



May 22, 2026

BSE Limited
Phiroze Jeejeebhoy Towers
Dalal Street
Mumbai – 400 001

The National Stock Exchange of India Limited
Exchange Plaza, Bandra Kurla Complex
Bandra (East)
Mumbai – 400 051

Scrip Code: 544008

SYMBOL: MAXESTATES

Sub.: Intimation under Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Dear Sir/Madam,

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations"), we wish to inform you that the Board of Directors of the Company in their meeting held today, i.e. May 22, 2026, has, inter-alia considered and approved/noted the following:

- a. Mr. Anthony Ramsey Malloy, Executive Vice President and Chief Investment Officer at New York Life Insurance Company ("NYL") and representative of New York Life International Holdings Ltd. on the Board of the Company, who was appointed on March 27, 2024, has, consequent upon his retirement from the services of NYL, tendered his resignation from the directorship of the Company vide his letter dated May 16, 2026, effective from the close of business hours on May 22, 2026. The resignation letter, including the reason for resignation, is attached as **Annexure A**.
- b. Pursuant to the provisions of Section 161(2) of the Companies Act, 2013, and consequent upon the resignation of Mr. Anthony Ramsey Malloy (DIN: 10545256) from the directorship of the Company effective from the close of business hours on May 22, 2026, the office of Ms. Jillian Leigh Moo-Young (DIN: 10545257) as Alternate Director to Mr. Malloy also ceased effective from the same date.
- c. Appointment of Ms. Jillian Leigh Moo-Young, as an Additional Director (Non-Executive, Non-Independent) of the Company, nominated by New York Life International Holdings Ltd. as its representative on the Board of the Company, effective from the close of business hours on May 22, 2026, subject to the approval of the shareholders of the Company. Further, Mr. Benjamin Scott Greene (DIN: 10394121) has been appointed as an Alternate Director to Ms. Jillian Leigh Moo-Young effective from the same date.
- d. Appointment of Deloitte Touche Tohmatsu India LLP, as Internal Auditors of the Company for FY27.
- e. Amendment to the "Code of Conduct to Regulate, Monitor and Report Trading by Designated Persons and their Immediate Relatives and Code of Fair Disclosure." The amended policy is being updated on the Company's website at <https://maxestates.in/investors>.

Max Estates Limited

Corporate Office: Max Towers, L-20, C-001/A/1, Sector-16B, Noida-201301, Uttar Pradesh, India, | P: +91 120-4743222
Regd. Office: Max House 1, Dr. Jha Marg, Okhla Phase 3, Opposite Okhla Railway Station, Okhla Industrial Estate, New Delhi -110020

Email : secretarial@maxestates.in | Website : www.maxestates.in | CIN: L70200DL2016PLC438718



Requisite details in terms of Regulation 30 read with Schedule III of the Listing Regulations and SEBI Master Circular No. HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 updated as on January 30, 2026, are enclosed as **Annexure – B**.

The Board meeting commenced at 17:30 hrs (IST) and concluded at 21:30 hrs (IST) today.

You are requested to take the aforesaid on record.

Yours faithfully,

For Max Estates Limited

Abhishek Mishra
Company Secretary & Compliance Officer
Encl: a/a

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May 16, 2026

Board of Directors of **Max Estates Limited**
Max Towers, Level-20, C-001/A/1, Sector 16 B, Noida
Gautam Buddha Nagar, U.P. 201310

Dear Ladies and Gentlemen:

Sub: Resignation from the position of Director of the Company

Due to my retirement, I hereby tender my resignation from the directorship of Max Estates Limited with effect from the close of business hours on May 22, 2026.

I request you to take the same on record and take the necessary actions.

Thanking You,
Sincerely,



Anthony R. Malloy
DIN: 10545256



Annexure - B

Sr. No.	Particulars	Mr. Anthony Ramsey Malloy	Ms. Jillian Leigh Moo-Young		Mr. Benjamin Scott Greene	Deloitte Touche Tohmatsu India LLP (Internal Auditor)
1.	Reason for change viz. appointment, re-appointment, resignation, removal, death or otherwise	Resignation of Mr. Anthony Ramsey Malloy, Non-Executive Non-Independent Director of the Company	Cessation of Ms. Jillian Leigh Moo-Young as Alternate Director to Mr. Anthony Ramsey Malloy.	Appointment of Ms. Jillian Leigh Moo-Young as an Additional Director (Non-Executive Non-Independent) of the Company, nominated by New York Life International Holdings Ltd as its representative director.	Appointment of Mr. Benjamin Scott Greene as an Alternate Director to Ms. Jillian Leigh Moo-Young, Non-Executive Non-Independent Director of the Company.	Appointment of Deloitte Touche Tohmatsu India LLP, as Internal Auditor
2.	Date of appointment/re-appointment/cessation (as applicable) & term of appointment/re-appointment	Resignation effective from the close of business hours on May 22, 2026.	Consequent upon the resignation of Mr. Anthony Ramsey Malloy from the Board of Directors of the Company with effect from the close of business hours on May 22, 2026, Ms. Jillian Leigh Moo-Young, immediately ceased to be the Alternate Director to Mr. Anthony Ramsey Malloy.	Appointment effective from May 22, 2026.	Appointment effective from May 22, 2026. The Alternate Director shall not hold office for a period longer than that permissible to the director in whose place he has been appointed and shall vacate the office if and when the director in whose place he has been appointed returns to India.	Appointment effective from May 22, 2026 for the FY27.



Sr. No.	Particulars	Mr. Anthony Ramsey Malloy	Ms. Jillian Leigh Moo-Young		Mr. Benjamin Scott Greene	Deloitte Touche Tohmatsu India LLP (Internal Auditor)
3.	Brief profile (in case of appointment);	Not Applicable	Not Applicable	Brief Profile (Refer to Note (i) below)	Brief Profile (Refer to Note (ii) below)	Brief Profile (Refer to Note (iii) below)
4.	Disclosure of relationships between directors (in case of appointment of a director).	Not Applicable	Not Applicable	No relation with any other Director	No relation with any other Director	Not Applicable
5.	Information as required under circular No. LIST / COMP / 14/ 2018-19 and NSE/CML/2018/24 dated, 2018 issued by BSE and NSE respectively	Not Applicable	Not Applicable	Ms. Jillian Leigh Moo-Young is not debarred from holding the office of director by virtue of order of SEBI or any other regulatory authority.	Mr. Benjamin Scott Greene is not debarred from holding the office of director by virtue of order of SEBI or any other regulatory authority.	Not Applicable

Note:

(i) Brief Profile of Ms. Jillian Leigh Moo-Young

Jillian Moo-Young is Managing Director and Head of Alternatives in the Office of the Chief Investment Office at New York Life Insurance Company, where she oversees Alternative investments within the Company's General Account. She is responsible for portfolio construction, capital allocation strategy, and the underwriting and integration of private market investments within the firm's broader balance sheet and risk framework.

With more than 32 years of experience in investment management and financial services, Ms. Moo-Young previously founded and led the direct alternatives investment platform at AIG/Corebridge Financial, overseeing equity and co-investment strategies and external manager mandates. Her



portfolio delivered significant outperformance during her tenure, and she also served as Chief Operating Officer of AIG Investments, supporting a \$350 billion global platform.

She holds an MBA from Harvard Business School and a BA in Economics, summa cum laude, from Columbia University. Ms. Moo-Young serves on multiple affiliated boards of New York Life and is an officer of the Company.

(ii) Brief Profile of Mr. Benjamin Scott Greene

Benjamin Greene serves as Director in the Office of the Chief Investment Office at New York Life Insurance Company. In this role, Mr. Greene works on the Portfolio Solutions team where he is responsible for underwriting and monitoring new third-party investment mandates, partnering with internal and external stakeholders to structure and operationalize portfolios across asset classes, and developing portfolio management tools and relative frameworks for the General Account.

Prior to New York Life, Mr. Greene worked in AIG's Asset Management arm on the Direct Alternative Investments team. That team underwrote private equity co-investments and invested in bespoke asset classes alongside third-party asset managers where AIG did not have internal capabilities. Prior to AIG, Mr. Greene worked at Strategic Wealth Partners, a registered independent advisory firm that managed capital for high net worth individuals, pensions, and foundations.

Mr. Greene received his undergraduate degree from Northwestern University. He is a CFA Charterholder.

(iii) Brief Profile of Internal Auditors

Deloitte Touche Tohmatsu India LLP ("Deloitte") (LLP Identification Number AAE- 8458), a member firm of Deloitte Touche Tohmatsu Limited, is a professional service firm which provides offering a comprehensive range of services, including audit, assurance, tax, consulting, financial advisory, risk advisory, external audits, internal controls assessments, and specialized assurance engagements. Deloitte India offers a comprehensive suite of internal audit services designed to enhance organizational performance, strengthen governance, and manage risk effectively.

Deloitte has its presence through 13 offices across India. Deloitte serves many leading corporates in India and globally which are engaged in various sectors including Real Estate, Hospitality, Consumer, Financial Services, Technology, Media & Telecommunications, Life Sciences & Healthcare, Energy, Resources & Industrial and Government & Public Service.