

January 28, 2026

Listing Department,
National Stock Exchange of India Limited
Exchange Plaza, Plot C-1, Block G,
Bandra Kurla Complex, Bandra (E),
Mumbai – 400 051

Symbol: MAXHEALTH

Listing Department,
BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai – 400 001

Scrip Code: 543220

Sub.: Schedule of Earnings Call for Investors and Analysts

Ref.: Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

Dear Sir / Madam,

We wish to inform that the earnings call on financial results of the Company for the quarter and nine months ended December 31, 2025, for investors and analysts, is being organized on Friday, February 6, 2026 at 11:30 am (IST), as per the details enclosed herewith.

This disclosure will also be hosted on Company's website viz. www.maxhealthcare.in.

Kindly take the same on record.

Thanking you

Yours truly,
For **Max Healthcare Institute Limited**

Dhiraj Arora
SVP - Company Secretary and Compliance Officer

Encl.: As above



Max Healthcare's Q3 & 9M FY26 Earnings Call

Friday, February 6, 2026 at 11:30 AM IST

Max Healthcare Institute Limited (Max Healthcare), India's leading provider of healthcare services, will organize a conference call for investors and analysts on **Friday, February 6, 2026 at 11:30 AM IST**.

Senior Management team of the Company will be present on the call.

The conference call will be initiated with a brief management discussion on the Q3 & 9M FY26 results, to be declared on Thursday, February 5, 2026, followed by an interactive Question & Answer session.

Details of the conference call are as follows:

Timing : 11:30 AM IST on Friday, February 6, 2026

Pre-registration (Zero wait time to join the call) : *To enable participants to connect to the conference call without having to wait for an operator, please register at the below mentioned link:*



Conference dial-in Primary Numbers : +91 22 6280 1141 / +91 22 7115 8042

Hong Kong Toll Free Number : 800 964 448

Singapore Toll Free Number : 800 101 2045

UK Local Number : 0 808 101 1573

USA Local Number : 1 866 746 2133

About Max Healthcare:

Max Healthcare Institute Limited (Max Healthcare) is one of India's largest healthcare organizations. It is committed to the highest standards of clinical excellence and patient care, supported by latest technology and cutting-edge research.

Max Healthcare operates 20 healthcare facilities (~5,200 beds) with a significant presence in North India. The network consists of all the hospitals and medical centres owned and operated by the Company and its subsidiaries, partner healthcare facilities and managed healthcare facilities, which includes state-of-the-art tertiary and quaternary care hospitals located at Saket (3 hospitals), Patparganj, Vaishali, Rajendra Place, Dwarka, Noida and Shalimar Bagh in Delhi NCR and one each in Lucknow, Mumbai, Nagpur, Mohali, Bathinda and Dehradun, secondary care hospital in Gurgaon, and medical centres at Noida, Lajpat Nagar and Panchsheel Park in Delhi NCR, and one in Mohali, Punjab. The hospitals in Mohali and Bathinda are under PPP arrangement with the Government of Punjab.

In addition to the hospitals, Max Healthcare operates homecare and pathology businesses under brand names Max@Home and Max Labs, respectively. Max@Home offers health and wellness services at home while Max Lab provides diagnostic services to patients outside the network.

For more information, visit www.maxhealthcare.in or please contact:

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Safe Harbor Disclaimer

Certain statements made or discussed during the conference call may be "forward-looking statements" including, but without limitation, statements relating to the implementation of strategic initiatives, and other statements relating to Max Healthcare's future business developments and economic performance. While these forward-looking statements indicate our assessment and future expectations concerning the development of our business, a number of risks, uncertainties and other unknown factors could cause actual developments and results to differ materially from our expectations. These factors include, but are not limited to, general market, macro-economic, governmental and regulatory trends, movements in currency exchange and interest rates, competitive pressures, technological developments, changes in the financial conditions of third parties dealing with us, legislative developments, and other key factors including pandemics (such as COVID-19) that could affect our business and financial performance. Max Healthcare undertakes no obligation to publicly revise any forward-looking statements to reflect future / likely events or circumstances.

In addition, the conference call is for general information purposes only, without regard to any specific objectives, financial situations, or informational needs of any particular person. The financial information to be outlined during the call is different from that of the audited financials, as this financial information includes information of network / partner facilities of the Company and hence might not meet statutory, regulatory, or other audit or similar stipulated requirements.