Uno Minda Limited

UNO MINDA
DRIVING THE NEW

Ref. No. Z-IV/R-39/D-2/NSE/207 & 174
Date: November 05, 2026

National Stock Exchange of India Ltd. Listing Deptt., Exchange Plaza, Bandra Kurla Complex, Bandra (E), Mumbai - 400 051	**BSE Ltd.** Regd. Office: Floor - 25, Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai-400 001
NSE Symbol: UNOMINDA	**BSE Scrip: 532539**

Sub: - Outcome of the Board Meeting held on Thursday, November 05, 2026

Dear Sir(s)/ Madam,

Pursuant to Regulation 30, 33, 51 and 52 of the SEBI (Listing Obligations and Disclosures Requirements) Regulations, 2015 (the "SEBI Listing Regulations"), as applicable, we wish to inform that the Board of Directors ("Board") of the Company, at its meeting held today i.e. Thursday, November 05, 2026, has, *inter-alia*, considered and approved the following matters:

1) **Un-audited Financial Results (Standalone & Consolidated) for the Quarter and Half Year ended on September 30, 2026**

We are enclosing herewith the following as **Annexure I**: -

a) Un-audited Standalone Financial Results for the quarter and half year ended on September 30, 2026 along with the Limited Review Report thereon;

b) Un-audited Consolidated Financial Results for the quarter and half year ended on September 30, 2026 along with the Limited Review Report thereon;

2) **Detailed Project Report ("DPR") of Sunroof Division of the Company**

The Board has approved an additional capital investment of approximately Rs. 85.00 Cr. towards expanding its Sunroof manufacturing capacity at Bawal, Haryana. The proposed expansion is aimed at catering to incremental customer orders secured by the Company and the growing demand for advanced sunroof systems in the Indian passenger vehicle market. The additional capacity is expected to be commissioned by Q2 FY28.

Pursuant to Regulation 30 of SEBI Listing Regulations, read with Circular No. SEBI/HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated January 30, 2026, the requisite details against this matter(s) is enclosed as **Annexure- II** to this letter.

3) **Changes in Senior Managerial Personnel ("SMP")**

- **Mr. Nitesh Minda will transition into a new role as Chief Executive officer-SCS Domain of the Company**

As part of the planned leadership succession of the SCS Domain of the company and in view of upcoming retirement of Mr. A.G. Giridharan, CEO-SCS Domain (SMP) of the Company, the Board of Directors of the Company, on the recommendation of Nomination and Remuneration Committee, has appointed Mr. Nitesh Minda as Chief Executive officer (Designate)-SCS Domain of the Company effective from November 05, 2026.

Further, Mr. Minda will take over as CEO – SCS Domain upon retirement of Mr. Giridharan.

UNO MINDA

Mr. Nitesh Minda will work closely with Mr. Giridharan during the transition period to ensure a smooth handover and continuity of domain leadership.

- **Elevation of Mr. Kartikeya Joshi to the role of Chief Marketing Officer (CMO) of the Company**

The Board has approved the elevation of Mr. Kartikeya Joshi for taking over charge as Chief Marketing Officer effective from November 05, 2026. In this role, Mr. Kartikeya Joshi will lead the Group's marketing function.

- **Additional charge to Mr. Amit Jain, re-designated as Group Chief Growth and Technology Officer (CGTO)**

The Board has approved the transition of Mr. Amit Jain, from currently serving as Group CTO and CEO – 4W Powertrain, into the newly created role of Group Chief Growth and Technology Officer (CGTO).

In this expanded role, he will continue to lead the Group's Technology, R&D strategy, 4W EV business and will additionally oversee the Corporate Manufacturing Excellence, Digital and Strategy functions.

Pursuant to Regulation 30 of SEBI Listing Regulations, read with Circular No. SEBI/HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated January 30, 2026, the requisite details for the aforesaid changes in SMPs is enclosed as **Annexure- III** to this letter.

The Board Meeting commenced at 11:45 A.M. and concluded at 12:35 P.M.

The aforesaid disclosures are also being made available on the website of the Company at www.unominda.com.

Please take the same on your records.

Thanking you.

Yours faithfully,
For Uno Minda Limited

UNO MINDA LIMITED

Tarun Kumar Srivastava
Digitally signed by Tarun Kumar Srivastava
Date: 2026.11.05 12:39:53 +05'30'

Tarun Kumar Srivastava
Company Secretary & Compliance Officer
ICSI M. No. 11994
Place: Manesar, Gurugram

S.R. BATLIBOI & CO. LLP
Chartered Accountants

4th Floor, Office 405
World Mark - 2, Asset No. 8
IGI Airport Hospitality District, Aerocity
New Delhi - 110 037, India
Tel : +91 11 4681 9500

Independent Auditor's Review Report on the Quarterly and Year to Date Unaudited Standalone Financial Results of the Company Pursuant to Regulation 33 and 52 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended

Review Report to
The Board of Directors
Uno Minda Limited

1. We have reviewed the accompanying statement of unaudited standalone financial results of Uno Minda Limited (the "Company") for the quarter ended September 30, 2026 and year to date from April 01, 2026 to September 30, 2026 (the "Statement") attached herewith, being submitted by the Company pursuant to the requirements of Regulation 33 and 52 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended (the "Listing Regulations").

2. The Company's Management is responsible for the preparation of the Statement in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34, (Ind AS 34) "Interim Financial Reporting" prescribed under Section 133 of the Companies Act, 2013 as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with Regulation 33 and 52 of the Listing Regulations. The Statement has been approved by the Company's Board of Directors. Our responsibility is to express a conclusion on the Statement based on our review.

3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" issued by the Institute of Chartered Accountants of India. This standard requires that we plan and perform the review to obtain moderate assurance as to whether the Statement is free of material misstatement. A review of interim financial information consists of making inquiries, primarily of person responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

4. Based on our review conducted as above and based on the consideration of the review reports of other auditors of three partnership firms referred to in paragraph 5 below, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with the recognition and measurement principles laid down in the aforesaid Indian Accounting Standards ('Ind AS') specified under Section 133 of the Companies Act, 2013 as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of the Listing Regulations, including the manner in which it is to be disclosed, or that it contains any material misstatement.

S.R. BATLIBOI & CO. LLP
NEW DELHI

5. Other Matters

i. The accompanying Statement includes the unaudited financial results and other financial information in respect of three partnership firms whose interim financial results and other financial information reflects the Company's share of net profit after tax of Rs. 18.57 crores and Rs. 30.26 crores for the quarter ended September 30, 2026 and year to date from April 01, 2026 to September 30, 2026 respectively, as considered in the Statement which have been reviewed by other auditors.

The independent review reports of such auditors on interim unaudited financial results and other financial information of these partnership firms have been furnished to us by the management, and our conclusion on the Statement, in so far as it relates to the amounts and disclosures included in respect of these partnership firms, is based solely on the reports of such other auditors. Our conclusion on the Statement is not modified in respect of the above matter.

ii. The accompanying Statement includes the unaudited financial results and other financial information in respect of two partnership firms whose interim financial results and financial information reflects the Company's share of net profit after tax of Rs. Nil and Rs. Nil for the quarter ended September 30, 2026 and year to date from April 01, 2026 to September 30, 2026 respectively, as considered in the Statement based on their interim financial results and other financial information which have not been reviewed by any auditor.

These unaudited financial results and other financial information of these partnership firms have been approved and furnished to us by Management and our conclusion on the Statement, in so far as it relates to the amounts and disclosures included in respect of these partnership firms is solely based on such interim unaudited financial results and other financial information. According to the information and explanations given to us by the Management, these interim financial results and other financial information are not material to the Company. Our conclusion on the Statement is not modified in respect of these matters.

For S.R. Batliboi & Co. LLP
Chartered Accountants
ICAI Firm registration number: 301003E/E300005

per Vikas Mehra
Partner
Membership No.: 094421

UDIN: 26094421XOHFCA6662

Place: Gurugram
Date: November 05, 2026

UNO MINDA LIMITED
REGD. OFFICE : B-64/1, WAZIRPUR INDUSTRIAL AREA, DELHI-110052
PH: 011- 27374444, 0124- 2290427 Fax: 0124- 2290676
CIN: L74899DL1992PLC050333
Website: www.unominda.com

STATEMENT OF UNAUDITED STANDALONE FINANCIAL RESULTS FOR THE QUARTER AND SIX MONTHS ENDED SEPTEMBER 30, 2026

(₹ in Crores, except per share data)

	Particulars	Quarter ended			Six months ended		Year ended
		September 30, 2026	June 30, 2026	September 30, 2025	September 30, 2026	September 30, 2025	March 31, 2026
		(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Audited)
1	**Income**						
	(a) Revenue from operations	4,907.98	4,029.39	3,631.53	8,937.37	7,022.06	14,699.65
	(b) Other income (refer note 12)	105.38	77.33	148.45	182.71	218.17	258.99
	Total income	**5,013.36**	**4,106.72**	**3,779.98**	**9,120.08**	**7,240.23**	**14,958.64**
2	**Expenses**						
	(a) Cost of raw materials and components consumed	3,045.95	2,644.25	2,142.70	5,690.20	4,207.51	8,977.76
	(b) Purchases of traded goods	231.03	180.96	193.05	411.99	348.44	732.44
	(c) Changes in inventories of finished goods, traded goods and work-in-progress	50.35	(93.36)	46.91	(43.01)	1.91	(74.54)
	(d) Employee benefits expense	507.45	475.29	421.52	982.74	838.44	1,709.86
	(e) Finance costs	34.84	32.01	33.93	66.85	68.14	140.60
	(f) Depreciation and amortisation expense	130.83	125.23	125.27	256.06	241.89	510.17
	(g) Other expenses	521.29	439.68	415.80	960.97	792.31	1,730.04
	Total expenses	**4,521.74**	**3,804.06**	**3,379.18**	**8,325.80**	**6,498.64**	**13,726.33**
3	**Profit before exceptional items and tax (1-2)**	**491.62**	**302.66**	**400.80**	**794.28**	**741.59**	**1,232.31**
4	Exceptional items (refer note 10)	-	-	-	-	-	(35.18)
5	**Profit before tax (3+4)**	**491.62**	**302.66**	**400.80**	**794.28**	**741.59**	**1,197.13**
6	**Income tax expense**						
	(a) Current tax	97.53	59.68	64.15	157.21	132.75	240.59
	(b) Deferred tax	1.51	(1.45)	(1.89)	0.06	(3.56)	(15.15)
	Total tax expense	**99.04**	**58.23**	**62.26**	**157.27**	**129.19**	**225.44**
7	**Net profit for the period/ year (5-6)**	**392.58**	**244.43**	**338.54**	**637.01**	**612.40**	**971.69**
8	**Other comprehensive income for the period/ year**						
	(a) Other comprehensive income not to be reclassified to profit or loss in subsequent period/ year:						
	(i) Remeasurement gain /(loss) on defined benefit obligation	(4.31)	0.08	(2.52)	(4.23)	(2.77)	9.23
	(ii) Fair value change of equity instrument valued through other comprehensive income	(6.11)	0.34	(6.66)	(5.77)	(0.11)	(9.46)
	(iii) Income-tax relating to items that will not be reclassified to profit or loss in subsequent period/ year	1.96	(0.07)	1.58	1.89	0.71	(0.97)
	(b) Other comprehensive income that will be reclassified to profit or loss in subsequent period/ year:						
	(i) Exchange differences on translating the financial statements of foreign operations	0.18	(0.19)	1.56	(0.01)	0.96	1.23
	(ii) Income-tax relating to items that will be reclassified to profit or loss in subsequent period/ year	-	-	-	-	-	-
	Other comprehensive income/ (loss), net of tax	**(8.28)**	**0.16**	**(6.04)**	**(8.12)**	**(1.21)**	**0.03**
9	**Total comprehensive income for the period/ year, net of tax (7+8)**	**384.30**	**244.59**	**332.50**	**628.89**	**611.19**	**971.72**
10	Paid up equity share capital (face value of ₹2 per share)						115.49
11	Other equity						5,678.38
12	Earnings per share (face value of ₹2 each) (not annualised, except for the year ended)						
	(a) Basic earning per share (in ₹)	6.80	4.23	5.88	11.03	10.65	16.87
	(b) Diluted earning per share (in ₹)	6.79	4.22	5.87	11.02	10.62	16.84

UNO MINDA LIMITED

S.R. Batliboi & Co. LLP, New Delhi

for Identification

UNO MINDA LIMITED
REGD. OFFICE : B-64/1, WAZIRPUR INDUSTRIAL AREA, DELHI-110052
PH: 011- 27374444, 0124- 2290427 Fax: 0124- 2290676
CIN: L74899DL1992PLC050333
Website: www.unominda.com

STATEMENT OF UNAUDITED STANDALONE ASSETS AND LIABILITIES AS AT SEPTEMBER 30, 2026

(₹ in Crores)

Particulars	As at September 30, 2026 (Unaudited)	As at March 31, 2026 (Audited)
Assets		
Non-current assets		
Property, plant and equipment	3,671.67	3,472.02
Capital work in progress	607.27	550.18
Investment properties	106.95	97.10
Goodwill	137.69	137.69
Other intangible assets	90.45	104.67
Right-of-use assets	513.87	501.97
Financial assets		
(i) Investments	1,182.45	1,125.75
(ii) Other financial assets	77.40	39.57
Deferred tax assets (net)	67.38	65.55
Non-current tax assets (net)	19.28	6.63
Other non-current assets	163.62	116.84
Total non-current assets	**6,638.03**	**6,217.97**
Current assets		
Inventories	1,492.66	1,272.18
Financial assets		
(i) Investments	-	20.00
(ii) Trade receivables	2,424.21	1,948.00
(iii) Cash and cash equivalents	93.83	176.09
(iv) Bank balances other than (iii) above	2.79	2.93
(v) Other financial assets	172.50	218.69
Other current assets	375.74	395.28
Total current assets	**4,561.73**	**4,033.17**
Total assets	**11,199.76**	**10,251.14**
Equity and liabilities		
Equity		
Equity share capital	115.50	115.49
Other equity	6,212.64	5,678.38
Total equity	**6,328.14**	**5,793.87**
Non-current liabilities		
Financial liabilities		
(i) Borrowings	455.64	706.59
(ii) Lease liabilities	93.26	70.04
Provisions	129.16	130.48
Other non current liabilities	47.60	13.52
Total non-current liabilities	**725.66**	**920.63**
Current liabilities		
Contract liabilities	75.29	75.07
Financial liabilities		
(i) Borrowings	1,421.29	1,090.01
(ii) Lease liabilities	20.34	16.33
(iii) Trade payables		
(a) total outstanding dues of micro enterprises and small enterprises	510.37	347.67
(b) total outstanding dues of creditors other than micro enterprises and small enterprises	1,605.80	1,378.35
(iv) Other financial liabilities	209.19	276.38
Other current liabilities	81.74	138.81
Provisions	215.80	207.88
Current tax liabilities (net)	6.14	6.14
Total current liabilities	**4,145.96**	**3,536.64**
Total liabilities	**4,871.62**	**4,457.27**
Total equity and liabilities	**11,199.76**	**10,251.14**

UNO MINDA LIMITED

S.R. Batliboi & Co. LLP, New Delhi

for Identification

UNO MINDA LIMITED
REGD. OFFICE : B-64/1, WAZIRPUR INDUSTRIAL AREA, DELHI-110052
PH: 011- 27374444, 0124- 2290427 Fax: 0124- 2290676
CIN: L74899DL1992PLC050333
Website: www.unominda.com

STATEMENT OF UNAUDITED STANDALONE CASH FLOWS FOR THE SIX MONTHS ENDED SEPTEMBER 30, 2026

(₹ in Crores)

Particulars	For the six months ended September 30, 2026 (Unaudited)	For the six months ended September 30, 2025 (Unaudited)
A Cash flows from operating activities :		
Profit before tax	794.28	741.59
Adjustments to reconcile profit before tax to net cash flows:		
Depreciation and amortisation expense	256.06	241.89
Interest income on bank deposits and others	(1.09)	(1.02)
Interest income on income tax refund	(1.66)	(4.91)
Liabilities/ provisions no longer required written back	(0.12)	(0.02)
Dividend income from non-current investments	(142.12)	(164.09)
Share of profit in partnership firms	(30.26)	(28.85)
Share-based payment expense	3.46	3.70
Rental income	(4.89)	(3.28)
Finance costs	66.85	68.14
Unrealised foreign exchange (gain)/ loss (net)	0.71	(5.16)
Impairment allowance/ (reversal) of credit impaired trade receivable and other assets	0.22	(0.97)
Profit on sale of current investment	-	(0.03)
Loss/ (gain) on disposal of property, plant and equipment (net)	0.15	(4.40)
Operating profit before working capital changes	**941.59**	**842.59**
Movement in working capital		
(Increase)/ decrease in inventories	(220.48)	(35.22)
(Increase)/ decrease in trade receivables	(475.36)	(144.49)
(Increase)/ decrease in other financial assets	(2.74)	(109.33)
(Increase)/ decrease in other assets	12.37	(66.66)
Increase/ (decrease) in trade payables	389.19	101.44
Increase/ (decrease) in other financial liabilities	(35.26)	27.74
Increase/ (decrease) in other liabilities	(23.45)	(31.02)
Increase/ (decrease) in contract liabilities	0.22	4.15
Increase/ (decrease) in provisions	2.37	32.21
Cash generated from operations	**588.45**	**621.41**
Income tax paid (net of refund)	(168.20)	(118.60)
Net Cash flows generated from operating activities (A)	**420.25**	**502.81**
B Cash flows from investing activities		
Purchase of property, plant and equipment, investment property, intangible assets, capital work in progress and leasehold land (net of capital advances and capital creditors)	(553.73)	(470.63)
Proceeds from sale of property, plant and equipment, investment property, intangible assets and leasehold land	1.14	7.75
Investment made in subsidiaries, associates and joint venture	(57.40)	(199.27)
Investment in preference shares of subsidiary company redeemed	20.00	-
Proceed from sale of current investments	-	58.03
Purchase of current investments	-	(93.00)
Payments for acquisition of business	-	(1.49)
Rental income	4.89	3.28
Interest received on bank deposits and others	1.09	1.02
Withdrawal from partnership firm	29.43	37.32
Dividend received from non-current investments	153.25	164.09
Redemption of bank deposits (net)	0.11	0.02
Net cash used in investing activities (B)	**(401.22)**	**(492.88)**
C Cash flows from financing activities		
Proceeds from issue of equity share capital	0.01	0.45
Proceeds from share application money pending allotment	-	1.71
Securities premium on issue of equity shares	2.20	109.54
Repayment of long term borrowings	(137.76)	(101.17)
Proceeds from long term borrowings	88.02	323.37
Proceeds/ (repayment) from short term borrowings (net)	125.15	(89.92)
Interest paid on borrowings	(64.63)	(70.86)
Payment of interest portion of lease liabilities	(4.19)	(2.82)
Payment of principal portion of lease liabilities	(9.09)	(5.49)
Dividend paid	(101.05)	(86.12)
Net cash (used in)/ from financing activities (C)	**(101.34)**	**78.69**
Net (Decrease)/ increase in cash and cash equivalents (A+B+C)	**(82.31)**	**88.62**
Cash and cash equivalents as at beginning of the period	176.09	76.58
Effects of exchange rate changes on cash and cash equivalents	0.05	-
Cash and cash equivalents as at the end of the period	**93.83**	**165.20**

UNO MINDA LIMITED

S.R. Batliboi & Co. LLP, New Delhi

for Identification

NOTES ON UNAUDITED STANDALONE FINANCIAL RESULTS FOR THE QUARTER AND SIX MONTHS ENDED SEPTEMBER 30, 2026:

1 These unaudited standalone financial results of the Company have been prepared in accordance with the Indian Accounting Standards (Ind AS) as prescribed under Section 133 of the Companies Act 2013 read with the Companies (Indian Accounting Standards) Rules, 2015, as amended.

2 These unaudited standalone financial results for the quarter and six months ended September 30, 2026, have been reviewed by the Audit Committee and subsequently approved by the Board of Directors at their respective meetings held on November 05, 2026. These results have been subjected to limited review by the statutory auditors of the Company in accordance with Regulation 33 and 52 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015. The auditors have expressed an unmodified conclusion on above results.

3 The Company is engaged in the business of manufacturing of auto components including auto electrical parts, its accessories and ancillary services. The Company's activities fall within single primary operating segment and accordingly, disclosures as per Ind AS 108 - Operating Segments are not applicable to the Company.

4 During the quarter ended June 30, 2026, the Company has allotted 45,390 equity shares upon exercise of stock options by ESOP holders under UNOMINDA Employee Stock Option Scheme 2019.

5 During the quarter ended September 30, 2026, the Company has granted 2,43,280 stock options at an exercise price of ₹1050 per option under UNOMINDA Employee Stock Option Scheme 2025 subject to satisfying specified vesting criteria based on market condition and performance conditions. The same has been accounted for in accordance with Ind AS 102- "Share Based Payment".

6 During the quarter ended September 30, 2026, the Company issued listed Commercial Papers (CPs) aggregating to ₹100.00 crores, carrying interest at 6.30% p.a. and redeemable on December 24, 2026. The Commercial Papers are listed on the National Stock Exchange of India Limited (NSE).

7 During the quarter ended June 30, 2026, the Company has made investment of ₹20.00 crores in fully paid up equity shares in its wholly owned subsidiary company namely "Uno Minda EV Systems Private Limited" ("UMEVS"). Further, on May 28, 2026, UMEVS redeemed its fully paid-up mandatory redeemable preference shares aggregating ₹20.00 crores held by the Company.

8 During the quarter ended September 30, 2026, the Company invested ₹10.88 crores in fully paid-up equity shares of its wholly owned subsidiary, Global Mazinkert S.L., and ₹25.50 crores in fully paid-up equity shares of its subsidiary, "Uno Minda Tachi-S Seating Private Limited".

9 During the quarter ended September 30, 2026, the Company has completed the acquisition of 19% equity stake held by Onkyo Sound Corporation, Japan, in its subsidiary company namely " Minda Onkyo India Private Limited", for an aggregate consideration of ₹1.02 crores, pursuant to the share purchase agreement entered into in an earlier year.

10 During the year ended March 31, 2026, the Company recognised exceptional items aggregating to ₹35.18 crores, comprising:
(i) an impairment provision of ₹11.76 crores in respect of its investment in its subsidiary company namely "Uno Minda Mobility Solutions Private Limited" (formerly known as "Uno Minda Buehler Motor Private Limited"); and
(ii) an expense of ₹23.42 crores towards employee benefit obligations arising from the implementation of the Code on Wages, 2019.

11 During the year ended March 31, 2026, the Company had approved the acquisition of 8,50,000 Equity Shares, representing 50.00% of equity share capital, in joint venture namely "Rinder Riduco S.A.S", Columbia from its wholly owned subsidiary company namely "Light & Systems Technical Centre, S.L. Spain" (LSTC), at a consideration of ₹14.95 crores (EUR 14,88,043). The transaction will be accounted upon completion of acquisition.

12 Other income includes dividend income as follows: quarter ended September 30, 2026- ₹83.31 crores; quarter ended June 30, 2026- ₹58.81 crores; quarter ended September 30, 2025- ₹115.55 crores; six months ended September 30, 2026- ₹142.12 crores; six months ended September 30, 2025- ₹164.09 crores and year ended March 31, 2026- ₹175.21 crores.

13 The Board of Directors of the Company, at its meeting held on August 4, 2026, approved the Scheme of Amalgamation for merger ("Scheme") of Minda Onkyo India Private Limited ("Transferor Company") with Uno Minda Limited ("Transferee Company") and their respective shareholders and creditors, pursuant to Sections 230 to 232 and other applicable provisions of the Companies Act, 2013. The accounting treatment of the aforesaid amalgamation will be given effect upon receipt of the requisite approval of the Hon'ble National Company Law Tribunal, New Delhi.

14 The Board of Directors, at its meeting held on May 16, 2026, recommended a final dividend of ₹1.75 per equity share of face value ₹2 each for the financial year ended March 31, 2026. The final dividend was subsequently approved by the shareholders at the Annual General Meeting held on July 31, 2026 and has been accounted for during the quarter ended September 30, 2026.



S.R. Batliboi & Co. LLP, New Delhi

for Identification

15 Additional disclosure as per Regulation 52(4) of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015

Particulars		Quarter ended			Six months ended		Year ended
		September 30, 2026	June 30, 2026	September 30, 2025	September 30, 2026	September 30, 2025	March 31, 2026
		(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Audited)
(a)	**Debt-equity ratio (in times)** [(Total borrowing including long term, short term and lease liabilities) / Total equity]	0.31	0.32	0.38	0.31	0.38	0.32
(b)	**Debt service coverage ratio (in times)** [(Net profit after tax + depreciation and amortisation expense + finance costs + loss/ (gain) on sale of property, plant and equipment)/ (Interest payments, lease payments and principal repayments of long term borrowing)]	5.13	3.83	5.67	4.49	5.25	3.97
(c)	**Interest service coverage ratio (in times)** [(Net profit after tax + depreciation and amortisation expense + finance costs + loss/ (gain) on sale of property, plant and equipment)/ Interest expense]	16.02	12.55	14.54	14.36	13.47	11.52
(d)	**Outstanding redeemable preference shares (quantity and value)**	Nil	Nil	Nil	Nil	Nil	Nil
(e)	**Capital redemption reserve/ Debenture redemption reserve (₹ in Crores)**	18.39	18.39	18.39	18.39	18.39	18.39
(f)	**Net worth (₹ in Crores)**	6,328.14	6,042.76	5,447.10	6,328.14	5,447.10	5,793.87
(g)	**Net profit after tax (₹ in Crores)**	392.58	244.43	338.54	637.01	612.40	971.69
(h)	**Earnings per share (face value of ₹2 each) #**						
	(i) Basic EPS (in ₹)	6.80	4.23	5.88	11.03	10.65	16.87
	(ii) Diluted EPS (in ₹)	6.79	4.22	5.87	11.02	10.62	16.84
(i)	**Current ratio (in times)** (Current assets / Current liabilities)	1.10	1.13	1.32	1.10	1.32	1.14
(j)	**Long term debt to working capital (in times)** [(Long term borrowings + current maturities of long term borrowings + non-current lease liabilities + current maturity of lease liabilities) / Working capital]	3.55	3.02	1.61	3.55	1.61	3.00
(k)	**Bad debts to account receivable ratio (in %) #** [Bad debts/ Average trade receivables {(Opening trade receivables + Closing trade receivables)/2}]	-	-	-	-	-	-
(l)	**Current liability ratio (in times)** [Total current liability/ Total liabilities]	0.85	0.82	0.69	0.85	0.69	0.79
(m)	**Total debts to total assets (in times)** [(Long term borrowing + short term borrowing + lease liabilities) / Total assets]	0.18	0.18	0.21	0.18	0.21	0.18
(n)	**Debtors turnover (in times) #** [Revenue from operations/ Average trade receivables {(Opening trade receivables + Closing trade receivables)/2}]	2.18	2.00	1.93	4.09	3.66	7.75
(o)	**Inventory turnover (in times) #** [Revenue from operations / Average inventory {(Opening inventory + Closing inventory)/2}]	3.32	2.94	3.36	6.47	6.44	12.53
(p)	**Operating margin percent** [(Profit before exceptional items and tax + depreciation and amortisation expense + finance costs - other income) / Revenue from operations]	11.25%	9.49%	11.33%	10.46%	11.87%	11.05%
(q)	**Net profit margin percent** [Net Profit / Revenue from operations]	8.00%	6.07%	9.32%	7.13%	8.72%	6.61%

Not annualised except for the year ended March 31, 2026.

For and on behalf of the Board of Uno Minda Limited
CIN: L74899DL1992PLC050333

(Nirmal K. Minda)
Chairman
DIN: 00014942

Place: Gurugram, Haryana
Date : November 05, 2026

UNO MINDA LIMITED

S.R. Batliboi & Co. LLP, New Delhi

for Identification

S.R. BATLIBOI & CO. LLP
Chartered Accountants

4th Floor, Office 405
World Mark - 2, Asset No. 8
IGI Airport Hospitality District, Aerocity
New Delhi - 110 037, India
Tel : +91 11 4681 9500

Independent Auditor's Review Report on the Quarterly and Year to Date Unaudited Consolidated Financial Results of the Company Pursuant to the Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended

Review Report to
The Board of Directors
Uno Minda Limited

1. We have reviewed the accompanying Statement of unaudited consolidated financial results of Uno Minda Limited (the "Holding Company") and its subsidiaries (the Holding Company and its subsidiaries together referred to as "the Group"), its associates and joint ventures for the quarter ended September 30, 2026 and year to date from April 1, 2026 to September 30, 2026 (the "Statement") attached herewith, being submitted by the Holding Company pursuant to the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended (the "Listing Regulations").

2. The Holding Company's Management is responsible for the preparation of the Statement in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34, (Ind AS 34) "Interim Financial Reporting" prescribed under Section 133 of the Companies Act, 2013 as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Listing Regulations. The Statement has been approved by the Holding Company's Board of Directors . Our responsibility is to express a conclusion on the Statement based on our review.

3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" issued by the Institute of Chartered Accountants of India. This standard requires that we plan and perform the review to obtain moderate assurance as to whether the Statement is free of material misstatement. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

   We also performed procedures in accordance with the Master Circular issued by the Securities and Exchange Board of India under Regulation 33(8) of the Listing Regulations, to the extent applicable.

4. The Statement includes the results of the entities as enumerated in Annexure-1

5. Based on our review conducted and procedures performed as stated in paragraph 3 above and based on the consideration of the review reports of other auditors referred to in paragraph 6 below, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with recognition and measurement principles laid down in the aforesaid Indian Accounting Standards ('Ind AS') specified under Section 133 of the Companies Act, 2013, as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of the Listing Regulations, including the manner in which it is to be disclosed, or that it contains any material misstatement.

S.R. BATLIBOI & CO. LLP NEW DELHI

Other Matters

6. The accompanying Statement includes the unaudited interim financial results and other unaudited financial information in respect of:

   - 19 subsidiaries, whose unaudited interim results include total assets of Rs. 2,162.66 crores as at September 30, 2026; total revenues of Rs. 1,058.96 crores and Rs. 2,036.38 crores; total net profit after tax of Rs. 40.91 crores and Rs. 96.70 crores and total comprehensive income of Rs. 41.32 crores and Rs. 97.11 crores for the quarter ended September 30, 2026, and for the period ended on that date respectively, and net cash inflows of Rs. 7.92 crore for the period from April 01, 2026 to September 30, 2026, as considered in the Statement which have been reviewed by their respective independent auditors.

   - 1 associate and 6 joint ventures, whose unaudited interim financial results include Group's share of net profit after tax of Rs. 57.11 crores and Rs. 118.06 crores and Group's share of total comprehensive income of Rs. 56.88 crores and Rs. 117.65 crores for the quarter ended September 30, 2026 and for the period from April 0l, 2026 to September 30, 2026 respectively, as considered in the Statement whose interim financial results and Other financial information have been reviewed by their respective independent auditors.

   The independent auditor's reports on unaudited interim financial results and other unaudited financial information of these entities have been furnished to us by the Management and our conclusion on the Statement, in so far as it relates to the amounts and disclosures in respect of these subsidiaries, joint ventures and associates is based solely on the report of such auditors and procedures performed by us as stated in paragraph 3 above.

   Certain of these subsidiaries and joint ventures are located outside India whose unaudited interim financial results and other unaudited financial information have been prepared in accordance with accounting principles generally accepted in their respective countries and which have been reviewed by other auditors under generally accepted auditing/review standards applicable in their respective countries. The Holding Company's management has converted the financial results of such subsidiaries and joint ventures located outside India from accounting principles generally accepted in their respective countries to accounting principles generally accepted in India. We have reviewed these conversion adjustments made by the Holding Company's management. Our conclusion in so far as it relates to the balances and affairs of such subsidiaries and joint ventures located outside India is based on the report of other auditors and the conversion adjustments prepared by the management of the Holding Company and reviewed by us.

7. The accompanying Statement includes unaudited interim financial results and other unaudited financial information in respect of:

   - 7 subsidiaries, whose interim financial results and other financial information reflect total assets of Rs 149.45 Crores as at September 30, 2026; total revenues of Rs 2.15 crores and Rs 3.93 crores; total net profit after tax of Rs. 7.16 crores and Rs. 7.06 crores and total comprehensive income of Rs. 7.16 crores and Rs. 7.06 crores, for the quarter ended September 30, 2026, and the period ended on that date respectively and net cash inflows of Rs. 2.37 crores for the period from April 01, 2026, to September 30, 2026.

   - 2 associates and 1 joint venture whose interim financial results include Group's share of net loss after tax of Rs. 0.04 crores and profit after tax of Rs. 0.01 crores and total comprehensive loss of Rs. 0.04 crores and total comprehensive income of Rs. 0.01 crores, for the quarter ended September 30, 2026, and the period ended on that date respectively.

S.R. BATLIBOI & CO. LLP
NEW DELHI

The unaudited interim financial results and other unaudited financial information of these subsidiaries, joint ventures and associates have not been reviewed by their auditor and have been approved and furnished to us by the Management and our conclusion on the Statement, in so far as it relates to the affairs of these subsidiaries, joint ventures and associates, is based solely on such unaudited interim financial results and other unaudited financial information. According to the information and explanations given to us by the Management, these interim financial results are not material to the Group.

Our conclusion on the Statement in respect of matters stated in para 6 and 7 above is not modified with respect to our reliance on the work done and the reports of the other auditors and the financial results/financial information certified by the Management.

For S.R. Batliboi & Co. LLP
Chartered Accountants
ICAI Firm registration number: 301003E/E300005

per Vikas Mehra
Partner
Membership No.: 094421

UDIN: 26094421KLXQAM5704

Place: Gurugram
Date: November 05, 2026

Annexure 1

A. List of Subsidiaries

Name of the Company	Type	Holding Company
Uno Mindarika Private Limited	Subsidiary	Uno Minda Limited
Uno Minda EV systems Private Limited	Subsidiary	
Uno Minda Kyoraku Limited	Subsidiary	
Uno Minda Katolec Electronics Services Private Limited	Subsidiary	
Minda Westport Technologies Limited	Subsidiary	
Minda Storage Batteries Private Limited	Subsidiary	
Uno Minda Auto systems Private Limited	Subsidiary	
Uno Minda Mobility Solutions Private Limited (formerly known as Uno Minda Buehler Motor Private Limited)	Subsidiary	
Uno Minda Tachi-S Seating Private Limited	Subsidiary	
Uno Minda Auto Technologies Private Limited	Subsidiary	
YA Auto Industries (Partnership firm)	Subsidiary	
Samaira Engineering (Partnership firm)	Subsidiary	
S.M. Auto Industries (Partnership firm)	Subsidiary	
Auto Component (Partnership firm)	Subsidiary	
Yogendra Engineering (Partnership firm)	Subsidiary	
Uno Minda Auto Innovations Private Limited	Subsidiary	
Minda Onkyo India Private Limited	Subsidiary	
MI Torica India Private Limited	Subsidiary	
MITIL Polymer Private Limited	Step down subsidiary	MI Torica India Private Limited
Global Mazinkert S.L.	Subsidiary	Uno Minda Limited
Clarton Horn S.A.U., Spain	Step down subsidiary	Global Mazinkert S.L.
Clarton Horn Singaloustik GmbH, Germany (under liquidation)	Step down subsidiary	Clarton Horn S.A.U., Spain
Clarton Horn S. De R.L. De C.V., Mexico	Step down subsidiary	Clarton Horn S.A.U., Spain
Light & Systems Technical Centre, S.L. Spain	Step down subsidiary	Global Mazinkert S.L.
PT Minda Asean Automotive	Subsidiary	Uno Minda Limited
PT Minda Trading	Step down subsidiary	PT Minda Asean Automotive
PT Minda Asean Automotive Thailand	Liaison office of subsidiary	PT Minda Asean Automotive
Sam Global Pte Ltd.	Subsidiary	Uno Minda Limited

S.R. BATLIBOI & CO. LLP NEW DELHI

Name of the Company	Type	Holding Company
Minda Industries Vietnam Company Limited	Step down subsidiary	Sam Global Pte Ltd.
Minda Korea Co Ltd	Step down subsidiary	Sam Global Pte Ltd.
Uno Minda Auto Spare Parts and Components Trading L.L.C	Step down subsidiary	Sam Global Pte Ltd.
Uno Minda Europe GmbH	Step down subsidiary	Sam Global Pte Ltd.
Uno Minda Systems GmbH	Step down subsidiary	Uno Minda Europe GmbH
CREAT GmbH	Step down subsidiary	Uno Minda Europe GmbH
CREAT Czech S.R.O	Step down subsidiary	CREAT GmbH

B. List of Joint Ventures and Associates

Name of the Company	Type
Roki Uno Minda Co. Private Limited	Joint Venture
Tokai Rika Minda India Private Limited	Joint Venture
Denso Ten Uno Minda India Private Limited	Joint Venture
Uno Minda D-Ten India Private Limited	Joint Venture
Rinder Riduco, S.A.S. Columbia	Joint Venture
Toyoda Gosei Uno Minda India Private Limited (Formerly known as Toyoda Gosei Minda India Private Limited)	Joint Venture
Toyoda Gosei South India Private Limited	Subsidiary of Joint Venture (Toyoda Gosei Uno Minda India Pvt. Ltd.)
Minda TTE Daps Private Limited (under liquidation w.e.f. March 31, 2023)	Joint venture
Strongsun Renewables Private Limited	Associate
CSE Dakshina Solar Private Limited	Associate
Minda Nabtesco Automotive Private Limited	Associate



UNO MINDA LIMITED
REGD. OFFICE : B-64/1, WAZIRPUR INDUSTRIAL AREA, DELHI-110052
PH: 011- 27374444, 0124- 2290427 Fax: 0124- 2290676
CIN: L74899DL1992PLC050333
Website: www.unominda.com

STATEMENT OF UNAUDITED CONSOLIDATED FINANCIAL RESULTS FOR THE QUARTER AND SIX MONTHS ENDED SEPTEMBER 30, 2026

(₹ in Crores, except per share data)

	Particulars	Quarter ended			Six months ended		Year ended
		September 30, 2026	June 30, 2026	September 30, 2025	September 30, 2026	September 30, 2025	March 31, 2026
		(Unaudited)	(Unaudited	(Unaudited)	(Unaudited)	(Unaudited)	(Audited)
1	**Income**						
	(a) Revenue from operations	6,655.42	5,556.85	4,814.03	12,212.27	9,303.12	19,657.59
	(b) Other income	4.50	6.31	12.93	10.81	24.96	34.43
	Total income	**6,659.92**	**5,563.16**	**4,826.96**	**12,223.08**	**9,328.08**	**19,692.02**
2	**Expenses**						
	(a) Cost of raw materials and components consumed	4,061.85	3,539.66	2,870.61	7,601.51	5,534.50	11,982.71
	(b) Purchases of traded goods	383.21	282.13	177.62	665.34	430.90	841.48
	(c) Changes in inventories of finished goods, traded goods and work-in-progress	54.13	(115.40)	43.70	(61.27)	(37.46)	(197.91)
	(d) Employee benefits expense	753.25	718.65	635.73	1,471.90	1,259.71	2,583.33
	(e) Finance costs	48.70	46.06	45.39	94.76	89.38	187.02
	(f) Depreciation and amortisation expense	178.05	176.63	173.42	354.68	332.73	703.56
	(g) Other expenses	669.71	560.13	534.61	1,229.84	1,020.59	2,196.75
	Total expenses	**6,148.90**	**5,207.86**	**4,481.08**	**11,356.76**	**8,630.35**	**18,296.94**
3	**Profit before share of profit/ (loss) of associates and joint ventures, exceptional items and tax (1-2)**	**511.02**	**355.30**	**345.88**	**866.32**	**697.73**	**1,395.08**
4	Share of profit of associates and joint ventures (net of tax)	59.77	47.55	63.37	107.32	110.63	248.87
5	**Profit before exceptional items and tax (3+4)**	**570.79**	**402.85**	**409.25**	**973.64**	**808.36**	**1,643.95**
6	Exceptional items (refer note 8)	-	-	-	-	-	(27.57)
7	**Profit before tax (5+6)**	**570.79**	**402.85**	**409.25**	**973.64**	**808.36**	**1,616.38**
8	**Income tax expense**						
	(a) Current tax	141.08	91.82	93.50	232.90	187.27	365.57
	(b) Deferred tax	(11.10)	(4.48)	(7.04)	(15.58)	(10.73)	(33.25)
	Total tax expense	**129.98**	**87.34**	**86.46**	**217.32**	**176.54**	**332.32**
9	**Net profit for the period/ year (7-8)**	**440.81**	**315.51**	**322.79**	**756.32**	**631.82**	**1,284.06**
10	**Other comprehensive income for the period/ year**						
	(a) Other comprehensive income not to be reclassified to profit or loss in subsequent period/ year:						
	(i) Remeasurement gain /(loss) on defined benefit obligation	(5.56)	-	(4.31)	(5.56)	(4.64)	10.82
	(ii) Fair value change of equity instrument valued through other comprehensive income	(6.11)	0.34	(6.66)	(5.77)	(0.11)	(9.46)
	(iii) Income-tax relating to items that will not be reclassified to profit or loss in subsequent period/ year	2.34	(0.05)	1.93	2.29	1.08	(1.29)
	(b) Other comprehensive income that will be reclassified to profit or loss in subsequent period/ year:						
	(i) Exchange differences on translating the financial statements of foreign operations	7.05	(9.08)	4.64	(2.03)	2.93	14.51
	(ii) Others	-	-	-	-	-	(1.43)
	(iii) Income-tax relating to items that will be reclassified to profit or loss in subsequent period/ year	-	-	-	-	-	-
	Other comprehensive income/ (loss), net of tax	**(2.28)**	**(8.79)**	**(4.40)**	**(11.07)**	**(0.74)**	**13.15**
11	**Total comprehensive income for the period / year , net of tax (9+10)**	**438.53**	**306.72**	**318.39**	**745.25**	**631.08**	**1,297.21**
12	**Profit for the period/ year attributable to:**						
	(a) Owners of Uno Minda Limited	419.72	295.83	303.99	715.55	594.69	1,197.13
	(b) Non-controlling interests	21.09	19.68	18.80	40.77	37.13	86.93
13	**Other comprehensive income/ (loss) for the period/ year attributable to:**						
	(a) Owners of Uno Minda Limited	(1.76)	(8.77)	(3.89)	(10.53)	(0.20)	12.72
	(b) Non-controlling interests	(0.52)	(0.02)	(0.51)	(0.54)	(0.54)	0.43
14	**Total comprehensive income for the period/ year attributable to:**						
	(a) Owners of Uno Minda Limited	417.96	287.06	300.10	705.02	594.49	1,209.85
	(b) Non-controlling interests	20.57	19.66	18.29	40.23	36.59	87.36
15	Paid up equity share capital (face value of ₹2 per share)						115.49
16	Other equity						6,714.08
17	Earnings per share (face value of ₹2 each) (not annualised, except for the year ended)						
	(a) Basic earning per share (in ₹)	7.27	5.12	5.28	12.39	10.34	20.78
	(b) Diluted earning per share (in ₹)	7.26	5.11	5.27	12.38	10.32	20.75

UNO MINDA LIMITED

S.R. Batliboi & Co. LLP, New Delhi

for Identification

UNO MINDA LIMITED
REGD. OFFICE : B-64/1, WAZIRPUR INDUSTRIAL AREA, DELHI-110052
PH: 011- 27374444, 0124- 2290427 Fax: 0124- 2290676
CIN: L74899DL1992PLC050333
Website: www.unominda.com

STATEMENT OF UNAUDITED CONSOLIDATED ASSETS AND LIABILITIES AS AT SEPTEMBER 30, 2026

(₹ in Crores)

Particulars	As at September 30, 2026 (Unaudited)	As at March 31, 2026 (Audited)
Assets		
Non-current assets		
Property, plant and equipment	4,609.74	4,428.28
Capital work in progress	947.47	739.35
Investment properties	12.50	12.63
Goodwill	356.05	356.08
Other intangible assets	220.09	241.63
Intangible assets under development	-	7.04
Right-of-use assets	651.95	619.11
Investment in associates and joint ventures	917.66	923.53
Financial assets		
(i) Investments	22.59	24.31
(ii) Other financial assets	110.16	73.02
Deferred tax assets (net)	125.19	106.71
Non-current tax assets (net)	26.24	12.65
Other non-current assets	212.95	162.64
Total non-current assets	**8,212.59**	**7,706.98**
Current assets		
Inventories	2,479.27	2,131.02
Financial assets		
(i) Investments	53.54	3.37
(ii) Trade receivables	3,371.14	2,706.27
(iii) Cash and cash equivalents	205.15	276.99
(iv) Bank balances other than (iii) above	79.92	81.14
(v) Other financial assets	202.67	229.72
Other current assets	586.38	567.37
Total current assets	**6,978.07**	**5,995.88**
Assets classified as held for sale	**2.50**	**2.50**
Total assets	**15,193.16**	**13,705.36**
Equity and liabilities		
Equity		
Equity share capital	115.50	115.49
Other equity	7,324.41	6,714.08
Equity attributable to equity holders of the Parent	**7,439.91**	**6,829.57**
Non-controlling interests	472.99	430.90
Total equity	**7,912.90**	**7,260.47**
Non-current liabilities		
Financial liabilities		
(i) Borrowings	827.77	1,069.26
(ii) Lease liabilities	194.57	159.37
(iii) Other financial liabilities	2.90	8.82
Provisions	179.05	180.48
Deferred tax liabilities (net)	7.51	6.90
Other non-current liabilities	52.62	18.59
Total non-current liabilities	**1,264.42**	**1,443.42**
Current liabilities		
Contract liabilities	90.45	75.15
Financial liabilities		
(i) Borrowings	1,871.87	1,468.03
(ii) Lease liabilities	47.06	43.46
(iii) Trade payables		
(a) total outstanding dues of micro enterprises and small enterprises	678.82	468.48
(b) total outstanding dues of creditors other than micro enterprises and small enterprises	2,610.35	2,113.61
(iv) Other financial liabilities	296.28	378.23
Other current liabilities	117.27	185.40
Provisions	287.13	256.15
Current tax liabilities (net)	16.61	12.96
Total current liabilities	**6,015.84**	**5,001.47**
Total liabilities	**7,280.26**	**6,444.89**
Total equity and liabilities	**15,193.16**	**13,705.36**

UNO MINDA LIMITED ★

S.R. Batliboi & Co. LLP, New Delhi
for Identification

UNO MINDA LIMITED
REGD. OFFICE : B-64/1, WAZIRPUR INDUSTRIAL AREA, DELHI-110052
PH: 011- 27374444, 0124- 2290427 Fax: 0124- 2290676
CIN: L74899DL1992PLC050333
Website: www.unominda.com

STATEMENT OF UNAUDITED CONSOLIDATED CASH FLOWS FOR THE SIX MONTHS ENDED SEPTEMBER 30, 2026

(₹ in Crores)

	Particulars	For the six months ended September 30, 2026 (Unaudited)	For the six months ended September 30, 2025 (Unaudited)
A	**Cash flows from operating activities :**		
	Profit before tax	973.64	808.36
	Adjustments to reconcile profit before tax to net cash flows:		
	Depreciation and amortisation expense	354.68	332.73
	Interest income on bank deposits and others	(4.17)	(3.17)
	Interest income on income tax refund	(1.66)	(4.91)
	Liabilities/ provisions no longer required written back	(0.47)	(0.37)
	Share of profit of associates and joint ventures (net of tax)	(107.32)	(110.63)
	Share-based payment expense	4.05	4.47
	Finance costs	94.76	89.38
	Unrealised foreign exchange (gain)/ loss (net)	1.27	(5.90)
	Impairment allowance of financial and non financial assets (net)	0.64	1.44
	Change in financial assets measured at fair value through profit or loss (net)	-	(0.10)
	Profit on sale of current investment	(0.28)	(0.03)
	Gain on disposal of property, plant and equipment (net)	(0.41)	(2.79)
	Operating profit before working capital changes	**1,314.73**	**1,108.48**
	Movement in working capital		
	(Increase)/ decrease in inventories	(348.25)	(83.31)
	(Increase)/ decrease in trade receivables	(664.79)	(160.99)
	(Increase)/ decrease in other financial assets	(11.04)	(101.81)
	(Increase)/ decrease in other assets	(24.72)	(62.55)
	Increase/ (decrease) in trade payables	703.89	124.24
	Increase/ (decrease) in other financial liabilities	(22.36)	41.77
	Increase/ (decrease) in other liabilities	(34.56)	(48.61)
	Increase/ (decrease) in contract liabilities	15.30	(6.81)
	Increase/ (decrease) in provisions	23.99	51.56
	Cash generated from operations	**952.19**	**861.97**
	Income tax paid (net of refund)	(241.18)	(184.39)
	Net cash flows generated from operating activities (A)	**711.01**	**677.58**
B	**Cash flows from investing activities**		
	Purchase of property, plant and equipment, investment property, other intangible assets, capital work in progress and leasehold land (net of capital advances and capital creditors)	(806.53)	(728.88)
	Proceeds from sale of property, plant and equipment, investment property, other intangible assets and leasehold land	1.23	4.55
	Investment made in associates and joint venture	-	(0.06)
	Purchase of current investments	(50.16)	(93.06)
	Proceed from sale of current investment	-	58.03
	Payment for purchase of non-controlling interest in subsidiary	(1.02)	(141.28)
	Payment for acquisition of business	-	(1.49)
	Payment for acquisition of E-drive business	-	(58.01)
	Interest received on bank deposits and others	4.17	3.17
	Dividend received from associates and joint venture	113.19	136.79
	Redemption of / (investment in) fixed deposits (net)	2.17	(6.02)
	Net cash used in investing activities (B)	**(736.95)**	**(826.26)**
C	**Cash flows from financing activities**		
	Proceeds from issue of equity share capital	0.01	0.45
	Securities premium on issue of equity shares	2.20	109.54
	Proceeds from share application money pending allotment	-	1.71
	Additional capital infused by non-controlling interest in subsidiary	24.50	-
	Proceeds from short term borrowings (net)	173.47	71.52
	Repayment of long term borrowings	(218.71)	(166.76)
	Proceeds from long term borrowings	202.67	465.94
	Interest paid on borrowings	(89.06)	(88.44)
	Payment of interest portion of lease liabilities	(7.67)	(6.48)
	Payment of principal portion of lease liabilities	(9.89)	(30.96)
	Dividend paid/ drawings by non controlling interest	(123.69)	(108.47)
	Net cash (used in)/ from financing activities (C)	**(46.17)**	**248.05**
	Net (Decrease)/ increase in cash and cash equivalents (A+B+C)	**(72.11)**	**99.37**
	Cash and cash equivalents as at beginning of the period	**276.99**	**197.90**
	Effects of exchange rate changes on cash and cash equivalents	0.27	0.08
	Cash and cash equivalents as at the end of the period	**205.15**	**297.35**

UNO MINDA LIMITED

S.R. Batliboi & Co. LLP, New Delhi

for Identification

NOTES ON UNAUDITED CONSOLIDATED FINANCIAL RESULTS FOR THE QUARTER AND SIX MONTHS ENDED SEPTEMBER 30, 2026

1 These unaudited consolidated financial results of the Holding Company have been prepared in accordance with the Indian Accounting Standards (Ind AS) as prescribed under Section 133 of the Companies Act 2013 read with the Companies (Indian Accounting Standards) rules, 2015 as amended. The said financial results represent the results of Uno Minda Limited ("Holding Company") and its subsidiaries (the Holding Company and its subsidiaries together referred to as "the Group"), its associates and joint ventures for the quarter and six months ended September 30, 2026.

2 These unaudited consolidated financial results for the quarter and six months ended September 30, 2026, have been reviewed by the Audit Committee and subsequently approved by the Board of Directors of the Holding Company at their respective meetings held on November 05, 2026. These results have been subjected to limited review by the statutory auditors of the Holding Company in accordance with Regulation 33 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015. The auditors have expressed an unmodified conclusion on above results.

3 The Group is engaged in the business of manufacturing of auto components including auto electrical parts and its accessories and ancillary services. The Group's activities fall within single primary operating segment and accordingly, disclosures as per Ind AS 108 - Operating Segments are not applicable to the Group.

4 During the quarter ended June 30, 2026, the Holding Company has allotted 45,390 equity shares upon exercise of stock options by ESOP holders under UNOMINDA Employee Stock Option Scheme 2019.

5 During the quarter ended September 30, 2026, the Holding Company has granted 2,43,280 stock options at an exercise price of ₹1050 per option under UNOMINDA Employee Stock Option Scheme 2025 subject to satisfying specified vesting criteria based on market condition and performance conditions. The same has been accounted for in accordance with Ind AS 102- "Share Based Payment".

6 During the quarter ended September 30, 2026, the Holding Company issued listed Commercial Papers (CPs) aggregating to ₹100.00 crores, carrying interest at 6.30% p.a. and redeemable on December 24, 2026. The Commercial Papers are listed on the National Stock Exchange of India Limited (NSE).

7 During the year ended March 31, 2026, the Holding Company had approved the acquisition of 8,50,000 Equity Shares, representing 50.00% of equity share capital, in joint venture namely "Rinder Riduco S.A.S", Columbia from its wholly owned subsidiary company namely "Light & Systems Technical Centre, S.L. Spain" (LSTC), at a consideration of ₹14.95 crores (EUR 14,88,043). The transaction will be accounted upon completion of acquisition.

8 During the year ended March 31, 2026, the Group recognised exceptional items amounting to ₹27.57 crores, representing an expense towards employee benefit obligations arising from the implementation of the Code on Wages, 2019.

9 During the quarter ended September 30, 2026, the Holding Company has completed the acquisition of 19% equity stake held by non- controlling shareholder namely "Onkyo Sound Corporation", Japan, in its subsidiary company namely " Minda Onkyo India Private Limited", for an aggregate consideration of ₹1.02 crores, pursuant to the share purchase agreement entered into in an earlier year. The difference between consideration paid and carrying value of non-controlling interest has been recognised in retained earnings.

10 During the quarter ended September 30, 2026, pursuant to a rights issue, the Holding Company and the non-controlling shareholder made investments in the fully paid-up equity share capital of its subsidiary company namely "Uno Minda Tachi-S Seating Private Limited", amounting to ₹25.50 crores and ₹24.50 crores respectively.

11 The Board of Directors of the Holding Company, at its meeting held on August 4, 2026, approved the Scheme of Amalgamation for merger ("Scheme") of Minda Onkyo India Private Limited ("Transferor Company") with Uno Minda Limited ("Transferee Company") and their respective shareholders and creditors, pursuant to Sections 230 to 232 and other applicable provisions of the Companies Act, 2013. The accounting treatment of the aforesaid amalgamation will be given effect upon receipt of the requisite approval of the Hon'ble National Company Law Tribunal, New Delhi.

12 The Board of Directors of the Holding Company, at its meeting held on May 16, 2026, recommended a final dividend of ₹1.75 per equity share of face value ₹2 each for the financial year ended March 31, 2026. The final dividend was subsequently approved by the shareholders at the Annual General Meeting held on July 31, 2026 and has been accounted for during the quarter ended September 30, 2026.

For and on behalf of the Board of Uno Minda Limited
CIN: L74899DL1992PLC050333

(NIRMAL K. MINDA)
Chairman
DIN: 00014942

Place: Gurugram, Haryana
Date: November 05, 2026

UNO MINDA LIMITED

S.R. Batliboi & Co. LLP, New Delhi

for Identification

Annexure-II

Disclosure under Para B of Part A of Schedule III to the Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements), Regulations, 2015 read with SEBI Master Circular No. HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated January 30, 2026:

Sr. No.	Particulars	
a)	Existing Capacity	1,45,000 units p.a.
b)	Existing capacity utilization	NIL (SOP planned in March 2027)
c)	Proposed capacity addition (incremental)	291,000 units p.a.
d)	Period within which the proposed capacity is to be added	Capacity to be added in a phased manner product wise with SOP From Q2 2028.
e)	Investment required (Incremental)	INR 85.00 Cr. Approx.
f)	Mode of financing	Term Loan and Internal Accrual
g)	Rationale	Business Growth and to meet the demand of customers.

UNO MINDA LIMITED

Srivastava

Annexure-III

Disclosure under sub-para (7) of Para A of Part A of Schedule III to the Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with SEBI Circular No. HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated January 30, 2026:

- **Mr. Nitesh Minda- CEO-SCS Domain**

a)	Name of Senior Management Personnel	Mr. Nitesh Minda
b)	Reason for change ~~viz. appointment, re-appointment, resignation, removal, death or~~ otherwise;	Change in Role
c)	Date of appointment~~/re-appointment/cessation (as applicable)~~ & term of appointment~~/re-appointment~~;	Date of Change in Role: November 05, 2026 Term: Full Time Employment
d)	Brief Profile (in case of appointment);	Mr. Nitesh Minda is an accomplished business leader with over 22 years of professional experience. He has been associated with Uno Minda since March 2008 and currently serves as President & Chief Marketing Officer. Over the course of his association with Uno Minda, he has played a significant role in driving growth and value creation across multiple automotive verticals. With a strong foundation in technical and commercial functions, Mr. Minda continues to drive Uno Minda's brand value, customer engagement, and growth strategies. His ability to align marketing vision with business objectives has been a cornerstone of the Group's sustained success and innovation-driven approach.
e)	Disclosure of relationship between Directors (in case of appointment of a director)	Not Applicable

UNO MINDA LIMITED

- **Mr. Kartikeya Joshi- Chief Marketing Officer (CMO)**

a)	Name of Senior Management Personnel	Mr. Kartikeya Joshi
b)	Reason for change ~~viz.~~ appointment, ~~re-appointment, resignation, removal, death or otherwise;~~	Appointment
c)	Date of appointment~~/re-appointment/cessation (as applicable)~~ & term of appointment~~/re-appointment~~;	Date of Appointment: November 05, 2026 Term: Full Time Employment
d)	Brief Profile (in case of appointment);	Mr. Kartikeya Joshi is a seasoned business leader with over 25 years of diverse industry experience across the Automotive and Healthcare sectors. He has been associated with Uno Minda since December 2018 and currently serves as President & Head of Strategy. Prior to joining Uno Minda, he held various leadership positions with Bosch India and Philips India Ltd. and also gained entrepreneurial exposure through his association with a health-tech start-up. Mr. Joshi holds an M. Tech in Electrical Engineering from IIT Delhi and an MBA in Marketing and Entrepreneurship from the Indian School of Business (ISB). His diverse professional and academic background brings together strong technical expertise, business acumen, and a strategic perspective.
e)	Disclosure of relationship between Directors (in case of appointment of a director)	Not Applicable

UNO MINDA LIMITED

- **Mr. Amit Jain- Group Chief Growth and Technology Officer (CGTO)**

a)	Name of Senior Management Personnel	Mr. Amit Jain
b)	Reason for change ~~viz. appointment~~, ~~re-appointment,~~ ~~resignation, removal, death or~~ otherwise;	Change in Role
c)	Date of appointment~~/re-appointment/cessation (as applicable)~~ & term of appointment~~/re-appointment~~;	Date of Change in Role: November 05, 2026 Term: Full Time Employment
d)	Brief Profile (in case of appointment);	Mr. Amit Jain is a seasoned automotive industry leader with extensive experience across automotive electronics, product development, manufacturing, vendor management, operations, business development, and executive leadership. He has been associated with Uno Minda since May 2017 and currently serves as CEO & Executive Director and Group CTO & Executive Director. Prior to joining Uno Minda, Mr. Jain held several leadership positions at Visteon Corporation, including Country Head – Electronics, along with Director-level responsibilities across business development, program management, operations, and product development. Earlier in his career, he worked with Escorts Limited in vendor development and manufacturing roles. Mr. Jain holds a Bachelor of Engineering in Mechanical Engineering from RV College of Engineering and has completed the Advanced Management Programme from IIM Bangalore. His diverse experience brings together strong expertise in technology, manufacturing, business management, and strategic leadership.
e)	Disclosure of relationship between Directors (in case of appointment of a director)	Not Applicable

UNO MINDA LIMITED