

Date: 13.08.2025

To,
Manager - Listing Compliance
National Stock Exchange of India Limited
'Exchange Plaza'. C-1, Block G,
Bandra Kurla Complex, Bandra (E),
Mumbai - 400 051
Symbol: LANCORHOL

To,
Corporate Relationship Department,
BSE Limited,
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai - 532370.
Scrip Code : 509048

Dear Sir/Madam,

Sub: Outcome of the Board Meeting

In Continuation to the Notice of the Board Meeting dated 6th August, 2025, we wish to inform you that the Board of Directors in the meeting held today i.e. 13th August, 2025, have considered the following matters:

i. **Approval of the Un-Audited Financial Results for the Quarter ended 30th June, 2025.**

The Board inter - alia, considered and approved the Un-Audited Financial Results both Standalone and Consolidated for the quarter ended 30th June, 2025. The same was also reviewed by the Audit Committee in its meeting held on 13th August, 2025.

We are herewith enclosing the copy of the Unaudited Financial Results along with the Limited Review Report of the Statutory Auditors for Standalone and Consolidated Financial Results of the Company for the quarter ended 30th June, 2025 as required under Regulation 33 of the SEBI (Listing Obligation and Disclosure Requirements) Regulations, 2015.

ii. **Annual General Meeting**

Convening of 40th Annual General Meeting ('AGM') of the Shareholders of the Company on Tuesday, 23rd September, 2025 at 11:30 a.m. (IST) through Video Conferencing/Other Audio Visual Means ('VC/OAVM') in accordance with the relevant circulars issued by Ministry of Corporate Affairs ('MCA') and Securities and Exchange Board of India ('SEBI').

iii. **Record date for the purpose of Final Dividend for F.Y. 2024-25**

In continuation of intimation dated 31st May, 2025, the Board at their meeting today i.e. 13th August, 2025 has fixed 16th September, 2025 as the Record Date for the purpose of determining entitlement of the Members for payment of Final Dividend for Financial Year 2024-25 subject to the approval of shareholders.

iv. **Appointment of Secretarial Auditor.**

Pursuant to the provisions of Section 204 of the Companies Act, 2013 and with Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 read with Reg 24A of SEBI (Listing Obligations and Disclosure Requirement) Regulations, 2015, based on recommendation of the Audit committee and subject to the approval of members of the company at the ensuing Annual General meeting, the Board has approved the appointment of M/s. A. Mohan Kumar & Associates, Practising Company Secretaries, Chennai, holding

Lancor Holdings Limited

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CIN:- L65921TN1985PLC049092 GSTIN:- 33AAACD2547C1ZA

Peer Review Certificate No: 6842/2025 as Secretarial Auditors of company for a term of 5 consecutive years commencing from Financial Year 2025-26 to 2029-30.

Disclosure of information pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, read with SEBI Circular no. SEBI/HO/CFD/CFD-PoD-1/P/CIR/2023/123 dated July 13, 2023 is enclosed in this regard:-

Brief Profile of M/s. Mohan Kumar & Associates, Practicing Company Secretaries (Appointment as Secretarial Auditors)

S. No	Disclosure requirement	Details
1	Name of the Firm and address of the Firm	M/s. A. Mohan Kumar & Associates, Practicing Company Secretaries, Address: Flat F 1, Sudarsan Apartments 72, VGP Selva Nagar Second Main road Velachery, Chennai 600 042.
2	Reason for Change Viz., Appointment, Resignation, removal, death or otherwise;	Appointment: to Comply with the Companies Act, 2013 and the requirements under SEBI (LODR) Regulations, 2015
3	Date of Appointment / Cessation (as applicable) & terms of appointment	The Board at its meeting held on 13 th August 2025, approved the appointment of M/s. A Mohan Kumar & Associates, Practicing Company Secretaries , for a period of five (5) consecutive years commencing from Financial Year 2025-26 till Financial Year 2029-30, subject to approval of the members.
4	Brief profile (in case of appointment)	A. Mohan Kumar & Associates is professional corporate consultant firm with expertise in providing services related to Secretarial Audit, Mergers, Acquisition, Structuring of Capital and related matters. Mr. Mohan Kumar, founding partner of A. Mohan Kumar & Associates is a Corporate Lawyer, Practicing Company Secretary and a Cost Accountant. He has more than 20 years of experience as Company Secretary in various Listed and Unlisted Companies including manufacturing, Software and ITES industries.

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		<p>Mr. Mohan Kumar is a Central council member and immediate Past Chairman of Institute of Company Secretaries of India (Southern India Region). He is also a registered trade mark agent and an Insolvency Resolution Professional.</p> <p>In addition to above, Mr. Mohan Kumar is a regular speaker and a faculty in many forums including Institute of Company Secretaries of India, Institute of Chartered Accountants of India and BSE Ltd.</p>
5	Disclosure of relationships Between directors (in case of appointment of a director).	None

The meeting of the Board of Directors of the Company commenced at 11.00AM and concluded at 6.00pm.

Request you to kindly take the same on record.

Thanking You,
Yours Faithfully,

For **LANCOR HOLDINGS LIMITED**

KAUSHANI CHATTERJEE
COMPANY SECRETARY & COMPLIANCE OFFICER

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G. M. KAPADIA & CO.

(REGISTERED)

CHARTERED ACCOUNTANTS

7A, P.M.TOWER, 37, GREAMS ROAD, CHENNAI 600 006. INDIA

PHONES : (91-44) 2829 1795 / 4214 2390

Independent Auditor's Review Report on unaudited standalone financial results for the quarter ended on June 30, 2025 of Lancor Holdings Limited pursuant to Regulation 33 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015

To
The Board of Directors
Lancor Holdings Limited
Chennai

1. We have reviewed the accompanying statement of unaudited standalone financial results of **Lancor Holdings Limited** ("the Company") for the quarter ended June 30, 2025 ("the Statement"), being submitted by the Company pursuant to the requirement of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("the Listing Regulations").
2. This Statement, which is the responsibility of the Company's Management and approved by the Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in the Indian Accounting Standard 34 'Interim Financial Reporting' ("Ind AS 34") prescribed under Section 133 of The Companies Act, 2013 read with the relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Listing Regulations. Our responsibility is to issue a report on the Statement based on our review.
3. We conducted our review of the statement in accordance with Standard on Review Engagement (SRE) 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity", issued by the Institute of Chartered Accountants of India (ICAI). A review of interim financial information consists of making inquiries, primarily of the company's persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing specified under section 143 (10) of the Companies Act 2013 and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.
4. Based on our review conducted as stated in paragraph 3 above, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with the recognition and measurement principles laid down in the aforesaid



G.M.KAPADIA & CO.

Indian Accounting Standards ("Ind AS") and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, including the manner in which it is to be disclosed, or that it contains any material misstatement.

Emphasis of Matter

5. We draw your attention to note no. 3 regarding pending litigation relating to one of the commercial properties accounted as investment property having a carrying value of Rs. 2,816.11 lakhs.

Our conclusion is not modified in respect of this matter.

For G.M.Kapadia & Co.,
Chartered Accountants
Firm Registration No. 104767W



Satya Ranjan Dhall

Satya Ranjan Dhall
Partner

Membership No. 214046

UDIN: 25214046BMLMNS1599

Place: Chennai

Date : August 13, 2025

LANCOR HOLDINGS LIMITED

STATEMENT OF UNAUDITED STANDALONE FINANCIAL RESULTS FOR THE QUARTER ENDED JUNE 30, 2025

(Rs. in Lakhs,
Except EPS)

S.No	Particulars	Quarter ended			Year Ended
		30.06.2025	31.03.2025	30.06.2024	31.03.2025
		Un Audited	(Refer Note No.7)	Un Audited	Audited
1	Income				
	a) Revenue from operations	3,943.01	4,666.78	3,517.33	18,453.20
	b) Other income	108.10	81.79	21.07	183.70
	Total Income from operations (Net)	4,051.11	4,748.57	3,538.40	18,636.90
2	Expenses				
	a) Land and land related expenses	319.84	153.28	7,666.67	7,816.19
	b) Cost of materials & construction expenses	2,510.20	3,278.08	2,672.41	11,461.20
	c) Changes in inventory of finished goods and work-in-progress	(209.94)	(255.18)	(8,376.79)	(7,519.14)
	d) Employee benefits expense	340.49	386.21	230.05	1,310.44
	e) Finance Cost	540.78	501.73	425.26	1,915.44
	f) Depreciation and amortization expense	88.64	107.52	54.78	284.06
	g) Other expenses	413.04	460.99	423.65	1,937.69
	Total Expenses	4,003.05	4,632.62	3,096.02	17,205.89
3	Profit / (Loss) before exceptional items and tax (1-2)	48.06	115.95	442.38	1,431.02
4	Exceptional Items (net)	-	-	-	-
5	Profit / (loss) before tax (3-4)	48.06	115.95	442.38	1,431.02
6	Tax expense				
	(a) Current tax (Including earlier years)	6.58	35.19	137.53	402.16
	(b) Deferred tax	3.32	(13.59)	14.47	108.85
7	Profit / (loss) for the period (5-6)	38.17	94.36	290.38	920.01
8	Other Comprehensive Income / (loss) (net of tax) Items that will not be reclassified to profit or loss	0.67	17.14	(4.82)	2.68
9	Total Comprehensive Income / (loss) after tax (7+8)	38.84	111.50	285.56	922.69
10	Paid up equity share capital (face value Rs.2/- each)	1,459.91	1,459.91	1,459.91	1,459.91
11	Other Equity	-	-	-	18,592.59
12	Earnings / (loss) Per Share (EPS) (Face Value of Rs.2/- each) (not annualized for quarters) :				
	a) Basic (in Rs.)	0.05	0.13	0.41	1.27
	b) Diluted (in Rs.)	0.05	0.13	0.41	1.26



for and on behalf of the Board of Directors


R.V. SHEKAR
Managing Director
DIN: 00259129

Place: Chennai
Date: 13th August, 2025

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Notes to Standalone Results:

- 1 The above results were reviewed by the Audit Committee and approved by the Board of Directors at their respective meetings held on August 13, 2025. The statutory auditor's have carried out the limited review of the results.
- 2 As the Company's business activity falls within a single business in terms of Ind AS 108 on "Operating Segment ", the financial statement is reflective of information by Ind AS 108.
- 3 In respect of the ongoing legal matter relating to the commercial Property "Menon Eternity", the Company has approached the Hon'ble Supreme Court by filing a special leave petition and has been admitted and converted into Civil Appeal and the same is pending for hearing.

4 The Board of Directors of the Company at its meeting held on 1st March, 2024 had approved a Scheme of Merger of Lancor Maintenance and Services Limited, the wholly owned subsidiary, with the Company pursuant to the sections 230 to 232 and other applicable provisions of Companies Act, 2013 . The Company filed a Application for Scheme of Amalgamation on 2nd February, 2025 with National Company Law Tribunal (NCLT). The appointed date of the Scheme is 1st April, 2024 and it will come into force on the Effective Date, i.e. the date of filing of NCLT's order with the Registrar of Companies, Chennai.


5 On June 28, 2024, pursuant to approval by the shareholders of the Company in Extraordinary General Meeting held on March 27, 2024, the Nomination and Remuneration Committee of the Board of Directors of the Group has approved the grant of 8,97,800 stock options convertible to 8,97,800 equity shares of Rs. 2/- each to eligible employees of the Group under Lancor Holdings Limited Employee Stock Option Scheme 2024 at an exercise price of Rs.2/- per option. Out of the approved stock options, 3,42,800 options have been renounced by the employees. The balance options will vest in favour of the grantees over a period of 1 years from the date of grant i.e., June 28, 2024.

Particulars	Quarter Ended			Year ended
	June 30, 2025	March 31, 2025	June 30, 2024	March 31, 2025
Share based payments to Employees	50.95	52.11	2.81	160.39

6 Pursuant to approval by the shareholders in the Extraordinary General Meeting held on April 26, 2025, the Company has issued 33,33,330 warrants of Rs. 30.00 per warrant on 26.04.2025 amounting to Rs. 999.99 Lakhs to be convertible into fully paid up equity shares of the Company in the ratio of 1:1 within 18 months from the date of allotment. The Warrant holders have paid 25% of the warrant issue price fixed per warrant. The balance of 75% of the warrant issue price shall be payable by the warrant holder at the time of exercising the rights attached to the warrants..

7 The Financial figures for the quarter ended March 31, 2025 are the balancing figures between audited figures with respect to full financial year ended on March 31, 2025 and the published unaudited year to date figures upto third quarter ended December 31, 2024 which were subject to limited review.


Signed for Identification By



G.M. Kapadia & Co.
Chartered Accountants



for and on behalf of the Board of Directors



R V SHEKAR
Managing Director
DIN: 00259129

Place: Chennai
Date: 13th August, 2025

Place: Chennai
Date: 13th August, 2025

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G. M. KAPADIA & CO.

(REGISTERED)

CHARTERED ACCOUNTANTS

7A, P.M.TOWER, 37, GREAMS ROAD, CHENNAI 600 006. INDIA

PHONES : (91-44) 2829 1795 / 4214 2390

Independent Auditor's Review Report on unaudited consolidated financial results for the quarter ended on June 30, 2025, of Lancor Holdings Limited pursuant to Regulation 33 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015

To
The Board of Directors
Lancor Holdings Limited
Chennai

1. We have reviewed the accompanying statement of unaudited consolidated financial results of **Lancor Holdings Limited** ("the Parent") and its subsidiaries (the Parent and its subsidiaries together referred to as "the Group") for the quarter ended June 30, 2025 ("the Statement"), being submitted by the Parent pursuant to the requirement of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("the Listing Regulations").
2. This Statement, which is the responsibility of the Parent's Management and approved by the Parent's Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34 "Interim Financial Reporting" ("Ind AS 34"), prescribed under Section 133 of the Companies Act, 2013, and other accounting principles generally accepted in India read with the relevant rules issued thereunder and other accounting principles generally accepted in India. Our responsibility is to express a conclusion on the statement based on our review.
3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410 "Review of Interim Financial Information Performed by the Independent Auditor of the Entity", issued by the Institute of Chartered Accountants of India (ICAI). A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing specified under Section 143(10) of the Companies Act, 2013 and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.



G.M.KAPADIA & CO.

We also performed procedures in accordance with the Circular issued by the SEBI under Regulation 33(8) of the SEBI (Listing Obligation and Disclosures Requirements) Regulations, 2015, as amended, to the extent applicable.

4. The statement includes the unaudited standalone financial results of the following entities:

S. No.	Name of the Entities
A.	Parent
	Lancor Holdings Limited
B.	Subsidiaries
1	Lancor Maintenance & Services Limited
2	Central Park West Venture (Partnership firm)
3	Lancor City Developer Limited (formerly known as Lancor Infinys Limited)

5. Based on our review conducted and procedures performed as stated in paragraph 3 above and based on the consideration of the unaudited & unreviewed financial result referred to in paragraph 6 below, nothing has come to the attention that causes us to believe that the accompanying Statement, prepared in accordance with the recognition and measurement principles laid down in the aforesaid Indian Accounting Standard (“Ind AS”) and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, including the manner in which it is to be disclosed, or that it contains any material misstatement.
6. The unaudited Consolidated financial results includes the Standalone financial results of one subsidiary which have not been reviewed by their auditors, whose unaudited standalone financial results reflect total revenue of Rs. 0.25 lakhs, total net loss after tax of Rs. 0.20 lakhs and total comprehensive loss of Rs. 0.20 lakhs for the quarter ended June 30, 2025, as considered in the unaudited consolidated financial results. This financial result has been furnished to us by the Management and our conclusion on the Statement, in so far as it relates to the amounts and disclosures included in respect of this subsidiary is based solely on the unaudited and unreviewed financial results. In our opinion and according to the information and explanations given to us by the Management, the said financial results are not material to the group. Our conclusion on the statement is not modified in respect of the above matter.



G.M.KAPADIA & CO.

Emphasis of Matter

7. We draw your attention to note no. 3 regarding pending litigation relating to one of the commercial properties accounted as investment property having a carrying value of Rs. 2,816.11 lakhs.

Our conclusion is not modified in respect of this matter.

For G.M.Kapadia & Co.,
Chartered Accountants
Firm Registration No. 104767W



Satya Ranjan Dhall

Satya Ranjan Dhall
Partner

Membership No. 214046

UDIN: 25214046BMLMNT3656

Place: Chennai

Date : August 13, 2025

LANCOR HOLDINGS LIMITED
STATEMENT OF UNAUDITED CONSOLIDATED FINANCIAL RESULTS FOR THE QUARTER ENDED JUNE 30, 2025

(Rs. in Lakhs,
Except EPS)

S. No	Particulars	Quarter Ended			Year Ended
		30.06.2025	31.03.2025	30.06.2024	31.03.2025
		Un Audited	(Refer Note No.7)	Un Audited	Audited
1	Income from Operations				
	a) Revenue from operations				
	b) Other income	4,119.30	5,160.88	3,535.21	19,030.03
	Total Income from Operations (Net)	98.22	82.32	13.66	185.06
		4,217.53	5,243.20	3,548.86	19,215.09
2	Expenses				
	a) Land and land related expenses	421.55	287.89	7,666.67	8,233.59
	b) Cost of materials & construction expenses	2,645.08	3,384.74	2,672.41	12,112.55
	c) Changes in inventory of finished goods and work-in-progress	(342.65)	(107.70)	(8,376.79)	(7,862.12)
	d) Employee benefits expense	340.49	386.21	230.05	1,310.45
	e) Finance Cost	632.07	640.00	425.26	2,024.49
	f) Depreciation and amortization expense	93.56	113.02	60.06	305.39
	g) Other expenses	415.48	496.81	427.46	2,071.14
	Total Expenses	4,205.59	5,200.97	3,105.12	18,195.48
3	Profit / (loss) before exceptional items and tax (1-2)	11.94	42.23	443.75	1,019.60
4	Exceptional Items (net)	-	-	-	-
5	Profit / (loss) before tax (3-4)	11.94	42.23	443.75	1,019.60
6	Tax expense	11.94	42.23	443.75	1,019.60
	(a) Current tax (Including earlier years)	11.78	67.57	137.87	464.72
	(b) Deferred tax	(11.43)	(28.21)	15.81	87.80
7	Profit / (loss) for the period (5-6)	11.59	2.87	290.07	467.09
8	Non Controlling Interest	-	-	-	-
9	Profit / (Loss) after Tax and Non Controlling Interest	11.59	2.87	290.07	467.09
10	Other Comprehensive Income / (loss) (net of tax)				
	Items that will not be reclassified to profit or loss				
	a) Attributable to owners of the parent	0.67	17.14	(4.82)	2.68
	b) Attributable to Non Controlling Interest	0.67	17.14	(4.82)	2.68
		-	-	-	-
11	Total comprehensive income / (loss) after tax (7+10)	12.26	20.01	285.25	469.76
	a) Attributable to owners of the parent (9+10a)	12.26	20.01	285.25	469.76
	b) Attributable to Non Controlling Interest (8+10b)	-	-	-	-
12	Paid up equity share capital (face value Rs.2 Per Share)	1,459.91	1,459.91	1,459.91	1,459.91
13	Other Equity	-	-	-	18,109.49
14	Earnings / (loss) Per Share (EPS) (Face Value of Rs.2/- each) (not annualized for quarters) :				
	a) Basic (in Rs.)	0.02	0.00	0.40	0.64
	b) Diluted (in Rs.)	0.02	0.00	0.40	0.64

for and on behalf of the Board of Directors



R.V. Shekar
R.V. SHEKAR
Managing Director
DIN: 00259129

Place: Chennai
Date: 13th August, 2025

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Notes to Consolidated Results :


- 1 The above results were reviewed by the Audit Committee and approved by the Board of Directors at their respective meetings held on August 13, 2025. The statutory auditors have carried out the limited review of the results.
- 2 As the Group's business activity falls within a single business in terms of Ind AS 108 on "Operating Segment", the financial statement is reflective of Information by Ind AS 108.
- 3 In respect of the ongoing legal matter relating to the commercial Property "Menon Eternity", the Company has approached the Hon'ble Supreme Court by filing a special leave petition and has been admitted and converted into Civil Appeal and the same is pending for hearing.
- 4 The Board of Directors of the Company at its meeting held on 1st March, 2024 had approved a Scheme of Merger of Lancor Maintenance and Services Limited, the wholly owned subsidiary, with the Company pursuant to the sections 230 to 232 and other applicable provisions of Companies Act, 2013. The Company filed an application for Scheme of Amalgamation on 2nd February, 2025 with National Company Law Tribunal (NCLT). The appointed date of the Scheme is 1st April, 2024 and it will come into force on the Effective Date, i.e. the date of filing of NCLT's order with the Registrar of Companies, Chennai.

- 5 On June 28, 2024, pursuant to approval by the shareholders of the Holding Company in Extraordinary General Meeting held on March 27, 2024, the Nomination and Remuneration Committee of the Board of Directors of the Group has approved the grant of 8,97,800 stock options convertible to 8,97,800 equity shares of Rs. 2/- each to eligible employees of the Group under Lancor Holdings Limited Employee Stock Option Scheme 2024 at an exercise price of Rs.2/- per option. Out of the approved stock options, 3,42,800 options have been renounced by the employees. The balance options will vest in favour of the grantees over a period of 1 years from the date of grant i.e., June 28, 2024.

Particulars	Quarter Ended			Year ended
	June 30, 2025	March 31, 2025	June 30, 2024	March 31, 2025
Share based payments to Employees	50.95	52.11	2.81	160.39

- 6 Pursuant to approval by the shareholders in the Extraordinary General Meeting of the Holding Company held on April 26, 2025, the Holding Company has issued 33,33,330 warrants of Rs. 30.00 per warrant on 26.04.2025 amounting to Rs. 999.99 Lakhs to be convertible into fully paid up equity shares of the Holding Company in the ratio of 1:1 within 18 months from the date of allotment. The Warrant holders have paid 25% of the warrant issue price fixed per warrant. The balance of 75% of the warrant issue price shall be payable by the warrant holder at the time of exercising the rights attached to the warrants..
- 7 The Financial figures for the quarter ended March 31, 2025 are the balancing figures between audited figures with respect to full financial year ended on March 31, 2025 and the published unaudited year to date figures upto third quarter ended December 31, 2024 which were subject to limited review.

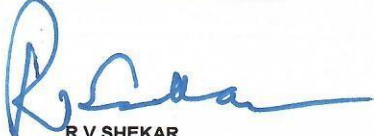
Signed for Identification By



G.M. Kapadia & Co.
Chartered Accountants

Place: Chennai
Date: 13th August, 2025

for and on behalf of the Board of Directors

R V SHEKAR
Managing Director
DIN: 00259129

Place: Chennai
Date: 13th August, 2025

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