

Ref: KVL/SEC/2026-27/52
Date: 30th October, 2026

To,
The Manager- Listing
National Stock Exchange of India Limited,
Exchange Plaza, Bandra Kurla Complex,
Bandra (E), Mumbai-400 051
NSE Symbol: KAMOPAINTS

To,
The Manager- Listing
BSE Limited,
Phiroze Jeejeebhoy Towers,
Dalal Street, Mumbai- 400 001
BSE Scrip Code: 543747

Sub: Investor Presentation – October, 2026.

Dear Sir/ Madam,

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find attached herewith Investor Presentation - October, 2026, of the Company.

We request you to kindly take the same on records.

Thanking you,

Yours faithfully.

For Kamdhenu Ventures Limited

Ankit Digitally signed
by Ankit
Date: 2026.10.30
18:20:12 +05'30'

Ankit
Company Secretary & Compliance Officer
Membership No. – ACS 51774

Encl.: As above.



Investing in
Growth
Building
Value.



**KAMDHENU
VENTURES LIMITED**

INVESTOR PRESENTATION

October 2026



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Note: Kamdhenu Paints, India's leading brand in Indian Decorative Paints Segment, is owned by Kamdhenu Colour and Coatings Limited a wholly owned subsidiary of Kamdhenu Ventures Limited.



About Us

- Established in 2008, a wholly owned subsidiary of Kamdhenu Ventures Limited.
- Manufactures and markets paints under the Kamdhenu Paints brand, a leading name in India's decorative paints segment.
- Committed to delivering high-quality paint solutions that meet diverse customer needs.



Our Products

- Comprehensive range of exterior & interior emulsions, primers, wood finishes, textured & designer paints, and construction chemicals.
- 40+ SKUs across product categories
- One-stop-shop for all construction and décor needs.



Our Strengths

- Focused on sustainability with water-based, low-VOC paints and eco-friendly processes.
- Backed by modern manufacturing, advanced technology and robust R&D capabilities.
- Focus on innovative products, strengthening the premium portfolio.

Kamdhenu Paints – Leading Brand in Indian Decorative Paints Segment



Headquarters
Gurugram



4,450+ Dealers as on 30th September 26

36,000 KL p. a. Own Capacity

20,000+ Painter Network

Our Product Range



Weather Supreme Advance Shyne Weather Supreme Weather Classic Weather Classic Max

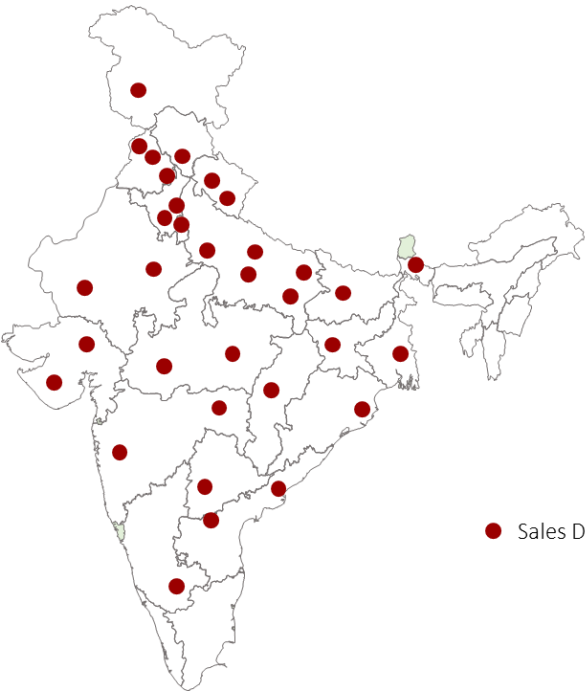


Kamo Hi Sheen Velvety Kamarich Sheen n Shine



Kamodual Luxury Kamodual Premium Kamodual Gold Kamodual Platinum

Our Presence



● Sales Depots

Certifications & Awards



Product Mix

81% **Water Based**

12% **Solvent Based**

7% **Powder Based**

Deep penetration across underserved areas of the Rural Hindi Hinterland regions

Diversified and Eco-friendly Product Portfolio

Premium Exterior Emulsions



Weather Supreme
Shyne



Weather Supreme
Advance Shyne



Weather Supreme



Weather Classic
Advance Shyne

Premium Interior Emulsions



Kamo Hi-Sheen



Velvety



Sheen n Shine



Kamorich

Premium Dual Emulsions



KamoDual
Luxury Emulsion



KamoDual
Platinum



KamoDual
Pearl Shyne



KamoDual
Gold

Diversified and Eco-friendly Product Portfolio

Texture



Mosaccio



Pearla



Stucco



Velvitino

Wood Coatings



Kamolac PU Wood
Finish



Kamolac Water Base
Wood Finishes



Kamolac PU Metal
Gloss finish



Kamolac Advance
Wood Finishes

Wood Adhesives



KD - 44



KD - 445



KD - 48



KD - 50

Print Media



National Newspaper

The Indian
EXPRESS **Dainik Bhaskar**

THE FINANCIAL EXPRESS

THE ECONOMIC TIMES

Regional Newspaper

राजस्थान
पंजाब केसरी

Promotional Materials



- ✓ Distribution of catalogues
- ✓ Brochures
- ✓ Visiting cards
- ✓ Shop branding
- ✓ Sample board, pen, pad, mason kit having branding of Kamdhenu products.

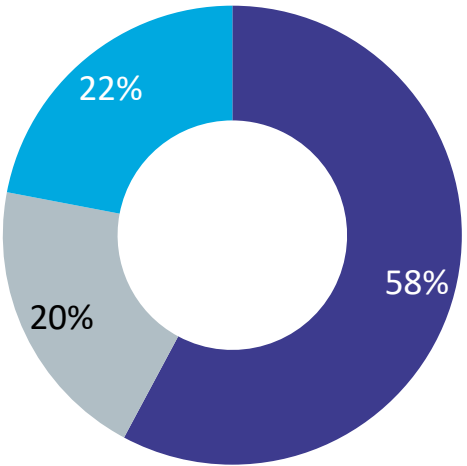
Digital Campaign



- ✓ Social media campaigns to educate consumers about benefit of its products
- ✓ Enable people to make the right choice

Focus on Premiumization of Portfolio

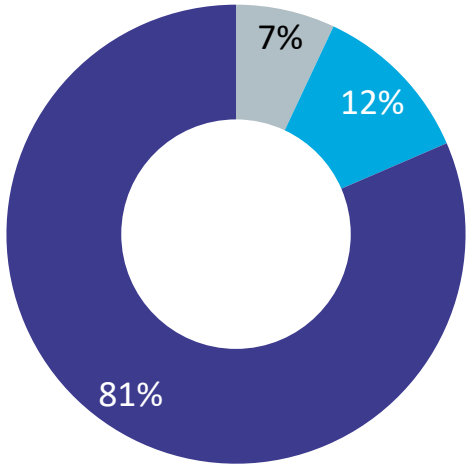
FY16



Rapid Shift in Product Mix with a higher focus on Premium Products



H1 FY27



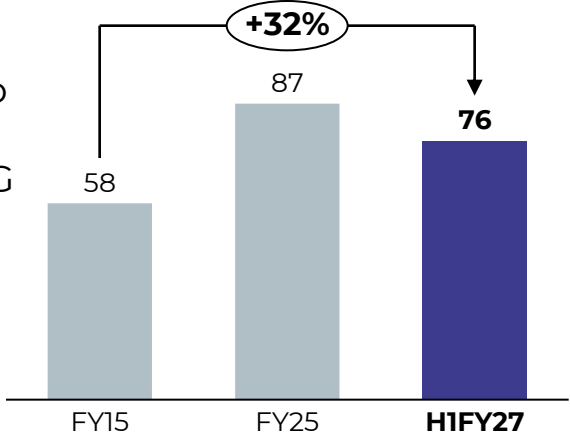
Water Based Products
Powder based products
Solvent based products

Entry strategy in initial years focused on affordable variants like powder-based paints, putty, distempers etc. to first gain the confidence and loyalty of the dealer & painter network

After having achieved rapid growth and a good base and with dealer relationships cemented, the brand decided to prioritize premium offerings, gradually reducing the low-priced dealers to focus on premium dealers

Average Selling price per KG/Ltr

Leading to Improved ASP per KG per Liter



With renewed focus on premium products, innovative ideas such as designer galleries, rewarding schemes & incentives and a refreshed branding & advertisement campaign, the company has been able to achieve 43% share of premium products and increased the dealer count to 4,457

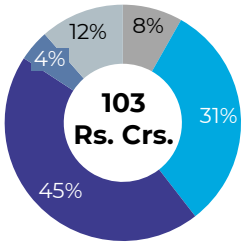
Well-Entrenched and Highly Incentivized Dealer Network

A Targeted Dealer Network with a Core Focus on Premium Products

No of Dealers

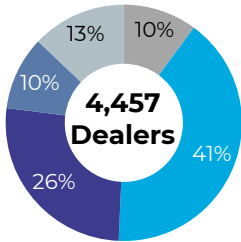


Revenue Split* (H1 FY27)



Centre East North South West

Dealer Split (H1 FY27)



4,457 Dealers

103 Rs. Crs.

✓ Kamdhenu's sales are more concentrated in North & East India owing to a denser older dealer base in the region

✓ The current dealer proportion in other regions is higher than the revenue contribution of these regions, providing scope for significant volume expansion in the future on existing investments

How we build a strong relationship with our Dealers

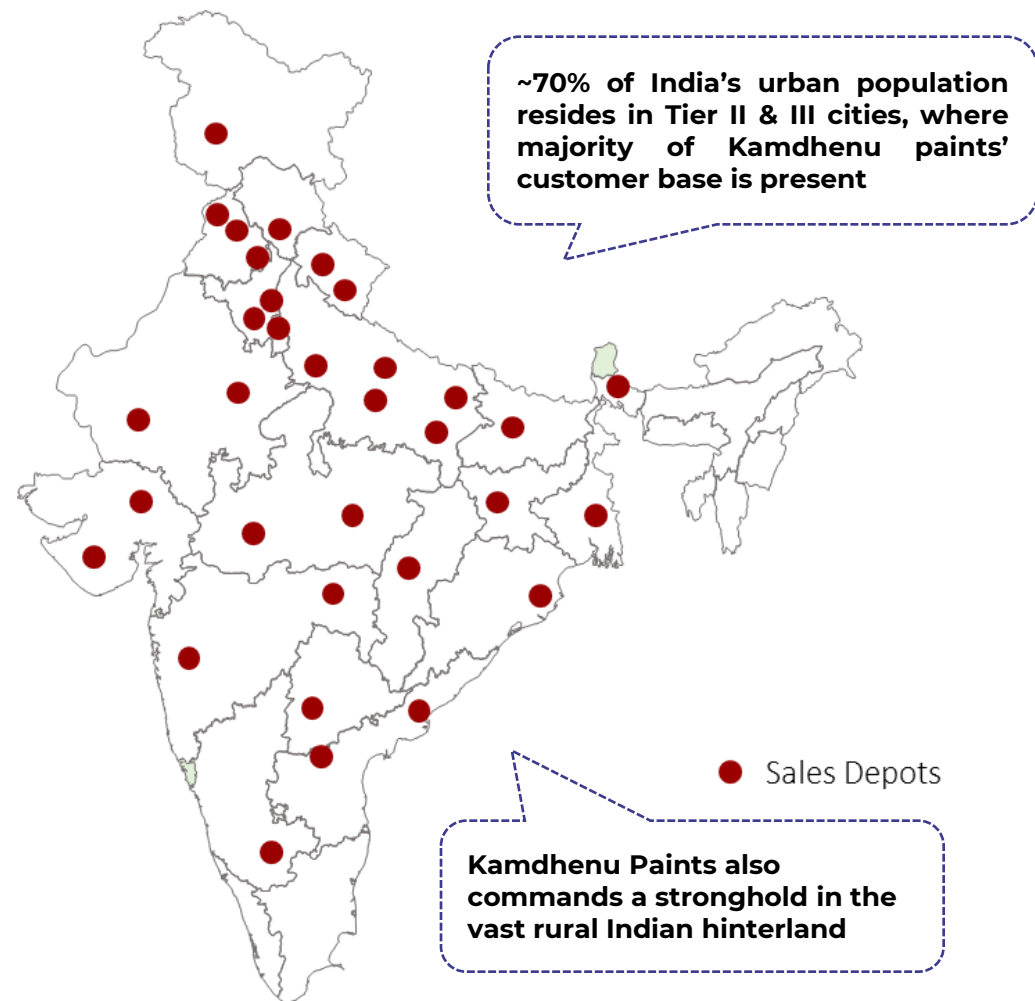
- 
 Target linked incentives in form of gifts-in-kind, gift vouchers, coupons
- 
 Best-in-class dealer margins on all products of paints products
- 
 An annual awards program to appreciate and encourage of healthy competition amongst the dealers
- 
 Company sponsored trips to domestic and overseas tourist circuits
- 
 Invitation to company's cultural events, get-togethers etc.

Penetration can be easily tripled in 5 years

- 
 Current scale at 4,450+ dealers out of 50,000+ dealers in India
- 
 Penetration can be easily tripled in 5 years through new dealers across regions
- 
 Better understanding of various mini-markets, presence in all key states and strong track record with existing dealers will drive next phase of dealer addition

Prominence in India's Emerging Cities

Prominence in Tier I, II & III Cities through 34 Sales Depots

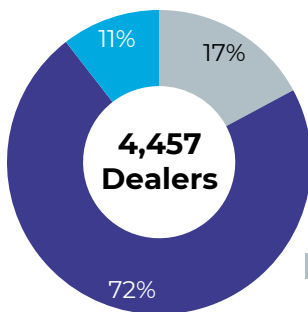


Focused strategy to set base in the smaller Indian towns identifying an underserved gap in the paint industry

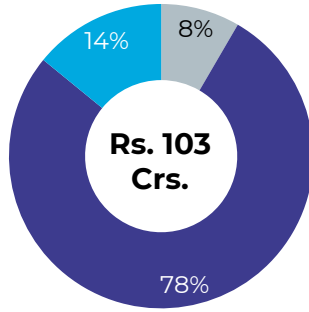
Leveraged Group's deep networks through the steel business to attract professional and loyal dealers and painters in these towns, creating a niche market for itself

Kamdhenu commands strong market share in many sections of the North and East markets

Dealer Split (H1 FY27)



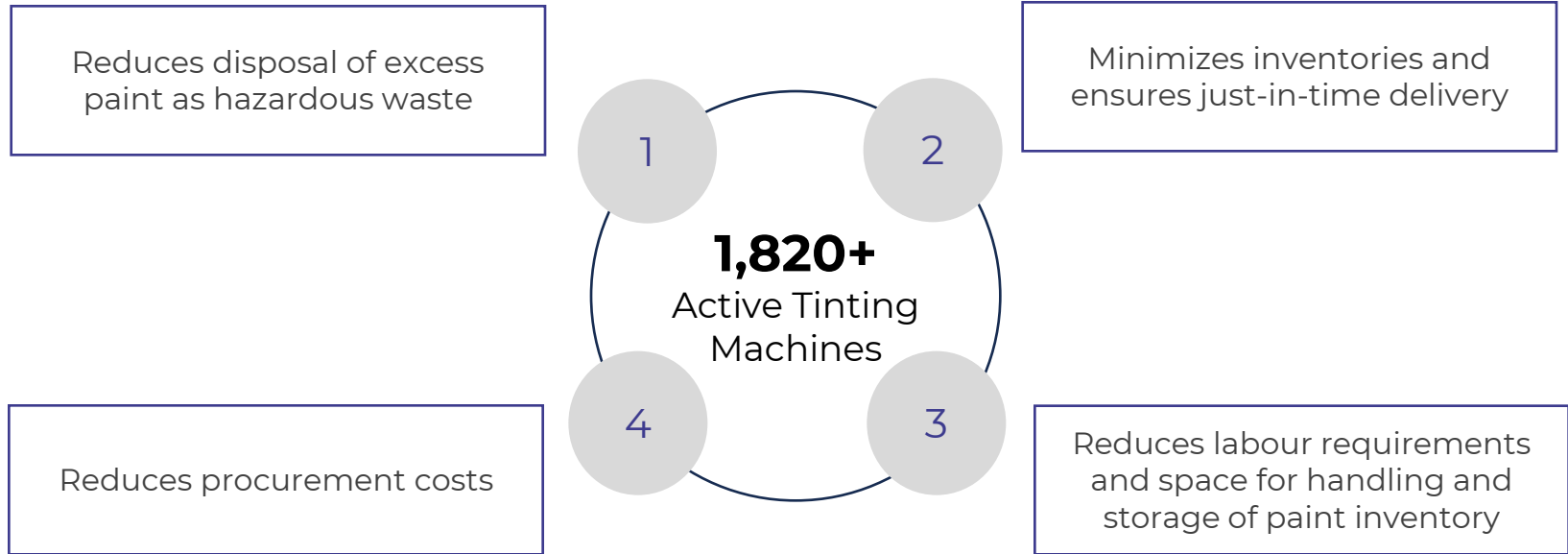
Revenue Split (H1 FY27)*



Map not to scale. All data, information and maps are provided "as is" without warranty or any representation of accuracy, timeliness or completeness.

State-of-the-art Manufacturing Facilities & Infrastructure

Robust Tinting Infrastructure



Manufacturing Facilities – Quick Facts

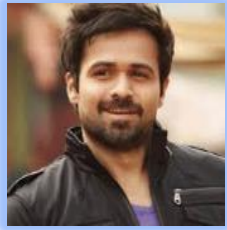


PARTICIPATION OF NOTED CELEBRITIES

Brand Promotions, Event Participation Have Helped Strengthen Dealer Connect & Expand Visibility



Dia Mirza



Emraan Hashmi



Madhuri Dixit



Kanika Kapoor



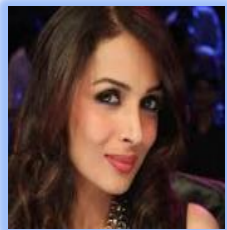
Tapsee Pannu



Jacqueline Fernandez



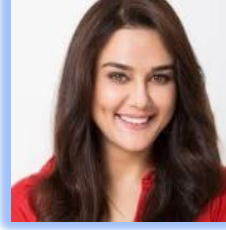
Kangana Ranaut



Malaika Arora



Sonam Kapoor



Preity G Zinta



Sonu Nigam



Rakul Preet



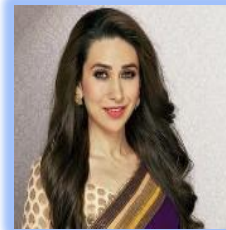
Karishma Tanna



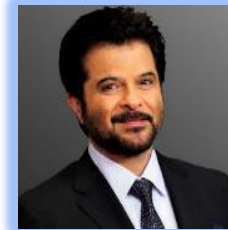
Govinda



Kareena Kapoor



Karisma Kapoor



Anil Kapoor



Manushi Chhillar

'TARGET KA BADSHAH' Mega Paints Event for Dealer & Distributor Awards

Award functions and cultural events on annual basis

Notable celebrity affiliations through brand promotions, event participations help strengthen emotional connect with dealers where relationships were formative



Outdoor Campaigns

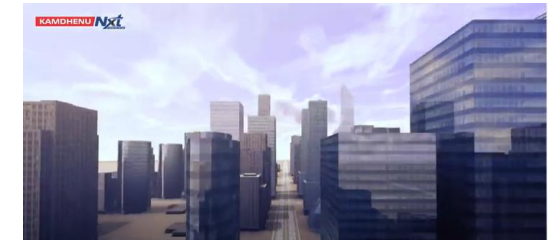


Brand Educational Activities



- ✓ Dealers & Distributor Meets
- ✓ Painters Meets
- ✓ Seminars, conferences
- ✓ Workshops
- ✓ International Trips
- ✓ Motivational Sessions

Television Campaign



- ✓ Strong presence on various national and regional TV Channels such as Aajtak, Zee News, Zee Business, ABP and CNBC Network through various sponsorships and advertisement campaigns of Kamdhenu products

Experienced Board of Directors



Mr. Sunil Kumar Agarwal
Chairman



Mr. Saurabh Agarwal
Managing Director



Mr. Sachin Agarwal
Non Executive Director



Mr. Ramesh Chand Surana
Independent Director



Mr. Madhusudan Agrawal
Independent Director

India's growth engine and Kamdhenu's proven building materials play make for a powerful growth runway



Urbanization



Product
Premiumization



Brand Equity
Investments



Increased
Capacity



Market Share
Gains



Reduced
Repainting Cycle



Increased
Dealer
Density



Housing
for all

Kamdhenu Paints is primed to capitalise on key growth drivers with a clear and focused strategy



Expand Presence Pan-
India



Targeting Urban Markets
through Institutional
Sales



Increased Penetration in
South by tie up with
contract Manufacturer

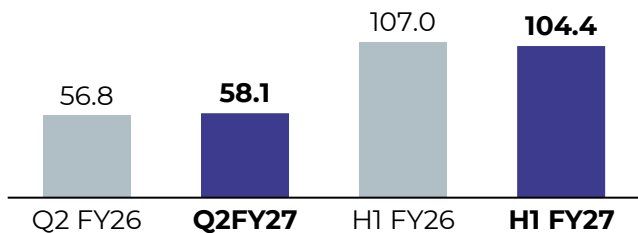


Robust Hiring Plans ERP
tools & IT Aided Supply
Chain

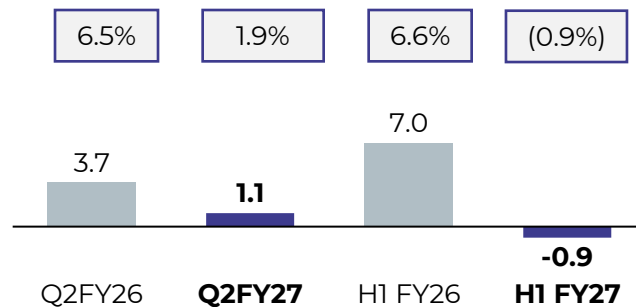
Q2 & H1FY27 Key Performance Highlights

Kamdhenu
Ventures
Consolidated

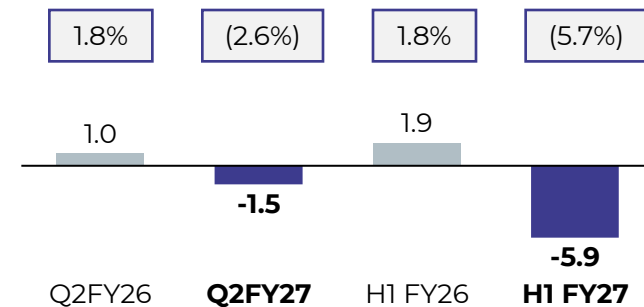
Revenue from Operations (Rs Cr.)



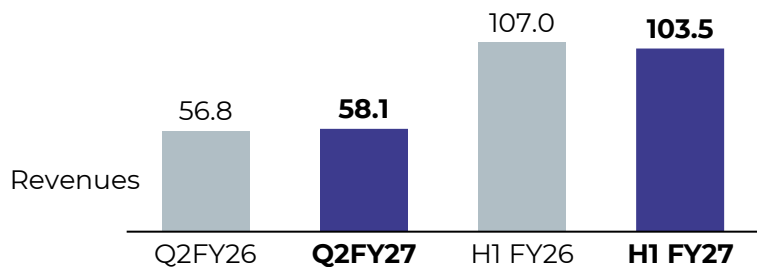
EBITDA & EBITDA Margins (Rs Cr.)



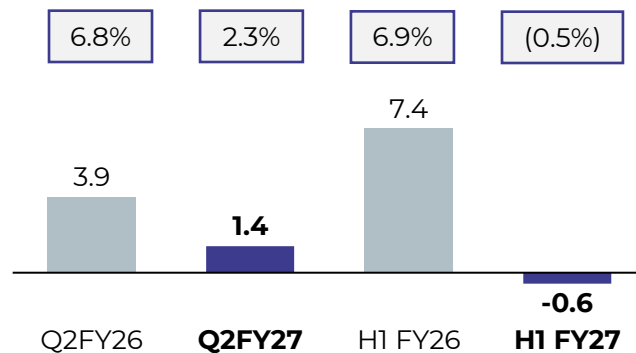
PAT and PAT Margins (Rs Cr.)



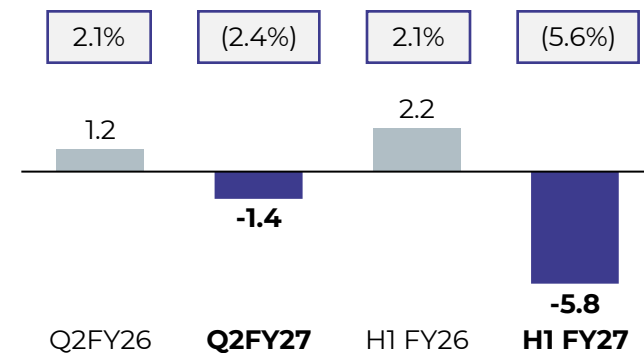
Revenue from Operations (Rs Cr.)



EBITDA & EBITDA Margins (Rs Cr.)



PAT and PAT Margins (Rs Cr.)



Margin (%)

Profit & Loss Statement (Kamdhenu Ventures Limited - Consolidated)

(Rs. Crores)

Particulars	Q2 FY27	Q2 FY26	YoY	H1 FY27	H1 FY26	YoY
Revenue from Operations	58.1	56.8	2%	104.4	107.0	-2%
Cost of materials consumed	34.8	23.4		72.2	57.9	
Purchases of stock-in-trade	3.5	3.8		8.5	7.7	
Changes in inventories	-5.6	4.6		-20.4	-7.5	
Total Raw Material	32.7	31.8		60.2	58.1	
Gross Profit	25.4	25.0	2%	44.2	48.9	-10%
GP Margin (%)	43.7%	44.0%		42.3%	45.7%	
Employee Expenses	11.8	9.0		22.7	17.5	
Other Expenses	12.5	12.3		22.4	24.4	
EBITDA	1.1	3.7	-70%	-0.9	7.0	NA
EBITDA Margin (%)	1.9%	6.5%		-0.9%	6.6%	
Other Income	0.1	0.1		0.2	0.2	
Depreciation	1.8	1.4		3.5	2.8	
EBIT	-0.6	2.4	NA	-4.3	4.5	NA
EBIT Margin (%)	-1.1%	4.3%		-4.1%	4.2%	
Finance Cost	1.1	1.0		2.0	1.8	
Profit before Tax	-1.7	1.4	NA	-6.2	2.7	NA
PBT Margin (%)	-2.9%	2.5%		-5.9%	2.5%	
Tax	-0.1	0.4		-0.3	0.8	
Profit After Tax	-1.5	1.0	NA	-5.9	1.9	NA

Balance Sheet (Kamdhenu Ventures Limited - Consolidated)

(Rs. Crores)

Particulars	Sep-26	Mar-26
Equity		
Equity Share Capital	32.9	32.9
Other Equity	140.0	145.8
Total Equity	172.9	178.7
Non Current Liabilities		
Financial Liabilities		
Borrowings	6.1	2.2
Lease Liabilities	4.1	5.1
Other Financial Liabilities	6.2	5.8
Provisions	5.1	4.7
Total Non Current Liabilities	21.5	17.7
Current Liabilities		
Financial Liabilities		
Borrowings	26.0	24.7
Lease Liabilities	2.3	2.1
Trade Payables	69.5	53.3
Other Financial Liabilities	4.6	4.8
Other Current Liabilities	3.5	4.2
Provisions	0.9	1.0
Total Current Liabilities	106.8	90.2
Total Equity and Liabilities	301.2	286.6

(Rs. Crores)

Particulars	Sep-26	Mar-26
Non Current assets		
Property, Plant and Equipment	49.4	44.4
Capital Work in Process	0.5	3.0
Right of Use Assets	5.9	6.8
Goodwill	0.0	0.0
Financial Assets		
Other Financial Assets	2.5	2.5
Other Non-Current Assets	0.4	0.2
Deferred Tax Assets (Net)	3.2	3.2
Total Non Current Assets	61.9	60.2
Current Assets		
Inventories	83.0	56.0
Financial Assets		
Trade Receivables	145.8	147.0
Cash and Cash Equivalents	3.9	18.6
Bank Balances	0.9	1.1
Loans	0.5	0.6
Other Financial Assets	0.2	0.1
Current Tax Assets (Net)	0.9	0.8
Other Current Assets	4.1	2.2
Total Current Assets	239.2	226.4
Total Assets	301.2	286.6

Cash Flow Statement (Kamdhenu Ventures Limited - Consolidated)

(Rs. Crores)

Cash Flow Statement	Sep-26	Sep-25
Net Profit Before Tax	-6.2	2.7
Adjustments for: Non - Cash Items / Other Investment or Financial Items	6.4	4.9
Operating profit before working capital changes	0.2	7.6
Changes in working capital	-12.2	-5.3
Cash generated from Operations	-12.0	2.3
Direct taxes paid (net of refund)	-0.1	-1.8
Net Cash from Operating Activities	-12.0	0.5
Net Cash from Investing Activities	-4.9	-3.5
Net Cash from Financing Activities	2.2	3.0
Net Increase/ (Decrease) in Cash and Cash equivalents	-14.7	0.0
Add: Cash & Cash equivalents at the beginning of the period	18.6	5.0
Cash & Cash equivalents at the end of the period	3.9	5.0

Profit & Loss Statement (Kamdhenu Colour and Coatings Limited)

(Rs. Crores)

Particulars	Q2 FY27	Q2 FY26	YoY	H1 FY27	H1 FY26	YoY
Revenue from Operations	58.1	56.8	2%	103.5	107.0	-3%
Cost of materials consumed	34.8	23.4		72.2	57.9	
Purchases of stock-in-trade	3.5	3.8		7.6	7.7	
Changes in inventories	-5.6	4.6		-20.4	-7.5	
Total Raw Material	32.7	31.8		59.3	58.1	
Gross Profit	25.4	25.0	2%	44.1	48.9	-10%
GP Margin (%)	43.7%	44.0%		42.7%	45.7%	
Employee Expenses	11.8	9.0		22.7	17.5	
Other Expenses	12.2	12.1		22.0	24.0	
EBITDA	1.4	3.9	-65%	-0.6	7.4	NA
EBITDA Margin (%)	2.3%	6.8%		-0.5%	6.9%	
Other Income	0.1	0.1		0.2	0.2	
Depreciation	1.8	1.4		3.5	2.8	
EBIT	-0.4	2.6	NA	-3.9	4.8	NA
EBIT Margin (%)	-0.7%	4.6%		-3.8%	4.5%	
Finance Cost	1.2	1.0		2.2	1.8	
Profit before Tax	-1.6	1.6	NA	-6.1	3.1	NA
PBT Margin (%)	-2.7%	2.8%		-5.9%	2.9%	
Tax	-0.1	0.4		-0.3	0.8	
Profit After Tax	-1.4	1.2	NA	-5.8	2.2	NA

Balance Sheet (Kamdhenu Colour and Coatings Limited)



(Rs. Crores)

Particulars	Sep-26	Mar-26
Equity		
Equity Share Capital	0.0	0.0
Other Equity	114.8	107.5
Total Equity	114.8	107.5
Non Current Liabilities		
Financial Liabilities		
Borrowings	63.8	60.0
Lease Liabilities	4.1	5.1
Other Financial Liabilities	6.2	5.8
Provisions	5.1	4.7
Total Non Current Liabilities	78.8	75.5
Current Liabilities		
Financial Liabilities		
Borrowings	26.0	24.7
Lease Liabilities	2.3	2.1
Trade Payables	69.5	53.3
Other Financial Liabilities	4.6	4.9
Other Current Liabilities	3.5	4.2
Provisions	0.9	1.0
Total Current Liabilities	106.8	90.1
Total Equity and Liabilities	300.8	273.1

(Rs. Crores)

Particulars	Sep-26	Mar-26
Non Current assets		
Property, Plant and Equipment	49.4	44.4
Capital Work in Process	0.5	3.0
Right of Use Assets	5.9	6.8
Goodwill	0.0	0.0
Financial Assets		
Other Financial Assets	2.5	2.5
Other Non-Current Assets	3.2	3.2
Deferred Tax Assets (Net)	0.4	0.2
Total Non Current Assets	61.9	60.2
Current Assets		
Inventories	83.0	56.0
Financial Assets		
Trade Receivables	145.8	147.0
Cash and Cash Equivalents	3.5	5.3
Bank Balances	0.9	0.9
Loans	0.5	0.6
Other Financial Assets	0.2	0.1
Current Tax Assets (Net)	0.8	0.7
Other Current Assets	4.2	2.1
Total Current Assets	238.9	212.8
Total Assets	300.8	273.1

Cash Flow Statement (Kamdhenu Colour and Coatings Limited)

(Rs. Crores)

Cash Flow Statement	Sep-26	Sep-25
Net Profit Before Tax	-6.1	3.1
Adjustments for: Non - Cash Items / Other Investment or Financial Items	6.4	4.9
Operating profit before working capital changes	0.3	8.0
Changes in working capital	-12.4	-5.5
Cash generated from Operations	-12.1	2.5
Direct taxes paid (net of refund)	0.0	-1.8
Net Cash from Operating Activities	-12.1	0.7
Net Cash from Investing Activities	-4.9	-3.5
Net Cash from Financing Activities	15.2	3.0
Net Increase/ (Decrease) in Cash and Cash equivalents	-1.8	0.2
Add: Cash & Cash equivalents at the beginning of the period	5.3	4.7
Cash & Cash equivalents at the end of the period	3.5	4.9

Historical Profit & Loss Statement of Paints Business

(Rs. Crores)

Particulars	FY26	FY25	FY24	FY23	FY22
Revenue from Operations	245.3	266.1	291.7	259.5	241.4
Total Raw Material	142.1	148.8	159.8	170.3	158.8
Gross Profit	103.1	117.3	131.9	89.2	82.6
GP Margin (%)	42.0%	44.1%	45.2%	34.4%	34.2%
Employee Expenses	37.8	33.6	31.4	26.0	23.1
Other Expenses	55.9	66.9	78.1	63.6	56.3
EBITDA	9.5	16.8	22.4	-0.5	3.2
EBITDA Margin (%)	3.9%	6.3%	7.7%	-0.2%	1.3%
Other Income	0.9	0.6	0.9	0.4	0.1
Depreciation	5.9	5.2	4.6	4.9	4.6
EBIT	4.5	12.2	18.6	-5.0	-1.3
EBIT Margin (%)	1.8%	4.6%	6.4%	-1.9%	-0.5%
Finance Cost	3.9	2.9	2.7	6.1	6.4
Exceptional Item	-	-	-	-	5.8
Profit before Tax	0.5	9.2	15.9	-11.1	-13.5
PBT Margin (%)	0.2%	3.5%	5.5%	-4.3%	-5.6%
Tax	0.3	2.5	2.1	0.2	-0.8
Profit After Tax	0.2	6.7	13.9	-11.3	-12.7

On Consolidated Basis

Historic Balance Sheet of Paints Business

(Rs. Crores)

Particulars	Mar-26	Mar-25	Mar-24	Mar-23	Mar-22
Equity					
Equity Share Capital	32.9	31.4	31.4	13.5	0.0
Other Equity	145.8	134.4	127.9	67.0	95.8
Total Equity	178.7	165.8	159.4	80.5	95.8
Non Current Liabilities					
Financial Liabilities					
Borrowings	2.2	0.2	0.0	7.7	11.6
Lease Liabilities	5.1	3.2	0.5	0.3	0.9
Other Financial Liabilities	5.8	5.7	6.0	5.1	4.3
Provisions	4.7	4.4	3.8	3.0	2.5
Deferred Tax Liabilities (Net)	-	0.0	0.8	1.3	1.1
Total Non Current Liabilities	17.7	13.5	11.1	17.4	20.4
Current Liabilities					
Financial Liabilities					
Borrowings	24.7	22.7	19.7	48.0	37.7
Lease Liabilities	2.1	1.0	0.4	0.8	0.7
Trade Payables	53.3	52.4	70.2	64.0	72.8
Other Financial Liabilities	4.8	2.4	3.0	4.2	5.9
Other Current Liabilities	4.2	5.0	5.7	4.2	3.4
Provisions	1.0	0.9	0.5	0.4	0.4
Current Tax Liabilities (Net)	-	1.1	0.7	0.0	0.0
Total Current Liabilities	90.2	85.5	100.1	121.6	120.9
Total Equity and Liabilities	286.6	264.8	270.5	219.5	237.1

(Rs. Crores)

Particulars	Mar-26	Mar-25	Mar-24	Mar-23	Mar-22
Non Current assets					
Property, Plant and Equipments	44.4	43.3	43.6	43.7	43.3
Capital Work in Process	3.0	0.1	0.3	1.0	1.0
Right of Use Assets	6.8	4.0	0.9	1.1	1.5
Goodwill	0.0	0.0	0.0	0.0	0.0
Financial Assets					
Other Financial Assets	2.5	2.8	2.8	0.7	0.6
Deferred Tax Assets	0.2	0.0	0.0	0.0	0.0
Other Non-Current Assets	3.2	1.2	1.2	0.8	2.8
Total Non Current Assets	60.2	51.4	48.7	47.2	49.2
Current Assets					
Inventories	56.0	67.0	65.5	58.7	61.0
Financial Assets					
Trade Receivables	147.0	137.5	143.9	103.6	108.2
Cash and Cash Equivalents	18.6	5.0	7.7	2.5	10.1
Bank Balances	1.1	0.9	0.8	1.6	1.7
Loans	0.6	0.6	0.6	0.2	0.3
Other Financial Assets	0.1	0.3	0.2	1.7	4.4
Current Tax Assets (Net)	0.8	0.0	0.0	0.0	0.0
Other Current Assets	2.2	1.9	3.0	4.0	2.1
Total Current Assets	226.4	213.3	221.8	172.3	187.8
Total Assets	286.6	264.8	270.5	219.5	237.1

On Consolidated Basis



THANK YOU

For further Information, please contact:



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