

Date: - 14-08-2026

To,
National Stock Exchange of India Limited
Exchange Plaza,
Bandra Kurla Complex
Bandra (East),
Mumbai - 400 051

Symbol: - KRISHNADEF
ISIN: - INE0J5601015

Sub: - EARNING PRESENTATION FOR THE QUARTER ENDED JUNE 30, 2026

Respected Sir/ Ma'am,

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015, please find enclosed herewith the Earning Presentation for Quarter ended 30.06.2026.

Kindly take the same on the record.

FOR KRISHNA DEFENCE AND ALLIED INDUSTRIES LIMITED

Ankur Ashwin Shah
Managing Director
DIN:- 01166537



Investor Presentation

Q1 FY27

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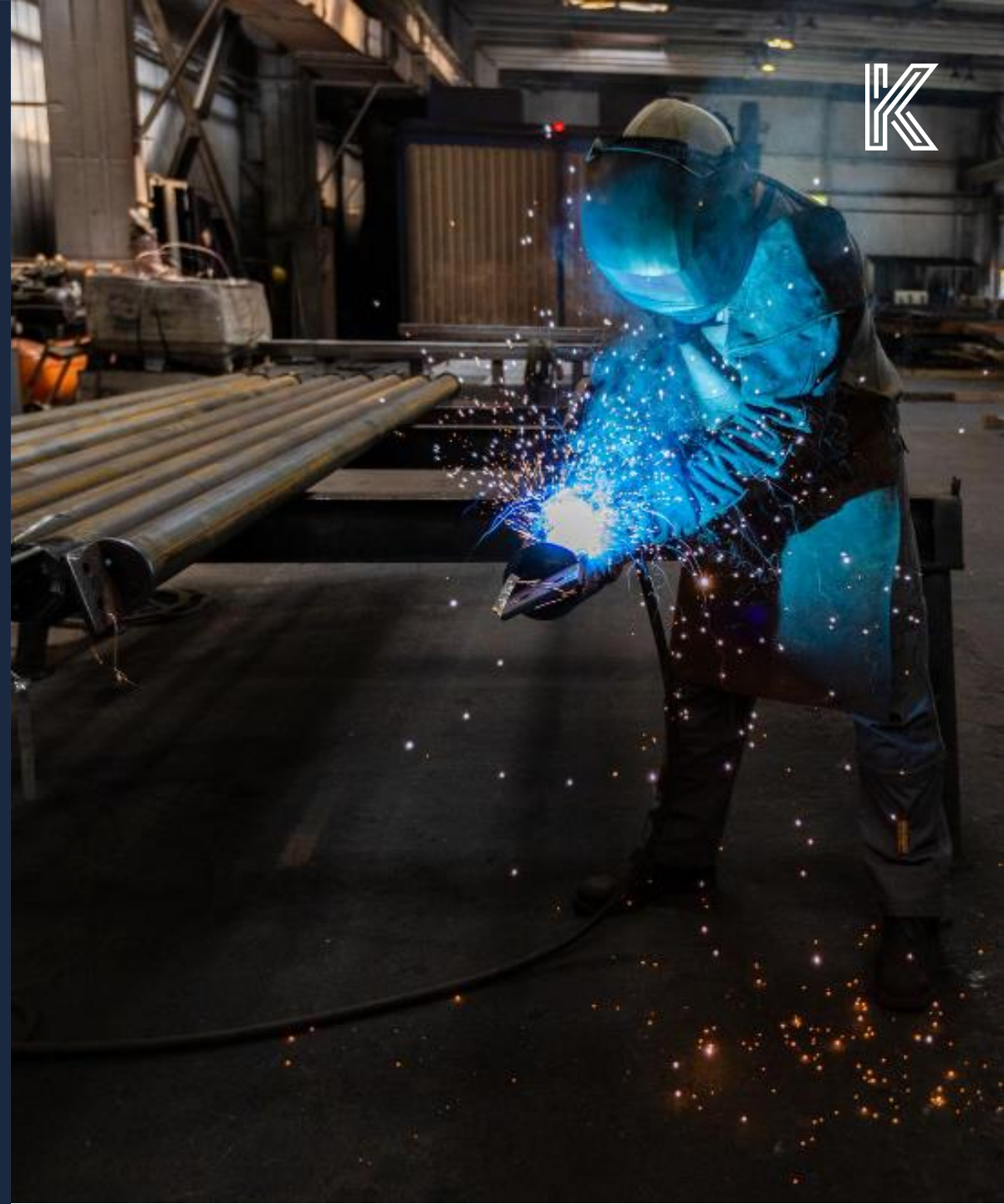
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PERFORMANCE HIGHLIGHTS & UPDATES

KEY BUSINESS HIGHLIGHTS – Q1'FY27



Expansion of Defence Product Portfolio

Smart Ammunition

Strategic Entry into Next-Generation Naval Ammunition

Acquired a strategic stake of 46.81% in Taharabadkar Solutions Pvt. Ltd., winner of the iDEX-ADITI Challenge, with a INR 250 Mn grant from the Indian Navy for development of smart ammunition for naval guns.

Armoured Platform Components

Expanding Capabilities in Military Tank Fabrication

Developed and supplied ready-to-use components for armoured platforms, supporting military tank fabrication and strengthening our position in the defence manufacturing ecosystem.

Formation of Subsidiary – New Defence Platforms

Krishna Vabo Defence Composites Pvt. Ltd.

Commissioning of Composite Manufacturing Facility

Formed Krishna Vabo Composites Pvt. Ltd. and commissioned the facility at Kalol, Gujarat, for the manufacture of composite doors and hatches for defence applications.

X Sub Robotic Pvt. Ltd.

Building Capabilities in Autonomous Underwater Systems

Established X Sub Robotic Pvt. Ltd. in partnership with Planys, Chennai and Conceptia Technologies, Bangalore, focused on the development of Autonomous Underwater Vehicles (AUVs).

Pursuing Strategic Opportunities in Underwater Defence

Foreign OEM Collaboration

Advanced Discussions for UDA Platform Manufacturing in India

Engaged in advanced discussions with a foreign OEM for manufacturing platforms for Underwater Domain Awareness (UDA) in India, creating a potential entry into high-growth strategic defence segment.

FINANCIAL HIGHLIGHTS (Q1'FY27 - Standalone)



Revenue
INR 576 Mn



EBITDA
INR 152 Mn
20.3% YoY



EBITDA %
26.3%
+776 bps YoY



Net Profit
INR 117 Mn
32.9% YoY



Net Profit %
20.3 %
+733 bps YoY



Order Book & Tender Pipeline

as on June 30, 2026

Unexecuted Order Book

INR 1,170 Mn

Strong & stable order book as on 30 Jun 2026

Tender Pipeline

INR 2,890 Mn

Robust opportunity pipeline under active pursuit



HIGHEST EVER

EBITDA & Net Profit Margins

QUARTERLY INCOME STATEMENT (Standalone)



Particulars (INR Mn)	Q1FY27	Q4FY26	Q1FY26	YoY%	FY26	FY25	YoY%
Revenue from Operations	576.0	648.5	679.1	(15.2)	2,447.8	1,896.1	29.1
Total Expenditure	424.4	488.0	553.0	(23.3)	1,927.6	1,589.9	21.2
COGS	326.8	359.6	437.4	(25.3)	1,438.6	1,212.2	18.7
Employee benefit expenses	49.3	49.2	47.6	3.7	203.2	168.6	20.5
Other expenses	48.3	79.1	68.1	(29.1)	285.7	209.1	36.6
EBITDA	151.6	160.5	126.1	20.3	520.3	306.2	69.9
EBITDA Margin (%)	26.3	24.8	18.6	+776 bps	21.3	16.1	+511 bps
Other income	9.4	17.8	2.7	248.3	32.7	28.8	13.6
Depreciation	10.9	11.6	10.4	4.8	41.0	27.5	49.0
EBIT	150.2	166.7	118.4	26.8	511.9	307.4	66.5
Interest	1.2	1.1	1.6	-29.0	3.8	9.5	(59.9)
Profit Before Tax	149.0	165.6	116.8	27.6	508.1	298.0	70.5
Tax	32.3	42.6	29.0	11.5	126.9	77.7	63.4
Net Profit	116.7	123.0	87.8	32.9	381.2	220.3	73.1
Net Profit Margin (%)	20.3	19.0	12.9	+733 bps	15.6	11.6	+396 bps
Reported EPS (INR)	7.81	8.28	6.23	25.4	25.95	15.73	65.0



ABOUT US

COMPANY OVERVIEW



KDAIL is a rapidly advancing defence company, providing critical systems and components to the Indian Navy and the Indian Army, aligned with the national Make in India (MII) vision to build world-class, self-reliant manufacturing capabilities.



Late Mr. Ashwin N. Shah

Our founder and an inspirational leader, started an engineering company to manufacture stainless steel products in 1997 with a small investment and small team at Kalol, Gujarat.

29

**Average Age of
Engineering Staff**

12+

**Indigenised Items
Inducted**

Expertise in special steel alloys, indigenously developed defence products, and comprehensive in-house R&D, design, and manufacturing capabilities.

Diversified product portfolio catering to Defence and Dairy sectors.

Delivering high-quality, precision-engineered equipment aligned with national indigenisation goals.

**Process
Innovation**

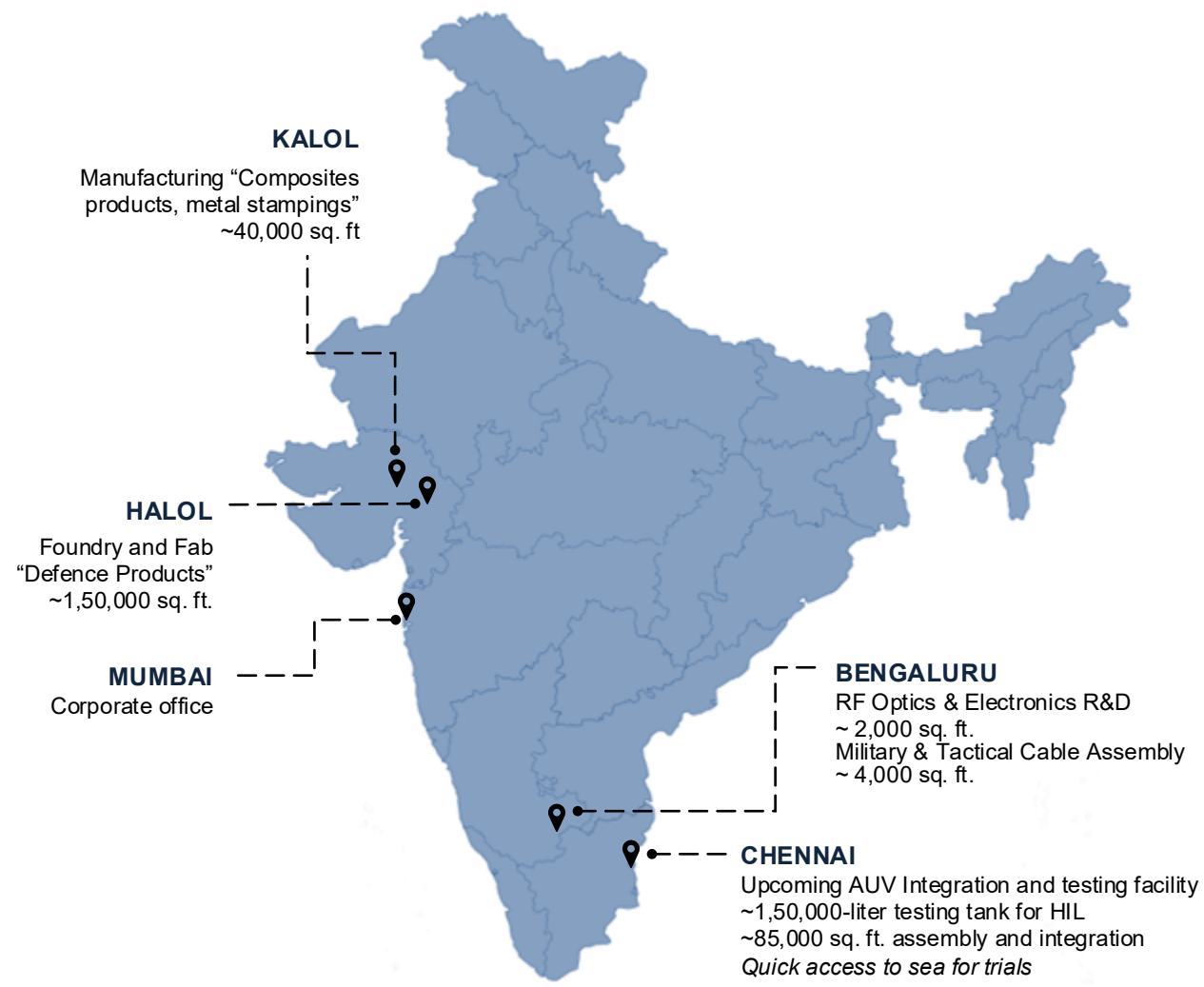
**Product
Development**

**Vertically
Integrated**

**Quality
Enhancement**



INFRASTRUCTURE OVERVIEW



ISO 9001:2015 Accredited Manufacturing Facility

Defence Products (Halol, Gujarat)

- Ship Building Steel Sections
- Improved Space Heating Device
- Weld Consumables
- Ballast Bricks
- Specialised Steel Sections for Armoured Vehicle

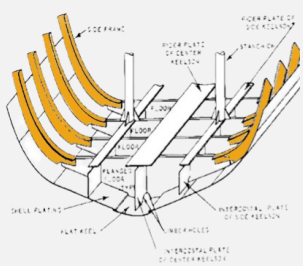
Dairy Equipments (Kalol, Gujarat)

- Milk Cooling Tanks
- Robotic Milk Collection Unit
- Stainless Steel Milk Can

KEY PRODUCTS (DEFENCE)



Ship Building Steel Sections



- These are specialized steel sections which are used as stiffeners for the hull construction of Naval warships.
- Ship and Underwater Vessel Hulls. Depth ratings 50 to 300 mtr+

Special Steel Alloy Welding Wire



- Special alloys for least hydrogen embrittlement and enhance long seam weldability
- Robotic long seam welding in surface and underwater vessel applications

Welding Electrodes



- High durability alloy rods compatible with the base material
- Utilised for difficult to reach zones in shipbuilding. Suitable for on-board maintenance and refits

Special Steel Alloy Ballast Bricks



- It has low magnetic signature and high corrosion resistance.
- Ideal for Naval shipbuilding as well as scientific vessels for oceanographic measurements.

Armoured Steel Profile



- It is made-up of complex alloys developed for high tensile and high impact toughness
- It is used for welding special steel in critical Armoured vessel platform

Improved Space Heating Device



- Room heater designed for efficient burning of fuel at extreme weathers
- High Altitude remote area room heating.

KEY PRODUCTS (DAIRY)



Milking Collection



Milk Cans and Storage Vessels are manufactured using food grade AISI 304 (18/8)

BMC



Open/ close type milk tank as per ISO 5708 Type 2 I

Milking Machine



Belt and couple driven models with fixed and trolley variants

Robotic Milk Collection



Patented operator less seamless solution that addresses the challenge of milk and adulteration

ANNUAL STRENGTH SNAPSHOT



Growing at a steady pace



Operating on an Autopilot mode



Wide Range of Dairy Equipment



Wide customer base across the country

DEFENCE CLIENTELE



Indian Army



Indian Navy



Defence Research &
Development Organisation



Armoured Vehicles
Nigam Limited



Cochin Shipyard
Limited



Mazagon Dock
Shipbuilders Limited



Hindustan
Shipyard Limited



Larsen and Toubro



Garden Reach Shipbuilders &
Engineers Limited



Goa Shipyard
Limited



WAY FORWARD

NEW BUSINESS PROSPECTS



Specialised Weld Consumables

New material development for welding, joining and additive manufacturing.

Additional Components

Components and hull structures and aerospace components

Smart Ammunition

Venture into collaboration/partnership for Smart Ammunition & Ammunition Systems

Indigenisation of Imported Steel Products

Indigenise, imported steel & steel Products for Weapons, Ammunition etc.

Advance Underwater Platforms

Development of advance autonomous vehicle and related technologies

STRATEGIC EXPANSION INTO MARINE & OFFSHORE ENGINEERING SERVICES



**CONCEPTIA SOFTWARE
TECHNOLOGIES
PRIVATE LIMITED**

Driving Synergies & Strategic Growth

Leverage Conceptia's technical expertise and infrastructure to accelerate marine and offshore engineering capabilities

Capitalize on rising defence and commercial shipbuilding opportunities across India and international markets

Enhance KDAIL's position as a comprehensive defence and marine solutions provider through integrated offerings

Market Potential



Government focus on Make in India & indigenous shipbuilding



Small coastal vessel (1,000 DWT) to Large ocean going vessel (400,000 DWT)



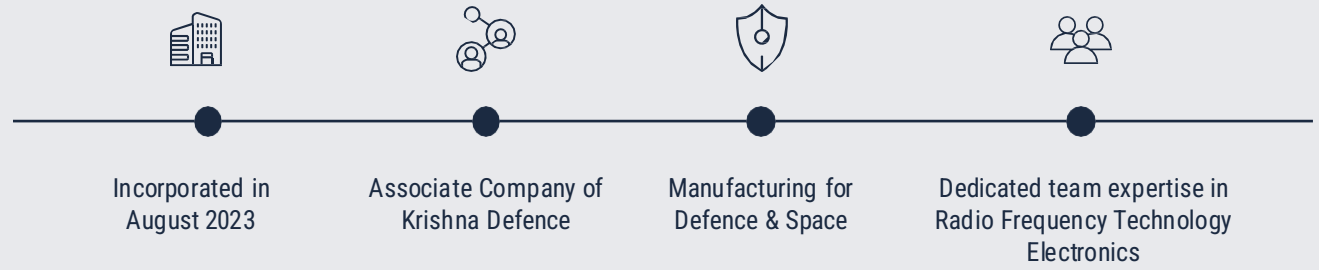
Short-term(2026-2028) to Long term (2031-2036) indigenisation roadmap

DEEP INTO DEFENCE



WAVEOPTIX DEFENCE SOLUTION PRIVATE LIMITED

Equity Holding
40%



Special focus on Optic Fibre over Radio Frequency for long distance and secure signal transmission

Secure Communication & Radar



Telecom System



DEEP INTO DEFENCE



ACHIEVEMENT

Within just 2 years of establishment, company has successfully developed and supplied Indigenously Developed Bidirectional RF Over Fiber module for Radio Communications to the Indian Defense and many such Projects

PRODUCT/ SOLUTIONS

- Bi-Directional RFOF for HF/VHF/UHF Radio
- Multi-Link RF over Fiber for Submarine Radio Communication system
- Antenna Remoting System for RF Search Receiver System (1.5MHz to 3GHz)
- 10 Channel phase matched RFoF Link for EW COMINT DF Systems for DF Applications & System (6GHz & 18GHz version)
- FO Cable Assemblies
- Intermatable to Amphenol and TE Connectors

INFRASTRUCTURE

- Design & Development Team
- Manufacturing & Testing
- RF Testing Facility (9KHz to 44GHz)
- Optical Manufacturing & Testing Facility
- Intermatable to Amphenol and TE Connectors

USP

- Designed & manufactured in India to meet global standards
- End-to-End System Realization Capability
- Fully Equipped Design House
- Distinctive advantage in RF, Digital, and Optics through in-house expertise
- Swift prototyping of intricate RF and Optics Systems
- Expertise in LAND, NAVAL, and AIR Worthy Qualification, backed by experience.
- Intermatable to Amphenol and TE Connectors



COMPOSITE DOORS AND HATCHES



**Joint Venture with
VABO Composite
(Netherlands)**



**Incorporated Subsidiary
Krishna Vabo Defence Composites Private Limited**

**Commissioned facility for manufacture of Fire-Resistant Composite
Doors and Hatches in final stages**

**Pressure Test and Fire Tests successfully
completed**

**Potential for exporting these products to Southeast Asia, the
Middle East, and Europe.**

DOORS



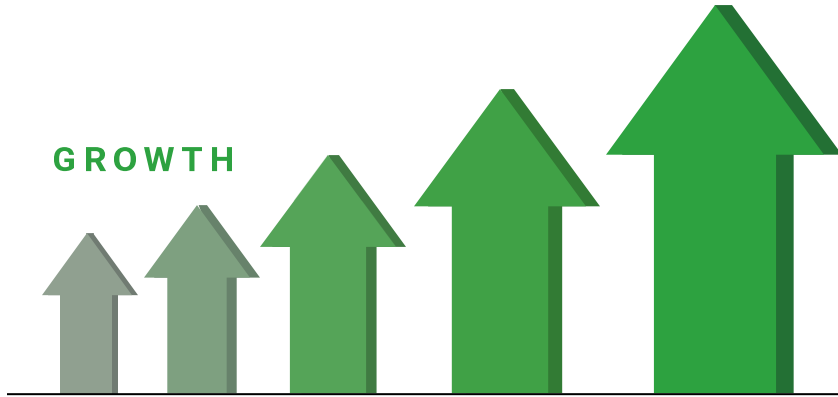
**Composite Doors & Hatches
in the last phase of trial with
Indian Navy.**

HATCHES



**Established In-House
Pressure Testing Facility
and Conducted Trials.**

WAY FORWARD



We are aiming to grow at **30%+ CAGR** for the next 3 to 5 years



Development of New Defence

The company is working towards new product development for the defence to indigenise the products which are currently being imported, Off set contract obligation and collaborate with Defence Research Agencies / Foreign agencies to develop and manufacture the products.



New Facility for Composite Doors & Hatches

Establishing a new manufacturing facility in collaboration with VABO, planned for FY26, to strengthen production capabilities and meet growing demand in the defence sector.



Defence Electronics

Investing in company specifically incorporated for designing, developing and manufacturing defence electronics for Defence & Aerospace

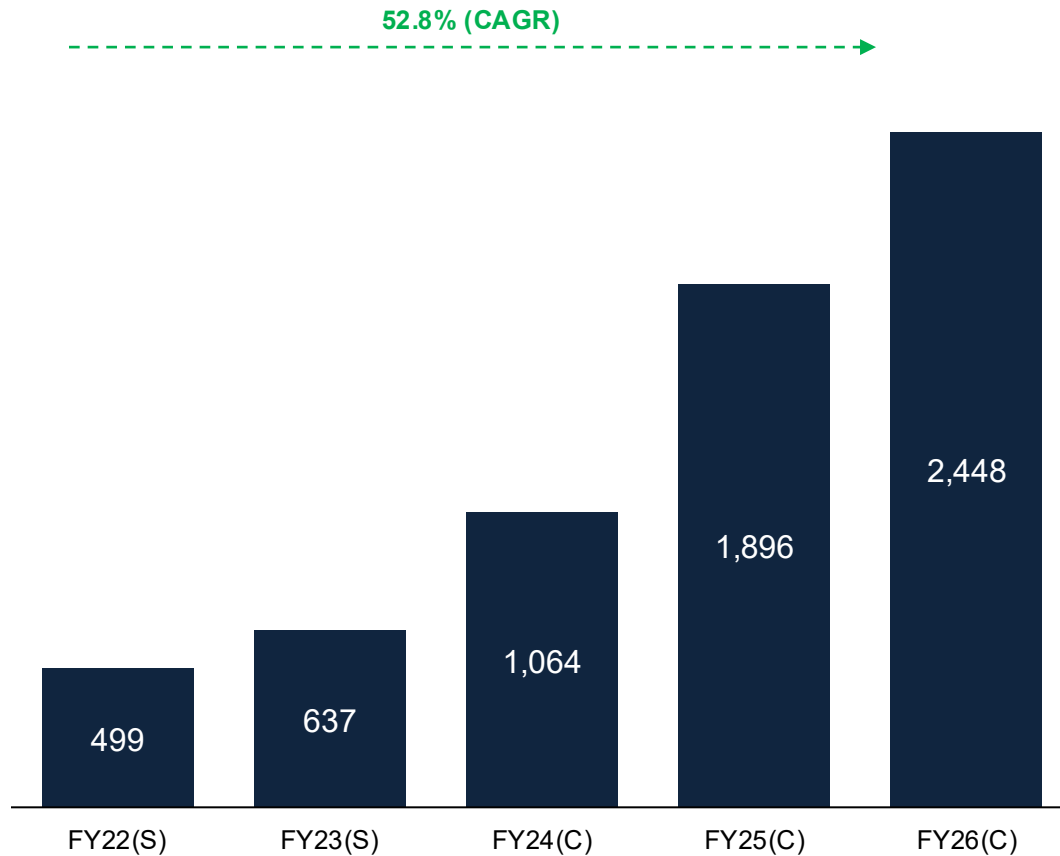
ANNUAL FINANCIALS



FINANCIAL OVERVIEW

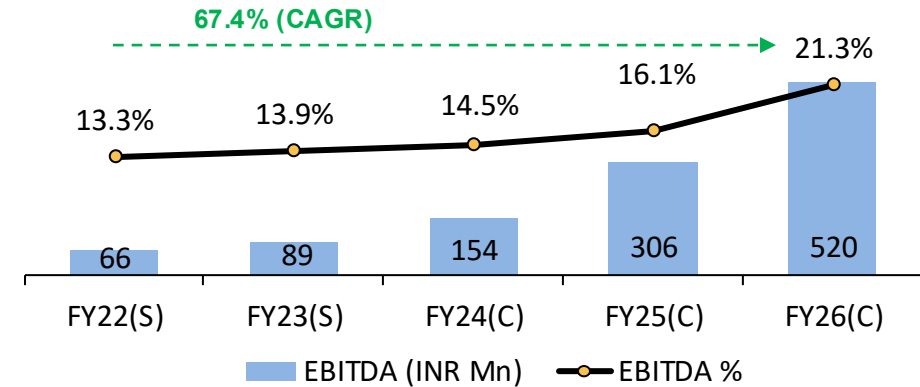


Operating Revenue (INR Mn)

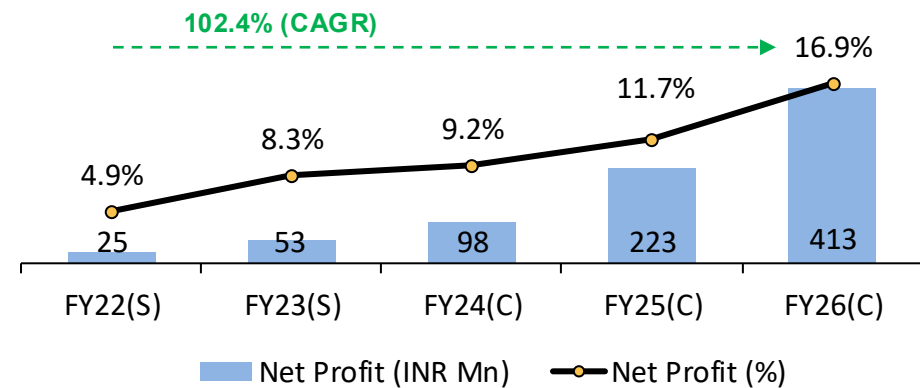


*S – Standalone; C - Consolidated

EBITDA



Net Profit



PROFIT & LOSS STATEMENT



Standalone Consolidated

Particulars (INR Mn)	FY22	FY23	FY24	FY25	FY26
Revenue from Operations	499.2	636.5	1,064.3	1,896.1	2,447.8
Total Expenditure	432.9	548.0	909.9	1,589.9	1,927.6
COGS	211.7	331.7	564.0	1,212.2	1,438.6
Employee benefit expenses	91.4	91.8	123.4	168.6	203.2
Other expenses	129.8	124.5	222.6	209.1	285.7
EBITDA	66.3	88.5	154.4	306.2	520.3
EBITDA Margin (%)	13.3	13.9	14.5	16.1	21.3
Other income	4.2	9.5	12.5	28.8	32.7
Depreciation	16.8	19.7	21.6	27.5	41.0
EBIT	53.8	78.3	145.3	307.4	511.9
Interest	18.6	11.0	13.6	9.5	3.8
Profit Before Tax	35.2	67.3	131.8	298.0	508.1
Tax	10.6	14.4	33.9	77.7	126.9
Net Profit	24.6	53.0	97.9	220.3	381.2
Share of Associate's Profit	-	-	0.2	2.3	31.9
Net Profit (Incl. Share of Associate's Profit)	24.6	53.0	98.1	222.6	413.2
Net Profit Margin (%)	4.9	8.3	9.2	11.7	16.9
Reported EPS (Rs)	2.93	4.63	8.06	15.89	28.12

CAGR
(FY22 – FY26)

Revenue
52.8% ▲

EBITDA
67.4% ▲

Net Profit
102.4% ▲

BALANCE SHEET (Consolidated)



Particulars (INR Mn)	FY24	FY25	FY26
EQUITY & LIABILITIES			
Shareholders' Fund	1,063.6	1,314.3	1,935.3
Share Capital	137.1	140.6	149.3
Other Equity	926.5	1,173.8	1,785.9
Non-Current Liabilities	17.6	7.7	12.1
Financial Liabilities			
Borrowings	11.6	-	4.6
Lease Liability	-	4.3	0.3
Others	2.5	-	-
Long Term Provisions	3.4	3.5	7.2
Current Liabilities	254.1	316.9	223.7
Financial Liabilities			
Borrowings	82.7	94.5	16.0
Lease Liability	-	3.2	0.8
Trade Payables	132.4	80.2	66.6
Others	0.1	7.5	12.0
Short-term Provisions	5.4	6.4	61.8
Current Tax Liability	11.0	12.4	12.0
Other Current Liabilities	22.6	112.6	54.5
Total	1,335.2	1,639.0	2,171.0

Particulars (INR Mn)	FY24	FY25	FY26
ASSETS			
Non-Current Assets	239.5	368.1	1,278.2
Property, Plant & Equipment	146.2	219.7	337.6
Capital WIP	0.3	16.5	30.4
Right of Use Asset	-	6.9	1.0
Financial Assets			
Investments	0.3	55.0	103.9
Loans	21.6	-	-
Others	64.2	54.9	768.7
Deferred Tax Assets (Net)	0.4	0.8	6.3
Other Non-Current Assets	6.4	14.3	30.2
Current Assets	1,095.8	1,270.9	892.9
Inventories	324.8	724.2	163.1
Financial Assets			
Trade Receivables	260.7	189.4	346.8
Cash & Bank Balance	441.6	226.9	310.8
Loans	0.4	0.2	0.1
Other	-	3.5	0.1
Other Current Assets	68.3	126.7	72.1
Total	1,335.2	1,639.0	2,171.0



TEAM & TIMELINE

KRISHNA DEFENCE AND ALLIED INDUSTRIES LTD.

DEFENCE | SECURITY | DAIRY | MEGA KITCHEN



BOARD OF DIRECTORS



Mr. Ankur Shah
Managing Director
(Production Engineer)



Mr. Jaykumar Toshniwal
Independent Director
(Chartered Accountant | PG - IIM Ahmedabad)



Mr. Divyakant Zaveri
Independent Director
(Chartered Accountant | Corporate Management)



Mrs. Preyal Shah
Chairperson & Additional
Non-Executive Director
(Commerce Graduate)



Rear Admiral Anil Kumar Dutta
Independent Director
(Naval Architect | Defence Consultant |
Ex-Indian Navy Flag Officer)



Harshadsinh Mahida
Whole-time Director
(Bachelor of Engineering (Mechanical))

MEET THE TEAM



Mr. Ankur Shah
Managing Director



Mr. Manish Shah
Chief Financial Officer



Dr. Mayur Chaudhary
CEO – Dairy Division

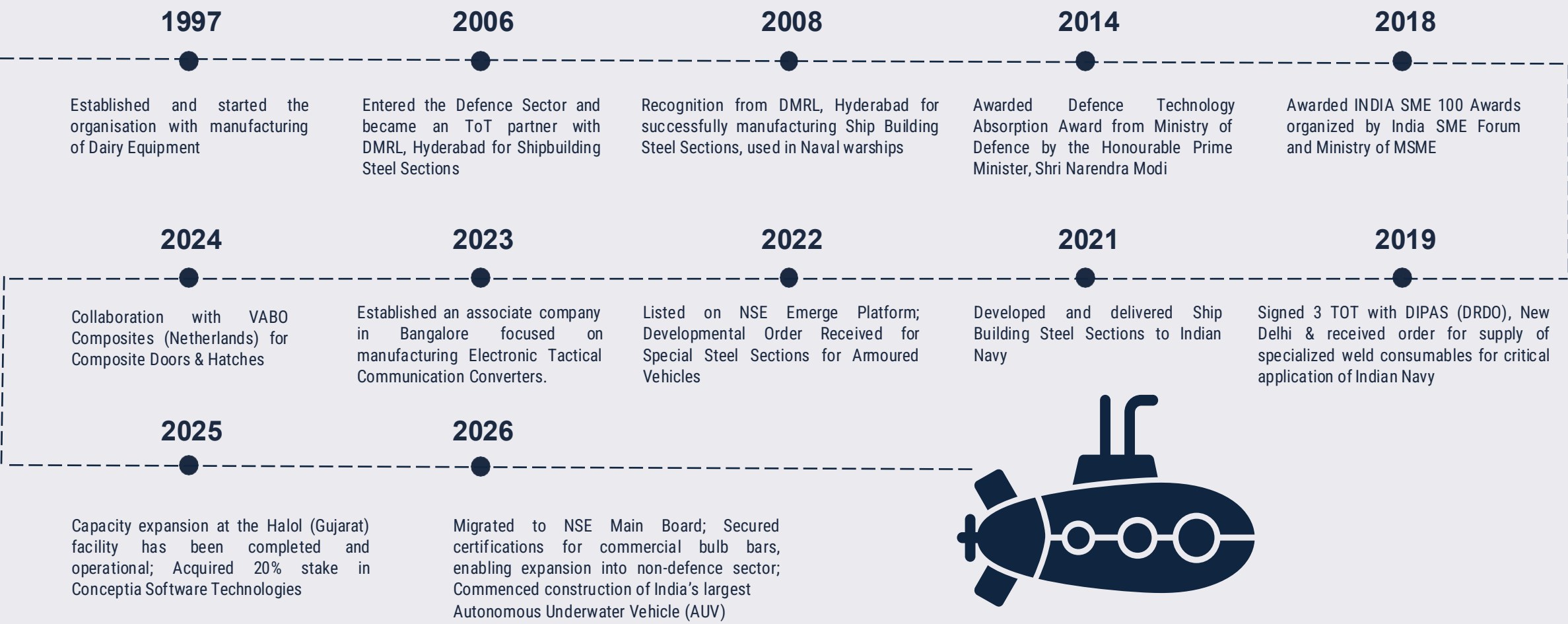


Mr. Rohit Shintre
Product Development Head



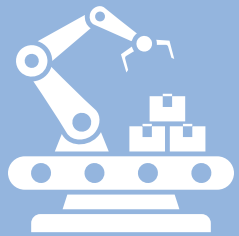
Mr. Ajinkya Gaekwad
CEO (Composite Division)

OUR EVOLUTION

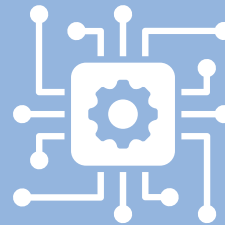




BUSINESS OVERVIEW



**In-house Development,
manufacturing and
supply of Products**



**Transfer of Technology from DRDO,
Indigenization and Import Substitution
of Critical Defence Products**

Approved and
Registered Vendor for
Defence Products

Providing solutions
to Indian Navy and
Indian Army.

Providing INDIGENISED SOLUTION,
thereby curtailing dependence on
imports, in line with the “Make in
India” initiative.

Catalyzing the growth of
India’s Defence ecosystem
by harnessing our intrinsic
capabilities.

COMPETITIVE STRENGTHS



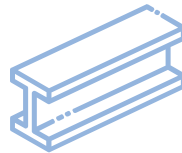
Registered and approved vendor for Indian Navy for supply of specialised steel section for Naval Shipbuilding in India to all the prominent ship builders



Precision Engineering Expertise leading to inhouse development and manufacturing of various products



Partnered with DRDO and its divisions like DMRL, DIPAS and R&DE for various Transfer of Technology for indigenous manufacturing of Defence Products



Vertically integrated defence solution with Make in India Capability having industry expertise in steel and special steel alloy products



Innovative R&D and technological capabilities along with experienced and qualified team of engineers

OUR OBJECTIVES



MISSION

To continuously strive to deliver innovative, cost efficient, and modern engineering solutions laced with the latest technology to benefit the Indian Armed Forces.



VISION

To deliver world-class engineering solutions that empower Government, PSUs, and private customers while strengthening the 'Make in India' initiative.



VALUES

Performance with pride and honor wherein ethical behavior is encouraged. The company operates ethically and responsibly with its employees, customers, partners, suppliers, and shareholders.



INDUSTRY OVERVIEW

STRONG TAILWINDS IN INDIA'S DEFENCE & MARITIME SECTOR

STRATEGIC OPPORTUNITY FOR KRISHNA DEFENCE

- Strategic opportunity for Defence-grade components & systems
- Well-positioned to support India's naval infrastructure growth



Unprecedented Growth & Policy Support

- INR 8.45 trillion in DAC-approved defence acquisitions (FY22–25) – 3.3x increase over the previous three years
- INR 2.35 trillion in mega shipbuilding orders expected in FY26–27 – 3.1x current order book of listed defence shipyards

Capacity Expansion Across Key Shipyards

- Mazagon Dock Shipbuilders Ltd: INR 40–50 bn capex; doubling platform capacity; new ship repair yard & US Navy partnership
- Cochin Shipyard Ltd: INR 27.7 bn upgrades; new dry dock; only Indian yard capable of 110,000 DWT build / 125,000 DWT repair
- Garden Reach Shipbuilders & Engineers Ltd: Expanding to build 28 vessels concurrently by FY25; aiming for faster delivery & larger orders

Supporting Macro Trends

- India's coastline expanded to 11,098.81 km (+48%) – expanding naval surveillance needs
- Defence Budget FY26: Raised to INR 6.81 trillion (+9.5% YoY) – reinforcing sustained investment momentum

DEFENCE INDUSTRY OVERVIEW (1/2)



In FY25, defence production grew **18% YoY** to **INR 1.54 lakh crore**; exports increased **12% YoY** to **INR 23,622 crore**, with India now exporting to **85+ countries**.

By **2029**, Government aims to scale defence manufacturing to **INR 3 lakh crore** and exports to **INR 50,000 crore**, with private-sector growth and domestic contracts strengthening its defence supply chains.

India ranked among the **top 25 arms exporting nations** in FY25.

India has one of the strongest military forces in the world and holds a place of strategic importance for the Indian Government.

Indigenous production of defence equipment is at the core of the "Make in India" Initiative

The Presence of Indian Private Sector has grown since opening of the defence sector for indigenised manufacturing

Key defence manufacturing companies in India are currently focusing on designing and developing various indigenous weapons and essential products to boost domestic manufacturing capabilities and align with Government's vision of "Aatmnirbhar Bharat".

DEFENCE INDUSTRY OVERVIEW (2/2)



Indian Defence Sector's top 3 largest Market Segment



**Military
Fixed Wing**



**Naval Vessels &
Surface Combatants**



**Missile & Missile
Defence System**

Indian Navy Outlook

India's vision to be **among top 5 ship building nation** and ship repair hub of the world in the next decade

Indian navy aimed to have a force of minimum **175 - 200 warships by 2035** from the current 132

Indian navy has **68 warships and vessels** on order, which is collectively estimated to be **INR ~2 Lakh Crore**

Other market segments include military rotorcraft, submarines, artillery, tactical communications, electronic warfare and military land vehicles

Changing geopolitical scenarios in Indian borders, including territorial disputes with neighbouring countries resulting in growing demand for defence equipment in India to secure our borders

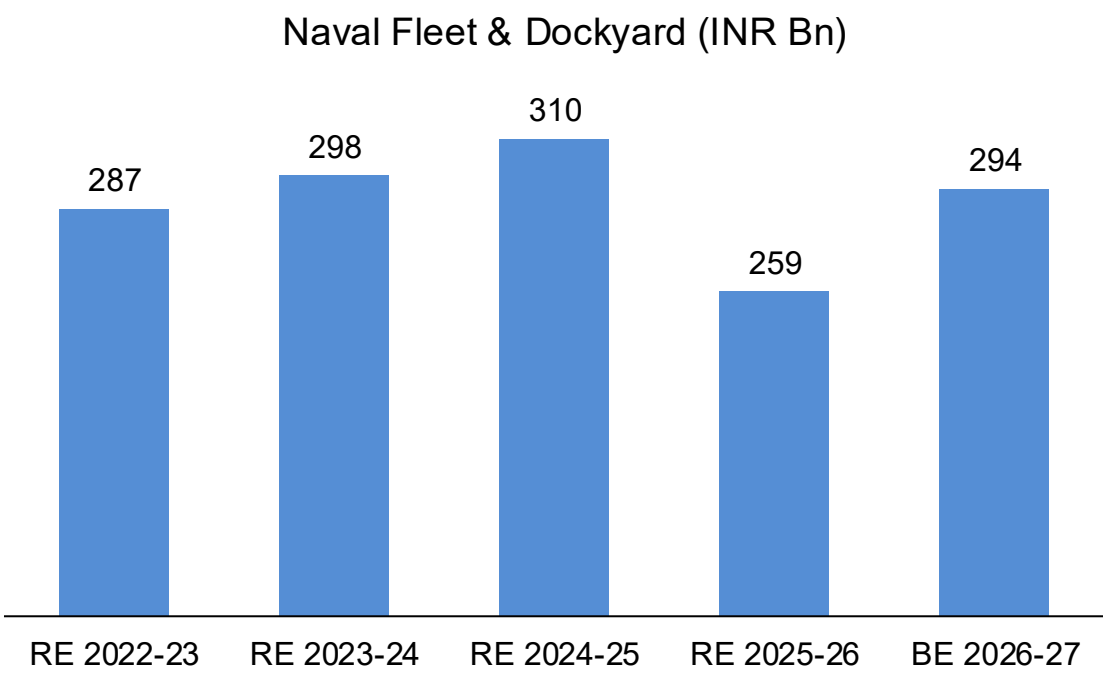
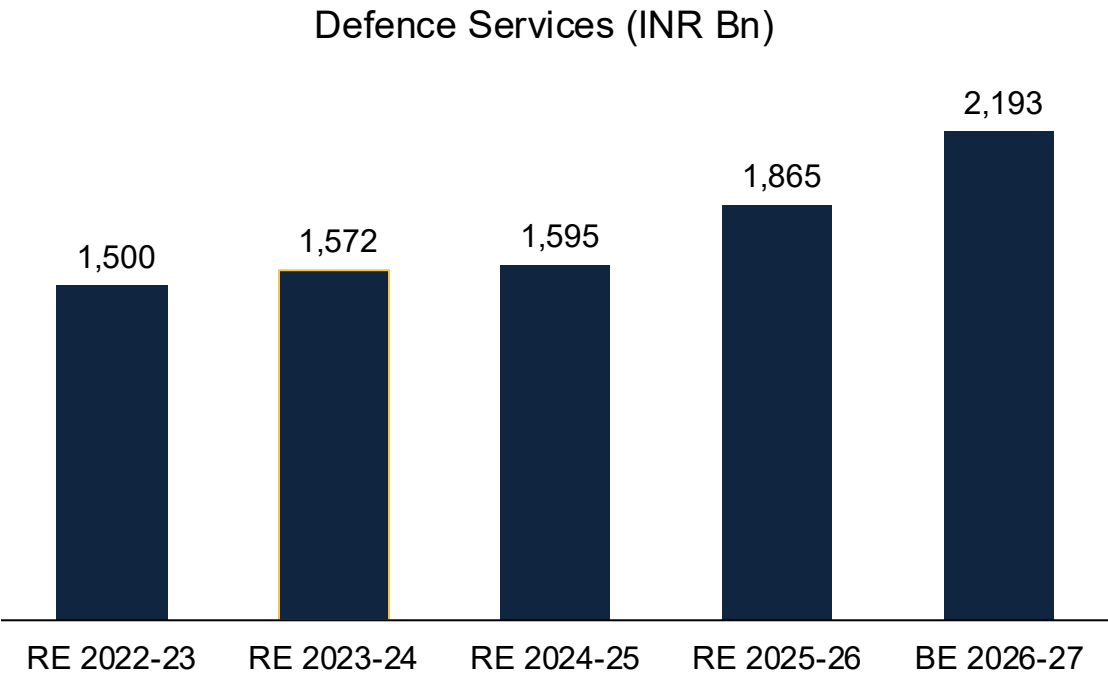
India has been ranked among the top importers of Defence Equipment over last five years to attain technological advantage over the opponent countries

To modernise the armed forces and reduce dependency over external dependence for defence procurement, several policy support initiatives have been taken by the government to encourage 'Make in India' activities

DEFENCE BUDGET OUTLOOK



CAPITAL OUTLAY



Record-Breaking Defence Allocation in Union Budget 2026–27

- The Government has allocated INR 7.85 lakh crore to the Ministry of Defence in the Union Budget 2026–27, the highest allocation among all Ministries.
- This underscores the continued prioritization of national security, modernization of armed forces, and strengthening of indigenous defence manufacturing capabilities.



Chairman **Mr. Ashwin Shah** receiving **DTA Award** from **Honourable Prime Minister Narendra Modi**



Managing Director **Mr. Ankur Shah** receiving the **Transfer of Technology** from Honourable **Defence Minister of India Shri Rajnath Singh**.

DTA Award



SME Award



NMRL Award



Recognition with an **Appreciation Certificate** from **Defence Metallurgical Research Laboratory (DMRL), Hyderabad** for successfully developing **Bulb Bars** (ship building steel sections), a critical component for the Indian Navy's indigenization program, as the project was of **National Importance involving Import Substitution**.



Safe Harbor



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THANK YOU

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