



17th March, 2026

The General Manager
The Corporate Relationship Department
BSE Limited
1st floor, New Trading Ring,
Rotunda Building
P J Towers
Dalal Street, Fort
Mumbai 400 001
BSE Scrip Code: 500249

The Manager
Listing Department
National Stock Exchange of India
Limited
“Exchange Plaza”, C-1, Block G
Bandra-Kurla Complex
Bandra (E)
Mumbai 400 051
NSE Symbol: KSB

Subject: Intimation of Presentation for investors meet.

Dear Sir/Madam,

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 please find enclosed herewith the presentation to be presented in the investors meet scheduled to be held on 17th March, 2026.

Please note that the above will be uploaded on the Company's website www.ksbindia.co.in.

Kindly take the same on records.

For KSB Limited

Shraddha Kavathekar
Company Secretary

Encl. as above



Institutional Investor's Meet

17th March 2026



CAUTIONARY STATEMENT

Cautionary Statement Regarding Forward-Looking Statements

This presentation may contain certain forward-looking statements relating to the Company's future business, developments and economic performance.

Such statements may be subject to a number of risks, uncertainties and other important factors, such as but not limited to:

- 1) **Competitive pressures**
- 2) **Legislative and regulatory developments**
- 3) **Global, macroeconomic and political trends**
- 4) **Fluctuations in currency exchange rates and general financial market conditions**
- 5) **Delay or inability in obtaining approvals from authorities**
- 6) **Technical developments**
- 7) **Litigation**
- 8) **Adverse publicity and news coverage**

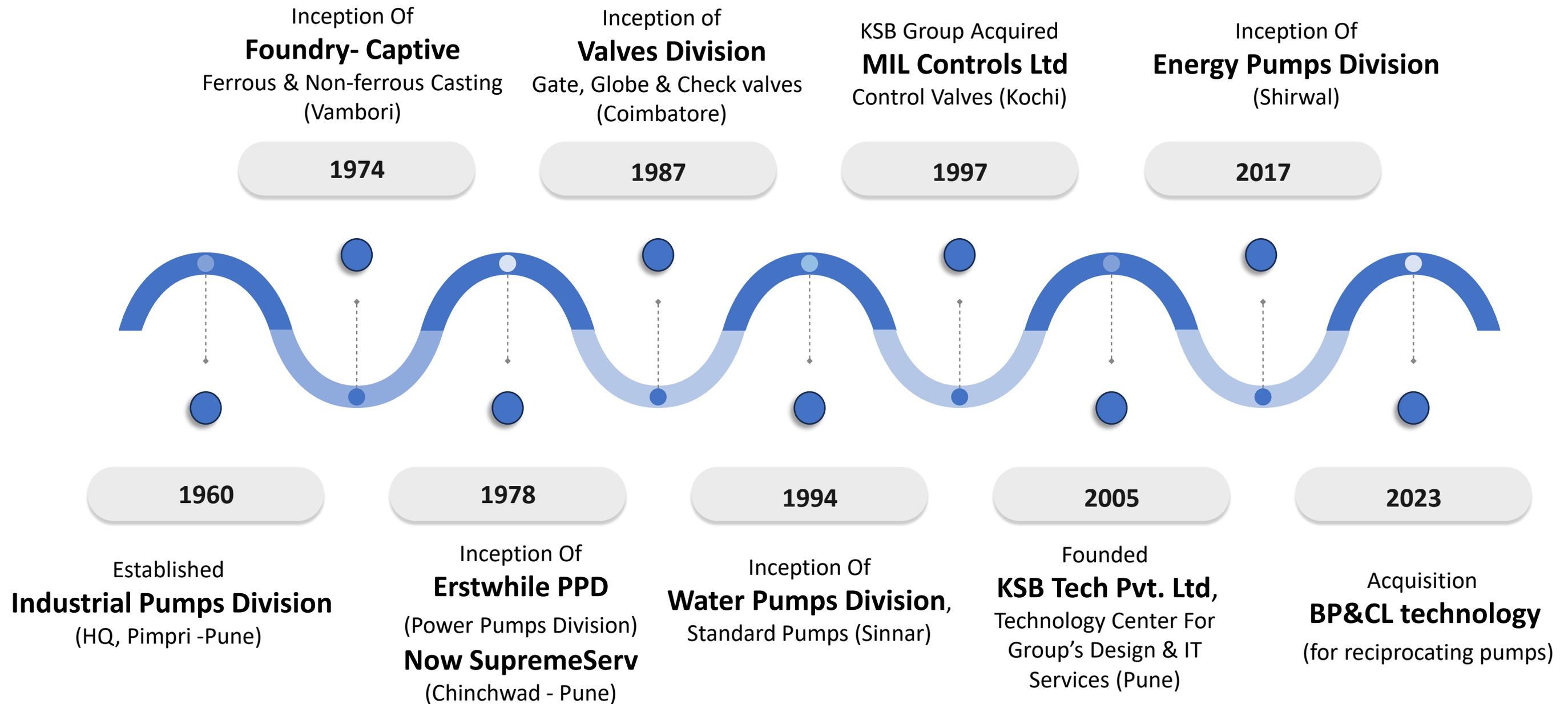
These could cause actual developments and results to differ materially from the statements made in this presentation. The Company assumes no obligation to update or alter forward-looking statements whether as a result of new information, future events or otherwise.

Investors' Meet 17.03.2026



KSB India – Snapshot

KSB India Milestone Timeline



PRESENCE OF KSB IN INDIA

KSB Limited

- ❑ Established – 1960
- ❑ HQ. – Pune, Maharashtra
- ❑ Network –
 - 6 manufacturing plants
 - 6 Service Stations
 - 350+ service centres
 - 22 warehouses



4 zonal offices
14 branch offices
800+ Authorized dealers



Bangladesh

- ❑ HQ. – Dhaka, Bangladesh
- ❑ Liaison Office.

KSB Tech Pvt. Ltd.

- ❑ Established – 2005
- ❑ HQ. – Pune, Maharashtra
- ❑ Technology Centre



KSB MIL Controls Limited

- ❑ Acquired – 1997
- ❑ HQ.– Meladoor, Kerala
- ❑ 1 Manufacturing Plant – Meladoor, Annamanada, Kerala



KSB India - Manufacturing Facilities



Pimpri, Pune (HQ & Head office, Industrial Pump Division)



Shirwal, Satara (Energy Pump Division), 60 km from Pune



Water Pump Division Nashik (Standard Pump)



Vambori (Foundry Division)

KSB India - Manufacturing Facilities



Coimbatore, (Valves Division)



Chinchwad, Pune
(SupremeServ Division)



Kochi (HQ & Factory MIL)





**Mr. Gaurav Swarup,
Chairman**

- ❑ Associated with KSB from FY 2000.
- ❑ A mechanical engineer & MBA from Harvard University.
- ❑ Chairman & MD of Industrial & Prudential Investment Company Limited and other several bodies corporates in and outside India.



**Dr. Stephan Bross,
Non Independent and
Non-executive Director**

- ❑ Associated with KSB from FY 2015.
- ❑ A mechanical engineer, an MBA and holds a doctorate
- ❑ Chief Technology Officer (CTO) of KSB SE & Co. KGaA, Germany
- ❑ Director of several other body corporates



**Dr. Matthias Schmitz,
Non Independent and
Non-executive Director**

- ❑ Associated with KSB Limited from FY 2017.
- ❑ A mechanical engineer, MBA and holds a Doctorate
- ❑ Chief Financial Officer (CFO) at KSB SE & Co. KGaA
- ❑ Director of several other body Corporates



**Mr. Rajeev Jain,
Managing Director**

- ❑ Managing Director of KSB Limited from 2016 .
- ❑ A mechanical engineer and Masters in management sciences
- ❑ Has been holding directorships in several KSB group Companies.



**Mr. Ulhas Yargop ,
Independent Director**

- ❑ Associated with KSB since FY 2024
- ❑ B.Tech in Mechanical Engineering (IIT Madras) & MBA (Harvard)
- ❑ 40+ years' experience in Finance, IT, Sustainability, CSR



**Mr. U. C. Muktibodh,
Independent Director**

- ❑ Associated with KSB since FY 2025
- ❑ Expert in Nuclear Power expert; ex-Technical Director, NPCIL
- ❑ B.Tech (Mech) & Master's in Nuclear Engg (BARC)



**Ms. Sharmila Barua
Roychowdhury,
Independent Director**

- ❑ Associated with KSB Limited from FY 2018.
- ❑ A lawyer by profession and holds bachelor's degree in social studies in human behaviour.



**Mr. Vishal Kampani,
Independent Director**

- ❑ Associated with KSB since FY 2024
- ❑ Holds Master of Commerce & Master of Science (Finance) from London Business School
- ❑ Expertise: Investment Banking, Real Estate, Private Equity
- ❑ Director at JM Financial Group



****Names from Left to Right***

Mr. Nitin Patil

– Vice President IPD & EPD Operations and Nuclear Business & Chief Operating Officer – Nuclear Business for Pumps

Mr. Mohan Patil

– Vice President Human Resource

Mr. Rajeev Jain

– Managing Director

Mr. Mahesh Bhawe

– Chief Finance Officer, Vice President Finance, DTC & Purchase

Mr. Sunil Bapat

– Vice President WPD Operations & Foundry Plant & Chief Operating Officer – Solar Business for Pumps

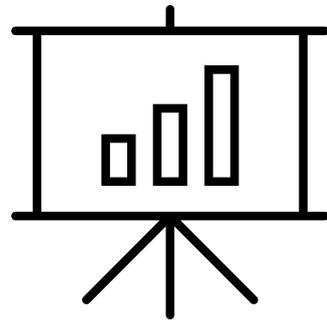
Mr. Prashant Kumar

– Vice President Sales & Marketing



Financial Performance

EBITDA (MINR)



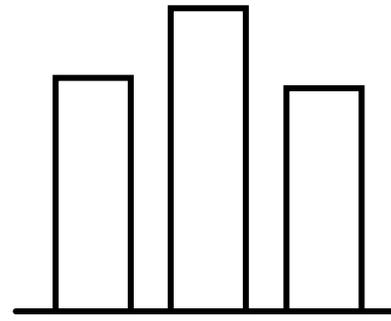
3,873

Year ended
31st December 2025

3,503

Year ended
31st December 2024

Revenue from sales (MINR)



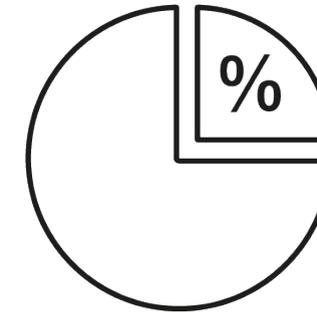
26,957

Year ended
31st December 2025

25,331

Year ended
31st December 2024

Profit Before Tax (MINR)



3,526

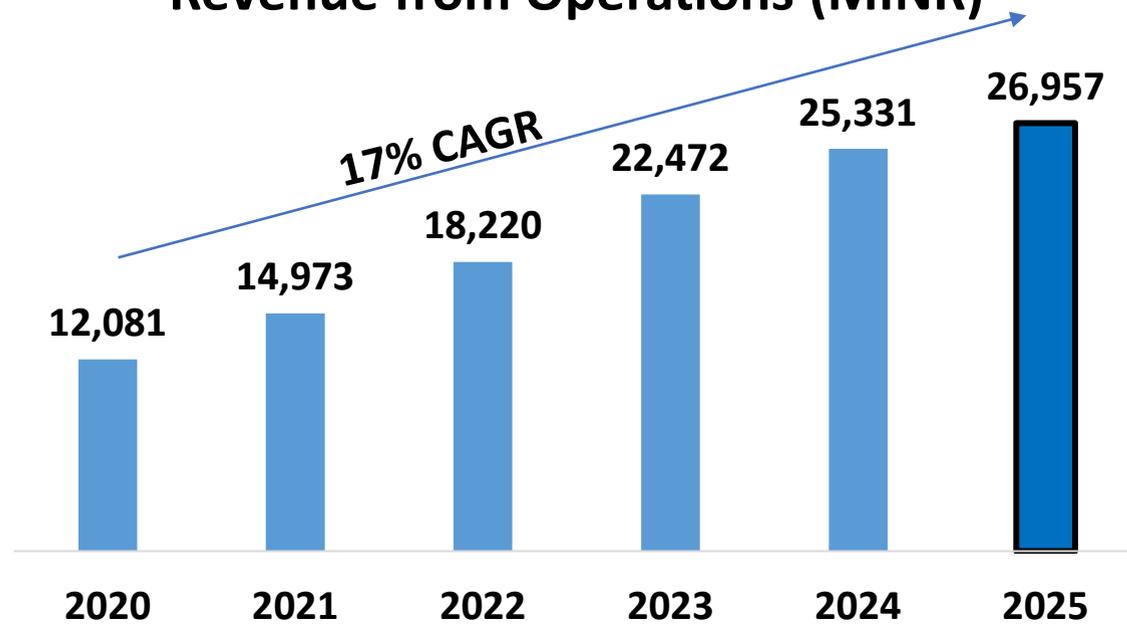
Year ended
31st December 2025

3,220

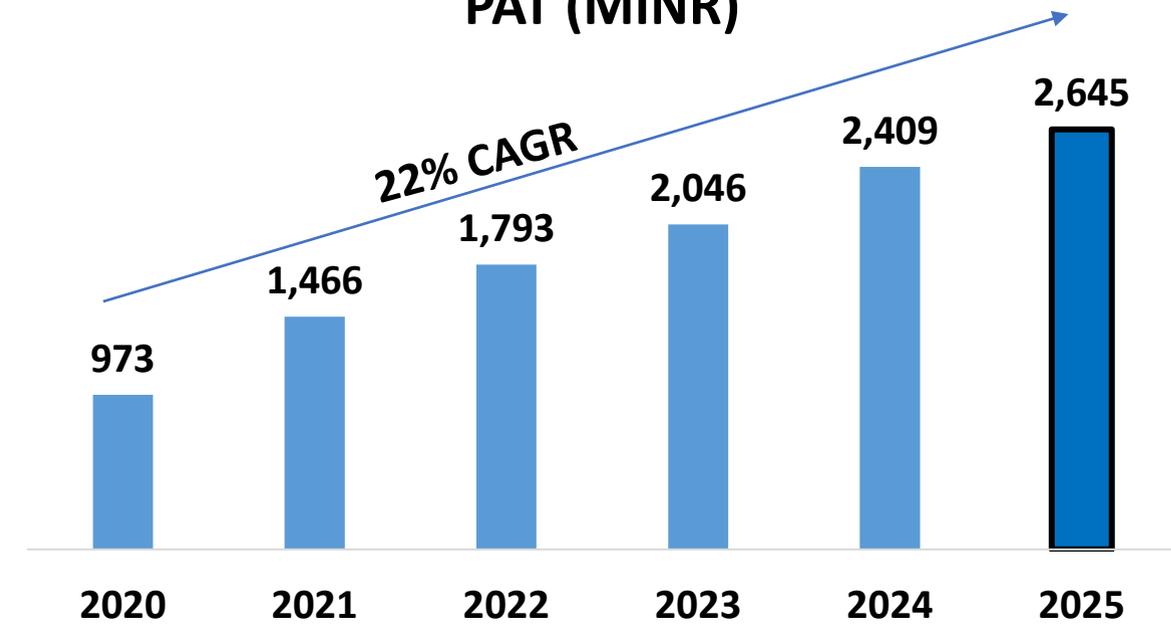
Year ended
31st December 2024

Consistent Performance Indicators

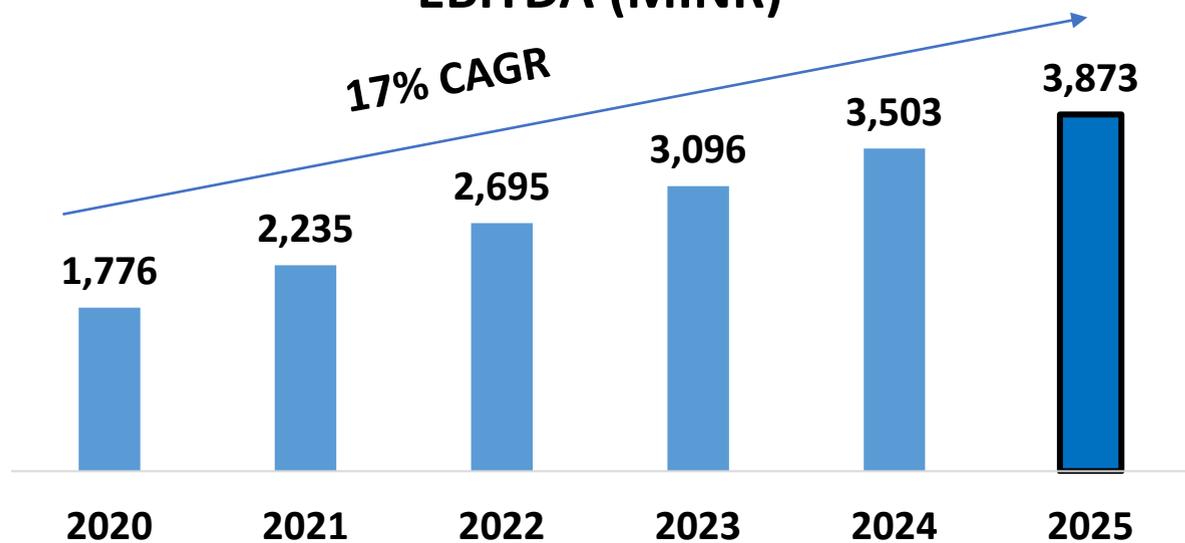
Revenue from Operations (MINR)



PAT (MINR)



EBITDA (MINR)



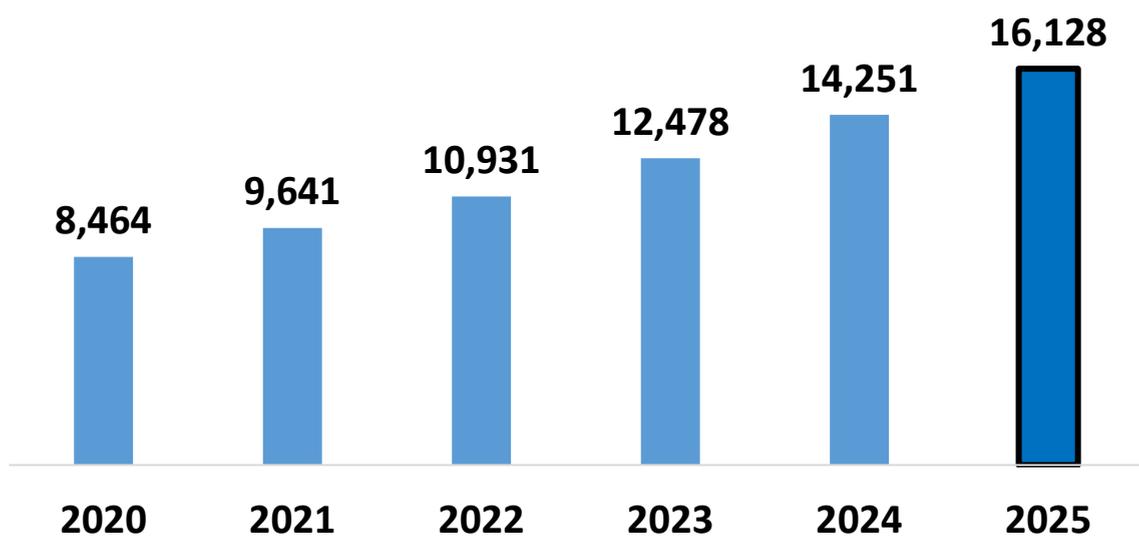
Net Financial Position

(INR Million)

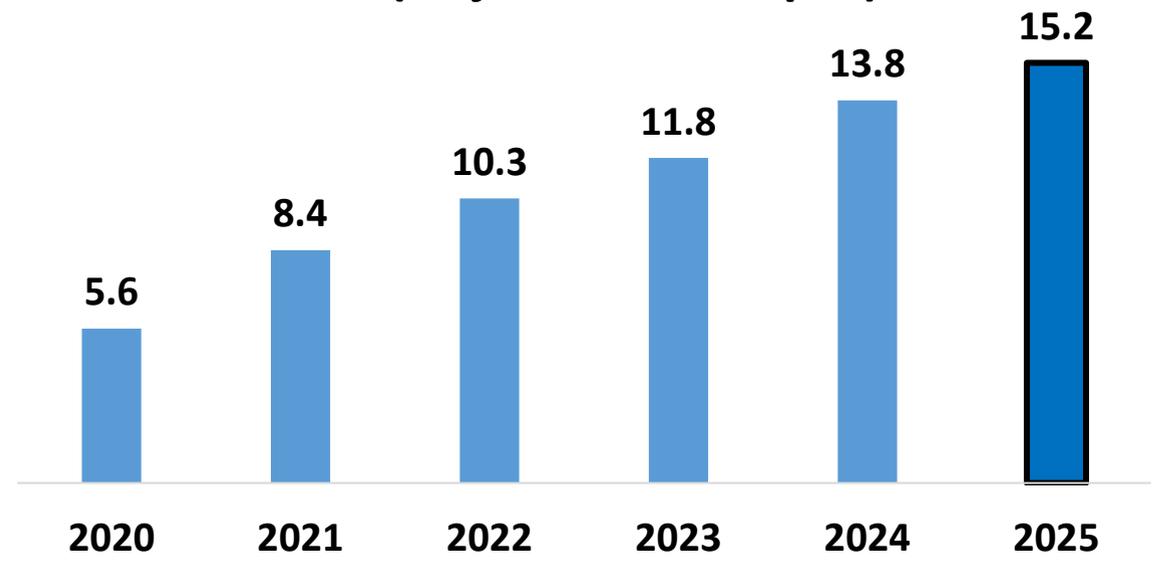
Net Finance Position	2023	2024	2025
Without Nuclear	2,743	3,206	2,632
Nuclear	3	29	202
Total : with Nuclear	2,746	3,235	2,834

Consistent Value Creation for Investors

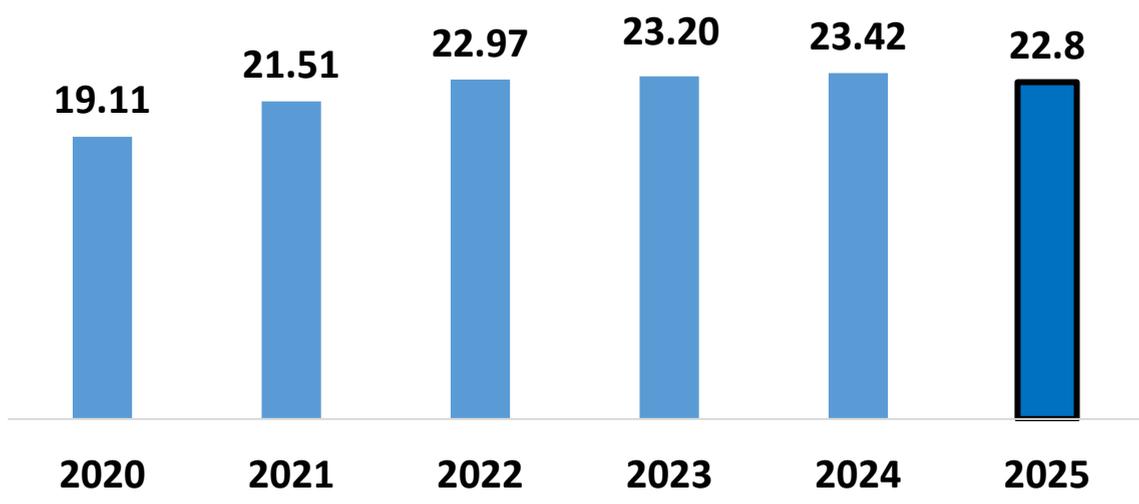
Net Worth (MINR)



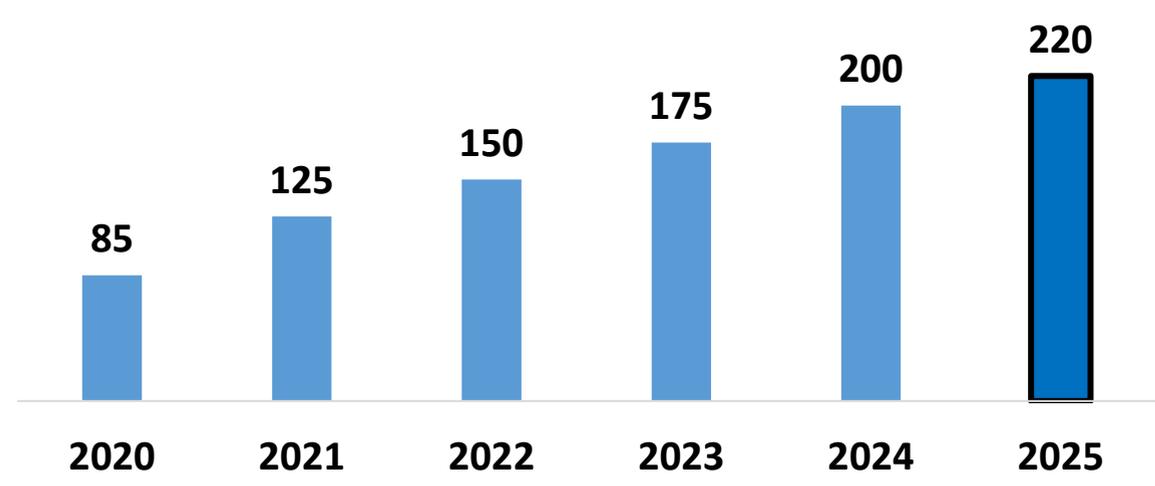
EPS (Adjusted Post Split)



ROCE %



Dividend % For FY



ROCE – excluding impact of labor code is **24.0%**.



The background of the slide features a blurred image of a person in a business suit pointing at a digital screen displaying various data visualizations, including bar charts and line graphs. The overall color palette is muted, with greys, blues, and whites.

Business Highlights

Fields of applications for our products



ENERGY



BUILDING SERVICES



GENERAL INDUSTRY



**PETROCHEMICALS /
CHEMICALS**



MINING



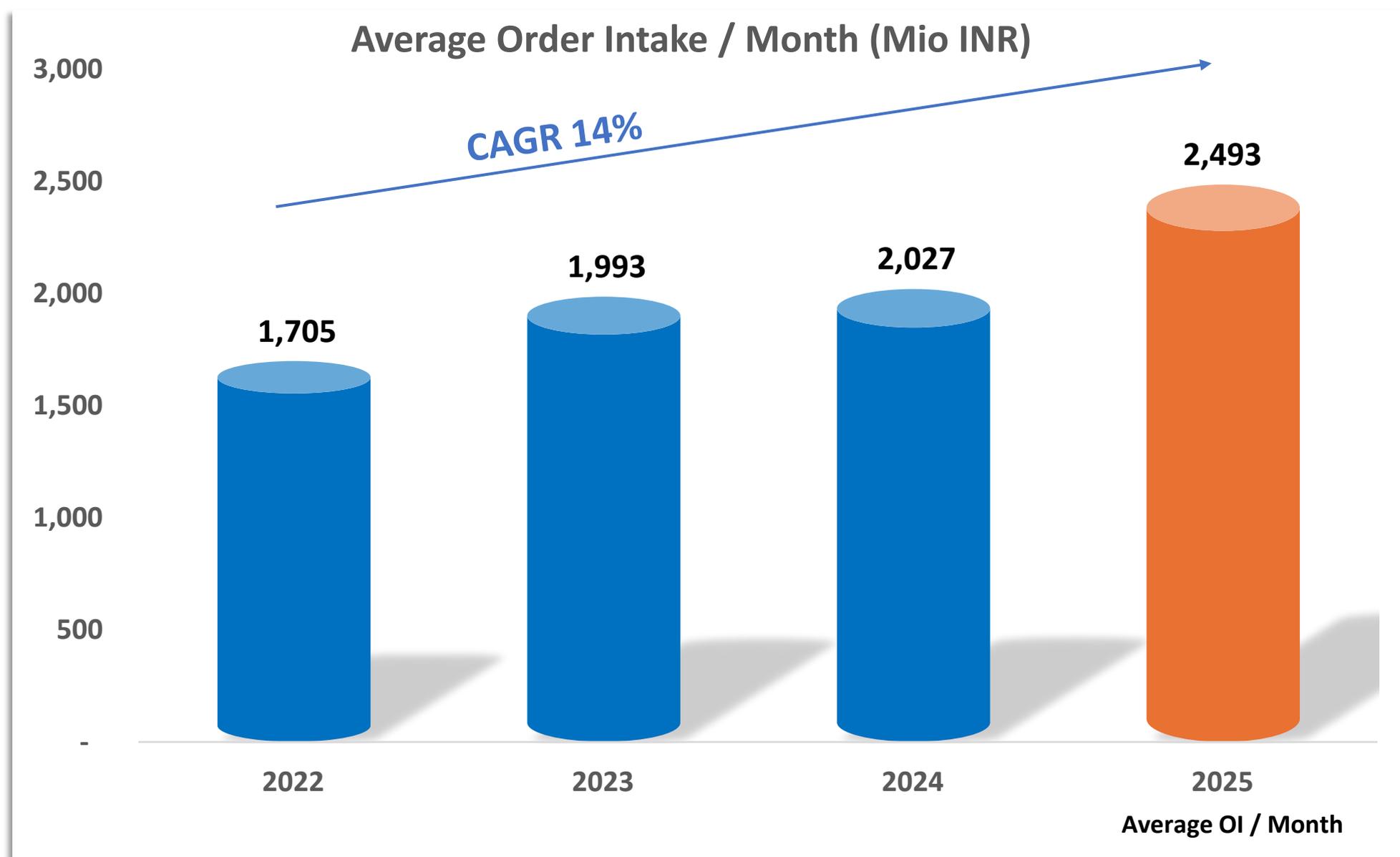
WATER

6 market areas 21 submarkets

Order Intake On An Upward Trajectory

(Domestic + Exports) W/o Nuclear

Total OI w/o Nuclear
29,920 Mio ₹



OI is steady & driven by below segments

- Supercritical
- Conventional Energy
- Exports- PCC & standard
- Water Waste water
- Commercial Building Services
- SupremeServ - Service

Top Customers

Segments	Customers
 Energy	L&T, Thermax & ISGEC
 PCC	Reliance
 Solar	MSEDCL, Rajasthan Horticulture



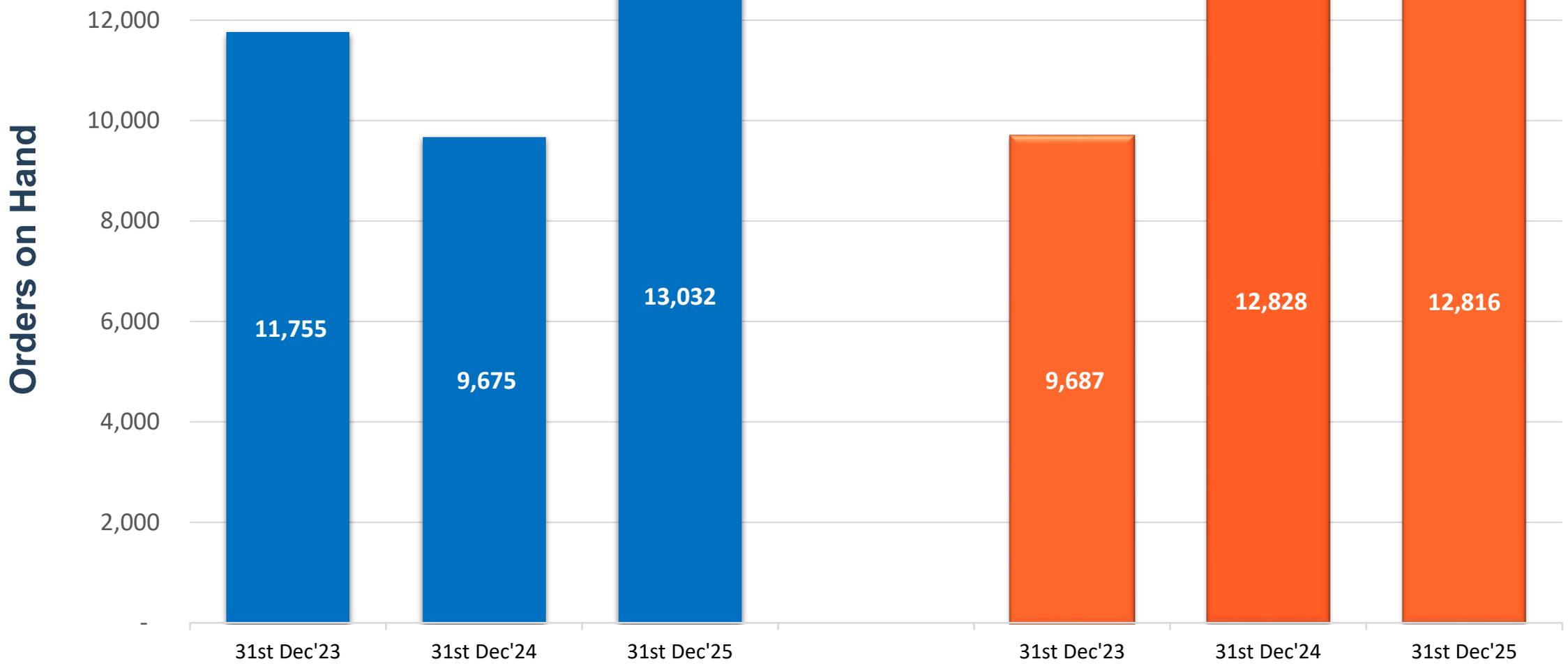
Increasing Trend of Orders On Hand

(Domestic + Exports)

In MINR

OOH w/o Nuclear

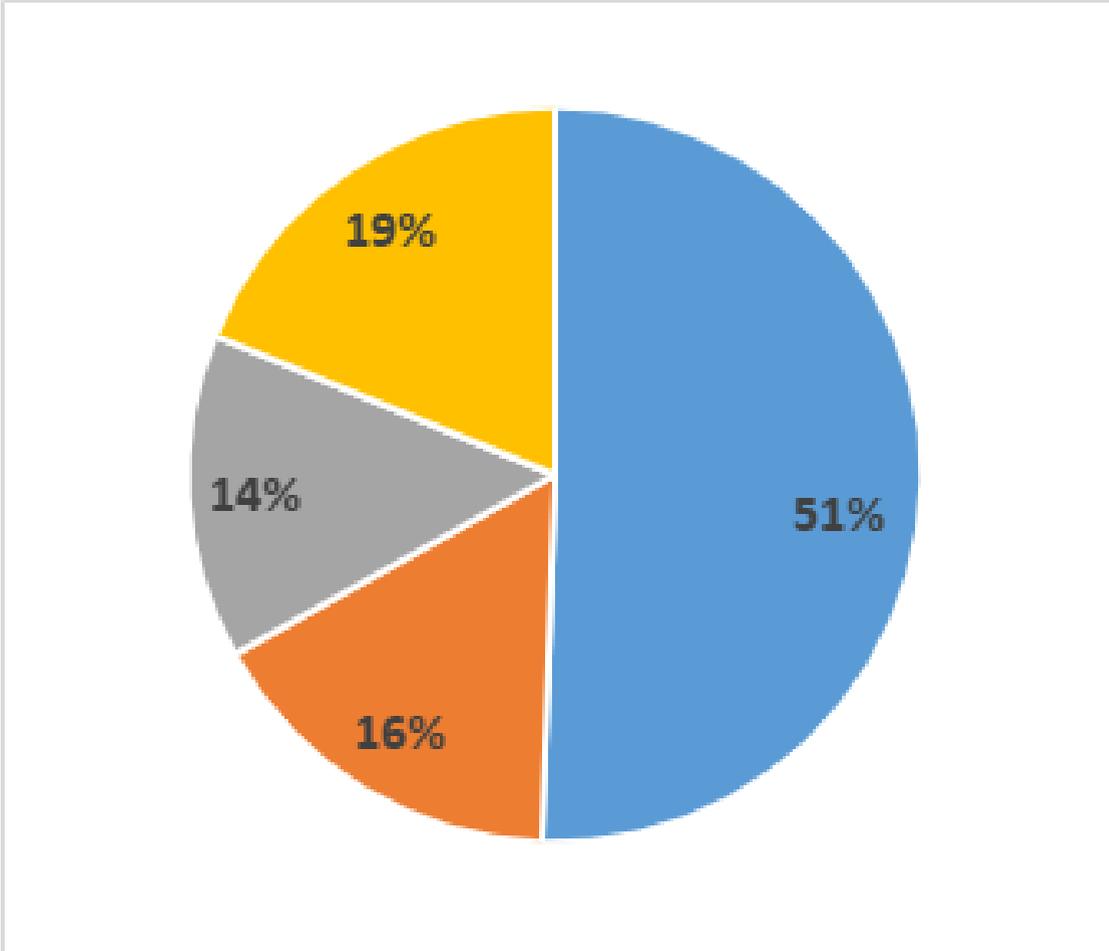
OOH Nuclear



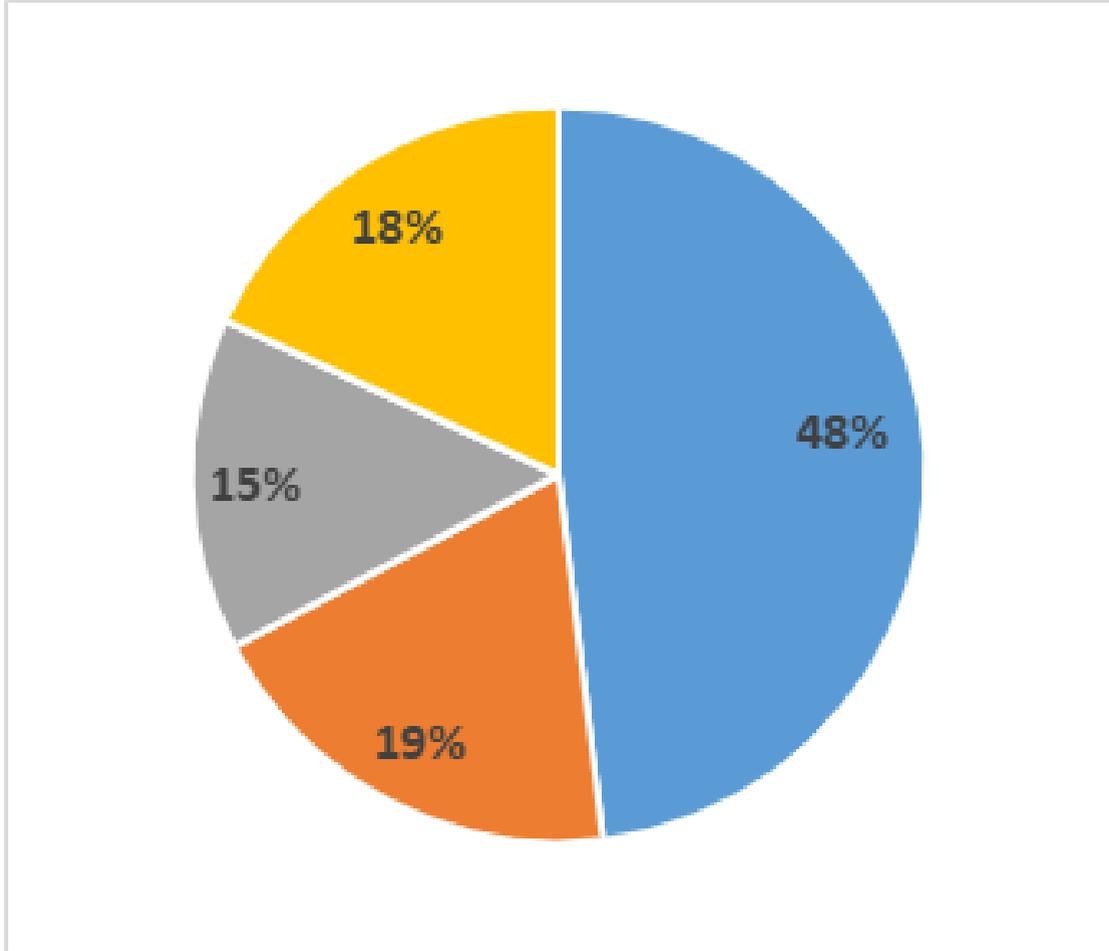
Total OOH
Dec'25 is
25,848 MINR

Order Intake Overview: Distribution of Domestic Business

Order intake 2024 w/o Nuclear

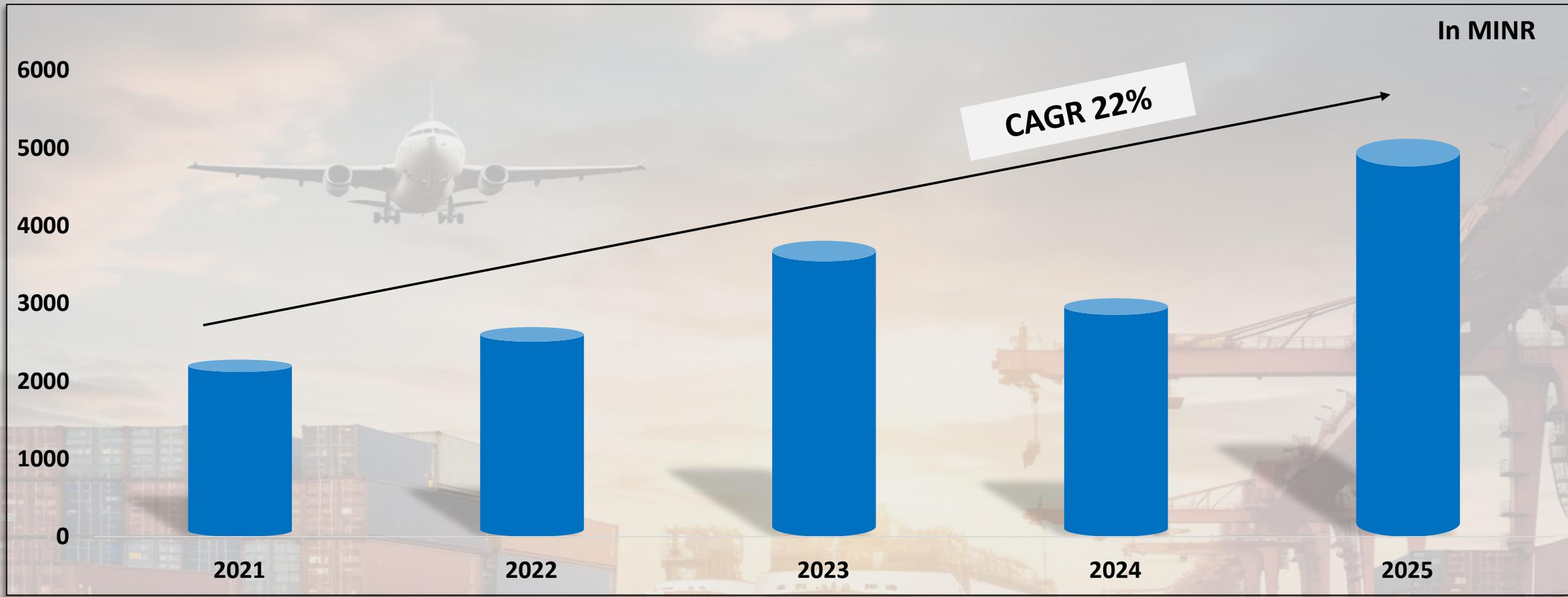


Order intake 2025 w/o Nuclear



Standard Pump Engineered Pumps SupremeServ Valves

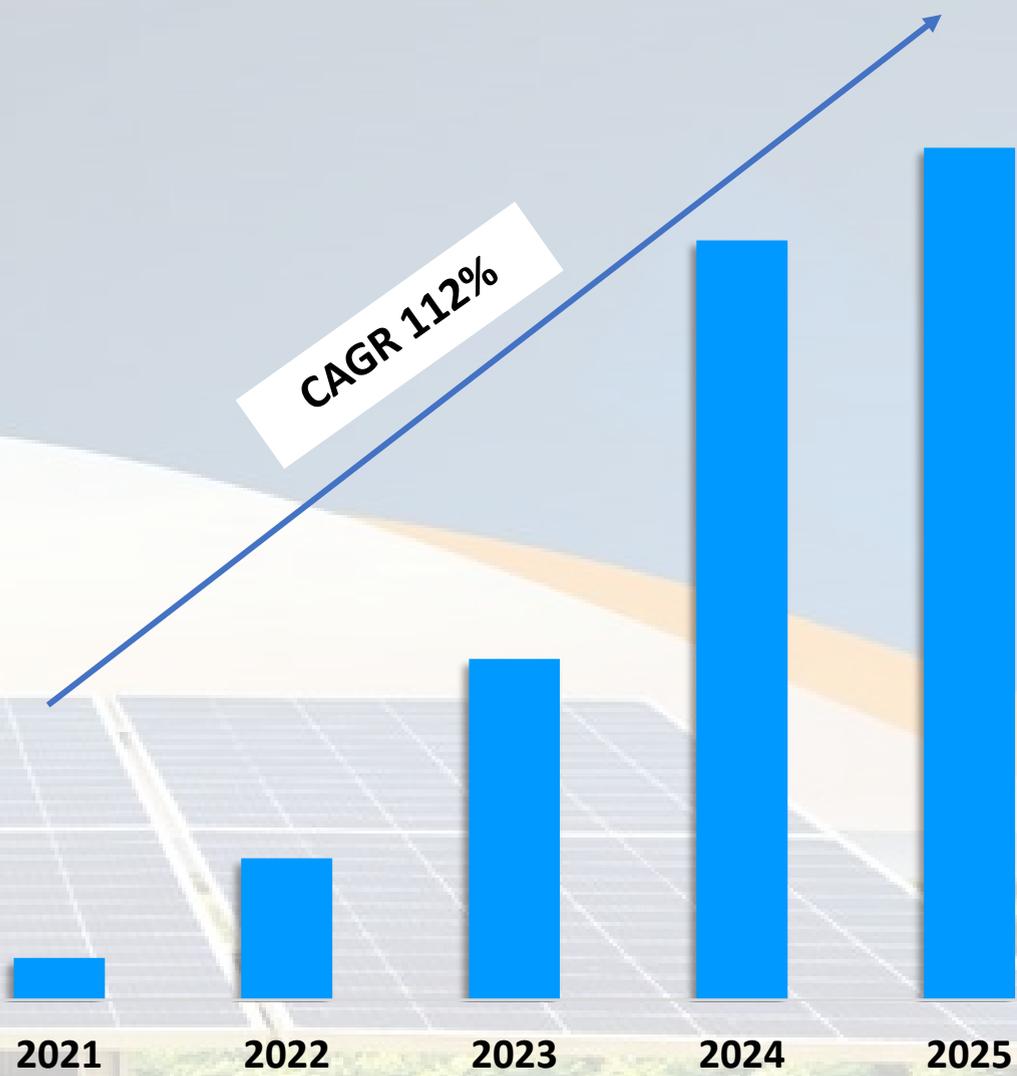
Increasing share of Exports



Order Intake (W/O Nuclear)	FY 2021	FY 2022	FY 2023	FY 2024	FY25
Exports(%) of Total OI	14%	13%	16%	12%	17%↑

Key Growth Drivers - Solar

Solar - Order Intake



Order Intake (MINR)

Major Highlights



Started Inhouse manufacturing of Solar Controllers



First Central Warehouse, Chatrapati Sambhaji nagar



Supply Chain Diversification for key components

Our Products



Solar Controller



HBCN



BPN



UMA G 150



UPF

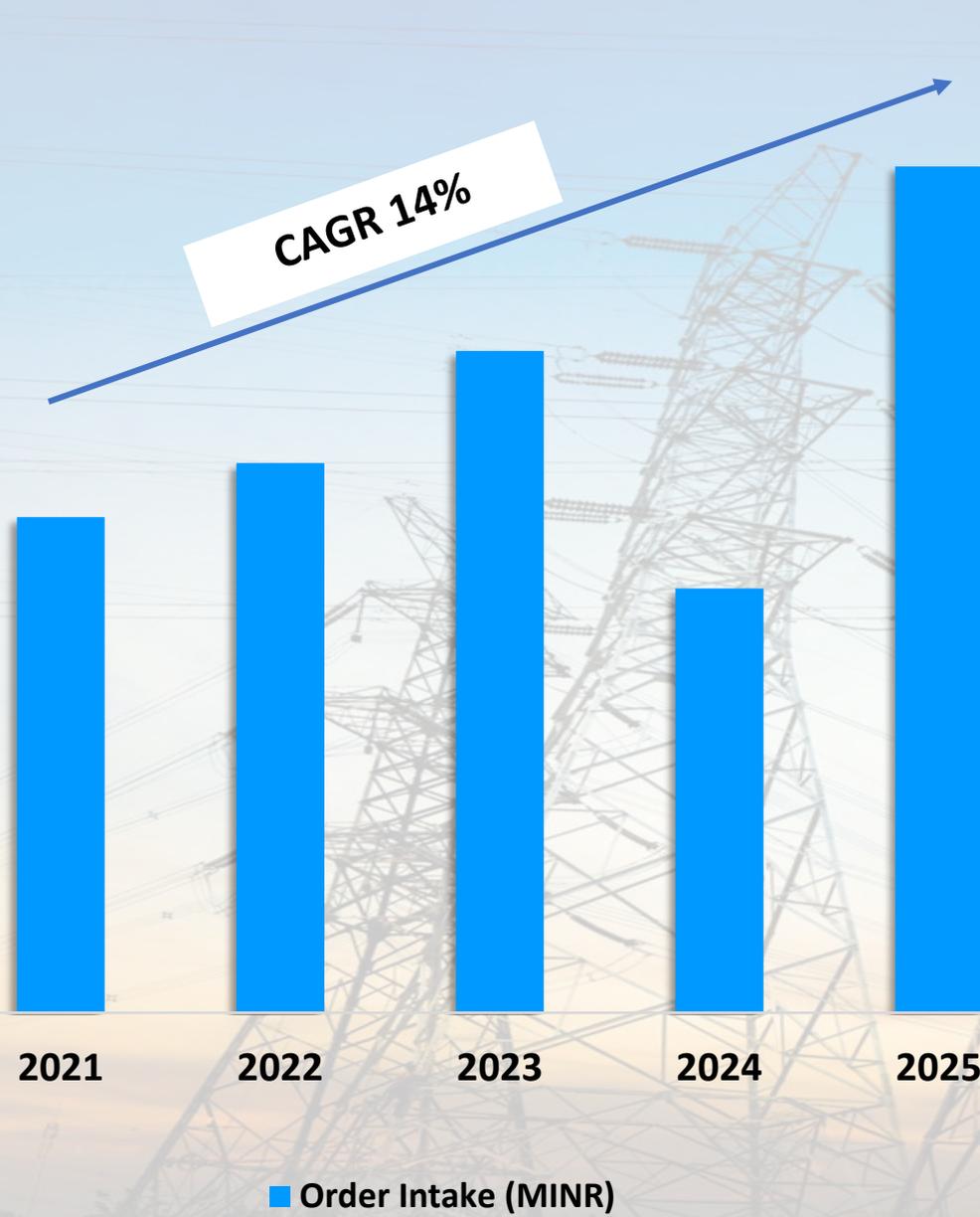


Cora Chrome



Helical Pump

Energy - Order Intake



Major Highlights



Won 1st supercritical power plant order



Localisation of LUV - Boiler Recirculation Pump



Export order received from KSB Inc USA for US based power project

Our Products



HDA/ HGB/ HGC



CHTR



HG



CHTD



YNK

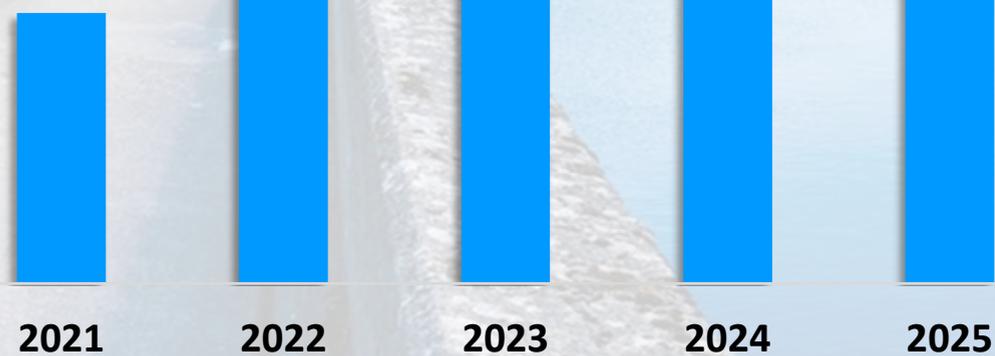


WKTA/WKTB

Key Growth Drivers – Water/Waste water

Water/Waste Water - Order Intake

CAGR 30%



■ Order Intake (MINR)

Major Highlights



First orders received for new products - Sewatec , Vertical turbine pumps and K35



Lunch of B Pump (Vertical Turbine Pump)



Break through orders from Municipal corporation Kolkata, Amritsar, Navi Mumbai

Our Products



Amarex



Amaporter



KRTU



Sewatec

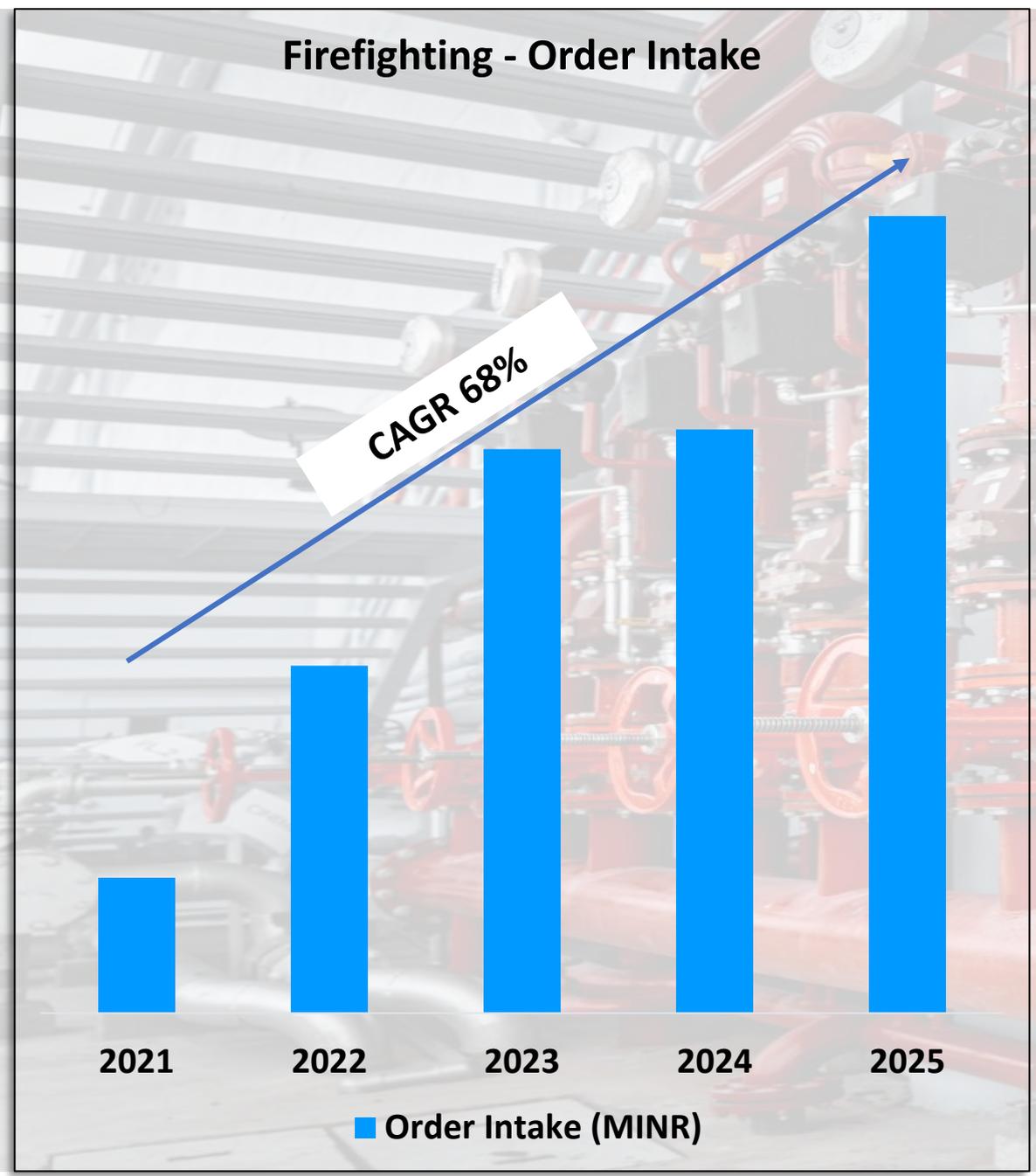


Amacan



VT Pump

Key Growth Drivers - Firefighting



Major Highlights



Etanorm FXM received FM/UL certification



Minerva Veritas Data center, Ambattur ETN FXM- FM Approved Firefighting Pumpset



Orders received from major commercial buildings – Airport, Metros, AIIMS etc.

Our Products



Gamma FXF



Etanorm FXM



Helio – X Controller



Vertical MFMO



ESG And CSR

GHG emissions reduction over 2022 baseline



Targeted: 30% reduction by 2025

Green Energy generation



Target: 40% green energy by 2025

Sustainability Assessments



71 key suppliers assessed, 59 audits completed
Targeted: 80% sustainability assessments by 2025

Ecofriendly Packaging



For select products

Zero Waste to Landfill



Completed ZWL assurance audits 2026 for Pimpri, Chinchwad, Shirwal, Sinnar & Foundry plant.



“KSB Won MCCIA Sustainability Award 2025”

Awarded for excellence in sustainability practices and environmental performance.



Welding Lab Development, ITI Kavundampalayam



Wayanad School, Kerala Reconstruction after floods



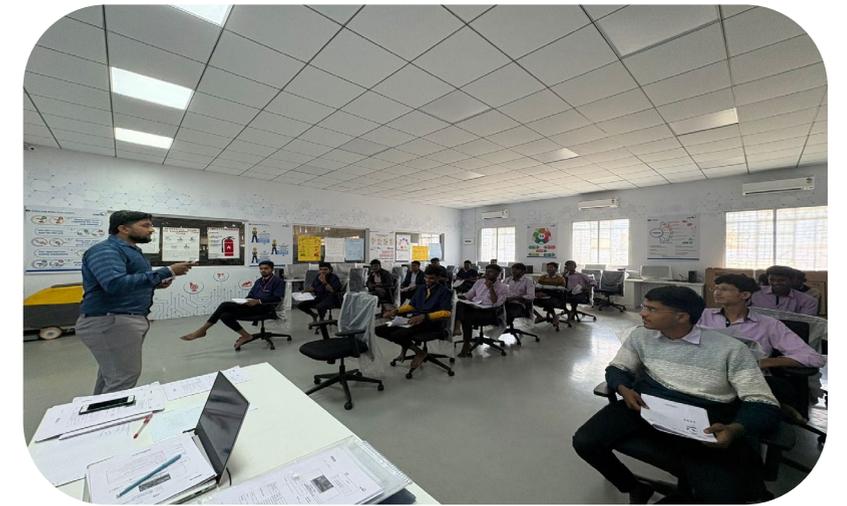
Digitalization of School, Nigdi Pune



Hydraulic and Pneumatic Simulator at ITI khed



Skill to Employability for Tribal Women



ITI Satara- Soft Skill training

Certifications

 **KSB INDIA**
Certified as



Oct 2025 – Oct 2026

&



**Top 50 | Large
India's Best
Workplaces™
in Manufacturing
2026**

Investors' Meet 17th March 2026 : Answering Your Questions!

KSB has a Vision

KSB is executing the plan

We are convinced that success will continue