LEAD™ RECLAIM RUBBER
Scrap Rubber Recycling Unit

Date: 06.11.2026

To,
National Stock Exchange of India Limited
Exchange Plaza Bandra Kurla Complex
Bandra (E)
Mumbai-400051

SUBJECT- H1 FY 2026-27 INVESTOR PRESENTATION

Dear Sir/ Madam,

In accordance with the applicable requirements and regulations of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and other applicable Regulations, we hereby inform you that the investor presentation in connection with the Half Year ended on September 30, 2026, is attached herewith.

You are requested to please take the same on your record.

Thanking you,
Yours faithfully,
For Lead Reclaim and Rubber Products Limited

JAYESHKUMAR BALDEVBHAI PATEL
Digitally signed by JAYESHKUMAR BALDEVBHAI PATEL
Date: 2026.11.06 00:11:28 +05'30'

Jayeshbhai B Patel
Managing Director
DIN: 05007490

LEAD™ RECLAIM RUBBER
Scrap Rubber Recycling Unit

LEAD RECLAIM AND RUBBER PRODUCTS LTD

Investor Presentation

H1FY27



LEAD RECLAIM AND RUBBER PRODUCTS LIMITED

COMPANY OVERVIEW

We turn discarded rubber into high-performance, valuable products, seeing opportunity where others see waste. By combining advanced technology with eco-friendly practices, we create reclaimed rubber that meets and often exceeds industry standards. Our focus on quality, sustainability, and continuous innovation sets us apart in the rubber industry.

Since our establishment in 2012, we have consistently produced and delivered superior products to our clientele, marking our presence as a formidable contender in the rubber industry.



100%
EPR Applicable

11,620MT+
Production Capacity (FY26)

100+
Products Ranges

13+
Years Of Experience

100%
Quality Test Products

44.81%
Capacity Utilisation (FY26)

PERFORMANCE SNAPSHOTS

H1FY27

₹3612 Lakhs Revenue (64.93% YoY increase)	**₹574** Lakhs EBITDA (103.55% YoY increase)	**₹320** Lakhs PAT (223.20% YoY increase)
15.89% EBITDA %	**8.86%** PAT %	**₹154** Lakhs Net Cash from Operations
18.49% ROE (FY26)	**24.79%** ROCE (FY26)	**₹1184** Lakhs CWIP (H1FY27)



MANAGEMENT COMMENTARY



Our financial performance reflects the strength of our business model and the progress we have made in scaling operations. During H1 FY27, we reported revenue from operations of ₹3,612 Lakhs, registering growth of approximately 65% YoY. Our EBITDA more than doubled to ₹574 Lakhs, growing 103.55% YoY, with EBITDA margins expanding by 301 basis points to 15.89%. Furthermore, our Profit After Tax surged over 3x to ₹320 Lakhs, registering growth of 223.20% YoY, reflecting improving operating efficiencies and stronger profitability.

We believe Lead Reclaim is entering an important phase of its growth journey. Our focus remains on expanding manufacturing capabilities, improving capacity utilisation, strengthening our product portfolio and building deeper relationships with customers across industries. Our planned capacity expansion to 4,200 MT per month, along with diversification into higher-value recycling products, is expected to support our next phase of growth.

Looking ahead, our ambition is to build Lead Reclaim into a significantly larger and more diversified rubber recycling company. We intend to pursue capacity-led growth, increase our presence across value-added product segments and capitalise on the growing opportunities arising from India's evolving recycling ecosystem, while maintaining a disciplined approach towards capital allocation, operational efficiency and profitability.

We remain highly optimistic about the long-term opportunities in the rubber recycling industry and are committed to sustaining our growth momentum, strengthening our market position and translating these opportunities into sustainable growth and long-term shareholder value.

Mr. Jayeshh Patel
Managing Director

SOLUTION FOR THE INDUSTRIES



Radial tyres: It account for over 90% of passenger vehicle usage globally, making them the largest source of tyre scrap. Over 1 billion waste tyres are generated annually worldwide, with Asia-Pacific contributing nearly 40%.



Nylon tyres: These are widely used in two-wheelers and commercial vehicles for their durability and load-bearing strength, supporting strong recycling demand.



Natural rubber tubes: They used in bicycles and low-speed vehicles create a steady recyclable rubber stream. Over 152 million inner tubes are discarded annually worldwide.



Butyl inner tubes: They dominate the market due to better air retention and durability, driving growing demand in rubber recycling and recovery processes.



RUBBER CRUMBS (30, 40 & 50 MESH)

Industries we Serve



ONE TYRE- ENDLESS POSSIBILITIES

Tyre Manufacturing:
Natural and synthetic rubber, carbon black, steel and other materials are processed into durable tyres for automotive and industrial applications.



Tyre Usage & End-of-Life:
Tyres serve across passenger, commercial and industrial vehicles. Once they reach the end of their usable life, they become a valuable source of recyclable rubber.

Collection of Scrap Tyres:
End-of-life tyres are collected, segregated and transported to recycling facilities for further processing and material recovery.

Rubber Recycling & Processing:
Scrap tyres undergo debeading, cracking, grinding and further processing to produce crumb rubber and other recoverable materials.

Production of Reclaimed Rubber:
Crumb rubber undergoes devulcanisation, refining and finishing to produce reclaimed rubber suitable for various industrial applications.

Manufacturing of New Rubber Products:
Reclaimed rubber is used as an input in new tyres, automotive components, industrial rubber products and other applications, supporting circular resource utilisation.

CURRENT PRODUCT RANGE

LEAD™ RECLAIM RUBBER
Scrap Rubber Recycling Unit

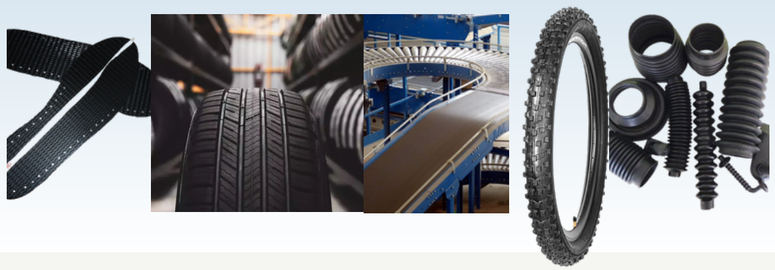
Whole Tyre Reclaim Rubbers

In Whole Tyre Reclaim, LRRPL has below four grades :

- Lead Wtrht
- Lead Wtrhr
- Lead Wtrsf
- Lead Wtr Fine

Properties

- Reduce power consumption
- High rate of curing
- Short & Fast Mixing
- Low heat buildup
- Low thermo plasticity
- Excellent Ageing Cost Reduction



Butyl Tube Reclaim Rubbers

In Butyl Tube Reclaim, LRRPL has below two grades :

- Lead Btr
- Lead Btrht

Properties

- Excellent impermeability to gases
- High temperature resistance
- Flexible & ecofriendly
- Economical alternative to virgin rubber



Natural Tube Reclaim Rubbers

In Natural Tube Reclaim, LRRPL has below two grades :

- Lead NE
- Lead NR HT

Properties

- Sustainability
- Environment Friendly
- Performance
- Versatile



OUR 4 NEW VERTICALS
(1/4)

Tyre Pyrolysis Oil (TPO)

Tyre Pyrolysis Oil (TPO) is an alternative fuel produced from waste tyres through the pyrolysis process, offering high energy value while promoting sustainable waste recycling.

- **Cost Advantage:**
₹10–15/L cheaper vs furnace oil

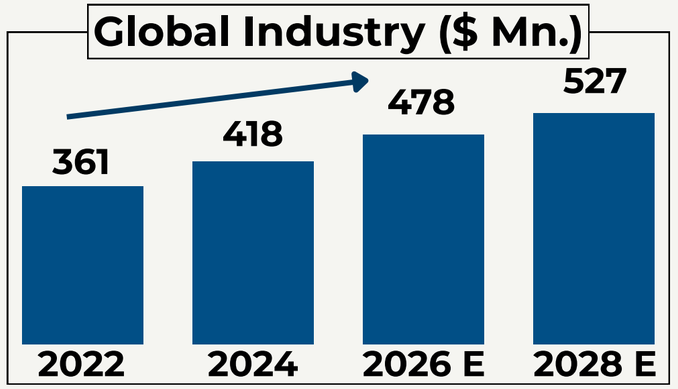
- **Strong Demand:**
Cement kilns, steel mills, brick kilns

- **High Efficiency:**
98–99% calorific value of furnace oil

- **Regulatory Tailwind:**
CPCB mandates + EPR policy support

- **Positioning:**
Direct substitute fuel with strong industrial offtake

Mundra Facility	
Investment	₹12 Cr.
Shared Land	2.40 Acres
Construction	₹4 Cr.
Target / Month	750 MT

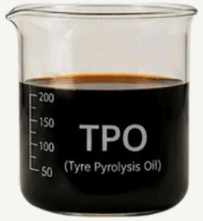




Waste Tyres



Pyrolysis Process



Tyre Pyrolysis Oil



Used in Cement Kilns, Steel Mills and Industrial Furnaces

OUR 4 NEW VERTICALS

(2/4)

Recovered Carbon Black (RCB)

Recovered Carbon Black (RCB) is a sustainable material recovered from waste tyres, used as an eco-friendly alternative to virgin carbon black in rubber and industrial applications.

- **Massive Price Gap:**
₹30–70/kg vs ₹95–130/kg (virgin CB)

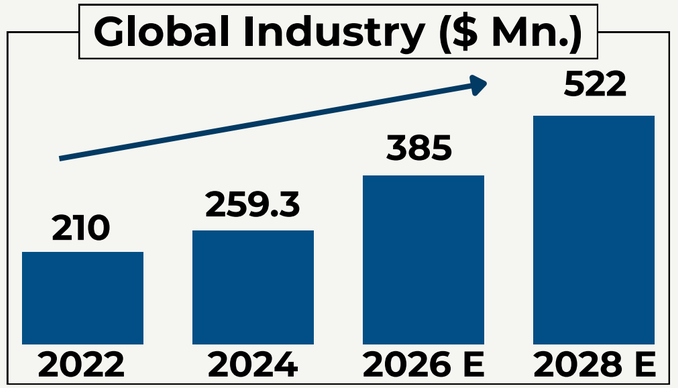
- **Cost Savings:**
40–60% for end users

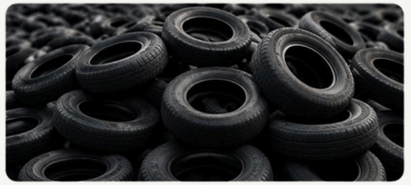
- **Low Carbon Footprint:**
90% lower emissions vs virgin

- **Wide Applications:**
Tyres, plastics, conveyor belts, inks

- **Policy Support:**
EPR incentives + BIS standardization underway

Mundra Facility	
Investment	₹12 Cr.
Shared Land	2.40 Acres
Construction	₹4 Cr.
Target / Month	750 MT





Waste Tyres



Carbon Black Recovery Process



Recovered Black Carbon



Used in Tyre and Rubber Products, Industrial Applications

OUR 4 NEW VERTICALS

(3/4)

EPDM Rubber (Recycled)

Recycled Ethylene Propylene Diene Monomer Rubber(EPDM) is a durable and eco-friendly material recovered from used rubber products, widely used in flooring, playgrounds, sports surfaces, and industrial applications.

- **Deep Discount:**
70% cheaper vs virgin EPDM

- **High-Value Applications:**
Auto hoses, roofing, waterproofing

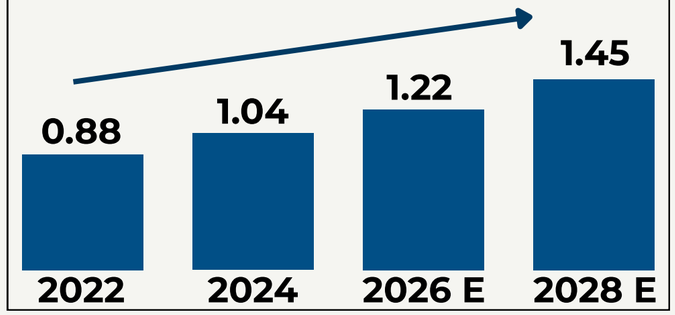
- **Demand Drivers:**
EV adoption + smart city infrastructure

- **Premium Segment Entry:**
Better margins vs commodity rubber

- **Scalability:**
Strong potential in OEM + construction segments

Chhatral Facility	
Investment	₹2.5 Cr.
Area	0.40 Acres
Status	Ready
Target / Month	900 MT

Global Industry ($ Bn.)

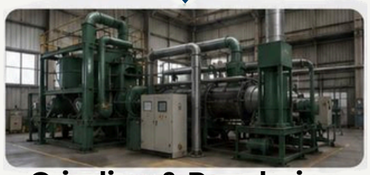




Waste EPDM Rubber



Size Reduction & Granulation



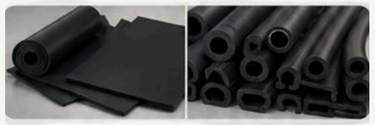
Grinding & Powdering



Recycled EPDM Rubber Powder



Blending & Quality Check



Recycled EPDM Rubber

OUR 4 NEW VERTICALS

(4/4)

Tyre Crumbs (Rubber Granules)

Tyre Crumbs (Rubber Granules) are recycled rubber materials produced from waste tyres, widely used in sports surfaces, road construction, flooring, and various industrial applications.

- **Significant Savings:**
₹25–35/kg vs ₹150–200/kg (virgin rubber)

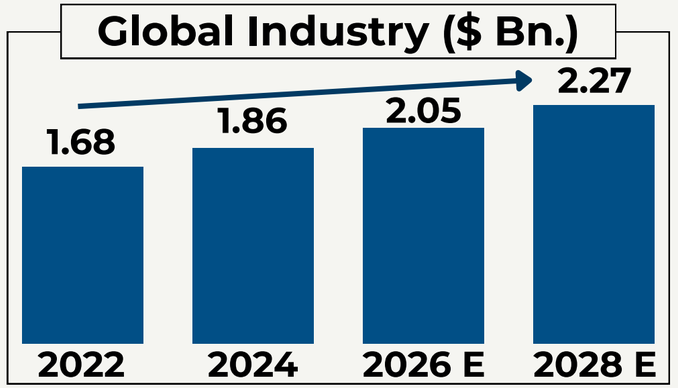
- **Cost Reduction:**
Up to 85%

- **Infra Push:**
Road construction (CRMB) improves life by 50–75%

- **Diverse Use:**
Roads, sports turf, molded rubber products

- **Government Backing:**
MoRTH mandate + NITI Aayog focus

Kheda Facility	
Current	960 MT
Enhanced	1,100 MT
+ Crumbs	+700 MT
Total	1800 MT





Waste Tyres



Shredding



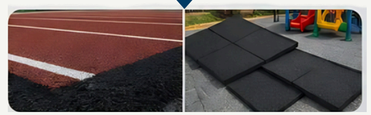
Cryogenic/Ambient Granulation



Screening and Size Separation



Tyre Crumbs



Used in Sports Surfaces, Playgrounds & Construction Applications

OUR PRESENCE



Revenue across Geographies

EPR ECOSYSTEM

EPR (Extended Producer Responsibility) is a policy approach where producers are responsible for collecting, recycling, and environmentally managing the waste generated from their products after use.

Compliance options:

- Own recycling operations
- Purchase EPR credits from authorized recyclers

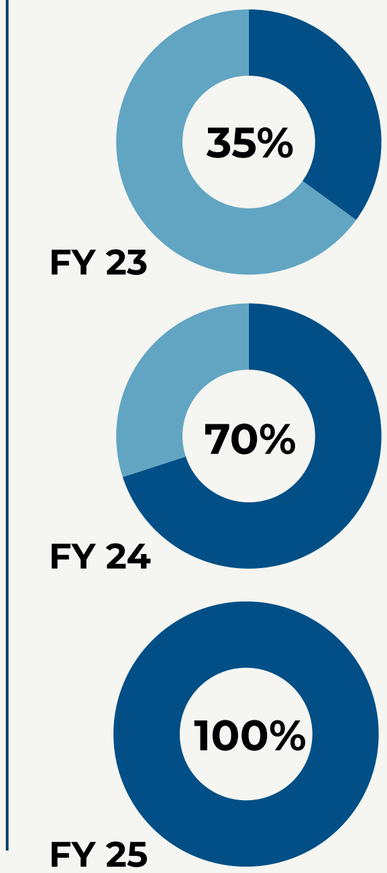
Opportunity for Lead Reclaim & Rubber Products Ltd

- Strong positioning in Reclaim Rubber (highest multiplier: 1.3x)
- Ability to generate higher EPR credits → increased revenue potential
- Opportunity to establish long-term supply agreements with tyre producers

Total Generation	**24767.691**
Sales	**15778**
Balance as on 31.03.26	**₹4.20 Cr**
Key Clients	**CEAT, JK Tyres and TVS**

ERP Cycles Target

% of the quantity of new manufactured of tyres imported in year...

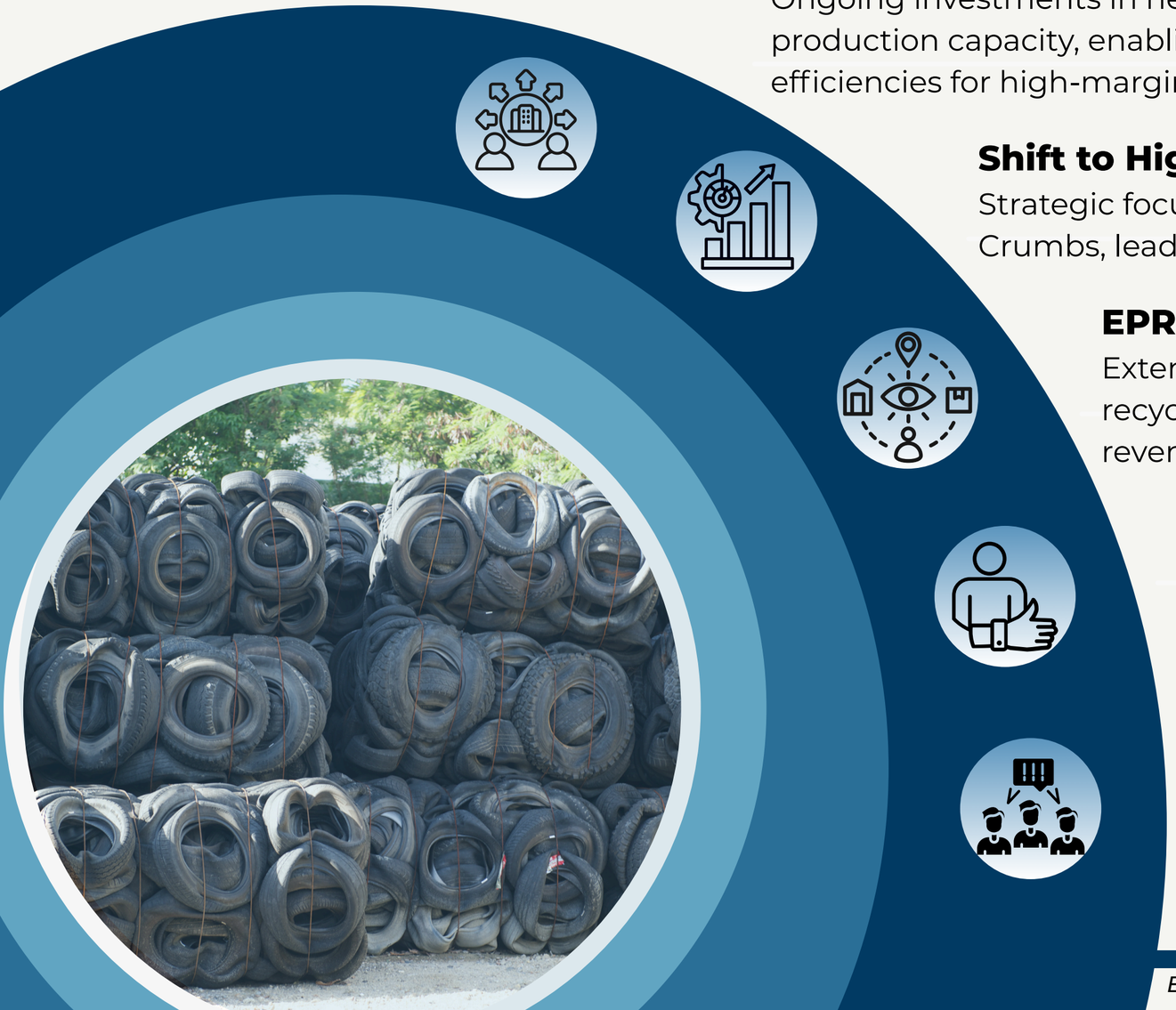


Weight Allocated		Cons. Factor
Reclaim Rubber	1.3	1.3
Recovered Carbon Black	1.25	3.68
Crumb Rubber Modified Bitumen	1.1	0.2
Crumb Rubber	1	1.33
Pyrolysis Oil1 and Char: Continuous Method	0.8	1.49
Pyrolysis Oil and Char: Batch Method	0.5	1.59

Higher multiplier = Higher EPR credit generation per ton processed

LEAD(ING) FROM THE FRONT

GROWTH CATALYSTS



Capacity Expansion:

Ongoing investments in new capcities and process optimization to significantly enhance production capacity, enabling the company to meet rising demand and achieve scale-driven efficiencies for high-margin products.

Shift to Higher-Margin Products:

Strategic focus on value-added verticals such as TPO, RCB, EPDM, and Tyre Crumbs, leading to improved product mix and sustained margin expansion

EPR-Led Demand Visibility:

Extended Producer Responsibility (EPR) regulations mandating 100% tyre recycling are creating a structural demand pipeline, ensuring long-term revenue visibility and industry formalization.

Favorable Industry Tailwinds:

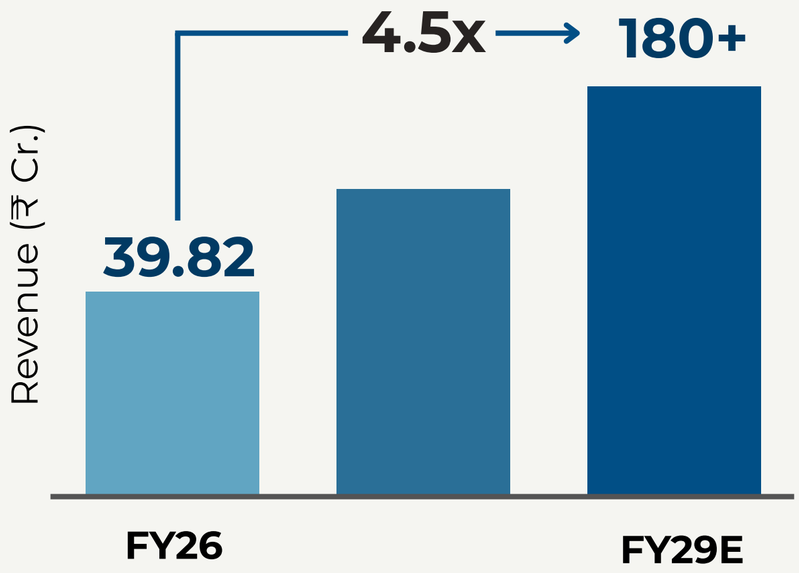
Increasing global and domestic emphasis on sustainability, circular economy practices, and cost-efficient raw material alternatives is accelerating adoption of recycled rubber products.

Strong End-Market Demand:

Consistent growth across key sectors including automotive, infrastructure (roads), and industrial applications is driving steady volume growth and expanding customer base.

WAY FORWARD

PATH TO 2029





1

FUNDRAISE CREATING LEVERAGE FOR GROWTH

₹30 Cr preferential issue (50% promoter-funded) directly finances the Mundra TPO & RCB plant (₹24 Cr capex, 1,500 MT/month capacity) and the Chhatral EPDM facility (₹2.5 Cr deployed). Total installed capacity jumps from 960 MT/month today to 4,200 MT/month across all verticals post-expansion.

2

EPR AND INDUSTRY TAILWINDS CREATING CAPTIVE DEMAND

From 2025, tyre manufacturers must recycle 100% of tyres introduced into the market. Reclaimed rubber carries the highest EPR multiplier of 1.3x, making LRRPL's core product the most commercially attractive recycling output. Large OEMs like TVS and JK Tyre are legally mandated to source from certified recyclers like LRRPL.

3

SHIFT TO HIGHER-MARGIN PRODUCTS

The company is moving beyond reclaimed rubber into TPO, RCB and EPDM — all significantly higher realisation products. These products are priced much cheaper compared to primary sources. This product mix shift is what drives EBITDA margins.

MANUFACTURING PROCESS

Cracking: Processing of scrap rubber into smaller rubber granules.

Debeading: Removal of steel beads from scrap tyres using debeading machines.

Scrap Collection: Procurement and collection of rubber scrap from the scrap yard.



Grinding: Further grinding of rubber granules into crumb rubber.

Weighing & Pre-Refining: Weighing and initial refining of crumb rubber.

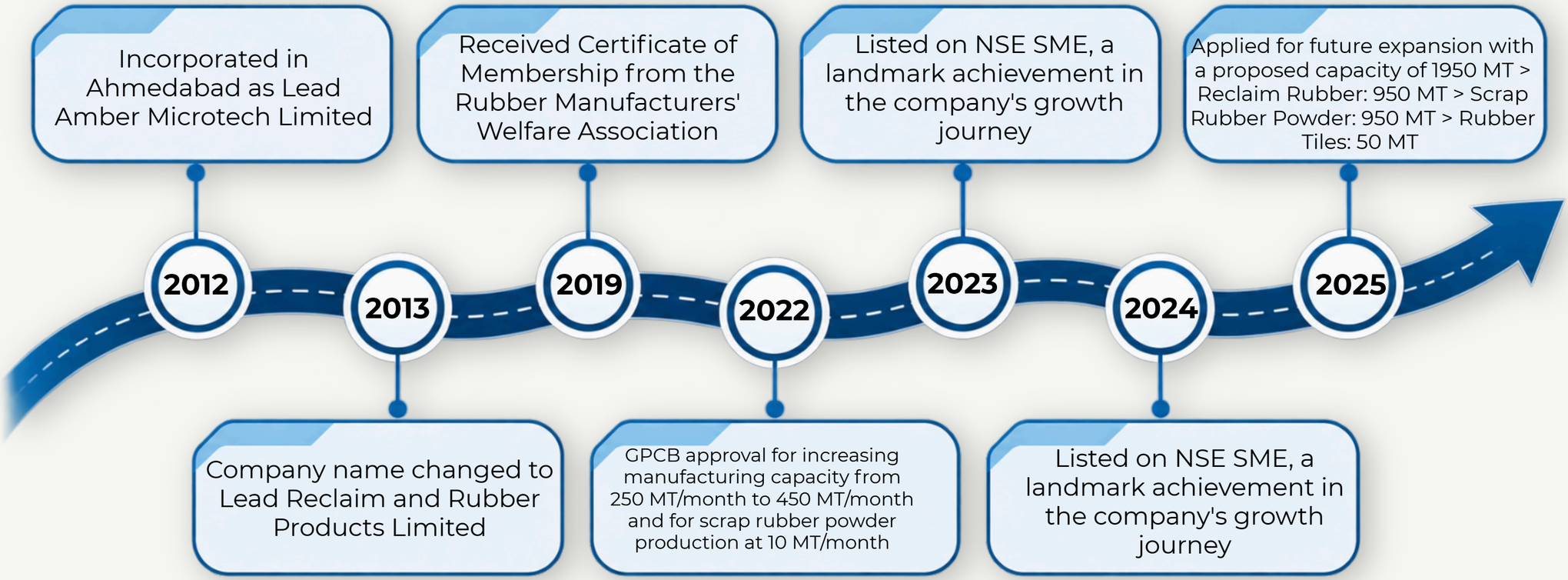
Premixing: Mixing of rubber material before devulcanisation.



Devulcanisation & Final Refining: Processing through rotary autoclaves, followed by straining and final refining into reclaimed rubber sheets.

Quality Control & Packaging: Quality inspection of finished products before packing and dispatch.

OUR JOURNEY

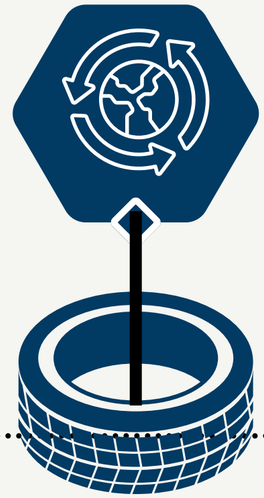

2012
Incorporated in Ahmedabad as Lead Amber Microtech Limited
2013
Company name changed to Lead Reclaim and Rubber Products Limited
2019
Received Certificate of Membership from the Rubber Manufacturers' Welfare Association
2022
GPCB approval for increasing manufacturing capacity from 250 MT/month to 450 MT/month and for scrap rubber powder production at 10 MT/month
2023
Listed on NSE SME, a landmark achievement in the company's growth journey
2024
Listed on NSE SME, a landmark achievement in the company's growth journey
2025
Applied for future expansion with a proposed capacity of 1950 MT > Reclaim Rubber: 950 MT > Scrap Rubber Powder: 950 MT > Rubber Tiles: 50 MT

KEY BUSINESS STRATEGIES



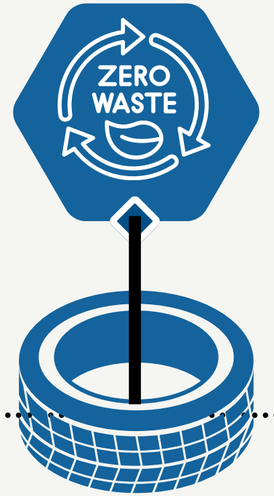
Process Technology and Control

Advanced tech, standardized inputs, and real-time monitoring ensure efficiency and consistency.



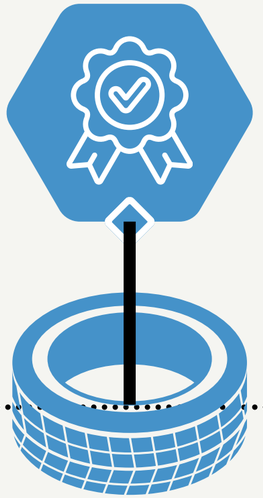
Circular Economy Leadership

Converts waste tyres into valuable products, promoting sustainability across markets.



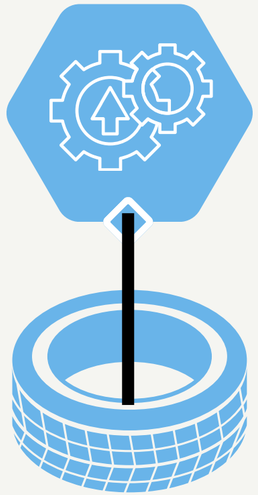
Zero Waste Philosophy

Utilizes all tyre scrap efficiently while managing waste sustainably.



Consistency That Delivers Quality

Strong testing and monitoring ensure reliable quality and customer trust.



Green Growth and Future Readiness

Focus on eco-products, certifications, and sustainable growth.

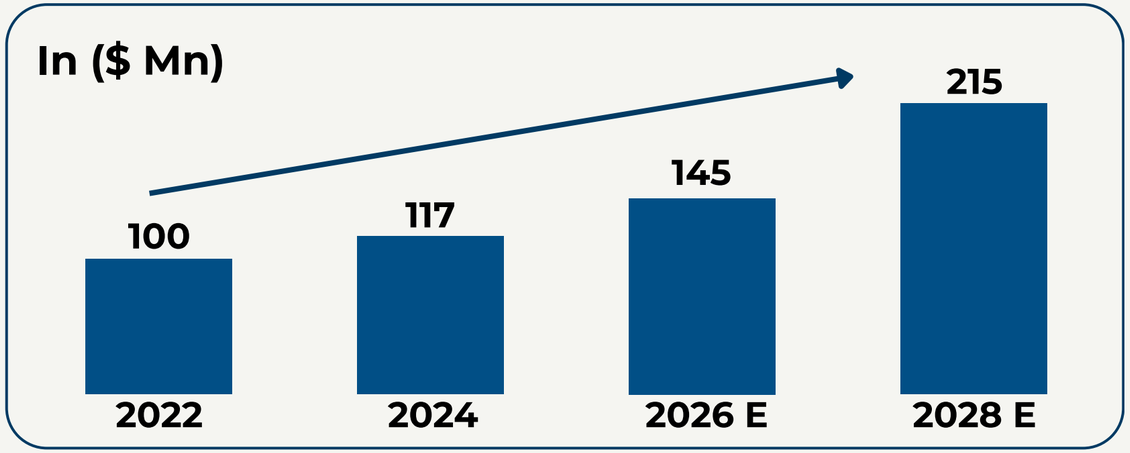
INDUSTRY OVERVIEW

India: A Growing Hub for Reclaim Rubber

India is among the largest producers and consumers of reclaim rubber globally

Driven by:
- ✓ Rising demand from tyre and automotive industries
- ✓ Increasing focus on cost-effective rubber substitutes
- ✓ Growth in sustainable and circular economy practices
- ✓ Expanding infrastructure and industrial applications

Government focus on “Make in India” and waste tyre recycling to boost domestic manufacturing

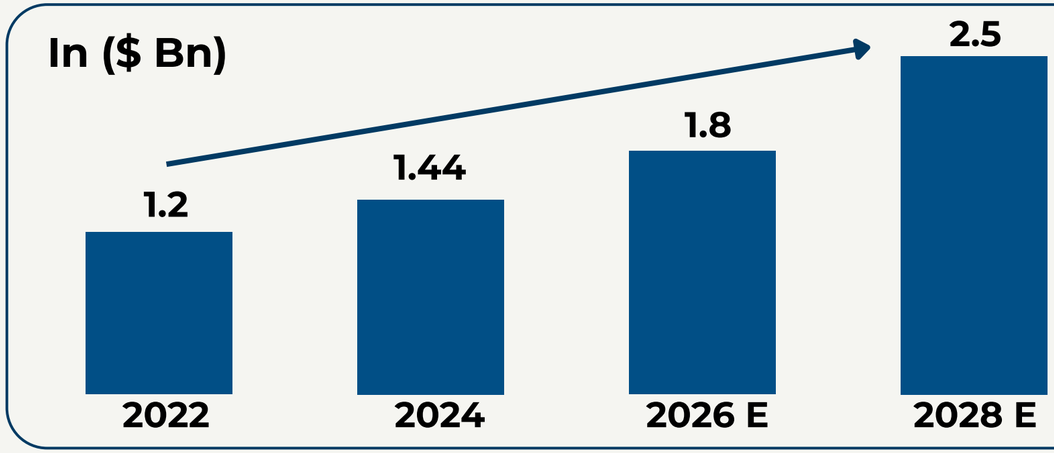


Global Reclaim Rubber Market: Expanding Horizons

Global reclaim rubber market is witnessing strong growth due to increasing emphasis on sustainability and recycling solutions
Major Markets: India, China, USA, Europe, Southeast Asia

Key Drivers:
- ✓ Rising raw material costs encouraging use of reclaimed rubber
- ✓ Growing environmental regulations on waste tyre disposal
- ✓ Increasing adoption of eco-friendly manufacturing practices
- ✓ Demand from automotive, construction, and industrial sectors

Export Opportunity: India emerging as a key exporter of reclaim rubber and recycled rubber products globally



Source : Grand View Research | Mordor Intelligence | MarketsandMarkets | Fortune Business Insights

BOARD OF DIRECTORS



Mr. Baldevbhai Patel

Chairman

Role & Experience

- Founding promoter, associated since inception.
- Over a decade of hands-on experience

Key Contributions

Driving strategic growth and operational excellence across all business verticals.



Mr. Jayeshh Patel

Managing Director

Role & Experience

- Founding promoter, associated since inception
- 10+ years in rubber industry
- 25+ years in salt industry

Key Contributions

Deep industry knowledge and strategic insight are instrumental in guiding the company's growth.



Mr. Kalpeshbhai Patel

Director

Role & Experience

- 10 years in financial markets
- On board since January 2014

Key Contributions

Financial expertise and strategic planning for sustainable business growth.

MANUFACTURING FACILITY

EXISTING FACILITY

8,093.71 sq. meters

Land Area

44.81%

Capacity Utilization (FY26)



960

MT/Month (Current)

1,100

MT/Month (Approved)

Pithai, District Kheda, Gujarat, India

Solar Facility -

Current Capacity	**250 KW at Kheda plant**
Enhanced Capacity	**1,250 KW (completed)**
Investment	**₹4.20 Cr**
Cost Reduction	**85%**

VISION & MISSION



Our vision is to be an industry leader in producing recyclable, cost-effective, and top-quality reclaimed rubber from scrap rubber. We are committed to the continual enhancement of our manufacturing capabilities and investment in green projects to minimise environmental harm. Our aspiration is to foster significant growth, with sustainability at the heart of our operations.



Our mission is to provide recyclable, economically viable, and superior-quality reclaim rubber to our clientele. We are incessantly modernising our production facilities and investing in sustainable initiatives to diminish environmental risks. Our drive is towards exponential growth, grounded in ecological consciousness.

WHAT MAKES US LEAD

WHY CUSTOMERS PREFERS LRRPL



EPR Compliance

Achieved 100% EPR compliance through responsible collection, recycling, and sustainable processing of lead scrap and used batteries.

Uncompromising Quality

We pride ourselves on delivering top-quality reclaimed rubber through rigorous quality control, we consistently exceed industry standards

Sustainable Practices

We not only reclaim and repurpose scrap rubber but also strive to reduce environmental hazards, thus contributing to a greener planet.

Customer-Centric Approach

Our relationship with our customers extends beyond mere transactions, fostering long-term partnerships built on trust and mutual growth.

MARQUEE CLIENTELE

TESTIMONIALS

What impressed me the most was the dedication to quality. The final product not only met but surpassed my requirements. The attention to detail and commitment to delivering excellence truly set LRRPL apart.

-Sandeep Patel

Working with Lead Reclaim & Rubber Products Ltd. has been a fantastic experience. Their scrap rubber recycling processes have resulted in eco-friendly rubber solutions that have helped us enhance our product offerings while adhering to our own commitment to sustainability. We're proud to be associated with a company that shares our vision for a greener future.

-Rushit Mehta

I wholeheartedly recommend LRRPL to anyone seeking WTR. The level of professionalism, expertise, and customer-centric approach make them a standout choice in the industry.

-Tarun Pasari (Business Owner)

We appreciate the continues quality and quantity supplier by LRRPL and the its reliable and trust worthy partner.

-Ramesh Kumar Pareek (Director)

SOCIAL CAUSES

CORPORATE SOCIAL RESPONSIBILITY

Our CSR efforts focus on reducing poverty, addressing hunger, promoting quality education, ensuring gender equality, and supporting climate action. Through these initiatives, we aim to uplift communities and drive inclusive, sustainable development.



No Poverty

By 2030, ensure equal access to economic resources, basic services, property ownership, financial services, and technology for all, especially the poor and vulnerable.

Zero Hunger

End hunger by 2030 by addressing food insecurity, which has worsened since 2015 due to the pandemic, conflict, climate change, and inequality.

Quality education

Provide inclusive, quality education that supports the overall development of every child—social, emotional, mental, and physical—regardless of background.

Gender Equality

Achieve equal rights, opportunities, and responsibilities for all genders, ensuring fairness across all aspects of life and society.

Climate action

Combat climate change, which is increasing extreme weather events, disrupting agriculture, and raising risks to health and water resources.

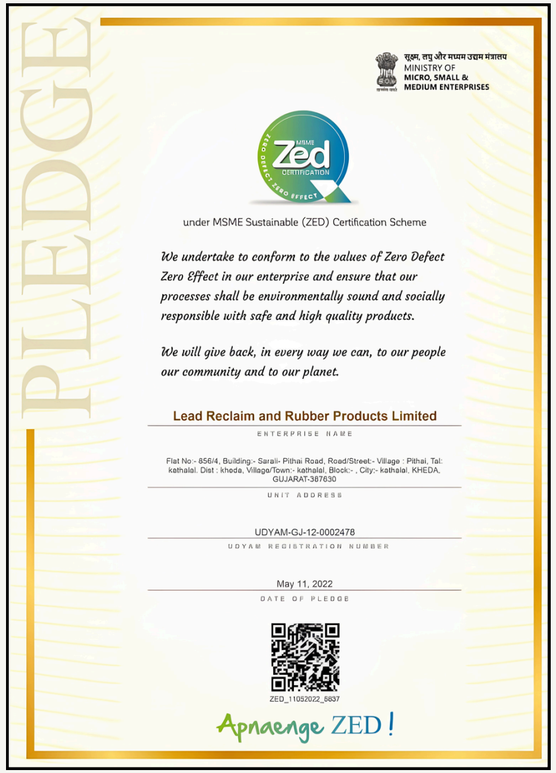
CERTIFICATIONS

LEAD™ RECLAIM RUBBER
Scrap Rubber Recycling Unit

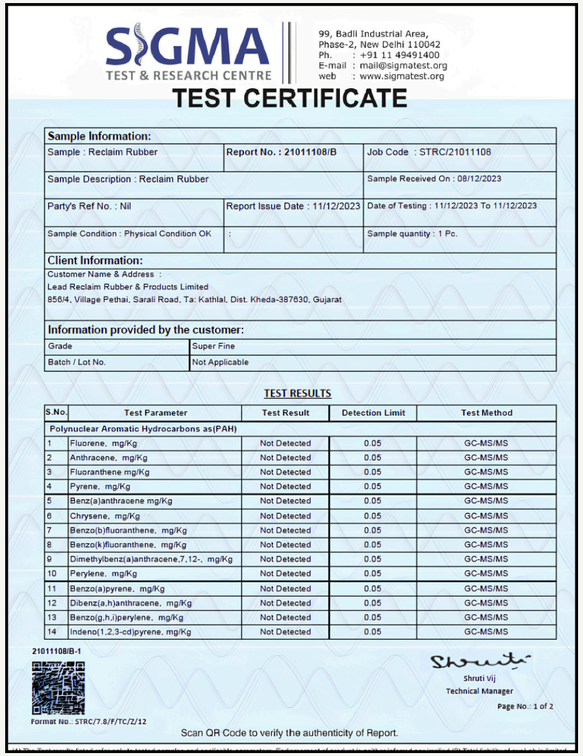
ISO 9001:2015 Certification



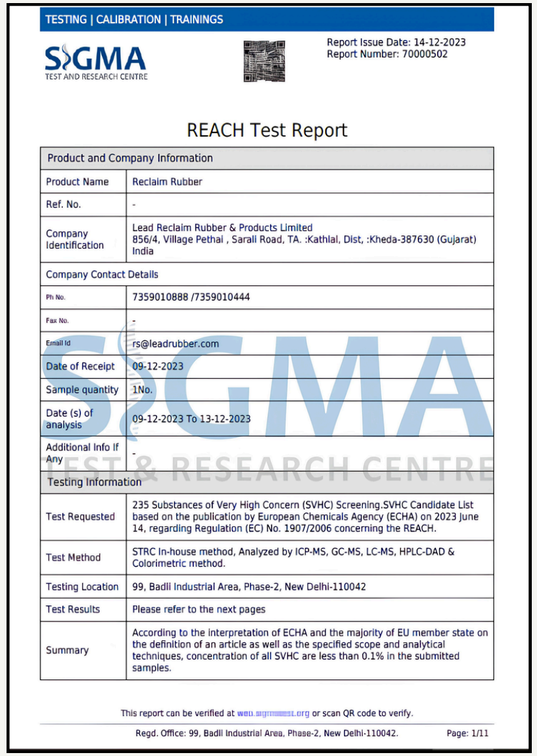
ZED Certification



Sigma Test Certificate



REACH Test Report



CONSOLIDATED PROFIT AND LOSS

	H1FY27	H1FY26	YoY %	FY26
Revenue from Operations	**3612**	**2190**	**64.93%**	**3982**
Cost of Goods Sold	1426	556	-	1123
Employee Cost	95	60	-	126
Other Expenses	514	229	-	461
EBITDA	**574**	**282**	**103.55%**	**852**
EBITDA %	**15.89%**	**12.87%**	**-**	**21.40%**
Other income	18	6	**-**	17
Depreciation and Amortization	124	92	-	212
Finance Cost	45	53	-	87
PBT	**423**	**143**	**195.80%**	**570**
Tax Expenses	103	44	-	161
PAT from Operations	**320**	**99**	**223.23%**	**409**
PAT Margin %	**8.86%**	**4.52%**	**-**	**10.27%**
Diluted EPS (in Rs.)	**3.50**	**1.15**	-	**4.73**

CONSOLIDATED BALANCE SHEET

ASSETS	FY26	FY25
Fixed Assets	1425	1008
Capital work in progress	596	274
Defferred tax assets	-	-
Long term loans and advances	31	31
Other Non-Current Assets	1	1
Total Non-Current Assets	**2053**	**1314**
Inventories	553	311
Trade receivables	366	537
Cash and cash equivalents	79	80
Short term loans and advances	955	656
Other current assets	48	-
Total current assets	**2001**	**1584**
Total assets	**4054**	**2898**

EQUITY & LIABILITIES	FY26	FY25
Share Capital	864	864
Reserves and Surplus	1552	1144
Total Equity	**2416**	**2008**
Long term borrowings	676	186
Deferred tax liabilities	14	1
Long term provision	-	-
Total non-current liabilities	**690**	**187**
Short term borrowings	587	301
Trade payables	149	91
Other Current Liabilities	84	265
Short term provision	128	46
Total Current Liabilities	**948**	**703**
Total Liabilities	**4054**	**2898**

SAFE HARBOR

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