Date: 12.08.2026

To,
Manager - Listing Compliance
National Stock Exchange of India Limited
'Exchange Plaza'. C-1, Block G,
Bandra Kurla Complex, Bandra (E),
Mumbai - 400 051
Symbol: LANCORHOL

To,
Corporate Relationship Department,
BSE Limited,
Phiroze Jeejheebhoy Towers,
Dalal Street,
Mumbai – 532370.
Scrip Code : 509048

Dear Sir/Madam,

Sub: Outcome of the Board Meeting

In Continuation to the Notice of the Board Meeting dated 5th August, 2026, we wish to inform you that the Board of Directors in the meeting held today i.e. 12th August, 2026, have considered the following matters:

i. **Approval of the Un-Audited Financial Results for the Quarter ended 30th June, 2026.**

The Board inter – alia, considered and approved the Un-Audited Financial Results both Standalone and Consolidated for the quarter ended 30th June, 2026. The same was also reviewed by the Audit Committee in its meeting held on 12th August, 2026.
We are herewith enclosing the copy of the Unaudited Financial Results along with the Limited Review Report of the Statutory Auditors for Standalone and Consolidated Financial Results of the Company for the quarter ended 30th June, 2026 as required under Regulation 33 of the SEBI (Listing Obligation and Disclosure Requirements) Regulations, 2015.

ii. **Annual General Meeting**

Convening of 41st Annual General Meeting ('AGM') of the Shareholders of the Company on Monday, 28th September, 2026 at 11:30 a.m. (IST) through Video Conferencing/Other Audio Visual Means ('VC/OAVM') in accordance with the relevant circulars issued by Ministry of Corporate Affairs ('MCA') and Securities and Exchange Board of India ('SEBI').

iii. **Record date for the purpose of Final Dividend for F.Y. 2025-26**

In continuation of intimation dated 29th May, 2026, the Board at their meeting today i.e. 12th August, 2026 has fixed 21st September, 2026 as the Record Date for the purpose of determining entitlement of the Members for payment of Final Dividend for Financial Year 2025-26 subject to the approval of shareholders.

iv. **Re-Appointment of Mr. Srinivasan Vasudevan (DIN: 01567080)as Independent Director Designated**

Based on the recommendation of Nomination and Remuneration Committee, the Board of Directors at its meeting held today (ie) 12th August, 2026 have approved the re-appointment of Mr. Srinivasan Vasudevan (DIN: 01567080) as an Independent Director of the company for second term which commences from 13th November, 2026 for five consecutive years, subject to approval of shareholders of the company.

The details required under Reg. 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, read with SEBI Master Circular No. HO/49/14/14(7)2025-CFDPOD2/I/3762/2026 dated January 30, 2026 are given below.

S. No.	Disclosure Requirement	Details
1.	Reason for Change viz. appointment, resignation, removal, death or otherwise	Re-Appointment
2.	Date of Appointment/ Cessation (as applicable) & term of Appointment	13th November, 2026 to 12th November, 2031 for Five consecutiveyears
3.	Brief profile	Mr. Srinivasan Vasudevan is a chartered accountant having over forty years of experience in the field of Finance, Accounts & Real Estate. Mr. Srinivasan Vasudevan started the first integrated township project in Chennai, as Director (Operations) with Embassy Group and was responsible for the projects under implementation and other company operations in Chennai and fund raising/ restructuring of debts in all his assignments. Further he was responsible for the launch of the IT / ITES SEZ of DLF Group in Chennai, as Chief Executive (Southern Region). Earlier he was part of the core team of professionals that launched the property development business of Sanmar Group. Mr. Vasudevan was Managing Director of Group Company in SICAL and was instrumental in major initiative of the Company, before joining DLF.
4.	Disclosure of relationships between directors	Mr. Srinivasan Vasudevan is not related to any of the Director or Key ManagerialPersonnel of the company.

The meeting of the Board of Directors of the Company commenced at 3.30PM and concluded at 5.45pm.

Request you to kindly take the same on record.

Thanking You,
Yours Faithfully,

For **LANCOR HOLDINGS LIMITED**

KAUSHANI CHATTERJEE Digitally signed by KAUSHANI CHATTERJEE Date: 2026.08.12 17:58:53 +05'30'

KAUSHANI CHATTERJEE
COMPANY SECRETARY & COMPLIANCE OFFICER

G. M. KAPADIA & CO.
(REGISTERED)

CHARTERED ACCOUNTANTS
7A, P.M.TOWER, 37, GREAMS ROAD, CHENNAI 600 006. INDIA
PHONE : (91-44) 2829 1795

Independent Audit or's Review Report on unaudited standalone financial results for the quarter ended on June 30, 2026 of Lancor Holdings Limited pursuant to Regulation 33 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015

To
The Board of Directors
Lancor Holdings Limited
Chennai

1. We have reviewed the accompanying statement of unaudited standalone financial results of **Lancor Holdings Limited** ("the Company") for the quarter ended June 30, 2026 ("the Statement"), being submitted by the Company pursuant to the requirement of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("the Listing Regulations").

2. This Statement, which is the responsibility of the Company's Management and approved by the Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in the Indian Accounting Standard 34 'Interim Financial Reporting' ("Ind AS 34") prescribed under Section 133 of The Companies Act, 2013 read with the relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Listing Regulations. Our responsibility is to issue a report on the Statement based on our review.

3. We conducted our review of the statement in accordance with Standard on Review Engagement (SRE) 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity", issued by the Institute of Chartered Accountants of India (ICAI). A review of interim financial information consists of making inquiries, primarily of the company's persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing specified under section 143 (10) of the Companies Act 2013 and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

4. Based on our review conducted as stated in paragraph 3 above, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with the recognition and measurement principles laid down in the aforesaid

G.M. KAPADIA & CO. CHENNAI Chartered Accountants

Indian Accounting Standards ("Ind AS") and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, including the manner in which it is to be disclosed, or that it contains any material misstatement.

Other Matters

5. We draw attention to note no. 3 with respect to amalgamation of one of the wholly owned subsidiaries with the Company. The figures for the quarter and year ended March 31, 2026 and quarter ended June 2025 included in the statement have been restated to give effect to the Scheme of Amalgamation. Our opinion is not modified in respect of this matters.

For G.M.Kapadia & Co.,
Chartered Accountants
Firm Registration No. 104767W

G.M. KAPADIA & CO. CHENNAI Chartered Accountants

Satya Ranjan Dhall
Partner
Membership No. 214046
UDIN: 26214046ULRFRO5588

Place: Chennai
Date : August 12, 2026

LANCOR
CREATING ENDURING VALUE

LANCOR HOLDINGS LIMITED

STATEMENT OF UNAUDITED STANDALONE FINANCIAL RESULTS FOR THE QUARTER ENDED JUNE 30, 2026

(Rs. in Lakhs, Except EPS)

S.No	Particulars	Quarter ended			Year Ended
		30.06.2026	31.03.2026	30.06.2025	31.03.2026
		Un Audited	(Refer Note No.5)	Un Audited	Audited
1	Income				
	a) Revenue from operations	4,323.59	1,420.20	3,943.01	11,962.17
	b) Other income	1,912.49	7,086.79	108.36	7,431.70
	Total Income from operations (Net)	6,236.08	8,506.99	4,051.37	19,393.87
2	Expenses				
	a) Land and land related expenses	154.79	666.91	319.84	1,046.33
	b) Cost of materials & construction expenses	3,194.41	3,744.28	2,510.20	10,218.76
	c) Changes in inventory of finished goods and work-in-progress	(450.71)	(2,772.67)	(209.94)	(2,674.64)
	d) Employee benefits expense	228.67	313.21	340.49	1,138.44
	e) Finance Cost	521.88	674.68	540.78	2,179.41
	f) Depreciation and amortization expense	50.81	88.14	88.91	340.60
	g) Other expenses	400.60	813.51	413.04	2,385.86
	Total Expenses	4,100.45	3,528.04	4,003.32	14,634.78
3	Profit / (Loss) before exceptional items and tax (1-2)	2,135.63	4,978.95	48.04	4,759.09
4	Exceptional Items (net)	-	(2.49)	-	24.98
5	Profit / (loss) before tax (3-4)	2,135.63	4,981.44	48.04	4,734.11
6	Tax expense				
	(a) Current tax (Including earlier years)	356.72	885.02	6.58	900.11
	(b) Deferred tax	(8.16)	(201.24)	3.49	(228.37)
7	Profit / (loss) for the period (5-6)	1,787.07	4,297.66	37.97	4,062.37
8	Other Comprehensive Income / (loss) (net of tax)				
	Items that will not be reclassified to profit or loss	(0.39)	-	0.67	2.01
9	Total Comprehensive Income / (loss) after tax (7+8)	1,786.68	4,297.66	38.64	4,064.38
10	Paid up equity share capital (face value Rs.2/- each)	1,471.01	1,471.01	1,459.91	1,471.01
11	Other Equity	-	-	-	22,579.10
12	Earnings / (loss) Per Share (EPS) (Face Value of Rs.2/- each) (not annualized for quarters) :				
	a) Basic (in Rs.)	2.43	5.84	0.05	5.54
	b) Diluted (in Rs.)	2.43	5.84	0.05	5.54

Place: Chennai
Date: 12th August, 2026

G.M. KAPADIA & CO. CHENNAI Chartered Accountants

for and on behalf of the Board of Directors

R.V. SHEKAR
Managing Director
DIN: 00259129

LANCOR HOLDINGS LIMITED T. NAGAR CHENNAI 600 017

Lancor Holdings Limited
VTN Square, 2nd Floor, No.58, (Old No.104) G.N. Chetty Road,
T. Nagar, Chennai - 600017 +91 44 28345880-83 | www.lancor.in
CIN:- L65921TN1985PLC049092 GSTIN:- 33AAACD2547C1ZA

LANCOR
CREATING ENDURING VALUE

Notes to Standalone Results:

1 The above results were reviewed by the Audit Committee and approved by the Board of Directors at their respective meetings held on August 12, 2026. The statutory auditor's have carried out the limited review of the results.

2 As the Company's business activity falls within a single business in terms of Ind AS 108 on "Operating Segment ", the financial statement is reflective of information by Ind AS 108.

3 During the quarter, the Scheme of Merger of Lancor Maintenance and Services Limited ("LMSL"), the wholly owned subsidiary with the Company, pursuant to the sections 230 to 232 and other applicable provisions of the Companies Act, 2013 has received approval from the National Company Law Tribunal (NCLT), Chennai. The appointed date of the Scheme is April 1, 2024 and it has come into effect on June 3, 2026. The amalgamation has been accounted for under the 'pooling of interest' method as prescribed in the Appendix C to Indian Accounting Standard ("Ind AS – 103") "Business Combination". Accordingly, all assets and liabilities including retained earnings and general reserves of LMSL have been recognised by the Company at their respective carrying amounts as of the Appointed Date. Further, the amount recorded as investment of the Company in the equity share capital of the LMSL is adjusted with the equity share capital of the LMSL and the difference amounting to Rs. 19.74 lakhs is recognised as Capital Reserve on account of amalgamation. Accordingly, the amounts in the comparative column for the quarter ended June 30, 2025 and March 31, 2025 and for the year ended March 31, 2026 have been restated.
Further, in terms of the Scheme, the authorised capital of the Company stand increased to Rs.1,906.00 lakhs (9,53,00,000 equity shares of Rs.2/- each).

4 Pursuant to approval by the shareholders in the Extraordinary General Meeting held on April 26, 2025, the Company has issued 33,33,330 warrants of Rs. 30.00 per warrant on 26.04.2025 amounting to Rs. 999.99 Lakhs to be convertible into fully paid up equity shares of the Company in the ratio of 1:1 within 18 months from the date of allotment. The Warrant holders have paid 25% of the warrant issue price fixed per warrant. The balance of 75% of the warrant issue price shall be payable by the warrant holder at the time of excercising the rights attached to the warrants..

5 The Financial figures for the quarter ended March 31, 2026 are the balancing figures between audited figures (as restated) with respect to full financial year ended on March 31, 2026 and the published unaudited year to date figures upto third quarter ended December 31, 2025 (as restated), which were subject to Limited Review.

Signed for Identification By

G.M. Kapadia & Co.
Chartered Accountants

Place: Chennai
Date: 12th August, 2026

for and on behalf of the Board of Directors

R V SHEKAR
Managing Director
DIN: 00259129

LANCOR HOLDINGS LIMITED T. NAGAR CHENNAI 600 017

Place: Chennai
Date: 12th August, 2026

G. M. KAPADIA & CO.
(REGISTERED)
CHARTERED ACCOUNTANTS
7A, P.M.TOWER, 37, GREAMS ROAD, CHENNAI 600 006. INDIA
PHONE : (91-44) 2829 1795

Independent Auditor's Review Report on unaudited consolidated financial results for the quarter ended on June 30, 2026, of Lancor Holdings Limited pursuant to Regulation 33 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015

To
The Board of Directors
Lancor Holdings Limited
Chennai

1. We have reviewed the accompanying statement of unaudited consolidated financial results of **Lancor Holdings Limited** ("the Parent") and its subsidiaries (the Parent and its subsidiaries together referred to as "the Group") for the quarter ended June 30, 2026 ("the Statement"), being submitted by the Parent pursuant to the requirement of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("the Listing Regulations").

2. This Statement, which is the responsibility of the Parent's Management and approved by the Parent's Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34 "Interim Financial Reporting" ("Ind AS 34"), prescribed under Section 133 of the Companies Act, 2013, and other accounting principles generally accepted in India read with the relevant rules issued thereunder and other accounting principles generally accepted in India. Our responsibility is to express a conclusion on the statement based on our review.

3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410 "Review of Interim Financial Information Performed by the Independent Auditor of the Entity", issued by the Institute of Chartered Accountants of India (ICAI). A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing specified under Section 143(10) of the Companies Act, 2013 and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

G.M. KAPADIA & CO. CHENNAI Chartered Accountants

We also performed procedures in accordance with the Circular issued by the SEBI under Regulation 33(8) of the SEBI (Listing Obligation and Disclosures Requirements) Regulations, 2015, as amended, to the extent applicable.

4. The statement includes the unaudited standalone financial results of the following entities:

S. No.	Name of the Entities
A.	**Parent**
	Lancor Holdings Limited
B.	**Subsidiaries**
1	Central Park West Venture (Partnership firm)
2	Lancor City Developer Limited (formerly known as Lancor Infinys Limited)

5. Based on our review conducted and procedures performed as stated in paragraph 3 above nothing has come to the attention that causes us to believe that the accompanying Statement, prepared in accordance with the recognition and measurement principles laid down in the aforesaid Indian Accounting Standard ("Ind AS") and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, including the manner in which it is to be disclosed, or that it contains any material misstatement.

For G.M.Kapadia & Co.,
Chartered Accountants
Firm Registration No. 104767W

G.M. KAPADIA & CO. CHENNAI Chartered Accountants

Satya Ranjan Dhall
Partner
Membership No. 214046
UDIN: 26214046GGQIQG4798

Place: Chennai
Date : August 12, 2026

LANCOR
CREATING ENDURING VALUE

LANCOR HOLDINGS LIMITED

STATEMENT OF UNAUDITED CONSOLIDATED FINANCIAL RESULTS FOR THE QUARTER ENDED JUNE 30, 2026

(Rs. in Lakhs, Except EPS)

S. No	Particulars	Quarter Ended			Year Ended
		30.06.2026	31.03.2026	30.06.2025	31.03.2026
		Un Audited	Refer Note No.5	Un Audited	Audited
1	**Income from Operations**				
	a) Revenue from operations	4,467.11	1,786.35	4,119.30	13,128.94
	b) Other income	1,911.02	7,087.91	98.22	7,410.55
	Total Income from Operations (Net)	**6,378.12**	**8,874.26**	**4,217.53**	**20,539.49**
2	**Expenses**				
	a) Land and land related expenses	219.14	372.23	421.55	1,283.14
	b) Cost of materials & construction expenses	3,298.43	4,044.76	2,645.08	11,197.86
	c) Changes in inventory of finished goods and work-in-progress	(471.36)	(2,354.71)	(342.65)	(2,980.03)
	d) Employee benefits expense	228.07	313.21	340.49	1,138.44
	e) Finance Cost	570.04	615.93	632.07	2,447.25
	f) Depreciation and amortization expense	55.01	92.79	93.56	359.21
	g) Other expenses	405.70	830.72	415.48	2,415.14
	Total Expenses	**4,305.63**	**3,914.93**	**4,205.59**	**15,861.01**
3	**Profit / (loss) before exceptional items and tax (1-2)**	**2,072.50**	**4,959.33**	**11.94**	**4,678.48**
4	Exceptional Items (net)	-	**2.49**	-	**(24.98)**
5	**Profit / (loss) before tax (3-4)**	**2,072.50**	**4,961.82**	**11.94**	**4,653.51**
6	Tax expense				
	(a) Current tax (Including earlier years)	356.72	885.35	11.78	892.78
	(b) Deferred tax	(8.76)	(228.04)	(11.43)	(284.35)
7	**Profit / (loss) for the period (5-6)**	**1,724.53**	**4,305.37**	**11.59**	**4,045.07**
8	Non Controlling Interest	-	-	-	-
9	**Profit / (Loss) after Tax and Non Controlling Interest**	**1,724.53**	**4,305.37**	**11.59**	**4,045.07**
10	Other Comprehensive Income / (loss) (net of tax)				
	Items that will not be reclassified to profit or loss	(0.39)	(0.00)	0.67	2.01
	a) Attributable to owners of the parent	(0.39)	(0.00)	0.67	2.01
	b) Attributable to Non Controlling Interest	-		-	-
11	Total comprehensive income / (loss) after tax (7+10)	1,724.14	4,305.37	12.26	4,047.08
	a) Attributable to owners of the parent (9+10a)	1,724.14	4,305.37	12.26	4,047.08
	b) Attributable to Non Controlling Interest (8+10b)	-	-	-	-
12	Paid up equity share capital (face value Rs.2 Per Share)	1,471.01	1,471.01	1,459.91	1,471.01
13	Other Equity	-	-	-	22,462.11
14	Earnings / (loss) Per Share (EPS) (Face Value of Rs.2/- each) (not annualized for quarters) :				
	a) Basic (in Rs.)	2.35	5.87	0.02	5.52
	b) Diluted (in Rs.)	2.35	5.87	0.02	5.52

for and on behalf of the Board of Directors

R.V. SHEKAR
Managing Director
DIN: 00259129

Place: Chennai
Date: 12th August, 2026

G.M. KAPADIA & CO. CHENNAI Chartered Accountants

LANCOR HOLDINGS LIMITED T. NAGAR CHENNAI 600 017

LANCOR
CREATING ENDURING VALUE

NOTES TO CONSOLIDATED RESULTS:

1 The above results were reviewed by the Audit Committee and approved by the Board of Directors at their respective meetings held on August 12, 2026. The statutory auditor's have carried out the limited review of the results.

2 As the Group's business activity falls within a single business in terms of Ind AS 108 on "Operating Segment", the financial statement is reflective of Information by Ind AS 108.

3 During the quarter, on receipt of approval from the National Company Law Tribunal (NCLT), Chennai the wholly owned subsidiary has been amalgamated with the Holding Company.

4 Pursuant to approval by the shareholders in the Extraordinary General Meeting held on April 26, 2025, the Company has issued 33,33,330 warrants of Rs. 30.00 per warrant on 26.04.2025 amounting to Rs. 999.99 Lakhs to be convertible into fully paid up equity shares of the Company in the ratio of 1:1 within 18 months from the date of allotment. The Warrant holders have paid 25% of the warrant issue price fixed per warrant. The balance of 75% of the warrant issue price shall be payable by the warrant holder at the time of excercising the rights attached to the warrants..

5 The financial figures for the quarter ended March 31, 2026 are the balancing figures between audited figures with respect to full financial year ended on March 31, 2026 and the published unaudited year to date figures upto the third quarter ended December 31, 2025, which were subject to limited review.

Signed for Identification By

G.M. Kapadia & Co.
Chartered Accountants

Place: Chennai
Date: 12th August, 2026

for and on behalf of the Board of Directors

LANCOR HOLDINGS
T. NAGAR
CHENNAI

R V SHEKAR
Managing Director
DIN: 00259129

Place: Chennai
Date: 12th August, 2026