

Date: October 05, 2026

BSE Limited

PJ Towers, Floor 25,
Dalal Street,
Mumbai — 400001

National Stock Exchange of India Limited

Exchange Plaza
Bandra Kurla Complex
Bandra (East),
Mumbai – 400 051

BSE Code: 544918

Symbol: LCCPROJECT

Sub.: Investor Presentation for Unaudited Standalone and Consolidated Financial Results for the quarter ended June 30, 2026.

Dear Sir,

Pursuant to requirements of Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith the Investor Presentation for the Unaudited Standalone and Consolidated Financial Results for the quarter ended June 30, 2026.

Please take the same on your records.

For LCC Projects Limited

**GAYATRI
AMITBHAI
DESAI**

Digitally signed by
GAYATRI AMITBHAI DESAI
Date: 2026.10.05 18:36:33
+05'30'

Gayatri Desai

Company Secretary and Compliance Officer
ICSI Membership Number: A60858

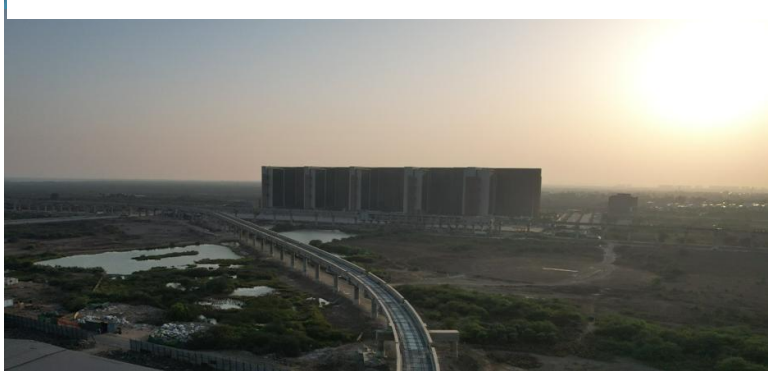
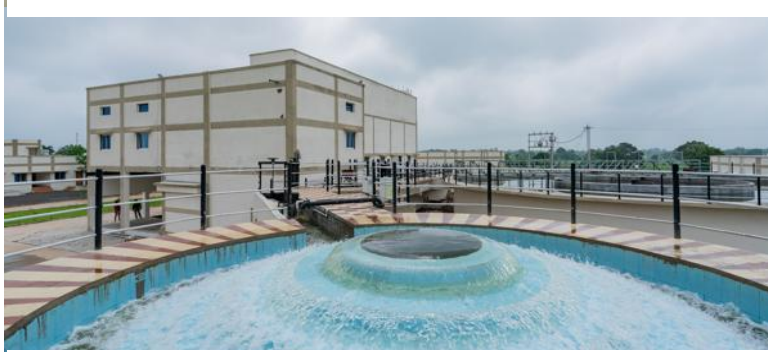
LCC PROJECTS LIMITED

(Formerly known as LCC Projects Private Limited)

 **Registered & Corporate Office:**

LCC Corporate House, B/S GTPL House, Sindhu Bhavan Road, Bodakdev, Ahmedabad-380054, Gujarat, India

CIN : U45500GJ2017PLC100301



LCC Projects Limited

Investor Presentation

Q1 FY27

Disclaimer



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This Presentation has been prepared by the Company based on information and data which the Company considers reliable, but the Company makes no representation or warranty, express or implied, whatsoever, and no reliance shall be placed on, the truth, accuracy, completeness, fairness and reasonableness of the contents of this Presentation. This Presentation may not be all inclusive and may not contain all of the information that you may consider material. Any liability in respect of the contents of, or any omission from, this Presentation is expressly excluded.

This presentation contains certain forward looking statements concerning the Company’s future business prospects and business profitability, which are subject to a number of risks and uncertainties and the actual results could materially differ from those in such forward looking statements. The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, competition (both domestic and international), economic growth in India and abroad, ability to attract and retain highly skilled professionals, time and cost over runs on contracts, our ability to manage our international operations, government policies and actions regulations, interest and other fiscal costs generally prevailing in the economy. The Company does not undertake to make any announcement in case any of these forward looking statements become materially incorrect in future or update any forward looking statements made from time to time by or on behalf of the Company.



01

Key Highlights

Key Company Updates



Order Book & Pipeline

- As on June 30, 2026, the Order Book stood at **₹83,878 million** compared to ₹79,532 million as on March 31, 2026, reflecting steady growth in our execution pipeline.
- YTD Orders booking in FY27 - **₹22,291 mn**
 - **Q1 FY27 - ₹11,724 mn**
 - **Q2 FY27 - ₹10,567 mn**
- Robust **L1 position** for projects worth **₹17,673 million**
- This strong order visibility underscores our continued success in securing high-quality projects and reinforces confidence in sustained growth momentum through FY27.

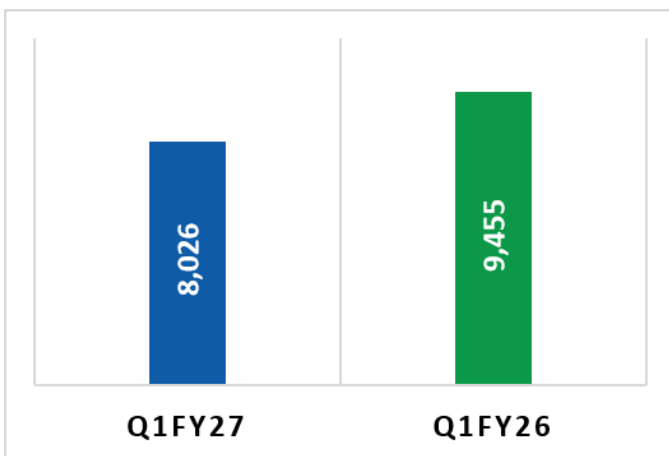
Operational Highlights:

- Execution during the quarter was impacted by supply-chain disruptions arising from global geopolitical tensions, which lead to a shortage of commercial fuel availability. In addition, temporary workmen shortages linked to state elections further impacted execution. The situation has since normalized, with a steadily increasing on-ground workforce and improved material availability.
- With these constraints now behind us, execution momentum has strengthened across project sites, positioning the Company to deliver on its growth and performance objectives for the remainder of the year.

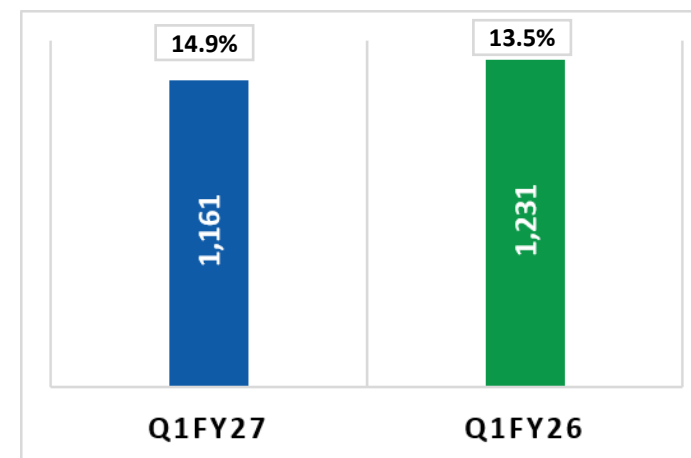
Q1 FY27 Performance Updates



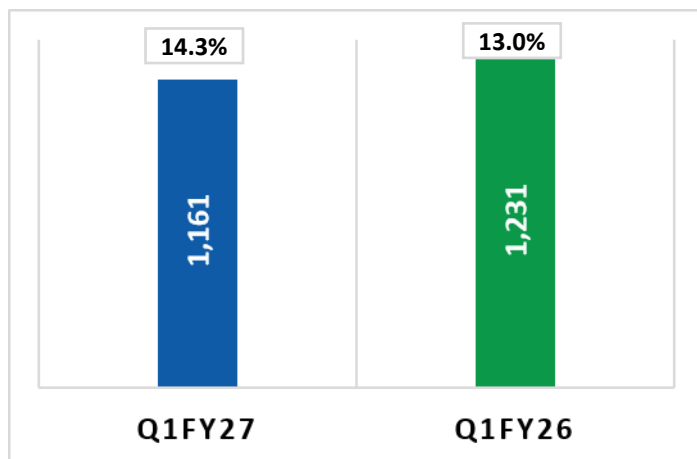
Revenue from Operations (₹ Mn)



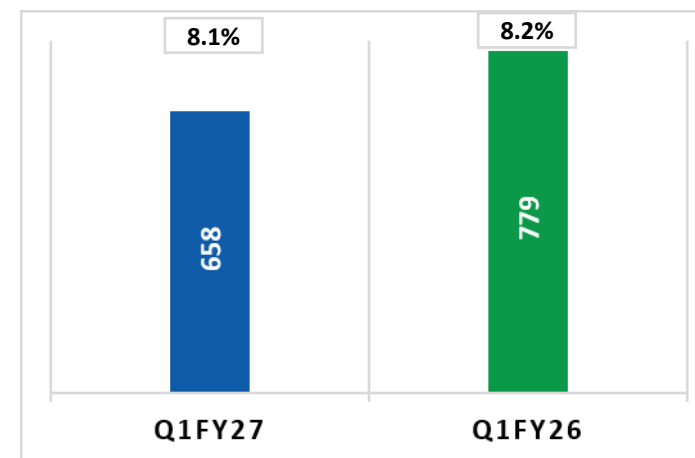
EBIDTA (₹ Mn) & EBIDTA margin (%)



EBIT (₹ Mn) & EBIT margin (%)



PAT (₹ Mn) & PAT margin (%)



Q1 FY27 Key Financial Highlights (Consolidated)



Particulars (₹ In Mn)	Q1FY27	Q1FY26	Y-o-Y	FY26	FY25	Y-o-Y
Revenue from Operations	8,026	9,455	-15%	36,003	29,183	23%
Other Income	78	35		392	227	
Total Income	8,104	9,490	-15%	36,395	29,410	24%
Construction Expenses (incl Cost of Material Consumed)	6,332	7,806		29,470	23,993	
Employee Expenses	343	290		1,312	1,099	
Other Expenses	155	82		404	308	
EBITDA (excluding other income)	1,195	1,277	-6%	4,817	3,782	27%
EBITDA Margin (%)	14.9%	13.5%		13.4%	13.0%	
Depreciation	112	81		454	274	
EBIT	1,161	1,231	-6%	4,755	3,736	27%
EBIT Margin (%)	14.3%	13.0%		13.1%	12.7%	
Finance Cost	245	196		962	801	
Share of Profit/(loss) of JV & Associates (net)	2	0		-1	1	
Exceptional Item	0	0		8	0	
Profit before Tax	918	1,035	-11%	3,784	2,935	29%
Profit before Tax Margin (%)	11.3%	10.9%		10.4%	10.0%	
Tax	260	256		919	699	
Profit After Tax	658	779	-16%	2,864	2,236	28%
PAT Margin (%)	8.1%	8.2%		7.9%	7.6%	
Other comprehensive income	-2	-2		0	-2	
Total other comprehensive income	656	777	-16%	2,865	2,234	28%
Basic & Diluted EPS	2.3	2.8		10.4	8.2	



02

Company Overview

A Multidisciplinary EPC Company in Irrigation and Water Supply Segment



Multidisciplinary large corporate EPC company from Gujarat



2004

Commencement of our operations

LCC has executed wide range of projects which includes construction of

1 Dams 	2 Barrages 	3 Hydraulic Structures 	4 Canals
5 Pipe Distribution networks 	6 Lift irrigation works 	7 Water supply schemes 	8 Other EPC projects

LCC is primarily into execution of Irrigation and water supply project segments

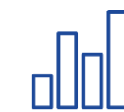
Key Financial Highlights¹



₹ 36,003 Mn
Revenue



₹ 5,199 Mn
EBITDA



₹ 2,864 Mn
PAT

Key Highlights

1

We focus on **complex projects** and have a strong track record in project management, execution and timely completion of irrigation and water supply projects across India, mostly ahead of or on schedule.

4

Completed execution of **Company's first metro rail project** including station, approaches, and viaducts; currently executing **EPC for mining project**.

2

We build canals, pipe distribution networks, and modern irrigation systems to **support sustainable farming** and ensure **clean drinking water**.

5

Our in-house design and engineering team comprises ~ 700 **qualified engineers and technical personnel** trained in construction management and design.

3

Order Book as at 30th June 2026 comprises more than 100 projects

6

Our Company uses latest technologies such as SCADA, Water Gems, Water Hammer, and **Staad-Pro** for design planning, design database, and for mapping and analysing topographic data.

Key Operational Metrics



12 States
Presence in India

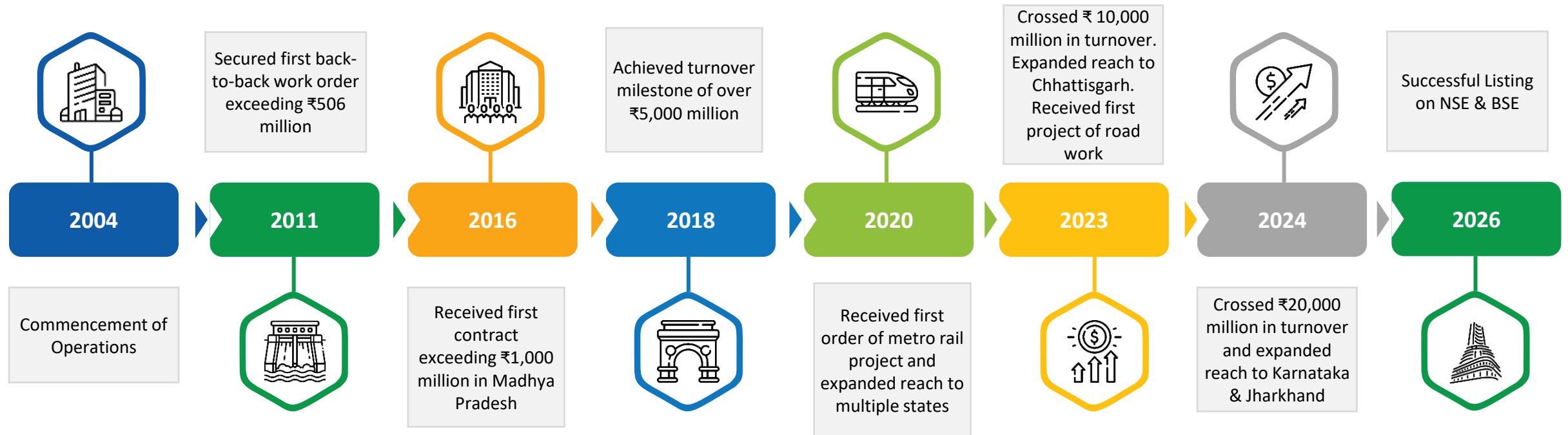


80
Projects completed

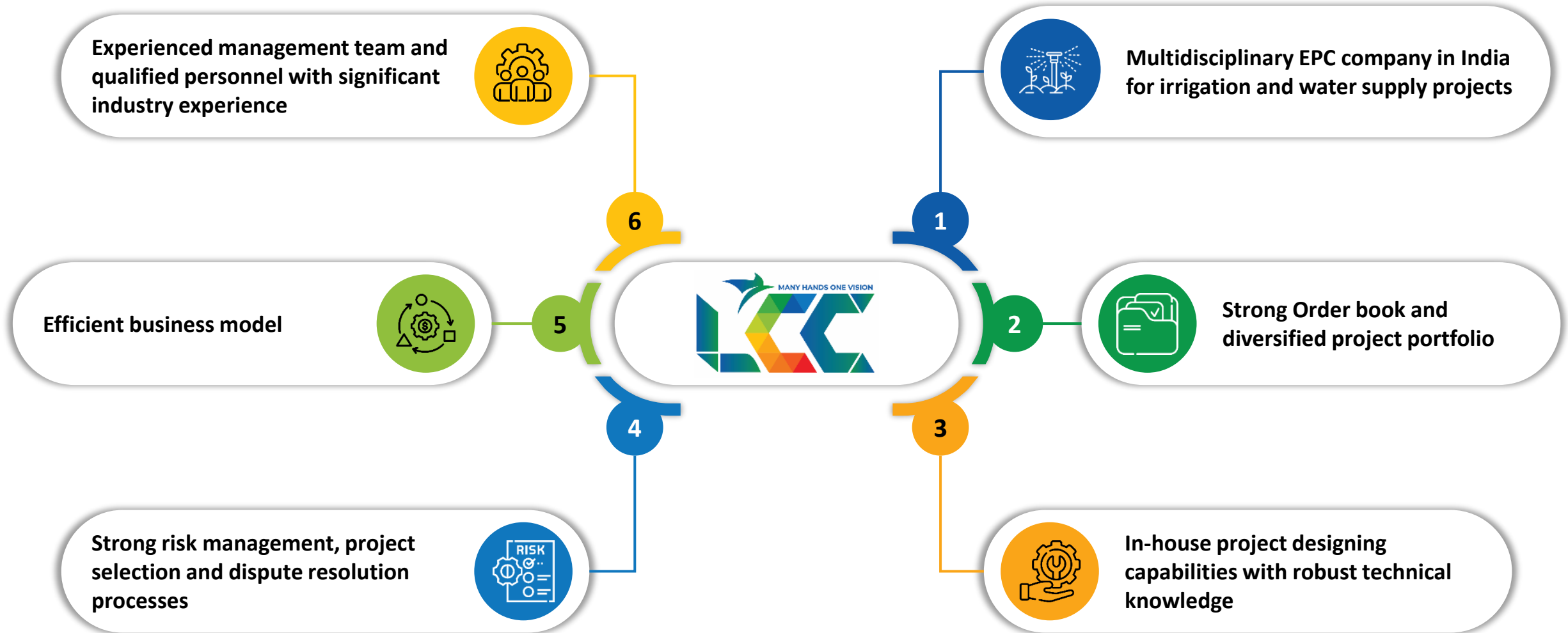


₹ 83,878 Mn
Order Book
As on 30th June 2026

LCC Projects Key Milestones



Key Strengths



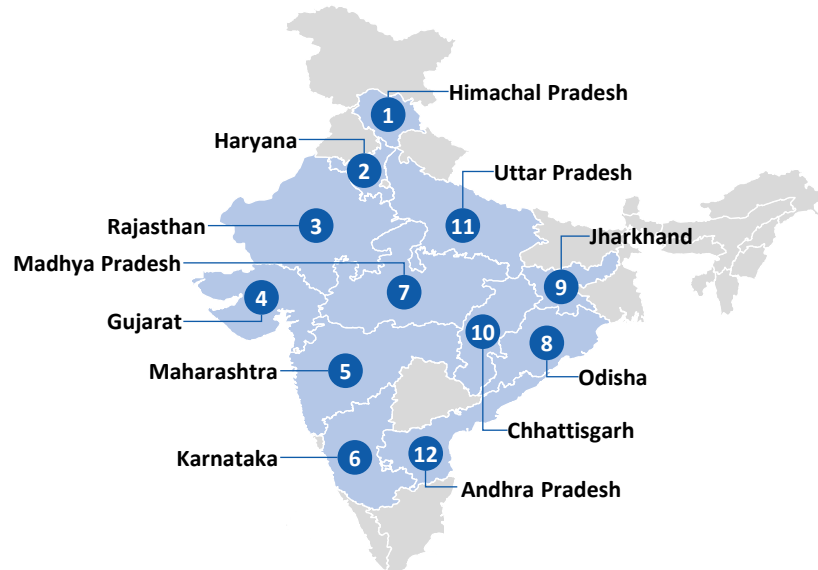
1 Multidisciplinary EPC Company in India for Irrigation and Water Supply Projects



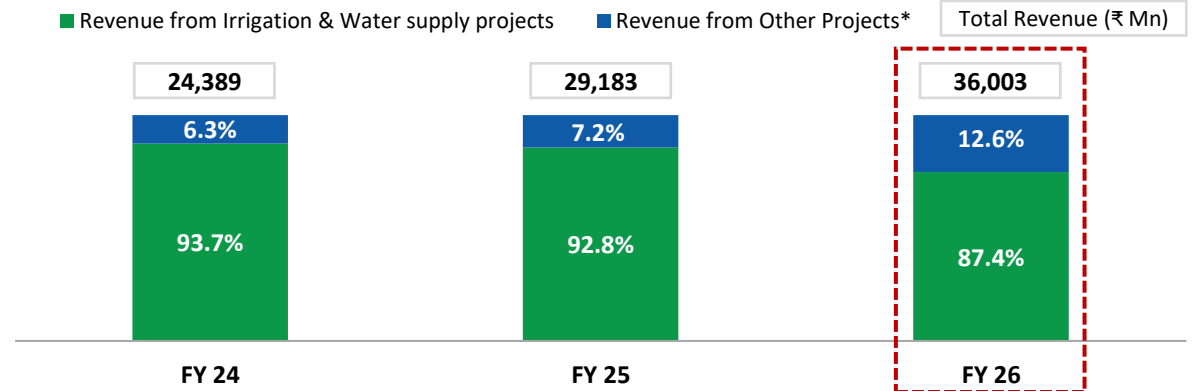
Key Highlights

- 1 Company is focused on **complex projects** and have a strong track record in execution and **timely completion** of irrigation and water supply projects across India
- 2 Execution-driven culture supported by **skilled workforce** and effective internal systems
- 3 **Competency** in executing irrigation projects like dams, canals, barrages, hydraulic structures, pipe distribution network, water supply and metro rail in different geographical conditions

Geographical Presence Across 12 States (as of March 31, 2026)



Focused presence in Irrigation and water supply projects



Key Complex Projects Delivered by LCC (as of March 31, 2026)

Year of completion	Name of the project	Contract Value (₹ million)	Location
2016	Kachchh Branch Canal Project Long Canal Syphon	1,413	Kachchh, Gujarat
2021	Dudhai Sub Branch Canal Project	3,202	Kachchh, Gujarat
2023	Parbati Dam Project	1,463	Rajgarh, Madhya Pradesh



Delivered 80 Projects for various Govt departments and other customers



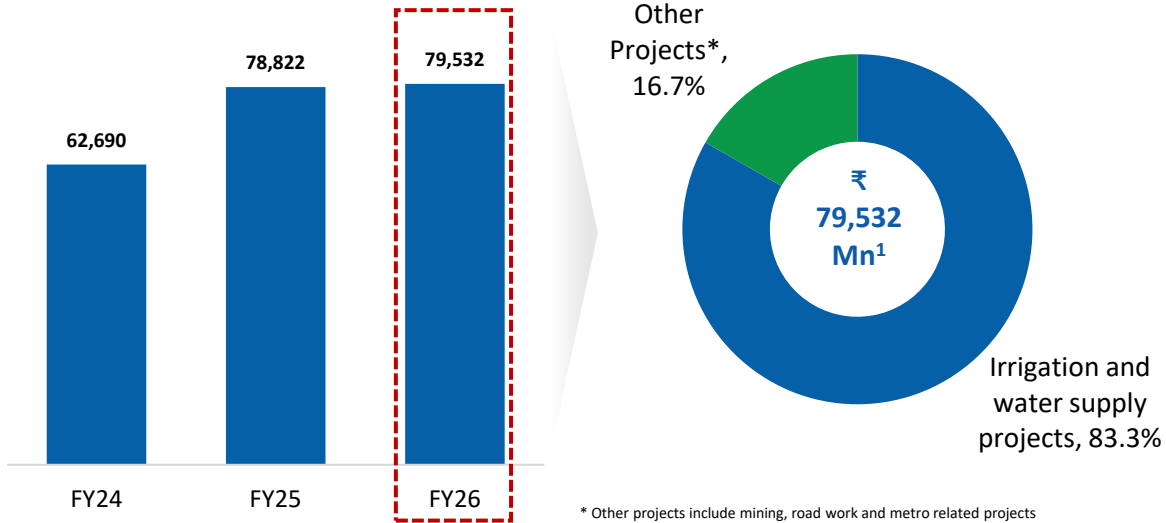
Our Track record showcases design, engineering, execution expertise.

2 Strong Order Book and Diversified Project Portfolio



Consistent Order Book Growth

(₹ Mn)



~2.21x Order Book to Revenue reflective of future potential

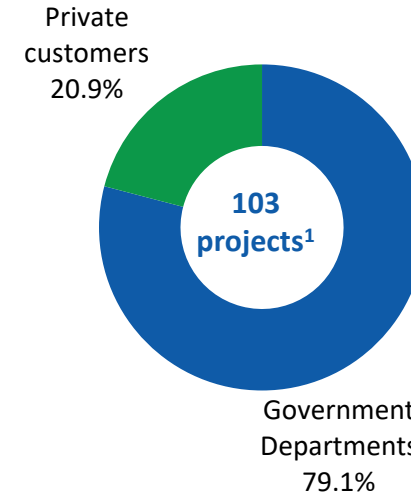


Consistent growth in order book driven by extensive experience, quality standards, and project execution skills.

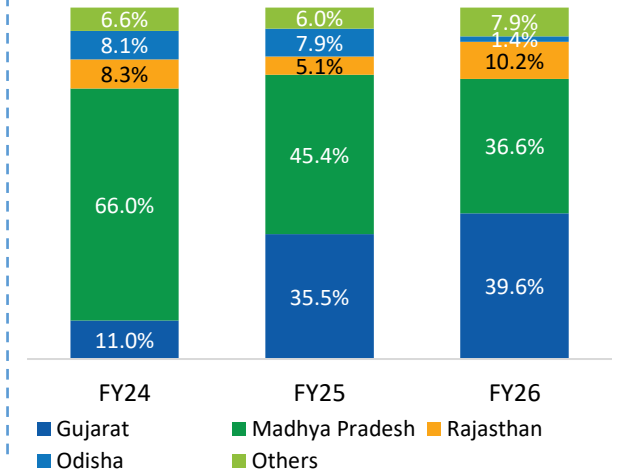


Growth in order book contributes to strong financial performance

Diversified Customer Base and Business Verticals

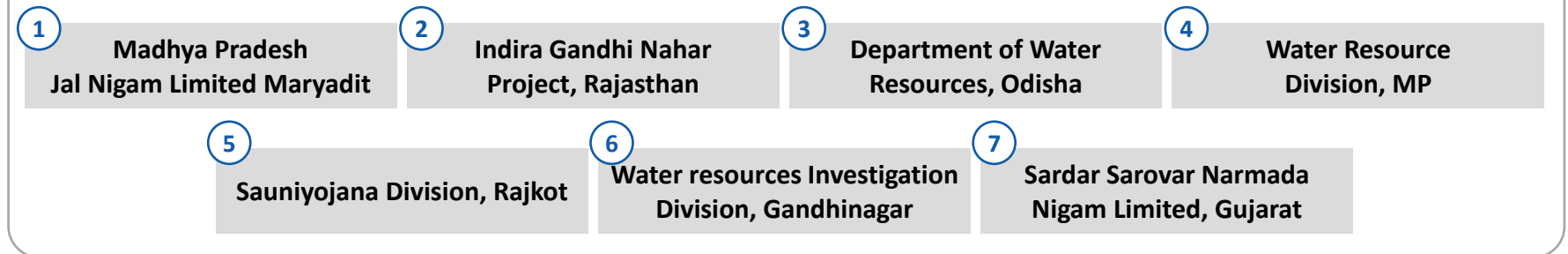


Geographical split of Revenue



Company's government contracts are sourced from a wide range of entities across geographies and include a number of governmental departments

Key Clientele



3 In-house Project Designing Capabilities with Robust Technical Knowledge



Integrated Project Delivery

- Complete in-house expertise from project identification to operation & maintenance
- Minimizes reliance on third parties
- Accelerates project timelines while optimizing costs
- Greater control over budget adherence and quality standards



Robust Design & Engineering Team

- ~**700** qualified engineering & technical staff
- **5+ years** average work experience; trained in construction & design management
- Emphasis on **design accuracy**, contract alignment and execution feasibility.



Pre-Bid and Tender Expertise

- **Comprehensive Site assessment** by Business Development Team
- Customize design solutions and BOQ
- Ensure site-appropriate design and competitive , realistic bidding

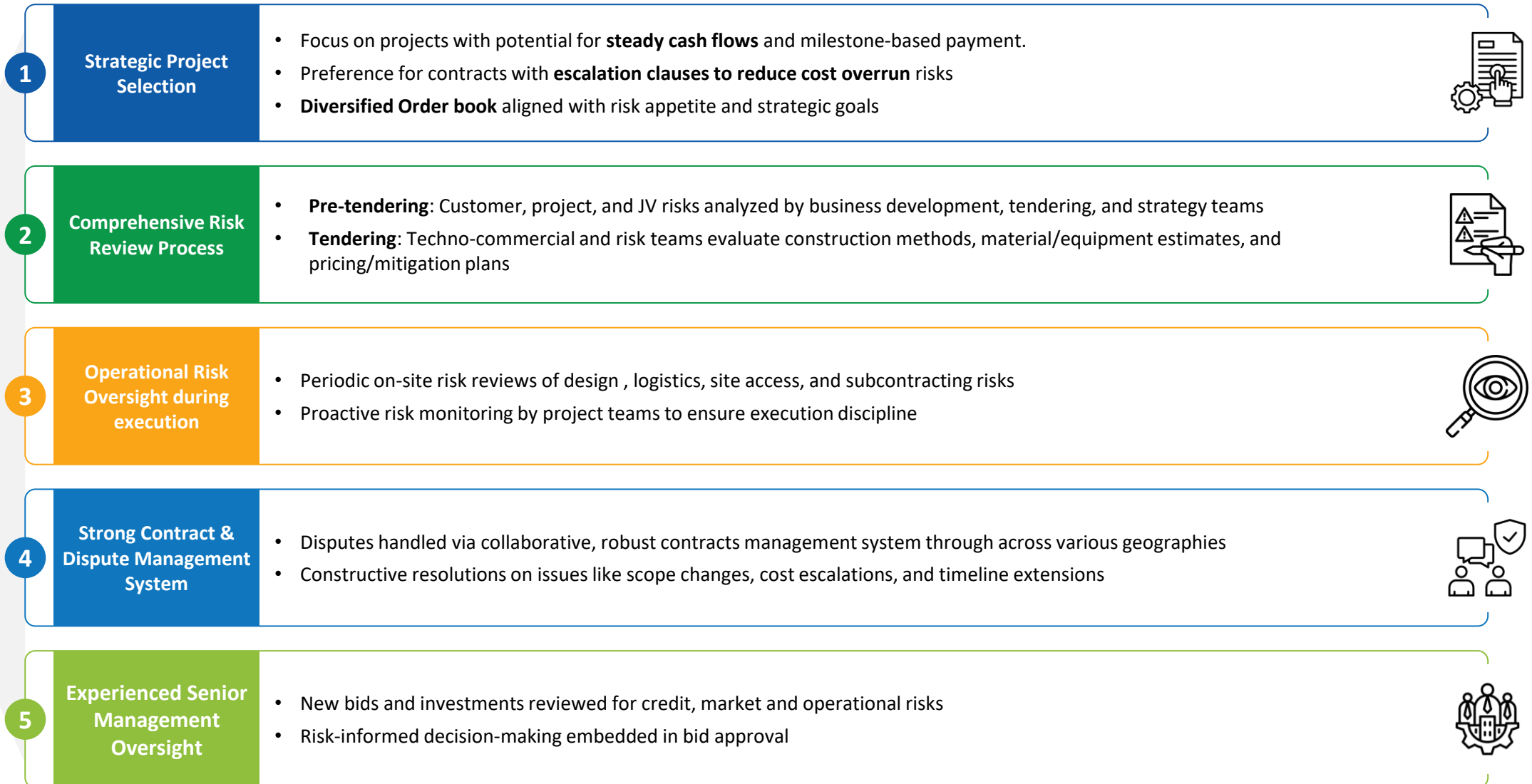


Advanced Technology Adoption

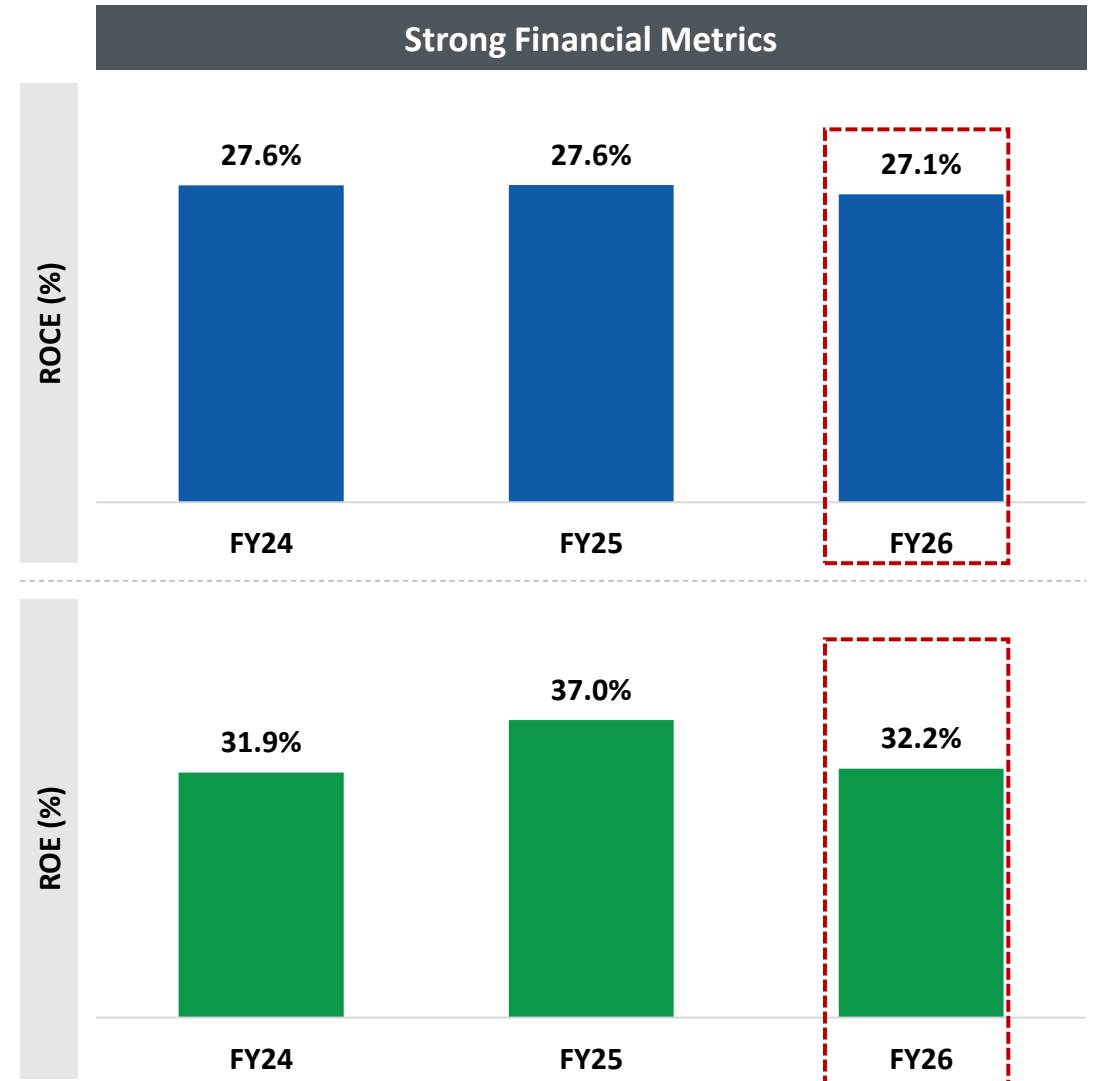
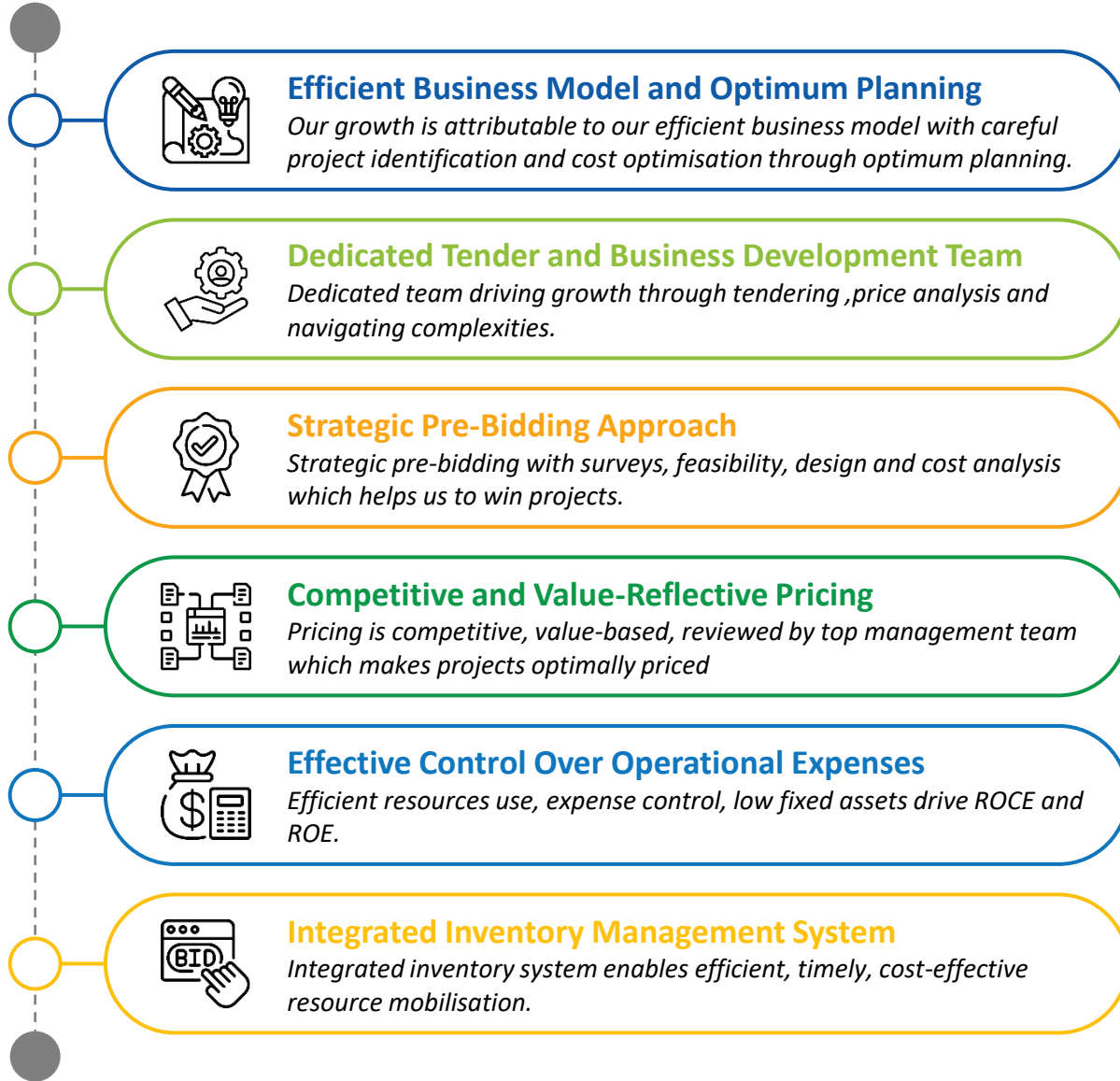
- Use of cutting-edge software: SCADA, Water Gems, Water Hammer, KY Pipe, Staad-pro, AutoCAD, GIS, E-Survey
- Deployment of advanced tools like soil testing kits and GPS for precise location data



4 Strong risk management, project selection and dispute resolution processes



5 Efficient Business Model



6 Guided By an Experienced Board of Directors...



Arjan Suja Rabari
Chairman and Managing Director

- **28+ years of experience** in civil engineering, infrastructure & project management and leadership
- Responsible for overall management and leadership of the company



Laljibhai Arjanbhai Ahir
Managing Director

- **16+ years of experience** in business, financial & operational management
- Responsible for overall management of the company



Maya Arjan Rabari
Non-Executive Director

- Pursuing B.Tech in Civil & Infrastructure Engineering – Adani University, Ahmedabad
- Associated with the company since November 12, 2024



Rajnikant Chimanlal Diwan
Independent Director

- **35 years of experience** in banking
- B.Com (Accounting & Auditing) & LL.B – Maharaja Sayajirao University of Baroda
- Certified Associate – Indian Institute of Bankers
- Ex–Oriental Bank of Commerce



Vijayalakshmi Suvarna
Independent Director

- **25 years of experience** in the service sector
- Ex–Western Homemaker City Limited, Smmart Training & Consultancy Services Private Limited, Gem Holiday Resorts Limited, Crystal Creations India Private Limited, Microwave Communications Limited, Indian Institute of Contact Centre Management
- B.Com, M.A. HRD Management, Diplomas in HRD & Business Management, Stanford Seed Spark Program



Mirtunjay Singh
Independent Director

- **10 years of experience** in corporate banking
- Previously with Dena Bank and IDBI Bank Limited
- B.Sc. (Honours) – Patna University, MBA – Madurai Kamaraj University, MFA – ICAI University
- Certifications: Insolvency Professional under the Insolvency and Bankruptcy Board of India (insolvency Professionals) Regulations, 2016, Limited Insolvency Exam (2024), CFA, Certified Associate of Indian Institute of Bankers

6 ...As well as Management Team



Gayatri Desai

Company Secretary and Compliance Officer

- **6 years of experience** in finance, compliance, and secretarial work.
- B.Com – Gujarat University
- Associate Member – ICSI



Artiba Narpatsinh Jadeja

Chief Financial Officer

- **CA with 10 years** of experience in finance, reporting, budgeting & compliance.
- Ex-Internal Auditor (2016–2024) in our company
- B.Com , M.Com – Gujarat University



Manharbhai Kurjibhai Jadav

Vice President

- **44 years of experience** in development, management and conservation of water resources
- Ex–Water Resources Dept, Govt. of Gujarat
- B.E. (Civil) – LD Engg. College, Gujarat University



G. Radhakrishna Murthy

Vice President - Technical

- **36 years of experience** in construction industry
- Ex–Gammon India Ltd., Essel Infra Projects Ltd., Pratibha Industries Ltd.,
- Diploma (Civil) – SBTE&T⁽¹⁾, Andhra Pradesh | B.Tech (Civil) – JNTU, Hyderabad



Shivalingaiah Lingegowda

Senior General Manager – Projects

- **37 years of experience** in project management & civil works
- Ex- Tata Projects Limited, BGR Energy Systems Limited, Chetak Constructions Limited
- B.Tech – Karnataka Open University



Amol Atmaram Shinde

Chief Operation Officer - Civil

- **16 years of experience** in irrigation projects
- Ex–Saisanket Industries Private Limited and Jain Irrigation Systems Limited
- B.Tech & M.Tech (Agricultural Engineering), PG Diploma in Piping Design



Jaydeep Chiragbhai Sutaria

GM - Tender

- **11 years of experience** in irrigation projects
- Ex–Kunal Structure India Private Limited
- B.E. (Civil) – Shantilal Shah Engg. College, Gujarat



Sudhir Kumar Jain

Regional Manager - Madhya Pradesh

- **38 years of experience** in irrigation projects
- Ex–MP State Public Works Dept., Gannon Dunkerley & Co. Limited., etc.
- B.E. (Civil) – University of Jabalpur



Raghvendra Vyas

Regional Manager - Rajasthan

- **13 years of experience** in infrastructure projects
- Ex–Sadhana Infra Works Private Limited, LLOYD Insulation (India) Limited, OM Metal Infra Projects Limited and NIC Constructions (India) Private Limited.
- B.E. (Civil) & B.Sc



Parag Dilip Mahale

Regional Manager – Odisha

- **12 years of experience** in irrigation projects
- Ex–Saisanket Industries Pvt Ltd., Jain Irrigation Systems
- B.Tech (Agricultural Engineering) – DBSKKV⁽²⁾, Maharashtra
- M.Eng (Water Engineering & Management) – AIT, Bangkok

Building India's Future: Infrastructure Growth Driven by Irrigation & Water Security



Key Highlights*



Massive Infrastructure Investment:

India needs over \$2.2 trillion in infrastructure investment to become a \$7 trillion economy by 2030, with \$1.5 trillion earmarked under the National Infrastructure Pipeline (NIP) for FY2020-25.



Focus on Irrigation & Water Management:

Significant NIP allocations target irrigation, river interlinking, and micro-irrigation to combat water scarcity and ensure efficient water use.



Boost to Agricultural Productivity:

The goal is to irrigate ~85 million hectares (~61% of cultivable land) by FY2025, reducing monsoon dependence and increasing farmer incomes.



India has one of the largest irrigated crop area in the world – over 8.26 million hectares.



India's irrigation systems market is projected to grow at a robust CAGR of 10.9% during FY2023–28.

Key Growth Drivers*

1	Limited Water Resource	Limited water resources for agricultural activities, coupled with erratic monsoons and change in weather patterns, intensifies the need for efficient irrigation practices so as to ensure reduction of water stress in the country.
2	Micro Irrigation Fund	Operationalized by NABARD in 2019–20 with an initial corpus of ₹5,000 crore to support state governments in expanding micro-irrigation coverage beyond the provisions of the Pradhan Mantri Krishi Sinchai Yojana (PMKSY) – Per Drop More Crop
3	Inter-linking of Rivers (ILR) Programme	The National Perspective Plan (NPP) was prepared in FY1980 by the then Ministry of Irrigation (now Ministry of Jal Shakti), promoting inter basin transfer of water from water surplus river basins to water deficit ones, using canals and dams.
4	The Watershed Development Component	Supports measures such as rainwater harvesting, soil moisture conservation, and groundwater recharge, which drives long-term agricultural sustainability in rain-fed areas
5	Micro-irrigation Techniques	Drip irrigation delivers water directly to the root zone through a network of emitters and lateral pipes, minimizing evaporation and runoff losses, while sprinkler irrigation distributes water uniformly under pressure, simulating natural rainfall
6	Expansion & Modernization	With the world's largest irrigated crop area of 8.26 million hectares and the second-largest arable land area of 159.7 million hectares, India presents immense opportunities for expansion and modernization of irrigation infrastructure

Welfare Schemes by Indian Government*



Pradhan Mantri Krishi Sinchayee Yojana (PMKSY)

PMKSY has emerged as a key driver of irrigation-led agricultural transformation, with central assistance exceeding ₹64,407 crore. The Union Budget FY2026–27 allocated ₹6,587 crore to PMKSY.



Accelerated Irrigation Benefit Programme (AIBP)

Since FY2017, AIBP has received central assistance of ₹21,023 crore. As of FY2025–26, the programme has created 30.66 lakh hectares of irrigation potential, including 4.09 lakh hectares during FY2023–24 to FY2025 26



Har Khet ko Pani

Under the Surface Minor Irrigation (SMI) sub-component of HKKP Since April 2016, the programme has created irrigation potential of 4.29 lakh hectares. Through Repair, Renovation and Restoration, since April 2016 the programme has restored irrigation potential of 1.27 lakh hectares



Jal Jeevan Mission (JJM)

The mission aims to provide tap water connections to all rural households by FY2024. As per the latest data (August, 2026), 82% of rural households (15.84 crore) have access to tap water.

Strategic Blueprint: Driving Future Growth



All the right ingredients to attract strong interest and appetite from a wide universe of Investors



Expanding Geographical Footprint

- Projects in 12 states with planned expansion in Bihar, and Goa.
- Diversifying projects to reduce risk and drive nationwide growth.
- This will enable company to effectively navigate changing landscapes, respond to industry demands, and maintain sustainable growth over the long term.



Diverse and Optimize project mix

- Develop long-standing client relationship with focus on quality in delivery and execution.
- Diversify into new EPC portfolio with expansion into renewable energy, mining , waste-water management, desalination, railways, metro rail and sewerage network and treatment.
- Focus on high-value project to boost margins and cash flows.



Enhancing Technology Infrastructure

- Investing in advanced technologies like CAD, IoT, SCADA, and ERP.
- Driving operational efficiency through integrated systems and data-driven cost optimization.
- Enhance our design and engineering capabilities which provide us with competitive advantage.



Efficient Cost Management in relation to project execution

- Optimise working capital to ensure steady cash flows.
- Expand Asset lifespan and defer capital expenditure.
- Site-level budget discipline with regular reviews to ensure budget adherence.



Skilled workforce & Equipment Strengthening

- Steadily grow talent pool to enhance project execution capabilities.
- Continuous training across disciplines to keep employees updated with latest project technologies.
- Maintain a robust fleet of modern construction equipment

Notable Projects by LCC (1/2)



	Siddhi Bansagar Project, Madhya Pradesh	Bishrampur Mining Project, Chhattisgarh	Utility Tunnel Work Project, GIFT City Gujarat	Gandhi Sagar Project, Madhya Pradesh
				
Year of commencement	2023	2023	2022	2022
Year of completion/expected year of completion	2027	2030	2023	2026
Original contract value (in ₹ million)	13,865	6,693	226	10,490
	Jhajjar Project, Haryana	Kushabhadra Project, Maharashtra	Madiya Multi Village Scheme Project,	Hanota Micro Irrigation Project
				
Year of commencement	2022	2022	2020	2020
Year of completion/expected year of completion	2026	2025	2025	2025
Original contract value (in ₹ million)	823	851	2,480	977

Notable Projects by LCC (1/2)



Harabhangi Project, Odisha



2020

2023

816

Paldi Station Metro Rail Project, Gujarat



2020

2022

450

Gurukunj Project, Maharashtra



2019

2022

1,164

GL 01 Project, Rajasthan



2017

2022

1,110

Barkheda Project, Madhya Pradesh



2017

2022

525

Guna Project, Madhya Pradesh



2016

2018

353

Long Canal Syphon



2014

2016

1,240

Dhrangadhra Branch Canal Work, Gujarat



2011

2015

812



03

Historical Financials

Consolidated Profit & Loss



Particulars (₹ In Mn)	FY26	FY25	FY24	CAGR
Revenue from Operations	36,003	29,183	24,389	21.5%
Other Income	392	227	109	
Total Income	36,395	29,410	24,498	
Cost of Material Consumed (Incl. Construction Expenses)	29,470	23,993	20,697	
Employee Expenses	1,312	1,099	794	
Other Expenses	404	308	239	
EBITDA (excluding other income)	4,817	3,782	2,660	34.6%
EBITDA Margin (%)	13.4%	13.0%	10.9%	
Depreciation	454	274	191	
EBIT	4,755	3,736	2,578	35.8%
EBIT Margin (%)	13.1%	12.7%	10.5%	
Finance Cost	962	801	499	
Share of Profit/(loss) of JV & Associates (net)	-1	1	0	
Exceptional Items	-8	0	-355	
Profit before Tax	3,792	2,935	1,724	
Tax	919	699	504	
Profit After Tax	2,873	2,236	1,220	53.5%
PAT Margin (%)	7.9%	7.6%	5.0%	

Consolidated Balance Sheet



ASSETS (₹ In Mn)	Mar'26	Mar'25	Mar'24
NON-CURRENT ASSETS	3,534	3,259	2,816
Property, plant & equipment	1,795	1,484	1,338
Capital work-in-progress	-	338	-
Investment Property	303	102	106
Goodwill Consolidation	8	8	8
Other Intangible assets	85	6	5
Investment	100	53	51
Other Non-current financial assets	1,120	1,199	1,248
Deferred tax assets (Net)	22	-	-
Other non-current assets	102	69	59
CURRENT ASSETS	20,941	14,016	8,484
Inventories	2,479	2,013	1,356
Trade receivables	4,558	2,502	1,566
Cash and cash equivalents	1,722	1,028	219
Bank balances	2,885	2,090	1,091
Other current financial assets	2,940	860	452
Current tax assets (Net)	-	78	2
Other current assets	6,358	5,444	3,797
TOTAL ASSETS	24,475	17,275	11,300

EQUITY & LIABILITIES (₹ In Mn)	Mar'26	Mar'25	Mar'24
TOTAL EQUITY	8,932	6,068	3,834
Equity Share capital	1,360	1,360	340
Other equity	7,524	4,690	3,488
Non-Controlling Interest	48	18	5
NON-CURRENT LIABILITIES	1,195	1,358	1,052
Borrowings	663	807	534
Other non-current financial liabilities	532	546	474
Deferred tax liabilities net	1	5	44
Provisions	-	0	-
CURRENT LIABILITIES	14,348	9,849	6,414
Borrowings	7,944	6,661	3,682
Trade Payables	2,605	1,031	1,718
Other current financial liabilities	2,844	781	729
Other current liabilities	929	1,365	279
Provisions	22	11	6
Current Tax Liabilities (Net)	4	-	-
TOTAL EQUITY & LIABILITIES	24,475	17,275	11,300

Consolidated Cash Flow Statement

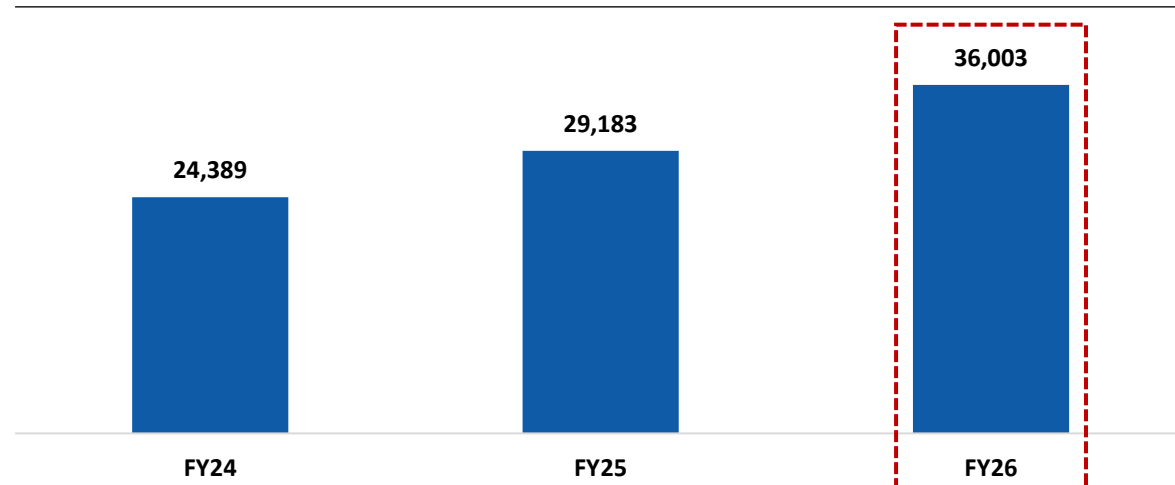


Particulars (₹ In Mn)	FY26	FY 25	FY 24
Profit for the year	3,784	2,935	1,724
Adjustments	1,034	876	582
Operating profit before working capital changes	4,817	3,811	2,306
Changes in working capital	(2,370)	(2,761)	(1,536)
Cash generated from operations	2,447	1,049	771
Direct taxes paid (net of refund)	(863)	(813)	(477)
Net Cash from Operating Activities	1,584	236	293
Net Cash used in Investing Activities	(1,068)	(1,952)	(1,295)
Net Cash Generated from Financing Activities	177	2,525	835
Net Change in cash and cash equivalents	693	810	(167)
Opening Cash Balance	1,028	219	386
Closing Cash Balance	1,722	1,028	219

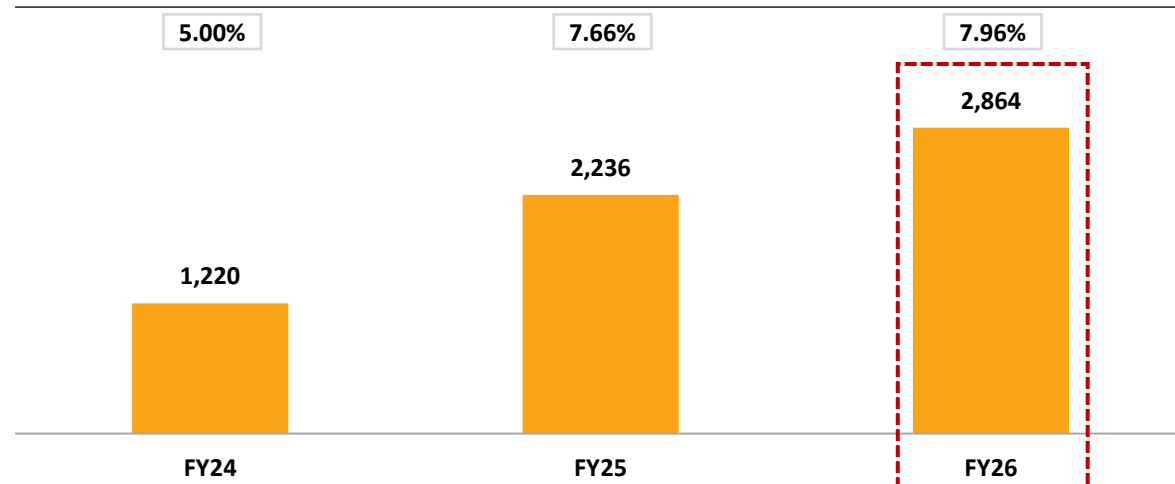
Financial Performance (1/2)



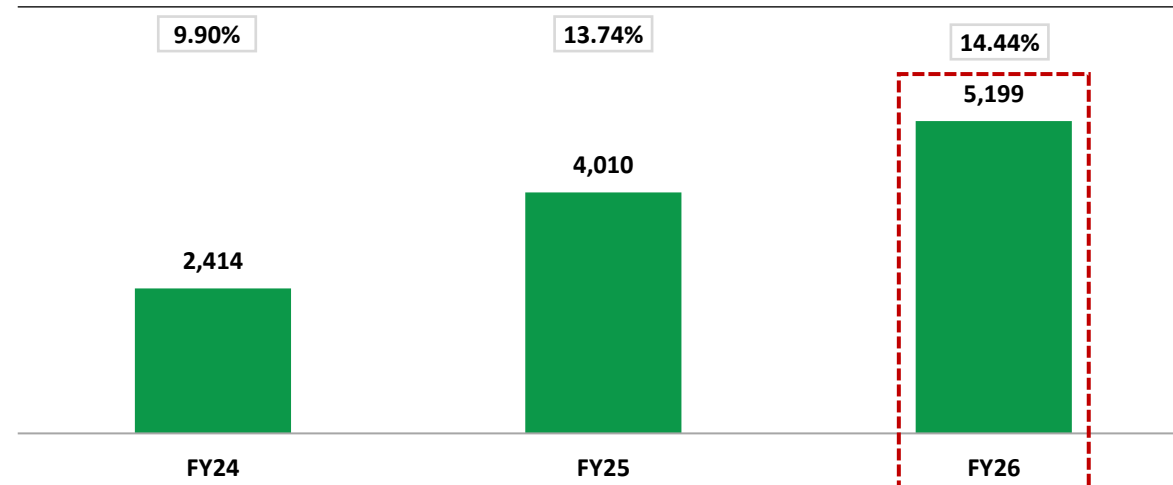
Revenue from operations (₹ Mn)



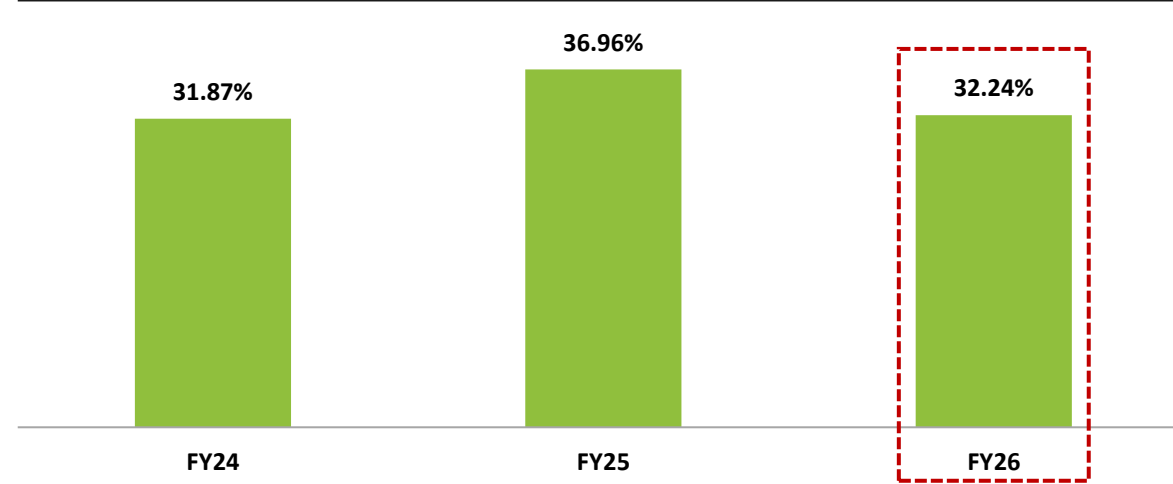
PAT (₹ Mn) & PAT margin (%)



EBITDA (₹ Mn) & EBITDA margin (%)



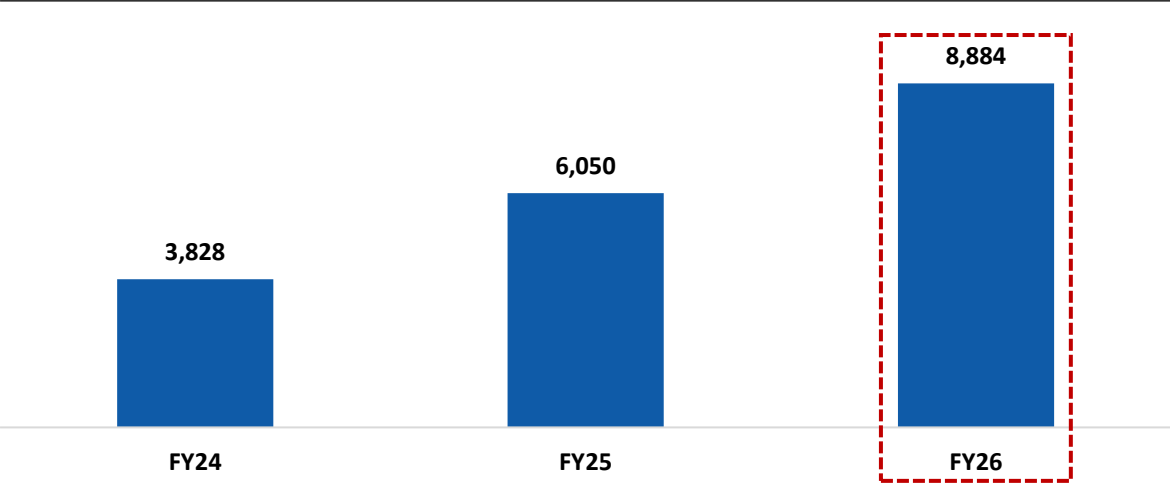
RoE (%)



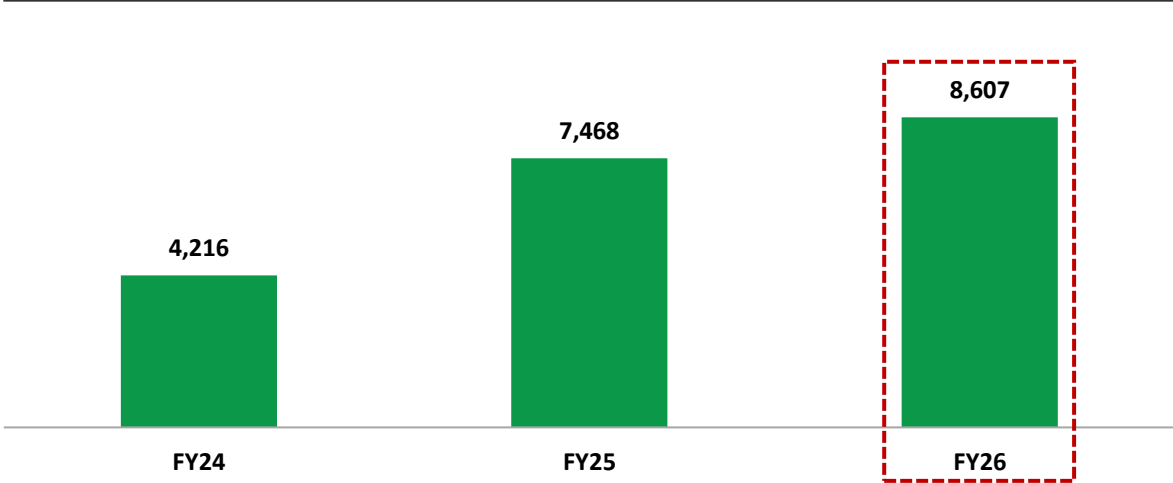
Financial Performance (2/2)



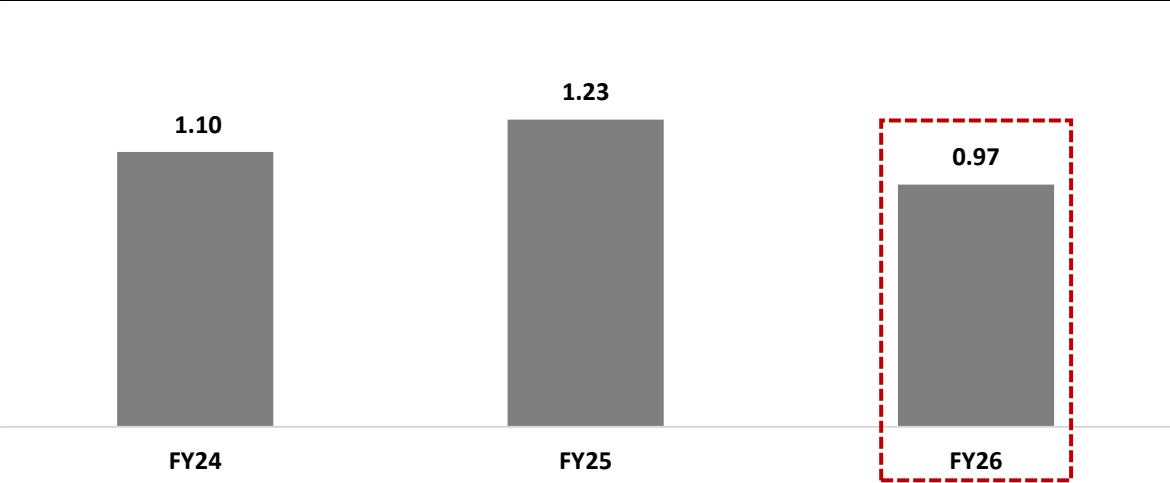
Net Worth (₹ Mn)



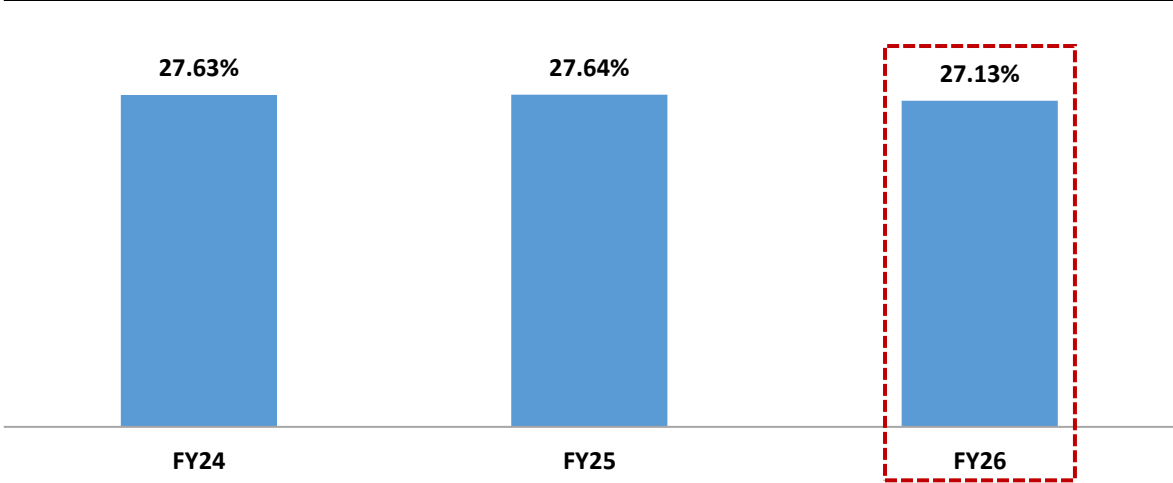
Total Debt (₹ Mn)



Total Debt to Equity (times)



RoCE (%)



Thank You



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