



25th February, 2026

The General Manager
The Corporate Relationship Department
BSE Limited
1st floor, New Trading Ring,
Rotunda Building
P J Towers
Dalal Street, Fort
Mumbai 400 001
BSE Scrip Code: 500249

The Manager
Listing Department
National Stock Exchange of India
Limited
“Exchange Plaza”, C-1, Block G
Bandra-Kurla Complex
Bandra (E)
Mumbai 400 051
NSE Symbol: KSB

Subject: Outcome of the Board Meeting

Dear Sirs/Madam,

This is to inform you that the Board of Directors of the Company at its meeting held on 25th February, 2026, inter-alia, unanimously approved the following and the necessary enclosures are made herewith:

1. The Standalone and Consolidated Audited Financial Results for the quarter and year ended 31st December, 2025.
2. The recommendation of payment of Final Dividend of INR 4.40 (220%) per equity share on 17,40,39,220 equity shares (Face Value INR 2 each fully paid up) for the financial year ended on 31st December, 2025 and the same shall be payable subject to approval of the shareholders at the ensuing Annual General Meeting of the Company.
3. The Annual General Meeting of the Company will be held on Wednesday, 20th May, 2026 at 1:30 PM IST through Video Conferencing (“VC”) / Other Audio-Visual Means (“OACM”).
4. The record date for payment of Dividend is 08th May, 2026.
5. Re-appointment of Mr. Rajeev Jayantiprasad Jain (DIN: 07475640) as Managing Director of the Company for a further period of 5 years with effect from 01st July, 2026.



In accordance with SEBI Listing Regulations, 2015 we confirm that the Auditor's Report on the Standalone and Consolidated Audited Financial Results of the Company for the year ended 31st December 2025 is with unmodified opinion.

The Board Meeting commenced at 02.00 p.m. and concluded at 5.15 p.m.

The details required under Regulation 30 of the Listing Regulations read with SEBI Circular No. SEBI/HO/CFD/PoD2/CIR/P/0155 dated 11th November 2024 are provided in Annexures.

For KSB Limited

Shraddha Kavathekar
Company Secretary

Encl. as above

Details required under Regulation 30 of the Listing Regulations read with SEBI Circular No. SEBI/HO/CFD/PoD2/CIR/P/0155 dated 11th November 2024.

Sr. No	Details of events that need to be provided	Information of such events
1	Reason for change viz. appointment/Reappointment/resignation/removal/death of otherwise.	Re-appointment of Mr. Rajeev Jain (DIN: 07475640) as Managing Director of the Company.
2	Date of appointment/re-appointment/ cessation (as applicable) & term of appointment/Re-appointment	Re-appointment for a further period from 1st July 2026 to 30th June 2031, subject to approval of the Members of the Company.
3	Brief Profile	Mr. Rajeev Jain is the Managing Director of KSB Limited. He is associated with KSB Limited from 2016. He holds a Bachelor's degree in Mechanical Engineering and Masters in Management Sciences and has extensive experience in the engineering industry. Mr. Jain also holds directorship positions in several companies in India, including KSB MIL Controls Limited, KSB Tech Private Limited and Pofran Sales and Agency Limited.
4	Disclosure of relationship between directors (in case of appointment of a director)	NIL
5	Information as required under BSE Circular No. LIST/COMP/14/2018-19 and NSE Circular No. NSE/CML/2018/24 both dated Junes 20, 2018.	Mr. Rajeev Jain is not debarred from holding the office of Director pursuant to any SEBI Order or any other such authority.

Price Waterhouse Chartered Accountants LLP

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of KSB Limited

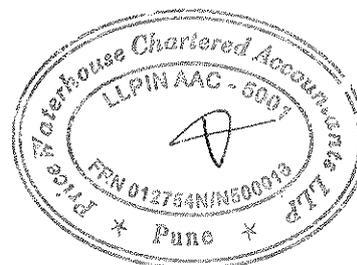
Report on the Audit of Standalone Financial Results

Opinion

1. We have audited the accompanying standalone annual financial results of KSB Limited (the "Company") for the year ended December 31, 2025 and the standalone statement of assets and liabilities as on that date and the standalone statement of cash flows for the year ended on that date (the "standalone financial results"), attached herewith, which are included in the accompanying 'Statement of Standalone Audited Financial Results' (the "Statement") being submitted by the Company pursuant to the requirement of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended (the 'Listing Regulations') which has been initialled by us for identification purposes.
2. In our opinion and to the best of our information and according to the explanations given to us, the standalone financial results:
 - (i) are presented in accordance with the requirements of Regulation 33 of the Listing Regulations in this regard; and
 - (ii) give a true and fair view in conformity with the recognition and measurement principles laid down in the applicable Indian accounting standards prescribed under Section 133 of the Companies Act, 2013 (the "Act") and other accounting principles generally accepted in India, of net profit and other comprehensive income and other financial information of the Company for the year ended December 31, 2025 and the standalone statement of assets and liabilities and the standalone statement of cash flows as at and for the year ended on that date.

Basis for Opinion

3. We conducted our audit in accordance with the Standards on Auditing (SAs) specified under Section 143(10) of the Act and other applicable authoritative pronouncements issued by the Institute of Chartered Accountants of India. Our responsibilities under those Standards are further described in the 'Auditor's Responsibilities for the Audit of the Standalone Financial Results' section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our opinion.



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Registered office and Head office: 11-A, Vishnu Digamber Marg, Sucheta Bhawan, New Delhi - 110002

Price Waterhouse (a Partnership Firm) converted into Price Waterhouse Chartered Accountants LLP (a Limited Liability Partnership with LLP identity no: LLPIN AAC-5001) with effect from July 25, 2014. Post its conversion to Price Waterhouse Chartered Accountants LLP, its ICAI registration number is 012754N/N500016 (ICAI registration number before conversion was 012754N)

Price Waterhouse Chartered Accountants LLP

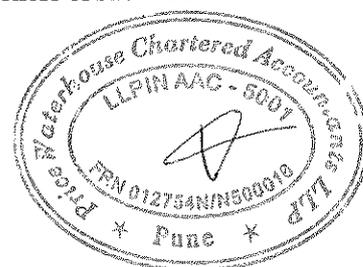
INDEPENDENT AUDITOR'S REPORT
To the Board of Directors of KSB Limited
Report on the Audit of Standalone Financial Results
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Board of Directors' Responsibilities for the Standalone Financial Results

4. These standalone financial results have been prepared on the basis of the standalone annual financial statements. The Company's Board of Directors are responsible for the preparation and presentation of the standalone financial results that give a true and fair view of the net profit and other comprehensive income and other financial information of the Company and the standalone statement of assets and liabilities and the standalone statement of cash flows in accordance with the recognition and measurement principles laid down in the Indian Accounting Standards prescribed under Section 133 of the Act read with relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Listing Regulations. The Board of Directors of the Company are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring accuracy and completeness of the accounting records, relevant to the preparation and presentation of the standalone financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the standalone financial results by the Directors of the Company, as aforesaid.
5. In preparing the standalone financial results, the Board of Directors of the Company are responsible for assessing the ability of the Company to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.
6. The Board of Directors of the Company are responsible for overseeing the financial reporting process of the Company.

Auditor's Responsibilities for the Audit of the Standalone Financial Results

7. Our objectives are to obtain reasonable assurance about whether the standalone financial results as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the standalone financial results.
8. As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:
 - Identify and assess the risks of material misstatement of the standalone financial results, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
 - Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.



Price Waterhouse Chartered Accountants LLP

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of KSB Limited
Report on the Audit of Standalone Financial Results
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- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Directors.
 - Conclude on the appropriateness of the Board of Directors use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Company to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the standalone financial results or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
 - Evaluate the overall presentation, structure and content of the standalone financial results, including the disclosures, and whether the standalone financial results represent the underlying transactions and events in a manner that achieves fair presentation.
9. We communicate with those charged with governance of the Company regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.
10. We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Other Matter

11. The Standalone Financial Results include the results for the quarter ended December 31, 2025 being the balancing figures between the audited figures in respect of the full financial year and the published unaudited year to date figures up to the third quarter of the current financial year, which were subject to limited review by us.

For Price Waterhouse Chartered Accountants LLP
Firm Registration Number: 012754N/N500016



Vivian Pillai
Partner

Membership Number: 127791

UDIN: 26127791PADVEC3756

Place: Mumbai

Date: February 25, 2026

Price Waterhouse Chartered Accountants LLP

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of KSB Limited

Report on the Audit of Consolidated Financial Results

Opinion

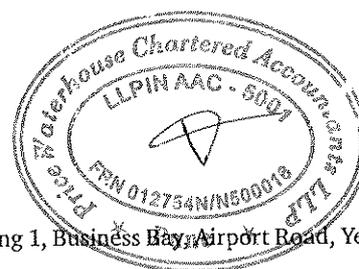
1. We have audited the accompanying consolidated annual financial results of KSB Limited (the "Holding Company") and its subsidiary (Holding Company and its subsidiary together referred to as "the Group") and its associate (refer note 5 to the consolidated annual financial results) for the year ended December 31, 2025 and the consolidated statement of assets and liabilities as on that date and the consolidated statement of cash flows for the year ended on that date (the "consolidated financial results"), attached herewith, which are included in the accompanying 'Statement of Consolidated Audited Financial Results' (the "Statement") being submitted by the Holding Company pursuant to the requirement of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ('Listing Regulations') which has been initialled by us for identification purposes.
2. In our opinion and to the best of our information and according to the explanations given to us, the aforesaid consolidated financial results:
 - (i) include the annual financial results of the following entities:

S.No.	Name of the entity	Relationship
1	Pofran Sales and Agency Limited	Subsidiary
2	KSB MIL Controls Limited	Associate

- (ii) are presented in accordance with the requirements of Regulation 33 of the Listing Regulations in this regard; and
- (iii) give a true and fair view in conformity with the recognition and measurement principles laid down in the applicable Indian accounting standards prescribed under Section 133 of the Companies Act, 2013 (the "Act") and other accounting principles generally accepted in India, of net profit and other comprehensive income and other financial information of the Group and its associate for the year ended December 31, 2025 and the consolidated statement of assets and liabilities and the consolidated statement of cash flows as at and for the year ended on that date.

Basis for Opinion

3. We conducted our audit in accordance with the Standards on Auditing (SAs) specified under Section 143(10) of the Act and other applicable authoritative pronouncements issued by the Institute of Chartered Accountants of India. Our responsibilities under those Standards are further described in the 'Auditor's Responsibilities for the Audit of the Consolidated Financial Results' section of our report. We are independent of the Group and its associate in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence obtained by us, is sufficient and appropriate to provide a basis for our opinion.



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Price Waterhouse Chartered Accountants LLP

INDEPENDENT AUDITORS' REPORT
To the Board of Directors of KSB Limited
Report on the Audit of Consolidated Financial Results
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Board of Directors' Responsibilities for the Consolidated Financial Results

4. These Consolidated financial results have been prepared on the basis of the consolidated annual financial statements. The Holding Company's Board of Directors are responsible for the preparation and presentation of these consolidated financial results that give a true and fair view of the net profit and other comprehensive income and other financial information of the Group including its associate and the consolidated statement of assets and liabilities and the consolidated statement of cash flows in accordance with the recognition and measurement principles laid down in the Indian Accounting Standards prescribed under Section 133 of the Act read with relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Listing Regulations. The respective Board of Directors of the companies included in the Group and of its associate are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Group and its associate and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated financial results by the Directors of the Holding Company, as aforesaid.
5. In preparing the consolidated financial results, the respective Board of Directors of the companies included in the Group and of its associate are responsible for assessing the ability of the Group and its associate to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the respective Board of Directors either intends to liquidate the Group and its associate or to cease operations, or has no realistic alternative but to do so.
6. The respective Board of Directors of the companies included in the Group and of its associate are responsible for overseeing the financial reporting process of the Group and of its associate.

Auditor's Responsibilities for the Audit of the Consolidated Financial Results

7. Our objectives are to obtain reasonable assurance about whether the consolidated financial results as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial results.
8. As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:
 - Identify and assess the risks of material misstatement of the consolidated financial results, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.



Price Waterhouse Chartered Accountants LLP

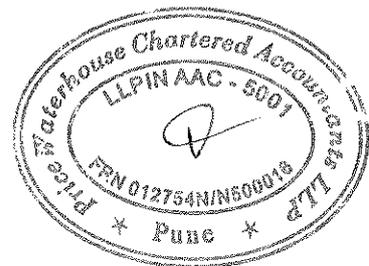
INDEPENDENT AUDITORS' REPORT

To the Board of Directors of KSB Limited

Report on the Audit of Consolidated Financial Results

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- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.
 - Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Directors.
 - Conclude on the appropriateness of the Board of Directors use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Group and its associate to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial results or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and its associate to cease to continue as a going concern.
 - Evaluate the overall presentation, structure and content of the consolidated financial results, including the disclosures, and whether the consolidated financial results represent the underlying transactions and events in a manner that achieves fair presentation.
 - Obtain sufficient appropriate audit evidence regarding the financial information of the entities within the Group and its associate to express an opinion on the Consolidated Financial Results. We are responsible for the direction, supervision and performance of the audit of financial information of such entities included in the consolidated financial results of which we are the independent auditors.
9. We communicate with those charged with governance of the Holding Company and such other entities included in the consolidated financial results of which we are the independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.
10. We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable; related safeguards.
11. We also performed procedures in accordance with the circular issued by the SEBI under Regulation 33(8) of the Listing Regulations, as amended, to the extent applicable.



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INDEPENDENT AUDITORS' REPORT
To the Board of Directors of KSB Limited
Report on the Audit of Consolidated Financial Results
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Other Matters

12. The consolidated financial results include the unaudited financial information of a subsidiary, whose financial information reflect total assets of Rs. 1.67 million and net assets of Rs. 1.61 million as at December 31, 2025, total revenue of Rs. Nil, total net loss after tax of Rs. (0.03) million, and total comprehensive income of Rs. (0.03) million for the year ended December 31, 2025, and cash flows (net) of Rs. (0.07) million for the year ended December 31, 2025, as considered in the consolidated financial results. The financial information of this subsidiary is unaudited and has been furnished to us by the Management and our opinion on the consolidated financial results, in so far as it relates to the amounts and disclosures included in respect of this subsidiary is based solely on such unaudited financial information. In our opinion and according to the information and explanations given to us by the Management, this financial information is not material to the Group.

Our opinion on the Consolidated Financial Results is not modified in respect of the above matter with respect to our reliance on the financial information certified by the Management.

13. The Financial Results include the results for the quarter ended December 31, 2025 being the balancing figures between the audited figures in respect of the full financial year and the published unaudited year to date figures up to the third quarter of the current financial year which were subject to limited review by us.

For Price Waterhouse Chartered Accountants LLP
Firm Registration Number: 012754N/N500016



Vivian Pillai
Partner

Membership Number: 127791

UDIN: 26127791DBND059986

Place: Mumbai

Date: February 25, 2026

STATEMENT OF STANDALONE AUDITED FINANCIAL RESULTS FOR THE YEAR ENDED DECEMBER 31, 2025

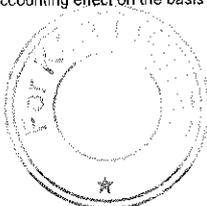
(INR in million)

Particulars	Quarter ended			Year ended	
	December 31, 2025 (Unaudited) (Refer Note-1)	September 30, 2025 (Unaudited)	December 31, 2024 (Unaudited) (Refer Note-1)	December 31, 2025 (Audited)	December 31, 2024 (Audited)
1 Income					
a) Revenue from operations	7,840	6,496	7,264	26,957	25,331
b) Other income	164	185	102	659	415
Total Income	8,004	6,681	7,366	27,616	25,746
2 Expenses					
a) Cost of materials consumed	3,488	2,954	3,410	12,746	12,034
b) Purchase of stock-in-trade	720	610	707	2,749	2,567
c) Changes in inventories of finished goods, work-in-progress and stock-in-trade	30	(156)	(5)	(932)	(380)
d) Employee benefits expense	910	941	828	3,643	3,136
e) Finance costs	8	7	4	30	27
f) Depreciation and amortisation expense	156	148	144	583	543
g) Other expenses	1,396	1,299	1,340	5,016	4,599
Total Expenses	6,708	5,803	6,428	23,835	22,526
3 Profit before exceptional item and tax (1-2)	1,296	878	938	3,781	3,220
4 Exceptional item					
Impact of new labour codes	255	-	-	255	-
5 Profit before tax (3-4)	1,041	878	938	3,526	3,220
6 Tax expense					
a) Current tax	380	240	250	1,007	815
b) Deferred tax	(117)	(12)	(11)	(126)	(4)
Total Tax expense	263	228	239	881	811
7 Profit for the period (5-6)	778	650	699	2,645	2,409
8 Other comprehensive income					
Items that will not be reclassified to profit or loss					
Remeasurement of post-employment benefit obligations	(28)	(22)	17	(95)	(36)
Income tax relating to items that will not be reclassified to profit or loss	7	6	(4)	24	9
Total other comprehensive income	(21)	(16)	13	(71)	(27)
9 Total comprehensive income for the period, net of tax (7+8)	757	634	712	2,574	2,382
10 Paid up equity share capital (face value of INR 2/- each)	348	348	348	348	348
11 Other equity (excluding Revaluation Reserve) as shown in the Audited Balance Sheet				15,780	13,903
12 Earnings per equity share (EPS) (face value of INR 2/- each) (not annualised except for the year ended figure)					
Basic and Diluted (INR)	4.47	3.74	4.01	15.20	13.84

Notes:

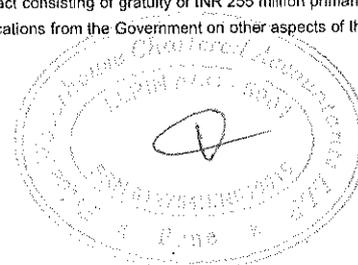
- Figures of the quarter ended December 31, 2025 and December 31, 2024 are the balancing figures between audited figures in respect of the relevant full financial year and the published year to date figures upto the third quarter of the respective financial year.
- The standalone financial results have been reviewed by the Audit Committee and approved by the Board of Directors at its meeting held on February 25, 2026.
- The Statutory Auditors have carried out the audit for the year ended December 31, 2025 and have issued an Unmodified Opinion.
- This Statement has been prepared in accordance with the Companies (Indian Accounting Standards) Rules, 2015, as amended, prescribed under section 133 of the Companies Act, 2013 and the other recognised accounting practices and policies to the extent applicable.
- Statement of Assets and Liabilities as at December 31, 2025 is enclosed. (Presented in Annexure -1)
- As per Ind AS 108 'Operating Segments', when financial results contains both consolidated and standalone financial results for parent, segment information needs to be presented only in case of consolidated financial results. Accordingly, segment information has been provided only in the consolidated financial results. (Presented in Annexure-2)
- Statement of Cash Flows for the year ended December 31, 2025 is annexed. (Presented in Annexure -3)
- The Board of Directors have recommended dividend of INR 4.40/- per share (2.20%) for the year ended December 31, 2025 on 17,40,39,220 equity shares of INR 2 each.
- On November 21, 2025, the Government of India notified the four Labour Codes - the Code on Wages, 2019, the Industrial Relations Code, 2020, the Code on Social Security, 2020, and the Occupational Safety, Health and Working Conditions Code, 2020 - consolidating 29 existing labour laws. The Company has assessed and disclosed the incremental impact of these changes on the basis of the best information available, consistent with the guidance provided by the Institute of Chartered Accountants of India. Considering the materiality and regulatory-driven, non-recurring nature of this impact, the Company has presented such incremental impact as "Impact of new labour codes" under Exceptional Item in the Standalone Statement of profit and loss for the year ended December 31, 2025. The incremental impact consisting of gratuity of INR 255 million primarily arises due to change in wage definition. The Company continues to monitor the finalisation of Central / State Rules and clarifications from the Government on other aspects of the Labour Code and would provide appropriate accounting effect on the basis of such developments as needed.

Place : Mumbai
Date : February 25, 2026



Rajeev Jain
Managing Director

Rajeev Jain



STATEMENT OF CONSOLIDATED AUDITED FINANCIAL RESULTS FOR THE YEAR ENDED DECEMBER 31, 2025

(INR in million)

Particulars	Quarter ended			Year ended	
	December 31, 2025 (Unaudited) (Refer Note-1)	September 30, 2025 (Unaudited)	December 31, 2024 (Unaudited) (Refer Note-1)	December 31, 2025 (Audited)	December 31, 2024 (Audited)
1 Income					
a) Revenue from operations	7,840	6,496	7,264	26,957	25,331
b) Other income	164	185	102	592	368
Total Income	8,004	6,681	7,366	27,549	25,699
2 Expenses					
a) Cost of materials consumed	3,488	2,954	3,410	12,746	12,034
b) Purchase of stock-in-trade	720	610	707	2,749	2,567
c) Changes in inventories of finished goods, work-in-progress and stock-in-trade	30	(156)	(5)	(932)	(380)
d) Employee benefits expense	910	941	828	3,643	3,136
e) Finance costs	8	7	4	30	27
f) Depreciation and amortisation expense	156	148	144	583	543
g) Other expenses	1,396	1,299	1,340	5,016	4,599
Total Expenses	6,708	5,803	6,428	23,835	22,528
3 Profit before share of net profit of associate, exceptional item and tax (1-2)	1,296	878	938	3,714	3,173
4 Share of net profit of associate	41	33	42	146	134
5 Profit before exceptional item and tax (3+4)	1,337	911	980	3,860	3,307
6 Exceptional item					
Impact of new labour codes	255	-	-	255	-
7 Profit before tax (5-6)	1,082	911	980	3,605	3,307
8 Tax expense					
a) Current tax	380	240	250	1,007	815
b) Deferred tax	(108)	(4)	(1)	(107)	17
Total Tax expense	272	236	249	900	832
9 Profit for the period (7-8)	810	675	731	2,705	2,475
10 Other comprehensive income					
Items that will not be reclassified to profit or loss					
Remeasurement of post-employment benefit obligations	(28)	(22)	17	(95)	(36)
Income tax relating to items that will not be reclassified to profit or loss	7	6	(4)	24	9
Share of Other comprehensive income of associate	(4)	-	(4)	(4)	(4)
Total other comprehensive income	(25)	(16)	9	(75)	(31)
11 Total comprehensive income for the period, net of tax (9+10)	785	659	740	2,630	2,444
12 Paid up equity share capital (face value of INR 2/- each)	348	348	348	348	348
13 Other equity (excluding Revaluation Reserve) as shown in the Audited Balance Sheet				16,440	14,506
14 Earnings per equity share (EPS) (face value of INR 2/- each) (not annualised except for the year ended figure) Basic and Diluted (INR)	4.65	3.88	4.20	15.54	14.22

* Amount below rounding off norm adopted by the Group

Notes:

- Figures of the quarter ended December 31, 2025 and December 31, 2024 are the balancing figures between audited figures in respect of the relevant full financial year and the published year to date figures upto the third quarter of the respective financial year.
- The consolidated financial results have been reviewed by the Audit Committee and approved by the Board of Directors at its meeting held on February 25, 2026.
- The Statutory Auditors have carried out the audit for the year ended December 31, 2025 and have issued an Unmodified Opinion.
- This Statement has been prepared in accordance with the Companies (Indian Accounting Standards) Rules, 2015, as amended, prescribed under section 133 of the Companies Act, 2013 and the other recognised accounting practices and policies to the extent applicable.
- The consolidated financial results include the results of KSB Limited, its subsidiary Pofran Sales and Agency Limited and its associate KSB MIL Controls Limited.
- Statement of Assets and Liabilities as at December 31, 2025 is enclosed. (Presented in Annexure -1)
- Segment Information is annexed. (Presented in Annexure-2)
- Statement of Cash Flows for the year ended December 31, 2025 is annexed. (Presented in Annexure -3)
- On November 21, 2025, the Government of India notified the four Labour Codes - the Code on Wages, 2019, the Industrial Relations Code, 2020, the Code on Social Security, 2020, and the Occupational Safety, Health and Working Conditions Code, 2020 - consolidating 29 existing labour laws. The Group has assessed and disclosed the incremental impact of these changes on the basis of the best information available, consistent with the guidance provided by the Institute of Chartered Accountants of India. Considering the materiality and regulatory-driven, non-recurring nature of this impact, the Group has presented such incremental impact as "Impact of new labour codes" under Exceptional Item in the Consolidated Statement of profit and loss for the year ended December 31, 2025. The incremental impact consisting of gratuity of INR 255 million primarily arises due to change in wage definition. The Group continues to monitor the finalisation of Central / State Rules and clarifications from the Government on other aspects of the Labour Code and would provide appropriate accounting effect on the basis of such developments as needed.
- Results of KSB Limited on a standalone basis are hosted at the Company's website www.ksbindia.co.in

Particulars	Quarter ended			Year ended	
	December 31, 2025 (Unaudited)	September 30, 2025 (Unaudited)	December 31, 2024 (Unaudited)	December 31, 2025 (Audited)	December 31, 2024 (Audited)
Revenue from operations and Other income	8,004	6,681	7,366	27,616	25,746
Profit before tax	1,041	878	938	3,526	3,220
Profit for the period	778	650	699	2,645	2,409

Place : Mumbai
Date : February 25, 2026



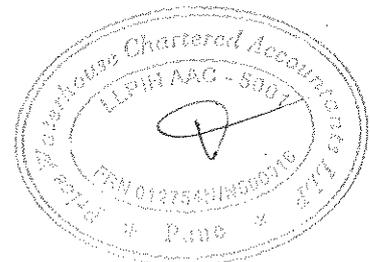
Rajeev Jain
Managing Director



Particulars	STANDALONE		CONSOLIDATED	
	As at December 31, 2025 (Audited)	As at December 31, 2024 (Audited)	As at December 31, 2025 (Audited)	As at December 31, 2024 (Audited)
A ASSETS				
1 Non-current assets				
(a) Property, plant and equipment	4,084	3,866	4,084	3,866
(b) Right-of-use assets	340	327	340	327
(c) Capital work-in-progress	889	528	889	528
(d) Other Intangible assets	192	193	192	193
(e) Intangible assets under development	30	18	30	18
(f) Financial assets				
(i) Investments	74	63	965	878
(ii) Trade receivables	26	19	26	19
(iii) Loans	83	80	83	80
(iv) Other financial assets	63	78	63	78
(g) Deferred tax assets (net)	342	191	109	-
(h) Income Tax assets (net)	130	111	131	113
(i) Other non-current assets	265	344	265	344
Total: Non-current assets	6,518	5,818	7,177	6,444
2 Current assets				
(a) Inventories	7,861	6,428	7,861	6,428
(b) Financial assets				
(i) Trade receivables	8,692	6,503	8,692	6,503
(ii) Cash and cash equivalents	1,668	959	1,668	959
(iii) Bank balances other than (ii) above	1,166	2,276	1,166	2,276
(iv) Loans	49	53	49	53
(v) Other financial assets	200	117	200	117
(c) Other current assets	1,112	701	1,113	701
Total: Current assets	20,748	17,037	20,749	17,037
Total Assets	27,266	22,855	27,926	23,481
B EQUITY AND LIABILITIES				
1 Equity				
(a) Equity share capital	348	348	348	348
(b) Other equity	15,780	13,903	16,440	14,506
Total: Equity	16,128	14,251	16,788	14,854
2 Non-current liabilities				
(a) Financial Liabilities				
(i) Lease liabilities	37	22	37	22
(b) Provisions	856	569	856	569
(c) Deferred tax liabilities (net)	-	-	-	23
Total: Non-current liabilities	893	591	893	614
3 Current liabilities				
(a) Financial Liabilities				
(i) Lease liabilities	15	13	15	13
(ii) Trade payables				
-Total outstanding dues of micro enterprises and small enterprises	492	347	492	347
-Total outstanding dues of creditors other than micro enterprises and small enterprises	3,921	3,372	3,921	3,372
(iii) Other financial liabilities	697	508	697	508
(b) Other current liabilities	4,242	3,105	4,242	3,105
(c) Provisions	839	593	839	593
(d) Current tax liabilities (net)	39	75	39	75
Total: Current liabilities	10,245	8,013	10,245	8,013
Total Equity and Liabilities	27,266	22,855	27,926	23,481



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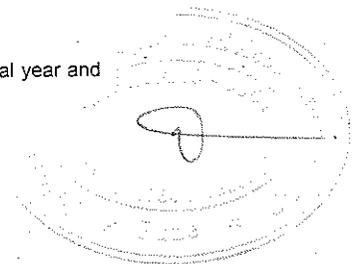
CONSOLIDATED AUDITED SEGMENTWISE REVENUE, RESULTS, ASSETS AND LIABILITIES FOR THE YEAR ENDED DECEMBER 31, 2025
(INR in million)

Particulars	Quarter ended			Year ended	
	December 31, 2025 (Unaudited) (Refer Note-1)	September 30, 2025 (Unaudited)	December 31, 2024 (Unaudited) (Refer Note-1)	December 31, 2025 (Audited)	December 31, 2024 (Audited)
1 Segment Revenue					
(a) Pumps	6,569	5,331	6,022	22,150	21,081
(b) Valves	1,285	1,179	1,252	4,851	4,288
Total	7,854	6,510	7,274	27,001	25,369
Less: Inter Segment Revenue	14	14	10	44	38
Revenue From Operations	7,840	6,496	7,264	26,957	25,331
2 Segment Results					
(a) Pumps	1,085	707	656	2,847	2,313
(b) Valves	177	148	223	697	648
Total	1,262	855	879	3,544	2,961
Less: Finance costs	8	7	4	30	27
Add: Other unallocable income / (expense) net	42	30	63	200	239
Add: Share of net profit of associate	41	33	42	146	134
Profit before exceptional item and tax	1,337	911	980	3,860	3,307
Exceptional item Impact of new labour codes	255	-	-	255	-
Profit before tax	1,082	911	980	3,605	3,307
3 Segment Assets					
(a) Pumps	21,785	19,924	17,446	21,785	17,446
(b) Valves	2,060	1,933	1,714	2,060	1,714
(c) Unallocable Assets	4,081	4,134	4,321	4,081	4,321
Total	27,926	25,991	23,481	27,926	23,481
4 Segment Liabilities					
(a) Pumps	9,887	8,916	7,662	9,887	7,662
(b) Valves	1,201	1,053	860	1,201	860
(c) Unallocable Liabilities	50	20	105	50	105
Total	11,138	9,989	8,627	11,138	8,627

Notes:

- Figures of the quarter ended December 31, 2025 and December 31, 2024 are the balancing figures between audited figures in respect of the relevant financial year and the published year-to-date figures up to the third quarter of the financial year.

Pravin

(INR in million)

Particulars	STANDALONE		CONSOLIDATED	
	Year ended December 31, 2025 (Audited)	Year ended December 31, 2024 (Audited)	Year ended December 31, 2025 (Audited)	Year ended December 31, 2024 (Audited)
A Cash flows from operating activities				
Profit before tax	3,526	3,220	3,605	3,307
Adjustments for:				
Depreciation and amortisation expense	583	543	583	543
Net gain on disposal of property, plant and equipment and intangible assets	(2)	(6)	(2)	(6)
Finance costs	30	27	30	27
Interest income	(199)	(239)	(199)	(239)
Dividend from investment in associate	(67)	(47)	-	-
Fair value (gain)/loss in financial instruments	(1)	1	(1)	1
Government grant income	(105)	-	(105)	-
Sundry credit balances and provisions no longer required, written back	(1)	-	(1)	-
Unrealised foreign exchange (gain)/loss	(87)	5	(87)	5
Allowance for doubtful trade and other receivables	4	70	4	70
Share of net profit of associate	-	-	(146)	(134)
	155	354	76	267
Operating profit before working capital changes	3,681	3,574	3,681	3,574
Adjustment for changes in working capital:				
(Increase) / decrease in operating assets:				
Inventories	(1,432)	(2)	(1,432)	(2)
Trade receivables	(2,119)	(1,642)	(2,119)	(1,642)
Loans	1	(31)	1	(31)
Other financial assets	(17)	(7)	(17)	(7)
Other assets	(406)	(288)	(406)	(288)
Increase / (decrease) in operating liabilities:				
Trade payables	694	320	694	320
Other financial liabilities	28	98	28	98
Other liabilities	1,137	399	1,137	399
Provisions	422	117	422	117
	(1,692)	(1,036)	(1,692)	(1,036)
Cash generated from operations	1,989	2,538	1,989	2,538
Income taxes paid (net of refunds)	(1,063)	(667)	(1,063)	(667)
Net cash flows generated from operating activities (A)	926	1,871	926	1,871
B Cash flows from investing activities				
Purchase of property, plant and equipment, right of use assets and intangible assets	(936)	(1,006)	(936)	(1,006)
Proceeds from disposal of property, plant and equipment and intangible assets	8	11	8	11
Investment in mutual fund	(9)	-	(9)	-
Investment in fixed deposits	(1,803)	(2,589)	(1,803)	(2,589)
Redemption of fixed deposits	2,717	1,864	2,717	1,864
Interest received	253	209	253	209
Dividend from investment in associate	67	47	67	47
Net cash flows generated/(used in) from investing activities (B)	497	(1,464)	497	(1,464)
C Cash flows from financing activities				
Proceeds from current borrowings	-	500	-	500
Repayment of current borrowings	-	(500)	-	(500)
Interest paid	(11)	(24)	(11)	(24)
Repayment of lease liabilities (including interest)	(14)	(15)	(14)	(15)
Dividend paid	(696)	(609)	(696)	(609)
Net cash flows used in financing activities (C)	(721)	(648)	(721)	(648)
Net increase/(decrease) in Cash and cash equivalents (A+B+C)	702	(241)	702	(241)
Cash and cash equivalents at the beginning of the period	959	1,195	959	1,195
Effects of exchange rate changes on cash and cash equivalents	7	5	7	5
Cash and cash equivalents at the end of the period	1,668	959	1,668	959

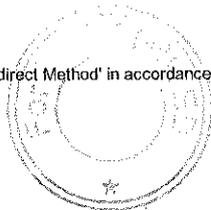
* Amount below rounding off norm adopted by the Group

Reconciliation of Cash and cash equivalents as per Statement of Cash Flows:

Cash and cash equivalents as per above comprise of following:	As at December 31, 2025	As at December 31, 2024	As at December 31, 2025	As at December 31, 2024
Cash and cash equivalents	1,668	959	1,668	959
Cash and cash equivalents at the end of the period	1,668	959	1,668	959

Notes:

1 Statement of Cash Flows has been prepared under the 'Indirect Method' in accordance with 'Ind AS 7 : Statement of Cash Flows'.



Signature

