



Sect/19

13th February 2026

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| To, The Manager Listing Department National Stock Exchange of India Ltd., [NSE NEAPS] Exchange Plaza, 5 th Floor, Plot No. C/1, G-Block, Bandra Kurla Complex, Bandra (E) Mumbai – 400 051 SYMBOL: LINDEINDIA | To, The General Manager Department of Corporate Services BSE Limited, [BSE Listing Centre] New Trading Ring, Rotunda Building, 1 st Floor, P.J. Towers, Dalal Street Fort, Mumbai – 400 001 SCRIP CODE: 523457 | To, Vice President National Securities Depository Ltd. 3 rd Floor, Naman Chambers, Plot C-32, G-Block, Bandra Kurla Complex, Bandra East, Mumbai-400 051 ISIN: INE473A01011 |
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Dear Sir/Madam,

Announcement of voting results - Postal Ballot Notice dated 29th December 2025

This refers to our letter reference no. Sect/3 dated 9th January 2026 enclosing therewith a copy of the Postal Ballot Notice dated 29th December 2025 seeking consent/approval of the Members of the Company for appointment of Mr Milan Sadhukhan (DIN: 03082335) as Director and Managing Director of the Company for a term of three years with effect from 1st January 2026, through voting by electronic means (remote e-voting).

In compliance with the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 as amended and Regulation 44 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company had extended the facility of voting through electronic means (remote e-voting) to the Members of the Company in respect of the Special Resolution as set out in the Postal Ballot Notice dated 29th December 2025.

We now enclose herewith the Scrutinizer's Report dated 13th February 2026 issued by Mr P K Sarawagi, of M/s. P. Sarawagi & Associates, Company Secretaries and countersigned by the Company Secretary of the Company (as authorized by the Chairman) containing the Voting Results in respect of the Special Resolution as set out in the Postal Ballot Notice dated 29th December 2025. As evident from the enclosed Scrutinizer's Report and the Voting Results, the Special Resolution has been passed by the Members of the Company with requisite majority.

This may please be treated as compliance with Rule 20 of the Companies (Management and Administration) Rules, 2014 and Regulation 44 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. We request you to please disseminate the voting results along with the Scrutinizer's Report on your website for information of the Members and Investors of the Company.

Thanking you,

Yours faithfully,

Amit Dhanuka
Company Secretary

Encl: as above

Registered Office
Linde India Limited
Oxygen House, P43 Taratala Road,
Kolkata 700 088, India.
CIN L40200WB1935PLC008184

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www.linde.in

Scrutinizer's Report on Postal Ballot
[Pursuant to Section 110 of the Companies Act, 2013 and Rule 22 of the Companies (Management and Administration) Rules, 2014 (as amended)]

To,
Mr. Amit Dhanuka
Company Secretary and Compliance Officer
Linde India Limited
CIN : L40200WB1935PLC008184
Oxygen House, P 43, Taratala Road
Kolkata – 700088

Dear Sir,

Postal Ballot –Scrutinizer's Report

I, CS P.K. Sarawagi of M/s. P. Sarawagi & Associates, Company Secretaries, have been appointed as the Scrutinizer for the purpose of scrutinizing the Postal Ballot Process conducted through Electronic Voting (e-voting), in a fair and transparent manner and ascertaining the result thereof, in respect of the Resolution transacted through Postal Ballot Process, for seeking approval of the Members of **Linde India Limited** for appointment of Mr. Milan Sadhukhan (DIN: 03082335) as Director and Managing Director of the Company for a term of three years with effect from 1 January 2026.

In compliance with the provisions of Sections 108 & 110 of the Companies Act, 2013 ("the Act") read with Rules 20 and 22 of the Companies (Management and Administration) Rules, 2014 and the General Circulars No. 14/2020, No. 17/2020 and No. 03/2025 dated 8 April 2020, 13 April 2020 and 22 September 2025, respectively, issued by the Ministry of Corporate Affairs (hereinafter, collectively referred to as the "MCA Circulars") and Regulation 44 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI LODR Regulations"), the Company had sent the Postal Ballot Notice dated 29 December 2025, through e-mail on 9 January 2026 to all those Members whose name appeared in the Register of Members/List of Beneficial Owners as received from National Securities Depository Limited ("NSDL") and Central Depository Services (India) Limited ("CDSL") as on 2 January 2026 ("cut-off date") and provided the facility of voting through electronic means. The Postal Ballot Notice dated 29 December 2025 was also placed on the website of the Company, BSE Limited, National Stock Exchange of India Limited and NSDL at www.lindeindia.in, www.bseindia.com, www.nseindia.com and www.evoting.nsdl.com, respectively.

Compliances of the provisions of the Act, the Rules framed thereunder, the MCA Circulars and the SEBI LODR Regulations, relating to voting through electronic means on the Postal Ballot by the Members of the Company on the Resolution contained in the Postal Ballot Notice dated 29 December 2025, are responsibilities of the Management of the Company. My responsibility as the Scrutinizer is to ensure that e-voting process is conducted in a fair and transparent manner and to make a Scrutinizer's Report, being this Report, of the total votes cast 'in favour' and 'against', the Resolution as set out in the Postal Ballot Notice, based on report generated from the e-voting system provided by the NSDL.

I submit my report as under:

1. The Company has appointed NSDL as the agency to provide and facilitate e-voting services to the Members of the Company to cast their votes through a secured e-voting system on the Resolution to be transacted through Postal Ballot.

Contd.2



2. The e-voting period remained open from 9:00 a.m. on 15 January 2026 till 5:00 p.m. on 13 February 2026. The Members holding shares as on the 'cut-off' date i.e. 2 January 2026, were entitled to vote, through e-voting system, on the proposed Resolution as set out in the Postal Ballot Notice dated 29 December 2025.
3. The requisite advertisement pursuant to Sections 108 & 110 of the Act, read with Rules 20 & 22 of the Companies (Management and Administration) Rules, 2014, was published in the "Business Standard" (in English language) and in "Aajkaal" (in Bengali language), on 13 January 2026.
4. The votes cast by the Members through the e-voting system provided by NSDL were unblocked by me on 13 February 2026 at 5:10 p.m., in presence of two witnesses, namely, (1) Ms. Riddhi Chitlangia and (2) Ms. Purbika Keshan, both working with M/s. P. Sarawagi & Associates.
5. The votes cast were diligently scrutinized and authenticated based on the records maintained by the Company and its Registrar and Transfer Agent, with respect to number of shares held on 'cut-off' date i.e., 2 January 2026 and authorisation lodged for the purpose.
6. Based on the details contained in the list of Members who have cast their votes through e-voting system as downloaded from the e-voting website of the NSDL (www.evoting.nsdl.com), the results of e-voting on the business transacted through Postal Ballot, are given below :

Item No. 1 : Special Resolution, as set out in the Postal Ballot Notice dated 29 December 2025, for appointment of Mr. Milan Sadhukhan (DIN: 03082335) as Director and Managing Director of the Company for a term of three years with effect from 1 January 2026:

| Voted through remote e-voting | Total Votes | | Invalid Votes | | Total Valid Votes | | %age of total valid votes |
|-------------------------------|----------------------|-------------------------|----------------------|----------------------|----------------------|-------------------------|---------------------------|
| | No. of Members voted | No. of total votes cast | No. of Members voted | No. of invalid votes | No. of Members voted | No. of valid votes cast | |
| In Favour | 321 | 6,87,34,366 | -- | -- | 321 | 6,87,34,366 | 95.85 |
| Against | 143 | 29,76,004 | -- | -- | 143 | 29,76,004 | 4.15 |
| Total | 464 | 7,17,10,370 | -- | -- | 464 | 7,17,10,370 | 100.00 |

7. One Member holding 10,626 equity shares has cast 227 votes in favour and 10 votes against.
8. Since the votes cast by the Members of the Company in favour of the Resolution are more than the requisite majority, as detailed above, the Chairman or the person authorized by him in writing may declare the results accordingly.
9. All relevant documents, records, registers and other papers relating to Postal Ballot (through remote e-voting) shall remain in my safe custody till the Chairman signs the minutes and thereafter I shall return these documents and other related papers to the Company.

Yours faithfully,

PAWAN KUMAR SARAWAGI
 Digitally signed by
 PAWAN KUMAR
 SARAWAGI
 Date: 2026.02.13
 18:37:13 +05'30'

(P. K. Sarawagi)

Company Secretary in Practice
 Membership No.: FCS - 3381
 Certificate of Practice No. 4882

Peer Review Certificate No. 1128/2021
 UDIN : F003381G003933054



Counter signed by
 For **Linde India Limited**

AMIT DHANUKA

(Amit Dhanuka)

Company Secretary
 Membership No. ACS 23872

Digitally signed by AMIT DHANUKA
 DN: c=IN, o=Personal,
 pseudonym=9c3d80w0q2h1yfm7dwd9lpp
 2026,
 2.5.4.20=61302179645473c9f6c1366d246c
 634000a47761c1687a46d7796c00
 pkcs10Code=702155, cn=Vivek Dhanuka
 serialNumber=2143338476114055c4d977a
 353aa76422f203095694111868f85c669,
 cn=AMIT DHANUKA
 Date: 2026.02.13 19:51:18 +05'30'

LINDE INDIA LIMITED - POSTAL BALLOT RESULTS

Details of voting results as per Regulation 44(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

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| Record Date/Cut off Date: | Friday, 2 January 2026 |
| Total number of Shareholders on record date: Being the cut-off date for determining shareholders entitled to voting – 2 January 2026 | 68621 |
| No. of Shareholders present in the meeting either in person or through proxy: Promoter and Promoter Group : Public : Total | Not Applicable as it is a Postal Ballot |
| No. of Shareholders attended the meeting through Video Conferencing/OAVM: Promoter and Promoter Group : Public : Total | Not Applicable as it is a Postal Ballot |
| Note: Resolution wise details of e-voting in respect of Resolution No. 1 of the Postal Ballot Notice dated 29 December 2025 as per NSDL Report is enclosed. | |

LINDE INDIA LIMITED

| Resolution Details(1) | | | | | | | | |
|---|------------------------------|--------------------|---------------------|--------------------------------------|--|---------------------------|--|---|
| Resolution Required (Ordinary/Special) | | | | | Special Resolution for appointment of Mr Milan Sadhukhan (DIN: 03082335) as Director and Managing Director of the Company for a term of three years with effect from 1 January 2026. | | | |
| Whether promoter/ promoter group are interested in the agenda/resolution? | | | | | No | | | |
| Category | Mode of Voting | No. of shares held | No. of votes polled | % votes polled on outstanding shares | No. of votes - in favour | No. of votes - in Against | % of votes - in favour on votes polled | % of votes - in Against on votes polled |
| | | (1) | (2) | (3)= [(2)/(1)]*100 | (4) | (5) | (6)=[(4)/(2)]*100 | (7)=[(5)/(2)]*100 |
| Promoter and Promoter Group | E-voting | | 63963167 | 100.000000 | 63963167 | - | 100.000000 | - |
| | Poll | 63963167 | - | - | - | - | - | - |
| | Postal Ballot(if applicable) | | - | - | - | - | - | - |
| | Total | 63963167 | 63963167 | 100.000000 | 63963167 | - | 100.000000 | - |
| Public Institutions | E-voting | | 7029136 | 91.684414 | 4060331 | 2968805 | 57.764297 | 42.235703 |
| | Poll | 7666664 | - | - | - | - | - | - |
| | Postal Ballot(if applicable) | | - | - | - | - | - | - |
| | Total | 7666664 | 7029136 | 91.684414 | 4060331 | 2968805 | 57.764297 | 42.235703 |
| Public Non-Institutions | E-voting | | 718067 | 5.258872 | 710868 | 7199 | 98.997447 | 1.002553 |
| | Poll | 13654392 | - | - | - | - | - | - |
| | Postal Ballot(if applicable) | | - | - | - | - | - | - |
| | Total | 13654392 | 718067 | 5.258872 | 710868 | 7199 | 98.997447 | 1.002553 |
| Total | | 85284223 | 71710370 | 84.083981 | 68734366 | 2976004 | 95.849967 | 4.150033 |