Director of the Company with immediate effect.

I take this opportunity to express my sincere gratitude to the Board, Management, and all stakeholders for their trust, support, and cooperation during my tenure. It has been a privilege to contribute to the growth and governance of the Company, particularly during challenging phases in the industry.

I request the Board to take note of my resignation and arrange for the necessary filings with the Registrar of Companies and other concerned regulatory authorities in accordance with applicable laws.

I extend my best wishes to NACL Industries Limited for continued growth and success in all future endeavours.

Best Regards,

Rajesh Kumar Agarwal

DIN: 00210719

(g).

From:
Atul Churiwal
4, National Library Avenue, Alipore
Kolkata – 700027, West Bengal, India

To
The Board of Directors
NACL Industries Limited
Plot No. 12-A, C Block, Lakshmi Towers
Opp. Corporation Bank, Nagarjuna Hills
Punjagutta, Hyderabad – 500082

Subject: Stepping down from the position of Investor Nominee Director

Dear Members of the Board,

With reference to the termination of the Share Subscription and Shareholders Agreement ("SHA") dated February 08, 2019 (as amended by the Addendum dated April 01, 2021) executed by and among M/s. Krishi Rasayan Exports Private Limited ("KREPL"), M/s. Agro Life Science Corporation ("ALSC"), M/s. KLR Products Limited ("KLR"), M/s. NACL Industries Limited ("the Company"), & Mrs. K. Lakshmi Raju effective the Closing of the Sale and Purchase Transactions under the Share Purchase Agreement ("SPA") dated March 12, 2025 executed between the M/s. KLR Products Limited, K. Lakshmi Raju, M/s Bright Down Investment Advisor Private Limited, M/s. NACL Industries Limited and the Acquirer, M/s. Coromandel International Limited, I hereby acknowledge the completion of the aforesaid Sale/Purchase Transaction and the consequent termination of the SHA.

In view of the above, I, Atul Churiwal, hereby tender my resignation from the position of Investor Nominee Director of the Company with immediate effect.

I take this opportunity to express my sincere gratitude to the Board, Management, and all stakeholders for their trust, support, and cooperation during my tenure. It has been a privilege to contribute to the growth and governance of the Company, particularly during challenging phases in the industry.

I request the Board to take note of my resignation and arrange for the necessary filings with the Registrar of Companies and other concerned regulatory authorities in accordance with applicable laws.

I extend my best wishes to NACL Industries Limited for continued growth and success in all future endeavours.

Best Regards,

Atul Churiwal
DIN: 00180595



8th August, 2025

To

Chairperson of the Board

NACL Industries Limited

Hyderabad.

Dear Sir

I hereby submit my resignation from the position of Whole Time Director (WTD) with immediate effect, to facilitate transition of Board /Executive Leadership due to change of ownership, before the completion of my term ending 11th March, 2027.

However, I shall continue to remain associated with NACL industries limited as a Business Advisor.

I take this opportunity to thank you and the Board of Directors for providing an opportunity to work with this illustrious Board.

Thanking you,

Yours faithfully

G VEERA BHADARM



August 08, 2025

To
The Board of Directors
NACL Industries Limited
Plot No. 12-A, C Block, Lakshmi Towers
Opp. Corporation Bank, Nagarjuna Hills
Punjagutta, Hyderabad – 500082

Subject: Resignation from the Position of Promoter and Chairperson,

Dear Chairperson of the Board,

I, Kanumuru Lakshmi Raju, the current Promoter and Chairperson of the board of NACL wish to submit my resignation as a Director from the Board, given that I have sold majority stake in the company and will no longer be promoter. Please take this on record.

l extend my best wishes to the new Promoters and the Board for continued success and a bright future.

Warm Regards,

K LAKSHMI RAJU/



To

The Board of Directors
M/s. NACL Industries Limited

Dear Chairperson,

Please accept this letter as my formal notification of resignation from the position of Director of NACL Industries Limited, effective at the close of the Board meeting scheduled for today, August 8, 2025.

As the Company moves into a phase of transition, I have decided to step down due to personal commitments and travel constraints that limit my ability to continue discharging my responsibilities effectively.

I am sincerely grateful for the opportunity to serve on the Board and for the trust and support extended to me.

I wish NACL Industries Limited and its stakeholders continued success in the future.

Best Regards

Raj A Kaul DIN: 00394139

Roshnce Kaul Jt Ten, 6464 CAMINITO

Northland,

La Jolla CA, San Diego, California -

United States.

August 08, 2025



To
The Board of Directors
NACL Industries Limited
Plot No. 12-A, C Block, Lakshmi Towers
Opp. Corporation Bank, Nagarjuna Hills
Punjagutta, Hyderabad – 500082

Subject: Resignation from the Position of Independent Director

Dear Chairperson of the Board,

I, Veni Mocherla, hereby tender my resignation from the position of Independent Director of NACL Industries Limited ("the Company") with effect from the close of the Board meeting. Accordingly, I also resign from all Committees of the Board on which I currently serve.

Having served on the Board for a complete first term of five years and having been re-appointed for a second term, I truly value the opportunity I was given to contribute to the Company's growth and governance, particularly during challenging phases in the Industry.

While I acknowledge that the Company is presently in a phase of transition following its acquisition, my decision to resign is to focus on future professional opportunities and work-related commitments. In view of this, I believe it is appropriate to relinquish my responsibilities as an Independent Director at this juncture.

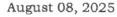
I take this opportunity to express my sincere gratitude to the Board, the Management, and all stakeholders for their trust, support, and cooperation during my tenure.

I convey my best wishes to the Company for its continued growth and success in the years ahead.

Warm Regards,

Veni Mocherla

DIN: 08082163





The Board of Directors

NACL Industries Limited

Plot.No.12 A C Block Lakshmi Towers,

Opp. Corporation Bank, Nagarjuna Hills, Punjagutta,
Hyderabad- 500082.

Subject: Resignation from the Position of Independent Director

I, N. Sambasiva Rao, hereby tender my resignation from the position of Independent Director of NACL Industries Limited ("the Company") with effect from the close of this Board meeting and shall accordingly cease to serve on all Committees of the Board. Owing to increased personal and professional commitments requiring my focused attention, I find it necessary to relinquish my responsibilities as an Independent Director.

I wish to place on record my sincere appreciation to the Board, the Management, and all stakeholders for their trust and support during my tenure. It has been a privilege to be associated with the Company and to contribute to its journey through both challenging and rewarding phases of growth. I convey my best wishes to NACL Industries Limited for its continued success in the years ahead.

Best Regards

N Sambasiva Rao

DIN: 06400663



From Ramkrishna Mudholkar 194, La Paloma Villas, Mokila Telangana - 501203

To
The Board of Directors
NACL Industries Limited
Plot.No.12 A C Block Lakshmi Towers,
Opp. Corporation Bank, Nagarjuna Hills,
Punjagutta, Hyderabad- 500082.

Subject: Resignation from the Position of Independent Director

I, Mr. Ramkrishna Mudholkar, hereby tender my resignation from the position of Independent Director of NACL Industries Limited ("the Company"), with effect from the close of the Board meeting scheduled on August 08, 2025.

I have served as independent director on NACL board for 5 years and then continued in the second term. In view of the acquisition of the company and transition to new management, would like to step down and enable the new management to reconstitute the new board as they desire. This will also allow me to concentrate on my other ongoing responsibilities as an independent business consultant.

I take this opportunity to express my sincere gratitude to the Board, management, and stakeholders for the trust, support, and cooperation extended to me during my tenure. I truly value the opportunities I was given to contribute to the growth and governance of the Company, especially during challenging times in the industry.

I request the Board of Directors to take note of my resignation and arrange for the necessary filings with the Registrar of Companies and any other concerned regulatory authorities as required under applicable laws.

I wish NACL Industries Limited continued success in all its future endeavours.

Best Regards

Mr. Ramkrishna Mudholkar

DIN: 00012850.

From Shotana Mukhenes Flat No 303, and Floor E Tomes My Horne Abam Roldong Opp to orbit Mat Gachibows, Tetangana - 500032

> The Board of Directors NACL Industries Limited Prot No. 12 A C. Block Lokstern Towers Opp. Corporation Sans. Nashriana Hills, Purpojutta PRODURE NO SOCIOLE

Subject Pengrumos from the Pendrum of Independent Director

& Surgary Mustanger, hereby tender my resignation from the position of independent Denotes of NACL temperature ("the Company"), with non-distribute effect in nominate plant of the Board was regulating berd on August 68, 2025.

avois I become at that the Company is presently endergoing the sequestion process. which I believed and surve the best entries to of the Company and its growth, my decision to respect to bening an paracocal spacement arturn from the on-going transition,

Take this apportunity to expense my sincers pratriate to the Board, management, and stall chardes for the trust, support, and concernium enunded to the during my tomare. they some the econturisties I was given to contribute to the growth and governance of the Gompany, emperiorly slowing challenging turns in the industry.

LINGUIST THE Estard of Oresctors to take note of my tesignation and arrange for the machinery fallings with the Registrar of Companies and any other concerned regulatory authorities are required under applicable laws.

I wat NATE Industries turning continued success in all as future endeavours.

YOU'D SE CEILLY,

Santanii Mischerial

DIN 07715-652

August 08, 2025

From
Sudhakar Kudva
Flat No.405, Penta Heights, 5th Main,
Indrali Udupi, Doddanagudde,
UDUPI-576102.
Karnataka.

To
The Board of Directors
NACL Industries Limited
Plot.No.12 A C Block Lakshmi Towers,
Opp. Corporation Bank, Nagarjuna Hills,
Punjagutta, Hyderabad- 500082 (TS).

Subject: Resignation from the Position of Independent Director

I, Sudhakar Kudva, hereby tender my resignation from the position of Independent Director of NACL Industries Limited ("the Company") with effect from the close of this Board meeting. Due to pre-occupations, advancing age, and mobility constraints, I am unable to continue in this role and accordingly step down from my responsibilities as an Independent Director, including my position as Chairman/Member of all Board Committees on which I presently serve.

I would like to express my heartfelt gratitude to the Board, the Management, the Employees and all stakeholders for their unwavering trust, support, and collaboration during my long tenure. Serving the Company has been a rewarding experience, and I am honoured to have contributed to its growth, governance, and resilience through both opportunities and industry headwinds.

I request the Board to formally record my resignation and ensure that all necessary statutory intimations and filings are made with the Registrar of Companies and other competent authorities, as required under the applicable provisions of law.

I extend my best wishes to the Company for sustained progress and success in the future.

Regards,

Sudhakar Kudva DIN: 02410695