July 30, 2026

Listing Department,
National Stock Exchange of India Limited
Exchange Plaza, Plot C-1, Block G,
Bandra Kurla Complex, Bandra (E),
Mumbai - 400 051

Symbol: MAXHEALTH

Listing Department,
BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai - 400 001

Scrip Code: 543220

Sub.: Summary of Proceedings of 25th Annual General Meeting

Ref.: Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

Dear Sir / Madam,

Please find enclosed the summary of proceedings of 25th Annual General Meeting of the Company, held today i.e. Thursday, July 30, 2026 at 10.30 am (IST) through video conference/ other audio-visual means.

This disclosure will also be hosted on Company's website *viz*. www.maxhealthcare.in.

Kindly take the same on record.

Thanking you

Yours truly,
For **Max Healthcare Institute Limited**

Dhiraj Aroraa Digitally signed by Dhiraj Aroraa Date: 2026.07.30 16:47:47 +05'30'

Dhiraj Aroraa
EVP - Company Secretary and Compliance Officer

Encl.: As above

Summary of Proceedings of 25th Annual General Meeting of Max Healthcare Institute Limited

The 25th Annual General Meeting ("AGM") of members of Max Healthcare Institute Limited ("Company") was convened today i.e. Thursday, July 30, 2026 at 10.30 am (IST) through video conference ("VC") / other audio visual means. The AGM was convened in compliance with the general circulars issued by the Ministry of Corporate Affairs (MCA) and other applicable circulars issued by the Securities and Exchange Board of India (SEBI) (hereinafter collectively referred to as "Circulars") and in accordance with the applicable provisions of the Companies Act, 2013 and the rules made thereunder.

Director in attendance
Mr. Abhay Soi - Chairman and Managing Director *Through VC from Max Smart Super Speciality Hospital, Saket, New Delhi, Delhi, India*
Ms. Amrita Gangotra - Independent Director *Through VC from Village Palhar, Punjab*
Mr. Anil Kumar Bhatnagar - Non-Executive Director *Through VC from Max Smart Super Speciality Hospital, Saket, New Delhi, Delhi, India*
Mr. Mahendra Gumanmalji Lodha - Independent Director *Through VC from Ahmedabad, Gujarat*
Mr. Michael Thomas Neeb - Independent Director *Through VC from USA*
Mr. Narayan K. Seshadri - Non-Executive Director *Through VC from Mumbai, Maharashtra, India*
Mr. Pranav Amin - Lead Independent Director *Through VC from Max Smart Super Speciality Hospital, Saket, New Delhi, Delhi, India*
Dr. Pranav C. Mehta - Independent Director *Through VC from Florida, USA*

Senior Management Personnel in attendance
Dr. Mradul Kaushik, Group Director - Operations and Planning & Chief Executive Officer (Cluster 1) *Through VC from Max Smart Super Speciality Hospital, Saket, New Delhi, Delhi, India*
Col. Harinder Singh Chehal, Group Director and Chief Executive Officer (Cluster 2) *Through VC from Max Smart Super Speciality Hospital, Saket, New Delhi, Delhi, India*
Mr. Anas Abdul Wajid, Group Director & Chief Sales and Marketing Officer *Through VC from Max Smart Super Speciality Hospital, Saket, New Delhi, Delhi, India*
Mr. Keshav Gupta, Group Director - Growth, M&A and Business Planning *Through VC from Max Smart Super Speciality Hospital, Saket, New Delhi, Delhi, India*
Dr. Sandeep Budhiraja, Group Medical Director *Through VC from Max Smart Super Speciality Hospital, Saket, New Delhi, Delhi, India*
Mr. Umesh Gupta, Group Director & Chief Human Resource Officer *Through VC from Max Smart Super Speciality Hospital, Saket, New Delhi, Delhi, India*
Ms. Vandana Ramesh Pakle, Group Director - Corporate Affairs *Through VC from Max Smart Super Speciality Hospital, Saket, New Delhi, Delhi, India*
Mr. Yogesh Kumar Sareen, Group Director and Chief Financial Officer *Through VC from Max Smart Super Speciality Hospital, Saket, New Delhi, Delhi, India*
Dr. Vivek Talaulikar, Senior Director & Chief Operating Officer (Western Region) *Through VC from Mumbai, Maharashtra, India*
Mr. Dhiraj Aroraa, Executive Vice President - Company Secretary & Compliance Officer *Through VC from Max Smart Super Speciality Hospital, Saket, New Delhi, Delhi, India*

Other representatives (Joined the AGM through VC)
Mr. Sanjay Vij, Partner *S.R. Batliboi & Co. LLP, Chartered Accountants, Statutory Auditors*
Mr. Rajeev Srivastava, Partner *Chandra Wadhwa & Co., Cost Accountants, Cost Auditors*
Mr. Devesh Kumar Vasisht, Partner *DPV & Associates LLP, Practicing Company Secretaries, Secretarial Auditor and Scrutinizer*

Quorum
160 members were present at the AGM through VC

The Chairperson of all committees including Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee were present at the AGM to answer the queries of members, if any.

Mr. Dhiraj Aroraa, Executive Vice President - Company Secretary & Compliance Officer welcomed members to the 25th AGM of the Company. He apprised the members about the AGM being conducted through VC in accordance with the relevant Circulars. He also informed that the Company has also provided a webcast facility, to view the live proceedings of this meeting on the Company's website.

He informed the members that electronic copies of Notice convening 25th Annual General Meeting ("Notice of AGM") and Integrated Annual Report for the financial year 2025-26 ("Integrated Annual Report") were sent to all members whose e-mail addresses are registered/ available with the Company/ its Registrar to an Issue and Share Transfer Agent i.e. MUFG Intime India Private Limited ("RTA") or Depository Participant(s) ("DP") and whose names appeared in the register of members of the Company and/ or in the register of beneficial owners maintained by National Securities Depository Limited and Central Depository Services India Limited as on Wednesday, July 1, 2026. Further, letters comprising the web-link, exact path and QR Code with complete details of Notice of AGM and Integrated Annual Report were sent to members whose e-mail addresses were not registered with the Company, its RTA or DP(s).

Notice of AGM and Integrated Annual Report were also made available on the websites of the Company, its RTA, BSE Limited and National Stock Exchange of India Limited. The Company had also dispatched the physical copy of Integrated Annual Report to those members who had requested for the same.

In accordance with Article 66 of Articles of Association of the Company, Mr. Abhay Soi, being Chairman of the Board, chaired the proceedings of the AGM and welcomed all the members to 25th AGM of the Company. On confirming that the requisite quorum was present at the AGM, Mr. Soi called the meeting to order.

Thereafter, other Directors and Senior Management Personnel attending the AGM through VC were introduced.

Mr. Dhiraj Aroraa, informed that:

- Representatives from M/s. S.R. Batliboi & Co. LLP, Chartered Accountants - Statutory Auditors, M/s. DPV & Associates LLP, Practicing Company Secretaries - Secretarial Auditor and M/s. Chandra Wadhwa & Co., Cost Accountants - Cost Auditors, were also present at the AGM.

- The Company appointed Mr. Devesh Kumar Vasisht, Partner, M/s. DPV & Associates LLP, Practicing Company Secretaries, as the Scrutinizer to scrutinize the votes cast through the remote e-voting platform and e-voting during the AGM, in a fair and transparent manner.

- The AGM was conducted through VC as per framework prescribed under applicable Circulars.

- The Company availed the services of MUFG Intime India Private Limited to provide facility for voting by electronic means (“E-voting”) both through remote E-voting & E-voting during the AGM and participation in the AGM through VC.

- The Statutory registers and other required documents mentioned in the Notice of AGM were made available electronically for inspection by the members during the AGM.

The members were briefed about the general instructions for participation in the AGM through VC. Thereafter, a small video about the Company, initiatives taken last year and overall performance of the Company was played for the members during the AGM.

Mr. Abhay Soi addressed the shareholders at the 25th Annual General Meeting of Max Healthcare Institute Limited, reflecting on another year of strong operational and financial performance in FY 2025–26. He highlighted the Company's continued progress in strengthening its institution through disciplined execution of its long-term strategy, sustained investments in capacity creation and clinical excellence, and an unwavering commitment to delivering high-quality, patient-centric healthcare. He also noted that the Company's inclusion in the NIFTY 50 Index and continued recognition for workplace culture and corporate governance reflect the confidence of investors and other stakeholders in Max Healthcare's long-term vision.

Reaffirming the Company's commitment to supporting the Hon'ble Prime Minister's vision of Viksit Bharat by 2047, he emphasised that accessible, affordable and high-quality healthcare will remain a cornerstone of India's development journey. As rising incomes, changing demographics and increasing health awareness reshape patient expectations, he noted that sustained investments in healthcare infrastructure, advanced clinical capabilities and innovation will be essential. He further highlighted India's growing position as a global destination for medical value travel and reaffirmed Max Healthcare's commitment to expanding access to world-class healthcare across the country.

In line with this long-term vision, the Chairman shared updates on the Company's continued expansion. During the year, Max Healthcare enhanced its clinical capacity through the commissioning of new towers at Max Hospital, Mohali, Nanavati Max Hospital, Mumbai, and Max Smart Hospital, Saket (Delhi). He also highlighted the acquisition of a 58.28% stake in Kalinga Hospital Limited, now known as Max Super Speciality Hospital, Bhubaneswar, subsequent to the close of the financial year, strengthening the Company's presence in eastern India. He further outlined the strong pipeline of expansion projects across multiple locations, supporting the Company's long-term ambition of nearly doubling its bed capacity over the next five years.

The Chairman also spoke about the Company's continued investments in advanced medical technology, digital transformation and integrated care delivery. He highlighted the expansion of robotic-assisted surgery, the deployment of advanced cancer treatment technologies, and evidence-based Artificial Intelligence solutions across clinical and operational workflows to improve efficiency and patient outcomes.

He highlighted continued progress in medical education, research and innovation, environmental stewardship through renewable energy adoption and green healthcare infrastructure, and the Company's ongoing commitment to providing free treatment, scholarships and community health initiatives. He concluded by reiterating that as Max Healthcare continues to scale its operations, patient-centricity, compassion, innovation and responsible growth will remain at the heart of its strategy, creating enduring value for patients, shareholders and society.

Mr. Dhiraj Aroraa informed that during the financial year 2025-26, the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines and Standards. Further, he informed that there were no qualifications, reservations or adverse remarks in the Statutory Auditor’s Report and Secretarial Auditor’s Report for the financial year 2025-26, which might have any material adverse effect on functioning of the Company.

Mr. Dhiraj Aroraa further informed that the Board's Report, Notice of AGM and respective Auditor's Reports for the financial year ended March 31, 2026 along with other reports have already been circulated to the members, and the same were taken as read. Thereafter, he took up the items as per the Notice of AGM in seriatim.

The following items of business, as per the Notice of AGM were transacted at the AGM:

Item No.	Resolution Description	Type of Resolution
Ordinary Business		
1.	Adoption of Audited Standalone Financial Statements for the financial year 2025-26	Ordinary
2.	Adoption of Audited Consolidated Financial Statements for the financial year 2025-26	Ordinary
3.	Declaration of Final Dividend of ₹2 (i.e. 20% of face value) per equity share of face value of ₹10 each	Ordinary
4.	Re-appointment of Mr. Anil Kumar Bhatnagar as Director, liable to retire by rotation	Special
Special Business		
5.	Approval of remuneration payable to Non-Executive Directors (including Independent Directors) of the Company	Ordinary
6.	Re-appointment of Mr. Anil Kumar Bhatnagar as Non-Executive and Non-Independent Director of the Company	Special
7.	Approval for shifting of the registered office of the Company from the 'State of Maharashtra' to the 'State of Haryana' and consequent alteration in the Memorandum of Association	Special
8.	Ratification of remuneration payable to Cost Auditors for the financial year 2026-27	Ordinary

Thereafter, the members who had registered themselves as speakers were invited for Q&A session and Mr. Dhiraj Aroraa, briefed them about the process. The Chairman and Senior Management Personnel appropriately responded to the queries raised by speaker shareholders. Some of the members who participated at the AGM extended their compliments to the Chairman and the Management for the performance of the Company.

Mr. Dhiraj Aroraa thanked all the speaker members for raising their queries and sharing views and also apprised that in case any question has been left out to be answered, members can send their queries to the Company's designated e-mail id viz. investors@maxhealthcare.com.

Mr. Dhiraj Aroraa then informed that the members who had not cast vote through remote E-voting may cast their votes during the meeting and 15 minutes thereafter using the InstaVote platform.

He further informed that based on the Scrutinizer's report, the consolidated results of remote E-voting and E-voting during the AGM would be announced within the stipulated timelines from the conclusion of AGM and the same shall be submitted with Stock Exchanges and uploaded on Company's website and website of the E-voting service provider viz. MUFG Intime India Private Limited.

Mr. Dhiraj Aroraa thanked the members for their continued support and for attending and participating in 25th AGM. He also thanked Directors of the Company for joining the AGM and wished everyone to stay safe and healthy in the times ahead.

With the permission of Chairman, AGM was concluded at 11.44 am (IST) (including the time allowed for E-voting).

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