

Date: 22<sup>nd</sup> September, 2026

**National Stock Exchange of India Limited (NSE)**  
Exchange Plaza, C-1, Block G,  
Bandra Kurla Complex,  
Bandra, Mumbai – 400 051  
Symbol: MANBA

**BSE Limited**  
Phiroze Jeejeebhoy Tower,  
Dalal Street, Mumbai – 400 001  
Scrip Code: 544262

**Subject: Disclosure under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“Listing Regulations”) – Outcome of Board Meeting held today i.e., 22<sup>nd</sup> September, 2026.**

Dear Sir,

In continuation of our prior intimation dated 4<sup>th</sup> September, 2026 regarding the meeting of the Board of Directors of the Company, and pursuant to Regulations 30, 51 and other applicable regulations, if any, of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“**Listing Regulations**”) read with Schedule III thereto, this is to inform you that the Board of Directors of the Company, at its meeting held today, i.e., Tuesday, 22<sup>nd</sup> September, 2026, inter alia, approved / noted the following:

**1. Increase in the authorised share capital and consequential alteration of the capital clause of the Memorandum of Association of the Company.**

Pursuant to Section 61(1)(a) and other applicable provisions of the Companies Act, 2013, read with the rules made thereunder and the Articles of Association of the Company, the Board of Directors have approved the increase in the authorised share capital of the Company from ₹ 55,00,00,000/- (Rupees Fifty Five Crore only), divided into 5,49,00,000 (Five Crore Forty Nine Lakh) Equity Shares of ₹ 10/- each and 1,00,000 (One Lakh) Preference Shares of ₹ 10/- each, **to** ₹ 65,00,00,000/- (Rupees Sixty Five Crore only), divided into 6,49,00,000 (Six Crore Forty Nine Lakh) Equity Shares of ₹ 10/- each and 1,00,000 (One Lakh) Preference Shares of ₹ 10/- each, and the consequential alteration of Clause 5 of the Memorandum of Association of the Company, including deletion of the existing sub-clause (b) relating to the minimum paid-up capital of ₹ 1,00,000/-. The proposed increase and alteration are subject to approval of the members at the ensuing Extraordinary General Meeting. Upon such approval, the Company shall make the prescribed filings with the Registrar of Companies under Sections 13 and 64 of the Companies Act, 2013, within the applicable timelines.

The disclosure pursuant to Regulation 30 of (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with SEBI Master Circular No: HO/49/14/14(7)2025- CFDPOD2/1/3762/2026, as amended from time to time (“**SEBI Circulars**”) dated January 30, 2026, is enclosed herewith as **Annexure A**.

**2. Preferential issue of fully convertible warrants and Equity Shares.**

The Board of Directors approved the proposal for issue and allotment of securities aggregating up to ₹ 99,99,76,860/- (Indian Rupees Ninety Nine Crore Ninety Nine Lakh Seventy Six Thousand Eight Hundred Sixty Only) on a private placement basis by way of preferential issue of fully convertible warrants and Equity Shares (“**Preferential Issue**”), subject to approval of the members of the Company and such other statutory, regulatory and other approvals as may be required, comprising the following:

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Manba Finance Ltd.

Registered Office: 324, Runwal Heights, Opp. Nirmal Lifestyle, L.B.S. Marg, Mulund (West), Mumbai 400 080. India.

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**A. Preferential issue of Equity Shares to persons belonging to the Non-Promoter / Public category.**

The Board approved the issuance of up to 5,000,013 (Fifty Lakh Thirteen) fully paid-up Equity Shares of the Company having a face value of ₹ 10/- each, for cash, at an issue price of ₹ 135/- (Rupees One Hundred Thirty-Five only) per Equity Share, including a premium of ₹ 125/- per Equity Share, aggregating up to ₹ 67,50,01,755/- (Rupees Sixty-Seven Crore Fifty Lakh One Thousand Seven Hundred Fifty-Five only), to the identified proposed allottees belonging to the Non-Promoter / Public category, as set out in Annexure B-I ("**Proposed Allottees**").

**B. Preferential issue of fully convertible warrants to persons belonging to the Promoter / Promoter Group category**

The Board approved the issuance of up to 24,07,223 (Twenty Four Lakh Seven Thousand Two Hundred Twenty Three) fully convertible warrants ("**Warrants**"), for cash, at an issue price of ₹ 135/- (Rupees One Hundred Thirty-Five only) per Warrant, aggregating up to ₹ 32,49,75,105/- (Rupees Thirty-Two Crore Forty-Nine Lakh Seventy-Five Thousand One Hundred Five only), to the identified proposed allottees belonging to the Promoter / Promoter Group category as set out in Annexure B-I ("**Proposed Allottees**"). Each Warrant shall carry a right to subscribe to one fully paid-up Equity Share of the Company having a face value of ₹ 10/- each, within 18 (eighteen) months from the date of allotment. An amount equivalent to 25% of the issue price, i.e. ₹33.75 per Warrant, shall be payable upfront at the time of subscription to the Warrants and the balance 75%, i.e. ₹101.25 per Warrant, shall be payable upon exercise of the Warrants.

**General Provisions applicable to the Preferential Issue:**

The Preferential Issue price shall not be lower than the floor price determined in accordance with Regulation 164 and other applicable provisions of Chapter V of the SEBI ICDR Regulations, with September 18, 2026 being the relevant date for pricing. The aggregate consideration for the proposed Preferential Issue of Warrants and Equity Shares shall not exceed ₹ 100 crore. The Preferential Issue will not result in any change in control or management of the Company. The proceeds shall be utilised to meet the funding requirements of the Company's lending and financing activities. The Preferential Issue is subject to approval of the members by special resolution, receipt of in-principle approvals from BSE Limited and the National Stock Exchange of India Limited under Regulation 28 of the Listing Regulations, and receipt of other requisite statutory and regulatory approvals. The Equity Shares proposed to be allotted under the Preferential Issue including the Equity Shares to be issued upon conversion of Warrants and the pre-preferential shareholding of the Proposed Allottees shall be subject to the lock-in requirements prescribed under the SEBI ICDR Regulations. To the extent any Proposed Allottee is a person resident outside India, the Preferential Issue shall additionally be subject to the Foreign Exchange Management Act, 1999, the Foreign Exchange Management (Non-Debt Instruments) Rules, 2019, the Foreign Exchange Management (Mode of Payment and Reporting of Non-Debt Instruments) Regulations, 2019 and other applicable foreign exchange laws, including the applicable entry route, sectoral caps, pricing guidelines, mode of payment, allotment timelines and reporting requirements. The Preferential Issue shall be undertaken in accordance with Sections 42 and 62(1)(c) of the Companies Act, 2013, the Companies (Prospectus and Allotment of Securities) Rules, 2014, the Companies (Share Capital and Debentures) Rules, 2014, Chapter V of the SEBI ICDR Regulations, the Listing Regulations and other applicable laws.

The disclosure pursuant to Regulation 30 of (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with SEBI Master Circular No: HO/49/14/14(7)2025- CFDPOD2/I/3762/2026, as amended from time to time ("**SEBI Circulars**") dated January 30, 2026, is enclosed herewith as **Annexure B**.

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**3. Re-appointment of Ms. Neelam Tater (DIN: 07653773) as an Independent Director of the Company.**

Based on the recommendation of the Nomination and Remuneration Committee, the Board of Directors considered, approved and recommended to the members the re-appointment of Ms. Neelam Tater (DIN: 07653773) as a Non-Executive Independent Director of the Company for a second term of 5 years commencing from October 25, 2026 up to October 24, 2031 (both days inclusive), not liable to retire by rotation, subject to approval of the members of the Company at the ensuing Extraordinary General Meeting.

The disclosure pursuant to Regulation 30 of (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with SEBI Master Circular No: HO/49/14/14(7)2025- CFDPOD2/1/3762/2026, as amended from time to time ("SEBI Circulars") dated January 30, 2026, is enclosed herewith as **Annexure C**.

**4. Re-appointment of Mr. Manish Kiritkumar Shah (DIN: 00979854) as Managing Director and revision in remuneration.**

Based on the recommendation of the Nomination and Remuneration Committee, the Board of Directors considered, approved and recommended to the members the re-appointment of Mr. Manish Kiritkumar Shah as Managing Director of the Company for a further term of 3 (Three) years commencing from April 1, 2027 to March 31, 2030, along with revision in remuneration, subject to approval of the members of the Company at the ensuing Extraordinary General Meeting.

The disclosure pursuant to Regulation 30 of (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with SEBI Master Circular No: HO/49/14/14(7)2025- CFDPOD2/1/3762/2026, as amended from time to time ("SEBI Circulars") dated January 30, 2026, is enclosed herewith as **Annexure D**.

**5. Re-appointment of Mr. Monil Manish Shah (DIN: 07054772) as Whole Time Director and revision in remuneration.**

Based on the recommendation of the Nomination and Remuneration Committee, the Board of Directors considered, approved and recommended to the members the re-appointment of Mr. Monil Manish Shah as Whole Time Director of the Company for a further term of 3 (Three) years commencing from January 15, 2027 to January 14, 2030, along with revision in remuneration, subject to approval of the members of the Company at the ensuing Extraordinary General Meeting.

The disclosure pursuant to Regulation 30 of (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with SEBI Master Circular No: HO/49/14/14(7)2025- CFDPOD2/1/3762/2026, as amended from time to time ("SEBI Circulars") dated January 30, 2026, is enclosed herewith as **Annexure D**.

**6. Re-appointment of Ms. Nikita Manish Shah (DIN: 00171306) as Whole Time Director and revision in remuneration.**

Based on the recommendation of the Nomination and Remuneration Committee, the Board of Directors considered, approved and recommended to the members the re-appointment of Ms. Nikita Manish Shah as Whole Time Director of the Company for a further term of 3 (Three) years commencing from January 15, 2027 to January 14, 2030, along with revision in remuneration, subject to approval of the members of the Company at the ensuing Extraordinary General Meeting.

The disclosure pursuant to Regulation 30 of (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with SEBI Master Circular No: HO/49/14/14(7)2025- CFDPOD2/1/3762/2026, as amended from time to time ("**SEBI Circulars**") dated January 30, 2026, is enclosed herewith as **Annexure D**.

**7. Re-Appointment of Mr. Jay Mota (DIN: 03105256) as a Whole Time Director and revision in the remuneration.**

Based on the recommendation of the Nomination and Remuneration Committee of the Company, the Board of Directors considered, approved and recommended the members the re-appointment of Mr. Jay Mota (DIN: 03105256) as Whole Time Director of the Company for a further term of 3 (Three) years commencing from January 15, 2027 to January 14, 2030, along with revision in remuneration, subject to approval of the members of the Company at the ensuing Extraordinary General Meeting.

The disclosure pursuant to Regulation 30 of (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with SEBI Master Circular No: HO/49/14/14(7)2025- CFDPOD2/1/3762/2026, as amended from time to time ("**SEBI Circulars**") dated January 30, 2026, is enclosed herewith as **Annexure E**.

8. Approved to hold the Extraordinary General Meeting of the members of the Company on Monday, 19<sup>th</sup> October, 2026 through video conferencing and / or other audio-visual means for seeking members' consent; and
9. Appointment of M/s. Ronak Jhuthawat & Co., Practicing Company Secretaries as the scrutinizer for Extra Ordinary General Meeting.
10. The cut-off date for determining the eligibility of the members entitled to vote by remote e-voting at the ensuing Extraordinary General Meeting of the Company schedule to be held on Monday, 19<sup>th</sup> October, 2026 through video conferencing and / or other audio-visual means is Monday, 12<sup>th</sup> October, 2026.
11. Approval for the constitution and reconstitution of the committee of the Board. The details are enclosed as **Annexure F**.

The meeting commenced at 03.30 p.m. and concluded at 05.00 p.m.

A copy of this disclosure is being uploaded on the website of the Company at [www.manbafinance.com](http://www.manbafinance.com).

Kindly take the same on record.

Thanking You,

Yours Truly,

**For Manba Finance Limited**

**Bhavisha Jain**

**Company Secretary and Compliance Officer**

**M. No.:A44249**

**Encl.: as above**

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## Annexure A

**Disclosures under Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with Schedule III thereto and the SEBI Master Circular No. HO/49/14/14(7)2025-CFD-POD2/I/3762/2026, issued on July 11, 2023 and last updated on January 30, 2026 ("SEBI Master Circular")**

### **Brief details about alteration in Capital Clause of Memorandum of Association:**

| Sl. No. | Particulars                                                                          | Details                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|---------|--------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1.      | <b>Alteration in the Capital Clause of Memorandum of Association of the Company.</b> | <p>Pursuant to the proposed increase in the authorised share capital of the Company, subject to approval of the members of the Company, it is proposed to alter Clause 5 of the Memorandum of Association of the Company at the ensuing Extraordinary General Meeting. The existing Clause 5 is proposed to be altered and substituted as follows:</p> <p><b>Existing Clause 5:</b></p> <p>“(a) The authorized capital of the company is ₹ 55,00,00,000/- (Rupees Fifty Five Crore Only) divided into 5,49,00,000 (Five Crore and Forty Nine Lakhs) Equity Shares of ₹ 10/- (Rupees Ten) each and 1,00,000 (One Lakh) Preference Shares of ₹ 10/- (Rupees Ten) each. The Company has the power to increase the authorized capital.</p> <p>(b) The Paid up capital of the Company shall be minimum of ₹ 1,00,000/- (Rupees One Lakh Only)”</p> <p><b>Proposed Clause 5:</b></p> <p>“The authorized capital of the company is ₹ 65,00,00,000/- (Rupees Sixty Five Crore Only) divided into 6,49,00,000 (Six Crore and Forty Nine Lakhs) Equity Shares of ₹ 10/- (Rupees Ten) each and 1,00,000 (One Lakh) Preference Shares of ₹ 10/- (Rupees Ten) each. The Company has the power to increase the authorized capital.”</p> <p>Accordingly, the proposed alteration involves (i) increase in the authorised share capital from ₹ 55,00,00,000/- to ₹ 65,00,00,000/-; and (ii) deletion of the existing sub-clause (b) relating to the minimum paid-up capital of ₹ 1,00,000/-.</p> |

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## Annexure B

**Disclosures under Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with Schedule III thereto and the SEBI Master Circular No. HO/49/14/14(7)2025-CFD-POD2/I/3762/2026, dated January 30, 2026 ("SEBI Master Circular")**

**Issuance of securities: Preferential Issue of fully paid-up Equity Shares and convertible Warrants to Promoter/non-Promoter Group/Public**

| Sl. No. | Particulars                                                                                                                                            | Details                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|---------|--------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1.      | Type of securities proposed to be issued (viz. equity shares, convertibles, etc.)                                                                      | <p>(i) Fully paid-up Equity Shares of face value of ₹10/- (Rupees Ten only) each of the Company</p> <p>(ii) Fully Convertible Warrants, each carrying a right to subscribe to / convert into 1 (One) fully paid-up Equity Share of face value of ₹10/- (Rupees Ten only) each of the Company ("<b>Warrants</b>").</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| 2.      | Type of issuance (further public offering, rights issue, depository receipts (ADR/GDR), qualified institutions placement, preferential allotment etc.) | Preferential issue on a private placement basis under Chapter V of the SEBI ICDR Regulations and Sections 42 and 62(1)(c) of the Companies Act, 2013, read with the rules made thereunder, subject to approval of the members by special resolution, receipt of in-principle approvals from BSE Limited and the National Stock Exchange of India Limited under Regulation 28 of the Listing Regulations, and other requisite statutory and regulatory approvals, including approval of the members of the Company.                                                                                                                                                                                                                                                                              |
| 3.      | Total number of securities proposed to be issued or the total amount for which the securities will be issued (approximately)                           | <p>(i) Up to 5,000,013 fully-paid up Equity Shares of face value of ₹ 10 each, at an issue price of ₹ 135 each (including a premium of ₹ 125 each ("<b>Equity Issue Price</b>"), aggregating to an amount of ₹ 67,50,01,755/-;</p> <p>(ii) Up to 2,407,223 Warrants, at an issue price of ₹ 135 per Warrant ("<b>Warrant Issue Price</b>") (including a premium of ₹ 125 per Warrant), aggregating to an amount up to ₹ 32,49,75,105/-.</p> <p>The aggregate consideration for the proposed preferential issue of Equity Shares and Warrants shall not exceed ₹ 100 crore. The proceeds shall be utilised to meet the funding requirements of the Company's lending and financing activities. The Preferential Issue will not result in any change in control or management of the Company.</p> |

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|      |                                                                                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|------|---------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 4    | in case of preferential issue the listed entity shall disclose the following additional details to the stock exchange(s): |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| i.   | Name of the Investors                                                                                                     | Details of the Proposed Allottees are provided in Annexure B-I.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| ii.  | Post allotment of securities - outcome of the subscription                                                                | The details of the shareholding of the Proposed Allottees before the preferential issue and after allotment of all Equity Shares and full conversion of all Warrants into Equity Shares are provided in Annexure B-II. The post-preferential issue shareholding has been calculated on a fully diluted basis in respect of the present preferential issue.                                                                                                                                                                                                                                                                                                                   |
|      | Issue price / allotted price (in case of convertibles),                                                                   | <p>(i) ₹ 135/- per Equity Share (including a premium of ₹ 125 per Equity Share),</p> <p>(ii) ₹ 135/- per Warrant,</p> <p>Being not less than the floor price determined under Regulation 164 and other applicable provisions of Chapter V of the SEBI ICDR Regulations. September 18, 2026 is the relevant date for pricing. An amount equivalent to 25% of the issue price shall be payable upfront and the balance 75% shall be payable upon exercise of the Warrant.</p>                                                                                                                                                                                                  |
|      | Number of investors;                                                                                                      | <p>i. Equity Shares – 14 investors</p> <p>ii. Warrants – 2 investors</p> <p>iii. Total – 16 investors</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| iii. | In case of convertibles - intimation on conversion of securities or on lapse of the tenure of the instrument;             | The tenure of the Warrants shall not exceed 18 (eighteen) months from the date of allotment. Each Warrant shall be convertible into 1 (one) fully paid-up Equity Share having a face value of ₹ 10/- (Rupees Ten only), and may be exercised in one or more tranches at the option of the respective Warrant holder. In the event that a Warrant holder does not exercise the conversion option within 18 (eighteen) months from the date of allotment, the unconverted Warrants shall lapse and the amount paid thereon shall stand forfeited. The Company shall intimate the stock exchanges upon conversion of the Warrants or upon lapse of their tenure, as applicable. |
| 5.   | Any cancellation or termination of proposal for issuance of securities including reasons thereof.                         | Not Applicable                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |

**Annexure C**

**Disclosures under Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with Schedule III thereto and the SEBI Master Circular No. HO/49/14/14(7)2025-CFD-POD2/I/3762/2026, dated January 30, 2026 ("SEBI Master Circular")**

**Change in directors, ~~key managerial personnel (Managing Director, Chief Executive Officer, Chief Financial Officer, Company Secretary etc.), senior management, Auditor and Compliance Officer:~~**

| Sl. No. | Particulars                                                                                                                                                                                               | Details                                                                                                                                                                                                                                                                                                                                                                                                |
|---------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1.      | reason for change viz. <del>appointment, re-appointment, resignation, removal, death or otherwise;</del>                                                                                                  | Re-appointment of Ms. Neelam Tater (DIN: 07653773) as a Non-Executive Independent Director for a second term of five consecutive years.                                                                                                                                                                                                                                                                |
| 2.      | date of <del>appointment/re-appointment/cessation (as applicable) &amp; term of appointment/re-appointment</del>                                                                                          | For a term of Five (5) years with effect from October 25, 2026 up to October 24, 2031                                                                                                                                                                                                                                                                                                                  |
| 3.      | brief profile (in case of appointment)                                                                                                                                                                    | Ms. Neelam Tater is an Independent Director of our Company. She is a fellow member of the Institute of Chartered Accountants of India. She has professional experience encompassing audit and risk management and business/management advisory services to diverse mix of corporate clients including banking and financial institutions. She is associated with Evolutionary Systems Private Limited. |
| 4.      | disclosure of relationships between directors (in case of appointment of a director)                                                                                                                      | NIL                                                                                                                                                                                                                                                                                                                                                                                                    |
| 5.      | Information as required pursuant to Circular No. LIST/COMP/14/2018- 19 issued by BSE Limited and Circular No. NSE/ CML/2018/24 issued by the National Stock Exchange of India Ltd., dated 20th June, 2018 | Ms. Neelam Tater is not debarred from holding the office of director by virtue of any SEBI order or any other such authority.                                                                                                                                                                                                                                                                          |

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## Annexure D

**Disclosures under Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with Schedule III thereto and the SEBI Master Circular No. HO/49/14/14(7)2025-CFD-POD2/I/3762/2026, dated January 30, 2026 ("SEBI Master Circular")**

**Change in directors, key managerial personnel (Managing Director, ~~Chief Executive Officer, Chief Financial Officer, Company Secretary etc.~~), senior management, Auditor and Compliance Officer:**

| Sl. No. | Particulars                                                                                                      | Details of the Directors re-appointed                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                               |
|---------|------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1.      | Name                                                                                                             | Mr. Manish Kiritkumar Shah                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Mr. Monil Manish Shah                                                                                                                                                                                                                                                                                                                                                                                                                         | Ms. Nikita Manish Shah                                                                                                                                                                                                                                                                                                        |
| 2.      | reason for change viz. <del>appointment, re-appointment, resignation, removal, death or otherwise;</del>         | Re-appointment of Mr. Manish Kiritkumar Shah (DIN: 00979854) as a Managing Director                                                                                                                                                                                                                                                                                                                                                                                           | Re-appointment of Mr. Monil Manish Shah (DIN: 07054772) as a Whole Time Director                                                                                                                                                                                                                                                                                                                                                              | Re-appointment of Ms. Nikita Manish Shah (DIN: 00171306) as a Whole Time Director                                                                                                                                                                                                                                             |
| 3.      | <del>date of appointment/re-appointment/cessation (as applicable) &amp; term of appointment/re-appointment</del> | For a term of 3 (Three) years with effect from April 01, 2027 to March 31, 2030                                                                                                                                                                                                                                                                                                                                                                                               | For a term of 3 (Three) years with effect from January 15, 2027 to January 14, 2030                                                                                                                                                                                                                                                                                                                                                           | For a term of 3 (Three) years with effect from January 15, 2027 to January 14, 2030                                                                                                                                                                                                                                           |
| 4.      | brief profile (in case of appointment)                                                                           | Mr. Manish Kiritkumar Shah is the Managing Director of our Company. He is a director of our Company since incorporation. He holds a bachelor's degree in commerce from Mumbai University. He has over twenty-five (25) years of experience in the NBFC sector. He is a strategic leader in our Company and oversees functions such as identifying growth opportunities, building and maintaining relationships with key stakeholders and implementing technology solutions to | Mr. Monil Manish Shah is a Whole Time Director of our Company. He has been a director in our Company since 2017. He holds a master's degree in marketing from Queen Mary University of London. He is actively involved in the business of our Company and oversees functions such as sales & strategy, marketing and business expansion. He has played a pivotal role in formulating and executing our Company's overall business strategy to | Ms.. Nikita Manish Shah is a Whole Time Director of our Company. She has been director of our Company since incorporation. She has cleared higher secondary examination in the field of commerce. She oversees functions such as marketing, strategy management and corporate social responsibility activities in our Company |

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|    |                                                                                                                                                                                                         | streamline operations in our Company.                                                                                                   | drive growth and profitability.                                                                                                    |                                                                                                                                     |
|----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|
| 5. | disclosure of relationships between directors (in case of appointment of a director)                                                                                                                    | 1.Father of Mr. Monil Manish Shah, Whole Time Director<br>2.Husband of Ms.. Nikita Manish Shah, Whole Time Director                     | 1. Son of Mr. Manish Manish Kiritkumar Shah, Whole Time Director<br>2. Son of Ms. Nikita Manish Shah, Whole Time Director          | 1. Wife of Mr. Manish Kiritkumar Shah, Managing director<br>2. Mother of Mr. Monil Manish Shah, Whole Time Director                 |
| 6. | Information as required pursuant to Circular No. LIST/COMP/14/2018-19 issued by BSE Limited and Circular No. NSE/CML/2018/24 issued by the National Stock Exchange of India Ltd., dated 20th June, 2018 | Mr. Manish Kiritkumar Shah is not debarred from holding the office of director by virtue of any SEBI order or any other such authority. | Mr. Monil Manish Shah is not debarred from holding the office of director by virtue of any SEBI order or any other such authority. | Ms. Nikita Manish Shah is not debarred from holding the office of director by virtue of any SEBI order or any other such authority. |

## Annexure E

**Disclosures under Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with Schedule III thereto and the SEBI Master Circular No. HO/49/14/14(7)2025-CFD-POD2/I/3762/2026, dated January 30, 2026 ("SEBI Master Circular")**

**Change in directors, ~~key managerial personnel (Managing Director, Chief Executive Officer, Chief Financial Officer, Company Secretary etc.), senior management, Auditor and Compliance Officer:~~**

| Sl. No. | Particulars                                                                                                                                                                                               | Details                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|---------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1.      | reason for change viz. <del>appointment, re-appointment, resignation, removal, death or otherwise;</del>                                                                                                  | Re-appointment of Mr. Jay Mota (DIN: 03105256) as a Whole Time Director                                                                                                                                                                                                                                                                                                                                                                               |
| 2.      | date of <del>appointment/re-appointment/cessation (as applicable) &amp; term of appointment/re-appointment</del>                                                                                          | For a term of 3 (Three) years with effect from January 15, 2027 to January 14, 2030                                                                                                                                                                                                                                                                                                                                                                   |
| 3.      | brief profile (in case of appointment)                                                                                                                                                                    | Mr. Jay Mota is a Whole Time Director and Chief Financial Officer of our Company. He has been associated with our Company since 2006. He holds a bachelor's degree in commerce from Mumbai University. He has over eighteen (18) years of experience. He oversees various facets of accounts & finance function in our Company including financial planning and analysis, treasury management, budgeting, financial projections and audit & taxation. |
| 4.      | disclosure of relationships between directors (in case of appointment of a director)                                                                                                                      | NIL                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| 5.      | Information as required pursuant to Circular No. LIST/COMP/14/2018- 19 issued by BSE Limited and Circular No. NSE/ CML/2018/24 issued by the National Stock Exchange of India Ltd., dated 20th June, 2018 | Mr. Jay Mota is not debarred from holding the office of director by virtue of any SEBI order or any other such authority.                                                                                                                                                                                                                                                                                                                             |

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**Reconstitution of the below mentioned Committees:**
**1. Asset Liability Management Committee (ALCO):**

| <b>Members</b>                        | <b>Designation in the committee and capacity</b> |
|---------------------------------------|--------------------------------------------------|
| Mr. Manish Shah                       | Managing Director, Chairman                      |
| Mr. Nallepilly Ramaswami Parameswaran | Independent Director, Member                     |
| Mr. Jay Mota                          | Whole Time Director, Member                      |
| Mr. Abhay Shah                        | Sr. Finance Manager, Member                      |

**2. IT Strategy Committee (ITSC):**

| <b>Members</b>                        | <b>Designation in the committee and capacity</b> |
|---------------------------------------|--------------------------------------------------|
| Ms.. Neelam Tater                     | Independent Director, Chairman                   |
| Mr. Nallepilly Ramaswami Parameswaran | Independent Director, Member                     |
| Mr. Sujay Jagani                      | Independent Director, Member                     |
| Mr. Saurabh Rai                       | CIO & CTO                                        |

**Constitution of the below mentioned committees:**
**1. ALM Support Group (ALM):**

| <b>Members</b>     | <b>Designation in the committee and capacity</b> |
|--------------------|--------------------------------------------------|
| Mr. Jay Mota       | Whole Time Director, Chairman                    |
| Mr. Abhay Shah     | Sr Finance Manager, Member                       |
| Mr. Swastik Shetty | Strategy Analyst, Member                         |

**2. IT Steering Committee:**

| <b>Members</b>      | <b>Designation in the committee and capacity</b> |
|---------------------|--------------------------------------------------|
| Mr. Saurabh Rai     | CTO and CIO, Chairman                            |
| Mr. Monil Shah      | Whole Time Director, Member                      |
| Mr. Sampat Raj      | Credit Head, Member                              |
| Mrs. Neelam Kothari | Accounts Head, Member                            |
| Mrs. Pankaja Renoy  | Sales and Collection Head, Member                |

**3. Information Security Committee:**

| <b>Members</b>      | <b>Designation in the committee and capacity</b> |
|---------------------|--------------------------------------------------|
| Mr. Swastik Shetty  | Risk Head, Chairman                              |
| Mr. Raj Yadav       | CISO, Member                                     |
| Mr. Saurabh Rai     | CTO and CIO, Member                              |
| Mr. Monil Shah      | Whole Time Director- Business Head, Member       |
| Mr. Sampat Raj      | Credit Head, Member                              |
| Mrs. Neelam Kothari | Accounts Head, Member                            |
| Mrs. Pankaja Renoy  | Sales and Collection Head, Member                |

**4. Special Committee of the Board for Monitoring and Follow-up of Cases of Frauds:**

| <b>Members</b>             | <b>Designation in the committee and capacity</b> |
|----------------------------|--------------------------------------------------|
| Mr. Abhinav Sharma         | Independent Director, Chairman                   |
| Mr. Manish Kiritkumar Shah | Managing Director, Member                        |
| Mr. Sujay Jagani           | Independent Director, Member                     |

**Executive Level Committee:**

| <b>Members</b>     | <b>Designation in the committee and capacity</b>        |
|--------------------|---------------------------------------------------------|
| Mr. Monil Shah     | Whole Time Director, Chairman                           |
| Mr. Swastik Shetty | Risk Head, Member                                       |
| Mr. Jay Mota       | Whole Time Director and Chief Financial Officer, Member |

**5. Identification Committee:**

| <b>Members</b>        | <b>Designation in the committee and capacity</b> |
|-----------------------|--------------------------------------------------|
| Mr. Monil Manish Shah | Whole Time Director, Chairman                    |
| Mr. Jay Mota          | Whole Time Director, Member                      |
| Ms. Pankaja Renoy     | Sales Head, Member                               |

**6. Review Committee:**

| <b>Members</b>             | <b>Designation in the committee and capacity</b> |
|----------------------------|--------------------------------------------------|
| Mr. Manish Kiritkumar Shah | Managing Director, Chairman                      |
| Ms. Neelam Tater           | Independent Director, Member                     |
| Mr. Abhinav Sharma         | Independent Director, Member                     |

## ANNEXURE B-I

### DETAILS OF THE PROPOSED ALLOTTEES

| Sl. No.                                  | Name of the Proposed Allottee                  | Category | Security Type | Amount of Investment / Aggregate Value (₹) | Number of Securities | Issue Price (₹) (Inclusive of Premium of ₹ 125) |
|------------------------------------------|------------------------------------------------|----------|---------------|--------------------------------------------|----------------------|-------------------------------------------------|
| 1.                                       | Manba Investments & Securities Private Limited | Promoter | Warrants      | 30,00,00,105                               | 22,22,223            | 135                                             |
| 2.                                       | Manish Kiritkumar Shah                         | Promoter | Warrants      | 2,49,75,000                                | 1,85,000             | 135                                             |
| <b>Total - Promoter / Promoter Group</b> |                                                |          |               | 32,49,75,105                               | 24,07,223            |                                                 |
| 1.                                       | Preeti Chetan Dedhia                           | Public   | Equity        | 2,50,00,110                                | 1,85,186             | 135                                             |
| 2.                                       | Hem Securities Limited                         | Public   | Equity        | 5,00,00,085                                | 3,70,371             | 135                                             |
| 3.                                       | Chetan Kheraj Dedhia                           | Public   | Equity        | 3,00,00,510                                | 2,22,226             | 135                                             |
| 4.                                       | Sanjay Popatlal Jain                           | Public   | Equity        | 5,00,00,085                                | 3,70,371             | 135                                             |
| 5.                                       | Vaibhav Satish Shah (HUF)                      | Public   | Equity        | 2,50,00,110                                | 1,85,186             | 135                                             |
| 6.                                       | Limona Ventures LLP                            | Public   | Equity        | 10,00,00,035                               | 7,40,741             | 135                                             |
| 7.                                       | Nexus Equity Growth Fund SCH-1                 | Public   | Equity        | 2,00,00,115                                | 1,48,149             | 135                                             |
| 8.                                       | Zenila Ventures LLP                            | Public   | Equity        | 20,00,00,070                               | 14,81,482            | 135                                             |
| 9.                                       | Trans Globe Edu Private Limited                | Public   | Equity        | 1,00,00,125                                | 74,075               | 135                                             |
| 10.                                      | Mithali Dharmesh Badani                        | Public   | Equity        | 50,00,130                                  | 37,038               | 135                                             |
| 11.                                      | AMS India Opportunities, LP                    | Public   | Equity        | 1,00,00,125                                | 74,075               | 135                                             |
| 12.                                      | Ami Manish Modi                                | Public   | Equity        | 2,50,00,110                                | 1,85,186             | 135                                             |
| 13.                                      | Manish Mahendra Modi                           | Public   | Equity        | 2,50,00,110                                | 1,85,186             | 135                                             |
| 14.                                      | LYSA Trading LLP                               | Public   | Equity        | 10,00,00,035                               | 740,741              | 135                                             |
| <b>Total - Non-Promoter / Public</b>     |                                                |          |               | 67,50,01,755                               | 50,00,013            |                                                 |
| <b>GRAND TOTAL</b>                       |                                                |          |               | <b>99,99,76,860</b>                        | <b>74,07,236</b>     |                                                 |

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## ANNEXURE B-II

### PRE-ISSUE AND POST-ISSUE SHAREHOLDING OF THE PROPOSED ALLOTTEES

| Sl. No. | Name of the Proposed Allottee                    | Category | Pre-Preferential Issue Shareholding<br>(The pre-preferential issue shareholding is as on 18 <sup>th</sup> September, 2026. |       | Post-Preferential Issue Shareholding * |       |
|---------|--------------------------------------------------|----------|----------------------------------------------------------------------------------------------------------------------------|-------|----------------------------------------|-------|
|         |                                                  |          | No. of Shares                                                                                                              | %     | No. of Shares                          | %     |
| 1       | Manba Investments And Securities Private Limited | Promoter | 1,39,06,038                                                                                                                | 27.68 | 1,61,28,261                            | 27.98 |
| 2       | Manish Kiritkumar Shah                           | Promoter | 65,59,848                                                                                                                  | 13.06 | 67,44,848                              | 11.70 |
| 3       | Preeti Chetan Dedhia                             | Public   | -                                                                                                                          | -     | 1,85,186                               | 0.32  |
| 4       | Hem Securities Limited                           | Public   | -                                                                                                                          | -     | 3,70,371                               | 0.64  |
| 5       | Chetan Kheraj Dedhia                             | Public   | -                                                                                                                          | -     | 2,22,226                               | 0.39  |
| 6       | Sanjay Popatlal Jain                             | Public   | -                                                                                                                          | -     | 3,70,371                               | 0.64  |
| 7       | Vaibhav Satish Shah (HUF)                        | Public   | -                                                                                                                          | -     | 1,85,186                               | 0.32  |
| 8       | Limona Ventures LLP                              | Public   | -                                                                                                                          | -     | 7,40,741                               | 1.28  |
| 9       | Nexus Equity Growth Fund SCH-1                   | Public   | -                                                                                                                          | -     | 1,48,149                               | 0.26  |
| 10      | Zenila Ventures LLP                              | Public   | -                                                                                                                          | -     | 14,81,482                              | 2.57  |
| 11      | Trans Globe Edu Private Limited                  | Public   | -                                                                                                                          | -     | 74,075                                 | 0.13  |
| 12      | Mithali Dharmesh Badani                          | Public   | -                                                                                                                          | -     | 37,038                                 | 0.06  |
| 13      | AMS India Opportunities, LP                      | Public   | -                                                                                                                          | -     | 74,075                                 | 0.13  |
| 14      | Ami Manish Modi                                  | Public   | -                                                                                                                          | -     | 1,85,186                               | 0.32  |
| 15      | Manish Mahendra Modi                             | Public   | -                                                                                                                          | -     | 1,85,186                               | 0.32  |
| 16      | LYSA Trading LLP                                 | Public   | -                                                                                                                          | -     | 7,40,741                               | 1.28  |

Note: \* The post-preferential issue shareholding has been calculated assuming allotment of all 5,000,013 (Fifty Lakh Thirteen) fully paid-up Equity Shares to persons in the Non-Promoter / Public category and full conversion of all 2,407,223 (Twenty-Four Lakh Seven Thousand Two Hundred Twenty-Three) Warrants proposed to be issued to persons in the Promoter / Promoter Group category. If any proposed allottee does not subscribe to, is not allotted, or does not convert all or any part of the securities proposed to be issued, the post-issue shareholding will require consequential adjustment. The computation does not take into account any other issue, transfer or acquisition of securities occurring after the proposed allotment date. The Preferential Issue will not result in any change in control or management of the Company.

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