Making our world more productive

Sect/89

13 November 2026

To, The Manager Listing Department National Stock Exchange of India Ltd., [NSE NEAPS] Exchange Plaza, 5th Floor, Plot No. C/1, G-Block, Bandra Kurla Complex, Bandra (E) Mumbai – 400 051 SYMBOL: LINDEINDIA	To, The General Manager Department of Corporate Services BSE Limited, [BSE Listing Centre] New Trading Ring, Rotunda Building, 1st Floor, P.J. Towers, Dalal Street Fort, Mumbai – 400 001 SCRIP CODE: 523457

Dear Sir/Madam,

Disclosure pursuant to Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015

Pursuant to Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations"), we wish to inform you that the Board at its meeting held today i.e., Friday, 13 November 2026, approved the acquisition of 100% of the share capital of Airtech Cryogenic Gases Private Limited ("Airtech") and, in connection therewith, accorded its approval for the execution of a Share Purchase Agreement ("SPA") with the shareholders of Airtech. The SPA has accordingly been executed today.

Upon fulfilment of the conditions precedent and completion of the transaction in accordance with the terms of the SPA, Airtech will become a wholly-owned subsidiary of the Company.

The details as required under Regulation 30 of the SEBI Listing Regulations read with SEBI Master Circular No. HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated 30 January 2026 are provided in the Annexure-I enclosed herewith.

You are requested to please take the above on record.

Thanking you,

Yours faithfully,

AMIT DHANUKA

Digitally signed by AMIT DHANUKA
DN: cn=IN, o=Personal, pseudonym=8c8a8dce40e2nh1yrfm7daer5kjgo3sh, 2.5.4.20=653d1706e85e73c94ffec38d8d2478dc05c40bc24a77ec1c987a3ed57f160c09, postalCode=700159, st=West Bengal, serialNumber=ac21e8203947b2140f2c6cbe97ea353aa760f4f2b5b50f59dc94d9118688fdb5c3e00, cn=AMIT DHANUKA
Date: 2026.11.13 19:54:05 +05'30'

Amit Dhanuka
Company Secretary

Encl: as above

Registered Office
Linde India Limited
Oxygen House, P43 Taratala Road,
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Annexure-I

Information as required under Regulation 30 read with Schedule III of the SEBI Listing Regulations and SEBI Circular dated 30 January 2026

Sl. No.	Particulars	Information of such event(s)
1.	Name of the target entity, details in brief such as size, turnover etc.	Name of the target entity: Airtech Cryogenic Gases Private Limited ("Airtech") Turnover: Rs. 2,899.95 lakhs (9 months of operation) (Rupees Twenty-Eight Crore Ninety-Nine Lakh and Ninety-Five Thousand only)
2.	Whether the acquisition would fall within related party transaction(s) and whether the promoter/ promoter group/group companies have any interest in the entity being acquired? If yes, nature of interest and details thereof and whether the same is done at "arm's length".	No
3.	Industry to which the entity being acquired belongs	Industrial and Medical Gases
4.	Objects and impact of acquisition (including but not limited to, disclosure of reasons for acquisition of target entity, if its business is outside the main line of business of the listed entity)	Strengthen Linde India's core business, scale and growth.
5.	Brief details of any governmental or regulatory approvals required for the acquisition	None
6.	Indicative time period for completion of the acquisition	8 weeks
7.	Consideration-whether cash consideration or share swap or any other form and details of the same	Cash Consideration
8.	Cost of acquisition and/or the price at which the shares are acquired	Estimated @ Rs. 111.20 Crore (subject to closing and other adjustments)

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9.	Percentage of shareholding / control acquired and / or number of shares acquired	100% of shares
10.	Brief background about the entity acquired in terms of products/line of business acquired, date of incorporation, history of last 3 years turnover, country in which the acquired entity has presence and any other significant information (in brief);	Airtech Cryogenic Gases Private Limited is engaged in the business of manufacturing, sales and distribution of industrial and medical cryogenic gases. The company has a Air Separation Unit located at Dholka, Gujarat. Date of Incorporation: 10/04/2023 Turnover- 31 March 2024: NIL 31 March 2025: Rs. 4.58 lakhs 31 March 2026: Rs. 2,899.95 lakhs Country – India

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