

30th October, 2026

To,
The Manager (CRD)
BSE Limited,
Phiroze Jeejeebhoy Towers,
Dalal Street, Fort
Mumbai - 400001
Scrip Code: 523828

To,
The Manager - Listing Department
National Stock Exchange of India Ltd.,
Exchange Plaza, Bandra Kurla Complex,
Bandra (East),
Mumbai - 400051
Symbol: MENONBE

Dear Sir / Ma'am,

Sub: Investor Presentation.

Pursuant to the provisions of Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 please find attached herewith Investor Presentation titled "Menon Bearings Ltd. Investor Presentation - October 2026 "giving highlight of Financial & Operational Performance **Q2 & H1FY27**.

The presentation is also being uploaded on the website of the Company i.e. www.menonbearings.in.

Kindly take the same on your record.

Thanking you,

Yours faithfully,

for **Menon Bearings Limited**

SIDDHESHWAR
R SUNIL
KADANE

Digitally signed by
SIDDHESHWAR SUNIL
KADANE
Date: 2026.10.30
10:27:37 +05'30'

Siddheshwar Kadane

Company Secretary & Compliance Officer

Membership No.:A72775

INDIA'S LEADING ENGINE BEARINGS COMPANY



**MENON BEARINGS
LIMITED**

MENON BEARINGS LIMITED



INVESTOR PRESENTATION

Q2 & H1FY27

Innovation | Precision | Quality | Growth

DEPLOYING **CRITICAL TECHNOLOGY** FOR HIGH END PRODUCTS



MASTERS IN NON FERROUS ALLOYS LIKE
**ALUMINIUM SILICON COPPER, MAGNESIUM &
PROCESSES LIKE SINTERING & COLD CLADDING**



Advanced Materials

Non Ferrous Alloys
Expertise



Advanced Processes

Sintering &
Cold Cladding



Engineered For Excellence

Precision. Performance.
Reliability.

This presentation and the accompanying slides (the “Presentation”), which have been prepared by **Menon Bearings Limited (the “Company”)**, have been prepared solely for information purposes and do not constitute any offer, recommendation or invitation to purchase or subscribe for any securities, and shall not form the basis or be relied on in connection with any contract or binding commitment whatsoever. No offering of securities of the Company will be made except by means of a statutory offering document containing detailed information about the Company.

This Presentation has been prepared by the Company based on information and data which the Company considers reliable, but the Company makes no representation or warranty, express or implied, whatsoever, and no reliance shall be placed on, the truth, accuracy, completeness, fairness and reasonableness of the contents of this Presentation. This Presentation may not be all inclusive and may not contain all of the information that you may consider material. Any liability in respect of the contents of, or any omission from, this Presentation is expressly excluded.

Certain matters discussed in this Presentation may contain statements regarding the Company’s market opportunity and business prospects that are individually and collectively forward-looking statements. Such forward-looking statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and assumptions that are difficult to predict. These risks and uncertainties include, but are not limited to, the performance of the Indian economy and of the economies of various international markets, the performance of the industry in India and world-wide, competition, the company’s ability to successfully implement its strategy, the Company’s future levels of growth and expansion, technological implementation, changes and advancements, changes in revenue, income or cash flows, the Company’s market preferences and its exposure to market risks, as well as other risks. The Company’s actual results, levels of activity, performance or achievements could differ materially and adversely from results expressed in or implied by this Presentation. The Company assumes no obligation to update any forward-looking information contained in this Presentation. Any forward-looking statements and projections made by third parties included in this Presentation are not adopted by the Company and the Company is not responsible for such third party statements and projections.

TABLE OF CONTENTS

Key Highlights

Way Forward

About Us

Annual Financials

Annexure





MENON BEARINGS

KEY HIGHLIGHTS – Q2 & H1FY27

KEY FINANCIAL HIGHLIGHTS – Q2 FY27

Consolidated

Revenue from Operation **100.9** 58.6% YoY ▲
Rs Crore

EBITDA **22.2** 103.8% YoY ▲
Rs Crore

Net Profit **14.7** 117.1% YoY ▲
Rs Crore

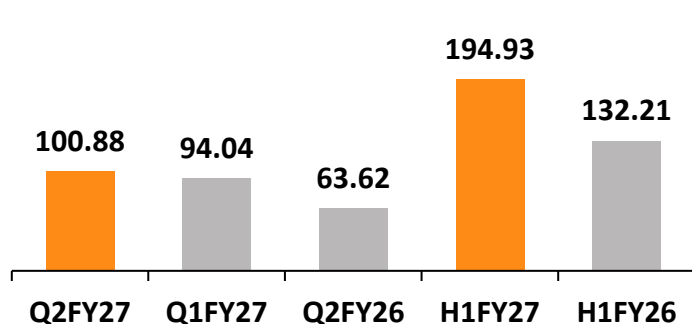
EPS **2.63** 117.4% YoY ▲
Rs



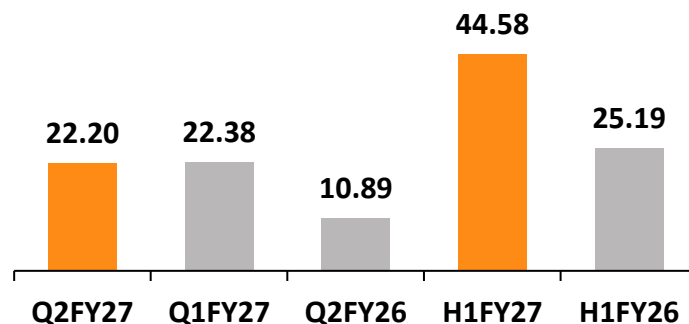
Key Financial Highlights – Q2 & H1FY27

Consolidated

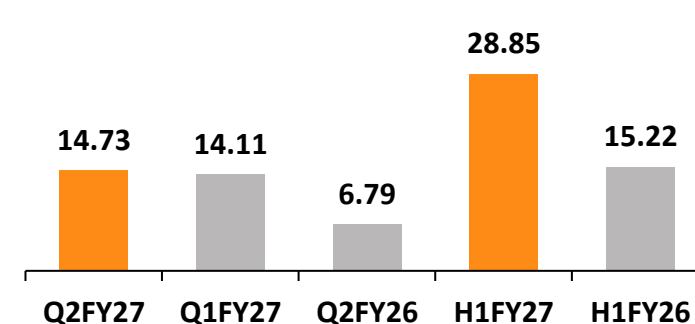
Revenue (Rs. In Crs)



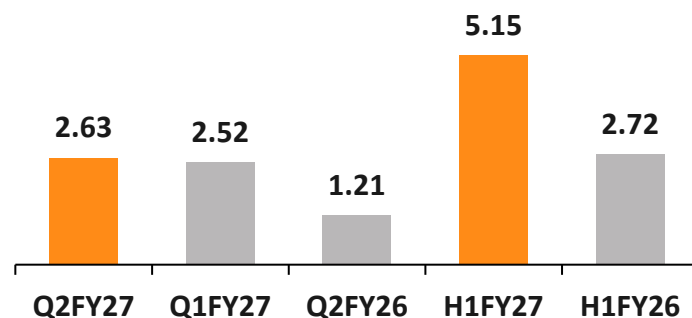
EBITDA (Rs. in Crs)



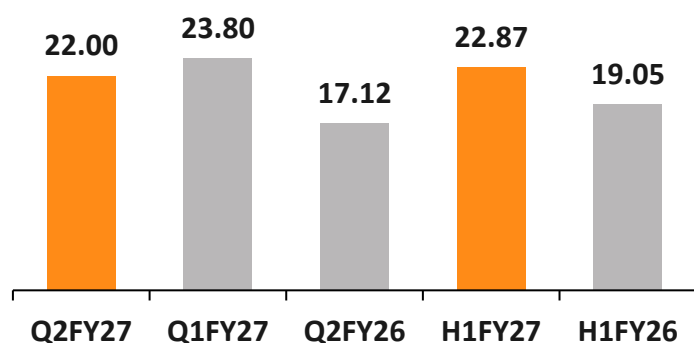
PAT (Rs. in Crs)



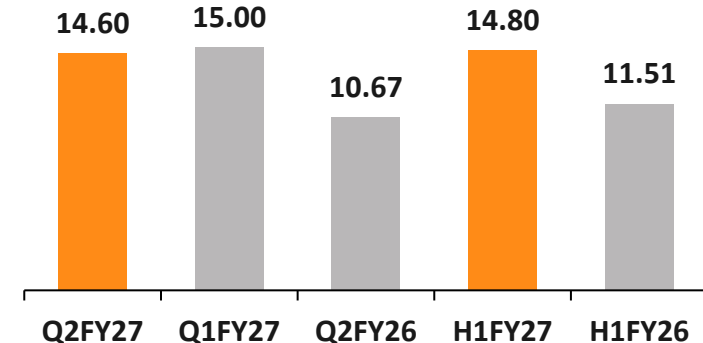
EPS (Rs)



EBITDA Margin (%)



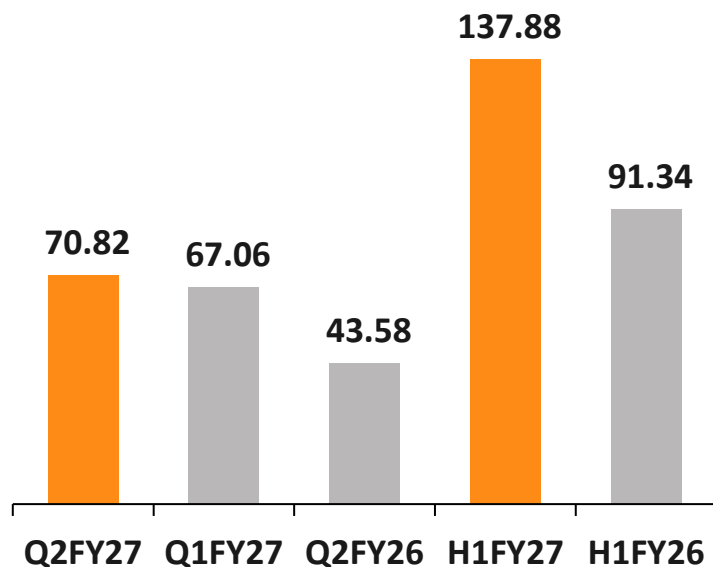
PAT Margin (%)



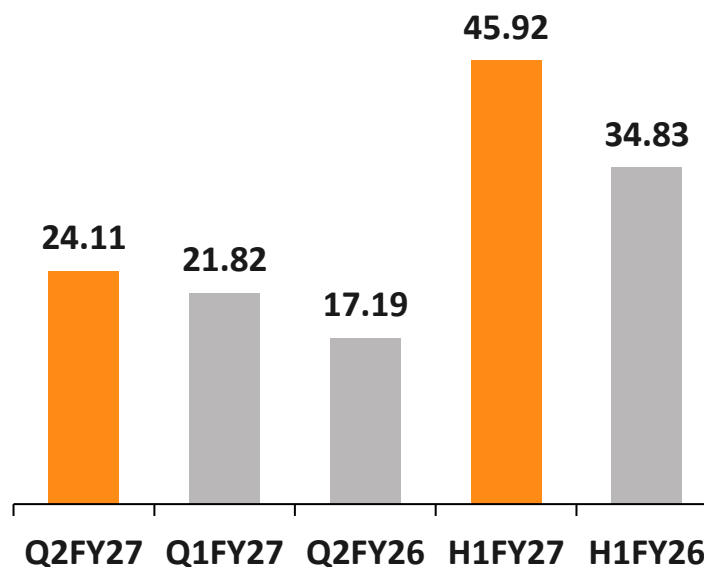
Product Wise Highlights – Q2 & H1FY27

Consolidated

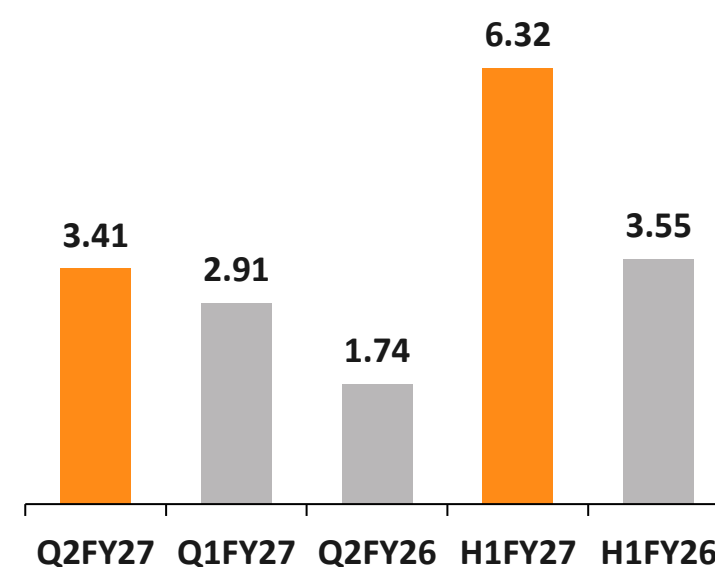
Bimetal (Rs. In Crs)



Alkop (Rs. In Crs)



Braking Systems (Rs. In Crs)

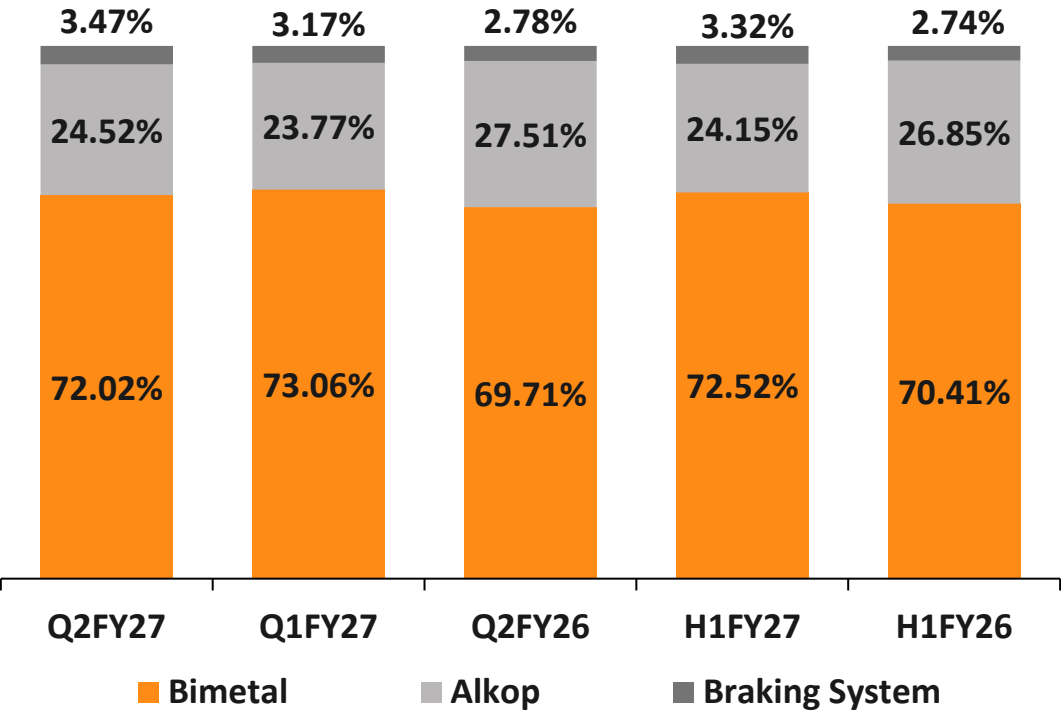


Note: Division numbers are gross numbers and not adjusted for inter-segment sales

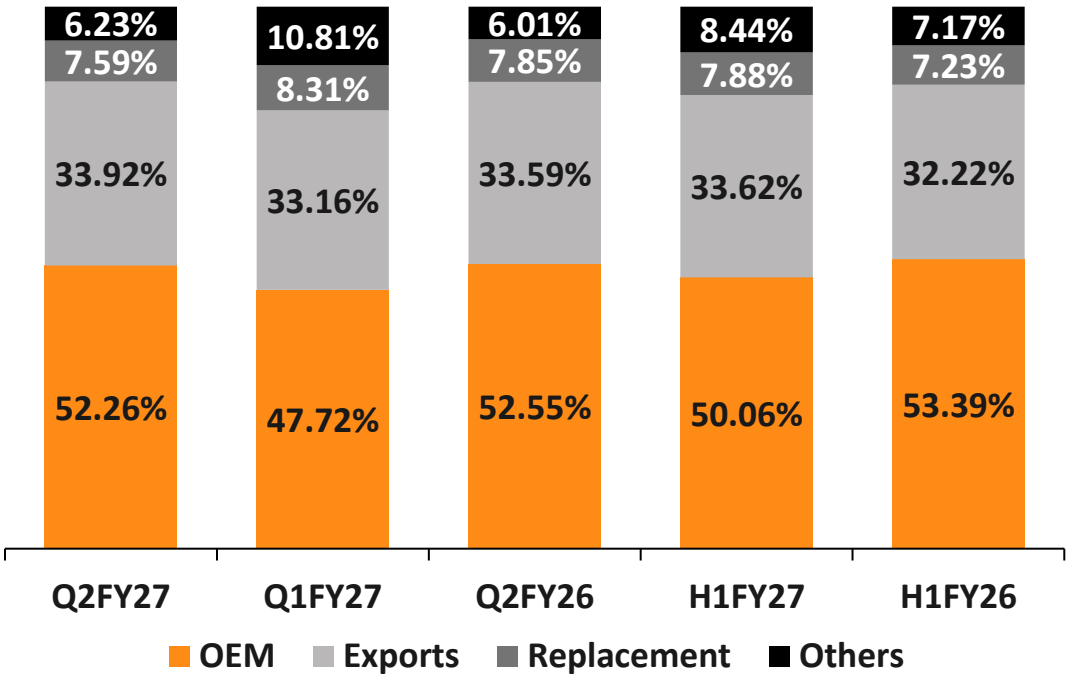
Revenue Breakup – Q2 & H1FY27

Consolidated

Product Wise



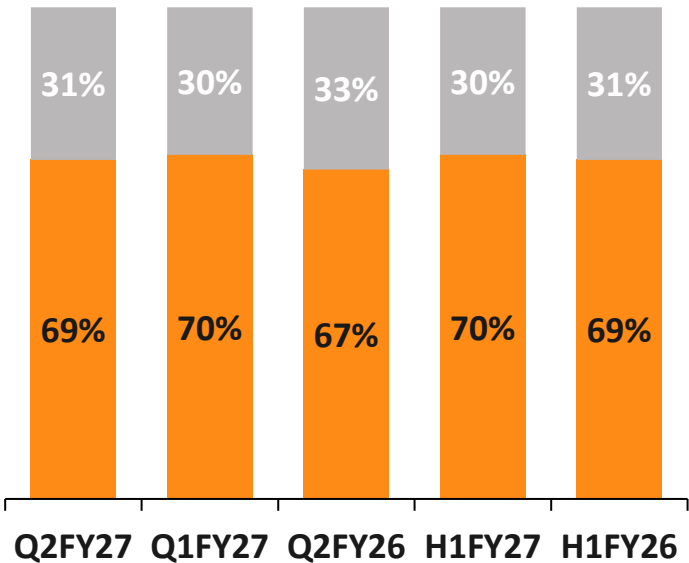
Channel Wise



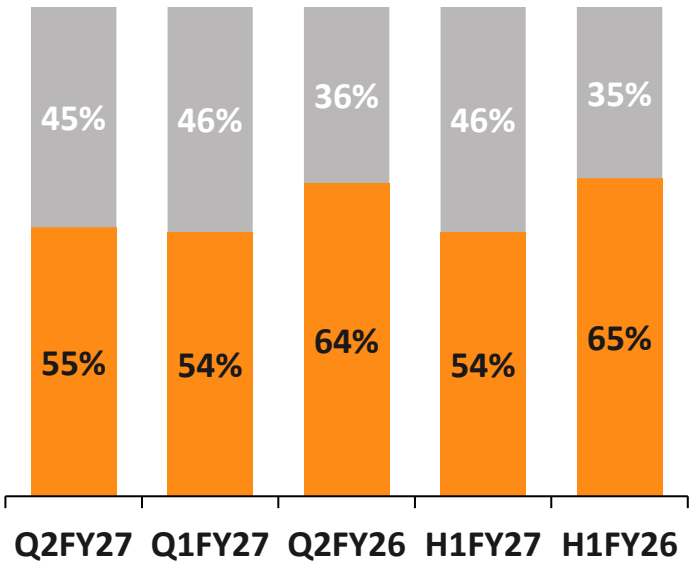
Segment Revenue Breakup – Q2 & H1FY27

Consolidated

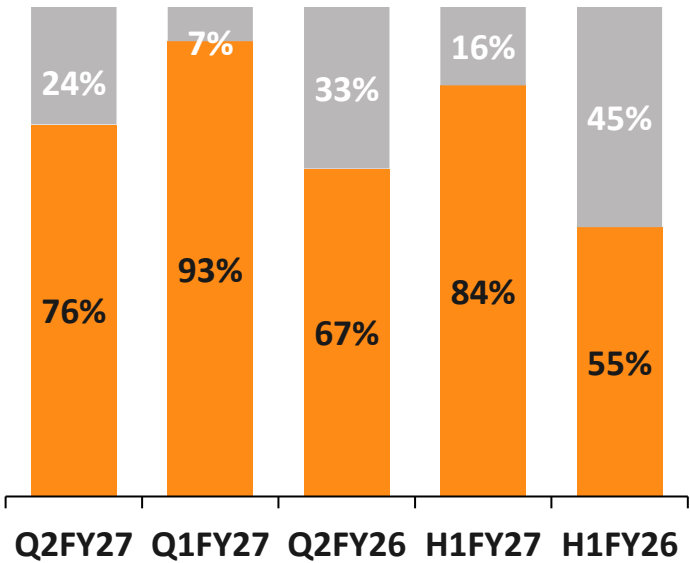
Bimetal



Alkop



Braking System



Domestic Export

Income Statement –Q2 & H1FY27

Consolidated

Particulars (Rs. in Crs)	Q2FY27	Q1FY27	Q2FY26	YoY (%)	H1FY27	H1FY26	YoY (%)
Net Sales	98.33	91.79	62.51	57.3	190.12	129.72	46.6
Operating Income	2.55	2.25	1.11	129.7	4.81	2.49	93.3
Revenue From Operations	100.88	94.04	63.62	58.6	194.93	132.21	47.4
Operating Expenses	65.28	58.70	41.47	75.1	123.99	84.43	61.9
Employee Cost	13.40	12.96	11.26	19.0	26.36	22.59	16.7
EBITDA	22.20	22.38	10.89	103.8	44.58	25.19	77.0
<i>EBITDA Margin (%)</i>	<i>22.00</i>	<i>23.80</i>	<i>17.12</i>	<i>488 bps</i>	<i>22.87</i>	<i>19.05</i>	<i>382 bps</i>
Other Income	1.14	0.26	1.27	-10.2	1.40	1.49	-6.0
Depreciation	2.84	2.76	2.34	21.4	5.60	4.63	20.9
EBIT	20.50	19.88	9.83	108.6	40.38	22.05	83.1
Finance Cost	1.26	1.37	1.19	5.9	2.62	2.34	11.8
Profit Before Tax	19.24	18.51	8.64	122.7	37.76	19.71	91.6
Tax	4.51	4.40	1.85	143.2	8.92	4.49	98.7
Profit After Tax	14.73	14.11	6.79	117.1	28.85	15.22	89.5
<i>PAT Margin (%)</i>	<i>14.60</i>	<i>15.00</i>	<i>10.67</i>	<i>394 bps</i>	<i>14.80</i>	<i>11.51</i>	<i>329 bps</i>
EPS (Rs.)	2.63	2.52	1.21	117.4	5.15	2.72	74.3

Key Highlights – Q2 & H1FY27

Bi-Metal Products

- Increasing exports and domestic orders for larger diameter bearings, bushes, and washers
- Samples received from prominent US company for aftermarket
- Targeting high-volume, high-value parts for additional annual business



Alkop

- 38 parts developed and tested for major customer
- Substantial orders anticipated for domestic and export markets
- Expected to generate Rs. 50-60 Cr annually within 2 years.
- In-house melting, die casting (pressure & gravity), machining, and powder coating; handling components up to 12kg



Brakes

- Growing export footprint and domestic aftermarket;
- Dynamometer installation underway for railway approvals and OEM orders.
- Expected significant turnover increase in FY26-27 post-Dynamometer commissioning



Strategic Implications

The company's integrated operations, rapid innovation, and customer-centric approach position it for sustained growth

Total projected annual revenue from new initiatives across divisions is expected to increase with capex investments ensuring scalability.



Robotic Automation Roadmap

Five initiatives rolling out Nov 2026 – Apr 2027 to lift productivity, quality and machine utilization

Project	Application	Current status	Target
Dual-CNC robotic cell (AMS)	Honeywell STT caps	Installation underway	Nov 2026
Dual-VMC robotic cell (Brother)	JD ISG parts	Design complete; execution in progress	Jan 2027
Dual-VMC robotic cell (AMS)	Honeywell STT housings	Simulation and design underway	Mar 2027
Vision inspection and powder coating automation	JD ISG parts, Honeywell caps	Design exploration with supplier	Apr 2027

Lower labor dependency

Reduced manpower per machine

Higher machine uptime

Minimized idle time between cycles

Greater productivity

More output from existing assets

Consistent quality

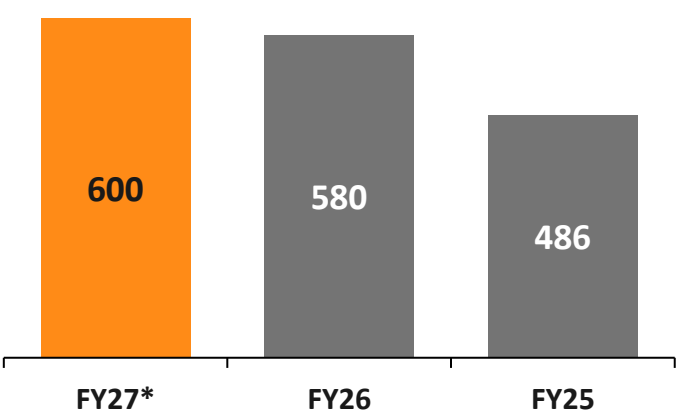
Repeatable, standardized processes

Better asset utilization

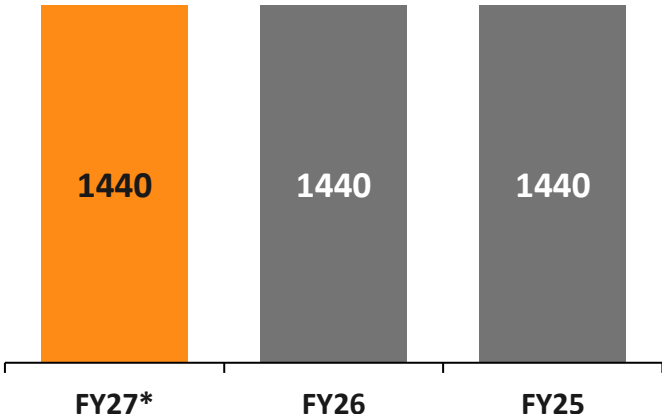
Improved return on capital equipment

Capacity Expansion In Progress

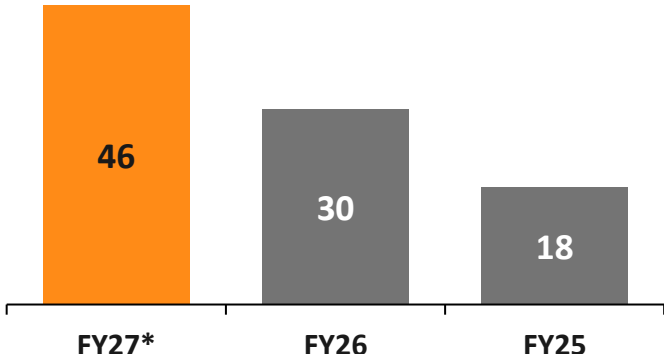
Bi-Metals Capacity (in lakhs)



Alkop Capacity (in MT)



Brake Capacity (lakh pcs)



CAPEX:

₹6.74 crore fully deployed in FY26 with ₹25 crore additional planned over next 2 years.

Strategic Impact:

Capitalize on **growing demand** in **high-precision bi-metal** applications

CAPEX:

₹19.59 crore fully deployed in FY26 with ₹7 crore additional planned over the next 2 years

Strategic Impact:

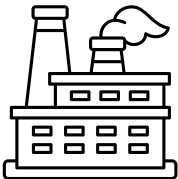
Serve expanded customer segments and achieve economies of scale

CAPEX:

₹0.58 crore fully deployed in FY26 with ₹2.50 crore additional planned over next 2 years

Strategic Impact:

Support revenue growth in a competitive sector



Capacity Upgrade

Bi-Metal Division | 600 Lakhs

Production capacity has increased from **580 lakh units** in FY26 to **600 lakh units** until H1FY27 (annualized), representing **~3% uplift**.

Brakes Division | 46 Lakh pcs

Production capacity has increased from **30 lakh pcs** in FY26 to **46 lakh pcs** until H1FY27 (annualized), representing **~53% uplift**

Strategic Investments For Sustainability And Cost Savings

01



Solar Power System (3,870 kWp)

Output: ~53,67,828 kWh/year

Benefits:

- Reduces reliance on fossil fuels, enhancing energy security.
- Lowers electricity costs, boosting long-term profitability.
- Cuts carbon emissions, aligning with ESG goals.

02



Energy-Efficient Motors

Savings: 1,800–2,000 kWh/year

Benefits:

- Optimizes performance with lower energy use.
- Reduces maintenance costs.
- Drives operational cost savings

03



LED Lighting

Benefits:

- Significant energy savings over traditional lighting.
- Longer lifespan, minimizing replacement costs.
- Eco-friendly with reduced environmental impact.

04



Electric Holding Furnace

Benefits:

- Eliminates diesel use, cutting fuel costs.
- Enhances efficiency with better temperature control.
- Lowers greenhouse gas emissions.

05



Boilers with Pre-Heat Chambers

Benefits:

- Improves fuel efficiency, reducing diesel consumption.
- Accelerates heating cycles, minimizing energy waste.
- Lowers costs and emissions.

Investment Highlights

These strategic initiatives demonstrate a commitment to sustainability, operational efficiency, and cost savings. By adopting solar energy, energy-efficient motors, LED lighting, electrically operated furnaces, and advanced boiler systems, the organization is well-positioned to achieve long-term financial and environmental benefits

Capital Investment:

Cost: Nil for energy conservation equipment, maximizing ROI on existing infrastructure.



MENON BEARINGS

WAY FORWARD

MENON



Way Forward

Expand Capacities

- For Alkop, with an additional ₹7 crore capex planned over the next two years, targeting an enhancement in machining capacity to match targeted growth
- Commercial production of 'Thrust Washers' ongoing with enhanced capacity at new manufacturing plant



New Segment

- Entered in to EV segment in Alkop for supply of components to Porsche, a German Luxury & Sports Car Maker through Eaton, an Ireland based supplier
- Targeting EV segment to be 8-10% of Alkop by FY27.
- Exploring new opportunities and new tech segments under Menon Bearing New Ventures.



Capitalise on strong network

- Leveraging the existing supply network and a strong relationship with the OEMs for products in the brake segment
- Registration of brake segment products with Railways is under progress



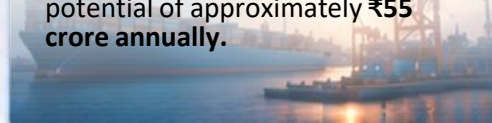
Focus on high Margin products

- No Constraint to expand for future operations – Ample Land available for future growth expansion in newer products segments to capture market growth



Target growth in export markets

- Exports remain a key growth driver, currently at ~34% of revenue and projected to reach 37% by FY27.
- Exports to USA are expected to increase significantly in Menon Bearing and Menon Alkop - Revenue per year expected is around ₹30 Crores
- Plans to enter Africa via a large distributor network
- Components developed / under development for several clients have received 50% approval, with production commenced in Q1FY26. These components hold a revenue potential of approximately ₹55 crore annually.



Expand Capacities
7 Crore Capex



EV Segment Growth
8 – 10% by FY27



Margin Expansion
High value product



Global Outreach
37% Revenue by FY27



MENON BEARINGS

ABOUT US



MENON

About Us

India's Leading Engine Bearing Manufacturer

Market Leader in the Engine Bearings segment and a dominant source for top auto OEMs across the world

Operates in 3 key business areas

-  **Bimetal Products**
-  **Alkop** (Aluminium Die Casting)
-  **Braking Systems**
(Brake Lining & Brake Shoes)

Catering to industries not impacted by advent of EVs



Light & Heavy Commercial Vehicle Engines



OTRs & Tractor Engines



Industrial Engines



Compressors for Refrigerators

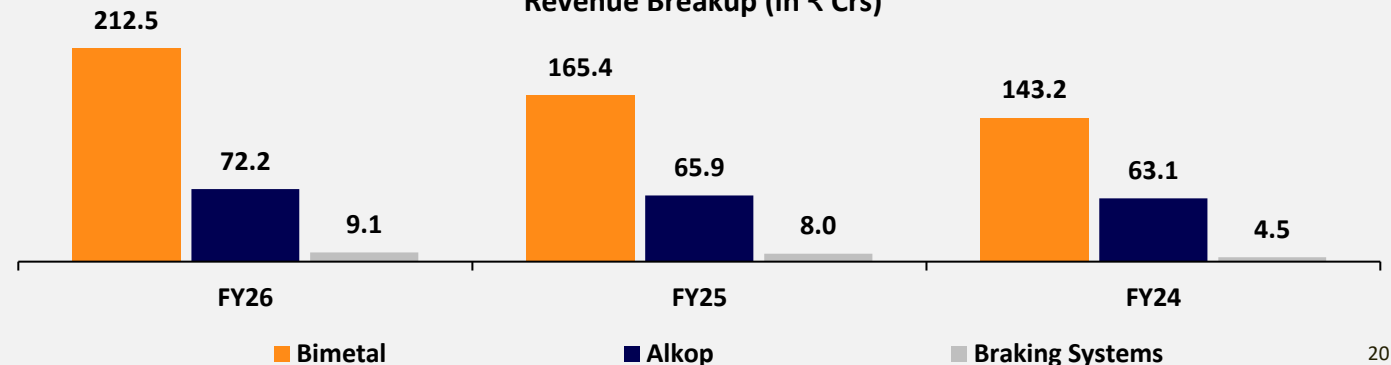


Pumps, Braking Systems, Axles etc.

Our Competitive Strengths

- Manufacturers of **highly critical moving engine components** that operate in high temperature, RPM & pressure, inside engines with high payloads
- Strong **Brand Equity** and Network
- Strongly positioned in India and globally with **exports to over 24 countries**
- Fully integrated** manufacturing facilities **under one roof**

Revenue Breakup (in ₹ Crs)



Key Business Highlights

6 Units



- 5 Plants in Kolhapur, India across **27 acres**.
- 1 Office & Warehouse in Indianapolis, USA.

Oligopoly



- Operating in a **4 Player** market in India.
- Only Indian Company in the Engine Bearings Segment.

M&HCV , OTR , Tractor, Industrial



- Segments where we are operating.
- Catering to Industries & Applications which will have low impact from shift to Electric Vehicles.

24+ Countries / 30% Revenue



- Exporting to over **24 countries** including USA, Brazil, Mexico, Netherlands, France, Italy, UK, UAE, Africa & Japan.
- Competes against Global players.



Board Of Directors



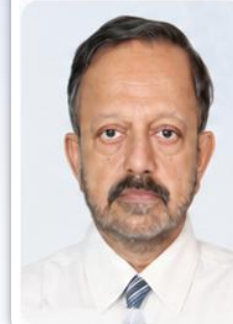
 **Nitin Menon**
(Executive Chairman)

Mr. Nitin Menon is an industrialist and has rich and varied experience in Automobile Sector. Associated with the Company since inception & lead the setup of 5 operational plants at Kolhapur



 **Arun Aradhye**
(Managing Director)

Mr. Aradhye is associated with the company for more than 14 years. He is responsible for finance, corporate administration, corporate image and relationships. He has a vast experience of more than 50 years in fields like Engineering, Auto, Manufacturing, Industry etc



 **Dr. Santosh Prabhu**
(Independent Director)

Mr. Santosh Prabhu is a renowned Neurological and Spinal Surgeon. He is a member of many international bodies like World Federation of Neurosurgeon



 **Nandan Borgalkar**
(Independent Director)

Mr. Borgalkar has over 40 years of experience in logistics, supply chain & transport. He has held senior roles at VRL Logistics, Kesineni Cargo, MRC Logistics & others. Founder Director of LOGI SCM DIGI Solutions Pvt. Ltd.



 **Kailash A. Nevagi**
(Independent Director)

Kailash Nevagi leads a team of lawyers as a Partner & Director at Abhay Nevagi and Associates and has wide experience of more than 31 years



Key Management Personnel

 **Chandrakant Ghatge**
(Chief Financial Officer)

Mr. Ghatge, a B.Com graduate with extensive experience in financial management, accounting, taxation, budgeting, and regulatory compliance, brings deep knowledge of the Company's operations and strong financial acumen to guide its financial strategy and governance



 **Dr. R. G. Sonkawade**
(Non-executive Director)

Senior Professor and Head of Physics at Shivaji University, Kolhapur, with a Ph.D. in Physics, post-doctoral training in Radiological Physics at BARC, and a track record of publications, patents and international research collaborations.

Diversified Marquee Clientele Across Industries

Industry diversified revenue thereby reducing dependency on any Industry



No single customer contributes more than **10-12%** of business

The Brand Names mentioned are the property of their respective owners and are used here for identification purposes only

Engine & Commercial Vehicle (HCVs & LCVs):



Electrical & Industrial Applications:



Tractors:



Exports:



State Of The Art Manufacturing Facility

Among the few companies to have facilities to produce next generation parts through lead-free material to ensure the future emission norms



5 Plants in Kolhapur

Strategically located manufacturing facilities in Kolhapur, Maharashtra, spread over an area of **27 acres**



USA.

Warehouse & an Office in Indianapolis

In-House

Design & Development
Facilities

Alloy Powder
Manufacturing

Strip
Manufacturing

Design & Development
Facilities

MBL Unit (III) For Specialized Customers

In-house Powder Manufacturing facility using Water Jet Atomization



In-House

Lead Free Alloy Powder
Manufacturing

Lead Free Copper Alloy
Sintered Strip

Thrust Washer
Production Lines

Tin Flash Plating Plant

Inspection & Packaging

Degreasing & Sanding
Process

BI-METAL PRODUCTS



30 to 175 mm dia



Bearings

- Bearings for Connecting Rods
- Bearings for Crank shafts
- Flanged Bearings
- Trimetal Bearings



15 to 130 mm dia



Bushes

- Truncated Bushes for Connecting Rods
- Ball Indented Bushes
- Bushes for Connecting Rods
- Cam Shafts, Rock Shafts
- Rocker Arms



40 to 225 mm dia



Thrust Washers

- Washers with Thrust Face Contours
- Ring Type Thrust Washers

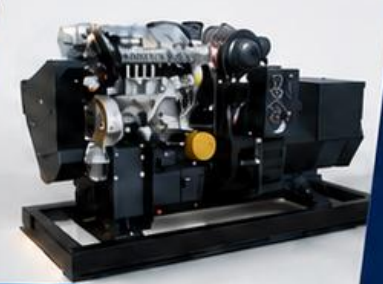
Applications



Automotive Engines



Compressors



Generators



Stationery Engines



Earth Movers



Marine Engines

Aluminum Products with wide range of applications



High Pressure Aluminum Die Cast & Machined Component



Gravity/ Tilt Gravity Aluminum Die Cast & Machined Components



Applications



Automotive Engines



Compressors



Oil & Gas



2W / 3W



Pumps



Safety Equipment



BRAKING SYSTEMS

Eco-antifriction (asbestos free) materials and products like
Brake Lining & Brake Shoes

Asbestos Free – Environment friendly

Eco-friendly brake friction materials are formulated without asbestos, copper, lead, tin, antimony trisulfide to minimize their potential negative environmental impacts

Non-Asbestos Organic (NAO)

Asbestos free, Environmental friendly brake lining

Focus on M&HCV Segment; Aftermarket

Company continues to focus on its strong customers segment in M&HCV segments and mainly the Aftermarket segment owing to its strong dealer network across India

Installed capacity

30 lakh units/annum for Brake Lines

Brake Lining & Brake Shoes



Applications



In-house Engineering And Development



In house Machine Building Capability

Engineering Department to Design SPM, Tooling, Gauges & Fixtures using Solid Works & Auto CAD which ensures First Time Right Samples and minimum development time



In-House Tool Room for faster Development

In-house Tool Room consist of Turning m/c, Boring m/c, Bench Grinders, Center less Grinders etc. for faster and precise tooling development



Dedicated team of Experienced Engineers

Dedicated team of Experienced Engineers having expertise in various engineering applications and problem-solving skills to provide total Engineering Solutions to our customers



Significant savings in Cost due to in-house development of machines & tooling capabilities offer us competitive advantage over peers

Inspection & Testing

- Quality is an online & continuous activity integrating people, communication, process controls, designing, engineering, production & inspection departments
- Usage of sophisticated equipment's in inspection
- Testing technology calibrated to world standards

Quality Flow

- Quality flows from our people through our processes to our product
- Precision machines ensuring speedy & high quality of Tooling
- Data driven continuous quality improvement systems are implemented by means of Lean/Six Sigma Tools

Formidable Reach & Brand Equity In The After-market



Robust network of **1,000** dealers and distributors



Products present at **10,000+** retail outlets across India



Retail field relationships build & nurtured for over **2** decades



Our aftersales network serves a national community of **30,000+** mechanics & reborers



Strong marketing team of **40** executives across India, trained to provide technical support services to mechanics



1,000
Dealers And
Distributors



10,000+
Retail Outlets
Across India



2+
Decades of relationships
budling



30,000+
Mechanics &
Reborers



40
Marketing
Executives

Key Competitive Advantages



Long Standing Relationship

Long standing relationships with customers with approvals in place



No Capacity Constraint

Land parcel available for future growth expansion in newer products segments to capture market growth



Wide end User Industry

Wide product portfolio catering to multiple sector, thereby de-risking the cyclical nature of any industry



High Entry Barrier

Higher gestation in product approval cycle among suppliers due to technical nature of the products



In-house Machine Building Capacity

We build our own Tools and Machines which gives us an edge to make competitive priced products



Diversified, Value-Added Product Portfolio

Focus on niche, high-precision, high-margin components, not commoditized mass-market products. Applications span automotive, off-highway, oil & gas, defence, EV, and railways.



Built To Endure: Profitable Growth With Purpose



Diversified, Value-Added Product Portfolio

Three distinct divisions: **Bi-metal Bearings, Alkop and Brakes**—each with unique growth drivers and margin profiles.

Focus on niche, high-precision, high-margin components

Applications span automotive, off-highway, oil & gas, defence, EV, and railways.



Strong Export and OEM Backing

Exports account for ~34% and growing rapidly; expected to reach **37% by FY27**

Trusted by global MNCs like John Deere, Cummins, Eaton, Honeywell, etc.

Single-source, major supplier to many OEMs



Robust Business Visibility

Alkop segment alone expects revenue of **₹95 Cr by FY27** (from ₹40 Cr now) which includes **₹25-30 crore** revenue from 38 parts developed and tested for a major customer

Order-to-production lead time of ~9 months ensures strong forward visibility.



Margin Strength

Consistently better EBITDA margins than peers: **Bearings (22%), Alkop (21%), Brakes (12% target)**.

High realization per kg in **aluminium (~₹750)** due to deep value addition.

In-house capabilities in tooling, powder production, machine-building help reduce overheads.



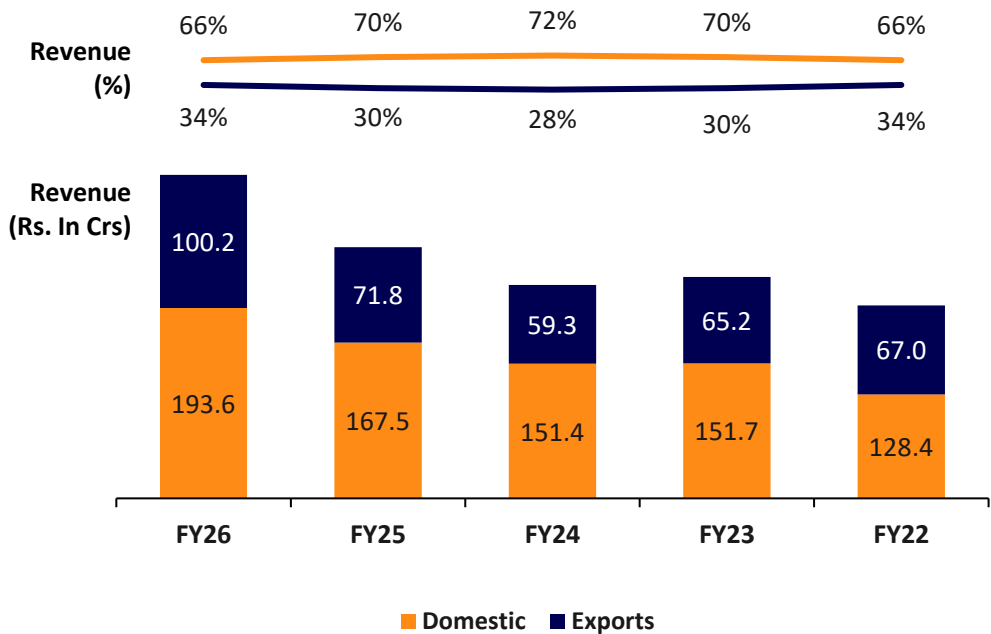
EV & New Technology Ready

Supplying to Tesla (via Concentric) and Porsche E-Mobility (via Eaton).

Exploring EV charging and new tech segments under Menon Bearing New Ventures.

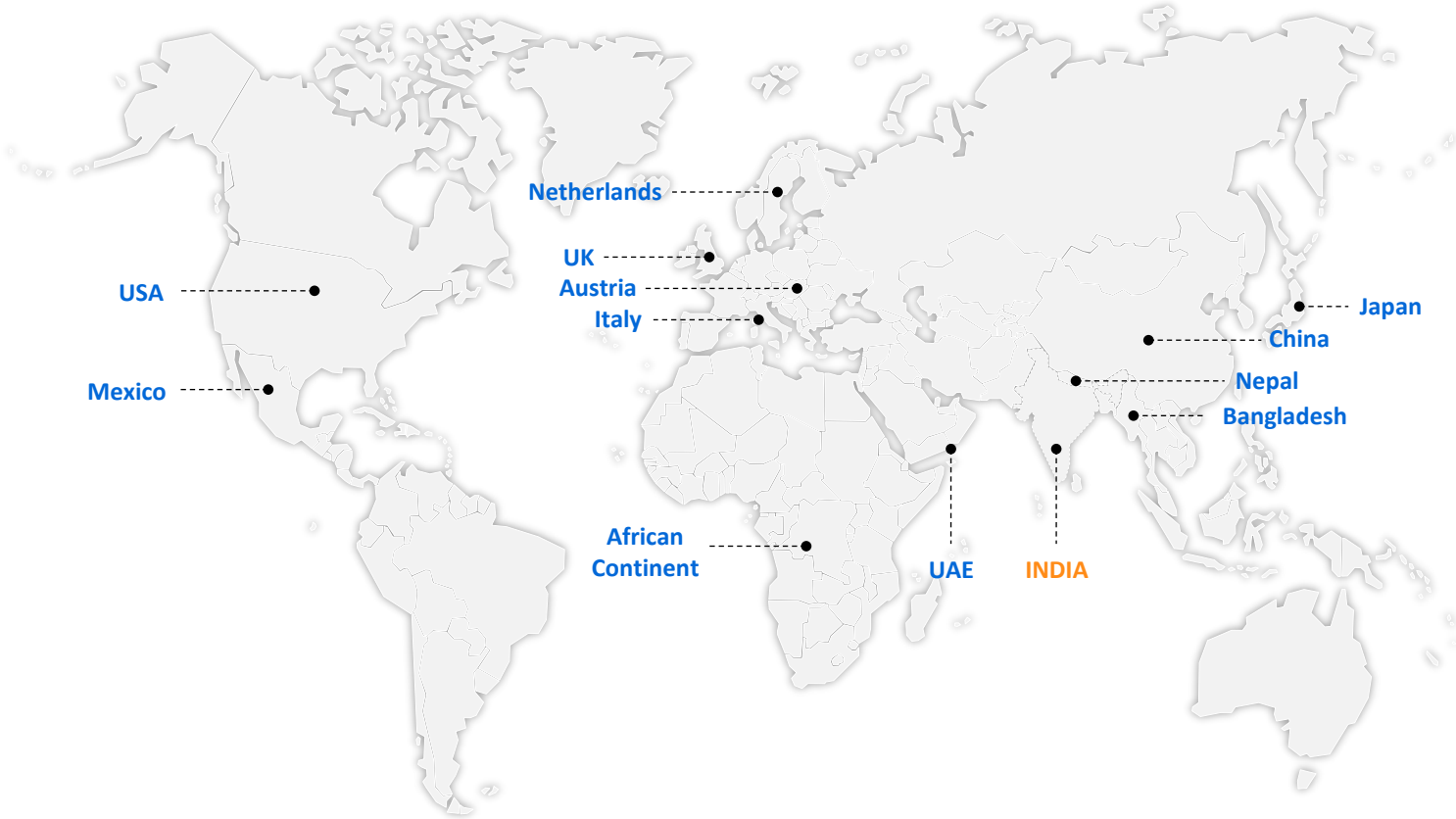
Evolving into a multi-sector, high-tech capital goods play from its roots as a bearing manufacturer. Customer stickiness, cost discipline, and high-margin niche focus offer a solid foundation for sustainable compounding.

Market Size & Opportunity



Domestic market size per annum:

- Engine bearings
~Rs 1,000 Crores
- Brake segment
~Rs 2,000 crores
- Aluminium casting products
~Rs 6,000 crores



Exporting to **24+** Countries & plans to reach Africa through large distributor network

Industry Growth Drivers



01

Robust Market Growth & Scale

The Indian auto component industry reached ~\$80.2 billion in FY25 (growing at a 14% CAGR from FY20–25) and is projected to scale up to US\$ 200 billion by 2030.



02

Export Expansion & Global Hub

India exports over 25–28% of its production annually, with export markets targeted to reach US\$ 100 billion by 2026 and exports aiming to triple to US\$ 60 billion by 2030.



03

EV Transition & Policy Support

Backed by a national mission for 30% electric mobility by 2030 and customs duty exemptions for lithium-ion manufacturing machinery, the sector is capitalizing on the shift toward electric, electronic, and hybrid vehicles.



04

Accelerating Momentum of Auto Sector

According to a McKinsey report, India's auto-component industry is projected to reach US\$ 200 billion by 2030, driven by cost competitiveness, a skilled workforce, and rising domestic demand.



Source: IBEF

TRENDS AT A GLANCE



India is set to achieve annual GDP growth

6% to 7%

and become the world's third-largest economy by 2030.



Indian SMEs could capture

\$ 20 to 30 Bn

by leveraging cost advantages and quality standards.



Indian auto components industry aims to invest

INR 58,000 Cr



Vehicle Scrappage Policy to Boost

Replacement Demand



Key initiatives include

USD \$ 5 Bn

PLI Scheme for battery and component manufacturing,



MENON BEARINGS

ANNUAL FINANCIALS

MENON

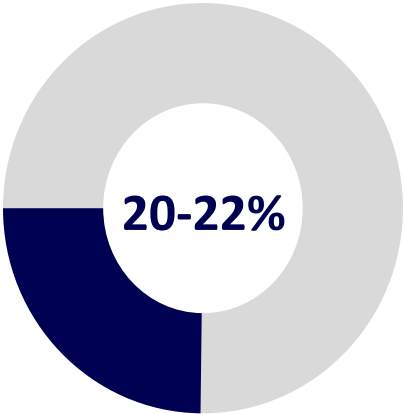


Long Term Performance Highlights



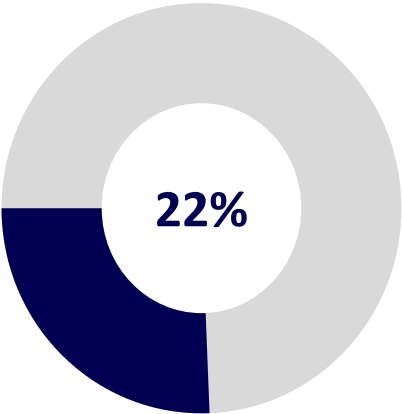
Net Debt / Equity

Continues to stay almost NIL



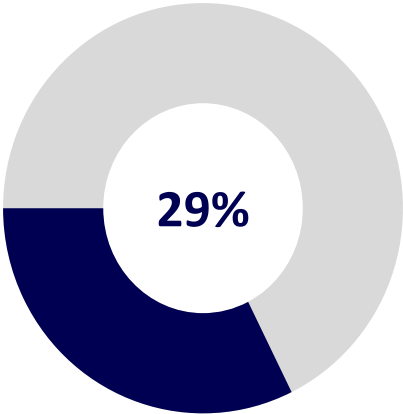
EBITDA Margins

Our Minimum Target EBITDA Margins expected from our key businesses



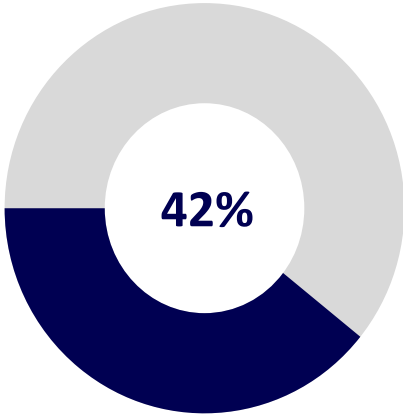
ROE

Last 10 years Avg. ROE



ROCE

Last 10 years Average ROCE



Dividend Payout

Average Dividend Payout for last 10 years

Annual Income Statement

Consolidated

Particulars (Rs. in Crs)	FY26	FY25	FY24
Net Sales	293.81	239.28	210.76
Operating Income	5.65	3.24	1.87
Revenue From Operations	299.46	242.52	212.62
Operating Expenses	169.98	140.4	120.08
Employee Cost	46.00	41.47	35.93
Other Expenses	19.06	15.49	13.29
EBITDA	64.42	45.16	43.32
<i>EBITDA Margin (%)</i>	<i>21.51%</i>	<i>18.62%</i>	<i>20.37%</i>
Other Income	0.78	1.26	1.8
Depreciation	9.98	8.81	8.71
EBIT	55.23	37.61	36.41
Finance Cost	5.08	3.76	3.27
Profit Before Tax	50.15	33.85	33.14
Tax	11.90	8.91	8.78
Profit After Tax	38.25	24.93	24.36
<i>Profit After Tax Margin (%)</i>	<i>12.77%</i>	<i>10.28%</i>	<i>11.46%</i>
EPS (in Rs.)	6.83	4.45	4.35

Balance sheet

Consolidated

Equity & Liabilities (Rs. in Crs)	H1FY27	FY26	FY25
Share Capital	5.60	5.60	5.60
Reserves & Surplus	195.13	179.74	152.95
Total Equity	200.74	185.35	158.55
Financial Liabilities			
(i) Borrowings	15.70	21.25	21.89
(ii) Lease Liability	0.78	0.78	0.84
Deferred Tax Liabilities	4.37	4.37	3.87
Non-Current Liabilities	20.84	26.40	26.59
Financial Liabilities			
(i) Borrowings	32.92	24.60	20.11
(ii) Trade Payables	25.24	19.87	15.34
(iii) Other Financial Liabilities	10.05	9.15	7.76
Other Current Liabilities	2.60	2.15	2.21
Current Liabilities	70.81	55.78	45.43
Total Equity & Liabilities	292.39	267.52	230.58

Assets (Rs. in Crs)	H1FY27	FY26	FY25
Property Plant & Equipment's	118.66	119.40	102.46
Capital Work in Progress	0.01	0.09	9.09
Investments	7.51	6.37	5.30
Loans	2.24	1.89	1.89
Non - Current Assets	128.41	127.76	118.75
Inventories	36.31	30.99	27.11
Financial Assets			
(i) Trade receivables	99.92	90.77	60.63
(ii) Cash and cash equivalents	16.57	11.03	18.34
(iii) Bank balances other than (ii) above	1.72	1.56	1.65
(iv) Loans	1.60	1.08	4.10
Other Current Assets	7.85	4.33	-
Current Assets	163.98	139.76	111.84
Total Assets	292.39	267.52	230.58

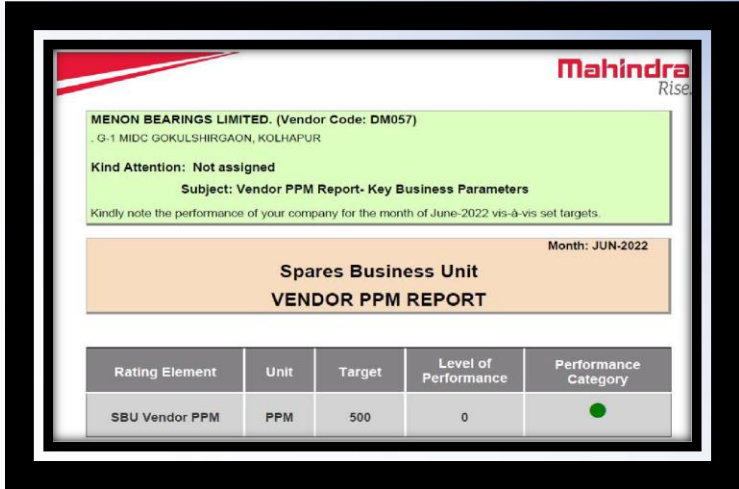


MENON BEARINGS

ANNEXURE

MENON

Customer Recognition Awards & Accolades



Constructed an Auditorium at Gokul Shirgaon MIDC

For promoting education & employment and enhancing vocational skills among children, working professionals & women

Financial Assistance provided

For promotion of rural sports & development of traditional arts and crafts

Future Emission Norms

Facilities to produce next generation LEAD FREE materials to cater to Future Emission Norms

For COVID Relief

Distributed masks, medicines and sanitizers to public
Donated a Multipurpose ICU Ventilator to Government Hospital





Menon Bearings Limited

CIN: L29130PN1991PLC062352

Mr. Arun Aradhye – Managing Director

admin@menonbearings.in

KAPTIFY® Consulting

Strategy & Investor Relations | Consulting

(M): +91-845 288 6099

contact@kaptify.in

www.kaptify.in



**THANK
YOU**