



19th August, 2026

The General Manager
The Corporate Relationship Department
BSE Limited
1st floor, New Trading Ring,
Rotunda Building
P J Towers
Dalal Street, Fort
Mumbai 400 001
BSE Scrip Code: 500249

The Manager
Listing Department
National Stock Exchange of India
Limited
“Exchange Plaza”, C-1, Block G
Bandra-Kurla Complex
Bandra (E)
Mumbai 400 051
NSE Symbol: KSB

Subject: Intimation of Presentation for Investors Meet

Dear Sir/Madam,

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 please find enclosed herewith the presentation to be presented in the investors meet scheduled to be held on 19th August, 2026.

Please note that the above will be uploaded on the Company's website www.ksbindia.co.in.

Kindly take the same on records.

For KSB Limited

Shraddha Kavathekar
Company Secretary

Encl. as above

Institutional Investor's Meet

19th August 2026

CAUTIONARY STATEMENT

Cautionary Statement Regarding Forward-Looking Statements

This presentation may contain certain forward-looking statements relating to the Company's future business, developments and economic performance.

Such statements may be subject to a number of risks, uncertainties and other important factors, such as but not limited to:

- 1) Competitive pressures**
- 2) Legislative and regulatory developments**
- 3) Global, macroeconomic and political trends**
- 4) Fluctuations in currency exchange rates and general financial market conditions**
- 5) Delay or inability in obtaining approvals from authorities**
- 6) Technical developments**
- 7) Litigation**
- 8) Adverse publicity and news coverage**

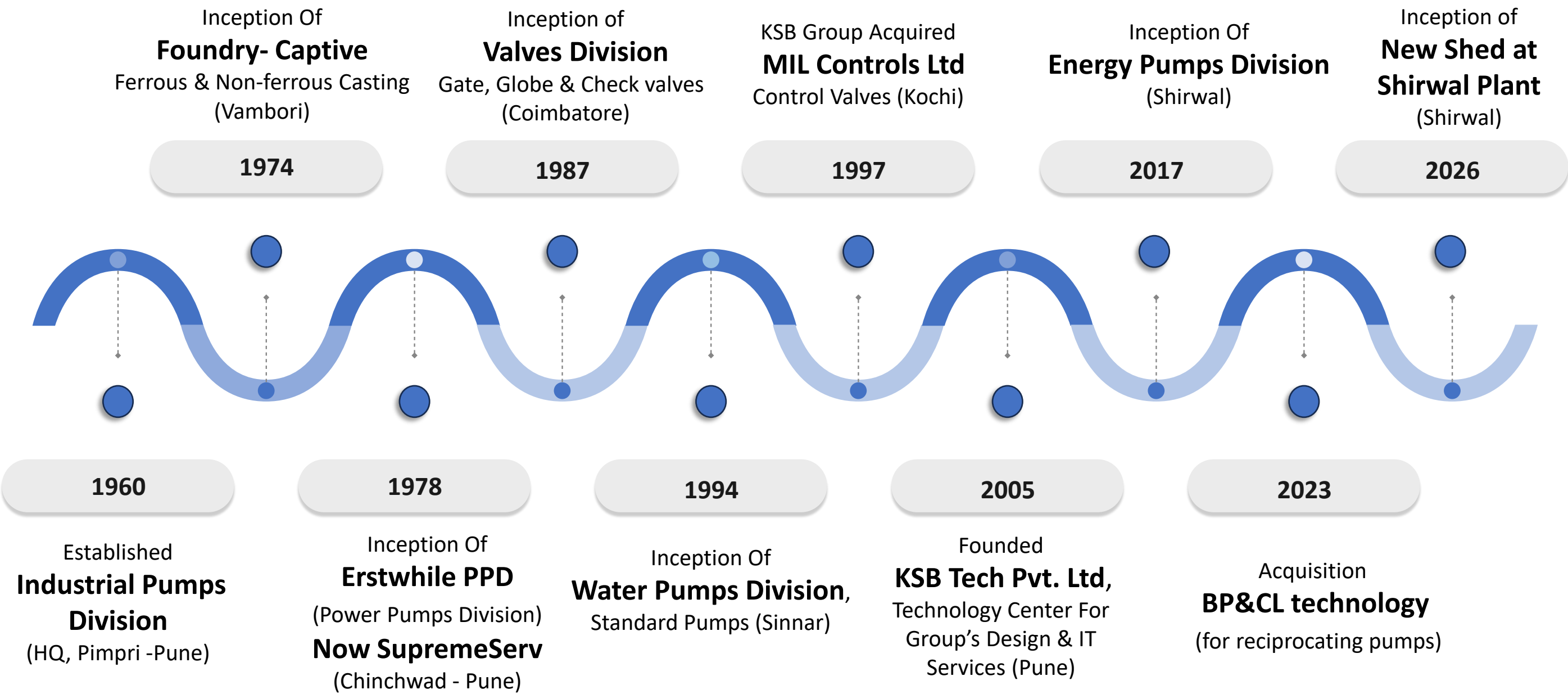
These could cause actual developments and results to differ materially from the statements made in this presentation. The Company assumes no obligation to update or alter forward-looking statements whether as a result of new information, future events or otherwise.

Investors' Meet 17-11-2025



KSB India – Snapshot

KSB India Milestones



PRESENCE OF KSB IN INDIA

KSB Limited

- ☐ Established – 1960
- ☐ HQ. – Pune, Maharashtra

☐ Network –

6 manufacturing plants
6 Service Stations
350+ service centres
22 warehouses

4 zonal offices
14 branch offices
800+ Authorized dealers



Bangladesh

- ☐ HQ. – Dhaka, Bangladesh
- ☐ Liaison Office.

KSB Tech Pvt. Ltd.

- ☐ Established – 2005
- ☐ HQ. – Pune, Maharashtra
- ☐ Technology Centre



KSB MIL Controls Limited

- ☐ Acquired – 1997
- ☐ HQ.– Meladoor, Kerala
- ☐ 1 Manufacturing Plant – Meladoor, Annamanada, Kerala



KSB India - Manufacturing Facilities

6



Pimpri, Pune (HQ & Head office, Industrial Pump Division)



Vambori (Foundry Division)



Chinchwad, Pune (SupremeServ Division)



Coimbatore, (Valves Division)

7



MANAGEMENT TEAM

8



****Names from Left to Right***

Mr. Nitin Patil

– Vice President IPD & EPD Operations & Chief Operating Officer – Nuclear Business for Pumps

Mr. Mohan Patil

– Vice President Human Resource

Mr. Rajeev Jain

– Managing Director

Mr. Mahesh Bhave

– Chief Finance Officer, Vice President Finance, DTC & Procurement

Mr. Sunil Bapat

– Vice President WPD & Foundry Operations & Chief Operating Officer – Solar Business for Pumps

Mr. Prashant Kumar

– Vice President Sales & Marketing

KSB LIMITED – BOARD OF DIRECTORS

9



**Mr. Gaurav Swarup,
Chairman**

- ❑ Associated with KSB from FY 2000.
- ❑ A mechanical engineer & MBA from Harvard University.
- ❑ MD of Paharpur Group, Chairman & MD of Industrial & Prudential Investment Co Ltd. and other several bodies corporates in and outside India.



**Dr. Stephan Bross,
Non Independent and
Non-executive Director**

- ❑ Associated with KSB from FY 2015.
- ❑ A mechanical engineer, an MBA and holds a doctorate
- ❑ Chief Technology Officer (CTO) of KSB SE & Co. KGaA, Germany
- ❑ Director of several other body corporates



**Dr. Matthias Schmitz,
Non Independent and
Non-executive Director**

- ❑ Associated with KSB Limited from FY 2017.
- ❑ A mechanical engineer, MBA and holds a Doctorate
- ❑ Chief Financial Officer (CFO) at KSB SE & Co. KGaA
- ❑ Director of several other body Corporates



**Mr. Rajeev Jain,
Managing Director**

- ❑ Managing Director of KSB Limited from 2016 .
- ❑ A mechanical engineer and Masters in management sciences
- ❑ Has been holding directorships in several KSB group Companies.



**Mr. Ulhas Yargop ,
Independent Director**

- ❑ Associated with KSB since FY 2024
- ❑ B.Tech in Mechanical Engineering (IIT Madras) & MBA (Harvard)
- ❑ 40+ years' experience in Finance, IT, Sustainability, CSR



**Mr. U. C. Muktibodh,
Independent Director**

- ❑ Associated with KSB since FY 2025
- ❑ Expert in Nuclear Power expert; ex-Technical Director, NPCIL
- ❑ B.Tech (Mech) & Master's in Nuclear Engg (BARC)



**Ms. Sharmila Barua
Roychowdhury,
Independent Director**

- ❑ Associated with KSB Limited from FY 2018.
- ❑ A lawyer by profession and holds bachelor's degree in social studies in human behaviour.



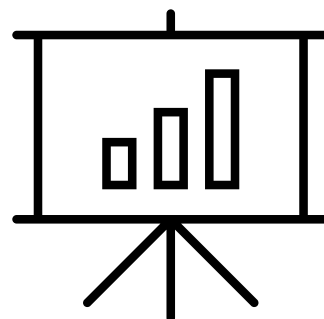
**Mr. Vishal Kampani,
Independent Director**

- ❑ Associated with KSB since FY 2024
- ❑ Holds Master of Commerce & Master of Science (Finance) from London Business School
- ❑ Expertise: Investment Banking, Real Estate, Private Equity
- ❑ Director at JM Financial Group

The background is a light blue collage of financial and industrial imagery. It includes several bar charts with blue bars, line graphs with blue lines and dots, and pie charts. In the bottom left, there is a white calculator. On the right side, there is a 3D bar chart with a blue line graph showing an upward trend, and a small blue industrial pump or motor. The overall theme is business and finance.

Financial Performance

Revenue from Sales (MINR)



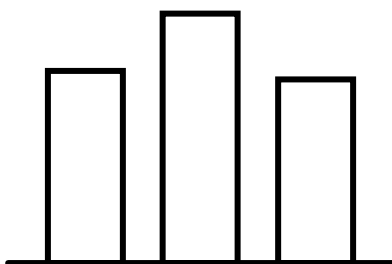
12,920

Half Year ended
30th June 2026

12,621

Half Year ended
30th June 2025

EBITDA (MINR)



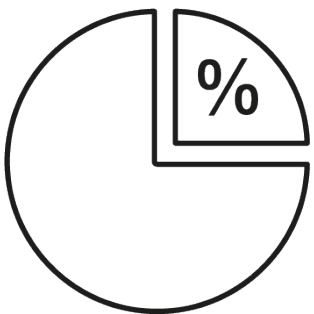
1,465

Half Year ended
30th June 2026

1,707

Half Year ended
30th June 2025

Profit Before Tax (MINR)



1,279

Half Year ended
30th June 2026

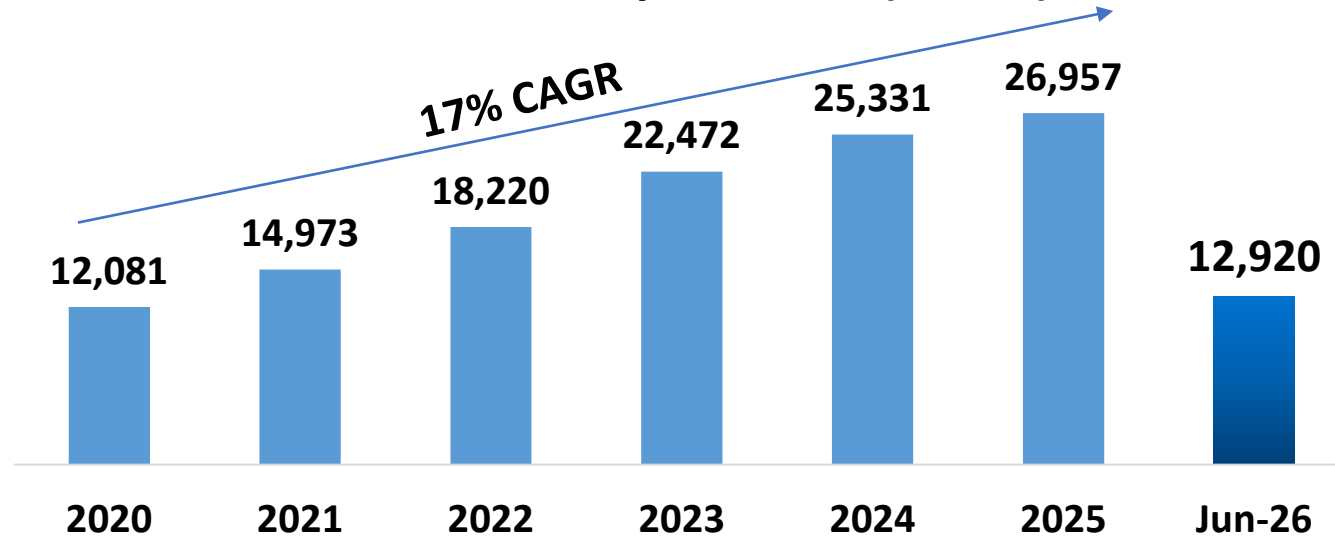
1,607

Half Year ended
30th June 2025

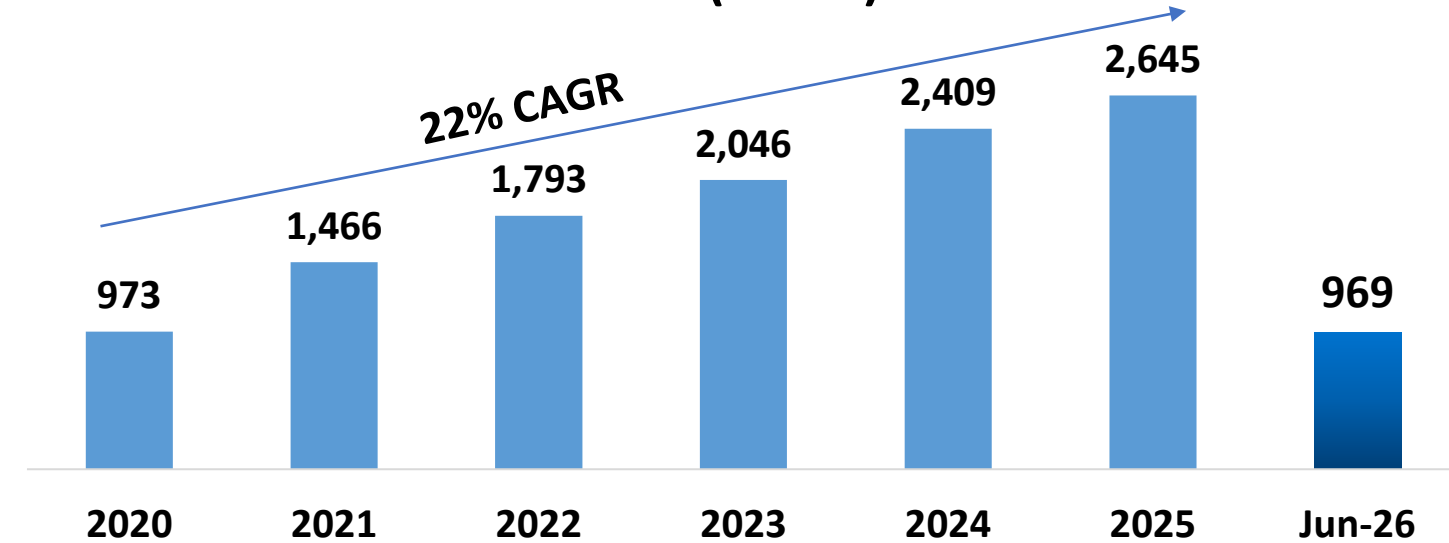
Consistent Performance Indicators

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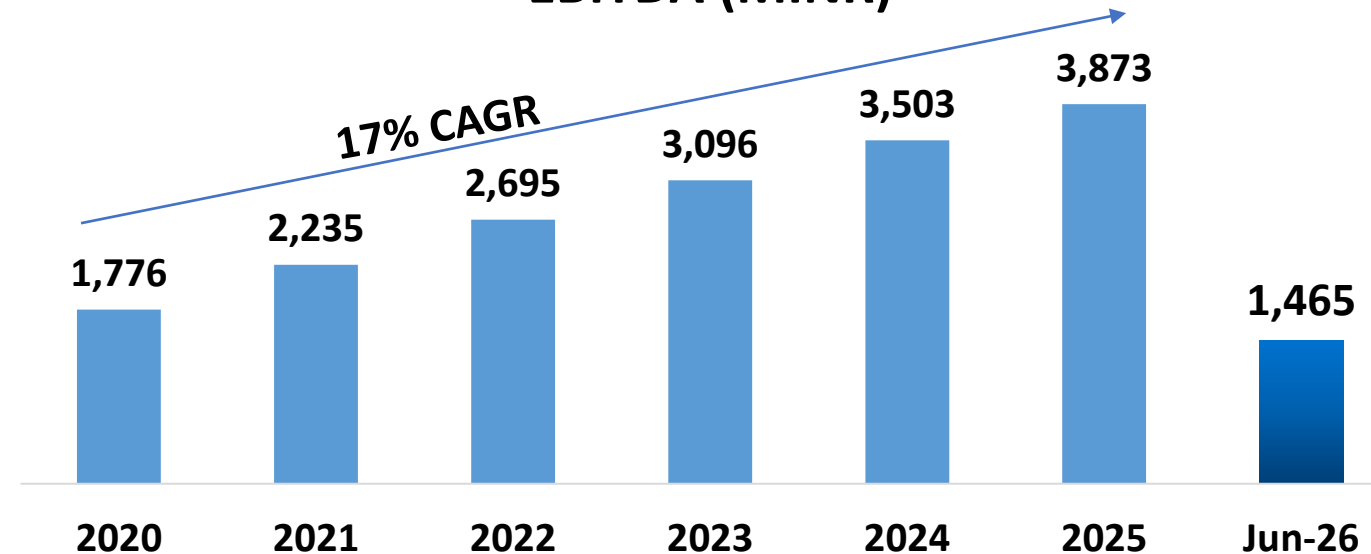
Revenue from Operations (MINR)



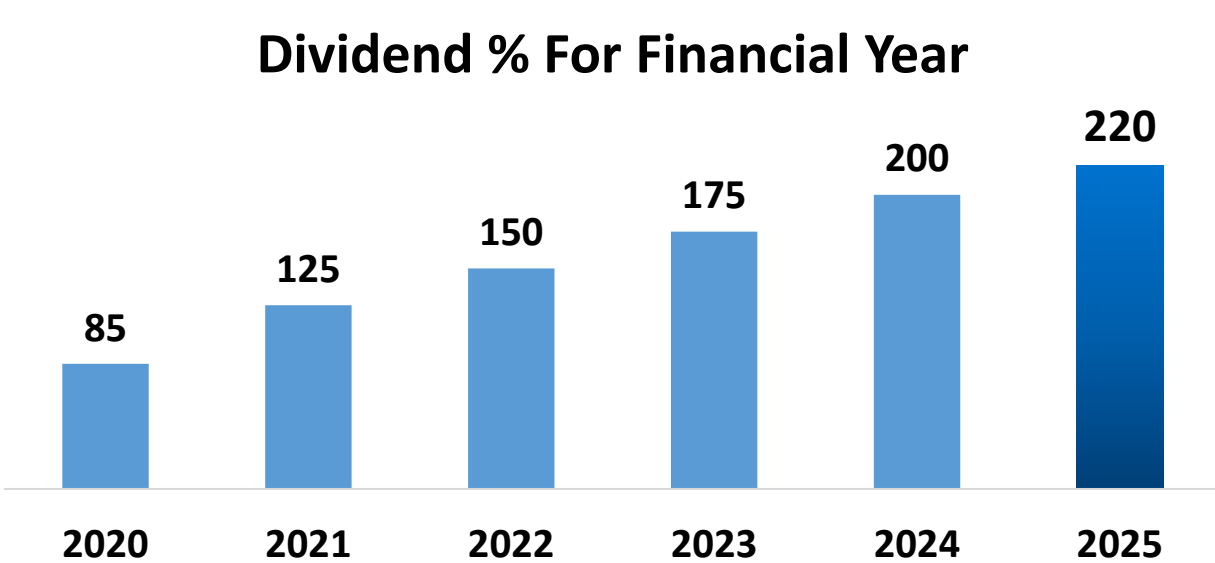
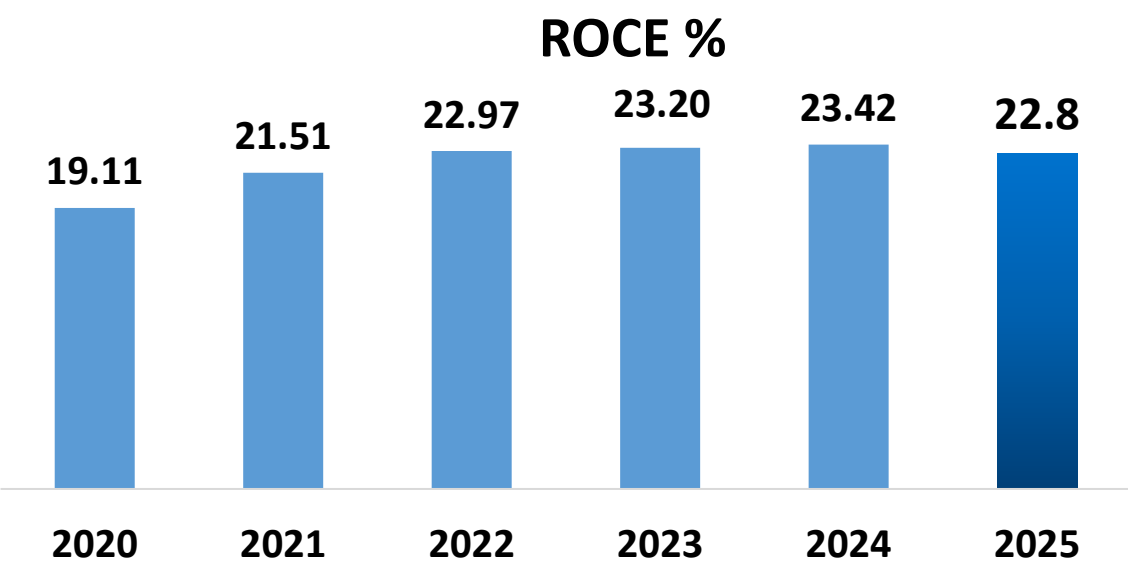
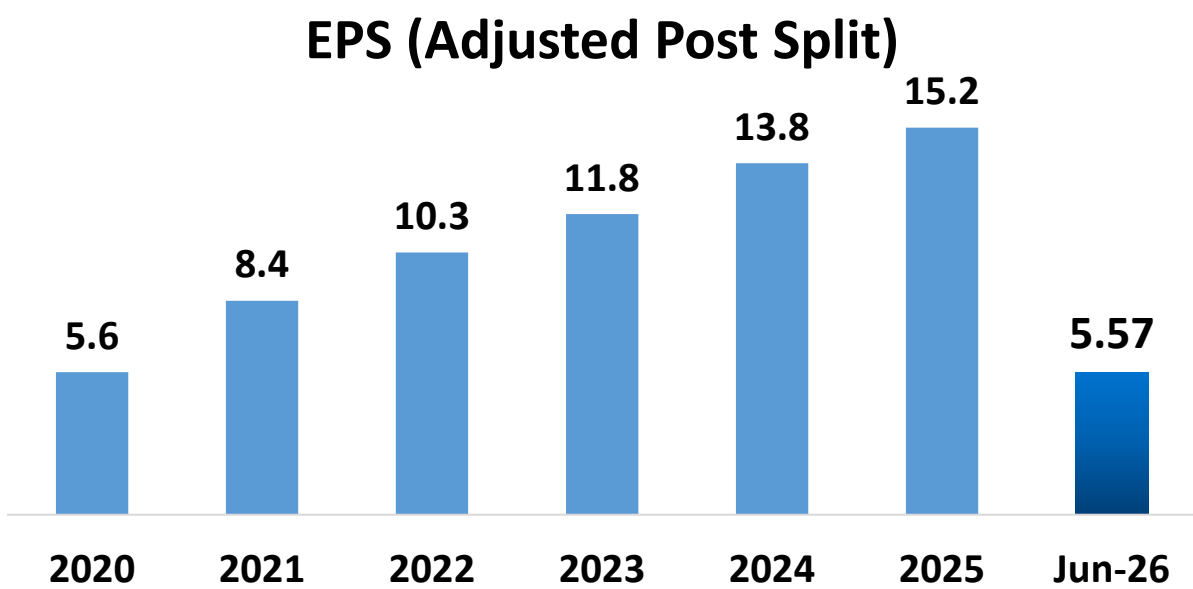
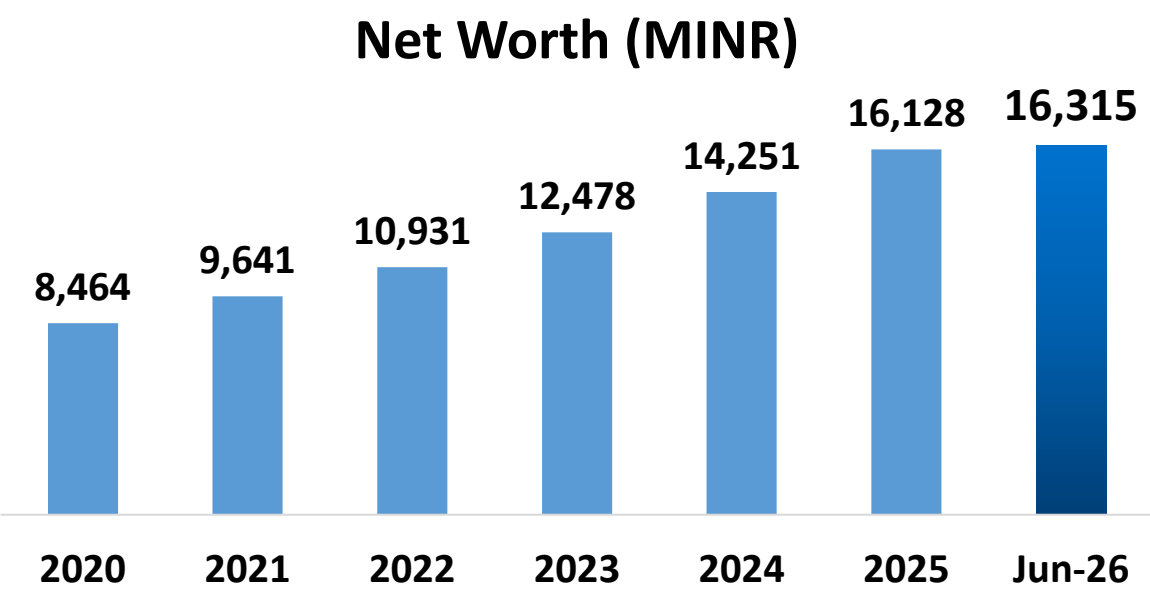
PAT (MINR)



EBITDA (MINR)



Consistent Value Creation for Investors



ROCE – excluding impact of labor code is 24.0%.



Note – ROCE with cash and bank.

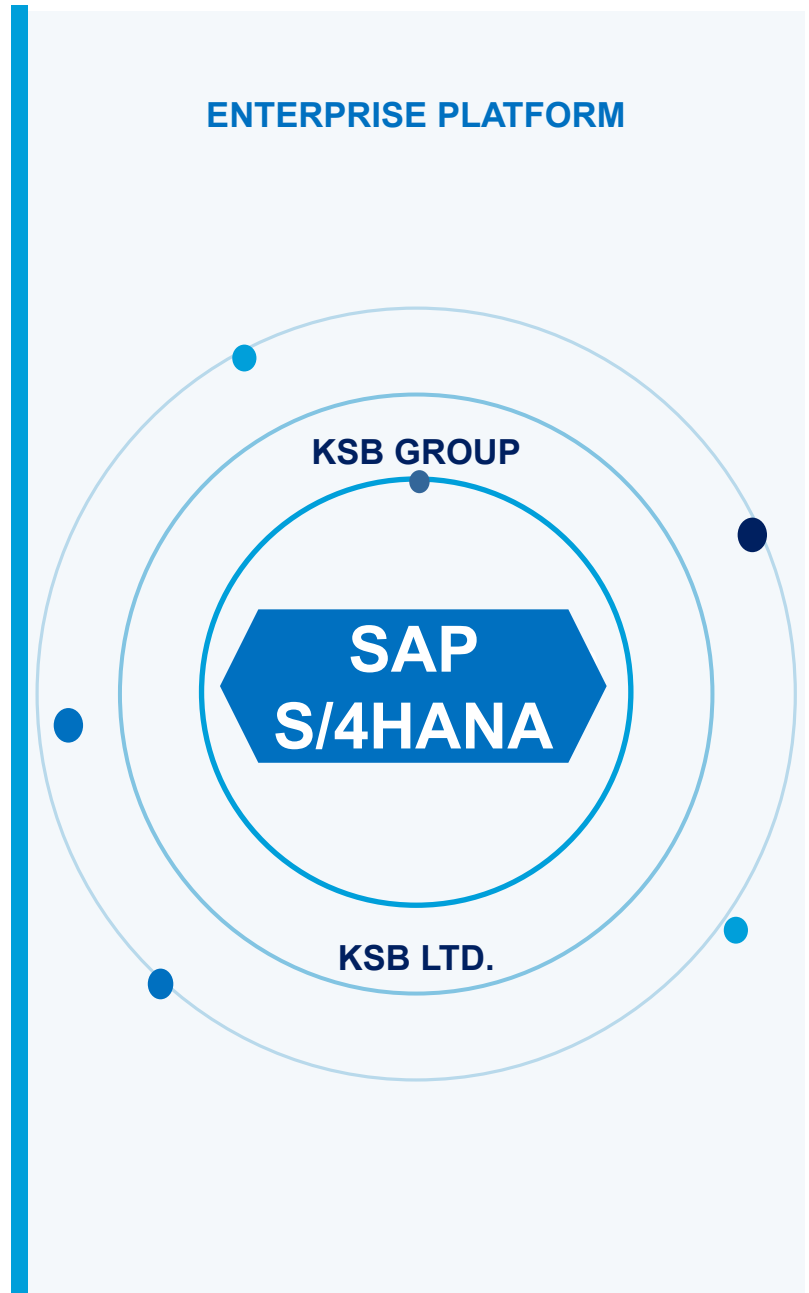
01 Implementation underway

The KSB Group is implementing SAP S/4HANA platform and expected to go live in H1 of FY 2027.

02 Benefits

- i. Real time insights - faster and data driven decisions
- ii. Process automation - Higher efficiency, lower manual efforts
- iii. Integrated Operations - One platform across Company's functions
- iv. Scalable and future ready - Supports growth and digital transformation
- v. Enhanced controls - Better transparency and governance

Note: There will be some cost impact in FY 2027, final amount is yet to be determined.





Business Highlights

Fields of applications for our products

17



ENERGY



BUILDING SERVICES



GENERAL INDUSTRY



**PETROCHEMICALS /
CHEMICALS**



MINING



WATER

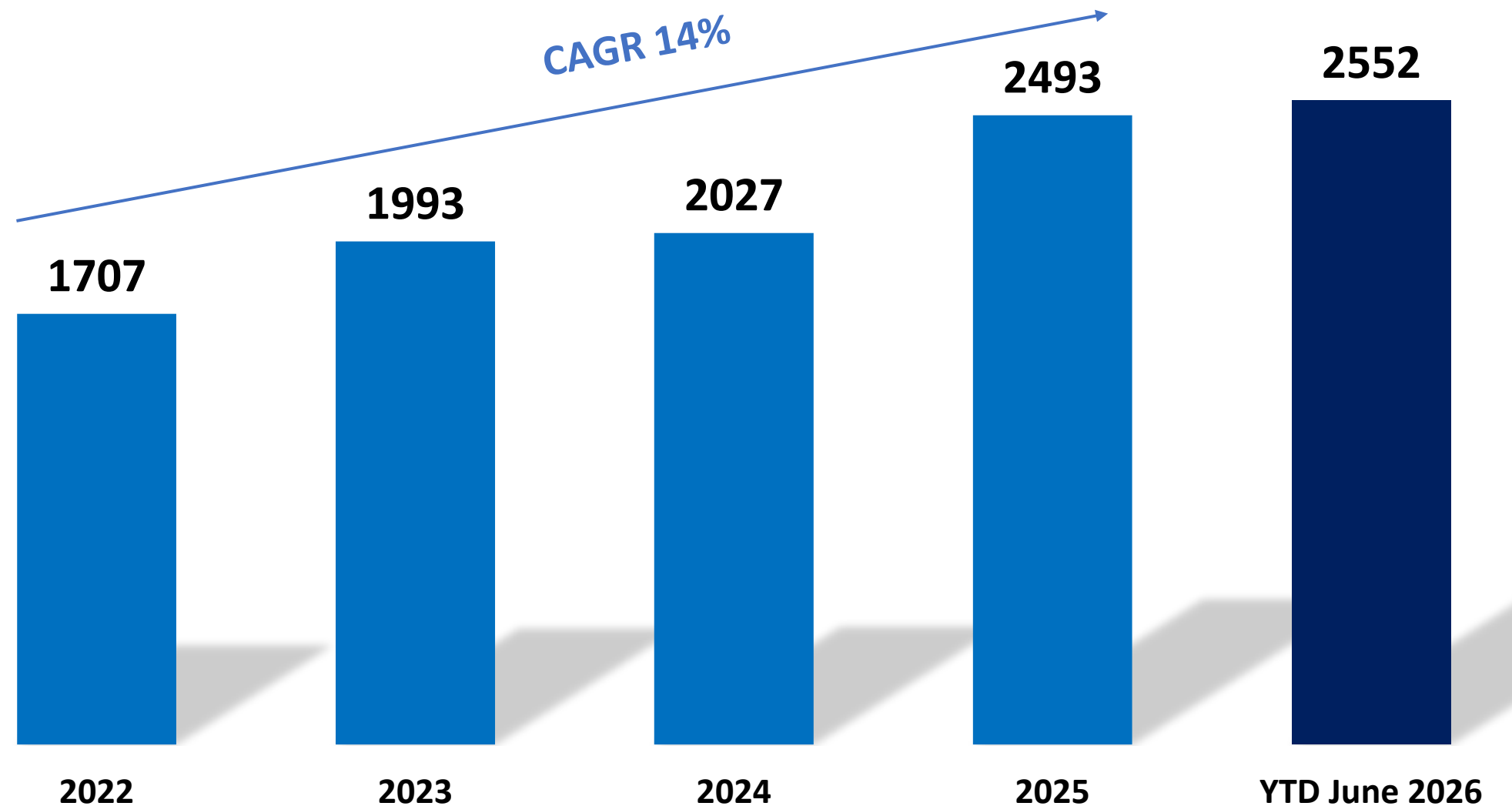
6 market areas

21 submarkets

Consistent Growth in Order Intake *(Average OI per Month)*

18

(Domestic + Exports) W/o Nuclear (In MINR)

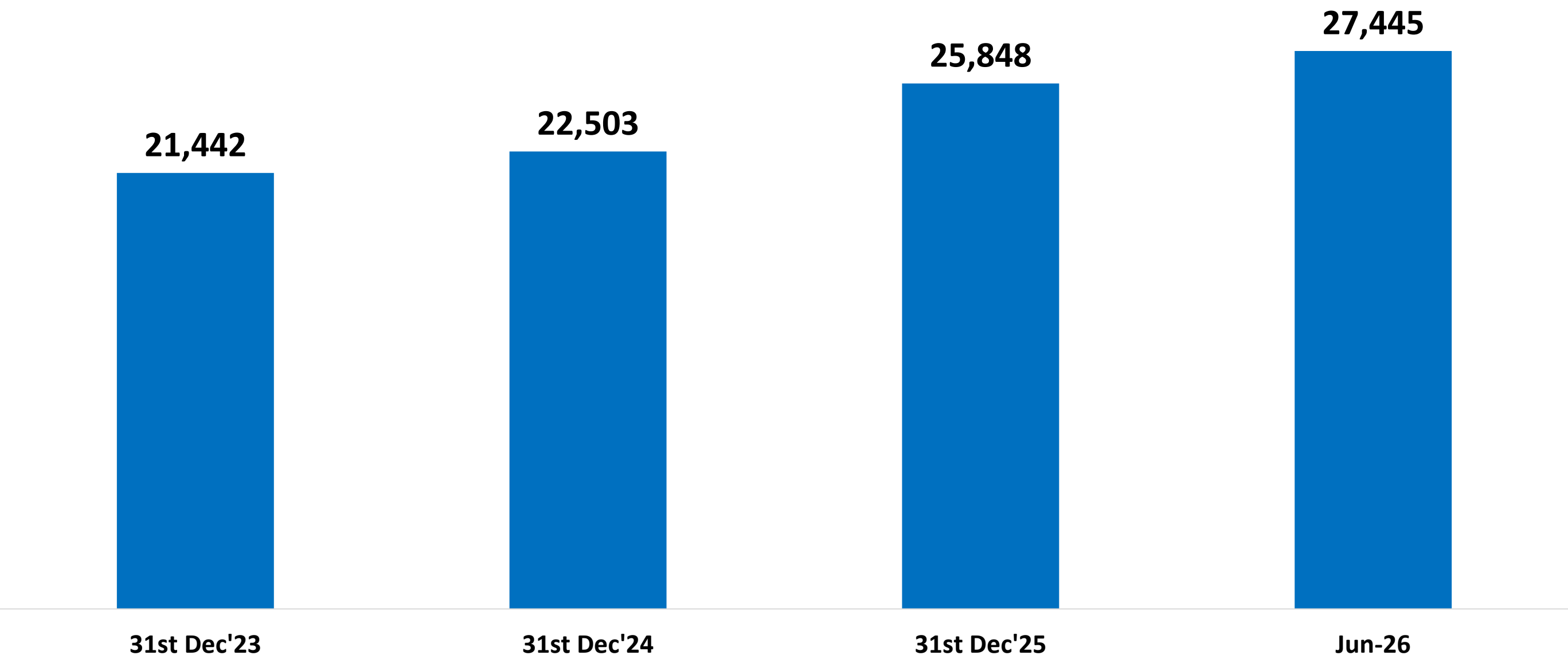


Total OI H1 2026

W/o Nuclear : 15,307 MINR

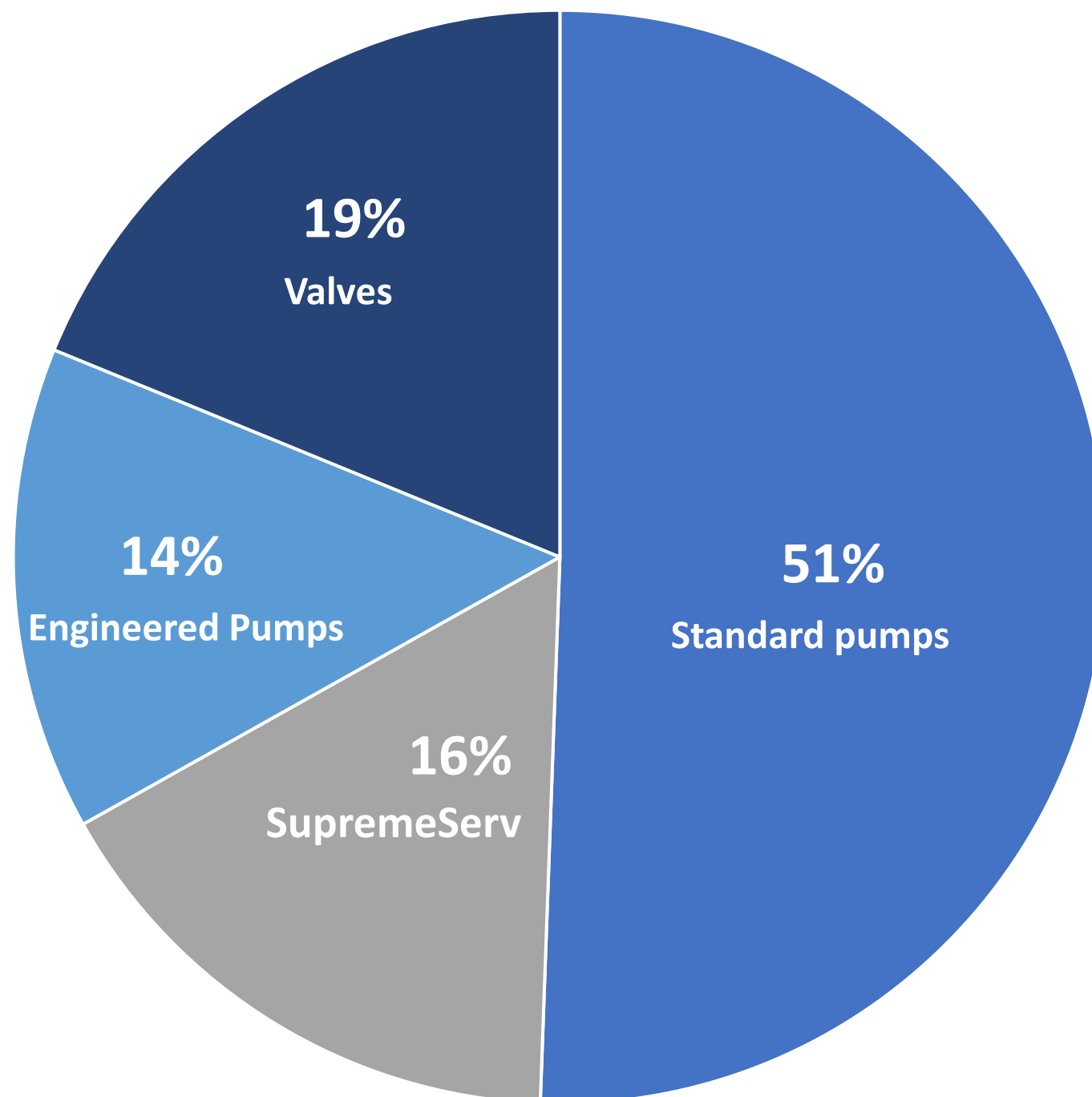
With Nuclear : 15,528 MINR

Strong Orders On Hand, Supporting Future Growth



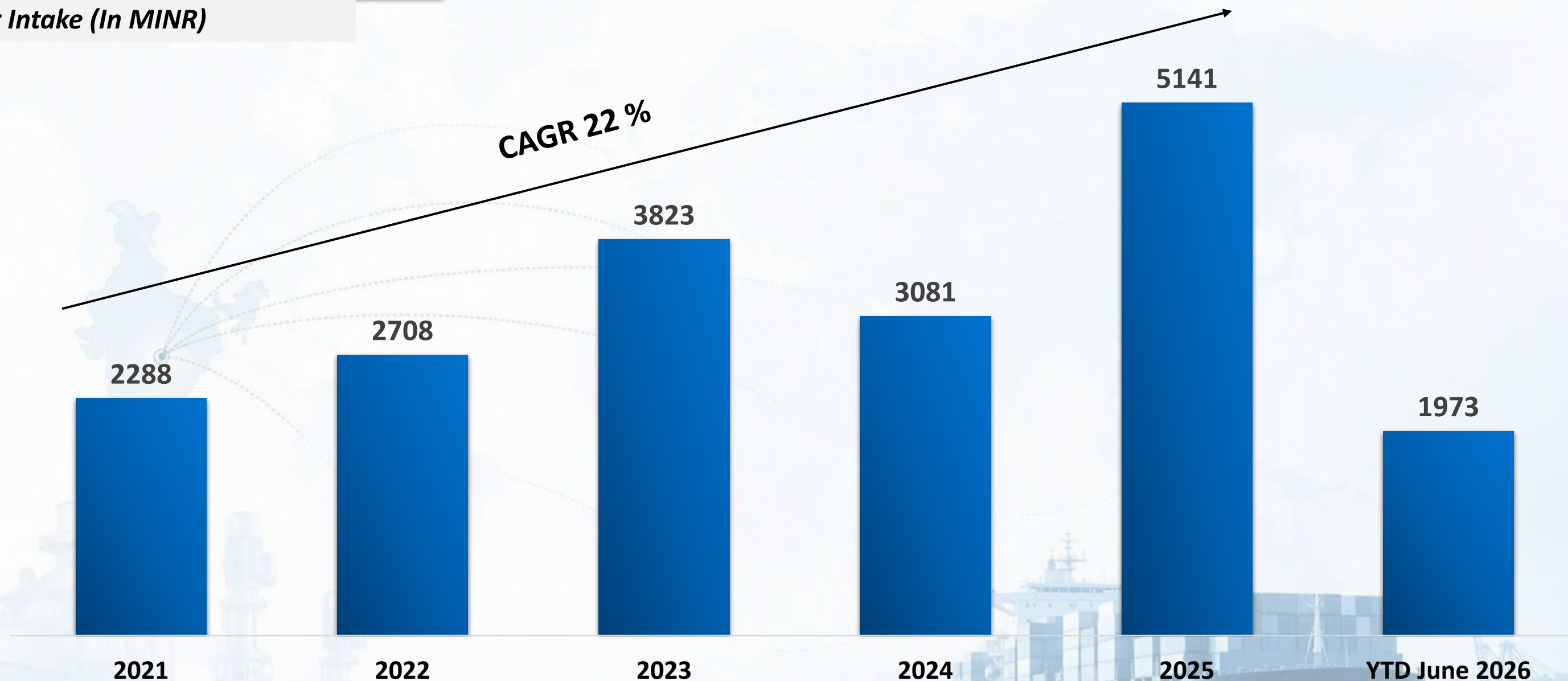
Total Orders On Hand (MINR)

Order Intake Overview: Distribution of Domestic Business



Export Business

Order Intake (In MINR)



Note : Order Intake excludes Nuclear exports.



Key Growth Drivers

Key Growth Drivers – i. Energy (Conventional)

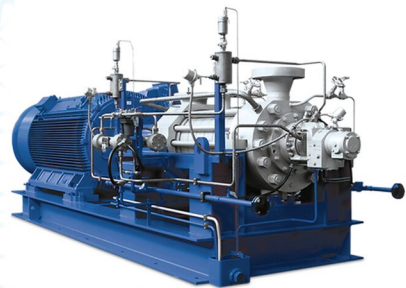
23

Key Order Wins

- | | |
|--|---|
| 01 Boiler Feed Pump (BFP) Packages for Thermal Power Projects | 02 Condensate Transfer Pump (CTP) Packages for Power Generation Applications |
| 03 Refinery & Hydrocarbon Processing Pump Packages | 04 First Localized LUV / Boiler Circulation Pump Order |

Product Portfolio

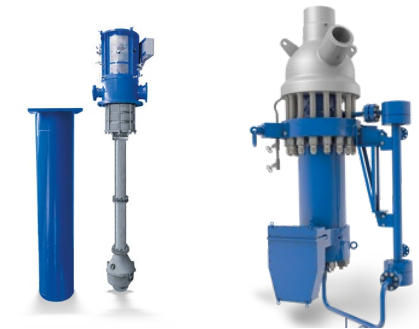
HG / HDA / HGB / HGC



CHTR / OMEGA



LUV / WKTA–WKTB / YNK



Key Growth Drivers – ii. Water/Waste water

Key Order Wins

- 01

Municipal Water Supply & Distribution Projects
- 02

Desalination Applications
- 03

Rural Water Supply & Infrastructure Projects
- 04

Strengthened presence in sustainable water management & infrastructure investments

Product Portfolio

Waste Water Application

Submersible



End Suction



Line Shaft Pumps



Water Application

End Suction



Horizontal Split Case



Multi-stage



Key Growth Drivers – iii. Commercial Building Services

Key Order Wins

- 01

Metro Rail & Urban Infrastructure Projects
- 02

Commercial Real Estate Developments
- 03

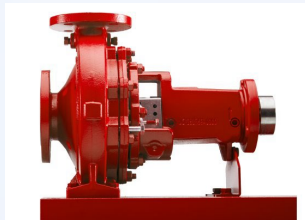
Residential Township & Mixed-Use Projects
- 04

Large Institutional & Building Services Applications

Product Portfolio

Firefighting

Gamma FFX / ETN FXM



ETN FXM : FM and UL Approved.



Pressure Boosting

moviBOOST



HVAC

ETA Series



Smart Building Solutions

IE5 Etaline Pro

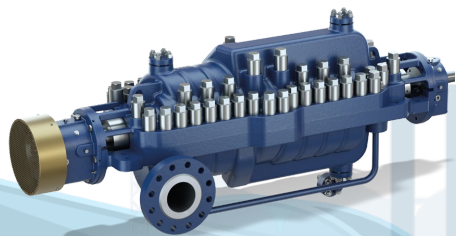


Key Order Wins

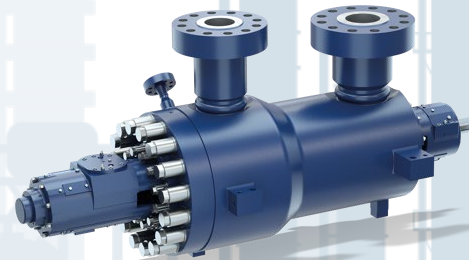
- 01 Gas Separation & Processing Applications
- 02 Petrochemical Capacity Expansion Projects
- 03 Refinery Process Pump Applications
- 04 Strengthened presence in large-scale domestic and international petrochemical investments

Product Portfolio

CHTRa



CHTR / CHTD



CHTD



RPHd / RPHv





Emerging Segments

Emerging Segments – i. Marine Business

Key Order Wins

01 Commercial Shipbuilding Applications

03 Coast Guard Vessel Applications

02 Battery-Electric & Green Marine Propulsion Projects

04 Growing Presence in India's Marine & Shipbuilding Sector

Product Portfolio



ILN / ILNC / ILNR



AU / AU-Monobloc



Cooling, Bilge & Utility Water Systems

Emerging Segments – ii. New Technologies

Key Order Wins

- | | |
|--|--|
| <p>01 Green Hydrogen
Electrolyser & Hydrogen Infrastructure Applications
Hydrogen Production & Processing Systems</p> <hr/> | <p>02 Railways
Railway Propulsion & Traction Applications
Transportation Electrification Projects</p> <hr/> |
| <p>03 Renewable Energy
Wind Turbine Cooling Applications
Generator & Inverter Cooling Systems</p> <hr/> | <p>04 Strategic participation in renewable energy ecosystem</p> <hr/> |

Product Portfolio

Green Hydrogen



Magnochem

Railways



Etaseco-RVP

Renewable Energy



Movitec

Emerging segments- iii. Data Centre

Key Order Wins

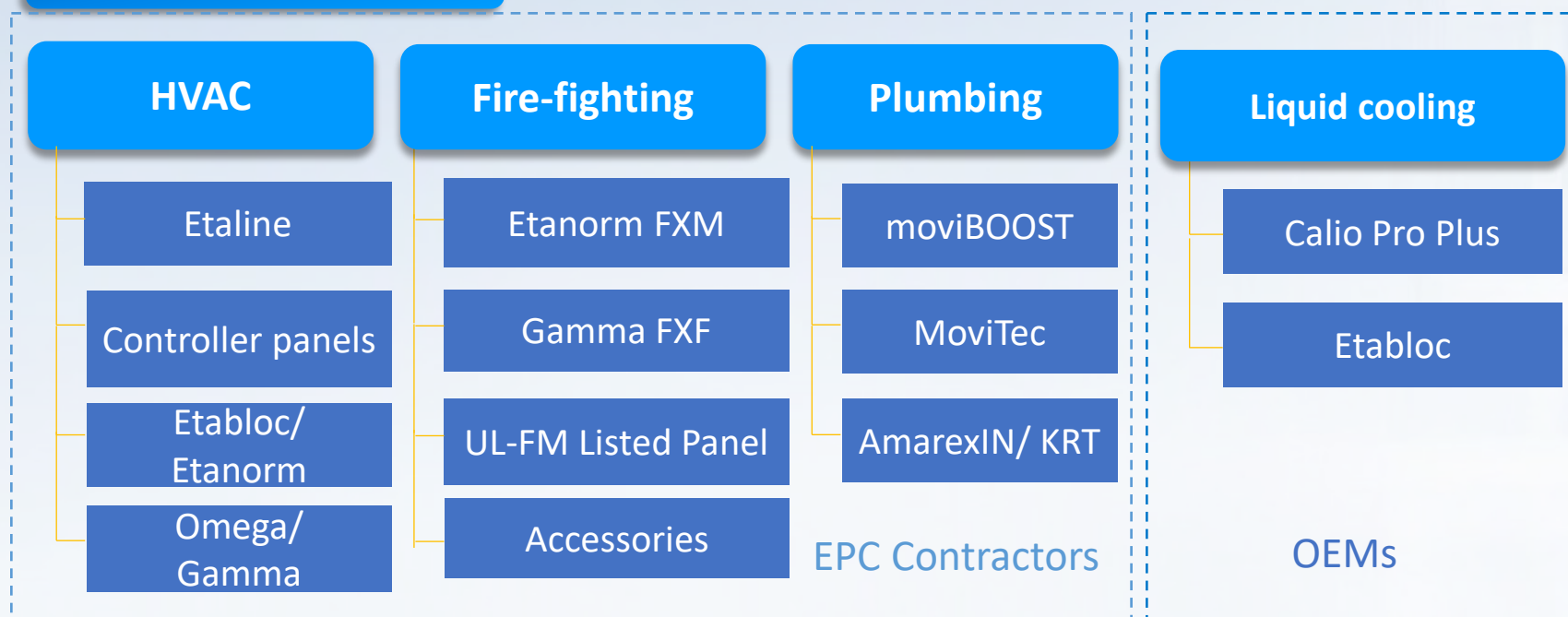
Leading OEM

- ❑ Data Centre Cooling Infrastructure
- ❑ Precision Thermal Management Applications

Commercial Building Services

- ❑ Mission-Critical Water Circulation Systems
- ❑ Strengthened participation in hyperscale and enterprise Data Centre developments

Product Portfolio



Data Centre Opportunity

Strengthening participation in hyperscale and enterprise data center developments through cooling, water circulation and liquid cooling solutions.



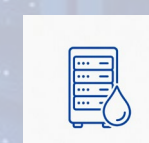
HVAC



Firefighting



Plumbing



Liquid Cooling

A photograph of a nuclear power plant. In the foreground, a large blue industrial pump is visible on the left. In the background, there are two large cooling towers emitting white steam, and a building with a dome. The scene is set against a blue sky with some clouds.

Energy / Nuclear Segment Highlights

- Dedicated Nuclear Organization.
- Qualified quality manpower including level 3 qualifications & ASME section III NB requirements
- First pump company to get ISO 19443 (ITNS- Important To Nuclear safety) certification

Plant established in 2017 with the site size of 1,00,000 sq mt.

Salient Features:

- Best in class and State of art Factory
- Nuclear mechanical seal manufacturing and Dynamic testing set-up
- IGBC Green factory building - Platinum rating (Global Excellence)
- Dust-free Environment / Better working condition
- Roof top Solar - 1000 kW
- Digitized Test Bed
- Dedicated bays Under one-roof processing pumps

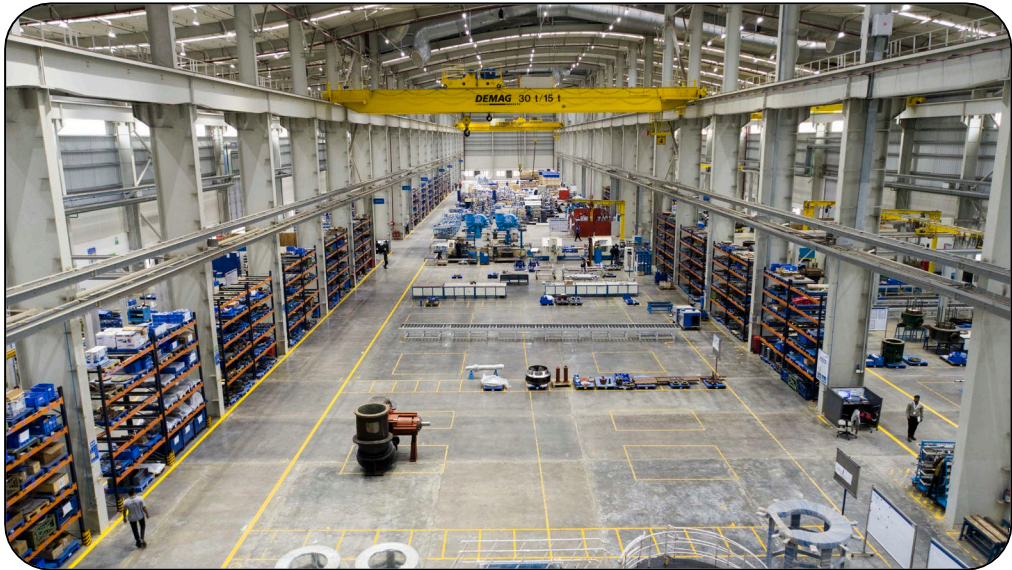
Shop Glimpses : Manufacturing Excellence



Machine Shop



Test Field Shop



Assembly Shop





Major segments catered :

- Nuclear power plant
- Thermal power plant
- Oil and Gas industry



Expanded manufacturing footprint at Shirwal



Large-scale production shed



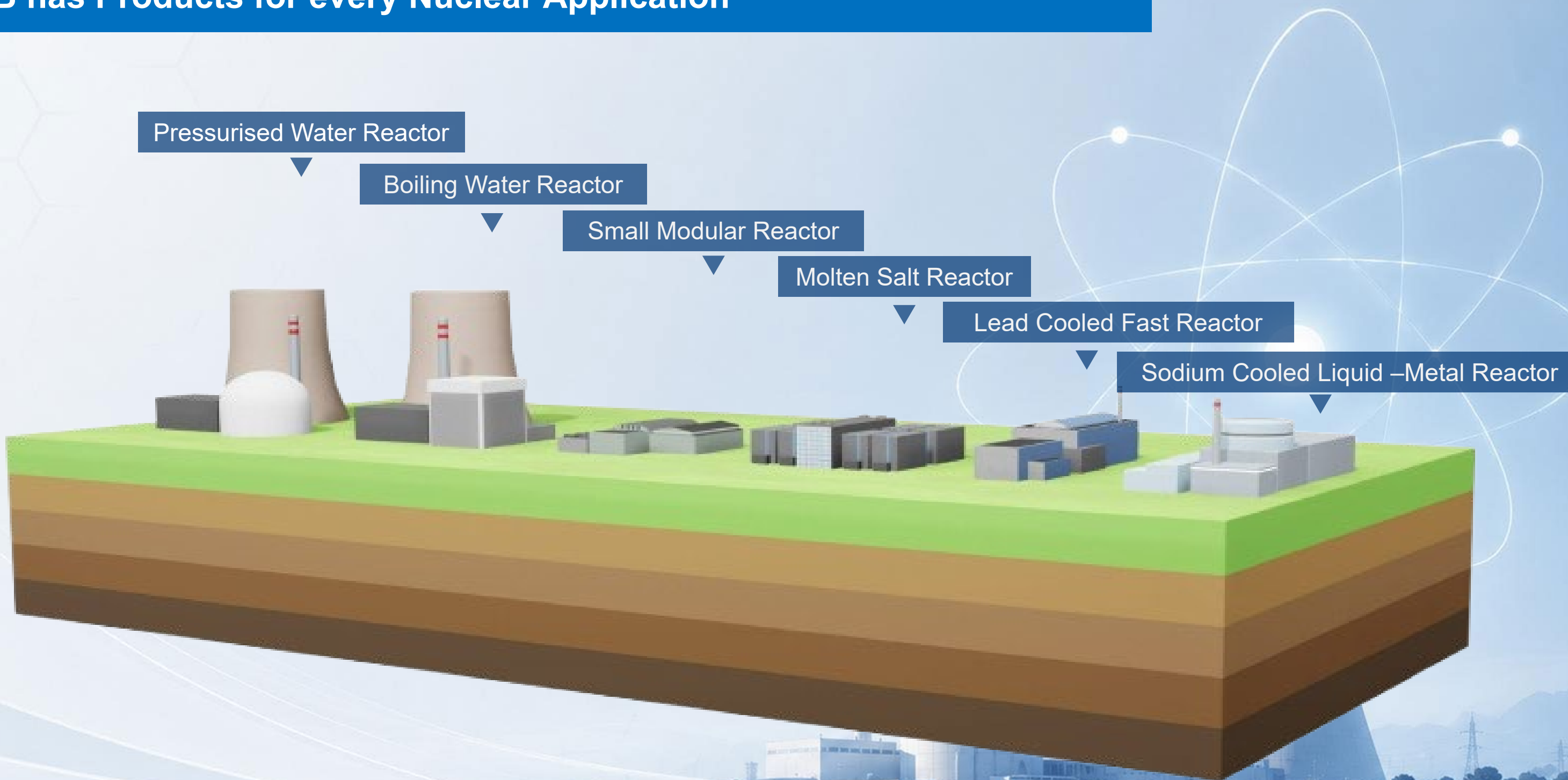
Facility inauguration

Projected Capacity Addition of 20%



Product Gallery

KSB has Products for every Nuclear Application



Products for every Application

Primary circuit

- Reactor coolant recirculation
- Emergency cooling and residual heat removal
- Safety injection
- Reactor water clean-up
- Volumetric control system

Secondary circuit

- Feed water
- Main condensate



RUV reactor coolant pump



RER / RSR reactor coolant pump



LUV reactor water clean-up pump



RTS Turbine driven pump



RHM high-pressure charging pump



YNK booster pump



RHD main feed pump



WKV condensate extraction pump



CPK auxiliary pump



CHTD: Suitable for boiler-feed water for super critical power plants typically for 660 MW & above



YNK: Pump for Boiler Feed application



WKTA/ WKTB: Pumps for Condensate extraction and transfer in power plants up to 800MW



KWPK: Slurry recirculation pump used in Flue Gas Desulphurization



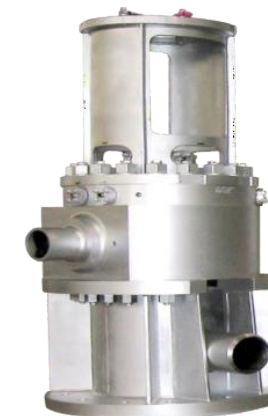
CHTR: Suitable for boiler-feed water and refinery applications



CHTRa: Suitable for Oil & Gas Industry, Energy Industry, Water/Wastewater Industry, Mining Industry, Metal



RSR: Primary coolant pump for Nuclear Power Project



RVRI: Pump suitable for Nuclear Power Project



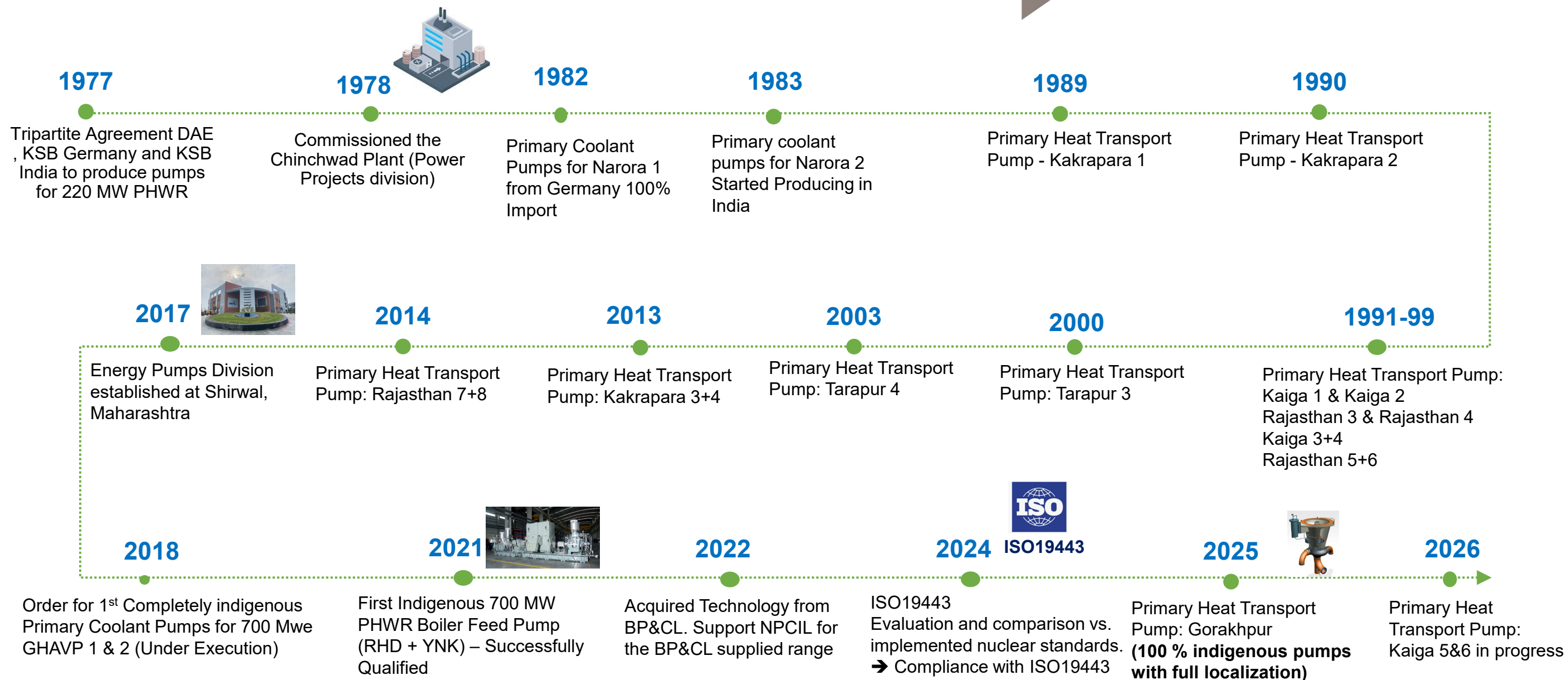
RHD: Pump for Boiler Feed application

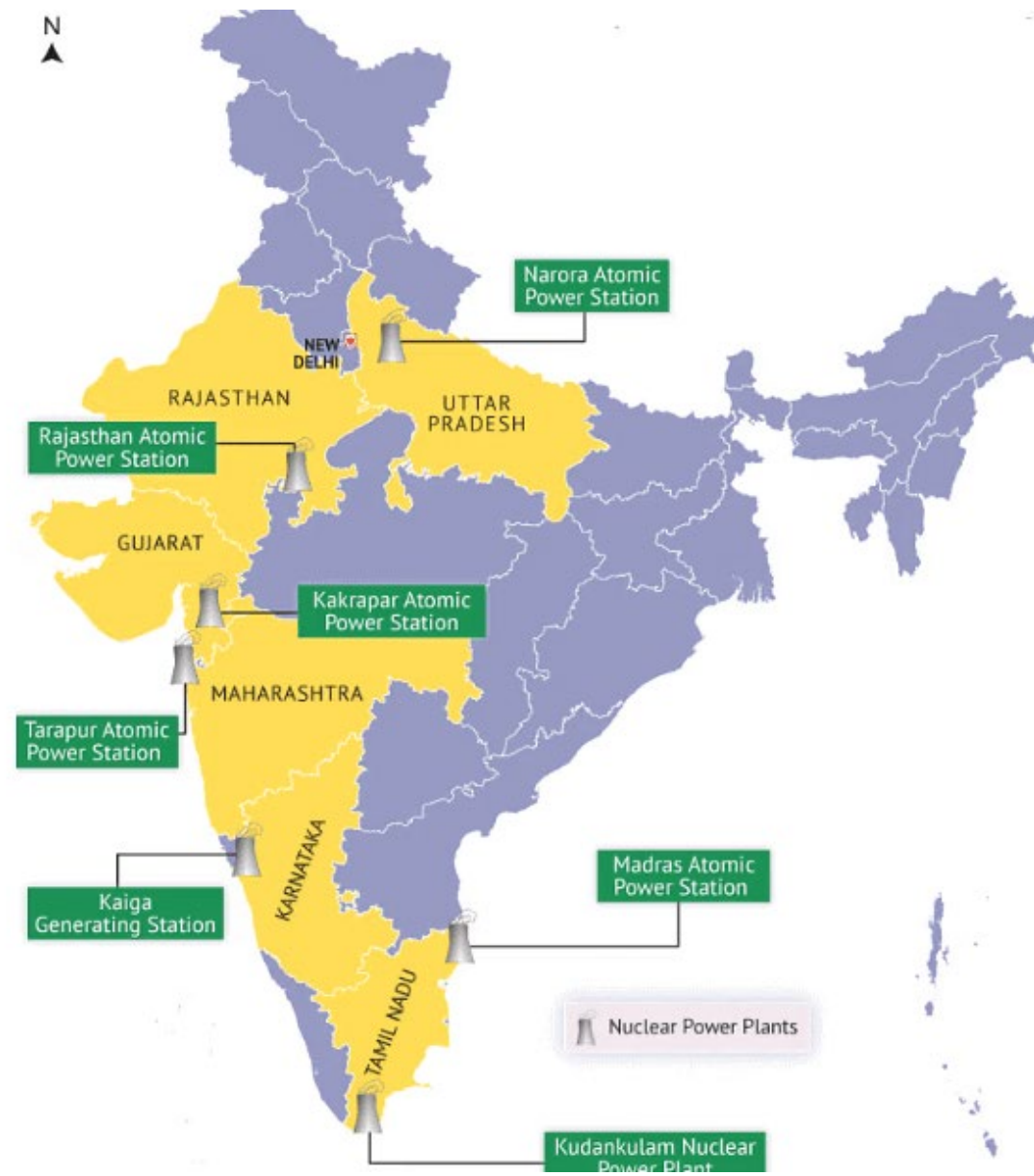
Nuclear Journey

KSB India's Nuclear Journey

India Journey – 5 decades at Glance

Progressive Localisation for various projects from 220 Mwe to 700 Mwe





220 Mwe PHWR

Narora 1 & 2

Kakrapara 1 & 2

Rawatbhata 3 – 6

Kaiga 1 – 4

540 Mwe / 700 Mwe PHWR

Tarapur 3-4

Kakrapara 3 & 4

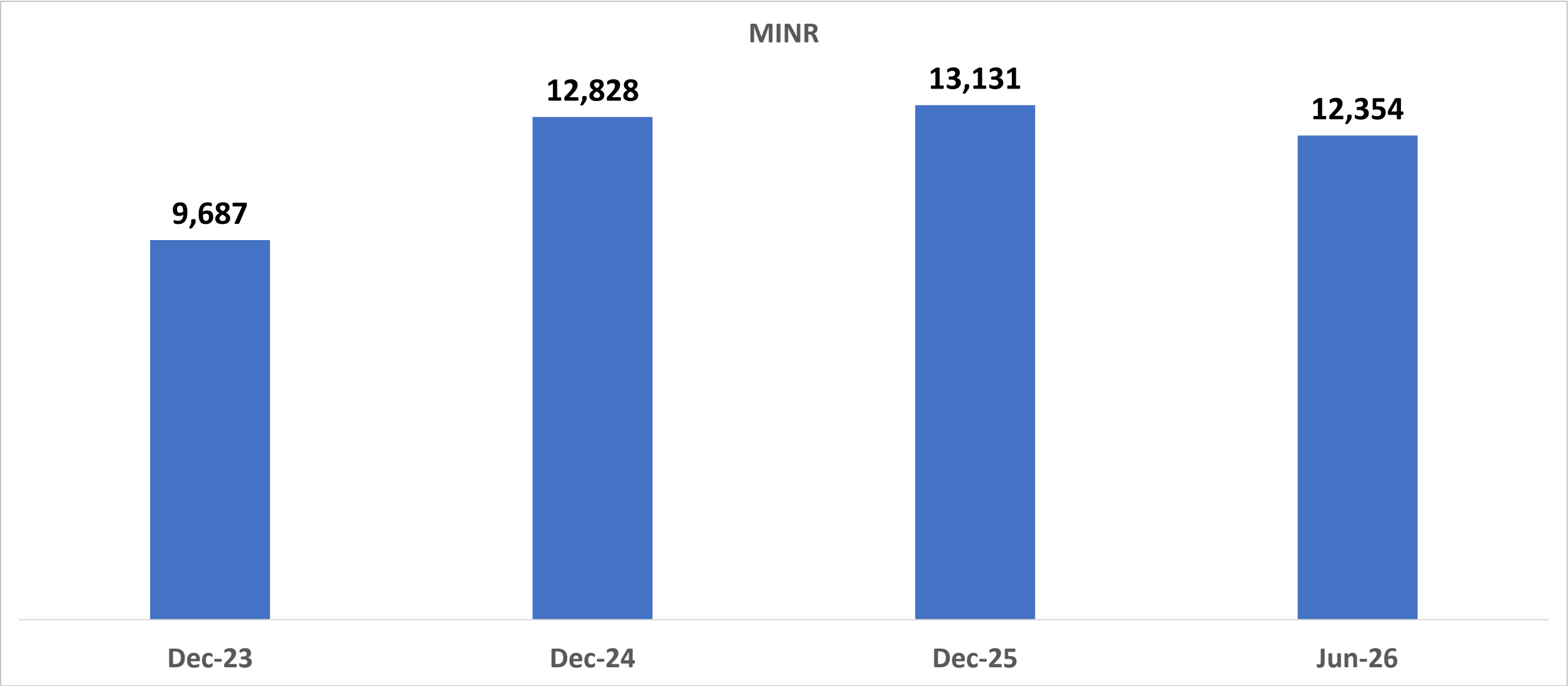
Rawatbhata 7 & 8

700Mwe PHWR Under Manufacturing

GHAVP 1 & 2

Kaiga 5 & 6

Business Outlook



KSB Limited's entry into the substantial export market for nuclear pumps and involves the supply of eight Critical Safety Class 2 Pumps for two units (Unit 5 and Unit 6) of a newly established Nuclear Power Plant in Europe

Orders on Hand include pumps for

- GHAVP 1 & 2
- Kaiga 5 & 6
- Kudankulam project



INDIA 2047 MISSION

POWERING A DEVELOPED INDIA

Nuclear Energy for a Sustainable Tomorrow




KSB

PARTNERING INDIA'S NUCLEAR JOURNEY
WITH ENGINEERING EXCELLENCE & RELIABLE SOLUTIONS

- 8 reactors (6.6 GW) under construction
- 10 reactors (7 GW) in pre-project stage
- Target: 22,480 MW by 2031-32
- Long-Term Goal: 100 GW by 2047

Expansion Plans

- ₹20,000 Cr for Small Modular Reactors (SMRs)
- 5 indigenous SMRs by 2033
- Bharat Small Reactors (BSRs): 220 MW for captive use

Technological Initiatives

- Atomic Energy Act and Liability Act amendments- private sector participation in nuclear energy development
- NTPC to invest \$62B for 30 GW nuclear capacity

Policy & Investment

KSB's Capability

- Invested in its capacity to meet the expectations
- Access to all latest designs of NPP technology making complete product basket offering
- Has 47 years of experience of executing nuclear projects with stable supply chain
- Acquisition of BP&CL range of pumps complimenting the nuclear offering
- Kudankulam Safety Package of 107 pumps under manufacturing at KSB Shirwal building the capability

KSB stands fully prepared and committed to powering India's vision of 100 GW nuclear capacity by 2047.



**Investors' Meet 19th August 2026 :
Answering Your Questions!**

**VIKSIT
BHARAT**



SASHAKT BHARAT • SAMRUDH BHARAT • ATMANIRBHAR BHARAT



Thank You!