MARUTI SUZUKI

MSIL: COS: NSE&BSE: 2026/08_04

5th August 2026

Vice President
National Stock Exchange of India Limited
"Exchange Plaza", Bandra- Kurla Complex
Bandra (E)
Mumbai – 400 051

General Manager
Department of Corporate Services
BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street, Mumbai – 400 001

Sub: Reference to the Consolidated Financial Results

Dear Sir(s),

Please find enclosed herewith a copy of the reference to the Consolidated Financial Results for first three months of FY 2026 issued by Suzuki Motor Corporation in Japan.

Kindly take the same on record.

Thanking you,

Yours truly,

For **Maruti Suzuki India Limited**

SANJEEV GROVER

Digitally signed by SANJEEV GROVER
Date: 2026.08.05 11:37:24 +05'30'

Sanjeev Grover
Executive Officer & Company Secretary

MARUTI SUZUKI INDIA LIMITED

Registered and Head Office :
Maruti Suzuki India Limited,
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New Delhi - 110070, India
Tel: 011-46781000
Email id : contact@maruti.co.in, www.marutisuzuki.com
CIN : L34103DL1981PLC011375

<Reference for FY2026 First Three Months>

Aug. 5, 2026

SUZUKI MOTOR CORPORATION

[Consolidated] <IFRS>

(Billions of yen)

		Q1 Results (April-June)				Full-year				Change from Previous Forecast
		Q1 of FY2025	Q1 of FY2026	YoY		FY2025 Results	FY2026 Forecast	YoY		
				Change	Ratio			Change	Ratio	
Revenue		1,397.8	1,705.8	+308.0	+22.0%	6,293.0	6,900.0	+607.0	+9.6%	+100.0
	Domestic	384.2	395.1	+10.9	+2.8%	1,598.0	1,600.0	+2.0	+0.1%	-10.0
	Overseas	1,013.6	1,310.7	+297.1	+29.3%	4,695.0	5,300.0	+605.0	+12.9%	+110.0
Operating Profit (Margin)		142.1 (10.2%)	158.0 (9.3%)	+15.9	+11.2%	622.9 (9.9%)	540.0 (7.8%)	-82.9	-13.3%	-30.0
Profit before tax (Margin)		175.7 (12.6%)	283.2 (16.6%)	+107.5	+61.2%	730.7 (11.6%)	720.0 (10.4%)	-10.7	-1.5%	+60.0
Profit attributable to owners of parent (Margin)		102.0 (7.3%)	183.6 (10.8%)	+81.6	+80.0%	439.3 (7.0%)	420.0 (6.1%)	-19.3	-4.4%	+40.0
General View			Increased revenue and profit				Increased revenue, and decreased profit			
Factors of change in Operating Profit	External factors		Effect of ForEX rates		+32.6		Effect of ForEX rates		+45.0	+10.0
			Change in price of raw materials		-62.4		Change in price of raw materials		-240.0	-110.0
				Total	-29.8			Total	-195.0	-100.0
	Factors other than the above		Change in volume		+43.8		Change in volume		+70.0	+20.0
			Change in mix/price etc.		+7.2		Change in mix/price etc.		+73.3	+20.0
			Cost reduction		+11.5		Cost reduction		+50.0	+10.0
			Fixed cost, etc.		-4.6		Fixed cost, etc.		-50.0	+20.0
			R&D expenses		-3.4		R&D expenses		-8.9	
			Depreciation expenses		-8.8		Depreciation expenses		-22.3	
				Total	+45.7			Total	+112.1	+70.0
Foreign Exchange Rates and Effect on Operating Profit					Effect				Effect	
	USD	145Yen	160Yen	+15Yen	+3.4	151Yen	158Yen	+7Yen	+6.2	+3Yen
	EUR	164Yen	185Yen	+22Yen	+11.4	175Yen	183Yen	+8Yen	+16.3	+3Yen
	INR	1.70Yen	1.70Yen	-	-	1.72Yen	1.68Yen	-0.04Yen	-16.0	-0.02Yen
Capital Expenditures		82.7	135.4	+52.7			380.0	+29.3		
Depreciation Expenses		50.4	59.2	+8.8			240.0	+22.3		
R&D Expenses		62.1	65.5	+3.4			280.0	+8.9		
Interest-Bearing Debt Balance		735.7	752.4	+3.8	*					
Cash Flows	Operating Activities	64.0	86.4	+22.4						
	Investing Activities	-27.3	-4.4	+23.0						
	Financing Activities	-34.1	-54.8	-20.7						
	Cash Balance	849.3	1,006.6	+33.4	*					
Operating results by Segment	Auto Revenue	1,257.8	1,541.7	+283.9	+22.6%					
	Auto Operating Profit (Margin)	119.4 (9.5%)	134.3 (8.7%)	+14.9	+12.5%					
	Moto Revenue	104.8	124.4	+19.6	+18.7%					
	Moto Operating Profit (Margin)	12.8 (12.2%)	14.4 (11.6%)	+1.7	+13.1%					
	Marine Revenue	31.9	36.8	+5.0	+15.6%					
	Marine Operating Profit (Margin)	9.2 (28.8%)	8.5 (23.2%)	-0.6	-6.8%					
	Other Revenue	3.3	2.8	-0.5	-14.1%					
	Other Operating Profit (Margin)	0.8 (23.3%)	0.7 (25.2%)	-0.1	-7.3%					
Operating results by Geographic Region	Japan Revenue	716.3	860.2	+143.9	+20.1%					
	Japan Operating Profit (Margin)	64.4 (9.0%)	90.1 (10.5%)	+25.7	+39.9%					
	Europe Revenue	156.7	200.9	+44.3	+28.3%					
	Europe Operating Profit (Margin)	2.6 (1.6%)	2.9 (1.5%)	+0.4	+14.9%					
	Asia Revenue	783.3	1,026.9	+243.6	+31.1%					
	Asia Operating Profit (Margin)	62.3 (8.0%)	53.4 (5.2%)	-8.9	-14.3%					
	Other Revenue	109.2	134.4	+25.1	+23.0%					
	Other Operating Profit (Margin)	4.8 (4.4%)	8.8 (6.5%)	+4.0	+85.1%					

* : compared to the end of FY2025

<Reference for FY2026 First Three Months>

Aug. 5, 2026
SUZUKI MOTOR CORPORATION

[Units (Production & Sales)]

(Thousand units)

Segment	Item	Q1 Results (April-June): Q1 of FY2025	Q1 of FY2026	YoY Change	YoY Ratio	Full-year: FY2025 Results	FY2026 Forecast	YoY Change	YoY Ratio	Change from Previous Forecast
<Automobiles>	Mini vehicles	140	138	-2	-1.3%	571				
	Sub-compact & standard-sized vehicles	27	25	-2	-8.1%	112				
	Export	43	55	+11	+26.4%	207				
	OEM	21	19	-2	-8.2%	85				
	Domestic production	231	237	+6	+2.5%	975	981	+6	+0.6%	+1
	(CBU only)	211	212	+2	+0.9%	887	875	-12	-1.4%	+0
	Europe	23	25	+3	+12.0%	105	100	-5	-4.6%	+1
	India	503	617	+114	+22.7%	2,347				
	Pakistan	4	4	+1	+17.2%	9				
	Indonesia	20	23	+4	+18.2%	92				
	Other	1	1	-0	-29.5%	4				
	Asia	528	646	+118	+22.3%	2,452	2,693	+241	+9.8%	+16
	Other	0	0	-0	-48.3%	0	0	-0	-77.2%	+0
	Overseas production	550	671	+121	+21.9%	2,558	2,793	+236	+9.2%	+16
	Production Total	782	908	+126	+16.1%	3,533	3,774	+241	+6.8%	+18
	Mini vehicles	137	133	-4	-3.2%	557				
	Sub-compact & standard-sized vehicles	39	42	+3	+8.1%	168				
	Domestic sales	176	175	-1	-0.7%	725	724	-1	-0.2%	-7
	Europe	48	47	-0	-1.0%	187	187	+0	+0.3%	+2
	India	402	535	+133	+33.0%	1,862	India: expected growth of approximately 10% or higher			
	Pakistan	23	31	+9	+38.1%	88				
	Indonesia	13	18	+4	+33.4%	69				
	Other	13	13	+0	+3.1%	55				
	Asia	451	597	+146	+32.4%	2,074	2,330	+256	+12.3%	+31
	Africa	31	33	+2	+6.8%	127				
	Middle East	15	9	-6	-41.4%	62				
	Latin America	28	31	+3	+11.1%	124				
	Oceania	5	5	-0	-6.4%	21				
	Other	79	78	-1	-1.6%	334	338	+4	+1.3%	-2
	Overseas sales	578	722	+144	+25.0%	2,595	2,856	+261	+10.0%	+32
	Sales Total	754	897	+143	+19.0%	3,320	3,579	+259	+7.8%	+25
	OEM Sales (Not included in figures above)	60	63	+2	+4.1%					
<Motorcycles and ATVs>	Domestic	3	2	-0	-19.3%	9	8	-1	-13.6%	+0
	Export	18	16	-2	-10.8%	73	74	+0	+0.5%	-0
	Domestic production	21	18	-2	-11.9%	82	81	-1	-1.0%	-0
	North America	0	0	+0	+198.3%	1	2	+1	+82.4%	+0
	India	291	314	+22	+7.6%	1,318				
	China	109	97	-12	-10.9%	398				
	Philippines	39	17	-21	-55.0%	141				
	Indonesia	6	17	+10	+154.7%	52				
	Other	39	45	+7	+17.6%	161				
	Asia	484	490	+6	+1.2%	2,070	2,070	-0	-0.0%	-27
	Other	30	35	+5	+14.9%	128	127	-1	-0.9%	+3
	Overseas production	515	525	+11	+2.1%	2,200	2,199	-0	-0.0%	-23
	Production Total	535	543	+8	+1.5%	2,282	2,281	-1	-0.1%	-24
	(ATVs only)	3	2	-0	-14.4%	10	10	-0	-4.0%	-0
	Domestic sales	8	7	-1	-9.4%	26	23	-3	-10.7%	-0
	Europe	9	12	+3	+34.2%	30	40	+10	+34.2%	+0
	North America	9	10	+1	+5.5%	28	31	+2	+8.9%	+0
	India	271	299	+28	+10.4%	1,202				
	China	96	84	-12	-12.2%	315				
	Philippines	39	28	-12	-29.2%	148				
	Indonesia	4	6	+2	+59.0%	17				
	Other	40	46	+5	+12.6%	165				
	Asia	450	463	+12	+2.8%	1,846	1,926	+80	+4.3%	+9
	Latin America	68	83	+15	+21.9%	312				
	Other	4	5	+1	+14.5%	18				
	Other	72	87	+15	+21.4%	330	317	-13	-4.0%	+6
	Overseas sales	540	572	+31	+5.8%	2,235	2,314	+80	+3.6%	+17
	Sales Total	548	579	+31	+5.6%	2,261	2,337	+77	+3.4%	+16
	(ATVs only)	3	3	+0	+4.8%	11	10	-0	-4.0%	+0

<Reference for FY2026 First Three Months>

Aug. 5, 2026
SUZUKI MOTOR CORPORATION

[Breakdown of Consolidated Revenue]

(Unit : Thousand, Amount : Billions of yen)

			Q1 of FY2025		Q1 of FY2026		YoY			
							Unit		Amount	
			Unit	Amount	Unit	Amount	Change	Ratio	Change	Ratio
Automobile	Japan		183	375.9	176	386.6	-7	-4.0%	+10.6	+2.8%
	Overseas		615	881.9	778	1,155.1	+163	+26.5%	+273.2	+31.0%
		Europe	39	117.4	57	195.2	+17	+43.2%	+77.8	+66.3%
		North America		0.1		0.1			+0.1	+90.1%
		Asia	479	606.0	623	779.6	+144	+30.0%	+173.6	+28.7%
		(Of which India)	(431)	(524.2)	(558)	(667.3)	(+127)	(+29.5%)	(+143.0)	(+27.3%)
		Other	96	158.5	98	180.2	+2	+2.1%	+21.7	+13.7%
	Total		798	1,257.8	953	1,541.7	+156	+19.5%	+283.9	+22.6%
Motorcycle	Japan		7	4.1	6	4.8	-1	-7.5%	+0.7	+17.2%
	Overseas		456	100.7	501	119.6	+44	+9.7%	+18.9	+18.8%
		Europe	9	12.6	13	15.5	+4	+38.9%	+2.9	+23.3%
		North America	8	11.1	8	11.2	-0	-2.7%	+0.1	+0.5%
		Asia	360	54.5	402	58.8	+42	+11.6%	+4.3	+7.8%
		Other	79	22.4	78	34.1	-1	-1.3%	+11.7	+52.0%
	Total		463	104.8	507	124.4	+44	+9.4%	+19.6	+18.7%
Marine	Japan			0.9		0.9			-0.0	-0.0%
	Overseas			31.0		36.0			+5.0	+16.0%
		Europe		6.3		6.6			+0.3	+5.2%
		North America		16.1		21.1			+5.0	+31.1%
		Asia		2.9		2.9			-0.1	-2.6%
		Other		5.7		5.4			-0.3	-4.8%
	Total			31.9		36.8			+5.0	+15.6%
Other (Domestic)				3.3		2.8			-0.5	-14.1%
Total	Japan			384.2		395.1			+10.9	+2.8%
	Overseas			1,013.6		1,310.7			+297.1	+29.3%
		Europe		136.2		217.3			+81.1	+59.5%
		North America		27.3		32.4			+5.1	+18.8%
		Asia		663.4		841.2			+177.8	+26.8%
		Other		186.7		219.8			+33.1	+17.7%
	Total			1,397.8		1,705.8			+308.0	+22.0%

*1. [Units (Production & Sales)]
- Domestic production: CBU + CKD. Overseas production: Units completed at overseas factories (excluding CKD from Japan).
- "Sales" means retail sales of SUZUKI brand vehicles (some are wholesale sales) , including license-built vehicles in part.
- OEM Sales means sales of OEM in Japan and India.
- Q1 of FY2026 includes preliminary figures.

*2. [Breakdown of Consolidated Revenue]
- Units are wholesale sales based on consolidated revenue.
- Classification is based on the location of external customers.
  Automobile in North America…Revenue of parts and accessories, etc.

*3. [Consolidated], [Units (Production & Sales)]
- The forecasts are based on currently available information and assumptions, contain risks and uncertainty, which do not constitute guarantees of future achievement.
- Please note that the future results may greatly vary by the changes of various factors.
- Those factors, which may influence the future results, include geopolitical uncertainty, economic conditions, the trend of demand in major markets and the fluctuations of foreign exchange rates.