



March 26, 2026

BSE Limited Corporate Relationship Department Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai 400 001	National Stock Exchange of India Limited Exchange Plaza, Plot No. C/1, G Block, Bandra-Kurla Complex, Bandra (East), Mumbai 400 051
BSE Scrip Code: 500247, 958687, 974396, 974682, 974924, 975387	NSE Symbol: KOTAKBANK, KMBL, KMB26, KMB29, KMB30

Dear Sirs,

Sub: Newspaper Clipping - Special Window for Transfer and Dematerialisation of Physical Securities of the Bank

We enclose herewith a copy of newspaper publication made today, in Business Standard, an English newspaper, with respect to the opening of special window for transfer and dematerialisation of physical securities of the Bank, in line with the Circular of the Securities and Exchange Board of India (SEBI) dated January 30, 2026.

This intimation is also being hosted on the Bank's website <https://www.kotak.bank.in/en/investor-relations/governance/sebi-listing-disclosures.html>

We request you to take the above on record and disseminate the same on your website.

Thanking you,

Yours faithfully,

For Kotak Mahindra Bank Limited

Avan Doomasia
Company Secretary

India ready for peak power surge

India is better prepared to meet a record 270 Gw power demand this summer but geopolitical tensions and grid constraints pose a risk



Green energy rise

Installed renewable energy capacity addition (Mw) (excluding large hydro power)

2020-21	7,548.11
2021-22	14,081.97
2022-23	15,274.43
2023-24	18,484.68
2024-25	28,723.65
2025-26 (Apr-Feb)	43,155.04

Source: Ministry of New and Renewable Energy

NANDINI KESHARI
New Delhi, 25 March

With the impending arrival of scorching summers, India is expected to drive up cooling requirements across the country. India's peak power demand is expected to touch a new high of 270 Gw this year, higher than the record 250 Gw demand in May 2024. While 2024's hunger for power was met successfully, India is even better placed this time around to meet the projected peak power demand, given its higher coal stocks and a growing share of renewables.

Coal stocks at government-owned Coal India mines grew to about 125.54 million tonnes (mt) as on March 18, 2026, compared with 106.78 mt on April 1, 2025. Singareni Collieries Company, another government company, currently holds around 5.75 mt of coal stock in addition to 15.75 mt stock held by commercial mines.

About 22 mt of coal is in transit and 5.49 mt is at ports and goods-shed sidings.

Power plants, too, are already sitting on around 53.41 mt, enough for nearly 23 days at the current rate of consumption.

The Cabinet Committee on Security on Sunday declared that "adequate coal supplies at all power plants will ensure no electricity shortage in India".

The committee, chaired by Prime Minister Narendra Modi, was reviewing the situation with the power and fertiliser sectors, along with the availability of crude oil, gas, and other petroleum products amid the West Asia conflict that has left most Asian nations scrambling to secure oil and gas supplies.

However, Central Electricity Authority (CEA) chairman Ghanayam Prasad is confident of meeting the higher demand despite the West Asia crisis. "Gas-based power plants are used very less. So, the West Asia conflict will

not have much impact. It will be taken care of with the new capacity addition. This year, a lot of power plants have been added, with more than 50,000 Mw capacity," he said.

Rising renewables

In FY26, as of January 31, India had added a record 52.5 Gw of generation capacity from all sources, with over 39 Gw coming from renewable energy (RE). In fact, non-fossil sources now contribute over 50 per cent to the overall installed capacity of 520 Gw.

Renewables, including solar, wind, small hydro, and biopower, contributed 16.64 per cent to the total electricity generated as of January 2026, according to data compiled by the CEA and the National Power Portal. That share rises to 29.4 per cent after adding nuclear and large hydro.

According to a recent study by Moody's-affiliate Ica ESG Ratings, India's apparel plants — which use energy-hungry power looms that contribute significantly to India's exports — now draw about 28 per cent of their

electricity needs from renewables.

"The country is reasonably placed to meet the anticipated peak demand in the summer of 2026," said Anujesh Divedi, partner, Deloitte India. In addition to a large quantum of RE capacity, the incremental installed generation capacity includes 10,241 Mw in coal-based thermal power plants, 600 Mw in nuclear power plants, and 4,236 Mw in large hydro power projects, all of which will help in meeting peak demand in non-solar hours, he added.

"India's growing renewable capacity, reliable conventional generation, and an increasingly active short-term electricity market allow the country to manage peak demand effectively," said Tanya Rana, energy analyst (South Asia) at the Institute for Energy Economics and Financial Analysis (IEEFA).

Market and regulation

In fact, the short-term electricity market increasingly provides flexibility to manage surges. Total short-term transactions, including the deviation settlement mechanism, have risen from 66 billion units (BU) in FY10 to 238 BU in FY25. The volume of short-term electricity transactions as a percentage of total electricity generation varied from 8.9 per cent to 13.03 per cent during the period.

Additionally, ahead of the peak season, the government has issued orders for blending imported coal and activating gas-based power generation to manage evening peak load. India is also considering invoking an emergency clause to force thermal power plants that use imported coal to maximise output ahead of summer after the West Asia conflict hit gas supplies, say experts.

However, current geopolitical conditions continue to pose a threat to the fossil fuel supply chain. "Fossil fuel supply risks, including disruptions in coal, oil, or gas due to geopolitical tensions or operational constraints, can affect conventional generation," Rana cautioned.

Maximising usage of available thermal power plants is expected to mitigate concerns over gas-based power plants' operations, say experts. Rajeev Juneja, president, FPD Chamber of Commerce and Industry (FPDIC), said: "The country's energy basket is well insulated from import dependence for the coming season. India has enough stock of

coal to meet its power requirements for the ensuing months."

Disruption risks

But other challenges to meeting peak summer power demand remain. For one, coal imports fell to 27.8 mt during April-January FY26 from 41.18 mt in the same period last fiscal, while total coal imports dropped 4.2 per cent to 213.1 mt, according to data compiled by junction services, a B2B e-commerce platform. Rising shipping prices may continue to keep import levels subdued, junction said.

Second, India continues to face challenges with transmission networks for non-fossil sources, leading to curtailment of RE production, which limits the effective availability of power in high-demand regions.

A growing mismatch between demand patterns and supply availability is another issue. There are two demand peaks — one in the afternoon and another in the evening — which become hard to meet as solar generation declines through the afternoon.

"India is increasingly witnessing dual peaks. The evening peak is particularly challenging, as solar generation declines sharply just when cooling demand remains high, placing significant pressure on coal- and hydro-based generation," Rana said.

In such a situation, limited smart metering and energy storage infrastructure reduce the grid's flexibility to respond quickly to sudden demand spikes. Extreme weather events, such as heatwaves, can further push demand unexpectedly, increasing

the risk of short-term stress. On the demand side, the summer this year is expected to be hotter because of the El Niño effect, which is expected to intensify between May and July and can disrupt the monsoon, critical to cooling India. A weaker monsoon will also affect hydropower generation, adding to the demand-supply imbalance.

Role of states

While India has adequate capacity at the national level, states can play a critical role in effectively meeting peak demand by given that they are responsible for demand management, distribution, and grid readiness.

"To manage rising peaks, states will need to accelerate energy storage and green hydrogen deployment, strengthen demand-side management, and improve system flexibility to better align consumption with renewable generation, particularly during critical evening hours and extreme weather events," Rana said.

The country met its highest-ever peak demand of 250 Gw in May 2024 largely due to weather-driven projected demand growth and a reasonably good monsoon. But the overall demand growth trajectory shows little sign of declining, even as demand is expected to remain robust this year, mainly owing to activity that has picked up with new factories opening up.

In the future, this could rise further as power-hungry data centres expand and more electric vehicles come on the roads. Whether India can meet all of that with its current generation capacity remains to be seen.

OPINION

Is fuel efficiency back on the radar?

If fuel prices once again start hitting the headlines, chances are car and two-wheeler buyers will look at fuel efficiency as a key criteria for their next purchase



AMBI PARAMESWARAN

"Like in pump prices unlikely for now even as Brent tests \$120 a barrel," said the headline of a story in *Business Standard* on March. While pump prices seem to be unaffected so far, the government increased the price of LPG cylinders by ₹60 as an aftermath of the crude price increase and supply chain disruptions. Obviously, pump prices may also go for a reset. The question is when.

Fuel prices used to oscillate up and down for several years. But of late they have held steady though crude prices have moved, albeit within a narrower band. Will that change now with crude prices jumping to \$100 and beyond?

Indian car and motorcycle buyers were fixated on fuel efficiency for decades. When Hero Honda CD100 was launched in the mid-1980s, the original campaign presented many features of the bike. Japanese technology, great looks, four-stroke engine and unbelievable fuel efficiency. As the bikes were hitting the road the buzz was all around their incredible fuel efficiency. The firm and its then ad agency were quick to pivot to a fuel efficiency-focused campaign. The line "Fill It. Shut It. Forget It" continues to resonate. I know if Hero Honda CD100 buyers saying they don't remember when they last filled their tank. The line was a hit with customers.

In the car segment it was Maruti Suzuki that held the fuel efficiency pole position. Their television advertisement featuring a little turbanned kid playing with a toy Maruti 800 car and going on and on, on his father's ample stomach, was probably one of the most remembered car ads. When the father complains "Why don't you stop," the kid replies "Papa, ki karam... Petrol khatam hi nah hai hote" (Papa, what to do? The petrol doesn't seem to finish). Maruti and their ad agency created a series of ads on fuel efficiency that used the mileage-focused idiom "Kitna deti hai (how much does it give)".

I suppose this is an idiom that comes from back in the days when dairy farmers used to ask each other how many litres of milk their cow gave.

Tata Motors capitalised on the running cost obsession by pioneering the small diesel car movement in India. Not only was diesel cheaper, thanks to government subsidies, but diesel engines are more fuel efficient too. Indigo GS even had a campaign that claimed that it is the most fuel efficient sedan in India. Maruti followed with its own hyper-efficient diesel car variants.

The last decade has seen the Indian consumer giving up on their passion for fuel efficiency. The pivot has led to the decline of the small fuel efficient hatchbacks and the 100 cc four-stroke motorcycles. The decline in hatchback sales was also due to rapid price increases that resulted from implementation of pollution norms like the BS-IV. The reset of goods and service tax rates has given small cars a new lease of life with Maruti, Hyundai and Tata renewing their small car efforts. Small cars are once again selling well. But what about their fuel efficiency?

Over the last 15 years, car consumers in India have given up fuel efficiency to embrace higher order benefits like style, electronics, automatic transmission, multiple air bags, etc (air conditioning, power steering, and anti-lock braking systems became standard two decades ago).

Brands that used to proudly announce their fuel efficiency in their ads are no longer doing that. You have to search for this information on the technical literature or a comparison website.

If car buyers gave up on fuel efficiency, two-wheeler owners too followed suit. While 100 cc bikes still sell well, the bigger models are growing faster. The fastest growing segment is probably the 150-cc bikes, which are definitely less fuel efficient. The same is true of gearless scooters, they too are not very fuel efficient.

If fuel prices once again start hitting the daily news, chances are car and two-wheeler buyers will probably look at fuel efficiency as a critical criteria when they evaluate their next purchase. The real beneficiary may in fact be electric vehicles which are slowly but steadily finding their place on Indian roads. There is the headache of setting up charging stations but in bigger cities, housing societies are setting up pay-and-use charging stations for residents.

If the government doesn't touch pump prices then it is likely that fuel efficiency may not rear its head as a key choice criteria. Or will it?

The writer is an advertising and branding veteran. His latest book *Marketing Mixology* looks at four essential skills for marketing success

Kotak Mahindra Bank Limited

CIN - L65110MH1985PLC038137

Registered Office: 27BKC, C-27, G Block, Bandra Kurla Complex, Bandra (E), Mumbai - 400 051.

Website: www.kotak.bank.in, Email: KotakBank.Secrarial@kotak.com

Special Window for Transfer and Dematerialisation of Physical Securities of Kotak Mahindra Bank Limited

We draw attention of the investors who have sold / purchased physical securities of Kotak Mahindra Bank Limited ("Bank") prior to April 1, 2019, Pursuant to SEBI Circular No. HO/38/131/12(2020)-MIRSD-COI/12750/2020 dated January 30, 2019, which has been approved by the bank board on February 5, 2026 to February 4, 2027, to facilitate transfer and dematerialisation of such securities. The concerned investors may lodge the transfer deeds and furnish necessary documents, duly complete in all respects, to the Bank's Registrar and Transfer Agent, i.e., KFin Technologies Limited (Unit: Kotak Mahindra Bank Limited) at Selenium Tower B, Plot 31-32, Gachibowli, Financial District, Narsimharanga, Hyderabad - 500 032 to enable further processing and transfer of dematerialisation of such securities, if approved, in compliance with the requirements of applicable law.

For KOTAK MAHINDRA BANK LIMITED

Sd/-
Avan Doomasia
Company Secretary
(FCS 3430)

Mumbai, 25 March, 2026

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ODISHA GRAMEEN BANK

INFORMATION TECHNOLOGY DEPARTMENT, HEAD OFFICE, GANDAMUNDA, KHARANDA, Bhubaneswar (Odisha)

Odisha Grameen Bank invites Tender Reference Number: OGB/RFPP/ITD/ATM005/2025-26 dated 24.03.2026 application for Request for Proposal for Rate Contract for TIS Work (including AC only) for ATM/CFM Sites under Capex Model. For more details and application format please visit Bank's website: <https://odisha.bank.in>

GENERAL MANAGER

Chola Cholamandalam Financial Holdings Limited

Regd. Office: Chennai, No. 24, N.S.C. Road, Chennai - 600 016. Tel: 044-42520500. Website: www.cholafinancial.com

NOTICE OF LOSS OF SHARE CERTIFICATE

Notice hereby given that the following share certificate(s) of the company have been reported as compromised and the registered shareholder of the said share certificate(s) has requested the company for issue of duplicate share certificate(s).

Name of the Shareholder	Folio No.	Certificate No.	Distinctive No.	No. of Shares
VARADARAYA PAI P P jointly with VINAYA PAI P P	VF029284	2938	18675789 / 18677117	1330

The public is hereby warned against purchasing or dealing with these shares in any way. Any person who has share in claim of the said certificate(s) should lodge his/her claim with all supporting documents with the Company's RTA - KFin Technologies Limited (Unit: Cholamandalam Financial Holdings Limited) at the registered office Selenium Tower B, Plot No. 31 & 32, Financial District, Narsimharanga, Sarinipally Mandal, Hyderabad - 500032, India or to the Company at the registered office mentioned above, on or before March 31, 2026, in a special advertisement. In the absence of such approval after the 67th AGM to be held, and also subject to the provisions of applicable laws, the Company will proceed to issue Letter of Confirmation in lieu of duplicate share certificate(s) to the person listed above without any further information and no further claim would be entertained from other persons.

For Cholamandalam Financial Holdings Limited
E Kirthika
Company Secretary

Place: Chennai
Date: March 25, 2026

NIRLON LIMITED

CIN: 1120001980PLC1045

Registered Office: Parani Village, off the Western Express Highway, Gurgaon (Gurgaon), India, 122002. Tel: 0124-2252000. Website: www.nirlon.com

Tel. No. + 91 (022) 4028 1919 / 2685 2257 / 58 / 59. Fax No. + 91 (022) 4028 1940. Email: info@nirlon.com. Website: www.nirlon.com

NOTICE

Notice is hereby given that in pursuance of Sections 23, 33, and 47 of the SEBI (Listing Obligations and Listing Requirements) Regulations, 2015, meetings of the Board and other Committees of the Company are scheduled on **Monday, May 25, 2026 at 12:30 pm (IST)** inter alia, to consider and to take on record the **Annual Financial Results** for the Financial Year ended March 31, 2026 along with the Auditors' Report, and to make a recommendation of a final dividend, for FY 2025-26, subject to the approval of the 67th AGM to be held, and also subject to the provisions of applicable laws. The Company has notified that the Prohibited period will commence from **Wednesday, April 1, 2026 to Wednesday, May 27, 2026** as per the Company's Internal Code of Conduct for regulating market transactions. Reporting trades under SEBI (Prohibition of Insider Trading) Regulation, 2015 (ICPIT), For Nirlon Limited
Sd/-
Jasmin K. Bharath
Company Secretary, V.R. (Legal) & Compliance Officer
FCS 4178
Mumbai, March 25, 2026

Sundram Fasteners Limited

CIN: L35991TN1962PLC00446
Registered & Corporate Office: 98-A, VII Floor, Dr Radhakrishnan Salai, Mysore, Chennai - 600 004
Tel: +91 - 44 - 28478500 | Fax: 91 - 44 - 28478510
Email: investorrelations@sfll.co.in | Website: www.sundram.com

NOTICE OF THE SEVENTEENTH POSTAL BALLOT

Pursuant to Section 110 read with Section 106 of the Companies Act, 2013, Rules 20 and 22 of the Companies (Management and Affairs) Regulations, 2014 and Regulation 44 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, approval of the shareholders of the Company is being sought by Postal Ballot by way of voting through electronic means (remote e-voting) offered by National Securities Depository Limited (NSDL) for the item as set out in the Notice of Postal Ballot dated March 17, 2026.

The Ministry of Corporate Affairs ("MCA") vide its circular dated September 22, 2025, read with circulars dated April 9, 2020, April 13, 2020, May 5, 2020, June 15, 2020, September 28, 2020, December 31, 2020, January 13, 2021, December 14, 2021, May 5, 2022, December 26, 2022, September 25, 2023 and September 19, 2024 (collectively referred to as "MCA Circulars") has permitted companies to conduct postal ballot by sending the notice via e-mail to all its shareholders who have registered their email addresses with the Company or depository / intermediary parties. Consequently, the notice is only sent in electronic form to members who have registered their e-mail last names and is not being sent in physical form to members who do not register their e-mail addresses. Further, the communication of assent / dissent of the members can only take place through the remote e-voting system. This postal ballot is hence being conducted in compliance with the MCA Circulars.

Members may note the following information -

The cut-off date for determining the eligibility to vote through electronic means (remote e-voting).	Friday, March 20, 2026
Date of sending e-mail to all the shareholders who have registered their e-mail addresses with depositories or with the Company.	Wednesday, March 25, 2026
Date of commencement of voting (remote e-voting)	Thursday, March 26, 2026, 9:00 a.m. IST (Indian Standard Time)
Date of closure of voting (remote e-voting)	Friday, April 24, 2026, 5:00 p.m. IST (Indian Standard Time)

The Board of Directors of the Company has appointed Sri G Kartikeyan, Practicing Company Secretary, (Membership No. A19411) [Peer Review Certificate No. 6349/2025], Chennai as the Scrutiniser for conducting the postal ballot process (remote e-voting) in a fair and transparent manner.

The Postal Ballot Notice is available on the website of the Company at <http://sundram.com/corporate/gpdp> and on the website of NSDL at www.evoting.nsdl.com.

In case of any query / grievance in respect of voting by remote e-voting, the members may contact the Registrar and Share Transfers Agent, Sri G M Chandrasekhar, Chief Manager, Integrated Registry Management Services Private Limited, Kanchi Towers, 2nd Floor, No. 1, Ramakrishna Street, North Usman Road, T.Nagar, Chennai - 600 017, Telephone: 91-44-28140601-803. E-mail: enquiry@integratedindia.in.

Alternatively, the members may also refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of www.evoting.nsdl.com (or) call at 022-4868 7000 or send a request at evoting@nsdl.com.

The results of the postal ballot (remote e-voting) will be declared at the registered office and will be displayed on the notice board of the Company on or before April 28, 2026 (i.e. two working days from the date of conclusion of the postal ballot process). The results shall be communicated to the stock exchanges and shall also be posted on the Company's website - www.sundram.com.

For SUNDARAM FASTENERS LIMITED
G Anand Babu
Senior Manager - Finance & Company Secretary