

# KALYANI INVESTMENT

C.I.N.: L65993PN2009PLC134196

KICL:SEC:

August 20, 2026

**BSE Limited**

Phiroze Jeejeebhoy Towers,  
Dalal Street,  
Fort, Mumbai – 400 001  
**Scrip Code : 533302**

**National Stock Exchange of India Limited**

Exchange Plaza,  
Bandra Kurla Complex, Bandra (E)  
Mumbai – 400 051  
**Scrip Symbol : KICL**

Dear Sir,

**Sub. : Notice of 17th Annual General Meeting and Annual Report for FY 2025-26**

**Ref. : SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations")**

Pursuant to Regulation 34(1) of the Listing Regulations, please find enclosed herewith the Notice of 17th Annual General Meeting of the Company scheduled to be held on **Thursday, September 17, 2026 at 11.00 a.m.** (I.S.T.) through Video Conferencing / Other Audio-Visual Means ('VC / OAVM') and Annual Report for Financial Year 2025-26.

The said Notice along with Annual Report, is being sent through electronic mode to those members whose e-mail addresses are registered with the Company / Registrar and transfer Agent ("RTA") / Depository Participant(s) ("DPs").

Further, in accordance with Regulation 36(1)(b) of the Listing Regulations, a letter is being sent to those members whose e-mail addresses are not registered with the Company / RTA / DPs, providing a web-link from where Notice and Annual Report can be accessed on the web-site of the Company.

**Information at glance :**

| Particulars                                         | Details                                                                                                                                                 |
|-----------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------|
| Date and time of AGM                                | Thursday, September 17, 2026 at 11.00 a.m. (I.S.T.)                                                                                                     |
| Web-link for AGM Notice                             | <a href="https://www.kalyani-investment.com/media/KICL-Notice-2026.pdf">https://www.kalyani-investment.com/media/KICL-Notice-2026.pdf</a>               |
| Web-link for Annual Report                          | <a href="https://www.kalyani-investment.com/media/KICL-Annual-Report-2026.pdf">https://www.kalyani-investment.com/media/KICL-Annual-Report-2026.pdf</a> |
| Web-link for participating at AGM through VC / OAVM | <a href="https://www.evoting.nsdl.com/">https://www.evoting.nsdl.com/</a>                                                                               |
| Cut-off date for E-Voting                           | Thursday, September 10, 2026                                                                                                                            |
| Remote e-Voting Start Date and Time                 | Monday, September 14, 2026 at 9.00 a.m. (I.S.T.)                                                                                                        |
| Remote e-Voting End Date and Time                   | Wednesday, September 16, 2026 at 5.00 p.m. (I.S.T.)                                                                                                     |
| Remote E-Voting website                             | <a href="https://www.evoting.nsdl.com/">https://www.evoting.nsdl.com/</a>                                                                               |

Kindly take the same on record.

Thanking you,

Yours faithfully,

For KALYANI INVESTMENT COMPANY LIMITED

NIHAL GUPTA

COMPANY SECRETARY & COMPLIANCE OFFICER

E-mail : [nihal.gupta@kalyani-investment.com](mailto:nihal.gupta@kalyani-investment.com)

Encl. : As above



**KALYANI  
GROUP COMPANY**

KALYANI INVESTMENT COMPANY LIMITED, CORPORATE BUILDING, 2ND FLOOR,  
MUNDHWA ,PUNE-411 036, INDIA. Phone : +91 20 6621 5000  
Website : [www.kalyani-investment.com](http://www.kalyani-investment.com) Email : [investor@kalyani-investment.com](mailto:investor@kalyani-investment.com)

# KALYANI INVESTMENT COMPANY LIMITED

CIN : L65993PN2009PLC134196

Registered Office : Mundhwa, Pune 411 036

Phone No. : 020 - 66215000

Website : [www.kalyani-investment.com](http://www.kalyani-investment.com) E-mail : [investor@kalyani-investment.com](mailto:investor@kalyani-investment.com)



## NOTICE

**NOTICE is hereby given that the SEVENTEENTH Annual General Meeting of the Members of Kalyani Investment Company Limited will be held on Thursday, September 17, 2026, at 11.00 a.m. (I.S.T.), through Video Conferencing ("VC") / Other Audio Visual Means ("OAVM") to transact the following business :**

### ORDINARY BUSINESS

1. To consider and adopt the Audited Standalone and Consolidated Financial Statements of the Company for the Financial Year ended March 31, 2026 together with the Reports of the Board of Directors and Auditors thereon.
2. To declare dividend on Equity Shares for the Financial Year ended March 31, 2026.
3. To appoint a Director in place of Mrs. Deeksha A. Kalyani (DIN 00129026), who retires by rotation and being eligible, offers herself for re-appointment.

By Order of the Board of Directors  
For Kalyani Investment Company Limited

Pune  
May 29, 2026

Nihal Gupta  
Company Secretary

### NOTES :

1. Pursuant to General Circular No.03/2025 dated September 22, 2025 issued by the Ministry of Corporate Affairs ("MCA Circular") and Regulation 44 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations") and other applicable provisions, if any, of the Listing Regulations, for the time being in force, the Seventeenth Annual General Meeting ("AGM") of the Company will be conducted through Video Conferencing ("VC") / Other Audio Visual Means ("OAVM"), without the physical presence of the Members at a common venue.
2. In compliance with the aforesaid MCA Circular, Notice of the AGM along with the Annual Report 2025-26 is being sent only through electronic mode to those Members whose e-mail addresses are registered with the Company / Depositories. Members may note that the Notice and Annual Report 2025-26 will also be available on the Company's website [www.kalyani-investment.com](http://www.kalyani-investment.com), websites of the Stock Exchanges i.e. BSE Limited at [www.bseindia.com](http://www.bseindia.com) and National Stock Exchange of India Limited at [www.nseindia.com](http://www.nseindia.com) and on the website of NSDL at [www.evoting.nsdl.com](http://www.evoting.nsdl.com).  
Additionally, as per Regulation 36 (1)(b) of the Listing Regulations a letter providing the weblink of the Annual Report 2025-26, is being sent to those shareholder(s), who have not registered their email addresses with the Company / Depositories.
3. In terms of MCA Circulars, since the physical attendance of Members has been dispensed with, there is no requirement of appointment of proxies. Accordingly, the facility of appointment of proxies by Members under Section 105 of the Act will not be available for the AGM.
4. National Securities Depositories Limited (NSDL) will be providing facility for voting through remote e-Voting and for participation in the AGM through VC / OAVM Facility and e-Voting during the AGM.
5. Members can join the AGM through VC / OAVM facility, by following the procedure as mentioned below, which shall be kept open for the Members from 10.15 a.m. (I.S.T.) i.e. 45 minutes before the scheduled start time of the AGM and will be open up to 15 minutes after the scheduled start time of AGM.
6. Members may note that the VC / OAVM Facility, provided by NSDL, allows participation of 1,000 Members on a first-come-first-served basis. This will not include large shareholders (i.e. shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc. who are allowed to attend the AGM without any restriction on account of first-come-first-served principle.
7. Members attending the AGM through VC / OAVM facility shall be counted for the purpose of reckoning the quorum under Section 103 of the Act.
8. Pursuant to the Listing Regulations, the Company has fixed Friday, August 14, 2026, as the Record Date for the purpose of determining the entitlement of members to the dividend. The dividend on Equity Shares, if declared at the AGM, shall be paid / credited subject to deduction of income-tax at source ("TDS") on or before Friday, September 25, 2026, to those members :

- a) whose names appear as beneficial owners holding shares in electronic form, as per the beneficial ownership data as may be made available to the Company by the National Securities Depository Limited (NSDL) and the Central Depository Services (India) Limited (CDSL), as at the close of business hours on Friday, August 14, 2026.
  - b) whose names appear in the Register of Members of the Company after giving effect to valid share transmission / transposition requests lodged with the Company or with the Registrar and Transfer Agents of the Company, as at the close of business hours on Friday, August 14, 2026.
9. Shareholders may note that as per the Income Tax Act, 2025 ("the IT Act"), dividend income is taxable in the hands of shareholders. Accordingly, the Company is required to deduct tax at source ("TDS") at the time of payment of dividend to its shareholders (resident as well as non-resident), if approved by the Shareholders in the AGM.
- To enable compliance with TDS requirements, members holding shares in electronic mode are requested to complete and / or update their residential status, PAN, category, e-mail address, mobile number, bank account details and address with PIN code (including country) as per the IT Act with their depository participants and in case shares are held in physical form, with the Company / Registrar and Transfer Agent.
10. Equity Shares of the Company are under compulsory demat trading by all investors. Those shareholders, who have not dematerialized their shareholding, are advised to dematerialize the same to avoid any inconvenience in future.
11. Pursuant to Regulation 36(3) of the Listing Regulations and Secretarial Standard on General Meetings (SS-2) issued by Institute of Company Secretaries of India, brief Profile / Resume of Director(s) proposed to be appointed / re-appointed, their expertise in specific functional areas, relationships between directors inter-se, names of listed companies in which they hold directorships and memberships / chairmanships of Board Committees, their shareholding in the Company, are provided in "**Annexure A**" forming part of the Notice.
12. Since the AGM will be held through VC / OAVM, the Proxy Form, Attendance Slip and Route Map for venue of AGM is not annexed to this Notice.
13. Members, who need assistance before or during the AGM, can contact Mr. Umesh Sharma of MUFG Intime India Private Limited, Registrar and Transfer Agent of the Company, at umesh.sharma@in.mpms.mufg.com or call on 020-2616 1629 / 2616 0084. Kindly quote your Name, DP ID and Client ID / Folio No. and EVEN in all your communications.
14. The Register of Directors and Key Managerial Personnel and their shareholding, under Section 170 of the Companies Act, 2013 and the Register of Contracts or Arrangements in which Directors are interested under Section 189 of Companies Act, 2013 and all documents referred to in this Notice will be available for inspection of the Members from the date of circulation of this Notice upto the date of AGM i.e. Thursday, September 17, 2026. Members seeking to inspect, can send an e-mail to Secretarial Department of the Company at investor@kalyani-investment.com.

**15. Voting through Electronic Means :**

In compliance with provisions of Section 108 of the Companies Act, 2013 and Rule 20 of the Companies (Management and Administration) Rules, 2014 and Regulation 44 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company is pleased to provide members, holding shares as on Thursday, September 10, 2026 being the Cut-off date, facility to exercise their right to vote by electronic means and the business shall be transacted through e-Voting Services. The facility of casting the votes by members using the electronic voting system from a place other than venue of the AGM ("remote e-Voting") will be provided by National Securities Depository Limited (NSDL).

**The Instructions for Members for remote e-Voting and Joining General Meeting are as under :**

The remote e-Voting period begins on Monday, September 14, 2026 at 9.00 a.m. and ends on Wednesday, September 16, 2026 at 5.00 p.m. The remote e-Voting module shall be disabled by NSDL for voting thereafter. The Members, whose names appear in the Register of Members / Beneficial Owners as on the Cut-off date i.e. Thursday, September 10, 2026, may cast their votes electronically. The voting rights of shareholders shall be in proportion to their share in the paid-up equity share capital of the Company as on the Cut-off date, being Thursday, September 10, 2026.

Members who have voted through Remote e-Voting will be eligible to attend the AGM. However, they will not be eligible to vote at the AGM.

The way to vote electronically on NSDL e-Voting system consists of “Two Steps” which are mentioned below :

**Step 1: Access to NSDL e-Voting system**

**A) Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode**

In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email ID in their demat accounts in order to access e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below :

| Type of shareholders                                               | Login Method                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|--------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Individual Shareholders holding securities in demat mode with NSDL | <ol style="list-style-type: none"> <li>For OTP based login you can click on <a href="https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp">https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp</a>. You will have to enter your 8-digit DP ID, 8-digit Client ID, PAN No., Verification code and generate OTP. Enter the OTP received on registered email ID / mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting &amp; voting during the meeting.</li> <li>Existing IDeAS user can visit the e-Services website of NSDL viz. <a href="https://eservices.nsdl.com">https://eservices.nsdl.com</a> either on a Personal Computer or on a mobile. On the e-Services home page click on the “Beneficial Owner” icon under “Login” which is available under ‘IDeAS’ section. This will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on “Access to e-Voting” under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting &amp; voting during the meeting.</li> <li>If you are not registered for IDeAS e-Services, option to register is available at <a href="https://eservices.nsdl.com">https://eservices.nsdl.com</a> Select “Register Online for IDeAS Portal” or click at <a href="https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp">https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp</a></li> <li>Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <a href="https://www.evoting.nsdl.com/">https://www.evoting.nsdl.com/</a> either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder / Member’ section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number held with NSDL), Password / OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting &amp; voting during the meeting.</li> </ol> |

|                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|--------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                        | <p>5. Shareholders / Members can also download NSDL Mobile App “NSDL Speede” facility by scanning the QR code mentioned below for seamless voting experience.</p> <p><b>NSDL Mobile App is available on</b></p> <p> <b>App Store</b>     <b>Google Play</b></p> <div style="display: flex; justify-content: space-around; align-items: center;">   </div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Individual Shareholders holding securities in demat mode with CDSL                                     | <ol style="list-style-type: none"> <li>1. Users who have opted for CDSL Easi / Easiest facility, can login through their existing User ID and Password. The option will be made available to reach e-Voting page without any further authentication. The users to login Easi / Easiest are requested to visit CDSL website <a href="http://www.cdslindia.com">www.cdslindia.com</a> and click on login icon &amp; New System Myeasi Tab and then use, your existing my Easi username &amp; Password.</li> <li>2. After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the e-Voting is in progress as per the information provided by the company. On clicking the e-Voting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting &amp; voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers website directly.</li> <li>3. If the user is not registered for Easi / Easiest, option to register is available at CDSL website <a href="http://www.cdslindia.com">www.cdslindia.com</a> and click on login &amp; New System Myeasi Tab and then click on registration option.</li> <li>4. Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from an e-Voting link available on <a href="http://www.cdslindia.com">www.cdslindia.com</a> home page. The system will authenticate the user by sending OTP on registered Mobile &amp; Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the e-Voting is in progress and also able to directly access the system of all e-Voting Service Providers.</li> </ol> |
| Individual Shareholders (holding securities in demat mode) login through their depository participants | <ol style="list-style-type: none"> <li>1. You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL / CDSL for e-Voting facility. Upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL / CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting &amp; voting during the meeting.</li> </ol>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |

**Important Note :** Members who are unable to retrieve User ID / Password are advised to use Forget User ID and Forget Password option available at above mentioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL

| Login type                                                         | Helpdesk details                                                                                                                                                                                                           |
|--------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Individual Shareholders holding securities in demat mode with NSDL | Members facing any technical issue in login can contact NSDL helpdesk by sending a request at <a href="mailto:evoting@nsdl.com">evoting@nsdl.com</a> or call at 022 - 4886 7000                                            |
| Individual Shareholders holding securities in demat mode with CDSL | Members facing any technical issue in login can contact CDSL helpdesk by sending a request at <a href="mailto:helpdesk.evoting@cdslindia.com">helpdesk.evoting@cdslindia.com</a> or contact at toll free no. 1800-21-09911 |

**B) Login Method for e-Voting and joining virtual meeting for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.**

**How to Log-in to NSDL e-Voting website?**

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <https://www.evoting.nsdl.com/> either on a Personal Computer or on a mobile.
2. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder / Member' section.
3. A new screen will open. You will have to enter your User ID, your Password / OTP and a Verification Code as shown on the screen.  
Alternatively, if you are registered for NSDL eservices i.e. IDeAS, you can log-in at <https://eservices.nsdl.com/> with your existing IDeAS login. Once you log-in to NSDL e-services after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.
4. Your User ID details are given below :

| Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical | Your User ID is :                                                                                                                                          |
|----------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------|
| a) For Members who hold shares in demat account with NSDL.     | 8 Character DP ID followed by 8 Digit Client ID<br>For example, if your DP ID is IN300*** and Client ID is 12***** then your User ID is IN300***12*****.   |
| b) For Members who hold shares in demat account with CDSL.     | 16 Digit Beneficiary ID<br>For example, if your Beneficiary ID is 12***** then your User ID is 12*****.                                                    |
| c) For Members holding shares in Physical Form.                | EVEN Number followed by Folio Number registered with the company<br>For example, if folio number is 001*** and EVEN is 101456 then User ID is 101456001*** |

5. Password details for shareholders other than Individual shareholders are given below :
  - a) If you are already registered for e-Voting, then you can use your existing Password to login and cast your vote.
  - b) If you are using NSDL e-Voting system for the first time, you will need to retrieve the 'initial Password' which was communicated to you. Once you retrieve your 'initial Password', you need to enter the 'initial Password' and the system will force you to change your Password.
  - c) How to retrieve your 'initial Password'?
    - (i) If your email ID is registered in your demat account or with the company, your 'initial Password' is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The Password to open the .pdf file is your 8 digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your 'User ID' and your 'initial Password'.
    - (ii) If your email ID is not registered, please follow steps mentioned below in process for those shareholders whose email ids are not registered.
6. If you are unable to retrieve or have not received the "Initial Password" or have forgotten your Password :
  - a) Click on "Forgot User Details / Password?" (If you are holding shares in your demat account with NSDL or CDSL) option available on [www.evoting.nsdl.com](http://www.evoting.nsdl.com)

- b) "Physical User Reset Password?" (If you are holding shares in physical mode) option available on [www.evoting.nsdl.com](http://www.evoting.nsdl.com)
  - c) If you are still unable to get the Password by aforesaid two options, you can send a request at [evoting@nsdl.com](mailto:evoting@nsdl.com) mentioning your demat account number / folio number, your PAN, your name and your registered address etc.
  - d) Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.
7. After entering your Password, tick on Agree to "Terms and Conditions" by selecting on the check box.
  8. Now, you will have to click on "Login" button.
  9. After you click on the "Login" button, Home page of e-Voting will open.

## **Step 2 : Cast your vote electronically and Join Annual General Meeting on NSDL e-Voting System**

How to cast your vote electronically and join General Meeting on NSDL e-Voting system?

1. After successful login at Step 1, you will be able to see all the companies "EVEN" in which you are holding shares and whose voting cycle and General Meeting is in active status.
2. Select "EVEN" of company for which you wish to cast your vote during the remote e-Voting period and casting your vote during the General Meeting. For joining virtual meeting, you need to click on "VC / OAVM" link placed under "Join Meeting".
3. Now you are ready for e-Voting as the Voting page opens.
4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify / modify the number of shares for which you wish to cast your vote and click on "Submit" and also "Confirm" when prompted.
5. Upon confirmation, the message "Vote cast successfully" will be displayed.
6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

### **General Guidelines for shareholders**

1. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF / JPG Format) of the relevant Board Resolution / Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to [cs@svdandassociates.com](mailto:cs@svdandassociates.com), with a copy marked to [evoting@nsdl.com](mailto:evoting@nsdl.com). Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on "Upload Board Resolution / Authority Letter" displayed under "e-Voting" tab in their login.
2. It is strongly recommended not to share your Password with any other person and take utmost care to keep your Password confidential. Login to the e-Voting website will be disabled upon five unsuccessful attempts to key in the correct Password. In such an event, you will need to go through the "Forgot User Details / Password?" or "Physical User Reset Password?" option available on [www.evoting.nsdl.com](http://www.evoting.nsdl.com) to reset the Password.
3. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-Voting user manual for Shareholders, available at the Download section of [www.evoting.nsdl.com](http://www.evoting.nsdl.com) or call on 022 - 4886 7000 or send a request to, Ms.Pallavi Mhatre, Senior Manager, NSDL at [evoting@nsdl.com](mailto:evoting@nsdl.com)

### **Process for those shareholders whose email IDs are not registered with the depositories for procuring User ID and Password and registration of email IDs for e-Voting, for the resolutions set out in this notice :**

1. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) by email to [investor.helpdesk@in.mpms.mufg.com](mailto:investor.helpdesk@in.mpms.mufg.com) with copy marked to [evoting@kalyani-investment.com](mailto:evoting@kalyani-investment.com)
2. In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) to [evoting@kalyani-investment.com](mailto:evoting@kalyani-investment.com). If you are an Individual shareholder holding securities in demat mode, you are requested to refer to the login method explained at Step 1 (A) i.e. Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode.
3. Alternatively, Shareholder / Member may send a request to [evoting@nsdl.com](mailto:evoting@nsdl.com) for procuring User ID and Password for e-Voting by providing above mentioned documents.
4. In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.

**Instructions for Members for e-Voting on the day of AGM**

1. The procedure for e-Voting on the day of the AGM is same as the instructions mentioned above for remote e-Voting.
2. Only those Members / Shareholders, who will be present in the AGM through VC / OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system in the AGM.
3. Members who have voted through Remote e-Voting will be eligible to attend the AGM. However, they will not be eligible to vote at the AGM.
4. The details of the person who may be contacted for any grievances connected with the facility for e-Voting on the day of the AGM shall be the same person mentioned for Remote e-Voting.

**Instructions for Members for attending the AGM through VC / OAVM**

1. Members will be provided with a facility to attend the AGM through VC / OAVM through the NSDL e-Voting system. Members may access by following the steps mentioned above for Access to NSDL e-Voting system. After successful login, you can see link of "VC / OAVM" placed under "Join meeting" menu against company name. You are requested to click on VC / OAVM link placed under Join Meeting menu. The link for VC / OAVM will be available in Shareholder / Member login where the EVEN of Company will be displayed. Please note that the members who do not have the User ID and Password for e-Voting or have forgotten the User ID and Password may retrieve the same by following the remote e-Voting instructions mentioned in the notice to avoid last minute rush.
  2. Members are encouraged to join the Meeting through Laptops for better experience.
  3. Further, Members will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
  4. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio / Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
  5. Shareholders who would like to express their views / have questions may send their questions in advance mentioning their name, Demat account number / Folio number, email id, mobile number at investor@kalyani-investment.com. The same will be replied by the company suitably.
  6. Shareholders who would like to express their views / ask questions during the AGM, will have to register themselves as a "Speaker" and send their request mentioning their Name, Demat account number / folio number, email ID, mobile number at investor@kalyani-investment.com on or before Friday, September 11, 2026 (6.00 p.m.). Only those members who have registered themselves as a Speaker will be allowed to express their views / ask questions during the AGM. The Company reserves the right to restrict the number of speakers depending on the availability of time for the AGM.
16. Mr.Sridhar Mudaliar (Membership No. FCS 6156 COP No. 2664) failing him Mrs.Meenakshi Deshmukh (Membership No. FCS 7364 COP No. 7893), Partners of SVD & Associates, Company Secretaries has been appointed as the Scrutinizer to scrutinize the e-Voting process in a fair and transparent manner.
  17. The Scrutinizer shall immediately after conclusion of AGM, unblock the votes cast through remote e-Voting in the presence of at least two witnesses not in the employment of the Company and shall submit not later than 2 (Two) working days of conclusion of the AGM, a consolidated Scrutinizer's Report of the total votes cast in favour or against, if any, to the Chairman or the person authorized by him in writing who shall countersign the same. The Chairman or the person authorized by him, shall declare the result of the voting forthwith.
  18. The results of voting along with the Scrutinizer's Report shall be placed on the Company's website www.kalyani-investment.com and on the website of NSDL immediately after the declaration of result by the Chairman or a person authorized by him in writing. The results shall also be immediately forwarded to the Stock Exchanges.

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Registrar & Transfer Agent  
**MUFG INTIME INDIA PRIVATE LIMITED**  
Block No.202, Akshay Complex, 2nd Floor,  
Off Dhole Patil Road, Near Ganesh Mandir, Pune – 411 001  
Phone Nos. : 020 – 26161629 / 26160084  
E-mail : investor.helpdesk@in.mpms.mufg.com

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**Annexure – A**  
**Information pursuant to Regulation 36(3) of the Listing Regulations**  
**and Secretarial Standard on General Meetings (SS-2)**

**For Item No. 3 of the Notice - Re-appointment of Mrs.Deeksha A. Kalyani as a Director :**

|                                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Name of the Director</b>                                                  | <b>Mrs.Deeksha A. Kalyani</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| Director Identification Number                                               | 00129026                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| Date of Birth and Age                                                        | March 3, 1974, Age : 52 Years                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| Educational Qualifications                                                   | Bachelor's Degree in Psychology and Master's Degree in Child Psychology from Tufts University, U.S.A.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| Brief Resume of the Director and experience / expertise details              | <p>Mrs.Deeksha A. Kalyani is an accomplished educationist and institution builder who has played a pivotal role in advancing the Kalyani Group's initiatives in education and social development. She is the Founder and Director of The Kalyani School, one of Pune's leading K-12 educational institutions, established in 2015 under the aegis of the Akutai Kalyani Charitable Trust and promoted by the Kalyani Group.</p> <p>Under her leadership, the School has evolved into a respected centre for holistic learning, focused on academic excellence, character development, innovation and nurturing future-ready citizens. Within a decade, it has been ranked in the Diamond Category of the QS I-GAUGE School Ranking and Audit and felicitated by the College Board for expanding the Advanced Placement Program, reflecting the standards of excellence she has institutionalized. Her work carries forward a distinguished educational legacy. Mrs.Kalyani belongs to the Shri Ram family of Delhi, known for its multi-generational philanthropy in Indian education and is the daughter of Padmashri Mrs.Manju Bharat Ram, founder of The Shri Ram Schools, among the pioneers of holistic, child-centric education in India.</p> <p>Drawing upon her expertise in child development, education, stakeholder engagement and community development, Mrs.Kalyani brings valuable perspectives to the Board, particularly in the areas of human capital development, sustainability, social impact and corporate citizenship. Her experience in leading educational initiatives and charitable activities complements the Company's commitment to responsible and inclusive growth. She has been associated with various companies and philanthropic initiatives of the Kalyani Group and contributes actively to strengthening the Group's legacy of institution building and Nation Building.</p> <p>Mrs.Kalyani holds a Bachelor's Degree in Psychology and a Master's Degree in Child Psychology from Tufts University, USA. Her academic grounding in psychology and child development underpins over a decade of work in education and institution building.</p> <p>Mrs.Kalyani is the spouse of Mr.Amit B. Kalyani, Chairman of the Company, and holds 50 Equity Shares of the Company as on March 31, 2026.</p> |
| Nature of expertise in specific functional areas / skills / capabilities     | Strategy & Planning, Financial Skills, Corporate Governance & Risk Management along with Industry knowledge and vast experience.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Date of first appointment on the Board                                       | March 30, 2015                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Number of Meetings of the Board attended during the year                     | Attended 4 out of 4 Board Meetings held during FY 2025-26                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| Justification of choosing the appointee as a Director / Independent Director | The Board recommends the re-appointment of Mrs.Deeksha A. Kalyani considering her educational background, vast experience and extensive knowledge.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| Terms and Conditions of re-appointment                                       | Re-appointment as Non-Executive Non-Independent Director liable to retire by rotation.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| Remuneration last drawn from the Company                                     | ₹ 2.05 Million by way of Sitting Fees and Commission paid / payable for FY 2025-26.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |

|                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                        |
|---------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Details of remuneration to be given                                                                                             | Mrs.Kalyani shall be entitled to receive remuneration by way of Sitting Fees for attending the Board and Committee Meetings, along with Commission determined by the Board on the recommendation of Nomination and Remuneration Committee, subject to overall limits as specified under the Act and the Rules framed thereunder.       |
| Disclosure of relationships between Directors / Managers / Key Managerial Personnel inter-se                                    | Spouse of Mr.Amit B. Kalyani, Chairman                                                                                                                                                                                                                                                                                                 |
| Directorships held in other listed companies (including resignation, if any, in other listed companies in the past three years) | Not Applicable                                                                                                                                                                                                                                                                                                                         |
| Committee Memberships / Chairmanships held in other listed companies                                                            | Not Applicable                                                                                                                                                                                                                                                                                                                         |
| Shareholding in the Company as on March 31, 2026                                                                                | 50 Equity Shares of ₹ 10 /- each                                                                                                                                                                                                                                                                                                       |
| Other Information                                                                                                               | In terms of Circular No. NSE/CML/2018/24 issued by National Stock Exchange of India Limited and Circular No. LIST/COMP/14/2018-19 issued by BSE Limited (both Circulars dated June 20, 2018), Mrs.Deeksha A. Kalyani is not debarred from holding the office of Director by virtue of any order issued by SEBI or any other Authority. |



17<sup>th</sup>

# ANNUAL REPORT

FY 2025-26

KALYANI INVESTMENT  
COMPANY LIMITED

**CORPORATE IDENTITY NUMBER**

L65993PN2009PLC134196

**REGISTERED OFFICE**

Mundhwa, Pune - 411036

Phone: +91-020-66215000

Website: [www.kalyani-investment.com](http://www.kalyani-investment.com)

E-mail: [investor@kalyani-investment.com](mailto:investor@kalyani-investment.com)

**CHIEF EXECUTIVE OFFICER & CHIEF FINANCIAL OFFICER**

Mr. Anurag Jain

**COMPANY SECRETARY & COMPLIANCE OFFICER**

Mr. Nihal Gupta

**AUDITORS**

P G BHAGWAT LLP

Chartered Accountants

Suite No.2, "Orchard"

Dr. Pai Marg, Baner, Pune - 411045

**BANKERS**

HDFC Bank Limited

Canara Bank

**REGISTRAR & TRANSFER AGENTS**

MUFG Intime India Private Limited

Block No. 202, Akshay Complex,

2<sup>nd</sup> Floor, Off Dhole Patil Road,

Near Ganesh Mandir, Pune - 411001

**17<sup>th</sup> ANNUAL GENERAL MEETING**

Day: Thursday

Date: September 17, 2026

Time: 11:00 a.m. (I.S.T.)

Mode of Meeting: Through Video Conferencing (VC) /

Other Audio-Visual Means (OAVM)

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# ABOUT THE REPORT

## BOUNDARY AND SCOPE OF REPORTING

The Report covers financial and non-financial information and activities of Kalyani Investment Company Limited for the period from April 1, 2025 to March 31, 2026.

## REPORTING PRINCIPLE

We have prepared this Report in accordance with the Companies Act, 2013 (and the Rules made there under), Indian Accounting Standards, the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and the Secretarial Standards.

## FORWARD LOOKING STATEMENTS

Certain statements in this Report regarding our business operations may constitute forward-looking statements. These include all statements other than statements of historical fact, including those regarding the financial position, business strategy, management plans and objectives for future operations.

Forward-looking statements can be identified by words such as 'believes', 'estimates', 'anticipates', 'expects', 'intends', 'may', 'will', 'plans', 'outlook' and other words of similar meaning in connection with a discussion of future operating or financial performance.

Forward-looking statements are necessarily dependent on assumptions, data or methods that may be incorrect or imprecise and that may be incapable of being realized and as such, are not intended to be a guarantee of future results, but constitute our current expectations based on reasonable assumptions. Actual results could differ materially from those projected in any forward-looking statements due to various events, risks, uncertainties and other factors. We neither assume any obligation nor intend to update or revise any forward-looking statements, because of new information, future events or otherwise.

# BOARD OF DIRECTORS



Mr. A B Kalyani  
Chairman



Mrs. Deeksha A Kalyani  
Non-Executive Director



Mr. R K Goyal  
Non-Executive Director



Mr. S K Adivarekar  
Independent Director



Mr. S G Joglekar  
Independent Director



Mrs. S A Shah  
Independent Director

## Board Committees

---

- Audit Committee
- Stakeholders Relationship Committee
- Nomination & Remuneration Committee
- CSR Committee
- Risk Management Committee
- Share Transfer Committee
- Investment Committee

## REPORT ON CORPORATE GOVERNANCE

### CORPORATE GOVERNANCE PHILOSOPHY

Corporate Governance is an ongoing commitment of the Company, reflecting its dedication to the well-being and interests of all the stakeholders. The Company has established a robust governance framework by forming a Board, comprising of individuals of high repute, expertise and integrity and by implementing effective systems and processes. The Company diligently follows the Corporate Governance Guidelines / Policies and endeavors to adopt best practices to ensure that its affairs are managed in the best interest of all stakeholders.

The core of Corporate Governance philosophy is anchored in integrity, transparency and accountability. Central to governance policy is the principle of openness, ensuring that the management and Board operate with clarity and effectiveness. The Company believes that the true essence of good Corporate Governance lies not just in formulating a code but in its diligent and consistent practice.

The Company is in compliance with the requirements of the Corporate Governance prescribed under the SEBI (Listing Obligations and Disclosure requirements) Regulations, 2015 ("Listing Regulations"), as applicable for the Financial Year 2025-26.

This chapter of the report, along with the information given under 'Management Discussion and Analysis' and 'Shareholder Information' constitutes the compliance report of the Company on Corporate Governance.

### 1. BOARD LEVEL ISSUES

#### COMPOSITION OF THE BOARD

The Company's Board comprises of highly skilled and qualified members from varied fields and diverse background. They possess required skill, expertise and competence which enables them to make effective contributions to the Board and its Committees. The Directors take active part in the deliberations at the Board and Committee Meetings and provide guidance and advice to the management on various aspects of business, governance, compliance etc. The Board also provides direction and exercises appropriate control to ensure that the Company is managed in a manner that fulfils stakeholders' aspirations and societal expectations. The board has a rich experience in shaping and upholding governance best practices.

The Board of the Company has a good and diverse mix of Non-Executive Directors with 50% of the Board members comprising Independent Directors including an Independent Woman Director. The Board composition is in conformity with the applicable provisions of Companies Act, 2013 ("Act") and Regulation 17 of the Listing Regulations as amended from time to time.

As on March 31, 2026, the Board of Directors of Kalyani Investment comprised of Six Directors. The Board consists of Non-Executive Chairman, who is a relative of Promoter and Five Non-Executive Directors, of which three are Independent. Details of the composition of the Board of Directors are given in Table 1.

#### NUMBER OF BOARD MEETINGS

During the year 2025-26, the Board of the Company met four times on May 27, 2025, August 11, 2025, November 14, 2025 and February 13, 2026. All the meetings were held in such a manner that the intervening period between two consecutive meetings was well within the maximum gap of one hundred and twenty days prescribed under the Listing Regulations.

#### DIRECTORS' ATTENDANCE RECORD AND DIRECTORSHIPS

Table 1: The composition of the Board, the category of Directors, their attendance at the meetings of the Board of Directors held during the year 2025-26 and at the last Annual General Meeting held on September 17, 2025 :

| Name of the Director         | Category                                               | Particulars of Attendance |          |          |
|------------------------------|--------------------------------------------------------|---------------------------|----------|----------|
|                              |                                                        | Number of Board Meetings  |          | Last AGM |
|                              |                                                        | Held                      | Attended |          |
| Mr.Amit B. Kalyani, Chairman | Relative of Promoter,<br>Non-Executive Non-Independent | 4                         | 2        | Yes      |
| Mrs.Deeksha A. Kalyani       | Relative of Promoter,<br>Non-Executive Non-Independent | 4                         | 4        | Yes      |
| Mr.R.K. Goyal                | Non-Executive Non-Independent                          | 4                         | 4        | Yes      |
| Mr.S.K. Adivarekar           | Independent                                            | 4                         | 4        | Yes      |
| Mr.S.G. Joglekar             | Independent                                            | 4                         | 4        | Yes      |
| Mrs.Shruti A. Shah           | Independent                                            | 4                         | 4        | Yes      |

Table 2 : The details of the number of Directorships held and Committee Memberships / Chairmanships held in Indian Public Limited Companies, whether listed or not, including the Company, as on March 31, 2026 and details of Directorships held in other Listed Companies :

| Name of the Director   | In Indian Public Limited Companies, whether listed or not, including Kalyani Investment Company Limited |                        |                          | Directorships held in other Listed Companies                                                                                           |                                                                               |
|------------------------|---------------------------------------------------------------------------------------------------------|------------------------|--------------------------|----------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------|
|                        | Directorships                                                                                           | *Committee Memberships | *Committee Chairmanships | Name of the Company                                                                                                                    | Type of Directorship                                                          |
| Mr.Amit B. Kalyani     | 6                                                                                                       | 2                      | —                        | Bharat Forge Limited<br>Kalyani Steels Limited<br>BF Utilities Limited<br>BF Investment Limited<br>Hikal Limited                       | Executive<br>Non-Executive<br>Non-Executive<br>Non-Executive<br>Non-Executive |
| Mrs.Deeksha A. Kalyani | 1                                                                                                       | 1                      | —                        | —                                                                                                                                      | —                                                                             |
| Mr.R.K. Goyal          | 3                                                                                                       | 3                      | 1                        | Kalyani Steels Limited                                                                                                                 | Executive                                                                     |
| Mr.S.K. Adivarekar     | 5                                                                                                       | 5                      | 2                        | Kalyani Steels Limited<br>Hikal Limited<br>BF Utilities Limited                                                                        | Independent<br>Independent<br>Independent                                     |
| Mr.S.G. Joglekar       | 4                                                                                                       | 7                      | 3                        | Kalyani Steels Limited<br>BF Investment Limited                                                                                        | Independent<br>Independent                                                    |
| Mrs.Shruti A. Shah     | 6                                                                                                       | 7                      | 2                        | Kalyani Steels Limited<br>Balkrishna Industries Limited<br>ACC Limited<br>Ajmera Realty & Infra India Limited<br>Orient Cement Limited | Independent<br>Independent<br>Independent<br>Independent<br>Independent       |

\* Memberships / Chairmanships of Audit Committee and Stakeholders Relationship Committee.

Certificate from M/s SVD & Associates, Practicing Company Secretaries, Pune confirming that none of the Directors on the Board of the Company have been debarred or disqualified from being appointed or continuing as Director of the companies, by the Securities and Exchange Board of India (SEBI) / Ministry of Corporate Affairs (MCA) or any such Statutory Authority is enclosed as Annexure “A”.

### INDEPENDENT DIRECTORS

Independent Directors play a key role in the decision-making process of the Board and in shaping various strategic initiatives of the Company. The Independent Directors are committed to act in what they believe is in the best interests of the Company and its stakeholders. The wide knowledge in their respective fields of expertise helps to cultivate varied, unbiased, independent and experienced perspectives.

Based on the declarations received from the Independent Directors, the Board of Directors has confirmed that the Independent Directors on the Board of the Company fulfill the conditions of independence specified in Section 149(6) of the Act and Regulation 16(1)(b) of the Listing Regulations and are independent of the Company's management. The terms of appointment of the Independent Directors are disclosed on the website of the Company viz. [www.kalyani-investment.com/financial/policies/](http://www.kalyani-investment.com/financial/policies/)

### BOARD PROCEDURE

The Board of Directors has unrestricted access to all information related to the Company. An annual schedule of all the proposed Board and Committee meetings is circulated among the Board of Directors at the beginning of the year which ensures that the Board members can play an active role by attending each and every meeting. While preparing the Agenda, Explanatory Notes and Minutes of the meeting(s), adherence to the Act and the Rules made thereunder, Listing Regulations, Secretarial Standards issued by the Institute of Company Secretaries of India (“ICSI”) and other applicable laws is ensured.

All material information is circulated to the Directors before the meeting, including minimum information required to be made available to the Board as prescribed under Part A of Schedule II of the Listing Regulations. In special and exceptional circumstances, additional items on the agenda are permitted with the consent of all the Directors including Independent Directors.

The independent directors of the Company at their meeting held on March 26, 2026 have expressed satisfaction on the quality, quantity and timeliness of flow of information between the Company's management and the Board and have confirmed that these significantly helped the Board to effectively and reasonably perform its duties.

## INFORMATION SUPPLIED TO THE BOARD

The Company provides the information as set out in Regulation 17 read with Part A of Schedule II of the Listing Regulations to the Board and the Board Committees to the extent it is applicable and relevant. Such information is submitted as a part of the agenda papers in advance of the respective meetings or by way of presentation and discussions during the meeting. In special and exceptional circumstances, additional items on the agenda are permitted by the Chairman of the meeting with the consent of all the Directors including Independent Directors present.

## CEO AND CFO CERTIFICATION

The Chief Executive Officer and the Chief Financial Officer of the Company provides Annual Certification on financial reporting and internal controls to the Board in terms of Regulation 17(8) of the Listing Regulations. The Chief Executive Officer and the Chief Financial Officer also gives quarterly certification on financial results, while placing the financial results before the Board in terms of Regulation 33(2)(a) of the Listing Regulations.

## CODE OF CONDUCT

The Company has adopted a Code of Conduct for Directors and Senior Management of the Company. The Code has been circulated to all the members of the Board and Senior Management and the same is available on the Company's website viz. [www.kalyani-investment.com/financial/policies/](http://www.kalyani-investment.com/financial/policies/)

The Board members and the senior management have affirmed the compliance with the Code. A declaration to that effect signed by the Chairman of the Company forms part of this Report of Corporate Governance.

## COMMITTEES OF THE BOARD

The Board has delegated certain functions to its various committees, which operate under the direct supervision of the Board. The Board at the time of constitution of each committee defines the terms of reference and the role and responsibilities of the committees and delegates powers which are reviewed by the Board from time to time. Various recommendations of the committees are submitted to the Board for approval.

Generally, committee meetings are held before the Board meeting and the chairperson of each committee reports to the Board about the deliberations and decisions taken by the committees. They also provide specific recommendations to the Board on matters within their purview. All decisions and recommendations made by the committees are presented to the Board for either approval or information. During the year under review, all recommendations made by the committees have been accepted by the Board.

As on March 31, 2026, the Company has Audit Committee, Stakeholders Relationship Committee, Nomination and Remuneration Committee, Corporate Social Responsibility Committee, Risk Management Committee, Share Transfer Committee and Investment Committee. The Company's guidelines relating to Board Meetings are applicable to the Committee Meetings, as far as may be practicable. Minutes of the proceedings of the Committee Meetings are placed before the Board Meeting for consideration and noting. The Company Secretary acts as the Secretary to all the Committees.

## AUDIT COMMITTEE

The Audit Committee provides a reassurance to the Board into the effectiveness of accounting, auditing and reporting practices of the Company. The purpose of the Committee is to oversee the accounting and financial reporting process of the Company as well as the appointment, performance and remuneration of Statutory Auditors, Internal Auditors and the Secretarial Auditors. The Committee also oversees the compliance process and assures the Board on the adequacy and timely disclosures with all the provisions applicable to related party transactions, investments, loans and guarantees etc.

The Board has established a qualified Audit Committee in accordance with the requirements of Regulation 18 of the Listing Regulations and Section 177 of the Act.

The representatives of the Statutory Auditors, Internal Auditors and remaining Board Members are permanent invitees to the Audit Committee Meetings.

During the year 2025-26, Audit Committee met four times on May 27, 2025, August 11, 2025, November 14, 2025 and February 13, 2026 and there were no instances where the Board had not accepted any of the recommendations of the Audit Committee.

The Annual General Meeting of the Company held on September 17, 2025 was attended by the Chairman of the Audit Committee, Mr.S.G. Joglekar, to answer the shareholders queries.

**Composition of Audit Committee and the attendance of members for the year 2025-26**

| Name of the Director       | Category      | Number of Meetings held | Number of Meetings attended |
|----------------------------|---------------|-------------------------|-----------------------------|
| Mr.S.G. Joglekar, Chairman | Independent   | 4                       | 4                           |
| Mr.R.K. Goyal              | Non-Executive | 4                       | 4                           |
| Mr.S.K. Adivarekar         | Independent   | 4                       | 4                           |
| Mrs.Shruti A. Shah         | Independent   | 4                       | 4                           |

**Role / Terms of reference of the Audit Committee**

- Oversight of the Company's financial reporting process and the disclosure of its financial information to ensure that the financial statement is correct, sufficient and credible.
- Recommendation for appointment, remuneration and terms of appointment of Auditors of the Company.
- Approval of payment to Statutory Auditors for any other services rendered by the Statutory Auditors.
- Reviewing with the management, the annual financial statements and Auditor's Report thereon before submission to the Board for approval, with particular reference to :
  - Matters required to be included in the Director's Responsibility Statement to be included in the Board's Report in terms of clause (c) of sub-section 3 of Section 134 of the Companies Act, 2013.
  - Changes, if any, in accounting policies and practices and reasons for the same.
  - Major accounting entries involving estimates based on the exercise of judgment by management.
  - Significant adjustments made in the financial statements arising out of audit findings.
  - Compliance with listing and other legal requirements relating to financial statements.
  - Disclosure of any related party transactions.
  - Modified opinion(s) in the draft audit report, if any.
- Reviewing, with the management, the quarterly financial statements before submission to the Board for approval.
- Reviewing, with the management, the statement of uses / application of funds raised through an issue (public issue, rights issue, preferential issue etc.), the statement of funds utilized for the purposes other than those stated in the offer document / prospectus / notice and the report submitted by the monitoring agency monitoring the utilization of proceeds of a public or rights issue or preferential issue or qualified institution placement and making appropriate recommendations to the Board to take up steps in this matter.
- Reviewing and monitoring the auditor's independence and performance and effectiveness of audit process.
- Approval or any subsequent modification of transactions of the Company with related parties.
- Scrutiny of inter-corporate loans and investments.
- Valuation of undertakings or assets of the Company, wherever it is necessary.
- Evaluation of internal financial controls and risk management systems.
- Reviewing, with the management, performance of statutory and internal auditors, adequacy of the internal control systems.
- Reviewing the adequacy of internal audit function, if any, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure, coverage and frequency of internal audit.
- Discussions with internal auditors on any significant findings and follow up thereon.
- Reviewing the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the Board.
- Discussions with statutory auditors before audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern, if any.
- To look into the reasons for substantial defaults in the payment to the shareholders (in case of non-payment of declared dividends) and creditors.
- To review the functioning of the whistle blower mechanism.
- Approval of appointment of Chief Financial Officer after assessing the qualifications, experience and background etc. of the candidate.

- Reviewing the utilization of loans and / or advances from / investment by the Company in the subsidiary exceeding ₹ 100 crore or 10% of the asset size of the subsidiary, whichever is lower including existing loans / advances / investments.
- Consider and comment on rationale, cost-benefits and impact of schemes involving merger, demerger, amalgamation etc., on the Company entity and its shareholders.
- Carrying out any other function as is mentioned in the terms of reference of the Audit Committee.

#### Review of Information by the Audit Committee

- Management discussion and analysis of financial condition and results of operations.
- Statement of significant related party transactions (as defined by the Audit Committee), submitted by management.
- Management letters / letters of internal control weaknesses issued by the statutory auditors.
- Internal audit reports relating to internal control weaknesses.
- The appointment, removal and terms of remuneration of the Chief Internal Auditor.

#### Powers of Audit Committee

- To investigate any activity within its terms of reference.
- To seek information from any employee.
- To obtain outside legal or other professional advice.
- To secure attendance of outsiders with relevant expertise, if it considers necessary.

#### STAKEHOLDERS RELATIONSHIP COMMITTEE

The Stakeholders Relationship Committee looks into various aspects of interest of shareholders and ensures cordial investor / shareholders relations. The Committee primarily oversees redressal of grievances of shareholders and also reviews adherence to the service standards adopted by the Registrar and Transfer Agent of the Company along with the measures taken for effective exercise of voting rights by the shareholders.

The Company has constituted Stakeholders Relationship Committee in compliance with the provisions of Regulation 20 of the Listing Regulations and Section 178 of the Companies Act, 2013.

During the year 2025-26, the Stakeholders Relationship Committee met four times on May 26, 2025, August 8, 2025, November 7, 2025 and February 12, 2026.

The Annual General Meeting of the Company, held on September 17, 2025 was attended by the Chairman of the Stakeholders Relationship Committee, Mr.R.K. Goyal, to answer the shareholders queries.

#### Composition of Stakeholders Relationship Committee and the attendance of members for the year 2025-26

| Name of the Director    | Category      | Number of Meetings held | Number of Meetings attended |
|-------------------------|---------------|-------------------------|-----------------------------|
| Mr.R.K. Goyal, Chairman | Non-Executive | 4                       | 2                           |
| Mrs.Deeksha A. Kalyani  | Non-Executive | 4                       | 4                           |
| Mr.S.G. Joglekar        | Independent   | 4                       | 3                           |

#### Role of the Stakeholders Relationship Committee

- Resolving the grievances of the security holders of the Company including complaints related to transfer / transmission of shares, non-receipt of annual report, non-receipt of declared dividends, issue of new / duplicate certificates, general meetings etc.
- Review of measures taken for effective exercise of voting rights by shareholders.
- Review of adherence to the service standards adopted by the Company in respect of various services being rendered by the Registrar & Share Transfer Agent.
- Review of the various measures and initiatives taken by the Company for reducing the quantum of unclaimed dividends and ensuring timely receipt of dividend warrants / annual reports / statutory notices by the shareholders of the Company.

The Committee also oversees the performance of the Registrar and Transfer Agent (RTA) and recommends measures for overall improvement in the quality of investors service.

#### Compliance Officer

Mr.Nihal Gupta, Company Secretary is the Compliance Officer.

### Status of Investors Complaints

The summary of Investors Complaints received and redressed during the year 2025-26 is mentioned below :

|                                                                                                            |     |
|------------------------------------------------------------------------------------------------------------|-----|
| Number of Complaints outstanding as on April 1, 2025                                                       | Nil |
| Number of Complaints received during the year ended March 31, 2026                                         | 1   |
| Number of Complaints resolved during the year ended March 31, 2026                                         | 1   |
| Number of Complaints not resolved to the satisfaction of shareholders during the year ended March 31, 2026 | Nil |
| Number of Complaints pending as on March 31, 2026                                                          | Nil |

The status of complaints is also reported to the Board of Directors, as an agenda item.

### Designated Exclusive email ID

The Company has also provided separate E-mail ID : investor@kalyani-investment.com exclusively for investor services.

### NOMINATION AND REMUNERATION COMMITTEE

The primary objective of the Nomination and Remuneration Committee of the Company is to periodically review the size and composition of the Board, formulate the criteria for determining qualifications, positive attributes and independence of Directors and recommend candidates to the Board and establish and review the performance of the Board. The Committee's role also includes reviewing and making recommendations to the Board on the remuneration of the Board of Directors and Key Managerial Personnel.

The Nomination and Remuneration Committee is constituted and functions in accordance with Regulation 19 of the Listing Regulations along with Section 178 of the Act.

During the year 2025-26, the Nomination and Remuneration Committee met two times on May 20, 2025 and November 7, 2025.

### Composition of Nomination and Remuneration Committee and the attendance of members for the year 2025-26

| Name of the Director       | Category      | Number of Meetings held | Number of Meetings attended |
|----------------------------|---------------|-------------------------|-----------------------------|
| Mr.S.G. Joglekar, Chairman | Independent   | 2                       | 1                           |
| Mr.S.K. Adivarekar         | Independent   | 2                       | 2                           |
| Mr.R.K. Goyal              | Non-Executive | 2                       | 2                           |

### Role of Nomination and Remuneration Committee

- Formulation of the criteria for determining qualifications, positive attributes and independence of Directors and recommend to the Board a policy, relating to the remuneration of the Directors, Key Managerial Personnel and other employees.
- For every appointment of an independent director on the Board, evaluate the balance of skills, knowledge and experience on the Board and on the basis of such evaluation, prepare a description of the role and capabilities required of an independent director. The person recommended to the Board for appointment as an independent director shall have the necessary capabilities identified in such a description.
- Formulation of criteria for evaluation of performance of Independent Directors and the Board.
- Devising a policy on Board diversity.
- Identifying the persons who are qualified to become Directors and who may be appointed in senior management in accordance with the criteria laid down and recommend to the Board their appointment and removal.
- Whether to extend or continue the term of appointment of the independent director, on the basis of the report of performance evaluation of independent directors.
- Recommend to the Board, all remuneration, in whatever form, payable to Senior Management.

### Performance Evaluation Criteria for Directors

The Nomination and Remuneration Committee has devised criteria for performance evaluation of Directors including independent Directors. The said criteria provides for certain parameters like seniority / experience, number of years on the Board, Board / Committee meetings attended, Director's position on the Company's Board Committees, other relevant factors and performance of the Company.

### Directors with materially pecuniary or business relationship with the Company

There has been no materially relevant pecuniary transactions or relationship between the Company and its Non-executive and / or Independent Directors for the year 2025-26.

### Policy on Board Diversity and Nomination and Remuneration Policy

The Board on recommendation of the Nomination and Remuneration Committee, has approved Policy on Board Diversity and Nomination and Remuneration Policy and the same are available on the Company's website at the web-link : <https://www.kalyani-investment.com/financial/policies/>. These Policies provides for criteria for determining qualifications, positive attributes & independence of director as well as remuneration policy for directors, key managerial personnel and other employees, with an objective to retain, motivate and promote talent and to ensure long term sustainability of talented managerial persons and create competitive advantage.

### Skills / Expertise / Competencies for the Board of Directors

The following is the list of core Skills / Expertise / Competencies identified by the Board of Directors for the Board members, in the context of the Company's business and that the said skills are available with the Board members :

| Name of the Director         | Industry Knowledge / experience | Strategy & Planning | Financial Skills | Legal and Regulatory knowledge | Corporate Governance and Risk Management |
|------------------------------|---------------------------------|---------------------|------------------|--------------------------------|------------------------------------------|
| Mr.Amit B. Kalyani, Chairman | √                               | √                   | √                | √                              | √                                        |
| Mrs.Deeksha A. Kalyani       | √                               | √                   | √                | √                              | √                                        |
| Mr.R.K. Goyal                | √                               | √                   | √                | √                              | √                                        |
| Mr.S.K. Adivarekar           | √                               | √                   | √                | √                              | √                                        |
| Mr.S.G. Joglekar             | √                               | √                   | √                | √                              | √                                        |
| Mrs.Shruti A. Shah           | √                               | √                   | √                | √                              | √                                        |

### Remuneration to Non-Executive Directors

The Non-Executive Directors are paid sitting fees for attending each meeting of the Board and of the Committees thereof. The Non-Executive Directors also draw remuneration in the form of commission, upto an aggregate amount not exceeding 3% of the net profits of the Company for the year, as may be decided by the Board of Directors from time to time, based on the recommendation of the Nomination and Remuneration Committee.

Payments to Non-Executive Directors are decided based on multiple criteria of seniority / experience, number of years on the Board, Board / Committee meetings attended, Director's position on the Company's Board Committees, other relevant factors and performance of the Company. The Company does not have any stock option scheme.

### Remuneration to Key Managerial Personnel and other Employees

Remuneration to Key Managerial Personnel and Senior Management involves a balance between fixed and incentive pay reflecting short and long term performance objectives, appropriate to the working of the Company and its goals. The Remuneration will be such, so as to ensure that the relationship of remuneration to performance is clear and meets appropriate performance benchmarks.

Table 3 : The details of the remuneration package of Directors during the year 2025-26, their shareholding in the Company and relationship with other directors, if any :

(₹ in Million)

| Name of the Director         | Relationship with other directors | Sitting Fees <sup>#</sup> | Commission <sup>##</sup> | Total | No. of Shares held |
|------------------------------|-----------------------------------|---------------------------|--------------------------|-------|--------------------|
| Mr.Amit B. Kalyani, Chairman | *                                 | 0.02                      | 10.00                    | 10.02 | 3,119              |
| Mrs.Deeksha A. Kalyani       | **                                | 0.05                      | 2.00                     | 2.05  | 50                 |
| Mr.R.K. Goyal                | None                              | 0.08                      | 2.00                     | 2.08  | —                  |
| Mr.S.K. Adivarekar           | None                              | 0.09                      | 2.00                     | 2.09  | —                  |
| Mr.S.G. Joglekar             | None                              | 0.08                      | 2.00                     | 2.08  | —                  |
| Mrs.Shruti A. Shah           | None                              | 0.04                      | 2.00                     | 2.04  | —                  |

<sup>#</sup> Sitting Fees include payment of fees for attending Board and Committee Meetings.

<sup>##</sup> Commission proposed and payable after approval of accounts by members of the Company in the ensuing Annual General Meeting (AGM).

\* Husband of Mrs.Deeksha A. Kalyani.

\*\* Wife of Mr.Amit B. Kalyani.

None of the employees are related to any of the Directors of the Company.

### Senior Management

Particulars of Senior Management including the changes therein since the close of previous financial year are as mentioned below :

| Sr. No. | Name                    | Designation                                       | Changes during the year, if any | Nature of Change                |
|---------|-------------------------|---------------------------------------------------|---------------------------------|---------------------------------|
| 1       | Mr. Shekhar Bhivpathaki | Chief Executive Officer & Chief Financial Officer | Yes                             | Ceased w.e.f. November 8, 2025  |
| 2       | Mr. Anurag Jain         | Chief Executive Officer & Chief Financial Officer | Yes                             | Joined w.e.f. November 14, 2025 |
| 3       | Mr. Nihal Gupta         | Company Secretary                                 | No                              | —                               |

### CORPORATE SOCIAL RESPONSIBILITY COMMITTEE

The Corporate Social Responsibility (CSR) Committee of the Board is constituted in accordance with the provisions of Section 135 of the Act. The CSR Committee has been constituted with a specific purpose of recommending and monitoring the CSR initiatives and reviewing corporate social responsibility programs of the Company.

During the year 2025-26, the Corporate Social Responsibility Committee met twice on May 26, 2025 and November 7, 2025.

#### Composition of the CSR Committee and the attendance of members for the Financial Year 2025-26

| Name of the Director                 | Category      | Number of Meetings held | Number of Meetings attended |
|--------------------------------------|---------------|-------------------------|-----------------------------|
| Mrs. Deeksha A. Kalyani, Chairperson | Non-Executive | 2                       | 2                           |
| Mr. R.K. Goyal                       | Non-Executive | 2                       | 1                           |
| Mr. S.K. Adivarekar                  | Independent   | 2                       | 2                           |

### Terms of Reference

- Formulation and recommendation to the Board, CSR Policy, which shall indicate the activities to be undertaken by the Company as specified in Schedule VII of the Companies Act, 2013.
- Recommend the amount of expenditure to be incurred on the activities referred in CSR Policy.
- Formulate and recommend to the Board, an Annual Action Plan in pursuance of CSR Policy, which shall include :
  - List of CSR Projects / programmes to be undertaken in the areas or subject specified in Schedule VII of the Companies Act, 2013.
  - Manner of execution of such Projects / programmes.
  - Modalities of utilization of funds and implementation schedules of such Projects / programmes.
  - Monitoring and reporting mechanism for such Projects / programmes.
  - Details of need and impact assessment, if any, for the projects undertaken by the Company.
- Monitor CSR Policy of the Company from time to time.

The Committee's core responsibility is to assist the Board in discharging its social responsibility by formulating and monitoring implementation of the framework of the CSR Policy. The CSR Policy of the Company is available on the Company's website at the web-link : [www.kalyani-investment.com/financial/policies/](http://www.kalyani-investment.com/financial/policies/)

### RISK MANAGEMENT COMMITTEE

The role of the Risk Management Committee ('RMC') is to assist the Board of Directors in overseeing the Company's risk management processes and controls. The primary function of the Committee is to review the major risks identified by the Management, along with its mitigation plan, monitoring and reviewing the risk management plan and to appraise the Board on risk assessment and minimization procedures. The Risk Management Committee of the Company is constituted in terms of Regulation 21 of the Listing Regulations

During the year 2025-26, the Risk Management Committee met twice on August 8, 2025 and February 12, 2026.

**Composition of Risk Management Committee and the attendance of members for the year 2025-26**

| Name of the Director    | Category      | Number of Meetings held | Number of Meetings attended |
|-------------------------|---------------|-------------------------|-----------------------------|
| Mr.R.K. Goyal, Chairman | Non-Executive | 2                       | 1                           |
| Mr.S.G. Joglekar        | Independent   | 2                       | 2                           |
| Mr.S.K. Adivarekar      | Independent   | 2                       | 2                           |

**Role of the Risk Management Committee**

- To formulate a detailed Risk Management Policy which shall include :
  - A framework for identification of internal and external risks specifically faced by the Company, in particular including financial, operational, sectoral, sustainability (particularly Environmental, Social and Governance (ESG) related risks), information, cyber security risks or any other risks as may be determined by the Committee.
  - Measures for risk mitigation including systems and processes for internal control of identified risks.
  - Business continuity plan.
- To ensure that appropriate methodology, processes and systems are in place to monitor and evaluate risks associated with the business of the Company.
- To monitor and oversee implementation of the risk management policy, including evaluating the adequacy of risk management systems.
- To periodically review the risk management policy, at least once in two years, including by considering the changing industry dynamics and evolving complexity.
- To keep the Board of Directors informed about the nature and content of its discussions, recommendations and actions to be taken.
- The appointment, removal and terms of remuneration of the Chief Risk Officer, if any.
- To coordinate its activities with other committees, in instances where, there is any overlap with activities of such committees, as per the framework laid down by the Board of Directors.
- To seek information from any employee, obtain outside legal or other professional advice and secure attendance of outsiders with relevant expertise, if it considers necessary.

**SHARE TRANSFER COMMITTEE**

The Company has constituted the Share Transfer Committee, to approve share transmissions, transposition, correction / deletion of name and issue of Letter of Confirmations for requests for Duplicate Share Certificates.

During the year 2025-26, the Share Transfer Committee met seventeen times on April 2, 2025, May 16, 2025, May 30, 2025, June 20, 2025, July 11, 2025, August 8, 2025, September 1, 2025, September 23, 2025, October 17, 2025, November 4, 2025, November 24, 2025, December 17, 2025, January 8, 2026, January 28, 2026, February 23, 2026, March 12, 2026 and March 30, 2026.

**Composition of Share Transfer Committee and the attendance of members for the year 2025-26**

| Name of the Director    | Category      | Number of Meetings held | Number of Meetings attended |
|-------------------------|---------------|-------------------------|-----------------------------|
| Mr.R.K. Goyal, Chairman | Non-Executive | 17                      | 14                          |
| Mr.S.G. Joglekar        | Independent   | 17                      | 15                          |
| Mr.S.K. Adivarekar      | Independent   | 17                      | 17                          |

**INVESTMENT COMMITTEE**

The Company has constituted the Investment Committee with the primary objective of having operational efficiency and faster decision making relating to investments of the Company. The recommendations of the Investment Committee are subsequently reviewed and approved by the Audit Committee / Board of Directors.

As on March 31, 2026, the Committee comprises of Mr.S.G. Joglekar, Chairman, Mr.R.K. Goyal and Mrs.Shruti A. Shah as other members of the Committee.

During the year 2025-26, no meeting of Investment Committee was held.

**INDEPENDENT DIRECTORS MEETING**

During the year under review, the Independent Directors met on March 26, 2026, inter alia to discuss :

- Evaluation of the performance of Non-Independent Directors and Board of Directors, as a whole.
- Evaluation of the performance of the Chairperson of the Company, taking into account the views of Executive Directors and Non-Executive Directors.
- Evaluation of the quality, quantity and timeliness of flow of information between the Company Management and the Board of Directors, that is necessary for the Board of Directors to effectively and reasonably perform their duties.

All the Independent Directors were present at the meeting. The Directors expressed their satisfaction with the evaluation process.

**2. MANAGEMENT****MANAGEMENT DISCUSSION AND ANALYSIS****Structure of the Company and thrust of the business**

Kalyani Investment is a Core Investment Company holding more than 60% of its net assets in the form of investments in equity capital of the Kalyani Group Companies, while more than 90% of its net assets are in the form of investments in equity / preference shares or debentures / debts of Kalyani Group Companies. Since the Company is not a systemically important Non-Deposit taking Core Investment Company, it is not required to obtain Certificate of Registration under Section 45-IA of the Reserve Bank of India Act, 1934. The thrust of business is to hold and continue to hold securities in Kalyani Group of Companies.

**Risks and Concerns**

Kalyani Investment's income is mainly from the dividends that may be receivable on investments held by it / may be held in future. Any adverse impact on the industries of which securities are held by Kalyani Investment, naturally will also have a bearing on the performance of Kalyani Investment. Any slowdown in the growth of Indian economy or future volatility in global financial market, could also adversely affect the business.

**Internal Control Systems and their adequacy**

The Company has adequate internal control systems to ensure operational efficiency and accuracy in financial reporting and compliance with applicable laws and regulations.

The internal control system is supplemented by a review of Internal Auditors. Observations of the internal auditors are subject to periodic review and compliance monitoring. The Audit Committee of Directors reviews the Internal Audit process and the adequacy and effectiveness of internal audit and controls periodically.

**Key Financial Ratios**

The Key Financial Ratios for FY 2025-26 and FY 2024-25, along with explanation for significant changes (change of 25% or more) are as follows :

| Particulars                 | 2025-26    | 2024-25   | Change (%) |
|-----------------------------|------------|-----------|------------|
| Current Ratio               | 121.50     | 91.01     | 33.51*     |
| Operating Profit Margin (%) | 83.06      | 89.12     | (6.79)     |
| Net Profit Margin (%)       | 62.40      | 65.11     | (4.16)     |
| Net Worth (₹ in Million)    | 111,952.49 | 85,048.70 | 31.63**    |
| Return on Net Worth (%)     | 9.70       | 11.06     | (12.33)    |
| Investment / Total assets   | 97.45      | 97.27     | 0.19       |

\* Increase in fixed deposits, resulting in corresponding increase in Current Assets.

\*\* Increase in market value of Quoted Shares.

**DISCLOSURES****RELATED PARTY TRANSACTIONS**

All related party transactions (RPTs) which were entered into by the Company during the year under review, were on an arm's length basis and in the ordinary course of business and were not material in nature as defined in Regulation 23 of the Listing Regulations.

All Related Party Transactions during FY 2025-26 were subject to prior approval of the Audit Committee. The said transactions were reviewed / noted by the Audit Committee on quarterly basis and also submitted to the Stock Exchanges on half yearly basis pursuant to Listing Regulations.

The Board has approved a policy for related party transactions which has been uploaded on the Company's website available at the web-link : [www.kalyani-investment.com/financial/policies/](http://www.kalyani-investment.com/financial/policies/)

None of the transactions with any of the related parties were in conflict with the interest of the Company. Attention of members is drawn to the disclosures set out in Note 28 - 'Related Party Transactions' to Financial Statements forming part of the Annual Report.

#### **DISCLOSURES BY MANAGEMENT TO THE BOARD**

All disclosures relating to financial and commercial transactions where Directors may have a potential interest are provided to the Board and the Interested Directors neither participate in the discussions nor do they vote on such matters.

During the year 2025-26, no Loans or Advances have been advanced by the Company, to the firms / companies in which Directors of the Company are interested.

#### **WHISTLE BLOWER POLICY**

The Company promotes ethical behavior in all its business activities and has put in place a mechanism for reporting illegal / unethical behavior. The Company has vigil mechanism named 'Whistle Blower Policy', wherein the employees / directors can report the instances of unethical behavior, actual or suspected fraud or any violation of the Code of Conduct and / or laws applicable to the Company, report the instances of leakage of unpublished price sensitive information and seek redressal. This mechanism provides for direct access to the Chairperson of the Audit Committee and appropriate protection to the genuine Whistle Blower, who avails of the mechanism. The Whistle Blower Policy / Vigil Mechanism has been disclosed on the website of the Company at the web-link : [www.kalyani-investment.com/financial/policies/](http://www.kalyani-investment.com/financial/policies/)

#### **DIVIDEND DISTRIBUTION POLICY**

Pursuant to Regulation 43A of the Listing Regulations, the Company had adopted the Dividend Distribution Policy which is available on the Company's website at the web-link : [www.kalyani-investment.com/financial/policies/](http://www.kalyani-investment.com/financial/policies/)

#### **POLICY ON DETERMINING MATERIAL SUBSIDIARY**

The Board has approved Policy on Material Subsidiary and the same are available on the Company's website at the web-link : [www.kalyani-investment.com/financial/policies/](http://www.kalyani-investment.com/financial/policies/). The Policy is intended to identify Material Subsidiaries and to establish a governance framework for such subsidiaries. The Company does not have any subsidiary company.

#### **INDEPENDENT DIRECTORS' TRAINING AND INDUCTION**

At the time of induction on the Board of the Company, the Independent Directors are issued a letter of appointment setting out in detail the terms of appointment including their roles, functions, responsibilities and their fiduciary duties as a Director of the Company.

The Independent Directors are provided with necessary documents, reports and internal policies to enable them to familiarize themselves with the Company's procedures and practices. Further, periodic presentations are made at the Board and Committee meetings, on business and performance updates of the Company, business strategy and risks involved. Quarterly updates on relevant statutory changes are provided to the Directors in the Board meetings.

The Company has an ongoing familiarization programme for independent Directors, the details of which are available on the website of the Company at the web-link : <https://www.kalyani-investment.com/financial/policies/>

#### **DISCLOSURE IN RELATION TO THE SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION AND REDRESSAL) ACT, 2013**

In terms of provisions of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 ("the Act"), the Company has formulated a Policy for prevention, prohibition and redressal of Sexual Harassment of Women at Workplace. All women employees (permanent, temporary, contractual and trainees), as well as any women visiting the Company's office premises are covered under the Policy. During the year under review, no complaint was filed pursuant to the said Act.

### 3. SHAREHOLDERS

#### DISCLOSURES REGARDING APPOINTMENT OR RE-APPOINTMENT OF DIRECTORS

Mrs. Deeksha A. Kalyani, Director of the Company is retiring by rotation at the ensuing Annual General Meeting and being eligible, offers herself for re-appointment.

Details of Director to be re-appointed, are given below :

- Mrs. Deeksha A. Kalyani is an accomplished educationist and institution builder who has played a pivotal role in advancing the Kalyani Group's initiatives in education and social development. She is the Founder and Director of The Kalyani School, one of Pune's leading K-12 educational institutions, established in 2015 under the aegis of the Akutai Kalyani Charitable Trust and promoted by the Kalyani Group.

Under her leadership, the School has evolved into a respected centre for holistic learning, focused on academic excellence, character development, innovation and nurturing future-ready citizens. Within a decade, it has been ranked in the Diamond Category of the QS I-GAUGE School Ranking and Audit and felicitated by the College Board for expanding the Advanced Placement Program, reflecting the standards of excellence she has institutionalized. Her work carries forward a distinguished educational legacy. Mrs. Kalyani belongs to the Shri Ram family of Delhi, known for its multi-generational philanthropy in Indian education and is the daughter of Padmashri Mrs. Manju Bharat Ram, founder of The Shri Ram Schools, among the pioneers of holistic, child-centric education in India.

Drawing upon her expertise in child development, education, stakeholder engagement and community development, Mrs. Kalyani brings valuable perspectives to the Board, particularly in the areas of human capital development, sustainability, social impact and corporate citizenship. Her experience in leading educational initiatives and charitable activities complements the Company's commitment to responsible and inclusive growth. She has been associated with various companies and philanthropic initiatives of the Kalyani Group and contributes actively to strengthening the Group's legacy of institution building and Nation Building.

Mrs. Kalyani holds a Bachelor's Degree in Psychology and a Master's Degree in Child Psychology from Tufts University, USA. Her academic grounding in psychology and child development underpins over a decade of work in education and institution building.

Mrs. Kalyani is the spouse of Mr. Amit B. Kalyani, Chairman of the Company and holds 50 Equity Shares of the Company as on March 31, 2026.

#### COMMUNICATION TO SHAREHOLDERS

Kalyani Investment puts all vital information about the Company and its performance, including quarterly results, official announcements and communication to the investors and analysts on its website 'www.kalyani-investment.com' regularly for the benefit of the public at large.

During the year, quarterly, half yearly, annual financial results are published in leading newspapers such as Financial Express (All Editions) and Loksatta (Pune).

##### 1. Website

The Company's website contains a separate dedicated section titled 'Investors'. The basic information about the Company, as called for in terms of Regulation 46 of the Listing Regulations, is provided on the Company's website www.kalyani-investment.com and the same is updated from time-to-time.

The Company's website www.kalyani-investment.com provides updated information to investors by like financial results, annual reports, shareholding pattern, companies policies etc. and contact details for assisting investors and for handling investors grievances.

##### 2. Filing with Stock Exchanges

Financial Results / other information to Stock Exchanges is filed electronically on BSE Listing Centre for BSE and on NSE Electronic Application Processing System (NEAPS) for NSE.

##### 3. Annual Report

The Annual Report containing, inter alia, Audited Financial Statements, Consolidated Financial Statements, Directors' Report, Independent Auditor's Report and other important information, is circulated to members and others entitled thereto. Based on the requests received from the members, physical copies of the Annual Report are also dispatched to members. The Annual Report is also available on the Company's website www.kalyani-investment.com.

Letters received from shareholders are acted upon and replied promptly.

#### FEES PAID TO STATUTORY AUDITORS

The Company has paid the fees of ₹ 0.51 Million to P G Bhagwat LLP, Chartered Accountants, Pune (Firm Registration No.101118W/100682) during the year 2025-26.

**GENERAL BODY MEETINGS**

Particulars of General Body Meetings held for the last three years are given below :

| Date               | Time       | Venue                                                                  | Special Resolutions Passed                                        |
|--------------------|------------|------------------------------------------------------------------------|-------------------------------------------------------------------|
| September 17, 2025 | 11.00 a.m. | Held through Video Conferencing (VC) / Other Audio Visual Means (OAVM) | —                                                                 |
| September 20, 2024 | 11.00 a.m. | Held through Video Conferencing (VC) / Other Audio Visual Means (OAVM) | Re-appointment of Mrs. Shruti A. Shah, as an Independent Director |
| September 12, 2023 | 11.00 a.m. | Held through Video Conferencing (VC) / Other Audio Visual Means (OAVM) | Re-appointment of Mr. S.G. Joglekar, as an Independent Director   |

**POSTAL BALLOT**

No resolution was put through postal ballot during the year 2025-26.

None of the businesses proposed to be transacted in the ensuing Annual General Meeting require passing of resolution conducted through postal ballot

**COMPLIANCE WITH MANDATORY AND DISCRETIONARY REQUIREMENTS**

The Company is fully compliant with the applicable mandatory requirements of Listing Regulations. The Company has adopted the following non-mandatory requirements of Listing Regulations.

- 1) Unmodified Opinion(s) in Audit Report  
The Company's financial statements for the year 2025-26 do not contain any modified audit opinion.
- 2) Reporting of Internal Auditors  
The Internal Auditors of the Company report to the Audit Committee periodically to ensure the independence of the Internal Audit function.

**SHAREHOLDER INFORMATION****COMPANY REGISTRATION DETAILS**

The Company is registered in the State of Maharashtra, India. The Corporate Identity Number (CIN) allotted to the Company by the Ministry of Corporate Affairs is L65993PN2009PLC134196.

**ANNUAL GENERAL MEETING**

Day, Date and Time : Thursday, September 17, 2026 at 11.00 a.m.

Venue of the Meeting : Through Video Conferencing (VC) / Other Audio Visual Means (OAVM)

**FINANCIAL CALENDAR**

April 1, 2025 to March 31, 2026

**EQUITY SHARES IN SUSPENSE ACCOUNT**

In compliance with Regulation 39(4) of the Listing Regulations, the Company had transferred all the unclaimed Equity Shares into Unclaimed Suspense Account. The details of the shares lying in the said account are as follows :

| Particulars                                                                                                              | No. of Shareholders | No. of Equity Shares |
|--------------------------------------------------------------------------------------------------------------------------|---------------------|----------------------|
| Aggregate number of Shareholders and the outstanding shares in the Unclaimed Suspense Account as on April 1, 2025        | 7                   | 61                   |
| Number of Shareholders who approached the Company for transfer of shares from Unclaimed Suspense Account during the year | —                   | —                    |
| Number of Shareholders to whom shares were transferred from Unclaimed Suspense Account during the year                   | —                   | —                    |
| No. of shares transferred to Demat Account of IEPF during the year                                                       | —                   | —                    |
| Aggregate number of Shareholders and the outstanding shares in the Unclaimed Suspense Account as on March 31, 2026       | 7                   | 61                   |

The voting rights on the said shares shall remain frozen till the rightful owners of such shares claim the shares.

**LISTING**

The Equity Shares of the Company are listed on :

- 1) National Stock Exchange of India Limited (NSE), Exchange Plaza, Bandra Kurla Complex, Bandra (E), Mumbai - 400 051
- 2) BSE Limited (BSE), Phiroze Jeejeebhoy Towers, Dalal Street, Fort, Mumbai - 400 001

All annual listing fees due during the year have been paid.

**REGISTRAR AND TRANSFER AGENTS AND SHARE TRANSFER SYSTEM**

M/s. MUFG Intime India Private Limited (Previously known as Link Intime India Private Limited), having Registered Office address at C-101, 1st Floor, 247 Park, Lal Bahadur Shastri Marg, Vikhroli (West) Mumbai – 400083 and Pune Branch Office at Block No.202, Akshay Complex, 2nd Floor, Off Dhole Patil Road, Near Ganesh Mandir, Pune – 411 001 are the Registrar and Transfer Agents of the Company and carry out the share transfer work on behalf of the Company. The Equity Shares of the Company are traded on the Stock Exchanges compulsorily in demat mode.

**PATTERN OF SHAREHOLDING BY OWNERSHIP AS ON MARCH 31, 2026**

| Category of the Shareholder    | No. of Equity Shares held | Shareholding % |
|--------------------------------|---------------------------|----------------|
| Promoters                      | 3,272,851                 | 74.97          |
| Mutual Funds                   | 80                        | —              |
| Financial Institutions / Banks | 736                       | 0.02           |
| Foreign Portfolio Investors    | 28,324                    | 0.65           |
| Alternate Investment Funds     | 21,731                    | 0.50           |
| Bodies Corporate               | 122,677                   | 2.81           |
| NRIs                           | 40,691                    | 0.93           |
| Indian Public                  | 878,216                   | 20.12          |
| <b>TOTAL</b>                   | <b>4,365,306</b>          | <b>100.00</b>  |

**PATTERN OF SHAREHOLDING BY SHARE CLASS AS ON MARCH 31, 2026**

| Category (Shares) | No. of Shareholders | No. of Equity Shares held | Shareholding % |
|-------------------|---------------------|---------------------------|----------------|
| Up to 5000        | 25,011              | 834,333                   | 19.12          |
| 5,001 to 10,000   | 15                  | 98,926                    | 2.27           |
| 10,001 to 20,000  | 6                   | 75,011                    | 1.71           |
| 20,001 to 30,000  | 2                   | 53,866                    | 1.24           |
| 30,001 to 40,000  | —                   | —                         | —              |
| 40,001 to 50,000  | 1                   | 47,098                    | 1.07           |
| 50,001 to 100,000 | —                   | —                         | —              |
| 100,001 and above | 2                   | 3,256,072                 | 74.59          |
| <b>TOTAL</b>      | <b>25,037</b>       | <b>4,365,306</b>          | <b>100.00</b>  |

**DEMATERIALIZATION**

The Company's Equity Shares are under compulsory Demat Trading. As on March 31, 2026, dematerialized shares accounted for 98.60% of the total Equity.

**INVESTORS CORRESPONDENCE ADDRESS**

- |                                                                                                                                                                                                                                                                                        |                                                                                                                                                                                  |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p>1) MUFG Intime India Private Limited<br/>Registrar &amp; Transfer Agent<br/>Block No.202, Akshay Complex, 2nd Floor,<br/>Off Dhole Patil Road, Near Ganesh Mandir,<br/>Pune - 411 001<br/>Phone No. : 020 - 26161629 / 26160084<br/>E-Mail : investor.helpdesk@in.mpms.mufg.com</p> | <p>2) Kalyani Investment Company Limited<br/>Secretarial Department<br/>Mundhwa, Pune - 411 036<br/>Phone No. : 020 - 6621 5000<br/>E-mail : investor@kalyani-investment.com</p> |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

**DECLARATION ON COMPLIANCE WITH THE CODE OF CONDUCT**

I, Amit B. Kalyani, Chairman of the Company do hereby declare that all the Board Members and Senior Management Personnel have affirmed for the year ended March 31, 2026, compliance with the Code of Conduct of the Company laid down for them.

Place : Pune  
Date : May 29, 2026

Amit B. Kalyani  
Chairman

**Annexure - A****CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS**

(Pursuant to Regulation 34(3) and Schedule V Para C Clause (10) (i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To,  
The Members  
Kalyani Investment Company Limited  
Mundhwa, Pune - 411 036

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of Kalyani Investment Company Limited bearing CIN : L65993PN2009PLC134196 (hereinafter referred to as "the Company") and having registered office at Mundhwa, Pune - 411036 produced before us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para C Clause 10 (i) of Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verifications (including Directors Identification Number (DIN) status at the portal (www.mca.gov.in) as considered necessary) and explanations furnished to us by the Company & its officers, we hereby certify that none of the Directors on the Board of the Company as stated below during the Financial Year ended on March 31, 2026 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India and Ministry of Corporate Affairs or any such other statutory authority.

| Sr. No. | Name of Director                | DIN      | Original Date of appointment |
|---------|---------------------------------|----------|------------------------------|
| 1.      | Mr.Amit Babasaheb Kalyani       | 00089430 | 16/09/2009                   |
| 2.      | Mrs.Deeksha Amit Kalyani        | 00129026 | 30/03/2015                   |
| 3.      | Mr.Ravindra Kumar Goyal         | 03050193 | 12/08/2011                   |
| 4.      | Mr.Shrikrishna Kiran Adivarekar | 06928271 | 18/05/2018                   |
| 5.      | Mr.Sanjeev Gajanan Joglekar     | 00073826 | 26/03/2019                   |
| 6.      | Mrs.Shruti Anup Shah            | 08337714 | 07/02/2020                   |

Ensuring the eligibility for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

**For SVD & Associates  
Company Secretaries**

**Meenakshi R. Deshmukh  
Partner**

**FCS No. : 7364**

**C P No. : 7893**

**Peer Review No. : 6357/2025**

**UDIN : F007364H000480738**

**Place : Pune  
Date : May 29, 2026**

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**CERTIFICATE FROM PRACTICING COMPANY SECRETARY ON CORPORATE GOVERNANCE**

To,  
The Members  
Kalyani Investment Company Limited  
Mundhwa, Pune - 411 036

We have examined the compliance of conditions of Corporate Governance by Kalyani Investment Company Limited bearing CIN : L65993PN2009PLC134196 (hereinafter referred 'the Company'), for the year ended on March 31, 2026 as stipulated in relevant provisions of Securities and Exchange Board of India (Listing Obligations and Disclosures requirements) Regulations, 2015 (Listing Regulations).

The compliance of conditions of Corporate Governance is the responsibility of the management. Our examination was limited to procedures and implementation thereof, adopted by the Company for ensuring the compliance of the conditions of the Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In our opinion and to the best of our information and according to the explanations given to us, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in the above mentioned Listing Regulations, as applicable.

We further state that, this certificate is neither an assurance as to the future viability of the Company nor efficiency or effectiveness with which the management has conducted the affairs of the Company.

**For SVD & Associates  
Company Secretaries**

**Meenakshi R. Deshmukh  
Partner**

**FCS No. : 7364**

**C P No. : 7893**

**Peer Review No. : 6357/2025**

**UDIN : F007364H000480749**

**Place : Pune  
Date : May 29, 2026**

## DIRECTORS' REPORT

To

The Members,

The Directors have pleasure in presenting the Seventeenth Annual Report on the business and operations of the Company together with Audited Financial Statements for the Financial Year ended March 31, 2026.

### 1. Financial Highlights (on stand-alone basis)

|                         |   | (₹ in Million) |
|-------------------------|---|----------------|
|                         |   | 2025-26        |
|                         |   | 2024-25        |
| Revenue from Operations | : | 819.20         |
| Other Income            | : | —              |
| Total Revenue           | : | 819.20         |
| Total Expenditure       | : | 138.74         |
| Profit before Tax       | : | 680.46         |
| Tax Expenses            | : | 169.29         |
| Profit after Tax        | : | 511.17         |

### 2. Dividend & Reserves

Based on the Company's performance, the Directors are pleased to recommend a dividend of ₹ 10/- per Equity Share of ₹ 10/- each (i.e. 100%), for the financial year ended March 31, 2026, for approval of the members.

Pursuant to Regulation 43A of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended from time to time ("the Listing Regulations"), the Company had adopted the Dividend Distribution Policy, which is available on the website of the Company at [www.kalyani-investment.com/profile/policies/](http://www.kalyani-investment.com/profile/policies/). The dividend pay-out has been determined in accordance with Dividend Distribution Policy of the Company.

The dividend on Equity Shares, if approved by the members would involve cash outflow of ₹ 43.65 Million and shall be subject to deduction of income tax at source.

During the year under review, it is proposed to transfer ₹ 102.23 Million to Statutory Reserve Fund (Under Section 45-IC(1) of the Reserve Bank of India Act, 1934). An amount of ₹ 2,878.23 Million is proposed to be retained as Retained Earnings.

### 3. Management Discussion and Analysis (MD&A)

Management Discussion and Analysis (MD&A) for the year under review, as stipulated under the Listing Regulations, is presented as a part of the Corporate Governance Report.

### 4. Corporate Governance

The Company has always recognized that Corporate Governance is not just a principle to be followed but an effort to adopt the industry's best practices that focus on transparency in its affairs, the functioning of the Management and Board and accountability towards stakeholders.

The Report on the Corporate Governance as stipulated under the Listing Regulations, is presented in a separate section forming part of the Annual Report.

The requisite certificate from Secretarial Auditors of the Company viz. M/s. SVD & Associates, Practicing Company Secretaries, Pune, certifying compliance of the conditions of Corporate Governance is attached to Report on Corporate Governance.

### 5. Deposits

During the year under review, the Company has not accepted any deposits from the public.

### 6. Directors

In terms of the provisions of the Companies Act, 2013 (the "Act") and the Articles of Association of the Company, Mrs. Deeksha A. Kalyani, Director of the Company, is retiring by rotation at the ensuing Annual General Meeting and being eligible, offers herself for re-appointment.

Based on the recommendations of Nomination and Remuneration Committee, the Board of Directors of the Company has recommended the said re-appointment and hence, it forms a part of the Notice of the Annual General Meeting and is recommended for your approval. Profile of the Mrs. Kalyani, Director, is given in the Report on Corporate Governance for reference of the members.

The Company has received declarations from all Independent Directors that they meet the criteria of

independence as prescribed under Section 149(6) of the Act and Regulation 16(1)(b) of the Listing Regulations. In the opinion of the Board, there exist no circumstances or situations that could impair or affect the ability of Independent Directors towards discharging their duties.

#### **7. Board Evaluation**

The Board of Directors carried out an annual evaluation of its own performance, Board Committees and Individual Directors in accordance with the Act and the Listing Regulations.

The Board formally evaluated its own performance based on parameters which, inter alia, includes performance of the Board on deciding long term strategy, rating the composition and mix of Board members, discharging of governance and fiduciary duties, handling critical issues etc.

The parameters for the performance evaluation of the Directors include contribution made at the Board meeting, attendance, instances of sharing best practices, domain knowledge, vision, strategy, engagement with senior management etc.

An online structured questionnaire for Board Evaluation was prepared covering the above areas of competencies and feedback was sought on the same.

The Independent Directors at their separate meeting reviewed the performance of Non-Independent Directors, the Board as a whole and of the Chairman of the Company after taking into account the views of Non-Executive Directors. The quality, quantity and timeliness of flow of information between the Company management and the Board, that is necessary for the Board to perform their duties effectively and reasonably, were also reviewed.

The results of the evaluation showed a high level of commitment and engagement in the Board, its various committees and senior leadership. The suggestions arising from the evaluation process were considered by the Board, to optimize the effectiveness and functioning of the Board and its committees.

#### **8. Nomination & Remuneration Policy**

The Nomination & Remuneration Policy adopted by the Board on the recommendation of Nomination and Remuneration Committee enumerates the criteria for assessment and appointment / re-appointment of Directors, Senior Management personnel on the basis of their qualifications, knowledge, skill, independence, professional and functional expertise. The Policy also sets out the guiding principles for the compensation to be paid to the Directors and Senior Management personnel.

The Policy is available on the website of the Company at the Web-link : [www.kalyani-investment.com/financial/policies/](http://www.kalyani-investment.com/financial/policies/)

#### **9. Meetings of the Board**

During the Financial Year 2025-26, four Board Meetings were convened and held. A separate meeting of Independent Directors as prescribed under Schedule IV of the Act was also held. The details of meetings of Board of Directors are provided in the Report on Corporate Governance that forms part of this Annual Report.

#### **10. Directors' Responsibility Statement**

Pursuant to the requirements under Section 134(5) of the Act, with respect to Directors' Responsibility Statement, it is hereby confirmed that :

- i) in the preparation of the annual accounts for the year ended March 31, 2026, the applicable accounting standards have been followed and that there are no material departures;
- ii) the Directors have selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company as at March 31, 2026 and of the profit of the Company for that period;
- iii) the Directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013, for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- iv) the Directors have prepared the annual accounts for the year ended March 31, 2026, on a 'going concern' basis;
- v) the Directors have laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and were operating effectively; and
- vi) the Directors have devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

#### **11. Conservation of Energy, Technology Absorption and Foreign Exchange Earnings & Outgo**

Your Company has nothing to report on the aforesaid matters since your Company is not engaged in manufacturing, neither has any foreign collaboration and nor has exported and / or imported any goods or services.

**12. Corporate Social Responsibility**

As a part of its initiatives under Corporate Social Responsibility (CSR), the Company has undertaken various activities in the areas of education. These activities are carried out in terms of Section 135 read with Schedule VII of the Act and Companies (Corporate Social Responsibility Policy) Rules, 2014.

The details of CSR Activities undertaken by the Company are annexed herewith as Annexure "A". The CSR Policy is available on the website of the Company at the Web-link : [www.kalyani-investment.com/financial/policies/](http://www.kalyani-investment.com/financial/policies/)

**13. Related Party Transactions**

The Company has a well-defined process of identification of related parties and transactions with related parties. All of the transactions entered by the Company with the related parties during the year, were in the ordinary course of business and on an arm's length basis, carried out with prior approval of the Audit Committee, in terms of the provisions of the Act, the Listing Regulations and in accordance with the Related Party Transactions (RPT) Policy formulated and adopted by the Company.

The RPT Policy sets out the philosophy and processes to be followed for approval and review of transactions with related parties and intends to ensure that proper reporting, approval and disclosure processes are in place for all transactions with related parties.

All the related party transactions entered into pursuant to the prior approval of Audit Committee so granted, were placed before the Audit Committee for its review on a quarterly basis. Related Party disclosures as per Ind AS have been provided in Note 28 to the Financial Statements.

The RPT Policy is available on the website of the Company at the Web-link : <https://www.kalyani-investment.com/financial/policies/>

**14. Risk Management**

Your Company recognizes that risk is an integral and inevitable part of business and is fully committed to manage the risks in a proactive and efficient manner. The Board of Directors of the Company has formed a Risk Management Committee to frame, implement and monitor the risk management plan for the Company. The Committee is responsible for reviewing the risk management plan and ensuring its effectiveness.

During the year, the Company has also reviewed the Risk Management Framework which lists out the principles and approach to the Risk Management process. The Company regularly identifies uncertainties and after assessing them, devises short-term and long-term actions to mitigate any risk which could materially impact the Company's performance.

The policy on Risk Management, as approved by the Board, is uploaded on the website of the Company at the Web-link : [www.kalyani-investment.com/financial/policies/](http://www.kalyani-investment.com/financial/policies/)

**15. Audit Committee**

The Company has constituted an Audit Committee in compliance with Section 177 of the Act and Regulation 18 of the Listing Regulations. The Composition of the Audit Committee in terms of Section 177(8) of the Act along with its terms of reference incorporating its functions are disclosed and available in the Corporate Governance Report forming part of the Annual Report.

All the recommendations made by the Audit Committee were deliberated and accepted by the Board during the Financial Year 2025-26.

**16. Auditor and Auditor's Report**

Pursuant to Section 139 of the Act read with rules made thereunder, M/s. P G Bhagwat LLP, Chartered Accountants, Pune (Firm Registration No. 101118W/W100682) were appointed as the Auditors of the Company for a period of 5 (Five) years to hold office from the conclusion of the Thirteenth Annual General Meeting held on September 27, 2022 till the conclusion of the Eighteenth Annual General Meeting to be held in the year 2027.

The Auditors have confirmed that they are not disqualified to continue as Auditors and are eligible to hold office as Auditors of your Company.

The Auditors have expressed their unmodified opinion on the Standalone and Consolidated Financial Statements and their reports do not contain any qualifications, reservations, adverse remarks or disclaimers.

The Notes on Financial Statements referred to in the Auditor's Report are self-explanatory and hence do not call for any further comments.

During the year under review, the Auditors of the Company have not reported any fraud as specified under Section 143(12) of the Act to the Audit Committee.

**17. Secretarial Audit and Secretarial Standards**

Pursuant to provisions of Section 204 of the Act and Regulation 24A of the Listing Regulations, M/s. SVD & Associates, Practicing Company Secretaries, Pune (Firm Unique Code P2013MH031900

and Peer Review No.6357/2025), were appointed as Secretarial Auditors of the Company for a term of 5 (Five) consecutive years, to hold office from the conclusion of Sixteenth Annual General Meeting held on September 17, 2025 till the conclusion of Twenty-First Annual General Meeting of the Company to be held in the Year 2030.

The Secretarial Auditors have confirmed that they are not disqualified to continue as Auditors and are eligible to hold office as Auditors for FY 2026-27.

The Secretarial Audit Report for the Financial Year ended March 31, 2026, is annexed herewith as Annexure "B". The Secretarial Audit Report does not contain any qualification, reservation, adverse remark or disclaimer.

The Company is compliant with the Secretarial Standards issued by the Institute of Company Secretaries of India and approved by Central Government under Section 118(10) of the Companies Act, 2013.

**18. Information pursuant to Rule 5 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014**

The information required pursuant to Section 197(12) of the Act read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, has been provided in Annexure "C". In terms of Section 136 of the Act, the Report and Accounts are being sent to the shareholders excluding the information required under Rule 5(2) and (3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014. Any shareholder interested in obtaining the same may write to the Company Secretary at investor@kalyani-investment.com

**19. Annual Return**

In accordance with Section 92(3) read with Section 134(3)(a) of the Act, the Annual Return of the Company as on March 31, 2025, filed with Registrar of Companies, is available on the website of the Company at the Web-link : [www.kalyani-investment.com](http://www.kalyani-investment.com). The Company shall upload the Annual Return as on March 31, 2026 on the website of the Company, once it is filed with the Registrar of Companies.

**20. Whistle Blower Policy**

The Company has vigil mechanism named 'Whistle Blower Policy', wherein the employees / directors can report the instances of unethical behavior, actual or suspected fraud or any violation of the Code of Conduct and / or laws applicable to the Company, report the instances of divulgence of Unpublished Price Sensitive Information (UPSI) and seek redressal. This mechanism provides appropriate protection to the genuine Whistle Blower, who avail of the mechanism.

During the year under review, the Company has not received any complaint under the said mechanism.

The Whistle Blower Policy, as approved by the Board, is available on the website of the Company at the Web-link : [www.kalyani-investment.com/financial/policies/](http://www.kalyani-investment.com/financial/policies/)

**21. Particulars of Loans, Guarantees and Investments**

Particulars of Loans, Guarantees and Investments covered under Section 186 of the Act, form part of the notes to the Financial Statements provided in this Annual Report.

**22. Internal Financial Controls**

The Company has comprehensive internal control mechanism and also has in place adequate policies and procedures for the governance of orderly and efficient conduct of its business which includes adherence to the Company's policies, safeguarding of its assets, prevention and detection of frauds and errors, accuracy and completeness of the accounting records and timely preparation of reliable financial disclosures.

The Company has adequate internal financial controls that commensurate with the nature of its business, the size and complexity of its operations and has in place adequate internal financial controls with reference to the Financial Statements. During the year, such controls were tested and no reportable material weakness was observed in the design or implementation.

The Internal Audit Plan is also aligned to the business objectives of the Company which is reviewed and approved by the Audit Committee. Further, the Audit Committee monitors the adequacy and effectiveness of Company's internal control framework. The internal control system has been designed to ensure that financial and other records are reliable for preparing financial and other statements and for maintaining accountability of assets.

**23. Material Changes and Commitments, if any affecting Financial Position of the Company**

There are no adverse material changes or commitments occurring after March 31, 2026, which may affect the financial position of the Company or may require disclosure.

**24. Significant and Material Orders**

There are no significant and material orders passed by the regulators or courts or tribunals impacting the going concern status and Company's operations in future.

**25. Familiarization Programme**

The Company on an ongoing basis, aspires to keep the Independent Directors updated with the Business Model of the Company, Risk Mitigations and changes, if any in relevant corporate laws relating to their roles and responsibilities as Independent Directors. The Company also makes detailed presentations to the entire Board including Independent Directors on the Company's operations and business plans, strategy and domestic business environment. This provides an opportunity to the Independent Directors to have direct interaction with Senior Management of the Company. The Board members are provided with necessary documents / brochures, reports and internal policies to enable them to familiarize with the Company's procedures and practices.

The details of programmes for familiarization of Independent Directors with the Company are available on the website of the Company at the Web-link : [www.kalyani-investment.com/financial/policies/](http://www.kalyani-investment.com/financial/policies/)

**26. Subsidiaries, Joint Ventures or Associate Companies**

The Company does not have any Subsidiary / Joint Venture.

As on March 31, 2026, the Company has one Associate Company. A statement containing the salient features of the financial statement of the Associate Company, in the prescribed format AOC-1, is annexed hereto as Annexure "D".

**27. Business Responsibility and Sustainability Report**

In accordance with the Listing Regulations, the Business Responsibility and Sustainability Report (BRSR) forms a part of this Annual Report and annexed hereto as Annexure "E".

**28. Consolidated Financial Statements**

The Consolidated Financial Statements, pursuant to Section 129 of the Act are attached to the Standalone Financial Statements of the Company.

**29. Obligation of Company under The Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013**

The Company has zero tolerance for sexual harassment of women at workplace and has adopted a Policy for prevention, prohibition and redressal of sexual harassment at workplace, in terms of provisions of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 and the rules framed thereunder. All women employees (permanent, temporary, contractual and trainees), as well as any women visiting the Company's office premises are covered under the Policy. During the year under review, no complaint was filed pursuant to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013.

**30. Acknowledgement**

The Directors take this opportunity to express its deep gratitude for the continued co-operation and support received from all of its valued stakeholders.

**For and on behalf of the Board of Directors**

**Place : Pune**

**Date : May 29, 2026**

**Amit B. Kalyani**  
**Chairman**

**ANNEXURE – A TO DIRECTORS' REPORT****ANNUAL REPORT ON CORPORATE SOCIAL RESPONSIBILITY (CSR) ACTIVITIES**

[Pursuant to Section 135 of the Companies Act, 2013 read with the Companies (Corporate Social Responsibility Policy) Rules, 2014 as amended]

## 1. A brief outline on CSR Policy of the Company :

Corporate Social Responsibility (CSR) Policy of the Company emphasize initiatives in specific areas of social development that would include primary, secondary education, skills development, vocational training, health and hygiene, preventive health care and sanitation, women empowerment, environment and ecological protection, character building by providing training opportunities in sports and cultural activities etc. The CSR Policy is available on the website of the Company. (Web-link : <http://www.kalyani-investment.com/financial/policies/>)

## 2. The composition of the CSR Committee :

| Sl. No. | Name of Director                    | Designation / Nature of Directorship | Number of meetings of CSR Committee held during the year | Number of meetings of CSR Committee attended during the year |
|---------|-------------------------------------|--------------------------------------|----------------------------------------------------------|--------------------------------------------------------------|
| 1       | Mrs.Deeksha A. Kalyani, Chairperson | Non-Executive                        | 2                                                        | 2                                                            |
| 2       | Mr.R.K. Goyal                       | Non-Executive                        | 2                                                        | 1                                                            |
| 3       | Mr.S.K. Advarekar                   | Independent                          | 2                                                        | 2                                                            |

## 3. Provide the web-link where Composition of CSR Committee, CSR Policy and CSR Projects approved by the Board are disclosed on the website of the Company :

Web-link : [www.kalyani-investment.com/board-of-directors/](http://www.kalyani-investment.com/board-of-directors/)

CSR Policy Web-link : [www.kalyani-investment.com/financial/policies/](http://www.kalyani-investment.com/financial/policies/)

## 4. Provide the executive summary along with the web-link(s) of Impact assessment of CSR Projects carried out in pursuance of sub-rule (3) of Rule 8 of the Companies (Corporate Social responsibility Policy) Rules, 2014, if applicable :

Not Applicable

## 5. a) Average net profit of the company as per sub-section (5) of Section 135 : ₹ 105.98 Million

b) Two percent of Average Net Profit of the Company as per sub-section (5) of Section 135 : ₹ 2.12 Million

c) Surplus arising out of the CSR Projects or Programmes or Activities of the previous financial years :

Not Applicable

d) Amount required to be set off for the financial year, if any : ₹ 0.20 Million

e) Total CSR obligation for the financial year (5b+5c-5d) : ₹ 1.92 Million

## 6. a) Amount spent on CSR Projects (including amount available for set off from FY 2024-25) (both Ongoing Project and other than Ongoing Project) : ₹ 2.32 Million

b) Amount spent in Administrative Overheads : Not Applicable

c) Amount spent on Impact Assessment, if applicable : Not Applicable

d) Total amount spent for the Financial Year (6a+6b+6c) : ₹ 2.32 Million

e) CSR amount spent or unspent for the financial year:

| Total Amount Spent for the Financial Year (₹ in Million) | Amount Unspent (₹ in Million)                                         |                  |                                                                                                     |        |                  |
|----------------------------------------------------------|-----------------------------------------------------------------------|------------------|-----------------------------------------------------------------------------------------------------|--------|------------------|
|                                                          | Total Amount transferred to Unspent CSR Account as per Section 135(6) |                  | Amount transferred to any fund specified under Schedule VII as per second proviso to Section 135(5) |        |                  |
|                                                          | Amount                                                                | Date of transfer | Name of the Fund                                                                                    | Amount | Date of transfer |
| 2.32*                                                    | —                                                                     | —                | —                                                                                                   | —      | —                |

\* including amount available for set off from FY 2024-25.

f) Excess amount for set off, if any

| Sl. No. | Particulars                                                                                                 | Amount (₹ in Million) |
|---------|-------------------------------------------------------------------------------------------------------------|-----------------------|
| i)      | Two percent of average net profit of the Company as per Section 135(5)                                      | 2.12                  |
| ii)     | Total amount spent for the Financial Year (including amount available for set off from FY 2024-25)          | 2.32                  |
| iii)    | Excess amount spent for the financial year [(ii)-(i)]                                                       | 0.20                  |
| iv)     | Surplus arising out of the CSR Projects or programmes or activities of the previous financial years, if any | —                     |
| v)      | Amount available for set off in succeeding financial years [(iii)-(iv)]                                     | 0.20                  |

7. Details of Unspent CSR amount for the preceding three financial years :

| Sl. No. | Preceding Financial Year(s) | Amount transferred to Unspent CSR Account under Section 135(6) (₹ in Million) | Amount spent in the reporting Financial Year (₹ in Million) | Amount transferred to any fund specified under Schedule VII as per Section 135(6), if any |                       |                  | Amount remaining to be spent in succeeding financial years (₹ in Million) |
|---------|-----------------------------|-------------------------------------------------------------------------------|-------------------------------------------------------------|-------------------------------------------------------------------------------------------|-----------------------|------------------|---------------------------------------------------------------------------|
|         |                             |                                                                               |                                                             | Name of the Fund                                                                          | Amount (₹ in Million) | Date of Transfer |                                                                           |
| 1       | FY 2024-25                  | —                                                                             | —                                                           | —                                                                                         | —                     | —                | —                                                                         |
| 2       | FY 2023-24                  | —                                                                             | —                                                           | —                                                                                         | —                     | —                | —                                                                         |
| 3       | FY 2022-23                  | —                                                                             | —                                                           | —                                                                                         | —                     | —                | —                                                                         |

8. Whether any capital assets have been created or acquired through Corporate Social Responsibility amount spent in the Financial Year : No

9. Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per Section 135(5) : Not Applicable

The Responsibility Statement of the CSR Committee of the Board of Directors :

The implementation and monitoring of Corporate Social Responsibility (CSR) Policy is in compliance with CSR objectives and Policy of the Company.

Place : Pune  
Date : May 29, 2026

Mrs.Deeksha A. Kalyani  
Chairperson  
CSR Committee

Anurag Jain  
Chief Executive Officer  
& Chief Financial Officer

**ANNEXURE - B TO DIRECTORS' REPORT****Form No. MR-3****SECRETARIAL AUDIT REPORT****FOR THE FINANCIAL YEAR ENDED MARCH 31, 2026**

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule No.9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014  
and Pursuant to Regulation 24A of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015]

To,  
The Members  
Kalyani Investment Company Limited  
Mundhwa,  
Pune - 411 036

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by Kalyani Investment Company Limited, CIN L65993PN2009PLC134196 (hereinafter called "the Company"). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts / statutory compliances and expressing our opinion thereon.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information and explanation provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on March 31, 2026 complied with the statutory provisions listed hereunder and also that the Company has proper Board processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter :

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on March 31, 2026 according to the provisions of :

- i) The Companies Act, 2013, as amended from time to time ('the Act') and the rules made thereunder;
- ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder;
- iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
- iv) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings wherever applicable;
- v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act') :
  - a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
  - b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
  - c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements), Regulations, 2018 (not applicable to the Company during the audit period);
  - d) The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021 (not applicable to the Company during the audit period);
  - e) The Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021 (not applicable to the Company during the audit period);
  - f) Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 2025 regarding the Companies Act and dealing with client;
  - g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulation, 2021 (not applicable to the Company during the audit period);
  - h) The Securities and Exchange Board of India (Buy-Back of Securities) Regulations, 2018 (not applicable to the Company during the audit period);
  - i) Securities and Exchange Board of India (Settlement Proceedings) Regulations, 2018 (not applicable to the Company during the audit period);
- vi) The other laws specifically applicable to the industry to which the Company belongs, as identified and compliance whereof as confirmed by the management is :
  - a) The Reserve Bank of India Act, 1934 (to the extent applicable to the Core Investment Company).

We have also examined compliance with the applicable clauses and regulations of the following :

- i) Secretarial Standards issued by The Institute of Company Secretaries of India.
- ii) The Listing Agreement entered into by the Company with Stock Exchange pursuant to Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 including amendments thereto ('SEBI LODR').

During the period under review the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above.

We further report that :

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. There are no changes in the composition of the Board of Directors that took place during the audit period under review.

Adequate notice is given to all Directors to schedule the Board and Committee meetings, agenda and detailed notes on agenda were sent at least seven days in advance and system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

All decisions at Board Meetings and Committee Meetings are carried out unanimously as recorded in the minutes of the meetings of the Board of Directors or Committees of the Board, as the case may be. No decisions were taken by way of passing circular resolution by the Board and Committee during the audit period under review.

We further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We further report that during the audit period, there were no specific events / actions having a major bearing on the Company's affairs in pursuance of the above referred laws, rules, regulations, guidelines, standards, etc.

**For SVD & Associates  
Company Secretaries**

**Meenakshi R. Deshmukh  
Partner**

**FCS No. : 7364**

**C P No. : 7893**

**Firm Unique Code : P2013MH031900**

**Peer review No. : 6357/2025**

**UDIN : F007364H000480694**

**Place : Pune**

**Date : May 29, 2026**

Note : This report is to be read with letter of even date by the Secretarial Auditors, which is annexed as Annexure A and forms an integral part of this report.

#### **'ANNEXURE - A'**

To,  
The Members,  
Kalyani Investment Company Limited,  
Mundhwa, Pune - 411 036

Our Secretarial Audit Report of even date is to be read along with this letter.

#### **Management's Responsibility**

1. It is the responsibility of the management of the Company to maintain secretarial records, devise proper systems to ensure compliance with the provisions of all applicable laws and regulations and to ensure that the systems are adequate and operate effectively.

#### **Auditor's Responsibility**

2. Our responsibility is to express an opinion on the compliance of the applicable laws and maintenance of records based on audit. We have conducted the audit in accordance with the applicable Auditing Standards CSAS-1 to CSAS-4 (CSAS) issued by the Institute of Company Secretaries of India (ICSI). These Standards requires that the Auditor complies with statutory and regulatory requirements and plans and performs the audit to obtain reasonable assurance about compliance with applicable laws and maintenance of records.
3. Due to the inherent limitations of an audit including internal, financial and operating controls, there is an unavoidable risk that some material misstatements or material non-compliances may not be detected, even though the audit is properly planned and performed in accordance with the CSAS.
4. Our responsibility is to express an opinion on these secretarial records, standards and procedures followed by the Company with respect to secretarial compliances.

#### **Methodology**

5. We believe that audit evidence and information obtained from the Company's management is adequate and appropriate for us to provide a basis for our opinion.
6. We have relied on the documents and evidence provided physically and through electronic mode.
7. Wherever required, we have obtained the management's representation about the compliance of laws, rules and regulations and happening of events, etc.

#### **Disclaimer**

8. The Secretarial Audit Report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.
9. We have not verified the correctness and appropriateness of financial records and books of accounts of the Company.

**For SVD & Associates  
Company Secretaries**

**Meenakshi R. Deshmukh  
Partner**

**FCS No. : 7364**

**C P No. : 7893**

**Firm Unique Code : P2013MH031900**

**Peer review No. : 6357/2025**

**UDIN : F007364H000480694**

**Place : Pune**

**Date : May 29, 2026**

**ANNEXURE - C TO DIRECTORS' REPORT**

Information pursuant to Section 197(12) of the Companies Act, 2013, read with Rule 5 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014

- a) The ratio of remuneration of each Director to the median remuneration of the employees of the Company for the financial year :

| Sr. No. | Name of the Director   | Ratio |
|---------|------------------------|-------|
| 1       | Mr.Amit B. Kalyani     | 5.81  |
| 2       | Mrs.Deeksha A. Kalyani | 1.19  |
| 3       | Mr.R.K. Goyal          | 1.21  |
| 4       | Mr.S.K. Adivarekar     | 1.21  |
| 5       | Mr.S.G. Joglekar       | 1.21  |
| 6       | Mrs.Shruti A. Shah     | 1.18  |

- b) The percentage increase in remuneration of each Director, Chief Financial Officer, Chief Executive Officer, Company Secretary or Manager, if any, in the financial year :

(₹ in Million)

| Sr. No. | Name of Director             | Remuneration |         | % increase / (decrease) |
|---------|------------------------------|--------------|---------|-------------------------|
|         |                              | 2025-26      | 2024-25 |                         |
| 1       | Mr.Amit B. Kalyani, Director | 10.02        | 10.00   | 0.15                    |
| 2       | Mrs.Deeksha A. Kalyani       | 2.05         | 2.00    | 2.25                    |
| 3       | Mr.R.K. Goyal                | 2.08         | 2.00    | 4.00                    |
| 4       | Mr.S.K. Adivarekar           | 2.09         | 2.00    | 4.25                    |
| 5       | Mr.S.G. Joglekar             | 2.08         | 2.00    | 4.00                    |
| 6       | Mrs.Shruti A. Shah           | 2.04         | 2.00    | 2.00                    |

Percentage increase in remuneration of Chief Executive Officer & Chief Financial Officer : N.A.

Percentage increase in remuneration of Company Secretary : 8%

- c) The percentage increase in the median remuneration of employee(s) in the financial year : (11.40%)
- d) The number of permanent employees on the role of the Company as on March 31, 2026 : 2 Employees
- e) Average percentile increase already made in the salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration :  
Average percentile increase for Salaries of Non-Managerial Personnel : Not Applicable  
Average percentile increase for Salaries of Managerial Personnel : 8%
- f) The remuneration paid to Directors is as per the Remuneration Policy of the Company.

**For and on behalf of the Board of Directors**

**Place : Pune**

**Date : May 29, 2026**

**Amit B. Kalyani**

**Chairman**

**ANNEXURE - D TO DIRECTORS' REPORT**  
**FORM AOC-1**

[Pursuant to first proviso to sub-section (3) of Section 129 read with Rule 5 of Companies (Accounts) Rules, 2014]

**Statement containing salient features of the Financial Statement of**  
**Subsidiaries / Associate Companies / Joint Ventures**

**Part "A" : Subsidiaries**

Not Applicable

**Part "B" : Associates and Joint Ventures**

Statement pursuant to Section 129(3) of the Companies Act, 2013 related to Associate Companies and Joint Ventures<sup>5</sup>

| Name of Associate |                                                                            | Hikal Limited      |
|-------------------|----------------------------------------------------------------------------|--------------------|
| 1.                | Latest Audited Balance Sheet Date                                          | 31-03-2026         |
| 2.                | Date on which the Associate or Joint Venture was associated or acquired    | # October 1, 2009  |
| 3.                | Shares of Associate held by the Company on the year end                    |                    |
|                   | No.                                                                        | 38,667,375         |
|                   | Amount of Investment in Associates                                         | ₹ 65.61 Million    |
|                   | Extent of Holding %                                                        | 31.36%             |
| 4.                | Description of how there is significant influence                          | Note - A           |
| 5.                | Reason why the associate is not consolidated                               | Consolidated       |
| 6.                | *Networth attributable to Shareholding as per latest Audited Balance Sheet | ₹ 3,759.44 Million |
| 7.                | Profit / Loss for the year                                                 |                    |
|                   | Considered in Consolidation                                                | ₹ (110.42) Million |
|                   | Not Considered in Consolidation                                            | —                  |

\$ The Company does not have any Joint Ventures.

# Acquired pursuant to Scheme of Arrangement between the Company, Kalyani Steels Limited, Chakrapani Investments & Trades Limited, Surajmukhi Investment & Finance Limited and Gladiolla Investments Limited.

\* Networth is considered as per consolidated financial statement of the investee company wherever consolidated financial statements have been prepared.

Note :

A. There is Significant Influence due to percentage (%) of Share Capital.

**On behalf of the Board of Directors**

**Place : Pune**

**Date : May 29, 2026**

**Nihal Gupta**  
**Company Secretary**

**Anurag Jain**  
**Chief Executive Officer &**  
**Chief Financial Officer**

**Amit B. Kalyani**  
**Chairman**

**R.K. Goyal**  
**Director**

**ANNEXURE - E TO DIRECTORS' REPORT****BUSINESS RESPONSIBILITY & SUSTAINABILITY REPORT**

[Pursuant to Regulation 34(2)(f) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015]

**SECTION A : GENERAL DISCLOSURES****I. Details of the Listed Entity**

|     |                                                                                                                                                                                                                                                                   |                                                                                                                                    |
|-----|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------|
| 1.  | Corporate Identity Number (CIN) of the Listed Entity                                                                                                                                                                                                              | L65993PN2009PLC134196                                                                                                              |
| 2.  | Name of the Listed Entity                                                                                                                                                                                                                                         | Kalyani Investment Company Limited                                                                                                 |
| 3.  | Year of incorporation                                                                                                                                                                                                                                             | 2009                                                                                                                               |
| 4.  | Registered office address                                                                                                                                                                                                                                         | Mundhwa, Pune - 411036, Maharashtra, India                                                                                         |
| 5.  | Corporate address                                                                                                                                                                                                                                                 | Mundhwa, Pune - 411036, Maharashtra, India                                                                                         |
| 6.  | E-mail                                                                                                                                                                                                                                                            | investor@kalyani-investment.com                                                                                                    |
| 7.  | Telephone                                                                                                                                                                                                                                                         | +91-020-66215000                                                                                                                   |
| 8.  | Website                                                                                                                                                                                                                                                           | www.kalyani-investment.com                                                                                                         |
| 9.  | Financial year for which reporting is being done                                                                                                                                                                                                                  | FY 2025-26                                                                                                                         |
| 10. | Name of the Stock Exchange(s) where shares are listed                                                                                                                                                                                                             | National Stock Exchange of India Limited (NSE)<br>BSE Limited (BSE)                                                                |
| 11. | Paid Up Capital                                                                                                                                                                                                                                                   | ₹ 43.65 Million                                                                                                                    |
| 12. | Name and contact details (telephone, email address) of the person who may be contacted in case of any queries on the BRSR report                                                                                                                                  | Mr.Nihal Gupta, Company Secretary & Compliance Officer<br>Contact No : 020-6621 5000<br>Email ID : investor@kalyani-investment.com |
| 13. | Reporting boundary - Are the disclosures under this report made on a standalone basis (i.e. only for the entity) or on a consolidated basis (i.e. for the entity and all the entities which form a part of its consolidated financial statements, taken together) | The disclosures under this report are made on a Standalone basis.                                                                  |
| 14. | Name of the assurance provider                                                                                                                                                                                                                                    | Not Applicable                                                                                                                     |
| 15. | Type of assurance obtained                                                                                                                                                                                                                                        | Not Applicable                                                                                                                     |

**II. Products / services****16. Details of business activities (accounting for 90% of the turnover)**

| S. No. | Description of Main Activity | Description of Business Activity                                                                                  | % of Turnover of the entity |
|--------|------------------------------|-------------------------------------------------------------------------------------------------------------------|-----------------------------|
| 1.     | Investment and financing     | Kalyani Investment Company Limited is a Core Investment Company holding securities of Kalyani Group of Companies. | 100%                        |

**17. Products / Services sold by the entity (accounting for 90% of the entity's Turnover)**

| S. No. | Product / Service        | NIC Code                                                               | % of total Turnover Contributed |
|--------|--------------------------|------------------------------------------------------------------------|---------------------------------|
| 1.     | Investment and financing | 65993 Non-Operating financial holding Companies (Investment Companies) | 100%                            |

**III. Operations****18. Number of locations where plants and / or operations / offices of the entity are situated**

| Location      | Number of plants | Number of offices | Total |
|---------------|------------------|-------------------|-------|
| National      | 0                | 1                 | 1     |
| International | 0                | 0                 | 0     |

**19. Markets served by the entity****a. Number of locations**

| Locations                                                                                          | Number |
|----------------------------------------------------------------------------------------------------|--------|
| National (No. of States and Union Territories)                                                     | 1      |
| International (No. of Countries)                                                                   | 0      |
| <b>b. What is the contribution of exports as a percentage of the total turnover of the entity?</b> | 0.00%  |
| <b>c. A brief on types of customers</b>                                                            | N.A.   |

**IV. Employees****20. Details as at the end of Financial Year****a. Employees and workers (including differently abled) :**

| S. No.    | Particulars              | Total (A) | Male    |         | Female  |         |
|-----------|--------------------------|-----------|---------|---------|---------|---------|
|           |                          |           | No. (B) | % (B/A) | No. (C) | % (C/A) |
| EMPLOYEES |                          |           |         |         |         |         |
| 1.        | Permanent (D)            | 2         | 2       | 100     | 0       | 0       |
| 2.        | Other than Permanent (E) | 0         | 0       | 0       | 0       | 0       |
| 3.        | Total employees (D + E)  | 2         | 2       | 100     | 0       | 0       |
| WORKERS   |                          |           |         |         |         |         |
| 4.        | Permanent (F)            | 0         | 0       | 0       | 0       | 0       |
| 5.        | Other than Permanent (G) | 0         | 0       | 0       | 0       | 0       |
| 6.        | Total Workers (F + G)    | 0         | 0       | 0       | 0       | 0       |

**b. Differently abled Employees and workers :**

| S. No.                      | Particulars                               | Total (A) | Male    |         | Female  |         |
|-----------------------------|-------------------------------------------|-----------|---------|---------|---------|---------|
|                             |                                           |           | No. (B) | % (B/A) | No. (C) | % (C/A) |
| DIFFERENTLY ABLED EMPLOYEES |                                           |           |         |         |         |         |
| 1.                          | Permanent (D)                             | 0         | 0       | 0       | 0       | 0       |
| 2.                          | Other than Permanent (E)                  | 0         | 0       | 0       | 0       | 0       |
| 3.                          | Total differently abled employees (D + E) | 0         | 0       | 0       | 0       | 0       |
| DIFFERENTLY ABLED WORKERS   |                                           |           |         |         |         |         |
| 4.                          | Permanent (F)                             | 0         | 0       | 0       | 0       | 0       |
| 5.                          | Other than Permanent (G)                  | 0         | 0       | 0       | 0       | 0       |
| 6.                          | Total differently abled workers (F + G)   | 0         | 0       | 0       | 0       | 0       |

**21. Participation / Inclusion / Representation of Women**

|                           | Total (A) | Number and Percentage of Females |         |
|---------------------------|-----------|----------------------------------|---------|
|                           |           | No. (B)                          | % (B/A) |
| Board of Directors        | 6         | 2                                | 33.33   |
| Key Management Personnel* | 2         | 0                                | 0       |

\* Key Management Personnel includes Senior Management as defined in SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

**22. Turnover rate\* for permanent employees and workers**

|                     | FY 2025-26 |        |       | FY 2024-25 |        |       | FY 2023-24 |        |       |
|---------------------|------------|--------|-------|------------|--------|-------|------------|--------|-------|
|                     | Male       | Female | Total | Male       | Female | Total | Male       | Female | Total |
| Permanent Employees | 50.00%     | 0      | 0     | 50.00%     | 0      | 0     | 0          | 0      | 0     |
| Permanent Workers   | 0          | 0      | 0     | 0          | 0      | 0     | 0          | 0      | 0     |

\*includes employees who left voluntarily or due to retirement, dismissal or death.

**V. Holding, Subsidiary and Associate Companies (including Joint Ventures)****23. (a) Names of holding / subsidiary / associate companies / joint ventures**

Please refer to Form AOC-1 (Annexure D to the Directors' Report) for the above information. The Company's, Associate Company do not participate in its Business Responsibility initiatives.

**VI. CSR Details****24. i) Whether CSR is applicable as per Section 135 of Companies Act, 2013 : Yes**

ii) Turnover ( in ₹ ) : ₹ 819.20 Million

iii) Net Worth ( in ₹ ) : ₹ 111,952.49 Million

**VII. Transparency and Disclosures Compliances****25. Complaints / grievances on any of the principles (Principles 1 to 9) under the National Guidelines on Responsible Business Conduct (NGRBC)**

| Stakeholder group from whom complaint is received | Grievance Redressal Mechanisms in Place (Yes / No)<br>(If yes, then provide web-link for grievance redressal policy) | FY 2025-26                                 |                                                              |         | FY 2024-25                                 |                                                              |         |
|---------------------------------------------------|----------------------------------------------------------------------------------------------------------------------|--------------------------------------------|--------------------------------------------------------------|---------|--------------------------------------------|--------------------------------------------------------------|---------|
|                                                   |                                                                                                                      | Number of complaints filed during the year | Number of complaints pending resolution at close of the year | Remarks | Number of complaints filed during the year | Number of complaints pending resolution at close of the year | Remarks |
| Communities                                       | Yes.<br><a href="http://www.kalyani-investment.com/contact-us/">www.kalyani-investment.com/contact-us/</a>           | 0                                          | 0                                                            | —       | 0                                          | 0                                                            | —       |
| Investors (other than Shareholders)               | NA                                                                                                                   | 0                                          | 0                                                            | —       | 0                                          | 0                                                            | —       |
| Shareholders                                      | Yes. As per SEBI Listing Regulations                                                                                 | 1                                          | 0                                                            | —       | 2                                          | 0                                                            | —       |
| Employees and Workers                             | Yes                                                                                                                  | 0                                          | 0                                                            | —       | 0                                          | 0                                                            | —       |
| Customers                                         | NA                                                                                                                   | 0                                          | 0                                                            | —       | 0                                          | 0                                                            | —       |
| Value Chain Partners                              | NA                                                                                                                   | 0                                          | 0                                                            | —       | 0                                          | 0                                                            | —       |

26. Overview of the entity's material responsible business conduct issues : Please indicate material responsible business conduct and sustainability issues pertaining to environmental and social matters that present a risk or an opportunity to your business, rationale for identifying the same, approach to adapt or mitigate the risk along with its financial implications, as per the following format

| S. No. | Material issue identified                                     | Indicate whether risk or opportunity (R / O) | Rationale for identifying the risk / opportunity                   | In case of risk, approach to adapt or mitigate                                                                   | Financial implication of the risk or opportunity (indicate Positive / Negative implications) |
|--------|---------------------------------------------------------------|----------------------------------------------|--------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|
| 1      | Fluctuation in Securities market and Global economic scenario | Risk                                         | This may pose a risk of devaluation of investments made by Company | Proper study and planning of market need to be done                                                              | Negative                                                                                     |
| 2      | Source of Income                                              | Risk                                         | Main source of income is dividend from the group companies         | Closely monitor performance of Investee Companies                                                                | Negative                                                                                     |
| 3      | Human Capital                                                 | Opportunity                                  | Not able to attract, develop and retain talent.                    | Introduction of employee friendly policies and practices for employee growth, development and work satisfaction. | Consistent efforts will lead to positive impact.                                             |
| 4      | Change in Government policies                                 | Risk                                         | The company operates in a highly regulated environment             | Flexibility to adopt the change                                                                                  | Negative                                                                                     |
| 5.     | Digitalization and Cyber security                             | Risk                                         | Access to sensitive data by miscreants and loss of data integrity  | Formulation of well-structured Data Privacy Policy                                                               | Negative                                                                                     |

## SECTION B: MANAGEMENT AND PROCESS DISCLOSURES

This section is aimed at helping businesses demonstrate the structures, policies and processes put in place towards adopting the NGRBC Principles and Core Elements.

The National Guidelines for Responsible Business Conduct (NGRBC) as prescribed by the Ministry of Corporate Affairs advocates Nine Principles referred to as P1-P9, as given below :

|    |                                                                                                                                     |
|----|-------------------------------------------------------------------------------------------------------------------------------------|
| P1 | Businesses should conduct and govern themselves with integrity and in a manner that is ethical, transparent and accountable.        |
| P2 | Businesses should provide goods and services in a manner that is sustainable and safe.                                              |
| P3 | Businesses should respect and promote the well-being of all employees, including those in their value chains.                       |
| P4 | Businesses should respect the interests of and be responsive towards all its stakeholders.                                          |
| P5 | Businesses should respect and promote human rights.                                                                                 |
| P6 | Businesses should respect and make efforts to protect and restore the environment.                                                  |
| P7 | Businesses when engaging in influencing public and regulatory policy, should do so in a manner that is responsible and transparent. |
| P8 | Businesses should promote inclusive growth and equitable development.                                                               |
| P9 | Businesses should engage with and provide value to their consumers in a responsible manner.                                         |

| Disclosure Questions                                                                                                                                                                                                                                                                                                                         | P1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | P2 | P3 | P4 | P5                                                                          | P6 | P7 | P8 | P9 |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|----|----|-----------------------------------------------------------------------------|----|----|----|----|
| Policy and management processes                                                                                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |    |    |    |                                                                             |    |    |    |    |
| 1. a. Whether your entity’s policy / policies cover each principle and its core elements of the NGRBCs. (Yes / No)                                                                                                                                                                                                                           | Y                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Y  | Y  | Y  | Y                                                                           | Y  | Y  | Y  | Y  |
| b. Has the policy been approved by the Board? (Yes / No)                                                                                                                                                                                                                                                                                     | Y                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Y  | Y  | Y  | Y                                                                           | Y  | Y  | Y  | Y  |
| c. Web Link of the Policies, if available                                                                                                                                                                                                                                                                                                    | Policies on CSR, Prohibition of Insider Trading, RPTs, Whistle Blower are available on the link : <a href="https://www.kalyani-investment.com/financial/policies/">https://www.kalyani-investment.com/financial/policies/</a>                                                                                                                                                                                                                                                                                                                |    |    |    |                                                                             |    |    |    |    |
| 2. Whether the entity has translated the policy into procedures. (Yes / No)                                                                                                                                                                                                                                                                  | Y                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Y  | Y  | Y  | Y                                                                           | Y  | Y  | Y  | Y  |
| 3. Do the enlisted policies extend to your value chain partners? (Yes / No)                                                                                                                                                                                                                                                                  | N                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | N  | N  | N  | N                                                                           | N  | N  | N  | N  |
| 4. Name of the national and international codes certifications / labels / standards adopted by your entity and mapped to each principle.                                                                                                                                                                                                     | N.A.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |    |    |    |                                                                             |    |    |    |    |
| 5. Specific commitments, goals and targets set by the entity with defined timelines, if any.                                                                                                                                                                                                                                                 | Considering that the Company is in initial years of ESG adoption, the Company intends to specify its objectives and targets in the upcoming reporting period. The Company recognizes the need to align ESG efforts with its business goals and the Company is committed to implementing a comprehensive and effective ESG strategy that ensures sustainability and creates long-term value for all stakeholders. The Company is dedicated to enhancing its ESG practices and performance and look forward to sharing progress in the future. |    |    |    |                                                                             |    |    |    |    |
| 6. Performance of the entity against the specific commitments, goals and targets alongwith reasons in case the same are not met.                                                                                                                                                                                                             | N.A.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |    |    |    |                                                                             |    |    |    |    |
| Governance, leadership and oversight                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |    |    |    |                                                                             |    |    |    |    |
| 7. Statement by Director responsible for the business responsibility report, highlighting ESG related challenges, targets, and achievements<br>The main business of the Company is to make investments in group companies and the Company is committed to integrate Environmental, Social and Governance (ESG) Principles into its business. |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |    |    |    |                                                                             |    |    |    |    |
| 8. Details of the highest authority responsible for implementation and oversight of the Business Responsibility policy(ies).                                                                                                                                                                                                                 | The Chairman of the Company                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |    |    |    |                                                                             |    |    |    |    |
| 9. Does the entity have a specified Committee of the Board / Director responsible for decision making on sustainability related issues? (Yes / No). If yes, provide details.                                                                                                                                                                 | No.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |    |                                                                             |    |    |    |    |
| 10. Details of Review of NGRBCs by the Company                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |    |    |    |                                                                             |    |    |    |    |
| Subject for Review                                                                                                                                                                                                                                                                                                                           | Indicate whether review was undertaken by Director / Committee of the Board / Any other Committee                                                                                                                                                                                                                                                                                                                                                                                                                                            |    |    |    | Frequency (Annually / Half Yearly / Quarterly / Any other – please specify) |    |    |    |    |
|                                                                                                                                                                                                                                                                                                                                              | P1 to P9                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |    |    |    | P1 to P9                                                                    |    |    |    |    |
| Performance against above policies and follow up action                                                                                                                                                                                                                                                                                      | Yes                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |    | Annually                                                                    |    |    |    |    |
| Compliance with Statutory requirements of relevance to the principles and rectification of any non-compliances                                                                                                                                                                                                                               | Yes                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |    | Annually                                                                    |    |    |    |    |

11. Has the entity carried out independent assessment / evaluation of the working of its policies by an external agency? (Yes/No). If yes, provide the name of the agency.

No

12. If answer to question (1) above is “No” i.e., not all Principles are covered by a policy, reasons to be stated

Not applicable

## SECTION C : PRINCIPLE-WISE PERFORMANCE DISCLOSURE

### Principle 1 : Businesses should conduct and govern themselves with integrity and in a manner that is Ethical, Transparent and Accountable

#### ESSENTIAL INDICATORS

1. Percentage coverage by training and awareness programs on any of the Principles during the financial year

| Segment                           | Total number of training and awareness programmes held | Topics / Principles covered under the training and its impact          | % of persons in respective category covered by the awareness programmes |
|-----------------------------------|--------------------------------------------------------|------------------------------------------------------------------------|-------------------------------------------------------------------------|
| Board of Directors                | Nil                                                    | Nil                                                                    | Nil                                                                     |
| Key Managerial Personnel          | 1                                                      | Insider Trading Awareness, Related Party Transactions, Health & Safety | 100%                                                                    |
| Employees other than BoD and KMPs | 0                                                      | N.A.                                                                   | N.A.                                                                    |
| Workers                           | 0                                                      | N.A.                                                                   | N.A.                                                                    |

2. Details of fines / penalties / punishment / award / compounding fees / settlement amount paid in proceedings (by the entity or by Directors / KMPs) with regulators / law enforcement agencies / judicial institutions, in the financial year, in the following format. (Note : the entity shall make disclosures on the basis of materiality as specified in Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and as disclosed on the entity's website).

No Fines / Penalties / Punishment / Award / Compounding Fees / Settlement amount were paid in any proceedings (by the entity or by Directors / KMPs) with any regulators / law enforcement agencies / judicial institutions, in the financial year.

3. Of the instances disclosed in Question 2 above, details of the Appeal / Revision preferred in cases where monetary or non-monetary action has been appealed.

Not Applicable

4. Does the entity have an anti-corruption or anti-bribery policy? If yes, provide details in brief and if available, provide a web-link to the policy.

The Company has zero tolerance for any form of corruption or bribery and has an Anti-Corruption and Anti-Bribery Policy. The said Policy commands strict actions against anyone caught engaging in such unethical behaviour. The copy of the said Policy is accessible through the intranet of the Company.

5. Number of Directors / KMPs / Employees / Workers against whom disciplinary action was taken by any law enforcement agency for the charges of bribery / corruption.

No disciplinary action was taken by any law enforcement agency against any of the Company's Directors, KMPs or Employees for the charges of bribery or corruption.

6. Details of complaints regarding conflict of interest.

No complaints are reported with regard to conflict of interest of Directors as well as KMPs.

7. Provide details of any corrective action taken or underway on issues related to fines / penalties / action taken by regulators / law enforcement agencies / judicial institutions, on cases of corruption and conflicts of interest.

Not Applicable

8. Number of days of accounts payables [(Accounts payable \*365) / Cost of goods / services procured] in the following format :

|                                     | FY 2025-26 | FY 2024-25 |
|-------------------------------------|------------|------------|
| Number of days of accounts payables | 6.00       | 10.00      |

9. Openness of Business

Details of concentration of purchases and sales with trading houses, dealers and related parties along with loans and advances & investments, with related parties :

| Parameter                          | Metrics                                                                                  | FY 2025-26 | FY 2024-25 |
|------------------------------------|------------------------------------------------------------------------------------------|------------|------------|
| Concentration of Purchases         | a. Purchases from trading houses as % of total purchases                                 | N.A.       | N.A.       |
|                                    | b. Number of trading houses where purchases are made from                                | N.A.       | N.A.       |
|                                    | c. Purchases from Top 10 trading houses as % of total purchases from trading houses      | N.A.       | N.A.       |
| Concentration of Sales             | a. Sales to dealers / distributors as % of total sales                                   | N.A.       | N.A.       |
|                                    | b. Number of dealers / distributors to whom sales are made                               | N.A.       | N.A.       |
|                                    | c. Sales to Top 10 dealers / distributors as % of total sales to dealers / distributors  | N.A.       | N.A.       |
| Share of RPTs in (as respective %) | a. Purchases (purchases with related parties / total purchases)                          | N.A.       | N.A.       |
|                                    | b. Sales (sales to related parties / total sales)                                        | N.A.       | N.A.       |
|                                    | c. Loans & Advances (loans & advances given to related parties / total loans & advances) | 100%       | 100%       |
|                                    | d. Investments (investments in related parties / total investments made)                 | 100%       | 100%       |

## Principle 2 : Businesses should provide goods and services in a manner that is sustainable and safe

### ESSENTIAL INDICATORS

1. Percentage of R&D and capital expenditure (Capex) investments in specific technologies to improve the environmental and social impacts of product and processes to total R&D and capex investments made by the entity, respectively.

|       | FY 2025-26 | FY 2024-25 | Details of Improvements environmental and social impacts |            |
|-------|------------|------------|----------------------------------------------------------|------------|
|       |            |            | FY 2025-26                                               | FY 2024-25 |
| R&D   | N.A.       | N.A.       | N.A.                                                     | N.A.       |
| Capex | N.A.       | N.A.       | N.A.                                                     | N.A.       |

2. a. Does the entity have procedures in place for sustainable sourcing?  
Not Applicable
- b. If yes, what percentage of inputs were sourced sustainably?  
Not Applicable
3. Describe the processes in place to safely reclaim your products for reusing, recycling and disposing at the end of life for (a) Plastics (including packaging) (b) E-waste (c) Hazardous waste and (d) other waste.  
Not Applicable
4. Whether Extended Producer Responsibility (EPR) is applicable to the entity's activities (Yes / No). If yes, whether the waste collection plan is in line with the Extended Producer Responsibility (EPR) plan submitted to Pollution Control Boards? If not, provide steps taken to address the same.  
Not Applicable

**Principle 3 : Businesses should respect and promote the well-being of all employees, including those in their value chains**

## ESSENTIAL INDICATORS

### 1. a. Details of measures for well-being of employees :

| Category                       | % of employees covered by |                  |              |                    |              |                    |              |                    |              |                     |              |
|--------------------------------|---------------------------|------------------|--------------|--------------------|--------------|--------------------|--------------|--------------------|--------------|---------------------|--------------|
|                                | Total<br>(A)              | Health Insurance |              | Accident insurance |              | Maternity Benefits |              | Paternity Benefits |              | Day Care Facilities |              |
|                                |                           | Number<br>(B)    | %<br>(B / A) | Number<br>(C)      | %<br>(C / A) | Number<br>(D)      | %<br>(D / A) | Number<br>(E)      | %<br>(E / A) | Number<br>(F)       | %<br>(F / A) |
| Permanent employees            |                           |                  |              |                    |              |                    |              |                    |              |                     |              |
| Male                           | 2                         | 2                | 100          | 2                  | 100          | 0                  | 0            | 0                  | 0            | 0                   | 0            |
| Female                         | 0                         | 0                | 0            | 0                  | 0            | 0                  | 0            | 0                  | 0            | 0                   | 0            |
| Total                          | 2                         | 2                | 100          | 2                  | 100          | 0                  | 0            | 0                  | 0            | 0                   | 0            |
| Other than Permanent employees |                           |                  |              |                    |              |                    |              |                    |              |                     |              |
| Male                           | 0                         | 0                | 0            | 0                  | 0            | 0                  | 0            | 0                  | 0            | 0                   | 0            |
| Female                         | 0                         | 0                | 0            | 0                  | 0            | 0                  | 0            | 0                  | 0            | 0                   | 0            |
| Total                          | 0                         | 0                | 0            | 0                  | 0            | 0                  | 0            | 0                  | 0            | 0                   | 0            |

### b. Details of measures for the well-being of workers :

| Category                     | % of workers covered by |                  |              |                    |              |                    |              |                    |              |                     |              |
|------------------------------|-------------------------|------------------|--------------|--------------------|--------------|--------------------|--------------|--------------------|--------------|---------------------|--------------|
|                              | Total<br>(A)            | Health Insurance |              | Accident insurance |              | Maternity Benefits |              | Paternity Benefits |              | Day Care Facilities |              |
|                              |                         | Number<br>(B)    | %<br>(B / A) | Number<br>(C)      | %<br>(C / A) | Number<br>(D)      | %<br>(D / A) | Number<br>(E)      | %<br>(E / A) | Number<br>(F)       | %<br>(F / A) |
| Permanent workers            |                         |                  |              |                    |              |                    |              |                    |              |                     |              |
| Male                         | 0                       | 0                | 0            | 0                  | 0            | 0                  | 0            | 0                  | 0            | 0                   | 0            |
| Female                       | 0                       | 0                | 0            | 0                  | 0            | 0                  | 0            | 0                  | 0            | 0                   | 0            |
| Total                        | 0                       | 0                | 0            | 0                  | 0            | 0                  | 0            | 0                  | 0            | 0                   | 0            |
| Other than Permanent workers |                         |                  |              |                    |              |                    |              |                    |              |                     |              |
| Male                         | 0                       | 0                | 0            | 0                  | 0            | 0                  | 0            | 0                  | 0            | 0                   | 0            |
| Female                       | 0                       | 0                | 0            | 0                  | 0            | 0                  | 0            | 0                  | 0            | 0                   | 0            |
| Total                        | 0                       | 0                | 0            | 0                  | 0            | 0                  | 0            | 0                  | 0            | 0                   | 0            |

**c. Spending on measures towards well-being of employees and workers (including permanent and other than permanent) :**

|                                                                             | FY 2025-26 | FY 2024-25 |
|-----------------------------------------------------------------------------|------------|------------|
| Cost incurred on well-being measures as a % of total revenue of the Company | —          | —          |

**2. Details of retirement benefits, for Current and Previous Financial Year :**

| Benefits | FY 2025-26                                         |                                                |                                                      | FY 2024-25                                         |                                                |                                                      |
|----------|----------------------------------------------------|------------------------------------------------|------------------------------------------------------|----------------------------------------------------|------------------------------------------------|------------------------------------------------------|
|          | No. of employees covered as a % of total employees | No. of workers covered as a % of total workers | Deducted and deposited with the authority (Y/N/N.A.) | No. of employees covered as a % of total employees | No. of workers covered as a % of total workers | Deducted and deposited with the authority (Y/N/N.A.) |
| PF       | 100                                                | 0                                              | Y                                                    | 100                                                | 0                                              | Y                                                    |
| Gratuity | 100                                                | 0                                              | Y                                                    | 100                                                | 0                                              | Y                                                    |
| ESI      | 0                                                  | 0                                              | N.A.                                                 | 0                                                  | 0                                              | N.A.                                                 |

**3. Accessibility of workplaces**

**Are the premises / offices of the entity accessible to differently abled employees and workers, as per the requirements of the Rights of Persons with Disabilities Act, 2016? If not, whether any steps are being taken by the entity in this regard.**

The Company's office has been equipped with lifts / handrails for staircases to facilitate the movement of differently abled individuals. Thus Company's premises has been made access friendly.

**4. Does the entity have an equal opportunity policy as per the Rights of Persons with Disabilities Act, 2016? If so, provide a web-link to the policy.**

The Company provides equal employment opportunities, without any discrimination on the grounds of age, colour, disability, marital status, nationality, race, religion, sex, sexual orientation. The Company strives to maintain a work environment that is free from any harassment based on above considerations. This Equal Opportunities Policy is subject to applicable regulations, qualifications and merit of the individual and the same is available on the intranet of the Company.

**5. Return to work and Retention rates of permanent employees and workers that took parental leave :**

| Gender       | Permanent employees |                | Permanent workers   |                |
|--------------|---------------------|----------------|---------------------|----------------|
|              | Return to work rate | Retention rate | Return to work rate | Retention rate |
| Male         | 0                   | 0              | 0                   | 0              |
| Female       | 0                   | 0              | 0                   | 0              |
| <b>Total</b> | <b>0</b>            | <b>0</b>       | <b>0</b>            | <b>0</b>       |

6. Is there a mechanism available to receive and redress grievances for the following categories of employees and worker? If yes, give details of the mechanism in brief.

|                                | Yes / No (If yes, give details of the mechanism)              |
|--------------------------------|---------------------------------------------------------------|
| Permanent Workers              | N.A.                                                          |
| Other than Permanent Workers   | N.A.                                                          |
| Permanent Employees            | Yes - HR Team has established a grievance handling mechanism. |
| Other than Permanent Employees | N.A.                                                          |

7. Membership of employees and worker in association(s) or Unions recognized by the listed entity :

| Category                         | FY 2025-26                                           |                                                                                                |           | FY 2024-25                                           |                                                                                                |           |
|----------------------------------|------------------------------------------------------|------------------------------------------------------------------------------------------------|-----------|------------------------------------------------------|------------------------------------------------------------------------------------------------|-----------|
|                                  | Total employees / workers in respective category (A) | No. of employees / workers in respective category, who are part of association(s) or Union (B) | % (B / A) | Total employees / workers in respective category (C) | No. of employees / workers in respective category, who are part of association(s) or Union (D) | % (D / C) |
| <b>Total Permanent Employees</b> | 2                                                    | 0                                                                                              | 0         | 2                                                    | 0                                                                                              | 0         |
| Male                             | 2                                                    | 0                                                                                              | 0         | 2                                                    | 0                                                                                              | 0         |
| Female                           | 0                                                    | 0                                                                                              | 0         | 0                                                    | 0                                                                                              | 0         |
| <b>Total Permanent Workers</b>   | 0                                                    | 0                                                                                              | 0         | 0                                                    | 0                                                                                              | 0         |
| Male                             | 0                                                    | 0                                                                                              | 0         | 0                                                    | 0                                                                                              | 0         |
| Female                           | 0                                                    | 0                                                                                              | 0         | 0                                                    | 0                                                                                              | 0         |

8. Details of training given to employees and workers :

| Category  | FY 2025-26   |                                  |              |                         |              | FY 2024-25   |                                  |              |                         |              |
|-----------|--------------|----------------------------------|--------------|-------------------------|--------------|--------------|----------------------------------|--------------|-------------------------|--------------|
|           | Total<br>(A) | On Health and<br>safety measures |              | On Skill<br>upgradation |              | Total<br>(D) | On Health and<br>safety measures |              | On Skill<br>upgradation |              |
|           |              | No. (B)                          | %<br>(B / A) | No. (C)                 | %<br>(C / A) |              | No. (E)                          | %<br>(E / D) | No. (F)                 | %<br>(F / D) |
| Employees |              |                                  |              |                         |              |              |                                  |              |                         |              |
| Male      | 2            | 2                                | 100          | 2                       | 100          | 2            | 2                                | 100          | 2                       | 100          |
| Female    | 0            | 0                                | 0            | 0                       | 0            | 0            | 0                                | 0            | 0                       | 0            |
| Total     | 2            | 0                                | 100          | 2                       | 100          | 2            | 0                                | 100          | 2                       | 100          |
| Workers   |              |                                  |              |                         |              |              |                                  |              |                         |              |
| Male      | 0            | 0                                | 0            | 0                       | 0            | 0            | 0                                | 0            | 0                       | 0            |
| Female    | 0            | 0                                | 0            | 0                       | 0            | 0            | 0                                | 0            | 0                       | 0            |
| Total     | 0            | 0                                | 0            | 0                       | 0            | 0            | 0                                | 0            | 0                       | 0            |

**9. Details of performance and career development reviews of employees and workers :**

| Category         | FY 2025-26 |          |            | FY 2024-25 |          |            |
|------------------|------------|----------|------------|------------|----------|------------|
|                  | Total (A)  | No. (B)  | % (B / A)  | Total (C)  | No. (D)  | % (D / C)  |
| <b>Employees</b> |            |          |            |            |          |            |
| Male             | 2          | 2        | 100        | 2          | 2        | 100        |
| Female           | 0          | 0        | 0          | 0          | 0        | 0          |
| <b>Total</b>     | <b>2</b>   | <b>2</b> | <b>100</b> | <b>2</b>   | <b>2</b> | <b>100</b> |
| <b>Workers</b>   |            |          |            |            |          |            |
| Male             | 0          | 0        | 0          | 0          | 0        | 0          |
| Female           | 0          | 0        | 0          | 0          | 0        | 0          |
| <b>Total</b>     | <b>0</b>   | <b>0</b> | <b>0</b>   | <b>0</b>   | <b>0</b> | <b>0</b>   |

**10. Health and safety management system :**

- a. **Whether an occupational health and safety management system has been implemented by the entity? (Yes/ No). If yes, the coverage of such system.**

Yes, The Company acknowledges that there are no occupational health and safety hazards associated with its business operations. However, the wellbeing of its employees remain a top priority. The Company ensures the availability of first aid kit at its office.

- b. **What are the processes used to identify work-related hazards and assess risks on a routine and non-routine basis by the entity?**

In light of the Company's business operations, hazard identification is not applicable.

- c. **Whether you have processes for workers to report the work-related hazards and to remove themselves from such risks ? (Yes/ No)**

Not Applicable

- d. **Do the employees / workers of the entity have access to non-occupational medical and healthcare services? (Yes/ No)**

All the employees are offered a variety of health and wellness benefits, including health insurance and accident insurance. Regular medical consultation is available on weekly basis.

**11. Details of safety related incidents, in the following format :**

| Safety Incident / Number                                                         | Category  | FY 2025-26 | FY 2024-25 |
|----------------------------------------------------------------------------------|-----------|------------|------------|
| Lost Time Injury Frequency Rate (LTIFR)<br>(per one million person hours worked) | Employees | 0          | 0          |
|                                                                                  | Workers   | 0          | 0          |
| Total recordable work related injuries                                           | Employees | 0          | 0          |
|                                                                                  | Workers   | 0          | 0          |
| No. of fatalities                                                                | Employees | 0          | 0          |
|                                                                                  | Workers   | 0          | 0          |
| High consequence work-related injury or ill-health (excluding fatalities)        | Employees | 0          | 0          |
|                                                                                  | Workers   | 0          | 0          |

**12. Describe the measures taken by the entity to ensure a safe and healthy work place.**

The Company ensures the availability of first aid kit at its office. Regular medical consultation is available on weekly basis.

**13. Number of Complaints on the working conditions, health and safety made by employees and workers**

No complaints were made by any employee on the working conditions and / or health and safety practices of the Company.

**14. Assessments for the year :**

|                             | <b>% of your plants and offices that were assessed<br/>(by entity or statutory authorities or third parties)</b> |
|-----------------------------|------------------------------------------------------------------------------------------------------------------|
| Health and safety practices | 100%                                                                                                             |
| Working Conditions          | 100%                                                                                                             |

**15. Provide details of any corrective action taken or underway to address safety related incidents (if any) and on significant risks / concerns arising from assessments of health & safety practices and working conditions.**

Not Applicable.

**Principle 4 : Businesses should respect the interests of and be responsive to all its stakeholders****ESSENTIAL INDICATORS****1. Describe the processes for identifying key stakeholder groups of the entity.**

Internal and external group of stakeholders have been identified. Presently the said stakeholders' group have the immediate impact on the working and operations of the Company which includes employees and investors.

**2. List stakeholder groups identified as key for your entity and the frequency of engagement with each stakeholder group.**

| <b>Stakeholder Group</b> | <b>Whether identified as Vulnerable and Marginalized Group (Yes / No)</b> | <b>Channels of communication (Email, SMS, Newspaper, Pamphlets, Advertisement, Community Meetings, Notice Board, Website), Other</b> | <b>Frequency of engagement (Annually / Half yearly / Quarterly / others – please specify)</b> | <b>Purpose and scope of engagement including key topics and concerns raised during such engagement</b>                                                                                                                 |
|--------------------------|---------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Employees                | No                                                                        | Performance Reviews and Appraisals, Employee Feedback Programs.                                                                      | Annually                                                                                      | <ul style="list-style-type: none"> <li>• Personal development and growth</li> <li>• Employee feedback and grievance resolution</li> </ul>                                                                              |
| Investors                | No                                                                        | Annual Report, Company's Website, Quarterly & Annual Results, Annual General Meeting                                                 | Annually, Quarterly, Periodically as applicable                                               | <ul style="list-style-type: none"> <li>• Effective and transparent communication of business performance</li> <li>• Sound Corporate Governance mechanism</li> <li>• Addressing investors concerns / queries</li> </ul> |

**Principle 5 : Businesses should respect and promote human rights.****ESSENTIAL INDICATORS**

1. Employees and workers who have been provided training on human rights issues and policy(ies) of the entity, in the following format :

| Category               | FY 2025-26 |                                       |           | FY 2024-25 |                                       |           |
|------------------------|------------|---------------------------------------|-----------|------------|---------------------------------------|-----------|
|                        | Total (A)  | No of employees / workers covered (B) | % (B / A) | Total (C)  | No of employees / workers covered (D) | % (D / C) |
| <b>EMPLOYEES</b>       |            |                                       |           |            |                                       |           |
| Permanent              | 2          | 2                                     | 100       | 2          | 2                                     | 100       |
| Other than permanent   | 0          | 0                                     | 0         | 0          | 0                                     | 0         |
| <b>Total Employees</b> | 2          | 2                                     | 100       | 2          | 2                                     | 100       |
| <b>WORKERS</b>         |            |                                       |           |            |                                       |           |
| Permanent              | 0          | 0                                     | 0         | 0          | 0                                     | 0         |
| Other than permanent   | 0          | 0                                     | 0         | 0          | 0                                     | 0         |
| <b>Total Workers</b>   | 0          | 0                                     | 0         | 0          | 0                                     | 0         |

2. Details of minimum wages paid to employees and workers, in the following format :

| Category             | FY 2025-26   |                          |            |                           |             | FY 2024-25   |                          |            |                           |            |
|----------------------|--------------|--------------------------|------------|---------------------------|-------------|--------------|--------------------------|------------|---------------------------|------------|
|                      | Total<br>(A) | Equal to Minimum<br>Wage |            | More than<br>Minimum Wage |             | Total<br>(D) | Equal to Minimum<br>Wage |            | More than<br>Minimum Wage |            |
|                      |              | No.<br>(B)               | %<br>(B/A) | No.<br>(C)                | %<br>(C /A) |              | No.<br>(E)               | %<br>(E/D) | No.<br>(F)                | %<br>(F/D) |
| EMPLOYEES            |              |                          |            |                           |             |              |                          |            |                           |            |
| Permanent            |              |                          |            |                           |             |              |                          |            |                           |            |
| Male                 | 2            | 0                        | 0          | 2                         | 100         | 2            | 0                        | 0          | 2                         | 100        |
| Female               | 0            | 0                        | 0          | 0                         | 0           | 0            | 0                        | 0          | 0                         | 0          |
| Other than Permanent |              |                          |            |                           |             |              |                          |            |                           |            |
| Male                 | 0            | 0                        | 0          | 0                         | 0           | 0            | 0                        | 0          | 0                         | 0          |
| Female               | 0            | 0                        | 0          | 0                         | 0           | 0            | 0                        | 0          | 0                         | 0          |
| WORKERS              |              |                          |            |                           |             |              |                          |            |                           |            |
| Permanent            |              |                          |            |                           |             |              |                          |            |                           |            |
| Male                 | 0            | 0                        | 0          | 0                         | 0           | 0            | 0                        | 0          | 0                         | 0          |
| Female               | 0            | 0                        | 0          | 0                         | 0           | 0            | 0                        | 0          | 0                         | 0          |
| Other than Permanent |              |                          |            |                           |             |              |                          |            |                           |            |
| Male                 | 0            | 0                        | 0          | 0                         | 0           | 0            | 0                        | 0          | 0                         | 0          |
| Female               | 0            | 0                        | 0          | 0                         | 0           | 0            | 0                        | 0          | 0                         | 0          |

## 3. Details of remuneration / salary / wages, in the following format :

## a. Median remuneration / wages :

|                                                        | Male   |                                                                            | Female |                                                                            |
|--------------------------------------------------------|--------|----------------------------------------------------------------------------|--------|----------------------------------------------------------------------------|
|                                                        | Number | Median remuneration / salary / wages of respective category (₹ in Million) | Number | Median remuneration / salary / wages of respective category (₹ in Million) |
| Board of Directors (BoD)<br>(Only Executive Directors) | 0      | 0                                                                          | 0      | 0                                                                          |
| Key Managerial Personnel<br>(other than BoD)           | 2      | 1.72                                                                       | 0      | 0                                                                          |
| Employees other than BoD and KMP                       | 0      | 0                                                                          | 0      | 0                                                                          |
| Workers (Permanent)                                    | 0      | 0                                                                          | 0      | 0                                                                          |

## b. Gross Wages paid to female as % of total wages paid by the entity, in the following format :

|                                                   | FY 2025-26 | FY 2024-25 |
|---------------------------------------------------|------------|------------|
| Gross wages paid to females as a % of total wages | 0          | 0          |

## 4. Do you have a focal point (Individual / Committee) responsible for addressing human rights impacts or issues caused or contributed to by the business? (Yes/No)

The Company recognizes upholding human rights as an integral part of doing business and committed to respect and protect human rights of all stakeholders. The Company policies, procedures and systems are designed to ensure protection of human rights. The Company has formulated a Human Rights Policy which states that the employees can address their complaints or grievances to the Human Resource Department. There shall be no retaliation taken against any employee who raises concern in accordance with the policy. Human Resource Department is responsible to investigate the reported issues and ensure that they are addressed and rectified.

## 5. Describe the internal mechanisms in place to redress grievances related to human rights issues.

The Company has formulated Human Rights Policy in combination with the Grievance Policy to ensure that grievances are addressed promptly and effectively. The employees / affiliates can address their complaints / grievances to the Human Resource Department. No reprisal or retaliatory action is taken against the concerned employee / affiliate for raising concerns under the Policy.

## 6. Number of Complaints on the following made by employees and workers :

|                                    | FY 2025-26            |                                       |         | FY 2024-25            |                                       |         |
|------------------------------------|-----------------------|---------------------------------------|---------|-----------------------|---------------------------------------|---------|
|                                    | Filed during the year | Pending resolution at the end of year | Remarks | Filed during the year | Pending resolution at the end of year | Remarks |
| Sexual Harassment                  | 0                     | 0                                     | —       | 0                     | 0                                     | —       |
| Discrimination at workplace        | 0                     | 0                                     | —       | 0                     | 0                                     | —       |
| Child Labour                       | 0                     | 0                                     | —       | 0                     | 0                                     | —       |
| Forced Labour / Involuntary Labour | 0                     | 0                                     | —       | 0                     | 0                                     | —       |
| Wages                              | 0                     | 0                                     | —       | 0                     | 0                                     | —       |
| Other Human Rights related issues  | 0                     | 0                                     | —       | 0                     | 0                                     | —       |

## 7. Complaints filed under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013, in the following format :

|                                                                                                                           | FY 2025-26 | FY 2024-25 |
|---------------------------------------------------------------------------------------------------------------------------|------------|------------|
| Total Complaints reported under Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 | 0          | 0          |
| Complaints on POSH as a % of female employees / workers                                                                   | 0          | 0          |
| Complaints on POSH upheld                                                                                                 | 0          | 0          |

**8. Mechanisms to prevent adverse consequences to the complainant in discrimination and harassment cases.**

As a part of the Prevention of Sexual Harassment (POSH) Policy and Whistle Blower Policy, the identity of the complainant is protected and all matters related to discrimination / harassment are dealt with in strict confidence. The Company discourages retaliation against anyone reporting any legitimate concerns.

**9. Do human rights requirements form part of your business agreements and contracts? (Yes / No)**

No

**10. Assessments for the year :**

|                             | % of your plants and offices that were assessed<br>(by entity or statutory authorities or third parties) |
|-----------------------------|----------------------------------------------------------------------------------------------------------|
| Child labour                | 100%                                                                                                     |
| Forced / involuntary labour |                                                                                                          |
| Sexual harassment           |                                                                                                          |
| Discrimination at workplace |                                                                                                          |
| Wages                       |                                                                                                          |

**11. Provide details of any corrective actions taken or underway to address significant risks / concerns arising from the assessments at Question 10 above**

The Office of the Company was found to be having no significant risks / concerns and as a result, no corrective actions were necessary on the criteria stated above.

**Principle 6 : Businesses should respect and make efforts to protect and restore the environment****ESSENTIAL INDICATORS****1. Details of total energy consumption (in Joules or multiples) and energy intensity, in the following format :**

| Parameter                                                                                                                                               | Unit | FY 2025-26 | FY 2024-25 |
|---------------------------------------------------------------------------------------------------------------------------------------------------------|------|------------|------------|
| <b>From Renewable Sources</b>                                                                                                                           |      |            |            |
| Total electricity consumption (A)                                                                                                                       | GJ   | N.A.       | N.A.       |
| Total fuel consumption (B)                                                                                                                              | —    | N.A.       | N.A.       |
| Energy consumption through other sources (C)                                                                                                            | —    | N.A.       | N.A.       |
| Total energy consumed from renewable sources (A+B+C)                                                                                                    | GJ   | N.A.       | N.A.       |
| <b>From Non-Renewable Sources</b>                                                                                                                       |      |            |            |
| Total electricity consumption (D)                                                                                                                       | GJ   | N.A.       | N.A.       |
| Total fuel consumption (E)                                                                                                                              | GJ   | N.A.       | N.A.       |
| Energy consumption through other sources (F)                                                                                                            | —    | N.A.       | N.A.       |
| Total energy consumed from non-renewable sources (D+E+F)                                                                                                | GJ   | N.A.       | N.A.       |
| <b>Total Energy Consumed (A+B+C+D+E+F)</b>                                                                                                              | GJ   | N.A.       | N.A.       |
| Energy intensity per rupee of turnover (Total energy consumed / Revenue from operations)                                                                |      | N.A.       | N.A.       |
| Energy intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP)<br>(Total energy consumed / Revenue from operations adjusted for PPP) |      | N.A.       | N.A.       |
| Energy intensity in terms of physical output                                                                                                            |      | N.A.       | N.A.       |

Note : Indicate if any independent assessment / evaluation / assurance has been carried out by an external agency? (Y/N)  
If yes, name of the external agency.

Not Applicable

2. Does the entity have any sites / facilities identified as designated consumers (DCs) under the Performance, Achieve and Trade (PAT) Scheme of the Government of India? (Y/N) If yes, disclose whether targets set under the PAT scheme have been achieved. In case targets have not been achieved, provide the remedial action taken, if any.

Not Applicable

3. Provide details of the following disclosures related to water, in the following format :

The water consumption is 'Negligible' as the Company only has 2 employees on roll.

| Parameter                                                                                                                                             | FY 2025-26 | FY 2024-25 |
|-------------------------------------------------------------------------------------------------------------------------------------------------------|------------|------------|
| <b>Water withdrawal by the source in Kilolitres (KLs)</b>                                                                                             |            |            |
| i) Surface Water                                                                                                                                      | N.A.       | N.A.       |
| ii) Ground water                                                                                                                                      | N.A.       | N.A.       |
| iii) Third party water                                                                                                                                | N.A.       | N.A.       |
| iv) Sea water / Desalinated water                                                                                                                     | N.A.       | N.A.       |
| v) Other                                                                                                                                              | N.A.       | N.A.       |
| <b>Total volume of water withdrawal (in Kilolitres) (i + ii + iii + iv + v)</b>                                                                       | N.A.       | N.A.       |
| <b>Total volume of water consumption (in Kilolitres)</b>                                                                                              | N.A.       | N.A.       |
| Water intensity per rupee of turnover (Water consumed / turnover)                                                                                     | N.A.       | N.A.       |
| Water intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total water consumption / Revenue from operations adjusted for PPP) | N.A.       | N.A.       |
| Water intensity in terms of physical output                                                                                                           | N.A.       | N.A.       |

Note : Indicate if any independent assessment / evaluation / assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

Not Applicable

4. Provide the following details related to water discharged :

| Parameter                                                                                     | FY 2025-26 | FY 2024-25 |
|-----------------------------------------------------------------------------------------------|------------|------------|
| <b>Water discharge by destination and level of treatment in Kilolitres (KLs)</b>              |            |            |
| (i) To Surface water<br>No treatment<br>With treatment (specify the level of treatment)       | N.A.       | N.A.       |
| (ii) To Groundwater<br>No treatment<br>With treatment (specify the level of treatment)        | N.A.       | N.A.       |
| (iii) To Seawater<br>No treatment<br>With treatment (specify the level of treatment)          | N.A.       | N.A.       |
| (iv) Sent to Third Parties<br>No treatment<br>With treatment (specify the level of treatment) | N.A.       | N.A.       |
| (v) Others<br>No treatment<br>With treatment (specify the level of treatment)                 | N.A.       | N.A.       |

Note : Indicate if any independent assessment / evaluation / assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

Not Applicable

5. **Has the entity implemented a mechanism for Zero Liquid Discharge? If yes, provide details of its coverage and implementation.**

Not Applicable

6. **Please provide details of air emissions (other than GHG emissions) by the entity, in the following format :**

| Parameter                           | Unit | FY 2025-26 | FY 2024-25 |
|-------------------------------------|------|------------|------------|
| NOx                                 | N.A. | N.A.       | N.A.       |
| SOx                                 | N.A. | N.A.       | N.A.       |
| Particulate matter (PM)             | N.A. | N.A.       | N.A.       |
| Persistent organic pollutants (POP) | N.A. | N.A.       | N.A.       |
| Volatile organic compounds (VOC)    | N.A. | N.A.       | N.A.       |
| Hazardous Air Pollutants (HAP)      | N.A. | N.A.       | N.A.       |

Note : Indicate if any independent assessment / evaluation / assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

Not Applicable

7. **Provide details of greenhouse gas emissions (Scope 1 and Scope 2 emissions) and its intensity, in the following format :**

| Parameter                                                                                                                                                                                      | Unit | FY 2025-26 | FY 2024-25 |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|------------|------------|
| Total Scope 1 emissions (Break-up of the GHG into CO <sub>2</sub> , CH <sub>4</sub> , N <sub>2</sub> O, HFCs, PFCs, SF <sub>6</sub> , NF <sub>3</sub> , if available)                          | N.A. | N.A.       | N.A.       |
| Total Scope 2 emissions (Break-up of the GHG into CO <sub>2</sub> , CH <sub>4</sub> , N <sub>2</sub> O, HFCs, PFCs, SF <sub>6</sub> , NF <sub>3</sub> , if available)                          | N.A. | N.A.       | N.A.       |
| Total Scope 1 and Scope 2 emissions per rupee of turnover (Total Scope 1 and Scope 2 GHG emissions / Revenue from operations)                                                                  | N.A. | N.A.       | N.A.       |
| Total Scope 1 and Scope 2 emissions intensity per rupee of turnover adjusted for Purchasing Power Parity. (Total Scope 1 and Scope 2 GHG emissions / Revenue from operations adjusted for PPP) | N.A. | N.A.       | N.A.       |
| Total Scope 1 and Scope 2 emissions intensity in terms of physical output                                                                                                                      | N.A. | N.A.       | N.A.       |

Note : Indicate if any independent assessment / evaluation / assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

Not Applicable

8. **Does the entity have any project related to reducing Green House Gas emission? If yes, then provide details.**

Not Applicable

## 9. Provide details related to waste management by the entity, in the following format :

| Parameter                                                                                                                                                            | FY 2025-26 | FY 2024-25 |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|------------|
| <b>Total Waste Generated (in metric tonnes)</b>                                                                                                                      |            |            |
| Plastic waste (A)                                                                                                                                                    | N.A.       | N.A.       |
| E-waste (B)                                                                                                                                                          | N.A.       | N.A.       |
| Bio-medical waste (C)                                                                                                                                                | N.A.       | N.A.       |
| Construction and Demolition Waste (D)                                                                                                                                | N.A.       | N.A.       |
| Battery waste (E)                                                                                                                                                    | N.A.       | N.A.       |
| Radioactive waste (F)                                                                                                                                                | N.A.       | N.A.       |
| Other Hazardous waste (Used Oil / Waste Oil) (G)                                                                                                                     | N.A.       | N.A.       |
| Other Non-hazardous waste generated (H)<br>Please specify, if any. (Break-up by composition i.e. by materials relevant to the sector)                                | N.A.       | N.A.       |
| <b>Total (A+B + C + D + E + F + G + H)</b>                                                                                                                           | N.A.       | N.A.       |
| <b>Waste intensity per rupee of turnover<br/>(Total waste generated / Revenue from operations)</b>                                                                   | N.A.       | N.A.       |
| <b>Waste intensity per rupee of turnover adjusted for<br/>Purchasing Power Parity (PPP)</b><br>(Total waste generated / Revenue from operations<br>adjusted for PPP) | N.A.       | N.A.       |
| <b>Waste intensity in terms of physical output</b>                                                                                                                   | N.A.       | N.A.       |

For each category of waste generated, total waste recovered through recycling, re-using or other recovery operations (in metric tonnes)

| Category of Waste               |             |             |
|---------------------------------|-------------|-------------|
| (i) Recycled                    | N.A.        | N.A.        |
| (ii) Re-used                    | N.A.        | N.A.        |
| (iii) Other recovery operations | N.A.        | N.A.        |
| <b>Total</b>                    | <b>N.A.</b> | <b>N.A.</b> |

For each category of waste generated, total waste disposed by nature of disposal method (in metric tonnes)

| Category of Waste               |             |             |
|---------------------------------|-------------|-------------|
| (i) Incineration                | N.A.        | N.A.        |
| (ii) Landfilling                | N.A.        | N.A.        |
| (iii) Other disposal operations | N.A.        | N.A.        |
| <b>Total</b>                    | <b>N.A.</b> | <b>N.A.</b> |

Note : Indicate if any independent assessment / evaluation / assurance has been carried out by an external agency? (Y/N)  
If yes, name of the external agency.  
Not Applicable

10. Briefly describe the waste management practices adopted in your establishments. Describe the strategy adopted by your company to reduce usage of hazardous and toxic chemicals in your products and processes and the practices adopted to manage such wastes.

Not Applicable

11. If the entity has operations / offices in / around ecologically sensitive areas (such as national parks, wildlife sanctuaries, biosphere reserves, wetlands, biodiversity hotspots, forests, coastal regulation zones etc.) where environmental approvals / clearances are required, please specify details in the following format :

Not Applicable

12. Details of environmental impact assessments of projects undertaken by the entity based on applicable laws, in the current financial year :

Not Applicable

13. Is the entity compliant with the applicable environmental law / regulations / guidelines in India; such as the Water (Prevention and Control of Pollution) Act, Air (Prevention and Control of Pollution) Act, Environment Protection Act and rules thereunder (Y/N). If not, provide details of all such non-compliances, in the following format :

Not Applicable

**Principle 7 : Businesses, when engaging in influencing public and regulatory policy, should do so in a manner that is responsible and transparent.**

#### ESSENTIAL INDICATORS

1. a. Number of affiliations with trade and industry chambers / associations :

Not Applicable

- b. List the top 10 trade and industry chambers / associations (determined based on the total members of such body) the entity is a member of / affiliated to

| Sr. No. | Name of the trade and industry chambers / associations | Reach of trade and industry chambers / associations (State / National) |
|---------|--------------------------------------------------------|------------------------------------------------------------------------|
|         | Not Applicable                                         |                                                                        |

2. Provide details of corrective action taken or underway on any issues related to anti-competitive conduct by the entity, based on adverse orders from regulatory authorities.

Not Applicable.

**Principle 8 : Businesses should promote inclusive growth and equitable development.**

#### ESSENTIAL INDICATORS

1. Details of Social Impact Assessments (SIA) of projects undertaken by the entity based on applicable laws, in the current financial year.

Not Applicable

2. Provide information on project(s) for which ongoing Rehabilitation and Resettlement (R&R) is being undertaken by your entity, in the following format :

Not Applicable

3. Describe the mechanisms to receive and redress grievances of the community.

The Company has regular engagement with key community institutions and representatives from key neighbourhood areas. The Company has provided e-mail ID and drop box system for grievance redressal, to enable the stakeholders to easily communicate their concerns and suggestions.

4. Percentage of input material (Inputs to total inputs by value) sourced from suppliers

|                                               | FY 2025-26 | FY 2024-25 |
|-----------------------------------------------|------------|------------|
| Directly sourced from MSMEs / small producers | N.A.       | N.A.       |
| Directly from within India                    | N.A.       | N.A.       |

5. Job creation in smaller towns (Wages paid to persons employed [including employees or workers employed on a permanent or non-permanent / on contract basis] in the following locations as % of total wage cost to be disclosed)

| Location     | FY 2025-26 | FY 2024-25 |
|--------------|------------|------------|
| Rural        | —          | —          |
| Semi Urban   | —          | —          |
| Urban        | 100%       | 100%       |
| Metropolitan | —          | —          |

**Principle 9 : Businesses should engage with and provide value to their customers in a responsible manner.****ESSENTIAL INDICATORS**

1. **Describe the mechanisms in place to receive and respond to consumer complaints and feedback.**  
Not Applicable
2. **Turnover of products and / services as a percentage of turnover from all products / service that carry information about Environmental and social parameters relevant to the product, Safe and responsible usage, Recycling and / or safe disposal**  
Not Applicable
3. **Number of consumer complaints in respect of the following :**

|                                | FY 2025-26               |                                   |         | FY 2024-25               |                                   |         |
|--------------------------------|--------------------------|-----------------------------------|---------|--------------------------|-----------------------------------|---------|
|                                | Received during the year | Pending resolution at end of year | Remarks | Received during the year | Pending resolution at end of year | Remarks |
| Data Privacy                   | 0                        | 0                                 | —       | 0                        | 0                                 | —       |
| Advertising                    | 0                        | 0                                 | —       | 0                        | 0                                 | —       |
| Cyber Security                 | 0                        | 0                                 | —       | 0                        | 0                                 | —       |
| Delivery of essential services | 0                        | 0                                 | —       | 0                        | 0                                 | —       |
| Restrictive Trade Practices    | 0                        | 0                                 | —       | 0                        | 0                                 | —       |
| Unfair Trade Practices         | 0                        | 0                                 | —       | 0                        | 0                                 | —       |
| Others                         | 0                        | 0                                 | —       | 0                        | 0                                 | —       |

4. **Details of instances of product recalls on account of safety issues**  
Not Applicable
5. **Does the entity have a framework / policy on cyber security and risks related to data privacy? (Yes/No) If available, provide a web-link of the policy.**  
Yes. The company has a formal policy on Data Protection and Privacy and a copy of the same is available on the Intranet of the Company.
6. **Provide details of any corrective actions taken or underway on issues relating to advertising and delivery of essential services; cyber security and data privacy of customers; re-occurrence of instances of product recalls; penalty / action taken by regulatory authorities on safety of products / services.**  
Not Applicable
7. **Provide the following information relating to data breaches**
  - a. Number of instances of data breaches : No instances of data breaches were recorded.
  - b. Percentage of data breaches involving personally identifiable information of customers : Not Applicable
  - c. Impact, if any, of the data breaches : Not Applicable

## INDEPENDENT AUDITOR'S REPORT

To

The Members of  
Kalyani Investment Company Limited

### Report on the Audit of the Standalone Financial Statements

#### Opinion

We have audited the Standalone Financial Statements of Kalyani Investment Company Limited ("the Company"), which comprise the Balance Sheet as at March 31, 2026 and the Statement of Profit and Loss (including Other Comprehensive Income), Statement of Changes in Equity and Statement of Cash Flows for the year then ended and notes to the Financial Statements, including a summary of Material Accounting Policies and other explanatory information (hereinafter referred to as "the Standalone Financial Statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Standalone Financial Statements give the information required by the Companies Act, 2013 ('the Act') in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the standalone state of affairs of the Company as at March 31, 2026 and its standalone profit (including Other Comprehensive Income), standalone changes in equity and its standalone cash flows for the year ended on that date.

#### Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under Section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Standalone Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the Standalone Financial Statements under the provisions of the Act and the Rules thereunder and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Key Audit Matters

Key audit matters are those matters that in our professional judgment were of most significance in our audit of the Standalone Financial Statements of the current period. These matters were addressed in the context of our audit of the Standalone Financial Statements as a whole and in forming our opinion thereon and we do not provide a separate opinion on these matters.

##### Valuation of investments

At the balance sheet date, the value of investments amounted to ₹ 118,620.22 Million representing 97.45% of the total assets. Investments have been considered as key audit matter due to the size of the balance, various recognition principles, subsequent measurement principles and disclosure requirements. Refer Note 1 to the Standalone Financial Statements for its accounting policy.

#### Principle Audit Procedures

- i) We have understood and evaluated the process of the management to identify impairment indicators (if any) for the company's investments.
- ii) For quoted investments, we have independently verified the fair values.
- iii) We have evaluated the fair value of unquoted investments adopted by the management and assessed the parameters of the fair valuation reports obtained by the management from external experts.
- iv) On a test check basis, we have verified appropriate evidence with regard to assertions of existence and rights to the investments.
- v) We have verified principles for recognition, subsequent measurement and disclosures as specified in the accounting policy adopted by the company based on the Indian Accounting Standards.

#### Other Information

The Company's Board of Directors is responsible for the other information. The other information comprises the Management Discussion and Analysis; Board of Directors' Report along with its Annexures and Corporate Governance Report included in the Annual Report but does not include the Standalone Financial Statements and our auditor's

report thereon. Our opinion on the Standalone Financial Statements does not cover the other information and we do not express any form of assurance conclusion thereon. In connection with our audit of the Standalone Financial Statements, our responsibility is to read the other information and in doing so, consider whether the other information is materially inconsistent with the Standalone Financial Statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If based on the work we have performed we conclude that there is a material misstatement of this other information; we are required to report that fact. We have nothing to report in this regard.

### **Responsibilities of Management and Those Charged with Governance for the Standalone Financial Statements**

The Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Act with respect to the preparation of these Standalone Financial Statements that give a true and fair view of the standalone financial position, standalone financial performance (including other comprehensive income), standalone changes in equity and standalone cash flows of the Company in accordance with the accounting principles generally accepted in India including the Indian Accounting Standards (Ind AS) specified under Section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended.

This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the accuracy and completeness of the accounting records relevant to the preparation and presentation of the Standalone Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Standalone Financial Statements, the management is responsible for assessing the Company's ability to continue as a going concern disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations or has no realistic alternative but to do so.

The Board of Directors are also responsible for overseeing the Company's financial reporting process.

### **Auditor's Responsibilities for the Audit of the Standalone Financial Statements**

Our objectives are to obtain reasonable assurance about whether the Standalone Financial Statements as a whole are free from material misstatement, whether due to fraud or error and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Standalone Financial Statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also :

- Identify and assess the risks of material misstatement of the Standalone Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3)(i) of the Act we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our Auditor's Report to the related disclosures in the Standalone Financial Statements or if such disclosures are inadequate to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our Auditor's Report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the Standalone Financial Statements, including the disclosures and whether the Standalone Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence and where applicable, related safeguards.

From the matters communicated with those charged with governance we determine those matters that were of most significance in the audit of the Standalone Financial Statements of the current period and are therefore the key audit matters. We describe these matters in our Auditor's Report unless law or regulation precludes public disclosure about the matter or when in extremely rare circumstances we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

### Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of Section 143 of the Act, we give in the "Annexure A"; a statement on the matters specified in paragraphs 3 and 4 of the Order to the extent applicable.
2. As required by Section 143(3) of the Act, we report that :
  - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
  - b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
  - c) The Balance Sheet, the Statement of Profit and Loss (including other comprehensive income), the Statement of Changes in Equity and the Cash Flow Statement dealt with by this Report are in agreement with the books of account.
  - d) In our opinion, the aforesaid Standalone Financial Statements comply with the Indian Accounting Standards specified under Section 133 of the Act, read with the Companies (Indian Accounting Standards) Rules, 2015, as amended.
  - e) On the basis of the written representations received from the Directors as on March 31, 2026 taken on record by the Board of Directors, none of the Directors is disqualified as on March 31, 2026 from being appointed as a Director in terms of Section 164 (2) of the Act.
  - f) With respect to the adequacy of the internal financial controls with reference to financial statements and the operating effectiveness of such controls, refer to our separate Report in "Annexure B".
  - g) As required by Section 197 (16) of the Act; in our opinion and according to information and explanation provided to us, the remuneration paid by the company to its Directors is in accordance with the provisions of Section 197 of the Act and remuneration paid to Directors is not in excess of the limit laid down under this section.
  - h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us :
    - (i) The Company does not have any pending litigations which would impact its financial position.
    - (ii) The Company did not have any long-term contracts including derivative contracts as at March 31, 2026.
    - (iii) There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company.
    - (iv) (a) The management has represented to us that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entities ("Intermediaries") with the understanding, whether recorded in writing or otherwise that

the Intermediary shall, whether directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

- (b) The management has represented to us that, to the best of its knowledge and belief no funds have been received by the Company from any person or entity including foreign entities ("Funding Parties"), with the understanding whether recorded in writing or otherwise that the Company shall whether directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- (c) Based on the information and explanation given to us and audit procedures performed as considered reasonable and appropriate in the circumstances nothing has come to our notice that has caused us to believe that the representations made by the management and as mentioned under sub-clause (iv)(a) and (iv)(b) above contain any material misstatement.
- (v) The Company has not declared or paid dividend during the year.
- (vi) Based on our examination which included test checks the company has used an accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit we did not come across any instance of audit trail feature being tampered with.

Additionally, the audit trail has been preserved by the company as per the statutory requirements for record retention.

**For P G Bhagwat LLP**  
**Chartered Accountants**

**Firm Registration Number : 101118W/W100682**

**Purva Kulkarni**  
**Partner**

**Membership Number : 138855**  
**UDIN : 26138855KNAKNE7787**

**Place : Pune**  
**Date : May 29, 2026**

**Annexure “A” to the Independent Auditor’s Report**

**Referred to in paragraph 1 under the heading, “Report on Other legal and Regulatory Requirements” of our report on even date :**

- (i) (a) (A) The Company is maintaining proper records showing full particulars, including quantitative details and situation of Property, Plant & Equipment.  
(B) The Company does not own any intangible assets. Therefore, the provisions of Clause 3(i)(a)(B) of the said Order are not applicable to the Company.
- (b) According to the information and explanation provided to us, the Property, Plant and Equipment of the Company are being physically verified by the Management, every year. In our opinion, the frequency of verification is reasonable. The Property, Plant and Equipment have been physically verified by the Management during the year and no material discrepancies have been noticed on such verification.
- (c) The Company does not own any immovable properties as disclosed in Note 8 on Property, Plant & Equipment to the financial statements. Therefore, the provisions of Clause 3(i)(c) of the said Order are not applicable to the Company.
- (d) According to the information and explanation provided to us, the Company has chosen Cost Model for its Property, Plant and Equipment. Consequently, the question of our commenting on whether the revaluation is based on the valuation by a registered Valuer or specifying the amount of change, if the change is 10% or more in the aggregate of the net carrying value of each class of Property, Plant and Equipment does not arise.
- (e) According to the information and explanations provided to us there are no proceedings have been initiated or are pending against the company for holding any benami property under the Prohibition of Benami Property Transactions Act, 1988 (as amended in 2016) and rules made thereunder. Hence reporting under Clause 3(i) (e) of the order is not applicable.
- (ii) (a) The Company is Core Investment Company (CIC) and therefore, does not have any physical inventory. Accordingly, reporting on Clause (ii)(a) of the Order is not applicable.
- (b) According to the information and explanations provided to us, the company has not been sanctioned working capital limits in excess of five crore rupees during the year, in aggregate, from banks or financial institutions on the basis of security of current assets. Hence reporting under Clause 3(ii)(b) of the order is not applicable.
- (iii) (a) The company during the year has not made investments in, provided any guarantee or security or granted any loans or advances in the nature of loans, secured or unsecured, to companies, firms, Limited Liability Partnerships or any other parties. Hence reporting under Clause (iii)(a) and (iii)(b), of the said Order are not applicable to the Company.
- (b) According to the information and explanations provided to us, the Company has not provided any guarantee or security or granted any loans or advances in the nature of loans, secured or unsecured, to Companies, Firms, Limited Liability Partnerships or any other parties during the year. Accordingly, reporting on Clause 3(iii)(a) and (f) of the Order is not applicable. The Company has made investments in mutual funds during the current year.
- (c) According to information and explanation provided to us and in our opinion, the investments made during the year in mutual funds are prima facie, not prejudicial to the interests of the Company.
- (c) According to the information and explanation provided to us, in respect of a loan in the nature of inter corporate deposit given in earlier periods, the schedule of repayment of principal had not been stipulated. The Company has fully impaired this loan in the earlier periods. The loan was non-interest bearing.
- (d) According to the information and explanation provided to us, no repayment schedule was stipulated and further no interest is being charged on the loan. Therefore, no amount is overdue. The Company has fully impaired this loan in earlier periods.
- (e) According to the information and explanation provided to us, no loan or advance in the nature of loan granted has fallen due during the year. Accordingly, reporting on Clause 3(iii)(e) of the Order is not applicable.
- (iv) The Company has not granted any loans or made any investments or provided any guarantees or security to the parties covered under Section 185 and 186 of the Act. Therefore, the provisions of Clause 3(iv) of the said Order are not applicable to the Company.
- (v) The Company has not accepted any deposits or amounts which are deemed to be deposits from the public within the meaning of Sections 73, 74, 75 and 76 of the Act and the Rules framed there under to the extent notified.

- (vi) According to information and explanations provided to us, being an investment Company, maintenance of cost records under sub-section (1) of Section 148 of the Act is not applicable.
- (vii) (a) According to the information and explanations given to us and the records of the Company examined by us, in our opinion, the Company is regular in depositing the undisputed statutory dues, including Goods and Service Tax, provident fund, employees' state insurance, income tax, sales tax, service tax, duty of customs, duty of excise, value added tax, cess and other material statutory dues, as applicable, with the appropriate authorities.  
According to information and explanation given to us, no undisputed amounts payable in respect of statutory dues referred in sub clause (a) above were in arrears as at March 31, 2026 for a period of more than six months from the date they become payable.
- (b) According to the information and explanations given to us and the records of the Company examined by us, there are no statutory dues referred to in sub-clause (a) which have not been deposited on account of any dispute.
- (viii) In terms of the information and explanations given to us and the books of account and records examined by us, the Company has not surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961. Hence reporting under Clause 3(viii) of the order is not applicable.
- (ix) (a) According to the information and explanations given to us, the Company does not have any loans or other borrowings from any lender as at the balance sheet date, the provisions of Clause 3(ix)(a) of the Order are not applicable to the Company.
- (b) According to the information and explanations given to us and on the basis of our audit procedures, we report that the company has not been declared willful defaulter by any bank or financial institution or government or any government authority.
- (c) According to the information and explanations given to us and on the basis of our audit procedures, the Company has not availed any term loan.
- (d) According to the information and explanations given to us and on the basis of our audit procedures, the Company has not raised any funds on short term basis.
- (e) According to the information and explanations given to us and on an overall examination of the financial statements of the company, we report that the company has not taken any funds from any entity or person on account of or to meet the obligations of its associates. The Company does not have any subsidiaries and joint ventures.
- (f) According to the information and explanations given to us and procedures performed by us, we report that the company has not raised loans during the year on the pledge of securities held in its joint ventures companies. The Company does not have any subsidiaries or joint ventures.
- (x) (a) The Company has not raised any moneys by way of initial public offer, further public offer (including debt instruments) during the year. Accordingly, the provisions of Clause 3(x)(a) of the Order are not applicable to the Company.
- (b) The Company has not made any preferential allotment or private placement of shares or fully or partly or optionally convertible debentures during the year. Accordingly, the provisions of Clause 3(x)(b) of the Order are not applicable to the Company.
- (xi) (a) During the course of our examination of the books and records of the Company, carried out in accordance with the generally accepted auditing practices in India, and according to the information and explanations given to us, we have neither come across any instance of fraud by the Company or on the Company noticed or reported during the year, nor have we been informed of any such case by the Management.
- (b) During the course of our examination of the books and records of the Company, carried out in accordance with the generally accepted auditing practices in India, and according to the information and explanations given to us, report in the form ADT-4 as specified under sub-section (12) of Section 143 of the Companies Act has not been filed. Accordingly reporting under Cause 3(xi)(b) of the Order is not applicable.
- (c) During the course of our examination of the books and records of the Company, carried out in accordance with the generally accepted auditing practices in India, and according to the information and explanations given to us and as represented to us by the management, there are no whistle blower complaints received by the company during the year.
- (xii) As the Company is not a Nidhi Company and the Nidhi Rules, 2014 are not applicable to it, the provisions of Clause 3(xii) of the Order are not applicable to the Company.
- (xiii) The Company has entered into transactions with related parties in compliance with the provisions of Sections 177 and 188 of the Act. The details of related party transactions have been disclosed in the

financial statements as required under Ind AS 24, Related Party Disclosures specified under Section 133 of the Act, read with the Companies (Indian Accounting Standards) Rules, 2015, as amended.

- (xiv) (a) In our opinion and based on our examination, the company has an internal audit system commensurate with the size and nature of its business.
- (b) We have considered the internal audit reports of the company issued till date, for the period under audit.
- (xv) The Company has not entered into any non-cash transactions with its Directors or persons connected with him. Accordingly, the provisions of Clause 3(xv) of the Order are not applicable to the Company.
- (xvi) (a) The Company is not required to be registered under Section 45-IA of the Reserve Bank of India Act, 1934. Accordingly, the provisions of Clause 3(xvi)(a) of the Order are not applicable to the Company.
- (b) According to the information and explanations given to us and procedures performed by us, we report that the Company has not conducted any Non-Banking Financial or Housing Finance activities during the year. Therefore, reporting under Clause 3(xvi)(b) of the order is not applicable.
- (c) According to the information and explanations given to us and procedures performed by us, the Company is a Core Investment Company (CIC) as per RBI Master Direction – Core Investment Companies (Reserve Bank) Directions, 2016 and continues to fulfil the criteria of CIC. According to the explanation and information given to us, the Company is an unregistered CIC and in our opinion, it continues to fulfill such criteria.
- (d) Based on information and explanation given to us and as represented by the management, there are two Core Investment Companies in the Group.
- (xvii) The Company has not incurred cash losses during current financial year and had not incurred cash losses during immediately preceding financial year.
- (xviii) There has been no resignation by statutory auditors during the year hence reporting under Clause 3(xviii) of the order is not applicable.
- (xix) According to the information and explanations given to us and on the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements, our knowledge of the Board of Directors and management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the Audit Report that company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the company as and when they fall due.
- (xx) (a) There are no unspent amounts towards Corporate Social Responsibility (CSR) on other than ongoing projects requiring a transfer to a Fund specified in Schedule VII to the Companies Act in compliance with second proviso to sub-section (5) of Section 135 of the Act. Accordingly, reporting under Clause 3(xx)(a) of the Order is not applicable for the year.
- (b) There are no unspent amounts towards Corporate Social Responsibility (CSR) in respect of ongoing projects requiring a transfer to a Special Account in compliance with sub-section (6) of Section 135 of the Act. Accordingly, reporting under Clause 3(xx)(b) of the Order is not applicable for the year.

**For P G Bhagwat LLP**  
**Chartered Accountants**

**Firm Registration Number : 101118W/W100682**

**Purva Kulkarni**  
**Partner**  
**Membership Number : 138855**  
**UDIN : 26138855KNAKNE7787**

**Place : Pune**  
**Date : May 29, 2026**

**Annexure "B" to the Independent Auditor's Report**

Referred to in paragraph 2 (f) under the heading, "Report on Other legal and Regulatory Requirements" of our report on even date:

**Report on the Internal Financial Controls with reference to Standalone Financial Statements under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")**

We have audited the internal financial controls with reference to the Standalone Financial Statements of Kalyani Investment Company Limited ("the Company") as of March 31, 2026 in conjunction with our audit of the Standalone Financial Statements of the Company for the year ended on that date.

**Management's Responsibility for Internal Financial Controls**

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal controls over financial reporting criteria established by the Company considering the essential components of internal controls stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records and the timely preparation of reliable financial information as required under the Act.

**Auditor's Responsibility**

Our responsibility is to express an opinion on the Company's internal financial controls with reference to the Standalone Financial Statements based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing to the extent applicable to an audit of internal financial controls both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to the Standalone Financial Statements and their operating effectiveness. Our audit of internal financial controls with reference to the Standalone Financial Statements included obtaining an understanding of internal financial controls with reference to the Standalone Financial Statements assessing the risk that a material weakness exists and testing and evaluating the design and operating effectiveness of internal controls based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the Standalone Financial Statements whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls with reference to the Standalone Financial Statements.

**Meaning of Internal Financial controls with reference to the Standalone Financial Statements**

The company's internal financial controls with reference to the Standalone Financial Statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of Standalone Financial Statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial controls with reference to the Standalone Financial Statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of Standalone Financial Statements in accordance with generally accepted accounting principles and that receipts and expenditures of the company are being made only in accordance with authorizations of management and Directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the company's assets that could have a material effect on the Standalone Financial Statements.

**Inherent Limitations of Internal Financial Controls with reference to the Standalone Financial Statements**

Because of the inherent limitations of internal financial controls with reference to the Standalone Financial Statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to the Standalone Financial Statements to future periods are subject to the risk that the internal financial controls with reference to the Standalone Financial Statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

### Opinion

In our opinion, the Company has in all material respects, adequate internal financial controls with reference to the Standalone Financial Statements and such internal financial controls with reference to the Standalone Financial Statements were operating effectively as at March 31, 2026, based on the internal controls over financial reporting criteria established by the Company considering the essential components of internal controls stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

**For P G Bhagwat LLP**

**Chartered Accountants**

**Firm Registration Number : 101118W/W100682**

**Purva Kulkarni**

**Partner**

**Membership Number : 138855**

**UDIN : 26138855KNAKNE7787**

**Place : Pune**

**Date : May 29, 2026**

**BALANCE SHEET AS AT MARCH 31, 2026**

(₹ in Million)

|                                                                                            | Notes | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
|--------------------------------------------------------------------------------------------|-------|-------------------------|-------------------------|
| <b>ASSETS</b>                                                                              |       |                         |                         |
| <b>Financial Assets</b>                                                                    |       |                         |                         |
| (a) Cash and cash equivalents                                                              | 3     | 1.40                    | 2.06                    |
| (b) Bank balances other than (a) above                                                     | 4     | 3,099.74                | 2,462.94                |
| (c) Loans                                                                                  | 5     | —                       | —                       |
| (d) Investments                                                                            | 6     | 118,620.22              | 87,816.58               |
| (e) Other financial assets                                                                 | 7a    | 4.74                    | 0.50                    |
|                                                                                            | Total | <b>121,726.10</b>       | <b>90,282.08</b>        |
| <b>Non-Financial Assets</b>                                                                |       |                         |                         |
| (a) Property, Plant and Equipment                                                          | 8     | 0.52                    | 0.52                    |
| (b) Other non financial assets                                                             | 7b    | —                       | 0.14                    |
| (c) Assets for current tax (net)                                                           | 9     | —                       | —                       |
|                                                                                            | Total | <b>0.52</b>             | <b>0.66</b>             |
|                                                                                            |       | <b>121,726.62</b>       | <b>90,282.74</b>        |
| <b>LIABILITIES AND EQUITY</b>                                                              |       |                         |                         |
| <b>Liabilities</b>                                                                         |       |                         |                         |
| <b>Financial Liabilities</b>                                                               |       |                         |                         |
| (a) Trade payables                                                                         | 10    | —                       | —                       |
| Total outstanding dues of micro enterprises and small enterprises                          |       | 0.14                    | 0.22                    |
| Total outstanding dues of creditors other than micro enterprises and small enterprises     |       | 0.56                    | 2.54                    |
| (b) Other financial liabilities                                                            | 11    | 24.69                   | 21.18                   |
|                                                                                            | Total | <b>25.39</b>            | <b>23.94</b>            |
| <b>Non-Financial Liabilities</b>                                                           |       |                         |                         |
| (a) Provisions                                                                             | 12    | —                       | —                       |
| (b) Income tax liabilities (net)                                                           | 13    | 5.15                    | 0.22                    |
| (c) Deferred tax liabilities (net)                                                         | 14    | 9,743.22                | 5,205.56                |
| (d) Other non-financial liabilities                                                        | 15    | 0.36                    | 4.32                    |
|                                                                                            | Total | <b>9,748.74</b>         | <b>5,210.10</b>         |
| <b>Equity</b>                                                                              |       |                         |                         |
| (a) Share capital                                                                          | 16    | 43.65                   | 43.65                   |
| (b) Other equity                                                                           |       | —                       | —                       |
| (i) Reserves & Surplus                                                                     | 17    | 111,908.84              | 85,005.05               |
|                                                                                            | Total | <b>111,952.49</b>       | <b>85,048.70</b>        |
|                                                                                            |       | <b>121,726.62</b>       | <b>90,282.74</b>        |
| <b>Total Liabilities and Equity</b>                                                        |       |                         |                         |
| Material accounting policies                                                               | 1     |                         |                         |
| Significant accounting judgements, estimates and assumptions                               | 2     |                         |                         |
| The notes referred to above form an integral part of these standalone financial statements |       |                         |                         |

**As per our attached Report of even date**

**For P G Bhagwat LLP**  
**Chartered Accountants**  
**Firm Registration No.101118W/W100682**

**On behalf of the Board of Directors**

**Purva Kulkarni**  
**Partner**  
**Membership No.138855**

**Nihal Gupta**  
**Company Secretary**  
**Membership No.A72038**

**Anurag Jain**  
**Chief Executive Officer**  
**& Chief Financial Officer**

**Amit B. Kalyani** **R. K. Goyal**  
**Chairman** **Director**  
**DIN : 00089430** **DIN : 03050193**

**Place : Pune**  
**Date : May 29, 2026**

**Place : Pune**  
**Date : May 29, 2026**

**STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED MARCH 31, 2026**

(₹ in Million)

|                                                                                            | Notes | Year Ended<br>March 31, 2026 | Year Ended<br>March 31, 2025 |
|--------------------------------------------------------------------------------------------|-------|------------------------------|------------------------------|
| <b>Revenue from Operations</b>                                                             |       |                              |                              |
| (a) Dividend income                                                                        | 18    | 603.05                       | 643.99                       |
| (b) Interest on fixed deposit                                                              | 18    | 194.65                       | 159.73                       |
| (c) Net gain / (loss) on fair value changes                                                | 19    | 21.50                        | 24.88                        |
|                                                                                            |       | <u>819.20</u>                | <u>828.60</u>                |
| Other Income                                                                               | 20    | —                            | —                            |
| <b>Total Income</b>                                                                        |       | <b>819.20</b>                | <b>828.60</b>                |
| <b>Expenses</b>                                                                            |       |                              |                              |
| (a) Employee benefits expense                                                              | 21    | 6.15                         | 4.94                         |
| (b) Depreciation and amortization expense                                                  | 22    | —                            | 0.87                         |
| (c) Other expenses                                                                         | 23    | 132.59                       | 86.18                        |
| <b>Total expenses</b>                                                                      |       | <b>138.74</b>                | <b>91.99</b>                 |
| <b>Profit before exceptional items and tax</b>                                             |       | <b>680.46</b>                | <b>736.61</b>                |
| Exceptional items                                                                          |       | —                            | —                            |
| <b>Profit before tax</b>                                                                   |       | <b>680.46</b>                | <b>736.61</b>                |
| Tax expense                                                                                | 24    |                              |                              |
| Current tax                                                                                |       | 167.50                       | 193.45                       |
| Deferred tax expense                                                                       |       | 4.43                         | 5.58                         |
| Taxation in respect of earlier years                                                       |       | (2.64)                       | 0.50                         |
| <b>Total Tax expense</b>                                                                   |       | <b>169.29</b>                | <b>199.53</b>                |
| <b>Profit for the year</b>                                                                 |       | <b>511.17</b>                | <b>537.08</b>                |
| <b>Other comprehensive income, net of income tax</b>                                       |       |                              |                              |
| A. Items that will not be reclassified to profit or loss                                   |       |                              |                              |
| - Changes in fair value of FVTOCI equity investment                                        |       | 30,925.92                    | 4,530.51                     |
| - Tax on above                                                                             |       | (4,533.23)                   | (1,128.96)                   |
| <b>Total other comprehensive income</b>                                                    |       | <b>26,392.69</b>             | <b>3,401.55</b>              |
| <b>Total comprehensive income for the year</b>                                             |       | <b>26,903.86</b>             | <b>3,938.63</b>              |
| Earnings per share (of ₹ 10/- each) :                                                      | 25    |                              |                              |
| Basic & Diluted                                                                            |       | 117.10                       | 123.03                       |
| Material Accounting Policies                                                               | 1     |                              |                              |
| Significant accounting judgements, estimates and assumptions                               | 2     |                              |                              |
| The notes referred to above form an integral part of these standalone financial statements |       |                              |                              |

**As per our attached Report of even date**

**For P G Bhagwat LLP**  
**Chartered Accountants**  
**Firm Registration No.101118W/W100682**

**On behalf of the Board of Directors**

**Purva Kulkarni**  
**Partner**  
**Membership No.138855**

**Nihal Gupta**  
**Company Secretary**  
**Membership No.A72038**

**Anurag Jain**  
**Chief Executive Officer**  
**& Chief Financial Officer**

**Amit B. Kalyani** **R. K. Goyal**  
**Chairman** **Director**  
**DIN : 00089430** **DIN : 03050193**

**Place : Pune**  
**Date : May 29, 2026**

**Place : Pune**  
**Date : May 29, 2026**

**STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED MARCH 31, 2026****A. Equity Share Capital**

(₹ in Million)

| Particulars                     | Notes | No. of shares    | Amount       |
|---------------------------------|-------|------------------|--------------|
| <b>As at March 31, 2024</b>     | 16    | <b>4,365,306</b> | <b>43.65</b> |
| Changes in equity share capital |       | —                | —            |
| <b>As at March 31, 2025</b>     | 16    | <b>4,365,306</b> | <b>43.65</b> |
| Changes in equity share capital |       | —                | —            |
| <b>As at March 31, 2026</b>     | 16    | <b>4,365,306</b> | <b>43.65</b> |

**B. Other Equity**

(₹ in Million)

| Particulars                                           | Notes | Reserves and Surplus |                 |                        |                            | Other Reserve                    | Total            |
|-------------------------------------------------------|-------|----------------------|-----------------|------------------------|----------------------------|----------------------------------|------------------|
|                                                       |       | Retained Earnings    | General Reserve | Statutory Reserve Fund | Capital Redemption Reserve | FVTOCI Equity Investment Reserve |                  |
| <b>As at April 1, 2024</b>                            | 17    | <b>2,039.63</b>      | <b>2,146.65</b> | <b>643.24</b>          | <b>576.00</b>              | <b>75,660.90</b>                 | <b>81,066.42</b> |
| Profit for the year                                   |       | 537.08               | —               | —                      | —                          | —                                | 537.08           |
| Other Comprehensive Income (net of tax) :             |       |                      |                 |                        |                            |                                  |                  |
| Changes in fair value of equity instruments           |       | —                    | —               | —                      | —                          | 3,401.55                         | 3,401.55         |
| <b>Total Comprehensive Income for the year</b>        |       | <b>537.08</b>        | <b>—</b>        | <b>—</b>               | <b>—</b>                   | <b>3,401.55</b>                  | <b>3,938.63</b>  |
| Transferred to Statutory Reserve Fund during the year | 17    | (107.42)             | —               | 107.42                 | —                          | —                                | —                |
| <b>As at March 31, 2025</b>                           |       | <b>2,469.29</b>      | <b>2,146.65</b> | <b>750.66</b>          | <b>576.00</b>              | <b>79,062.45</b>                 | <b>85,005.05</b> |

(₹ in Million)

| Particulars                                           | Notes | Reserves and Surplus |                 |                        |                            | Other Reserve                    | Total             |
|-------------------------------------------------------|-------|----------------------|-----------------|------------------------|----------------------------|----------------------------------|-------------------|
|                                                       |       | Retained Earnings    | General Reserve | Statutory Reserve Fund | Capital Redemption Reserve | FVTOCI Equity Investment Reserve |                   |
| <b>As at April 1, 2025</b>                            | 17    | <b>2,469.29</b>      | <b>2,146.65</b> | <b>750.66</b>          | <b>576.00</b>              | <b>79,062.45</b>                 | <b>85,005.05</b>  |
| Profit for the year                                   |       | 511.17               | —               | —                      | —                          | —                                | 511.17            |
| Other Comprehensive Income (net of tax) :             |       |                      |                 |                        |                            |                                  |                   |
| Changes in fair value of equity instruments           |       | —                    | —               | —                      | —                          | 26,392.69                        | 26,392.69         |
| <b>Total Comprehensive Income for the year</b>        |       | <b>511.17</b>        | <b>—</b>        | <b>—</b>               | <b>—</b>                   | <b>26,392.69</b>                 | <b>26,903.86</b>  |
| Transferred to Statutory Reserve Fund during the year | 17    | (102.23)             | —               | 102.23                 | —                          | —                                | —                 |
| <b>As at March 31, 2026</b>                           |       | <b>2,878.23</b>      | <b>2,146.65</b> | <b>852.89</b>          | <b>576.00</b>              | <b>105,455.14</b>                | <b>111,908.84</b> |

Material Accounting Policies

1

Significant accounting judgements, estimates and assumptions

2

The notes referred to above form an integral part of these standalone financial statements

**As per our attached Report of even date****For P G Bhagwat LLP**  
**Chartered Accountants****Firm Registration No.101118W/W100682****On behalf of the Board of Directors****Purva Kulkarni**  
**Partner**  
**Membership No.138855****Nihal Gupta**  
**Company Secretary**  
**Membership No.A72038****Anurag Jain**  
**Chief Executive Officer**  
**& Chief Financial Officer****Amit B. Kalyani**  
**Chairman**  
**DIN : 00089430****R. K. Goyal**  
**Director**  
**DIN : 03050193****Place : Pune****Date : May 29, 2026****Place : Pune****Date : May 29, 2026**

**STATEMENT OF CASH FLOW FOR THE YEAR ENDED MARCH 31, 2026**

(₹ in Million)

|                                                                              | Year ended<br>March 31, 2026 | Year ended<br>March 31, 2025 |
|------------------------------------------------------------------------------|------------------------------|------------------------------|
| <b>A) Cash Flows from Operating Activities</b>                               |                              |                              |
| Profit before income tax                                                     | 680.46                       | 736.61                       |
| Adjustments to reconcile profit before tax to net cash flows                 |                              |                              |
| Depreciation and amortization                                                | —                            | 0.87                         |
| Profit on sale of investments                                                | (4.22)                       | (2.21)                       |
| Net gain / (loss) on fair value changes                                      | (17.28)                      | (22.67)                      |
| <b>Cash Generated from Operations before working capital changes</b>         | <b>658.96</b>                | <b>712.60</b>                |
| <b>Adjustments for changes in working capital</b>                            |                              |                              |
| Increase / (Decrease) in provisions                                          | —                            | (0.04)                       |
| Increase / (Decrease) in trade payables                                      | (2.05)                       | 1.74                         |
| Increase / (Decrease) in other financial liabilities                         | 3.52                         | 0.84                         |
| Increase / (Decrease) in other non financial liabilities                     | (3.96)                       | 0.64                         |
| (Increase) / Decrease in other non financial assets                          | 0.14                         | (0.08)                       |
| (Increase) / Decrease in other financial assets                              | (636.80)                     | (638.36)                     |
| <b>Cash generated from Operations</b>                                        | <b>19.80</b>                 | <b>77.34</b>                 |
| Income tax paid (net of refunds)                                             | (159.93)                     | (192.37)                     |
| <b>Net Cash Flows from Operating Activities</b>                              | <b>(140.13)</b>              | <b>(115.03)</b>              |
| <b>B) Cash Flows from Investing Activities</b>                               |                              |                              |
| Proceeds from sale of Investment in Mutual Fund                              | 1,990.21                     | 381.00                       |
| Purchase of Investment in Mutual Fund                                        | (1,990.59)                   | (389.78)                     |
| Sale / (Purchase) of Investment                                              | 139.85                       | 125.00                       |
| <b>Net Cash Flows from Investing Activities</b>                              | <b>139.47</b>                | <b>116.22</b>                |
| <b>C) Cash Flows from Financing Activities</b>                               |                              |                              |
| <b>Net Cash Flows from Financing Activities</b>                              | <b>—</b>                     | <b>—</b>                     |
| <b>Net increase / (decrease) in cash and cash equivalents</b>                | <b>(0.66)</b>                | <b>1.19</b>                  |
| <b>Cash and cash equivalents at the beginning of the year (refer Note 3)</b> | <b>2.06</b>                  | <b>0.87</b>                  |
| <b>Cash and cash equivalents at the end of the year (refer Note 3)</b>       | <b>1.40</b>                  | <b>2.06</b>                  |

This statement has been prepared under the indirect method as set out in Ind AS 7 - Statement of Cash Flows.

Material Accounting Policies 1

Significant accounting judgements, estimates and assumptions 2

The notes referred to above form an integral part of these standalone financial statements

**As per our attached Report of even date**

**For P G Bhagwat LLP**  
**Chartered Accountants**  
**Firm Registration No.101118W/W100682**

**On behalf of the Board of Directors**

**Purva Kulkarni**  
**Partner**  
**Membership No.138855**

**Nihal Gupta**  
**Company Secretary**  
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**Anurag Jain**  
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**Amit B. Kalyani**  
**Chairman**  
**DIN : 00089430**

**R. K. Goyal**  
**Director**  
**DIN : 03050193**

**Place : Pune**

**Date : May 29, 2026**

**Place : Pune**

**Date : May 29, 2026**

## NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS

(All amounts are in Rupees Million, except per share data and unless stated otherwise)

### Background

Kalyani Investment Company Limited ("the Company") is a public limited company domiciled in India and incorporated in June, 2009 under the provisions of Companies Act, 1956. The equity shares of the Company are listed on two recognized stock exchanges in India i.e. BSE Limited (BSE) and National Stock Exchange of India Limited (NSE). The Company is primarily engaged in the business of making investments in group companies. The registered office of the Company is located at Mundhwa, Pune - 411 036. The CIN of the Company is L65993PN2009PLC134196.

These standalone financial statements for the year ended March 31, 2026 were approved by the Board of Directors and authorized for issue on May 29, 2026.

### 1. Material Accounting Policies

This note provides a list of the material accounting policies adopted in the preparation of these standalone financial statements. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### (a) Basis of preparation

##### (i) Compliance with Ind AS

These standalone financial statements of the Company have been prepared in accordance with Indian Accounting Standards (Ind AS) notified under the Companies (Indian Accounting Standards) Rules, 2015 as amended from time to time.

##### (ii) Historical cost convention

The standalone financial statements have been prepared on a historical cost basis, except for the following :

- Certain financial assets and liabilities that are measured at fair value.
- Defined benefit plans - plan assets measured at fair value.

##### (iii) Current versus non-current classification

The Company presents assets and liabilities in the Balance Sheet based on current / non-current classification.

An asset is treated as current when it is :

- Expected to be realized or intended to be sold or consumed in normal operating cycle.
- Held primarily for the purpose of trading.
- Expected to be realized within twelve months after the reporting period or
- Cash or cash equivalents unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

A liability is current when :

- It is expected to be settled in normal operating cycle.
- It is held primarily for the purpose of trading.
- It is due to be settled within twelve months after the reporting period or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

The Company classifies all other liabilities as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities respectively.

The operating cycle is the time between the acquisition of assets for processing and their realization in cash and cash equivalents. The Company has identified twelve months as its operating cycle.

**NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS (Continued) :****(b) Interest Income**

Interest income from debt instruments is recognized when it is probable that the economic benefits will flow to the Company and the amount of income can be measured reliably. Interest income is accrued on a timely basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition.

**(c) Dividends**

Dividends are recognized in profit or loss only when the right to receive payment is established, it is probable that the economic benefits associated with the dividend will flow to the company and the amount of the dividend can be measured reliably.

**(d) Taxes****Current tax**

Current tax is the amount of tax payable based on the taxable profit for the year as determined in accordance with the applicable tax rates and the provisions of the Income tax Act, 1961. The management periodically evaluates positions taken in returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to tax authorities.

**Deferred Tax**

Deferred tax is provided using the balance sheet approach on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

Deferred tax liabilities are recognized for all taxable temporary differences, except :

- When the deferred tax liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and at the time of the transaction, affects neither the accounting profit nor taxable profit or loss.
- In respect of taxable temporary differences associated with investments in associates, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognized for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognized to the extent that it is probable that taxable profit will be available against which the deductible temporary differences and the carry forward of unused tax credits and unused tax losses can be utilized, except :

- When the deferred tax asset relating to the deductible temporary differences arises from the initial recognition of an asset or liability in a transaction that is not a business combination and at the time of the transaction, affects neither the accounting profit nor taxable profit or loss.
- In respect of deductible temporary differences associated with investments in associates, deferred tax assets are recognized only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilized.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized. Unrecognized deferred tax assets are re-assessed at each reporting date and are recognized to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

**NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS (Continued) :**

Current and deferred taxes are recognized in the statement of profit and loss, except to the extent that it relates to items recognized in other comprehensive income or directly in equity.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

**(e) Cash and cash equivalents**

Cash and cash equivalents in the balance sheet comprise cash at banks and on hand and short-term deposits with an original maturity of three months or less, which are subject to an insignificant risk of changes in value.

For the purpose of the statement of cash flows, cash and cash equivalents consists of cash and short-term deposits, as defined above, net of outstanding bank overdrafts and cash credit facilities as they are considered an integral part of the Company's cash management.

**(f) Investment in associate**

Investment in associate are accounted at cost less accumulated impairment.

**(g) Fair value measurement**

The Company measures financial instruments at fair value on initial recognition.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either :

- In the principal market for the asset or liability or
- In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible by the Company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the standalone financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level inputs that is significant to the fair value measurement as a whole :

- Level 1 - Quoted (unadjusted) market prices in active markets for identical assets and liabilities.
- Level 2 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.
- Level 3 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is un-observable.

For assets and liabilities that are recognized in the standalone financial statements on a recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorization at the end of each reporting period.

External valuers are involved for valuation of significant assets, such as unquoted financial assets. Involvement of external valuers is decided upon annually by the management. Selection criteria include market knowledge, reputation, independence and whether professional standards are maintained. The management decides, after discussions with the Company's external valuers, which valuation techniques and inputs to use for each case.

**NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS (Continued) :**

For the purpose of fair value disclosures, the Company has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

**(h) Financial instruments**

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

**(i) Financial assets****Initial recognition and measurement**

All financial assets are recognized initially at fair value plus, in the case of financial assets not recorded at fair value through profit or loss, transaction costs that are attributable to the acquisition of the financial asset.

**Subsequent measurement**

For purposes of subsequent measurement, financial assets are classified in three categories :

- Financial assets at amortized cost
- Financial assets at fair value through other comprehensive income (FVTOCI)
- Financial assets at fair value through profit or loss (FVTPL)

**Financial assets at amortized cost**

A financial asset is measured at amortized cost if both following conditions are met :

- The financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortized cost using the effective interest rate (EIR) method. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortization is included in other income in the statement of profit and loss. The losses arising from impairment are recognized in the statement of profit and loss.

**Financial assets at fair value through other comprehensive income**

A financial asset is measured at fair value through other comprehensive income if both of the following criteria are met :

- The financial asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling the financial assets and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

After initial measurement, such financial assets, until they are de-recognized or reclassified, are subsequently measured at fair value and recognized in other comprehensive income except for interest income, gain / loss on impairment, gain / loss on foreign exchange which is recognized in the statement of profit and loss.

**Financial assets at fair value through profit or loss**

A financial asset is measured at fair value through profit or loss unless it is measured at amortized cost or at fair value through other comprehensive income.

In addition, the Company may elect to classify a financial asset, which otherwise meets amortized cost or fair value through other comprehensive income criteria, as at fair value through profit or loss. However, such election is allowed only if doing so reduces or eliminates a measurement or recognition inconsistency (referred to as 'accounting mismatch'). After initial measurement, such financial assets are subsequently measured at fair value in the statement of profit and loss.

**NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS (Continued) :****De-recognition of financial assets**

A financial asset is de-recognized when :

- The contractual rights to receive cash flows from the financial asset have expired or
- The Company has transferred its contractual rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a pass-through arrangement and either
  - (a) The Company has transferred substantially all the risks and rewards of the asset or
  - (b) The Company has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

**Impairment of financial assets**

In accordance with Ind AS 109, the Company applies expected credit loss (ECL) model for measurement and recognition of impairment loss on the following financial assets and credit risk exposure :

- Financial assets that are debt instruments and are measured at amortized cost e.g. loans, debt-securities, deposits, trade receivables and bank balance.
- Financial assets that are debt instruments and are measured as at FVTOCI.

The Company follows 'simplified approach' for recognition of impairment loss allowance on trade receivables.

The application of simplified approach does not require the Company to track changes in credit risk. Rather, it recognizes impairment loss allowance based on lifetime ECLs at each reporting date, right from its initial recognition.

For recognition of impairment loss on other financial assets and risk exposure, the Company determines that whether there has been a significant increase in the credit risk since initial recognition. If credit risk has not increased significantly, 12 month ECL is used to provide for impairment loss. However, if credit risk has increased significantly, lifetime ECL is used. If, in a subsequent period, credit quality of the instrument improves such that there is no longer a significant increase in credit risk since initial recognition, then the entity reverts to recognizing impairment loss allowance based on 12 month ECL.

Lifetime ECL are the expected credit losses resulting from all possible default events over the expected life of a financial instrument. The 12 month ECL is a portion of the lifetime ECL which results from default events on a financial instrument that are possible within 12 months after the reporting date.

ECL is the difference between all contractual cash flows that are due to the Company in accordance with the contract and all the cash flows that the Company expects to receive (i.e. all cash shortfalls), discounted at the original EIR. When estimating the cash flows, an entity is required to consider :

- All contractual terms of the financial instrument (including prepayment, extension, call and similar options) over the expected life of the financial instrument. However, in rare cases when the expected life of the financial instrument cannot be estimated reliably, then the Company is required to use the remaining contractual term of the financial instrument.
- Cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECL impairment loss allowance (or reversal) recognized during the period is recognized as income / expense in the statement of profit and loss. This amount is reflected under the head "Other Expenses" in the statement of profit and loss.

The Balance sheet presentation for various financial instruments is described below :

- Financial assets measured as at amortized cost.

ECL is presented as an allowance, i.e. as an integral part of the measurement of those assets in the balance sheet. The allowance reduces the net carrying amount. Until the asset meets write-offs criteria, the Company does not de-recognize impairment allowance from the gross carrying amount.

**NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS (Continued) :**

The Company does not have any purchased or originated credit-impaired (POCI) financial assets, i.e. financial assets which are credit impaired on purchase / origination.

**(j) De-recognition of financial liabilities**

A financial liability (or a part of a financial liability) is de-recognized from its balance sheet when and only when, it is extinguished i.e. when the obligation specified in the contract is discharged or cancelled or expired.

When an existing financial liability is replaced by another from the same lender on substantially different terms or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the de-recognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognized in the statement of profit and loss.

**(k) Offsetting of financial instruments**

Financial assets and liabilities are offset and the net amount is reported in the balance sheet where there is a legally enforceable right to offset the recognized amounts and there is an intention to settle on a net basis or realize the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the company or the counterparty.

**(l) Property, plant and equipment**

Property, plant and equipment are stated at cost of acquisition or construction net of accumulated depreciation and impairment loss (if any). All directly attributable costs relating to the acquisition and installation of property, plant and equipment are capitalized. All repair and maintenance costs are recognized in statement of profit and loss during the reporting period in which they are incurred.

Subsequent costs are included in the asset's carrying amount as recognized as a standalone asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. The carrying amount of any component accounted for a standalone asset is de-recognized when replaced.

The identified components are depreciated over their useful lives, the remaining asset is depreciated over the life of the principal asset.

Depreciation on additions is provided from the beginning of the month in which the asset is put to use.

Depreciation on assets sold, discarded or demolished during the year is being provided at their respective rates on pro-rata basis up to the end of the month prior to the month in which such assets are sold, discarded or demolished.

The useful lives has been determined based on technical evaluation done by the management's expert which are higher than those specified by Schedule II to the Companies Act, 2013, in order to reflect the actual usage of the assets. The residual values are not more than 5% of the original cost of the asset.

Depreciation is charged on the basis of useful life of assets on straight line method.

An item of property, plant and equipment and any significant part initially recognized is de-recognized upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on de-recognition of the asset is included in the standalone statement of profit and loss when the asset is de-recognized.

The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each financial year.

**Transition to Ind AS**

On transition to Ind AS, the Company has elected to continue with the carrying value of all of its property, plant and equipment recognized as at April 1, 2017 measured as per the previous GAAP and use that carrying value as the deemed cost of the property, plant and equipment.

**NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS (Continued) :****(m) Impairment of non-financial assets**

The Company assesses, at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, the Company estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating unit's (CGU) fair value less costs of disposal and its value in use. Recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or group of assets. When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used.

Impairment inventories are recognized in the statement of profit and loss.

Previously recognized impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognized. The reversal is limited so that the carrying amount of asset does not exceed its recoverable amount. Such reversal is recognized in statement of profit and loss.

**(n) Trade and other payables**

These amounts represent liabilities for goods and services provided to the company prior to the end of financial year which are unpaid. Trade and other payables are unsecured and are presented as current liabilities unless payment is not due within operating cycle determined by the Company after the reporting period. They are recognized initially at their fair value and subsequently measured at amortized cost using the effective interest method.

**(o) Provisions and contingent liabilities**

Provisions are recognized when the Company has a present, legal or constructive obligation as a result of a past event and it is probable that an outflow of resources will be required to settle the obligation and a reliable estimate of the amount of the obligation can be made. Provisions are determined based on the best estimate required to settle the obligation at the Balance Sheet date. Provisions are reviewed at each Balance Sheet date and adjusted to reflect current best estimates.

A contingent liability is a possible obligation that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Company or a present obligation that is not recognized because it is not probable that an outflow of resources will be required to settle the obligation. A contingent liability also arises in extremely rare cases where there is a liability that cannot be recognized because it cannot be measured reliably. The Company does not recognize a contingent liability but discloses its existence in the financial statements. A disclosure for a contingent liability is made where there is a possible obligation arising out of past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company or a present obligation arising out of a past event where it is either not probable that an outflow of resources will be required to settle or a reliable estimate of the amount cannot be made.

**(p) Paid up equity**

Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

**(q) Cash Flow Statement**

Cash flows are reported using the indirect method, whereby net profit before tax is adjusted for the effects of transactions of a non cash nature and deferral or accruals of past or future cash receipts or payments. The cash flows from regular operating, investing and financing activities of the Company are segregated.

**NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS (Continued) :****(r) Dividend liability**

The Company recognizes a liability to make cash or non-cash distributions to equity holders of the Company when distribution is authorized and the distribution is no longer at the discretion of the Company. As per the corporate laws in India, a distribution is authorized when it is approved by the shareholders. A corresponding amount is recognized directly in equity.

**(s) Earnings per share****(i) Basic Earnings per Share**

Basic earnings per share is calculated by dividing the net profit for the period attributable to equity shareholders by the weighted average number of equity shares outstanding during the financial year. Earnings considered in ascertaining the company's earnings per share is the net profit for the period after deducting any attributable tax thereto for the period. The weighted average number of equity shares outstanding during the period and for all periods presented is adjusted for events, such as bonus shares, other than the conversion of potential equity shares that have changed the number of equity shares outstanding, without a corresponding change in resources.

**(ii) Diluted Earnings per Share**

For the purpose of calculating diluted earnings per share, the net profit or loss for the period attributable to equity shareholders and the weighted average number of shares outstanding during the period is adjusted for the effects of all dilutive potential equity shares.

**1A. Significant Accounting Policies****(a) Segment Reporting**

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. The chief operating decision maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Board of Directors that makes strategic decisions for the company.

Refer Note 34 for segment information presented.

**(b) Foreign currency transaction****Functional and presentation currency**

Items included in the standalone financial statements of the company are measured using the currency of the primary economic environment in which the entity operates ('the functional currency'). The standalone financial statements are presented in Indian rupee (INR), which is the Company's functional and presentation currency.

**Initial Recognition**

Foreign currency transactions are recorded in Indian currency, by applying the exchange rate between the Indian currency and the foreign currency at the date of transaction.

**Conversion**

Monetary items, designated in foreign currencies are revalued at the rate prevailing on the date of Balance Sheet.

**Exchange Differences**

Exchange differences arising on the settlement and conversion of foreign currency transactions are recognized as income or as expenses in the year in which they arise, except in cases where they relate to the acquisition of qualifying assets, in which cases they were adjusted in the cost of the corresponding asset.

**(c) Leases**

The determination of whether a contract is (or contains) a lease is based on the substance of the contract at the inception of the lease. The contract is or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

**NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS (Continued) :****Company as a Lessee**

At the commencement date, a lessee shall recognize a right-of-use asset and a lease liability. A lessee shall measure the lease liability at the present value of the lease payments that are not paid at that date. The lease payments shall be discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the lessee shall use the lessee's incremental borrowing rate.

The Company uses the practical expedient to apply the requirements of Ind AS 116 to a portfolio of leases with similar characteristics if the effects on the financial statements of applying to the portfolio does not differ materially from applying the requirement to the individual leases within that portfolio.

However, when the lessee and the lessor each have the right to terminate the lease without permission from the other party with no more than an insignificant penalty the Company considers that lease to be no longer enforceable. Also according to Ind AS 116, for leases with a lease term of 12 months or less (short-term leases) and for leases for which the underlying asset is of low value, the lessee is not required to recognize right-of-use asset and a lease liability. The Company applies both recognition exemptions.

**Right-of-use asset**

Right-of-use assets, which are included under property, plant and equipment, are measured at cost less any accumulated depreciation and if necessary, any accumulated impairment. The cost of a right-of-use asset comprises the present value of the outstanding lease payments plus any lease payments made at or before the commencement date less any lease incentives received, any initial direct costs and an estimate of costs to be incurred in dismantling or removing the underlying asset. In this context, the Company also applies the practical expedient that the payments for non-lease components are generally recognized as lease payments.

If the lease transfers ownership of the underlying asset to the lessee at the end of the lease term or if the cost of the right-of-use asset reflects that the lessee will exercise a purchase option, the right-of-use asset is depreciated to the end of the useful life of the underlying asset. Otherwise, the right-of-use asset is depreciated to the end of the lease term.

**Lease liability**

Lease liabilities, which are assigned to financing liabilities, are measured initially at the present value of the lease payments. Subsequent measurement of a lease liability includes the increase of the carrying amount to reflect interest on the lease liability and reducing the carrying amount to reflect the lease payments made.

**Lease modification**

For a lease modification that is not accounted for as a standalone lease, the company accounts for the re-measurement of the lease liability by making a corresponding adjustment to the right-of-use asset.

**Company as Lessor**

A lessor shall classify each of its leases as either an operating lease or a finance lease. A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership of an underlying asset. A lease is classified as an operating lease if it does not transfer substantially all the risks and rewards incidental to ownership of an underlying asset.

Amounts due from lessees under finance leases are recorded as receivables at the company's net investment in the leases. Finance lease income is allocated to accounting periods to reflect a constant periodic rate of return on the net investment outstanding in respect of the lease.

Where the Company is a lessor under an operating lease, the asset is capitalized within property, plant and equipment and depreciated over its useful economic life. However, if there is no reasonable certainty that the company will obtain possession of the asset upon end of the lease term, the asset is depreciated over the shorter of the estimated useful life of the asset and the lease term.

**NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS (Continued) :**

Rental income from operating lease is recognized on a straight-line basis over the term of the relevant lease unless the payments to the lessor are structured to increase in line with expected general inflation to compensate for the lessor's expected inflationary cost increases or another systematic basis is available. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognized over the lease term on the same basis as rental income. Contingent rents are recognized as revenue in the period in which they are earned.

Effective April 1, 2019, the company adopted Ind AS 116 "Leases" for the first time, using the modified retrospective transition method, applied to lease contracts that are ongoing as at April 1, 2019.

**(d) Employee Benefits****(i) Short-term Employee Benefits**

The distinction between short term and long term employee benefits is based on expected timing of settlement rather than the employee's entitlement benefits. All employee benefits payable within twelve months of rendering the service are classified as short term benefits. Such benefits include salaries, wages, bonus, short term compensated absences, awards, ex-gratia, performance pay etc. and are recognized in the period in which the employee renders the related service.

**(ii) Long term Employment Benefits**

The employee's long term compensated absences are Company's other long term benefit plans. The present value of the obligation is determined based on the actuarial valuation using the Projected Unit Credit Method as at the date of Balance sheet. In case of funded plans, the fair value of plan asset is reduced from the gross obligation, to recognize the obligation on a net basis.

In regard to other long term employment benefits, the Company recognizes the net total of service costs, net interest on the net defined benefit liability (asset) and re-measurements of the net defined benefit liability (asset) in the statement of profit and loss.

**Provident Fund**

The Company operates single plan for its employees to provide employee benefits in the nature of provident fund. The Company pays provident fund contributions to publicly administered provident fund as per regulations. The Company has no further payment obligations once the contributions have been paid. The contributions are accounted for as defined contribution plans and the contributions are recognized as employee benefit expense when they are due.

Eligible employees receive benefits from a provident fund, which is a defined benefit plan. Both the employee and the Company make monthly contributions to the provident fund plan equal to a specified percentage of the covered employee's salary.

**(iii) Termination Benefits**

Termination benefits are payable when employment is terminated by the Company before the normal retirement date or when an employee accepts voluntary redundancy in exchange for these benefits. The Company recognizes termination benefits at the earlier of the following dates : (a) when the Company can no longer withdraw the offer of those benefits; and (b) when the entity recognizes costs for a restructuring that is within the scope of Ind AS 37 and involves the payment of terminations benefits. In the case of an offer made to encourage voluntary redundancy, the termination benefits are measured based on the number of employees expected to accept the offer. Benefits falling due more than 12 months after the end of the reporting period are discounted to present value.

**(e) Rounding of amounts**

All amounts disclosed in these standalone financial statements and notes have been rounded off to the nearest Million as per the requirement of Schedule III, unless otherwise stated.

**NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS (Continued) :****2. Significant accounting judgements, estimates and assumptions**

The preparation of the Company's standalone financial statements requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities and the accompanying disclosures and the disclosure of contingent liabilities. This note provides an overview of the areas that involve a higher degree of judgments or complexities and of items which are more likely to be materially adjusted due to estimates and assumptions turning out to be different than those originally assessed. Detailed information about each of these judgments, estimates and assumptions is mentioned below.

Judgments, estimates and assumptions are continually evaluated. They are based on historical experience and other factors, including expectations of future events that may have a financial impact on the company and that are believed to be reasonable under the circumstances.

**Estimates and assumptions**

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Company based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising that are beyond the control of the Company. Such changes are reflected in the assumptions when they occur.

**1. Defined benefit plans**

The cost of the defined benefit plan and other post-employment benefits and the present value of such obligation are determined using actuarial valuations. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, future salary increases and mortality rates. Due to the complexities involved in the valuation and its long-term nature, a defined benefit obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date. The parameter most subject to change is the discount rate. In determining the appropriate discount rate for plans operated in India, the management considers the interest rates of government bonds in currencies consistent with the currencies of the post-employment benefit obligation. The mortality rate is based on Indian Assured Lives Mortality (2012-14) Ultimate. Those mortality tables tend to change only at interval in response to demographic changes. Future salary increases and benefit increases are based on expected future inflation rates. Further details about employee benefit obligations are given in Note 27.

**2. Fair value measurement of unquoted financial instruments**

When the fair values of financial assets and financial liabilities recorded in the balance sheet cannot be measured based on quoted prices in active markets, their fair value is measured using valuation techniques including the DCF model. The inputs to these models are taken from observable markets where possible, but where this is not feasible, a degree of judgement is required in establishing fair values. Judgements include considerations of inputs such as liquidity risk, credit risk and volatility. Changes in assumptions about these factors could affect the reported fair value of financial instruments. See Note 29 for further disclosures.

**NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS (Continued) :****NOTE 3 : CASH AND CASH EQUIVALENTS**

(₹ in Million)

| Particulars         | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
|---------------------|-------------------------|-------------------------|
| Balances with Banks |                         |                         |
| In current accounts | 1.40                    | 2.06                    |
| Total               | <b>1.40</b>             | <b>2.06</b>             |

The Company has not traded or invested in Crypto Currency or Virtual Currency during the financial year.

**NOTE 4 : BANK BALANCES OTHER THAN CASH AND CASH EQUIVALENTS**

(₹ in Million)

| Particulars                                                    | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
|----------------------------------------------------------------|-------------------------|-------------------------|
| Term deposits with original maturity of more than three months | 3,099.74                | 2,462.94                |
| Total                                                          | <b>3,099.74</b>         | <b>2,462.94</b>         |

**NOTE 5 : LOANS**

(₹ in Million)

| Particulars                             | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
|-----------------------------------------|-------------------------|-------------------------|
| <b>(A) Loans</b>                        |                         |                         |
| (i) Inter-corporate deposit             | 50.00                   | 50.00                   |
| (ii) Other receivable                   | —                       | —                       |
| Total (A) - Gross                       | 50.00                   | 50.00                   |
| Less : Impairment loss allowance        | (50.00)                 | (50.00)                 |
| Total (A) - Net                         | —                       | —                       |
| <b>(B)</b>                              |                         |                         |
| Secured                                 | —                       | —                       |
| Unsecured                               | 50.00                   | 50.00                   |
| Total (B) - Gross                       | 50.00                   | 50.00                   |
| Less : Impairment loss allowance        | (50.00)                 | (50.00)                 |
| Total (B) - Net                         | —                       | —                       |
| <b>Total (C) - Gross Loans in India</b> | <b>50.00</b>            | <b>50.00</b>            |
| Less : Impairment loss allowance        | (50.00)                 | (50.00)                 |
| Total (C) - Net                         | —                       | —                       |

Details of loans or advances in the nature of loans granted to Promoters, Directors, KMPs and the related parties that are repayable on demand or without any terms or period of repayment:

(₹ in Million)

|                                  | March 31, 2026                                              |                                                                 | March 31, 2025                                              |                                                                 |
|----------------------------------|-------------------------------------------------------------|-----------------------------------------------------------------|-------------------------------------------------------------|-----------------------------------------------------------------|
| Type of Borrower                 | Amount of loan or advance in the nature of loan outstanding | Percentage to the total Loans & Advances in the nature of loans | Amount of loan or advance in the nature of loan outstanding | Percentage to the total Loans & Advances in the nature of loans |
| Promoters                        | —                                                           | —                                                               | —                                                           | —                                                               |
| Directors                        | —                                                           | —                                                               | —                                                           | —                                                               |
| KMPs                             | —                                                           | —                                                               | —                                                           | —                                                               |
| Related Parties (fully impaired) | 50.00                                                       | 100%                                                            | 50.00                                                       | 100%                                                            |

The Company has not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall :

- Directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (Ultimate Beneficiaries) or
- Provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.

**NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS (Continued) :****NOTE 6 : INVESTMENTS**

( ₹ in Million)

| Investments                                                          | Number of Shares /<br>Debentures / Units |                   | If<br>Quoted | Face<br>Value | As at March 31, 2026 |                                          |                              |                   | As at March 31, 2025 |                                          |                              |                  |
|----------------------------------------------------------------------|------------------------------------------|-------------------|--------------|---------------|----------------------|------------------------------------------|------------------------------|-------------------|----------------------|------------------------------------------|------------------------------|------------------|
|                                                                      |                                          |                   |              |               | At<br>Cost           | At fair value                            |                              | Total             | At<br>Cost           | At fair value                            |                              | Total            |
|                                                                      | March 31,<br>2026                        | March 31,<br>2025 |              |               |                      | Through other<br>comprehensive<br>income | Through<br>profit or<br>loss |                   |                      | Through other<br>comprehensive<br>income | Through<br>profit or<br>loss |                  |
| <b>Mutual Funds</b>                                                  |                                          |                   |              |               |                      |                                          |                              |                   |                      |                                          |                              |                  |
| ABSL Liquid Fund - Growth                                            | 33,535                                   | —                 |              | 100           | —                    | —                                        | 14.73                        | 14.73             | —                    | —                                        | —                            | —                |
| ABSL Money Manager Fund - Growth                                     | 324                                      | 51,932            |              | 100           | —                    | —                                        | 0.13                         | 0.13              | —                    | —                                        | 18.85                        | 18.85            |
| Axis Mutual Fund                                                     | 6,365                                    | —                 |              | 1,000         | —                    | —                                        | 9.04                         | 9.04              | —                    | —                                        | —                            | —                |
| <b>Total Mutual Funds</b>                                            |                                          |                   |              |               | —                    | —                                        | <b>23.90</b>                 | <b>23.90</b>      | —                    | —                                        | <b>18.85</b>                 | <b>18.85</b>     |
| <b>Equity Shares</b>                                                 |                                          |                   |              |               |                      |                                          |                              |                   |                      |                                          |                              |                  |
| Equity Shares of BF Utilities Limited                                | 6,195,046                                | 6,195,046         | Quoted       | 5             | —                    | 2,302.70                                 | —                            | 2,302.70          | —                    | 4,656.51                                 | —                            | 4,656.51         |
| Equity Shares of Dandakaranya Investment and Trading Private Limited | 22,005                                   | 22,005            |              | 100           | —                    | 2.20                                     | —                            | 2.20              | —                    | 2.20                                     | —                            | 2.20             |
| Equity Shares of Hastinapur Investment and Trading Private Limited   | 22,005                                   | 22,005            |              | 100           | —                    | 2.20                                     | —                            | 2.20              | —                    | 2.20                                     | —                            | 2.20             |
| Equity Shares of Dronacharya Investment and Trading Private Limited  | 22,005                                   | 22,005            |              | 100           | —                    | 2.20                                     | —                            | 2.20              | —                    | 2.20                                     | —                            | 2.20             |
| Equity Shares of Campanula Investment and Finance Private Limited    | 220,000                                  | 220,000           |              | 10            | —                    | 2.20                                     | —                            | 2.20              | —                    | 2.20                                     | —                            | 2.20             |
| Equity Shares of Cornflower Investment and Finance Private Limited   | 220,000                                  | 220,000           |              | 10            | —                    | 2.20                                     | —                            | 2.20              | —                    | 2.20                                     | —                            | 2.20             |
| Equity Shares of Triumphant Special Alloys Private Limited           | 245,000                                  | 245,000           |              | 10            | —                    | 2.45                                     | —                            | 2.45              | —                    | 2.45                                     | —                            | 2.45             |
| Equity Shares of Bharat Forge Limited                                | 63,312,190                               | 63,312,190        | Quoted       | 2             | —                    | 106,022.59                               | —                            | 106,022.59        | —                    | 74,021.52                                | —                            | 74,021.52        |
| Equity Shares of KSL Holdings Private Limited                        | 5,001,000                                | 5,001,000         |              | 10            | —                    | 7,276.46                                 | —                            | 7,276.46          | —                    | 5,966.19                                 | —                            | 5,966.19         |
| Equity Shares of Saarlloha Advanced Materials Private Limited        | 2,930,218                                | 2,930,218         |              | 10            | —                    | 2,159.57                                 | —                            | 2,159.57          | —                    | 2,209.38                                 | —                            | 2,209.38         |
| Equity Shares of Khed Economic Infrastructure Private Limited        | 15,111,147                               | 15,111,147        |              | 10            | —                    | 439.73                                   | —                            | 439.73            | —                    | 421.60                                   | —                            | 421.60           |
| Less : Allowance for impairment loss for Equity Shares               |                                          |                   |              |               | —                    | (13.45)                                  | —                            | (13.45)           | —                    | (13.45)                                  | —                            | (13.45)          |
| <b>Total Equity Shares</b>                                           |                                          |                   |              |               | —                    | <b>118,201.05</b>                        | —                            | <b>118,201.05</b> | —                    | <b>87,275.20</b>                         | —                            | <b>87,275.20</b> |
| <b>Equity Shares in Associate</b>                                    |                                          |                   |              |               |                      |                                          |                              |                   |                      |                                          |                              |                  |
| Equity Shares of Hikal Limited                                       | 38,667,375                               | 38,667,375        | Quoted       | 2             | 65.61                | —                                        | —                            | 65.61             | 65.61                | —                                        | —                            | 65.61            |
| <b>Total Equity Shares in Associate</b>                              |                                          |                   |              |               | <b>65.61</b>         | —                                        | —                            | <b>65.61</b>      | <b>65.61</b>         | —                                        | —                            | <b>65.61</b>     |

**NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS (Continued) :****NOTE 6 : INVESTMENTS (Continued)**

( ₹ in Million)

| Investments                                                | Number of Shares /<br>Debtentures / Units |                   | If<br>Quoted | Face<br>Value | As at March 31, 2026 |                                    |                              |                   | As at March 31, 2025 |                                          |                              |                  |
|------------------------------------------------------------|-------------------------------------------|-------------------|--------------|---------------|----------------------|------------------------------------|------------------------------|-------------------|----------------------|------------------------------------------|------------------------------|------------------|
|                                                            |                                           |                   |              |               | At<br>Cost           | At fair value                      |                              | Total             | At<br>Cost           | At fair value                            |                              | Total            |
|                                                            | March 31,<br>2026                         | March 31,<br>2025 |              |               |                      | Through<br>comprehensive<br>income | Through<br>profit or<br>loss |                   |                      | Through other<br>comprehensive<br>income | Through<br>profit or<br>loss |                  |
| <b>Preference Shares</b>                                   |                                           |                   |              |               |                      |                                    |                              |                   |                      |                                          |                              |                  |
| Preference shares of Baramati<br>Speciality Steels Limited | 47,500,000                                | 47,500,000        |              | 10            | —                    | —                                  | 190.19                       | 190.19            | —                    | —                                        | 172.90                       | 172.90           |
| Preference shares of Kalyani<br>Technoforge Limited        | 13,200,000                                | 27,184,973        |              | 10            | —                    | —                                  | 139.47                       | 139.47            | —                    | —                                        | 284.02                       | 284.02           |
| <b>Total Preference Shares</b>                             |                                           |                   |              |               | —                    | —                                  | 329.66                       | 329.66            | —                    | —                                        | 456.92                       | 456.92           |
| <b>Total – Gross (A)</b>                                   |                                           |                   |              |               | <b>65.61</b>         | <b>118,201.05</b>                  | <b>353.56</b>                | <b>118,620.22</b> | <b>65.61</b>         | <b>87,275.20</b>                         | <b>475.77</b>                | <b>87,816.58</b> |
| (i) Investments outside India                              |                                           |                   |              |               | —                    | —                                  | —                            | —                 | —                    | —                                        | —                            | —                |
| (ii) Investments in India                                  |                                           |                   |              |               | 65.61                | 118,201.05                         | 353.56                       | 118,620.22        | 65.61                | 87,275.20                                | 475.77                       | 87,816.58        |
| <b>Total (B)</b>                                           |                                           |                   |              |               | <b>65.61</b>         | <b>118,201.05</b>                  | <b>353.56</b>                | <b>118,620.22</b> | <b>65.61</b>         | <b>87,275.20</b>                         | <b>475.77</b>                | <b>87,816.58</b> |
| <b>Total Investments</b>                                   |                                           |                   |              |               | <b>65.61</b>         | <b>118,201.05</b>                  | <b>353.56</b>                | <b>118,620.22</b> | <b>65.61</b>         | <b>87,275.20</b>                         | <b>475.77</b>                | <b>87,816.58</b> |

**NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS (Continued) :****Refer notes on Investments below :**

9,400,000 - 8% Non-Cumulative Redeemable Preference Shares of ₹ 10/- each fully paid up of Baramati Speciality Steels Limited. are redeemable at the end of 20 years from the date of allotment, i.e. on March 28, 2033, with an option to the said Company to redeem the said shares in one or more tranches at any time on or after September 28, 2013.

5,100,000 - 8% Non-Cumulative Redeemable Preference Shares of ₹ 10/- each fully paid up of Baramati Speciality Steels Limited are redeemable at the end of 20 years from the date of allotment, i.e. on September 28, 2033, with an option to the said Company to redeem the said shares in one or more tranches at any time on or after March 28, 2014.

13,000,000 - 8% Non-Cumulative Redeemable Preference Shares of ₹ 10/- each fully paid up of Baramati Speciality Steels Limited are redeemable at par on the expiry of 20 years from the date of allotment, i.e. on March 23, 2036, with a call / put option respectively to the said Company as well as the holders of 8% Non-Cumulative Redeemable Preference Shares, after 6 months from the date of allotment, i.e. after September 23, 2016, by giving one month's notice to the other party.

20,000,000 - 8% Non-Cumulative Redeemable Preference Shares of ₹ 10/- each fully paid up of Baramati Speciality Steels Limited are redeemable at par on the expiry of 20 years from the date of allotment, i.e. on March 23, 2037, with a call / put option respectively to the said Company as well as the holders of 8% Non-Cumulative Redeemable Preference Shares, after 6 months from the date of allotment, i.e. after September 23, 2017, by giving one month's notice to the other party.

12,500,000 - 7% Cumulative, Optionally Convertible, Non-participating Preference Shares of ₹ 10/- each, fully paid up of Kalyani Technoforge Limited allotted on December 22, 2017, carry an option to convert the entire amount in Equity Shares of Kalyani Technoforge Limited, at the option to be exercised by Kalyani Technoforge Limited. The Preference Shares which are not converted, are redeemable at the end of 7 years from the date of allotment, however Kalyani Technoforge Limited can redeem the same after completion of 5 years. The shares were redeemed in the year 2024-25.

13,984,973 - 7% Cumulative, Optionally Convertible, Non-participating Preference Shares of ₹ 10/- each, fully paid up of Kalyani Technoforge Limited allotted on September 6, 2018 carry an option to convert the entire amount in Equity Shares of Kalyani Technoforge Limited, at the option to be exercised by Kalyani Technoforge Limited. The Preference Shares which are not converted, are redeemable at the end of 7 years from the date of allotment, however Kalyani Technoforge Limited can redeem the same after completion of 5 years. The shares are redeemed during the year.

13,200,000 - 7% Cumulative, Optionally Convertible, Non-participating Preference Shares of ₹ 10/- each, fully paid up of Kalyani Technoforge Limited allotted on September 27, 2019 carry an option to convert the entire amount in Equity Shares of Kalyani Technoforge Limited, at the option to be exercised by Kalyani Technoforge Limited. The Preference Shares which are not converted, are redeemable at the end of 7 years from the date of allotment, however Kalyani Technoforge Limited can redeem the same after completion of 5 years.

**NOTE 7A : OTHER FINANCIAL ASSETS**

( ₹ in Million)

| Particulars         | As at          | As at          |
|---------------------|----------------|----------------|
|                     | March 31, 2026 | March 31, 2025 |
| Security deposit    | 0.50           | 0.50           |
| Dividend Receivable | 4.24           | —              |
| Total               | 4.74           | 0.50           |

**NOTE 7B : OTHER NON-FINANCIAL ASSETS**

( ₹ in Million)

| Particulars          | As at          | As at          |
|----------------------|----------------|----------------|
|                      | March 31, 2026 | March 31, 2025 |
| Advance to Creditors | —              | 0.06           |
| Prepaid expenses     | —              | 0.08           |
| Total                | —              | 0.14           |

**NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS (Continued) :****NOTE 8 : PROPERTY, PLANT AND EQUIPMENT**

(₹ in Million)

| Particulars                             | Furniture and Fixtures |
|-----------------------------------------|------------------------|
| <b>Gross Block as at March 31, 2025</b> | <b>10.24</b>           |
| Additions                               | —                      |
| Disposals / Adjustments                 | —                      |
| <b>Gross Block as at March 31, 2026</b> | <b>10.24</b>           |
| <b>Accumulated Depreciation</b>         |                        |
| <b>As at March 31, 2025</b>             | <b>9.72</b>            |
| For the year                            | —                      |
| Disposals / Adjustments                 | —                      |
| <b>As at March 31, 2026</b>             | <b>9.72</b>            |
| <b>Net Block</b>                        |                        |
| <b>As at March 31, 2025</b>             | <b>0.52</b>            |
| <b>As at March 31, 2026</b>             | <b>0.52</b>            |

**NOTE 9 : ASSETS FOR CURRENT TAX**

(₹ in Million)

| Particulars              | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
|--------------------------|-------------------------|-------------------------|
| Advance Income Tax (Net) | —                       | —                       |
| Total                    | —                       | —                       |

**NOTE 10 : TRADE PAYABLES**

(₹ in Million)

| Particulars                                                                            | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
|----------------------------------------------------------------------------------------|-------------------------|-------------------------|
| Total outstanding dues of micro enterprises and small enterprises                      | 0.14                    | 0.22                    |
| Total outstanding dues of creditors other than micro enterprises and small enterprises | 0.56                    | 2.54                    |
| Total                                                                                  | <b>0.70</b>             | <b>2.76</b>             |

- (i) Trade payables are non-interest bearing and are generally settled within 30 days.
- (ii) The Company has compiled this information based on the current information in its possession as at March 31, 2026.

**NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS (Continued) :**

Disclosures required under the Micro, Small and Medium Enterprises Development Act, 2006 (MSMED Act) are given as follows :

(₹ in Million)

| Dues to Micro, Small and Medium Enterprises ( MSMEs)                                                                                                                                                                                                           | As at March 31, 2026 | As at March 31, 2025 |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|----------------------|
| Total amount dues to MSMEs as on Balance Sheet date                                                                                                                                                                                                            |                      |                      |
| - Principal amount due to MSMEs                                                                                                                                                                                                                                | 0.14                 | 0.22                 |
| - Interest on principal amount due to MSMEs                                                                                                                                                                                                                    | —                    | —                    |
| Total delayed payments to MSMEs during the year                                                                                                                                                                                                                |                      |                      |
| - Principal amount                                                                                                                                                                                                                                             | —                    | —                    |
| - Interest on Principal amount                                                                                                                                                                                                                                 | —                    | —                    |
| Total amount of interest paid to MSMEs during the year                                                                                                                                                                                                         | —                    | —                    |
| Total interest accrued and remaining unpaid at the end of the year under MSMED Act                                                                                                                                                                             | —                    | —                    |
| The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise, for the purpose of disallowance as a deductible expenditure under Section 23 | —                    | —                    |

**Trade payables ageing schedule for the year ended March 31, 2026**

(₹ in Million)

| Particulars                 | Outstanding for following periods from due date of payment |           |           |                   | Total |
|-----------------------------|------------------------------------------------------------|-----------|-----------|-------------------|-------|
|                             | Less than 1 year                                           | 1-2 years | 2-3 years | More than 3 years |       |
| (i) MSME                    | 0.14                                                       | —         | —         | —                 | 0.14  |
| (ii) Others                 | 0.56                                                       | —         | —         | —                 | 0.56  |
| (iii) Disputed Dues - MSME  | —                                                          | —         | —         | —                 | —     |
| (iv) Disputed Dues - Others | —                                                          | —         | —         | —                 | —     |
| (v) Unbilled Dues           | —                                                          | —         | —         | —                 | —     |
| Total                       | 0.70                                                       | —         | —         | —                 | 0.70  |

**Trade payables ageing schedule for the year ended March 31, 2025**

(₹ in Million)

| Particulars                 | Outstanding for following periods from due date of payment |           |           |                   | Total |
|-----------------------------|------------------------------------------------------------|-----------|-----------|-------------------|-------|
|                             | Less than 1 year                                           | 1-2 years | 2-3 years | More than 3 years |       |
| (i) MSME                    | 0.22                                                       | —         | —         | —                 | 0.22  |
| (ii) Others                 | 2.54                                                       | —         | —         | —                 | 2.54  |
| (iii) Disputed Dues - MSME  | —                                                          | —         | —         | —                 | —     |
| (iv) Disputed Dues - Others | —                                                          | —         | —         | —                 | —     |
| (v) Unbilled Dues           | —                                                          | —         | —         | —                 | —     |
| Total                       | 2.76                                                       | —         | —         | —                 | 2.76  |

**NOTE 11 : OTHER FINANCIAL LIABILITIES**

(₹ in Million)

| Particulars          | As at March 31, 2026 | As at March 31, 2025 |
|----------------------|----------------------|----------------------|
| Accrued expenses     | 24.62                | 21.11                |
| Payable to employees | 0.07                 | 0.07                 |
| Total                | 24.69                | 21.18                |

**NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS (Continued) :****NOTE 12 : PROVISIONS**

(₹ in Million)

| Particulars                                        | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
|----------------------------------------------------|-------------------------|-------------------------|
| Provision for employee benefits                    |                         |                         |
| Provision for compensated absences (refer Note 27) | —                       | —                       |
| Total                                              | —                       | —                       |

**NOTE 13 : INCOME TAX LIABILITIES, NET**

(₹ in Million)

| Particulars                                   | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
|-----------------------------------------------|-------------------------|-------------------------|
| Provision for Income Tax (net of advance tax) | 5.15                    | 0.22                    |
| Total                                         | 5.15                    | 0.22                    |

**NOTE 14 : DEFERRED TAX LIABILITIES, NET**

(₹ in Million)

| Particulars                                 | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
|---------------------------------------------|-------------------------|-------------------------|
| <b>Deferred Tax Liabilities</b>             |                         |                         |
| Depreciation and amortization               | (0.64)                  | (0.72)                  |
| Fair valuation of equity shares             | 9,812.43                | 5,279.20                |
| Total Deferred tax liabilities              | 9,811.79                | 5,278.48                |
| <b>Deferred Tax Assets</b>                  |                         |                         |
| Fair valuation of preference shares         | (68.57)                 | (72.92)                 |
| Total Deferred tax assets                   | (68.57)                 | (72.92)                 |
| Deferred Tax Liabilities / (Assets) - (net) | 9,743.22                | 5,205.56                |

**Changes in Deferred Tax Assets / (Liabilities) in Profit and Loss [charged / (credited) during the year]**

(₹ in Million)

| Particulars                         | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
|-------------------------------------|-------------------------|-------------------------|
| <b>Deferred tax assets</b>          |                         |                         |
| Disallowances                       |                         |                         |
| Fair valuation of preference shares | 4.35                    | 5.70                    |
|                                     | 4.35                    | 5.70                    |
| <b>Deferred tax liabilities</b>     |                         |                         |
| Depreciation and amortization       | 0.09                    | (0.12)                  |
|                                     | 0.09                    | (0.12)                  |
| Total                               | 4.44                    | 5.58                    |

**Changes in Deferred Tax Assets / (Liabilities) in Other Comprehensive Income [charged / (credited) during the year]**

(₹ in Million)

| Particulars                     | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
|---------------------------------|-------------------------|-------------------------|
| <b>Deferred tax liabilities</b> |                         |                         |
| Fair valuation of equity shares | 4,533.23                | 1,128.96                |
| Total                           | 4,533.23                | 1,128.96                |

**NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS (Continued) :****NOTE 15 : OTHER NON-FINANCIAL LIABILITIES**

(₹ in Million)

| Particulars            | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
|------------------------|-------------------------|-------------------------|
| Statutory dues payable | 0.36                    | 4.32                    |
| Total                  | 0.36                    | 4.32                    |

**NOTE 16 : SHARE CAPITAL****(a) Authorized share capital**

| Particulars                   | Equity Shares | 14% Non<br>Cumulative<br>Redeemable<br>Preference Shares |
|-------------------------------|---------------|----------------------------------------------------------|
| <b>As at March 31, 2025 :</b> |               |                                                          |
| Number of shares              | 12,000,000    | 60,000,000                                               |
| Face value per share          | 10            | 10                                                       |
| Amount (₹ in Million)         | 120.00        | 600.00                                                   |
| <b>As at March 31, 2026 :</b> |               |                                                          |
| Number of shares              | 12,000,000    | 60,000,000                                               |
| Face value per share          | 10            | 10                                                       |
| Amount (₹ in Million)         | 120.00        | 600.00                                                   |

**(b) Terms / rights attached to Equity Shares**

The Company has only one class of issued Equity Shares having a par value of ₹ 10/- per share. Each holder of equity shares is entitled to one vote per share. The Company declares and pays dividend in Indian rupees. In the event of liquidation of the Company, the holders of Equity Shares will be entitled to receive surplus assets of the Company, remaining after distribution of all preferential amounts. The Board of Directors, at its meeting held on May 29, 2026 has recommended a final dividend of ₹ 10/- per equity share for the year ended March 31, 2026, subject to the approval of the shareholders at the ensuing Annual General Meeting. The total dividend proposed amounts to ₹ 43.65 Million (Previous year: Nil)

Aggregate number of bonus shares issued, share issued for consideration other than cash and shares bought back during the period of five years immediately preceding the reporting date :

(a) The Company has not issued any shares without payment being received in cash.

(b) The Company has not issued any bonus shares.

(c) The Company has not undertaken any buyback of shares.

**(c) Issued and subscribed equity share capital**

(₹ in Million)

| Particulars                     | Number of shares | Amount       |
|---------------------------------|------------------|--------------|
| <b>As at March 31, 2024</b>     | <b>4,365,306</b> | <b>43.65</b> |
| Changes in equity share capital | —                | —            |
| <b>As at March 31, 2025</b>     | <b>4,365,306</b> | <b>43.65</b> |
| Changes in equity share capital | —                | —            |
| <b>As at March 31, 2026</b>     | <b>4,365,306</b> | <b>43.65</b> |

**(d) Details of shareholders holding more than 5% shares in the Company**

| Particulars                 | Ajinkya Investment &<br>Trading Company | Sundaram Trading & Investment<br>Private Limited |
|-----------------------------|-----------------------------------------|--------------------------------------------------|
| <b>As at March 31, 2025</b> |                                         |                                                  |
| % of holding                | 13.65%                                  | 60.94%                                           |
| Number of shares            | 595,998                                 | 2,660,074                                        |
| <b>As at March 31, 2026</b> |                                         |                                                  |
| % of holding                | 13.65%                                  | 60.94%                                           |
| Number of shares            | 595,998                                 | 2,660,074                                        |

**NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS (Continued) :****(e) Details of Shares held by Promoter and Promoter Group**

| Name of the Promoter / Promoter Group Member  | As at March 31, 2026 |                   | As at March 31, 2025 |                   | % Change during the year |
|-----------------------------------------------|----------------------|-------------------|----------------------|-------------------|--------------------------|
|                                               | No. of Shares        | % of total shares | No. of Shares        | % of total shares |                          |
| Mr.B.N. Kalyani (Promoter)                    | 111                  | —                 | 111                  | —                 | —                        |
| Mrs.Sunita B. Kalyani                         | 5,464                | 0.13              | 5,464                | 0.13              | —                        |
| Mr.Amit B. Kalyani                            | 3,119                | 0.07              | 3,119                | 0.07              | —                        |
| Mrs.Deeksha A. Kalyani                        | 50                   | —                 | 50                   | —                 | —                        |
| Mrs.Sugandha Hiremath & Mr.Jai Hiremath       | 779                  | 0.02              | 779                  | 0.02              | —                        |
| Ajinkya Investment & Trading Company          | 595,998              | 13.65             | 595,998              | 13.65             | —                        |
| Sundaram Trading & Investment Private Limited | 2,660,074            | 60.94             | 2,660,074            | 60.94             | —                        |
| Ajinkyatara Trading Company Limited           | 256                  | —                 | 256                  | —                 | —                        |
| KSMS Technologies Solutions Private Limited   | 7,000                | 0.16              | 7,000                | 0.16              | —                        |
| Total                                         | 3,272,851            | 74.97             | 3,272,851            | 74.97             | —                        |

**NOTE 17 : RESERVES AND SURPLUS**

(₹ in Million)

| Particulars                                                               | As at March 31, 2026 | As at March 31, 2025 |
|---------------------------------------------------------------------------|----------------------|----------------------|
| <b>Retained earnings</b>                                                  | 2,469.29             | 2,039.63             |
| Add : Profit for the year                                                 | 511.17               | 537.08               |
| Less : Transfer to statutory reserve fund                                 | (102.23)             | (107.42)             |
| As at the end of the year                                                 | <b>2,878.23</b>      | <b>2,469.29</b>      |
| <b>General Reserve as at the beginning and end of the year</b>            | <b>2,146.65</b>      | <b>2,146.65</b>      |
| <b>Statutory Reserve Fund</b>                                             |                      |                      |
| As at the beginning of the year                                           | 750.66               | 643.24               |
| Add : Transfer from retained earnings                                     | 102.23               | 107.42               |
| As at the end of the year                                                 | <b>852.89</b>        | <b>750.66</b>        |
| <b>Capital Redemption reserve as at the beginning and end of the year</b> | <b>576.00</b>        | <b>576.00</b>        |
| <b>FVTOCI Equity investments</b>                                          |                      |                      |
| As at the beginning of the year                                           | 79,062.45            | 75,660.90            |
| Add : Fair value gains / (losses) for the year                            | 26,392.69            | 3,401.55             |
| As at the end of the year                                                 | <b>105,455.14</b>    | <b>79,062.45</b>     |
| Total                                                                     | <b>111,908.84</b>    | <b>85,005.05</b>     |

**Nature and purpose of reserves****i) General Reserve**

Under the erstwhile Companies Act, 1956, a general reserve was created through an annual transfer of net profit at a specified percentage in accordance with applicable regulations. Consequent to the introduction of the Companies Act, 2013, the requirement to mandatory transfer a specified percentage of net profit to general reserve has been withdrawn. There is no movement in general reserve during the current and previous year.

**ii) Statutory Reserve Fund**

As per Section 45-IC(1) of The Reserve Bank of India Act, 1934, every non-banking financial company shall create a reserve fund and transfer therein a sum not less than twenty per cent of its net profit every year as disclosed in the profit and loss account and before any dividend is declared.

**iii) FVTOCI Equity Investment Reserve**

The Company has elected to recognize changes in the fair value of investment in equity shares in other comprehensive income. These changes are accumulated within the FVTOCI investment reserve within equity. The Company will transfer amounts from the said reserve to retained earnings when the relevant equity shares are de-recognized.

**NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS (Continued) :****iv) Capital Redemption Reserve**

Capital redemption reserve has been created on redemption of preference shares out of profits in accordance with the Companies Act, 2013 (erstwhile the Companies Act, 1956).

**v) Dividend distribution made and proposed :**

(₹ in Million)

| Particulars                                                                                                                        | 2025-26 | 2024-25 |
|------------------------------------------------------------------------------------------------------------------------------------|---------|---------|
| <b>Cash Dividend on Equity shares declared and paid</b>                                                                            |         |         |
| <b>Final Dividend :</b> For the year ended March 31, 2025 : ₹ Nil per equity share<br>( March 31, 2024 : ₹ Nil per equity share )  | —       | —       |
| <b>Proposed dividends on Equity Shares</b>                                                                                         | 43.65   | —       |
| <b>Final Dividend :</b> For the year ended March 31, 2026 : ₹ 10/- per equity share<br>( March 31, 2025 : ₹ Nil per equity share ) |         |         |

Proposed dividend on equity shares is subject to approval of the shareholders of the Company at the annual general meeting and is not recognized as a liability as at year end.

The Company has complied with the provisions of Section 123 of the Companies Act, 2013 related to dividend declared and paid.

**NOTE 18 : REVENUE FROM OPERATIONS**

(₹ in Million)

| Particulars                                            | Year ended<br>March 31, 2026 | Year ended<br>March 31, 2025 |
|--------------------------------------------------------|------------------------------|------------------------------|
| Dividend received on shares                            | 603.05                       | 643.99                       |
| Interest on fixed deposit designated at amortized cost | 194.65                       | 159.73                       |
| Total                                                  | <b>797.70</b>                | <b>803.72</b>                |

**NOTE 19 : REVENUE FROM OPERATIONS - NET GAIN / (LOSS) ON FAIR VALUE CHANGES**

(₹ in Million)

| Particulars                                                                     | Year ended<br>March 31, 2026 | Year ended<br>March 31, 2025 |
|---------------------------------------------------------------------------------|------------------------------|------------------------------|
| Net gain / (loss) on financial instruments at fair value through profit or loss |                              |                              |
| - preference shares                                                             | 16.83                        | 22.51                        |
| - mutual funds                                                                  | 4.67                         | 2.37                         |
| <b>Total net gain / (loss) on fair value changes</b>                            | <b>21.50</b>                 | <b>24.88</b>                 |
| Fair value changes                                                              |                              |                              |
| - Realized                                                                      | 4.22                         | 2.21                         |
| - Unrealized                                                                    | 17.28                        | 22.67                        |
| <b>Total net gain / (loss) on fair value changes</b>                            | <b>21.50</b>                 | <b>24.88</b>                 |

**NOTE 20 : OTHER INCOME**

(₹ in Million)

| Particulars                  | Year ended<br>March 31, 2026 | Year ended<br>March 31, 2025 |
|------------------------------|------------------------------|------------------------------|
| Provision no longer required | —                            | —                            |
| Total                        | <b>—</b>                     | <b>—</b>                     |

**NOTE 21 : EMPLOYEE BENEFITS EXPENSE**

(₹ in Million)

| Particulars                    | Year ended<br>March 31, 2026 | Year ended<br>March 31, 2025 |
|--------------------------------|------------------------------|------------------------------|
| Salaries and wages             | 6.10                         | 4.90                         |
| Contribution to provident fund | 0.05                         | 0.04                         |
| Total                          | <b>6.15</b>                  | <b>4.94</b>                  |

Refer Note 27

**NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS (Continued) :****NOTE 22 : DEPRECIATION**

(₹ in Million)

| Particulars  | Year ended<br>March 31, 2026 | Year ended<br>March 31, 2025 |
|--------------|------------------------------|------------------------------|
| Depreciation | —                            | 0.87                         |
| Total        | —                            | 0.87                         |

**NOTE 23 : OTHER EXPENSES**

(₹ in Million)

| Particulars                     | Year ended<br>March 31, 2026 | Year ended<br>March 31, 2025 |
|---------------------------------|------------------------------|------------------------------|
| Legal and professional fees     | 103.31                       | 16.89                        |
| Fees and subscription           | 1.03                         | 1.00                         |
| Sundry expenses                 | 0.41                         | 0.09                         |
| Printing and stationery         | 0.16                         | 0.17                         |
| Advertisement expenses          | 0.31                         | 0.21                         |
| Donations                       | —                            | 30.00                        |
| CSR expenditure (refer Note 33) | 2.12                         | 1.88                         |
| Audit fees (refer Note 26)      | 0.51                         | 0.51                         |
| Brand usage fees                | 0.59                         | 0.59                         |
| Rates Taxes & Insurance         | 3.78                         | 14.84                        |
| Director Sitting Fees           | 0.37                         | —                            |
| Directors' Commission           | 20.00                        | 20.00                        |
| Total                           | 132.59                       | 86.18                        |

**NOTE 24 : TAX EXPENSE**

(₹ in Million)

| Particulars                          | Year ended<br>March 31, 2026 | Year ended<br>March 31, 2025 |
|--------------------------------------|------------------------------|------------------------------|
| Current tax                          | 167.50                       | 193.45                       |
| Deferred tax expense                 | 4.43                         | 5.58                         |
| Taxation in respect of earlier years | (2.64)                       | 0.50                         |
| Total                                | 169.29                       | 199.53                       |

**Reconciliation of tax expense and accounting profit multiplied by statutory tax rate**

(₹ in Million)

| Particulars                                                                                 | Year ended<br>March 31, 2026 | Year ended<br>March 31, 2025 |
|---------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| Profit before tax                                                                           | 680.46                       | 736.61                       |
| Applicable tax rate                                                                         | 25.17%                       | 25.17%                       |
| Computed tax expense                                                                        | 171.26                       | 185.39                       |
| Tax effect of amounts which are not deductible (taxable)<br>in calculating taxable income : |                              |                              |
| Non-deductible expenses                                                                     | 0.53                         | 13.61                        |
| Income tax rate change                                                                      | —                            | —                            |
| Provision no longer required                                                                | —                            | —                            |
| Profit on sale of investments                                                               | —                            | —                            |
| Taxation in respect of earlier years                                                        | (2.64)                       | 0.50                         |
| Others                                                                                      | 0.15                         | 0.03                         |
| <b>Income tax expense</b>                                                                   | <b>169.29</b>                | <b>199.53</b>                |

**NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS (Continued) :****NOTE 25 : EARNINGS PER SHARE**

| Particulars                                                         | Year ended<br>March 31, 2026 | Year ended<br>March 31, 2025 |
|---------------------------------------------------------------------|------------------------------|------------------------------|
| Net profit / (loss) after tax (₹ in Million)                        | 511.17                       | 537.08                       |
| Weighted average number of equity shares                            | 4,365,306                    | 4,365,306                    |
| Basic and diluted earning per share of nominal value of ₹ 10/- each | 117.10                       | 123.03                       |

The Company does not have any potential equity share that would have a dilutive effect on the Earnings Per Share.

**NOTE 26 : PAYMENT TO AUDITORS**

(₹ in Million)

| Particulars                       | Year ended<br>March 31, 2026 | Year ended<br>March 31, 2025 |
|-----------------------------------|------------------------------|------------------------------|
| As Auditor :                      |                              |                              |
| Statutory Audit                   | 0.24                         | 0.24                         |
| Tax Audit                         | 0.08                         | 0.08                         |
| Limited Review                    | 0.18                         | 0.18                         |
| Out of pocket expenses reimbursed | 0.01                         | 0.01                         |
| Total                             | <b>0.51</b>                  | <b>0.51</b>                  |

**NOTE 27 : PROVISION FOR EMPLOYEE BENEFITS**

(₹ in Million)

| Particulars                         | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
|-------------------------------------|-------------------------|-------------------------|
| Compensated absences (refer Note A) | —                       | —                       |

**A Compensated absences**

The compensated absences cover the Company's liability for privilege leave.

**I Significant assumptions**

The significant actuarial assumptions were as follows :

| Particulars            | March 31, 2026                                             | March 31, 2025                                             |
|------------------------|------------------------------------------------------------|------------------------------------------------------------|
| Discount rate          | 6.80%                                                      | 6.80%                                                      |
| Salary escalation rate | 8.00%                                                      | 8.00%                                                      |
| Retirement age         | VP and above<br>- 60 years<br>Others<br>- 55 years         | VP and above<br>- 60 years<br>Others<br>- 55 years         |
| Mortality rate         | Indian Assured<br>Lives Mortality<br>(2012-14)<br>Ultimate | Indian Assured<br>Lives Mortality<br>(2012-14)<br>Ultimate |
| Attrition rate         | 5.00%                                                      | 5.00%                                                      |

**B Provident Fund**

Defined contribution : The Company also has certain defined contribution plans. Contributions are made to provident fund in India for worker at the 12% of basic and dearness allowance as per regulations. The contributions are made to registered provident fund administered by the government. The obligation of the Company is limited to the amount contributed and it has no further contractual nor any constructive obligation. The expense recognized during the period towards defined contribution plan is ₹ 0.04 Million (March 31, 2025 ₹ 0.04 Million).

**I Risk Exposure**

Provision of a defined benefit scheme poses certain risks, some of which are detailed hereunder, as companies take on certain long term obligations to make future benefit payments :

**1) Liability Risks****a. Asset-Liability Mismatch Risk**

Risks which arises if there is a mismatch in the duration of the assets relative to the liabilities. By matching duration with the defined benefit liabilities, the company is successfully able to neutralize valuation swings caused by interest rate movements. Hence companies are encouraged to adopt asset-liability management.

**NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS (Continued) :**

## b. Discount Rate Risk

Variations in the discount rate used to compute the present value of the liabilities may seem small, but in practise can have a significant impact on the defined benefit liabilities.

## c. Future Salary Escalation and Inflation Risk

Since price inflation and salary growth are linked economically, they are combined for disclosure purposes. Rising salaries will often result in higher future defined benefit payments resulting in a higher present value of liabilities especially unexpected salary increases provided at managements discretion may lead to uncertainties in estimating the increasing risk.

## 2) Unfunded Plan Risk

This represents unmanaged risk and a growing liability. There is an inherent risk here that the company may default on paying the benefits in adverse circumstances. Funding the plan removes volatility in company's financial and also benefit risk through return on the funds made available for the plan.

**NOTE 28 : RELATED PARTY TRANSACTIONS****A) Name of the related parties and nature of relationship**

| Holding Company                                 | Ownership interest held in the Company |                |
|-------------------------------------------------|----------------------------------------|----------------|
|                                                 | March 31, 2026                         | March 31, 2025 |
| Sundaram Trading and Investment Private Limited | 60.94%                                 | 60.94%         |

The principal place of business of the holding company is India.

**(i) Associate with whom transactions have taken place during the year**

| Associate     | Ownership interest held by the Company |                |
|---------------|----------------------------------------|----------------|
|               | March 31, 2026                         | March 31, 2025 |
| Hikal Limited | 31.36%                                 | 31.36%         |

The principal place of business of the associate is India and the Company has accounted for its investment in associate at cost.

**(ii) Other related parties with whom transactions have taken place during the year****Entities under common control :**

- i) Bharat Forge Limited
- ii) Kalyani Technoforge Limited
- iii) Kalyani Strategic Management Services Private Limited
- iv) Kalyani Steels Limited
- v) KSL Holdings Private Limited
- vi) Akutai Kalyani Charitable Trust

**Key Management Personnel :**

- i) Mr.Amit B. Kalyani, Chairman, Non-Executive Director
- ii) Mrs.Deeksha A. Kalyani, Non-Executive Director
- iii) Mr.R.K. Goyal, Non-Executive Director
- iv) Mr.S.K. Adivarekar, Independent Director
- v) Mr.S.G. Joglekar, Independent Director
- vi) Mrs.Shruti A. Shah, Independent Director
- vii) Mr.Shekhar Bhivpathaki, Chief Executive Officer and Chief Financial Officer (Upto November 7, 2025)
- viii) Mr.Anurag Jain, Chief Executive Officer and Chief Financial Officer (w.e.f. November 14, 2025)
- ix) Mr.Anirvinna Bhawe, Company Secretary (Upto October 18, 2024)
- x) Mr.Nihal Gupta, Company Secretary (w.e.f. November 13, 2024)

**NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS (Continued) :**

(₹ in Million)

| <b>a Remuneration</b>                                                                                        | <b>March 31, 2026</b> | <b>March 31, 2025</b> |
|--------------------------------------------------------------------------------------------------------------|-----------------------|-----------------------|
| i) Mr.Amit B. Kalyani, Chairman, Non-Executive Director                                                      | 10.02                 | 10.00                 |
| ii) Mrs.Deeksha A. Kalyani, Non-Executive Director                                                           | 2.05                  | 2.00                  |
| iii) Mr.R.K. Goyal, Non-Executive Director                                                                   | 2.08                  | 2.00                  |
| iv) Mr.S.K. Adivarekar, Independent Director                                                                 | 2.09                  | 2.00                  |
| v) Mr.S.G. Joglekar, Independent Director                                                                    | 2.08                  | 2.00                  |
| vi) Mrs.Shruti A. Shah, Independent Director                                                                 | 2.04                  | 2.00                  |
| vii) Mr.Shekhar Bhivpathaki, Chief Executive Officer and Chief Financial Officer*<br>(Upto November 7, 2025) | 2.87                  | 3.60                  |
| viii) Mr.Anurag Jain, Chief Executive Officer and Chief Financial Officer*<br>(w.e.f. November 14, 2025)     | 1.72                  | —                     |
| ix) Mr.Anirvinna Bhawe, Company Secretary (Upto October 18, 2024)                                            | —                     | 0.32                  |
| x) Mr.Nihal Gupta, Company Secretary (w.e.f. November 13, 2024)                                              | 0.70                  | 0.29                  |
| <b>Total</b>                                                                                                 | <b>25.65</b>          | <b>24.21</b>          |

\* Excludes GST amounting to ₹ 0.82 Million (Previous year ₹ 0.65 Million)

(₹ in Million)

| <b>(iii) Compensation to key management personnel</b> | <b>March 31, 2026</b> | <b>March 31, 2025</b> |
|-------------------------------------------------------|-----------------------|-----------------------|
| Nature of transaction                                 |                       |                       |
| Short-term employee benefits                          | 5.30                  | 4.20                  |
| Post-employment benefits                              | —                     | —                     |
| Other-long term benefits                              | —                     | —                     |
| Termination benefits                                  | —                     | —                     |
| Share base payment                                    | —                     | —                     |

As the future liability for gratuity is provided on an actuarial basis for the Company as whole, the amount pertaining to individual is not ascertainable and therefore not included above.

(₹ in Million)

| <b>(iv) Transactions with related parties</b>                                    | <b>March 31, 2026</b> | <b>March 31, 2025</b> |
|----------------------------------------------------------------------------------|-----------------------|-----------------------|
| i) Dividend received from Hikal Limited                                          | 38.67                 | 46.40                 |
| ii) Dividend received from Bharat Forge Limited                                  | 506.50                | 569.81                |
| iii) Dividend received from Kalyani Technoforge Limited                          | 25.38                 | 27.78                 |
| iv) Dividend received from KSL Holdings Private Limited                          | 32.51                 | —                     |
| v) Reimbursement of expenses to Kalyani Steels Limited                           | 5.49                  | 4.25                  |
| vi) Redemption of Preference Shares from Kalyani Technoforge Limited             | 139.85                | 125.00                |
| vii) Branding fees paid to Kalyani Strategic Management Services Private Limited | 0.59                  | 0.59                  |
| viii) Akutai Kalyani Charitable Trust                                            | 2.12                  | 1.88                  |

(₹ in Million)

| <b>(v) Outstanding balances with related parties</b>    | <b>March 31, 2026</b> | <b>March 31, 2025</b> |
|---------------------------------------------------------|-----------------------|-----------------------|
| <b>A) Key Management Personnel compensation</b>         |                       |                       |
| i) Mr.Amit B. Kalyani, Chairman, Non-Executive Director | 10.00                 | 10.00                 |
| ii) Mrs.Deeksha A. Kalyani, Non-Executive Director      | 2.00                  | 2.00                  |
| iii) Mr.R.K. Goyal, Non-Executive Director              | 2.00                  | 2.00                  |
| iv) Mr.S.K. Adivarekar, Independent Director            | 2.00                  | 2.00                  |
| v) Mr.S.G. Joglekar, Independent Director               | 2.00                  | 2.00                  |
| vi) Mrs.Shruti A. Shah, Independent Director            | 2.00                  | 2.00                  |
| <b>Total Key management personnel compensation</b>      | <b>20.00</b>          | <b>20.00</b>          |
| <b>B) Trade payables</b>                                |                       |                       |
| Kalyani Steels Limited                                  | 0.44                  | 0.63                  |
| <b>C) Loan given</b>                                    |                       |                       |
| Azalea Enterprises Private Limited (fully provided)     | 50.00                 | 50.00                 |

**NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS (Continued) :****NOTE 29 : FAIR VALUE MEASUREMENTS****Financial assets and liabilities at amortized cost**

(₹ in Million)

| Particulars                        | March 31, 2026  | March 31, 2025  |
|------------------------------------|-----------------|-----------------|
| <b>Financial assets</b>            |                 |                 |
| Security deposits                  | 0.50            | 0.50            |
| Cash and cash equivalents          | 1.40            | 2.06            |
| Bank balances other than above     | 3,099.74        | 2,462.94        |
| <b>Total financial assets</b>      | <b>3,101.64</b> | <b>2,465.50</b> |
| <b>Financial liabilities</b>       |                 |                 |
| Trade payables                     | 0.70            | 2.76            |
| Accrued expenses                   | 24.69           | 21.18           |
| <b>Total financial liabilities</b> | <b>25.39</b>    | <b>23.94</b>    |

**Financial assets and liabilities classified as FVTPL**

(₹ in Million)

| Particulars                     | March 31, 2026 | March 31, 2025 |
|---------------------------------|----------------|----------------|
| Investment in preference shares | 329.66         | 456.92         |
| Investments in mutual funds     | 23.90          | 18.85          |

**Financial assets and liabilities classified as FVTOCI**

(₹ in Million)

| Particulars                 | March 31, 2026 | March 31, 2025 |
|-----------------------------|----------------|----------------|
| Investment in equity shares | 118,201.05     | 87,275.20      |

**i) Fair value hierarchy**

This section explains the judgements and estimates made in determining the fair values of the financial instruments that are (a) recognized and measured at fair value and (b) measured at amortized cost and for which fair values are disclosed in the financial statements. To provide an indication about the reliability of the inputs used in determining fair value, the Company has classified its financial instruments into three levels prescribed under the accounting standard. An explanation of each level follows underneath the table.

(₹ in Million)

| Financial assets and liabilities measured at fair value - recurring fair value measurements | Level 1    | Level 2 | Level 3  |
|---------------------------------------------------------------------------------------------|------------|---------|----------|
| <b>Investment in preference shares</b>                                                      |            |         |          |
| March 31, 2026                                                                              | —          | —       | 329.66   |
| March 31, 2025                                                                              | —          | —       | 456.92   |
| <b>Investments in mutual funds</b>                                                          |            |         |          |
| March 31, 2026                                                                              | 23.90      | —       | —        |
| March 31, 2025                                                                              | 18.85      | —       | —        |
| <b>Investment in equity shares</b>                                                          |            |         |          |
| March 31, 2026                                                                              | 108,325.29 | —       | 9,875.76 |
| March 31, 2025                                                                              | 78,678.02  | —       | 8,597.18 |

Level 1 : Level 1 hierarchy includes financial instruments measured using quoted prices.

Level 2 : The fair value of financial instruments that are not traded in an active market is determined using valuation techniques which maximize the use of observable market data and rely as little as possible on entity-specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in Level 2.

Level 3 : If one or more of the significant inputs is not based on observable market data, the instrument is included in Level 3.

**NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS (Continued) :****ii) Valuation process**

The finance department of the Company includes a team that performs the valuations of assets and liabilities required for financial reporting purposes. This team appoints external valuation experts whenever the need arises for Level 3 fair valuation. This team reports directly to the Chief Financial Officer (CFO). Discussions of valuation processes and results are held between the CFO and the valuation team at least once every year, in line with the Company's annual reporting period.

**iii) Fair value of financial assets and liabilities measured at amortized cost**

The carrying amounts of such financial assets and liabilities are a reasonable approximation of their fair values.

**iv) Fair value measurements using significant unobservable inputs (Level 3)**

The following table presents the changes in Level 3 items :

| ( ₹ in Million)                                           |                   |                 |                  |
|-----------------------------------------------------------|-------------------|-----------------|------------------|
| Particulars                                               | Preference Shares | Equity Shares   | Total            |
| <b>As at April 1, 2025</b>                                | <b>456.92</b>     | <b>8,597.18</b> | <b>9,054.10</b>  |
| Gains / (losses) recognized in profit or loss             | 16.83             | —               | 16.83            |
| Redemption of preference shares                           | (139.85)          | —               | (139.85)         |
| Other Adjustment                                          | (4.24)            | —               | (4.24)           |
| Gains / (losses) recognized in other comprehensive income | —                 | 1,278.58        | 1,278.58         |
| <b>As at March 31, 2026</b>                               | <b>329.66</b>     | <b>9,875.76</b> | <b>10,205.42</b> |

**NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS (Continued) :**

| v) Valuation inputs and relationships to fair value<br>The following table summarizes the quantitative information about the significant unobservable inputs used in Level 3 fair value |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                  |                |                                                                                                                                                                    |                                                                                                                                                                    |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|----------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Name of the entity                                                                                                                                                                      | Method of valuation - significant unobservable inputs                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Fair value as at |                | Inputs used for fair value                                                                                                                                         |                                                                                                                                                                    |
|                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | March 31, 2026   | March 31, 2025 | March 31, 2026                                                                                                                                                     | March 31, 2025                                                                                                                                                     |
| Equity Shares of Saarloha Advanced Materials Private Limited                                                                                                                            | Weightage average of Market approach (EV / EBITDA multiple and price / sales multiple), Income approach (Terminal growth rate and discounting rate) and Asset approach (Fair value of net assets)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 2,159.57         | 2,209.38       | 9.79 and 1.08<br>Net asset value                                                                                                                                   | 9.46 and 1.01<br>Net asset value                                                                                                                                   |
| Equity Shares of KSL Holdings Private Limited                                                                                                                                           | Net asset value - method<br>Inputs considered for NAV :<br><br>1) KSL Holdings Private Limited has investment under Saarloha Advanced Materials Private Limited therefore sensitivity for Saarloha Advanced Materials Private Limited has impact on KSL Holdings Private Limited fair value.<br><br>2) KSL Holdings Private Limited has investment under Baramati Speciality Steels Limited which in turn has investment in Saarloha Advanced Materials Private Limited therefore sensitivity for Saarloha Advanced Materials Private Limited has impact on Baramati Speciality Steels Limited and therefore Baramati Speciality Steels Limited has impact on KSL Holdings Private Limited fair value.<br><br>3) KSL Holdings Private Limited also has investment in quoted investment which is considered on the basis of market price. | 7,276.46         | 5,966.19       | Fair value of net assets                                                                                                                                           | Fair value of net assets                                                                                                                                           |
| Equity Shares of Khed Economic Infrastructure Private Limited                                                                                                                           | Cost approach - method<br>Inputs considered for cost approach :<br>Inventory valuation<br>1) Rate per acre for developed land<br>2) Rate per acre for land under development                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 439.73           | 421.60         | Inventory valuation<br>Rate per acre for developed land and land under development in the range of ₹ 1.37 to ₹ 1.47 crore (weighted average ₹ 1.42 crore) per acre | Inventory valuation<br>Rate per acre for developed land and land under development in the range of ₹ 1.15 to ₹ 1.26 crore (weighted average ₹ 1.21 crore) per acre |
| Preference Shares of Baramati Speciality Steels Limited                                                                                                                                 | Discounted cash flow method                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 190.19           | 172.90         | 10%                                                                                                                                                                | 10%                                                                                                                                                                |
| Preference Shares of Kalyani Technoforge Limited                                                                                                                                        | Discounted cash flow method                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 139.47           | 284.02         | 10%                                                                                                                                                                | 10%                                                                                                                                                                |

**NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS (Continued) :**

The sensitivity analysis on account of inputs used for fair valuation are as follows :

| Particulars                                                                                                                                                                      | March 31, 2026     | March 31, 2025     |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|--------------------|
| 1. Equity Shares of Saarloha Advanced Materials Private Limited<br>Weightage average of Market approach / Income approach / Asset approach<br>Increase by 10%<br>Decrease by 10% | 117.21<br>(114.28) | 114.28<br>(117.21) |
| 2. Equity Shares of KSL Holdings Private Limited<br>Fair Value of investments<br>Increase by 20%<br>Decrease by 20%                                                              | 662.63<br>(612.62) | 510.10<br>(505.10) |
| 3. Equity Shares of Khed Economic Infrastructure Private Limited<br>Rate per share<br>Increase by 5%<br>Decrease by 5%                                                           | 1.66<br>(1.66)     | 1.53<br>(1.53)     |
| 4. Preference Shares of Baramati Speciality Steels Limited<br>Discount rate<br>Increase by 1%<br>Decrease by 1%                                                                  | (2.12)<br>1.38     | (2.13)<br>1.53     |
| 5. Preference Shares of Kalyani Technoforge Limited<br>Discount rate<br>Increase by 1%<br>Decrease by 1%                                                                         | (0.57)<br>0.58     | 3.44<br>(3.76)     |

**NOTE 30 : FINANCIAL RISK MANAGEMENT**

Presented below is a description of the risks (market risk and liquidity risk) together with a sensitivity analysis, performed annually, of each of these risks based on selected changes in market rates and prices. These analyses reflect management's view of changes which are reasonably possible to occur over a one-year period.

**I Market Risk****A) Foreign currency risk**

Foreign currency risk is the risk that the fair value or future cash flows of an exposure will fluctuate because of changes in foreign exchange rates. The Company does not have foreign currency transactions and thereby is not exposed to foreign exchange risk arising from foreign currency transactions.

**II Liquidity Risk**

Prudent liquidity risk management implies maintaining sufficient cash and the availability of funding through an adequate amount of committed credit facilities to meet obligations when due and to close out market positions. Due to the dynamic nature of the underlying businesses, Company treasury maintains flexibility in funding by maintaining availability under committed credit lines. Management monitors rolling forecasts of the Company's liquidity position and cash and cash equivalents on the basis of expected cash flows. In addition, the Company's liquidity management policy involves projecting cash flows and considering the level of liquid assets necessary to meet these debt financing plans.

**i) Maturities of financial liabilities**

The tables below analyze the Company's financial liabilities into relevant maturity groupings based on their contractual maturities :

|                      | ( ₹ in Million)  |                  |
|----------------------|------------------|------------------|
| March 31, 2026       | Less than 1 year | More than 1 year |
| Non-derivative       |                  |                  |
| Trade payables       | 0.70             | —                |
| Accrued Expenses     | 24.62            | —                |
| Payable to Employees | 0.07             | —                |

**NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS (Continued) :**

(₹ in Million)

| March 31, 2025       | Less than 1 year | More than 1 year |
|----------------------|------------------|------------------|
| Non-derivative       |                  |                  |
| Trade payables       | 2.76             | —                |
| Accrued Expenses     | 21.11            | —                |
| Payable to Employees | 0.07             | —                |

**III Credit Risk**

The Company is exposed to credit risk from its activity of giving loans and from its financing activities, including deposits with banks and other financial instruments.

The balances with banks are subject to low credit risk since the counter-party has strong capacity to meet the obligations and where the risk of default is negligible or nil. Hence, no provision has been created for expected credit loss for credit risk arising from these financial assets.

**A Loans****i) Expected credit loss for loans**

(₹ in Million)

| Particulars                                       | March 31, 2026 | March 31, 2025 |
|---------------------------------------------------|----------------|----------------|
| Gross carrying amount                             | 50.00          | 50.00          |
| Expected loss rate                                | 100.00%        | 100.00%        |
| Expected credit losses (loss allowance provision) | 50.00          | 50.00          |
| Carrying amount of loans (net of impairment)      | —              | —              |

**ii) Reconciliation of loss allowance provision - loans**

(₹ in Million)

|                                     |       |
|-------------------------------------|-------|
| Loss allowance as on April 1, 2025  | 50.00 |
| Changes in loss allowance           | —     |
| Loss allowance as on March 31, 2026 | 50.00 |

**NOTE 31 : CAPITAL MANAGEMENT**

The Company's objectives when managing capital are to safeguard their ability to continue as a going concern, so that they can continue to provide returns for shareholders and benefits for other stakeholders and maintain an optimal capital structure to reduce the cost of capital.

The Company determines the amount of capital required on the basis of annual operating plans and long-term product and other strategic investment plans. The funding requirements are met through equity. In order to maintain or adjust the capital structure, the Company may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets.

The capital structure of the Company is as follows :

(₹ in Million)

| Particulars       | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
|-------------------|-------------------------|-------------------------|
| Share Capital     | 43.65                   | 43.65                   |
| Other Equity      | 111,908.84              | 85,005.05               |
| Total             | 111,952.49              | 85,048.70               |
| Debt equity ratio | —                       | —                       |

**NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS (Continued) :****NOTE 32 : RATIOS**

The following are analytical ratios for the year ended March 31, 2026 and March 31, 2025

| Sr. No. | Particulars                                  | Numerator                        | Denominator                | March 31, 2026 | March 31, 2025 |
|---------|----------------------------------------------|----------------------------------|----------------------------|----------------|----------------|
| 1       | Capital to risk-weighted assets ratio (CRAR) | Tier1 capital+ Tier2 capital     | Risk Weighted Assets       | N.A.           | N.A.           |
| 2       | Tier I CRAR                                  | Tier1                            | Total Risk Weighted Assets | N.A.           | N.A.           |
| 3       | Tier II CRAR                                 | Tier2                            | Risk Weighted Assets       | N.A.           | N.A.           |
| 4       | Liquidity Coverage Ratio                     | High quality liquid asset amount | Total net cash flow amount | N.A.           | N.A.           |

Since the above ratios are relevant for NBFCs therefore being Core Investment Company (CIC) the Company has not disclosed above ratios.

**NOTE 33 : CORPORATE SOCIAL RESPONSIBILITY (CSR)**

( ₹ in Million)

| Sr. No. | Particulars                                                                                                                                                      | Year ended March 31, 2026       | Year ended March 31, 2025       |
|---------|------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|---------------------------------|
| i)      | Amount required to be spent by the company during the year                                                                                                       | 2.12                            | 1.88                            |
| ii)     | Amount of expenditure incurred (including set off availed)                                                                                                       | 2.32                            | 2.08                            |
| iii)    | Shortfall / (Excess) at the end of the year                                                                                                                      | (0.20)                          | (0.20)                          |
| iv)     | Total of previous years shortfall / (excess)                                                                                                                     | (0.20)                          | (0.20)                          |
| v)      | Nature of shortfall                                                                                                                                              | N.A.                            | N.A.                            |
| vi)     | Nature of CSR activities                                                                                                                                         | Health and Education            | Health and Education            |
| vii)    | Details of related party transactions, e.g. contribution to a trust controlled by the company in relation to CSR expenditure as per relevant Accounting Standard | Akutai Kalyani Charitable Trust | Akutai Kalyani Charitable Trust |
| viii)   | Where a provision is made with respect to a liability incurred by entering into a contractual obligation, the movements in the provision during the year         | N.A.                            | N.A.                            |

**NOTE 34 : SEGMENT REPORTING**

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. The Board of Directors has been identified as the chief operating decision maker.

The Company is in the business of making investments in group companies, focusing on earning income through dividends, interest and gains on investment held, which is a single segment in accordance with Ind AS 108 - "Operating segment" notified pursuant to Companies (Indian Accounting Standards) Rules, 2015 as amended.

All assets are in India.

**NOTE 35 :**

As per the information available with the company, no transactions have been entered with any company struck off under Section 248 of the Companies Act, 2013 or Section 560 of Companies Act, 1956 during the year.

The Company does not have any benami property held in its name. No proceedings have been initiated on or are pending against the Company for holding benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and Rules made thereunder.

The Company has complied with the requirement with respect to number of layers as prescribed under Section 2(87) of the Companies Act, 2013 read with the Companies (Restriction on number of layers) Rules, 2017.

There is no income surrendered or disclosed as income during the year in tax assessments under the Income Tax Act, 1961 (such as search or survey), that has not been recorded in the books of account.

**NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS (Continued) :****NOTE 36**

Section 2(6) of the Companies Act, 2013 defines Associate Company in relation to another company as a company in which that other company has a significant influence, but which is not a subsidiary company of the company having such influence and includes a joint venture company. As per explanation to Section 2(6), significant influence means control of at least twenty percent of paid-up equity share capital and convertible preference share capital or of business decisions under an agreement.

The Company holds investments in below mentioned entities which by share ownership are deemed to be Associate Companies :

| Sr. No. | Name of the company                                 | Ultimate holding as on March 31, 2026 |
|---------|-----------------------------------------------------|---------------------------------------|
| i)      | Dandakaranya Investment and Trading Private Limited | 23.92%                                |
| ii)     | Hastinapur Investment and Trading Private Limited   | 23.92%                                |
| iii)    | Dronacharya Investment and Trading Private Limited  | 23.92%                                |
| iv)     | Campanula Investment and Finance Private Limited    | 23.91%                                |
| v)      | Cornflower Investment and Finance Private Limited   | 23.91%                                |

However, the Company does not exercise significant influence in any of the above entities, as demonstrated below :

- i) The Company does not have any representation on the Board of Directors or corresponding governing body of the investee.
- ii) The Company does not participate in policy making process.
- iii) The Company does not have any material transaction with the investee.
- iv) The Company does not interchange any managerial personnel.
- v) The Company does not provide any essential technical information to the investee.

Accordingly, the above entities have not been considered to be Associate Companies.

**NOTE 37**

Previous year figures have been regrouped / reclassified wherever necessary to conform with current year's classification / disclosure.

**As per our attached Report of even date**

**For P G Bhagwat LLP**  
**Chartered Accountants**  
**Firm Registration No.101118W/W100682**

**On behalf of the Board of Directors**

**Purva Kulkarni**  
**Partner**  
**Membership No.138855**

**Nihal Gupta**  
**Company Secretary**  
**Membership No.A72038**

**Anurag Jain**  
**Chief Executive Officer**  
**& Chief Financial Officer**

**Amit B. Kalyani** **R. K. Goyal**  
**Chairman** **Director**  
**DIN : 00089430** **DIN : 03050193**

**Place : Pune**  
**Date : May 29, 2026**

**Place : Pune**  
**Date : May 29, 2026**

## INDEPENDENT AUDITOR'S REPORT

To  
The Members of  
Kalyani Investment Company Limited

### Report on the Audit of the Consolidated Financial Statements

#### Opinion

We have audited the accompanying Consolidated Financial Statements of Kalyani Investment Company Limited (hereinafter referred to as the "Company") and its Associate, which comprise the Consolidated Balance Sheet as at March 31, 2026 and the Consolidated Statement of Profit and Loss (including Other Comprehensive Income), the Consolidated Statement of Changes in Equity and the Consolidated Statement of Cash Flows for the year then ended, and notes to the Consolidated Financial Statements, including a summary of material accounting policies and other explanatory information (hereinafter referred to as "the Consolidated Financial Statements").

In our opinion and to the best of our information and according to the explanations given to us and based on the consideration of reports of other auditors on Separate Financial Statements the aforesaid Consolidated Financial Statements give the information required by the Companies Act, 2013 ('the Act') in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the consolidated state of affairs of the Company and its Associate as at March 31, 2026, of the consolidated profit (including other comprehensive income), consolidated changes in equity and its consolidated cash flows for the year then ended.

#### Emphasis of Matter

We draw attention to Note 28A to the Consolidated Financial Statements, as regards the ongoing investigations / actions by statutory authorities in relation to alleged non-compliance with certain environmental laws and regulations and the litigation in respect thereof, in the Associate Company (Hikal Limited), the outcome of which is presently uncertain. Our opinion is not modified in respect of this matter.

#### Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under Section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group and its Associate in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the Consolidated Financial Statements under the provisions of the Act and the Rules thereunder and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics.

We believe that the audit evidence obtained by us along with the consideration of audit reports of the other auditors referred to in the "Other Matters" paragraph below, is sufficient and appropriate to provide a basis for our opinion on the Consolidated Financial Statements.

#### Key Audit Matters

Key audit matters are those matters that, in our professional judgment and based on the consideration of reports of other auditors on separate financial statements of components audited by them, were of most significance in our audit of the consolidated Financial Statements of the current period. These matters were addressed in the context of our audit of the Consolidated Financial Statements as a whole and in forming our opinion thereon and we do not provide a separate opinion on these matters.

#### Valuation of investments

At the balance sheet date, the value of investments of the Company amounted to ₹ 121,236.54 Million representing 97.50% of the total assets. Investments have been considered as key audit matter due to the size of the balance, various recognition principles, subsequent measurement principles and disclosure requirements. Refer Note 1 to the Consolidated Financial Statements for its accounting policy.

#### Principle Audit Procedures

- i) We have understood and evaluated the process of the Management to identify impairment indicators (if any) for the company's investments.
- ii) For quoted investments, we have independently verified the fair values.
- iii) We have evaluated the fair value of unquoted investments adopted by the Management and assessed the parameters of the fair valuation reports obtained by the Management from external experts.
- iv) On a test check basis, we have verified appropriate evidence with regard to assertions of existence and rights to the investments.
- v) We have verified principles for recognition, subsequent measurement and disclosures as specified in the accounting policy adopted by the company based on the Ind Accounting Standards.

### Other Information

The Company's Board of Directors is responsible for the other information. The other information comprises the Management Discussion and Analysis; Board of Directors' Report along with its Annexures and Corporate Governance Report included in the Annual Report, but does not include the Consolidated Financial Statements and our Auditor's report thereon.

Our opinion on the Consolidated Financial Statements does not cover the other information and we do not express any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information and in doing so, consider whether the other information is materially inconsistent with the Consolidated Financial Statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information; we are required to report that fact. We have nothing to report in this regard.

### Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

The Company's Board of Directors is responsible for the preparation and presentation of these Consolidated Financial Statements in term of the requirements of the Act that give a true and fair view of the consolidated financial position, consolidated financial performance (including other comprehensive income), the consolidated statement of changes in equity and consolidated cash flows of the Company and its Associate in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) specified under Section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended.

The respective Board of Directors of the Company and its Associate are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of each company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Consolidated Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the Consolidated Financial Statements by the Directors of the Company, as aforesaid.

In preparing the Consolidated Financial Statements, the respective Board of Directors of the Company and its Associate are responsible for assessing the ability of the Company and its Associate to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless respective management either intends to liquidate the Company or to cease operations or has no realistic alternative but to do so.

The respective Board of Directors of the Company and its Associate are responsible for overseeing the financial reporting process of the Company and its associate.

### Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the Consolidated Financial Statements as a whole are free from material misstatement, whether due to fraud or error and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Consolidated Financial Statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also :

- Identify and assess the risks of material misstatement of the Consolidated Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls with reference to Consolidated Financial Statements in place and the operating effectiveness of such controls based on our audit.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Company and its Associate to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our Auditor's report to the related disclosures in the Consolidated Financial Statements or if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our Auditor's report. However, future events or conditions may cause the Company and its associate to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the Consolidated Financial Statements, including the disclosures and whether the Consolidated Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Company and its Associate to express an opinion on the Consolidated Financial Statements. We are responsible for the direction, supervision and performance of the audit of the Financial Statements of such entities included in the Consolidated Financial Statements of which we are the independent auditors. For the other entities included in the Consolidated Financial Statements, which have been audited by other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion.

We communicate with those charged with governance of the Company and such other entities included in the Consolidated Financial Statements of which we are the independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Consolidated Financial Statements of the current period and are therefore the key audit matters. We describe these matters in our Auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

#### Other Matters

The Consolidated Financial Statements include the Company's share (by equity method) of total comprehensive income of ₹ (158.72) Million from its one Associate for the year ended March 31, 2026 whose financial statements have been audited by other auditors whose report has been furnished to us by the Management and our opinion on the Consolidated Financial Statements to the extent they have been derived from such financial statements is based solely on the Audit Report of the other auditor. Also refer Note 28A to the Consolidated Financial Statements.

Our audit opinion is not modified in respect of this matter.

#### Report on Other Legal and Regulatory Requirements

1. As required by Section 143(3) of the Act, based on our audit and on the consideration of reports of the other auditors on separate financial statements of such associate entity as were audited by other auditors, as noted in the 'Other Matters' paragraph, we report to the extent applicable, that :
  - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid Consolidated Financial Statements.
  - b) In our opinion, proper books of account as required by law relating to preparation of the aforesaid Consolidated Financial Statements have been kept so far as it appears from our examination of those books and the reports of the other auditors.
  - c) The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss (including Other Comprehensive Income), the Consolidated Statement of Changes in Equity and the Consolidated Cash Flow Statement dealt with by this Report are in agreement with the relevant books of account maintained for the purpose of preparation of the Consolidated Financial Statements.
  - d) In our opinion, the aforesaid Consolidated Financial Statements comply with the Indian Accounting Standards specified under Section 133 of the Act, read with Companies (Indian Accounting Standards) Rules, 2015, as amended.
  - e) On the basis of the written representations received from the Directors of the Company as on March 31, 2026 taken on record by the Board of Directors of the Company and the reports of the statutory auditors of its Associate Company, none of the directors of the Company and its Associate is disqualified as on March 31, 2026 from being appointed as a Director in terms of Section 164(2) of the Act.
  - f) In the opinion of the Auditors of the Associate Company (Hikal Limited), the matter described in Emphasis of Matter above, may have an adverse effect on the functioning of the Associate's Group.
  - g) With respect to the adequacy of the internal financial controls with respect to financial reporting of the Company and its Associate and the operating effectiveness of such controls, refer to our separate Report in "Annexure A".
  - h) As required by Section 197 (16) of the Act, in our opinion and according to the information and explanations given to us and based on the reports of the other auditors on separate financial statements, the remuneration paid during the current year to its Directors by the Company and its Associate is in accordance with the

provisions of Section 197 of the Act. The remuneration paid to any Director is not in excess of the limit laid down under Section 197 of the Act.

- i) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us and based on the consideration of the reports of the other auditors on separate financial statements :
    - (i) The Consolidated Financial Statements disclose the impact, of pending litigations as at March 31, 2026 on the consolidated financial position of the Company and Refer Note 28A to the Consolidated Financial Statements.
    - (ii) The Company and its Associates did not have any long-term contracts including derivative contracts as at March 31, 2026.
    - (iii) There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company, and its Associate during the year ended March 31, 2026.
    - (iv) (a) The respective management of the Company and its Associate which are companies incorporated in India, whose financial statements have been audited under the Act, have represented to us that and based on the consideration of the reports of the other auditors on separate financial statements of the Associates, as noted in the 'Other Matters' paragraph, we note that, to the best of knowledge and belief of respective management of such companies, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company or its Associate to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company or Associate companies ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
    - (b) The respective management of the Company and its Associate which are companies incorporated in India, whose financial statements have been audited under the Act, have represented to us that and based on the consideration of the reports of the other auditors on separate financial statements of the associates, as noted in the 'Other Matters' paragraph, we note that, to the best of knowledge and belief of respective management of such companies, no funds have been received by the Company or by any of such associate companies from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company or its Associate shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
    - (c) Based on the information and explanation given to us and audit procedures performed by us as considered reasonable and appropriate in the circumstances on the Company and by the auditors of the Associate which are companies incorporated in India whose financial statements have been audited under the Act, nothing has come to our notice that has caused us to believe that the representations made by the respective managements of such companies and as mentioned under sub-clause (iv)(a) and (iv)(b) above contain any material misstatement.
  - (v) No dividend is declared or paid by the Company during the year. Based on the report of the auditor of the Associate, the dividend declared and paid during the year by the Associate is in compliance with Section 123 of the Act.
  - (vi) Based on our examination which included test checks and that performed by the respective auditor of the Associate Company which is a company incorporated in India whose financial statements have been audited under the Act, except for the instances mentioned below, the Company and its Associate Company have used accounting software for maintaining its books of accounts which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the respective software :
    - a) In respect of Associate Company, the audit trail feature is not enabled for changes made (if any), by users with privileged / administrative access rights for the period and for direct changes to data when using certain access rights in respect of a software.  
Additionally, the audit trail has been preserved by the company as per the statutory requirements for record retention.
2. With respect to the matters specified in paragraphs 3(xxi) and 4 of the Companies (Auditor's Report) Order, 2020 (the "Order" / "CARO") issued by the Central Government in terms of Section 143(11) of the Act, to be included in the Auditor's Report, according to the information and explanations given to us and based on the CARO report issued by us for the Company and other auditors of Associate included in the Consolidated Financial Statements of the Company, to which reporting under CARO is applicable, we report that there are no qualifications or adverse remarks in these CARO reports except the following :

| Sr No | Name          | CIN                   | Nature    | Clause number of the CARO report which is Qualified or is adverse |
|-------|---------------|-----------------------|-----------|-------------------------------------------------------------------|
| 1     | Hikal Limited | L24200MH1988PTC048028 | Associate | (vii) (a)                                                         |

**For P G BHAGWAT LLP**  
**Chartered Accountants**  
**Firm Registration Number : 101118W/W100682**

**Purva Kulkarni**  
**Partner**  
**Membership Number : 138855**  
**UDIN : 26138855SWGQZ3494**

**Place : Pune**  
**Date : May 29, 2026**

#### **Annexure A to the Independent Auditor's Report**

**Referred to in paragraph 1 (g) under the heading, "Report on Other legal and Regulatory Requirements" of our report on even date :**

#### **Report on the Internal Financial Controls with reference to Consolidated Financial Statements under Clause (i) of sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")**

In conjunction with our audit of the Consolidated Financial Statements of the Company as of and for the year ended March 31, 2026, we have audited the internal financial controls with reference to the Consolidated Financial Statements of Kalyani Investment Company Limited (hereinafter referred to as the "Company") and its Associate, which are incorporated in India, as of that date.

#### **Management's Responsibility for Internal Financial Controls**

The respective management of the companies incorporated in India included in the Company and its Associate are responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the respective Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal financial controls over financial reporting issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records and the timely preparation of reliable financial information, as required under the Act.

#### **Auditors' Responsibility**

Our responsibility is to express an opinion on the internal financial controls with reference to the Consolidated Financial Statements based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal financial controls over financial reporting (the "Guidance Note") and the Standards on Auditing, to the extent applicable to an audit of internal financial controls, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to Consolidated Financial Statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the internal financial controls with reference to Consolidated Financial Statements and their operating effectiveness. Our audit of internal financial controls with reference to Consolidated Financial Statements included obtaining an understanding of internal financial with reference to Consolidated Financial Statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the Auditor's judgement, including the assessment of the risks of material misstatement of the Consolidated Financial Statements, whether due to fraud or error.

We believe that the audit evidence we have obtained, and audit evidence obtained by other auditors of the relevant associate in terms of their reports referred to in the other matter paragraph below is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls with reference to Consolidated Financial Statements.

**Meaning of Internal Financial Controls with reference to the Consolidated Financial Statements**

A company's internal financial control with reference to the Consolidated Financial Statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of Consolidated Financial Statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control with reference to the Consolidated Financial Statements those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of Consolidated Financial Statements in accordance with generally accepted accounting principles and that receipts and expenditures of the company are being made only in accordance with authorizations of management and Directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the company's assets that could have a material effect on the Consolidated Financial Statements.

**Inherent Limitations of Internal Financial Controls with reference to the Consolidated Financial Statements**

Because of the inherent limitations of internal financial controls with reference to the Consolidated Financial Statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to the Consolidated Financial Statements to future periods are subject to the risk that the internal financial control with reference to the Consolidated Financial Statements may become inadequate because of changes in conditions or that the degree of compliance with the policies or procedures may deteriorate.

**Opinion**

In our opinion and based on the audit reports of other auditors, the Company and its Associate Company have, in all material respects, adequate internal financial controls with reference to Consolidated Financial Statements and such internal financial controls with reference to Consolidated Financial Statements were operating effectively as at March 31, 2026, based on the internal control over financial reporting criteria established by the such companies considering the essential components of internal control stated in the Guidance Note on Audit of Internal financial controls over financial reporting issued by the Institute of Chartered Accountants of India.

**Other Matters**

Our aforesaid reports under Section 143(3)(i) of the Act on the adequacy and operating effectiveness of the internal financial controls with reference to Consolidated Financial Statements insofar as it relates to the Associate, is based on the corresponding Report of the Auditors of the Associate.

**For P G BHAGWAT LLP**  
**Chartered Accountants**

**Firm Registration Number : 101118W/W100682**

**Purva Kulkarni**  
**Partner**

**Membership Number : 138855**  
**UDIN : 26138855SWGQZ3494**

**Place : Pune**  
**Date : May 29, 2026**

**CONSOLIDATED BALANCE SHEET AS AT MARCH 31, 2026**

(₹ in Million)

|                                                                                        | Notes | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
|----------------------------------------------------------------------------------------|-------|-------------------------|-------------------------|
| <b>ASSETS</b>                                                                          |       |                         |                         |
| <b>Financial Assets</b>                                                                |       |                         |                         |
| (a) Cash and cash equivalents                                                          | 3     | 1.40                    | 2.06                    |
| (b) Bank balances other than (a) above                                                 | 4     | 3,099.74                | 2,462.94                |
| (c) Loans                                                                              | 5     | —                       | —                       |
| (d) Investments                                                                        | 6     | 118,554.61              | 87,750.97               |
| (e) Investments accounted using Equity method                                          | 6     | 2,681.93                | 2,881.21                |
| (f) Other financial assets                                                             | 7a    | 4.74                    | 0.50                    |
| Total                                                                                  |       | <b>124,342.42</b>       | <b>93,097.68</b>        |
| <b>Non-Financial Assets</b>                                                            |       |                         |                         |
| (a) Property, Plant and Equipment                                                      | 8     | 0.52                    | 0.52                    |
| (b) Other non financial assets                                                         | 7b    | —                       | 0.14                    |
| (c) Assets for current tax                                                             | 9     | —                       | —                       |
| Total                                                                                  |       | <b>0.52</b>             | <b>0.66</b>             |
| <b>Total Assets</b>                                                                    |       | <b>124,342.94</b>       | <b>93,098.34</b>        |
| <b>LIABILITIES AND EQUITY</b>                                                          |       |                         |                         |
| <b>Liabilities</b>                                                                     |       |                         |                         |
| <b>Financial Liabilities</b>                                                           |       |                         |                         |
| (a) Trade payables                                                                     | 10    | —                       | —                       |
| Total outstanding dues of micro enterprises and small enterprises                      |       | 0.14                    | 0.22                    |
| Total outstanding dues of creditors other than micro enterprises and small enterprises |       | 0.56                    | 2.54                    |
| (b) Other financial liabilities                                                        | 11    | 24.69                   | 21.18                   |
| Total                                                                                  |       | <b>25.39</b>            | <b>23.94</b>            |
| <b>Non-Financial Liabilities</b>                                                       |       |                         |                         |
| (a) Provisions                                                                         | 12    | —                       | —                       |
| (b) Income tax liabilities (Net)                                                       | 13    | 5.15                    | 0.22                    |
| (c) Deferred tax liabilities (Net)                                                     | 14    | 10,398.74               | 5,911.24                |
| (d) Other non-financial liabilities                                                    | 15    | 0.34                    | 4.32                    |
| Total                                                                                  |       | <b>10,404.23</b>        | <b>5,915.78</b>         |
| <b>Equity</b>                                                                          |       |                         |                         |
| (a) Share capital                                                                      | 16    | 43.65                   | 43.65                   |
| (b) Other equity                                                                       |       | —                       | —                       |
| (i) Reserves & Surplus                                                                 | 17    | 113,869.66              | 87,114.97               |
| Total                                                                                  |       | <b>113,913.31</b>       | <b>87,158.62</b>        |
| <b>Total Liabilities and Equity</b>                                                    |       | <b>124,342.94</b>       | <b>93,098.34</b>        |

Material accounting policies 1

Significant accounting judgements, estimates and assumptions 2

The notes referred to above form an integral part of these consolidated financial statements

**As per our attached Report of even date****For P G Bhagwat LLP****Chartered Accountants****Firm Registration No.101118W/W100682****On behalf of the Board of Directors****Purva Kulkarni****Partner****Membership No.138855****Nihal Gupta****Company Secretary****Membership No.A72038****Anurag Jain****Chief Executive Officer****& Chief Financial Officer****Amit B. Kalyani****Chairman****DIN : 00089430****R. K. Goyal****Director****DIN : 03050193****Place : Pune****Date : May 29, 2026****Place : Pune****Date : May 29, 2026**

**CONSOLIDATED STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED MARCH 31, 2026**

(₹ in Million)

|                                                                                      | Notes | Year Ended<br>March 31, 2026 | Year Ended<br>March 31, 2025 |
|--------------------------------------------------------------------------------------|-------|------------------------------|------------------------------|
| <b>Revenue from Operations</b>                                                       |       |                              |                              |
| (a) Dividend income                                                                  | 18    | 564.39                       | 597.59                       |
| (b) Interest on fixed deposit                                                        | 18    | 194.65                       | 159.73                       |
| (c) Net gain / (loss) on fair value changes                                          | 19    | 21.50                        | 24.88                        |
|                                                                                      |       | <u>780.54</u>                | <u>782.20</u>                |
| Other Income                                                                         | 20    | —                            | —                            |
| <b>Total Income</b>                                                                  |       | <b>780.54</b>                | <b>782.20</b>                |
| <b>Expenses</b>                                                                      |       |                              |                              |
| (a) Employee benefits expense                                                        | 21    | 6.15                         | 4.94                         |
| (b) Depreciation and amortization expense                                            | 22    | —                            | 0.87                         |
| (c) Other expenses                                                                   | 23    | 132.59                       | 86.18                        |
| <b>Total expenses</b>                                                                |       | <b>138.74</b>                | <b>91.99</b>                 |
| <b>Profit before tax</b>                                                             |       | <b>641.80</b>                | <b>690.21</b>                |
| Share in profit after tax of associate accounted for using equity method             |       | (153.08)                     | 284.75                       |
| <b>Profit before exceptional items and tax</b>                                       |       | <b>488.72</b>                | <b>974.96</b>                |
| Exceptional items                                                                    |       | —                            | —                            |
| <b>Profit before tax</b>                                                             |       | <b>488.72</b>                | <b>974.96</b>                |
| Tax expense                                                                          | 24    |                              |                              |
| Current tax                                                                          |       | 167.50                       | 193.45                       |
| Deferred tax expense                                                                 |       | (43.83)                      | 65.57                        |
| Taxation in respect of earlier years                                                 |       | (2.64)                       | 0.50                         |
| <b>Total Tax expense</b>                                                             |       | <b>121.03</b>                | <b>259.52</b>                |
| <b>Profit for the year</b>                                                           |       | <b>367.69</b>                | <b>715.44</b>                |
| <b>Other comprehensive income, net of income tax</b>                                 |       |                              |                              |
| Items that will not be reclassified to profit or loss                                |       |                              |                              |
| - Changes in fair value of FVTOCI equity investment                                  |       | 30,925.92                    | 4,530.51                     |
| - Tax on above                                                                       |       | (4,533.23)                   | (1,128.96)                   |
| - Share of other comprehensive income of associate accounted for using equity method |       | (5.63)                       | (3.29)                       |
| <b>Total other comprehensive income</b>                                              |       | <b>26,387.06</b>             | <b>3,398.26</b>              |
| <b>Total comprehensive income</b>                                                    |       | <b>26,754.75</b>             | <b>4,113.70</b>              |
| Earnings per share (of ₹ 10/- each) :                                                | 25    |                              |                              |
| Basic & Diluted                                                                      |       | 84.23                        | 163.89                       |
| Material accounting policies                                                         | 1     |                              |                              |
| Significant accounting judgements, estimates and assumptions                         | 2     |                              |                              |

The notes referred to above form an integral part of these consolidated financial statements

**As per our attached Report of even date**

**For P G Bhagwat LLP**  
**Chartered Accountants**  
**Firm Registration No.101118W/W100682**

**On behalf of the Board of Directors**

**Purva Kulkarni**  
**Partner**  
**Membership No.138855**

**Nihal Gupta**  
**Company Secretary**  
**Membership No.A72038**

**Anurag Jain**  
**Chief Executive Officer**  
**& Chief Financial Officer**

**Amit B. Kalyani** **R. K. Goyal**  
**Chairman** **Director**  
**DIN : 00089430** **DIN : 03050193**

**Place : Pune**  
**Date : May 29, 2026**

**Place : Pune**  
**Date : May 29, 2026**

**CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED MARCH 31, 2026****A. Equity Share Capital**

(₹ in Million)

| Particulars                     | Notes | No. of shares    | Amount       |
|---------------------------------|-------|------------------|--------------|
| <b>As at April 1, 2024</b>      | 16    | <b>4,365,306</b> | <b>43.65</b> |
| Changes in equity share capital |       | —                | —            |
| <b>As at March 31, 2025</b>     | 16    | <b>4,365,306</b> | <b>43.65</b> |
| Changes in equity share capital |       | —                | —            |
| <b>As at March 31, 2026</b>     | 16    | <b>4,365,306</b> | <b>43.65</b> |

**B. Other Equity**

(₹ in Million)

| Particulars                                                                | Notes | Reserves and Surplus |                 |                        |                            | Other Reserve                    | Total            |
|----------------------------------------------------------------------------|-------|----------------------|-----------------|------------------------|----------------------------|----------------------------------|------------------|
|                                                                            |       | Retained Earnings    | General Reserve | Statutory Reserve Fund | Capital Redemption Reserve | FVTOCI Equity Investment Reserve |                  |
| <b>As at April 1, 2024</b>                                                 | 17    | <b>3,974.48</b>      | <b>2,146.65</b> | <b>643.24</b>          | <b>576.00</b>              | <b>75,660.90</b>                 | <b>83,001.27</b> |
| Profit for the year                                                        |       | 715.44               | —               | —                      | —                          | —                                | 715.44           |
| Other Comprehensive Income (net of tax) :                                  |       |                      |                 |                        |                            |                                  |                  |
| Changes in fair value of equity instruments                                |       | —                    | —               | —                      | —                          | 3,401.55                         | 3,401.55         |
| Other Comprehensive income of associates accounted for using Equity Method |       | (3.29)               | —               | —                      | —                          | —                                | (3.29)           |
| <b>Total Comprehensive Income for the year</b>                             |       | <b>712.15</b>        | <b>—</b>        | <b>—</b>               | <b>—</b>                   | <b>3,401.55</b>                  | <b>4,113.70</b>  |
| Transferred to Statutory Reserve Fund during the year                      | 17    | (107.42)             | —               | 107.42                 | —                          | —                                | —                |
| <b>As at March 31, 2025</b>                                                |       | <b>4,579.21</b>      | <b>2,146.65</b> | <b>750.66</b>          | <b>576.00</b>              | <b>79,062.45</b>                 | <b>87,114.97</b> |

(₹ in Million)

| Particulars                                                                | Notes | Reserves and Surplus |                 |                        |                            | Other Reserve                    | Total             |
|----------------------------------------------------------------------------|-------|----------------------|-----------------|------------------------|----------------------------|----------------------------------|-------------------|
|                                                                            |       | Retained Earnings    | General Reserve | Statutory Reserve Fund | Capital Redemption Reserve | FVTOCI Equity Investment Reserve |                   |
| <b>As at April 1, 2025</b>                                                 | 17    | <b>4,579.21</b>      | <b>2,146.65</b> | <b>750.66</b>          | <b>576.00</b>              | <b>79,062.45</b>                 | <b>87,114.97</b>  |
| Profit for the year                                                        |       | 367.69               | —               | —                      | —                          | —                                | 367.69            |
| Other Comprehensive Income (net of tax) :                                  |       |                      |                 |                        |                            |                                  |                   |
| Changes in fair value of equity instruments                                |       | —                    | —               | —                      | —                          | 26,392.69                        | 26,392.69         |
| Other Comprehensive income of associates accounted for using Equity Method |       | (5.63)               | —               | —                      | —                          | —                                | (5.63)            |
| <b>Total Comprehensive Income for the year</b>                             |       | <b>362.06</b>        | <b>—</b>        | <b>—</b>               | <b>—</b>                   | <b>26,392.69</b>                 | <b>26,754.72</b>  |
| Transferred to Statutory Reserve Fund during the year                      | 17    | (73.54)              | —               | 73.54                  | —                          | —                                | —                 |
| <b>As at March 31, 2026</b>                                                |       | <b>4,867.72</b>      | <b>2,146.65</b> | <b>824.20</b>          | <b>576.00</b>              | <b>105,455.14</b>                | <b>113,869.70</b> |

Material accounting policies 1

Significant accounting judgements, estimates and assumptions 2

The notes referred to above form an integral part of these consolidated financial statements

**As per our attached Report of even date****For P G Bhagwat LLP****Chartered Accountants****Firm Registration No.101118W/W100682****On behalf of the Board of Directors****Purva Kulkarni****Partner****Membership No.138855****Nihal Gupta****Company Secretary****Membership No.A72038****Anurag Jain****Chief Executive Officer****& Chief Financial Officer****Amit B. Kalyani****Chairman****DIN : 00089430****R. K. Goyal****Director****DIN : 03050193****Place : Pune****Date : May 29, 2026****Place : Pune****Date : May 29, 2026**

**CONSOLIDATED STATEMENT OF CASH FLOW FOR THE YEAR ENDED MARCH 31, 2026**

(₹ in Million)

|                                                                              | Year ended<br>March 31, 2026 | Year ended<br>March 31, 2025 |
|------------------------------------------------------------------------------|------------------------------|------------------------------|
| <b>A) Cash Flows from Operating Activities</b>                               |                              |                              |
| Profit before income tax                                                     | 488.72                       | 974.96                       |
| Adjustments to reconcile profit before tax to net cash flows                 |                              |                              |
| Depreciation and amortization                                                | —                            | 0.87                         |
| Profit on sale of investments                                                | (4.22)                       | (2.21)                       |
| Net gain / (loss) on fair value changes                                      | (17.28)                      | (22.67)                      |
| Provision no longer required                                                 | —                            | —                            |
| Share of net (Profit) / Loss of associate                                    | 153.08                       | (284.75)                     |
| Cash Generated from Operations before working capital changes                | 620.30                       | 666.20                       |
| Adjustments for changes in working capital                                   |                              |                              |
| Increase / (Decrease) in provisions                                          | —                            | (0.04)                       |
| Increase / (Decrease) in trade payables                                      | (2.05)                       | 1.74                         |
| Increase / (Decrease) in other financial liabilities                         | 3.52                         | 0.84                         |
| Increase / (Decrease) in other non financial liabilities                     | (3.98)                       | 0.64                         |
| (Increase) / Decrease in other non financial assets                          | 0.14                         | (0.08)                       |
| (Increase) / Decrease in other financial assets                              | (636.80)                     | (638.36)                     |
| <b>Cash generated from Operations</b>                                        | <b>(18.87)</b>               | <b>30.94</b>                 |
| Income taxes paid (net of refunds)                                           | (159.95)                     | (192.37)                     |
| <b>Net Cash from Operating Activities</b>                                    | <b>(178.82)</b>              | <b>(161.43)</b>              |
| <b>B) Cash Flows from Investing Activities</b>                               |                              |                              |
| Proceeds from sale of Investment in Mutual Fund                              | 1,990.22                     | 381.00                       |
| Purchase of Investment in Mutual Fund                                        | (1,990.59)                   | (389.78)                     |
| Sale / (Purchase) of Investment                                              | 139.85                       | 125.00                       |
| Dividend received from associate                                             | 38.67                        | 46.40                        |
| <b>Net Cash Flows from Investing activities</b>                              | <b>178.15</b>                | <b>162.62</b>                |
| <b>C) Cash Flows from Financing Activities</b>                               |                              |                              |
| <b>Net Cash Flows from Financing Activities</b>                              | <b>—</b>                     | <b>—</b>                     |
| <b>Net increase / (decrease) in cash and cash equivalents</b>                | <b>(0.67)</b>                | <b>1.19</b>                  |
| <b>Cash and cash equivalents at the beginning of the year (refer Note 3)</b> | <b>2.07</b>                  | <b>0.87</b>                  |
| <b>Cash and cash equivalents at the end of the year (refer Note 3)</b>       | <b>1.40</b>                  | <b>2.06</b>                  |

This statement has been prepared under the indirect method as set out in Ind-As 7 - Statement of Cash Flows.

Material accounting policies 1

Significant accounting judgements, estimates and assumptions 2

The notes referred to above form an integral part of these consolidated financial statements

**As per our attached Report of even date****For P G Bhagwat LLP****Chartered Accountants****Firm Registration No.101118W/W100682****On behalf of the Board of Directors****Purva Kulkarni****Partner****Membership No.138855****Nihal Gupta****Company Secretary****Membership No.A72038****Anurag Jain****Chief Executive Officer****& Chief Financial Officer****Amit B. Kalyani****Chairman****DIN : 00089430****R. K. Goyal****Director****DIN : 03050193****Place : Pune****Date : May 29, 2026****Place : Pune****Date : May 29, 2026**

**NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS**

(All amounts are in Rupees Million, except per share data and unless stated otherwise)

**Background**

Kalyani Investment Company Limited ("the Company") is a public limited company domiciled in India and incorporated in June, 2009 under the provisions of Companies Act, 1956. The equity shares of the Company are listed on two recognized stock exchanges in India i.e. BSE Limited (BSE) and National Stock Exchange of India Limited (NSE). The Company is primarily engaged in the business of making investments in group companies. The registered office of the Company is located at Mundhwa, Pune - 411 036. The CIN of the Company is L65993PN2009PLC134196. The Company and its associates are together referred to as the 'Group'.

These consolidated financial statements for the year ended March 31, 2026 were approved by the Board of Directors and authorized for issue on May 29, 2026.

**1. Material Accounting Policies**

This note provides a list of the material accounting policies adopted in the preparation of these consolidated financial statements. These policies have been consistently applied to all the years presented, unless otherwise stated.

**(a) Basis of preparation****(i) Compliance with Ind AS**

These consolidated financial statements of the Group have been prepared in accordance with Indian Accounting Standards (Ind AS) notified under the Companies (Indian Accounting Standards) Rules, 2015 as amended from time to time.

**(ii) Historical cost convention**

The consolidated financial statements have been prepared on a historical cost basis, except for the following :

- Certain financial assets and liabilities that are measured at fair value.
- Defined benefit plans - plan assets measured at fair value.

**(iii) Current versus non-current classification**

The Group presents assets and liabilities in the Balance Sheet based on current / non-current classification.

An asset is treated as current when it is :

- Expected to be realized or intended to be sold or consumed in normal operating cycle.
- Held primarily for the purpose of trading.
- Expected to be realized within twelve months after the reporting period, or
- Cash or cash equivalents unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

A liability is current when :

- It is expected to be settled in normal operating cycle.
- It is held primarily for the purpose of trading.
- It is due to be settled within twelve months after the reporting period, or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

The Group classifies all other liabilities as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities respectively.

The operating cycle is the time between the acquisition of assets for processing and their realization in cash and cash equivalents. The Group has identified twelve months as its operating cycle.

**(iv) Principles of consolidation and equity accounting**

- Associates

Associates are all entities over which the group has significant influence but not control or joint control. This is generally the case where the group holds between 20% and 50% of the voting rights. Investments in associates are accounted for using the equity method of accounting, after initially being recognized at cost.

- Equity method

Under the equity method of accounting, the investments are initially recognized at cost and adjusted thereafter to recognize the Group's share of the post-acquisition profits or losses of the investee in profit and loss and the Group's share of other comprehensive income of the investee in other comprehensive income. Dividends received or receivable from associates and joint ventures are recognized as a reduction in the carrying amount of the investment.

When the Group's share of losses in an equity accounted investment equals or exceeds its interest in the entity, including any other unsecured long-term receivables, the group does not recognize further losses, unless it has incurred obligations or made payments on behalf of the other entity.

Unrealized gains on transactions between the Group and its associates and joint ventures are eliminated to the extent of the group's interest in these entities. Unrealized losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of equity accounted investees have been changed where necessary to ensure consistency with the policies adopted by the Group.

The Group has adopted not to recognize the effects of the transactions recorded in equity of associate outside the statement of profit or loss and other comprehensive income of the associate.

**(b) Interest Income**

Interest income from debt instruments is recognized when it is probable that the economic benefits will flow to the Group and the amount of income can be measured reliably. Interest income is accrued on a timely basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition.

**(c) Dividends**

Dividends are recognized in profit or loss only when the right to receive payment is established, it is probable that the economic benefits associated with the dividend will flow to the Group and the amount of the dividend can be measured reliably.

**NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS (Continued) :****(d) Taxes****Current tax**

Current tax is the amount of tax payable based on the taxable profit for the year as determined in accordance with the applicable tax rates and the provisions of the Income tax Act, 1961. The management periodically evaluates positions taken in returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to tax authorities.

**Deferred Tax**

Deferred tax is provided using the balance sheet approach on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

Deferred tax liabilities are recognized for all taxable temporary differences, except :

- When the deferred tax liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and at the time of the transaction, affects neither the accounting profit nor taxable profit or loss.
- In respect of taxable temporary differences associated with investments in associates when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognized for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognized to the extent that it is probable that taxable profit will be available against which the deductible temporary differences and the carry forward of unused tax credits and unused tax losses can be utilized, except :

- When the deferred tax asset relating to the deductible temporary differences arises from the initial recognition of an asset or liability in a transaction that is not a business combination and at the time of the transaction, affects neither the accounting profit nor taxable profit or loss.
- In respect of deductible temporary differences associated with investments in associates deferred tax assets are recognized only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilized.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized. Unrecognized deferred tax assets are re-assessed at each reporting date and are recognized to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Current and deferred taxes are recognized in the statement of profit and loss, except to the extent that it relates to items recognized in other comprehensive income or directly in equity.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

**(e) Cash and cash equivalents**

Cash and cash equivalents in the balance sheet comprise cash at banks and on hand and short-term deposits with an original maturity of three months or less, which are subject to an insignificant risk of changes in value.

For the purpose of the statement of cash flows, cash and cash equivalents consists of cash and short-term deposits, as defined above, net of outstanding bank overdrafts and cash credit facilities as they are considered an integral part of the Group's cash management.

**(f) Fair value measurement**

The Group measures financial instruments at fair value on initial recognition.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either :

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible by the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the consolidated financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level inputs that is significant to the fair value measurement as a whole :

- Level 1 - Quoted ( unadjusted ) market prices in active markets for identical assets and liabilities.
- Level 2 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.
- Level 3 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is un-observable.

For assets and liabilities that are recognized in the consolidated financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by re-assessing categorization at the end of each reporting period.

External valuers are involved for valuation of significant assets, such as unquoted financial assets. Involvement of external valuers is decided upon annually by the management. Selection criteria include market knowledge, reputation, independence and whether professional standards are maintained. The management decides, after discussions with the Company's external valuers, which valuation techniques and inputs to use for each case.

For the purpose of fair value disclosures, the Group has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

**NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS (Continued) :****(g) Financial instruments**

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

**(h) Financial assets****Initial recognition and measurement**

All financial assets are recognized initially at fair value plus, in the case of financial assets not recorded at fair value through profit or loss, transaction costs that are attributable to the acquisition of the financial asset.

**Subsequent measurement**

For purposes of subsequent measurement, financial assets are classified in three categories :

- Financial assets at amortized cost
- Financial assets at fair value through other comprehensive income (FVTOCI)
- Financial assets at fair value through profit or loss (FVTPL)

**Financial assets at amortized cost**

A financial asset is measured at amortized cost if both following conditions are met :

- The financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows, and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortized cost using the effective interest rate (EIR) method. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortization is included in other income in the statement of profit and loss. The losses arising from impairment are recognized in the statement of profit and loss.

**Financial assets at fair value through other comprehensive income**

A financial asset is measured at fair value through other comprehensive income if both of the following criteria are met :

- The financial asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling the financial assets, and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

After initial measurement, such financial assets, until they are de-recognized or reclassified, are subsequently measured at fair value and recognized in other comprehensive income except for interest income, gain / loss on impairment, gain / loss on foreign exchange which is recognized in the statement of profit and loss.

**Financial assets at fair value through profit or loss**

A financial asset is measured at fair value through profit or loss unless it is measured at amortized cost or at fair value through other comprehensive income.

In addition, the Group may elect to classify a financial asset, which otherwise meets amortized cost or fair value through other comprehensive income criteria, as at fair value through profit or loss. However, such election is allowed only if doing so reduces or eliminates a measurement or recognition inconsistency (referred to as 'accounting mismatch'). After initial measurement, such financial assets are subsequently measured at fair value in the statement of profit and loss.

**De-recognition of financial assets**

A financial asset is de-recognized when :

- The contractual rights to receive cash flows from the financial asset have expired, or
- The Group has transferred its contractual rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a pass-through arrangement and either :
  - (a) The Group has transferred substantially all the risks and rewards of the asset or
  - (b) The Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

**Impairment of financial assets**

In accordance with Ind AS 109, the Group applies expected credit loss (ECL) model for measurement and recognition of impairment loss on the following financial assets and credit risk exposure :

- Financial assets that are debt instruments and are measured at amortized cost e.g. loans, debt-securities, deposits, trade receivables and bank balance.
- Financial assets that are debt instruments and are measured as at FVTOCI.

The Group follows 'simplified approach' for recognition of impairment loss allowance on trade receivables.

The application of simplified approach does not require the Group to track changes in credit risk. Rather, it recognizes impairment loss allowance based on lifetime ECLs at each reporting date, right from its initial recognition.

For recognition of impairment loss on other financial assets and risk exposure, the Group determines that whether there has been a significant increase in the credit risk since initial recognition. If credit risk has not increased significantly, 12 month ECL is used to provide for impairment loss. However, if credit risk has increased significantly, lifetime ECL is used. If, in a subsequent period, credit quality of the instrument improves such that there is no longer a significant increase in credit risk since initial recognition, then the entity reverts to recognizing impairment loss allowance based on 12 month ECL.

Lifetime ECL are the expected credit losses resulting from all possible default events over the expected life of a financial instrument. The 12 month ECL is a portion of the lifetime ECL which results from default events on a financial instrument that are possible within 12 months after the reporting date.

ECL is the difference between all contractual cash flows that are due to the Group in accordance with the contract and all the cash flows that the Group expects to receive (i.e., all cash shortfalls), discounted at the original EIR. When estimating the cash flows, an entity is required to consider :

- All contractual terms of the financial instrument (including prepayment, extension, call and similar options) over the expected life of the financial instrument. However, in rare cases when the expected life of the financial instrument cannot be estimated reliably, then the Group is required to use the remaining contractual term of the financial instrument.
- Cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

**NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS (Continued) :**

ECL impairment loss allowance (or reversal) recognized during the period is recognized as income / expense in the statement of profit and loss. This amount is reflected under the head "Other Expenses" in the statement of profit and loss.

The Balance sheet presentation for various financial instruments is described below :

- Financial assets measured as at amortized cost.

ECL is presented as an allowance, i.e. as an integral part of the measurement of those assets in the balance sheet. The allowance reduces the net carrying amount. Until the asset meets write-offs criteria, the Group does not de-recognize impairment allowance from the gross carrying amount.

The Group does not have any purchased or originated credit-impaired (POCI) financial assets, i.e. financial assets which are credit impaired on purchase / origination.

**(i) De-recognition of financial liabilities**

A financial liability (or a part of a financial liability) is de-recognized from its balance sheet when and only when it is extinguished i.e. when the obligation specified in the contract is discharged or cancelled or expired.

When an existing financial liability is replaced by another from the same lender on substantially different terms or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the de-recognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognized in the statement of profit and loss.

**(j) Offsetting of financial instruments**

Financial assets and liabilities are offset and the net amount is reported in the balance sheet where there is a legally enforceable right to offset the recognized amounts and there is an intention to settle on a net basis or realize the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the Group or the counterparty.

**(k) Property, plant and equipment**

Property, plant and equipment are stated at cost of acquisition or construction net of accumulated depreciation and impairment loss (if any). All directly attributable costs relating to the acquisition and installation of property, plant and equipment are capitalized. All repair and maintenance costs are recognized in statement of profit and loss during the reporting period in which they are incurred.

Subsequent costs are included in the asset's carrying amount as recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of any component accounted for a separate asset is de-recognized when replaced.

The identified components are depreciated over their useful lives, the remaining asset is depreciated over the life of the principal asset.

Depreciation on additions is provided from the beginning of the month in which the asset is put to use.

Depreciation on assets sold, discarded or demolished during the year is being provided at their respective rates on pro-rata basis up to the end of the month prior to the month in which such assets are sold, discarded or demolished.

The useful lives has been determined based on technical evaluation done by the management's expert which are higher than those specified by Schedule II to the Companies Act, 2013, in order to reflect the actual usage of the assets. The residual values are not more than 5% of the original cost of the asset.

Depreciation is charged on the basis of useful life of assets on straight line method.

An item of property, plant and equipment and any significant part initially recognized is de-recognized upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on de-recognition of the asset is included in the consolidated statement of profit and loss when the asset is de-recognized.

The residual values, useful lives, and methods of depreciation of property, plant and equipment are reviewed at each financial year.

**Transition to Ind AS**

On transition to Ind AS, the Group has elected to continue with the carrying value of all of its property, plant and equipment recognized as at April 1, 2017 measured as per the previous GAAP and use that carrying value as the deemed cost of the property, plant and equipment.

**(l) Impairment of non-financial assets**

The Group assesses, at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, the Group estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating unit's (CGU) fair value less costs of disposal and its value in use. Recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or group of assets. When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used.

Impairment losses are recognized in the statement of profit and loss.

Previously recognized impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognized. The reversal is limited so that the carrying amount of asset does not exceed its recoverable amount. Such reversal is recognized in statement of profit and loss.

**(m) Trade and other payables**

These amounts represent liabilities for goods and services provided to the Group prior to the end of financial year which are unpaid. Trade and other payables are unsecured and are presented as current liabilities unless payment is not due within operating cycle determined by the Group after the reporting period. They are recognized initially at their fair value and subsequently measured at amortized cost using the effective interest method.

**(n) Provisions and contingent liabilities**

Provisions are recognized when the Group has a present, legal or constructive obligation as a result of a past event and it is probable that an outflow of resources will be required to settle the obligation and a reliable estimate of the amount of the obligation can be made. Provisions are determined based on the best estimate required to settle the obligation at the Balance Sheet date. Provisions are reviewed at each Balance Sheet date and adjusted to reflect current best estimates.

**NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS (Continued) :**

A contingent liability is a possible obligation that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Group or a present obligation that is not recognized because it is not probable that an outflow of resources will be required to settle the obligation. A contingent liability also arises in extremely rare cases where there is a liability that cannot be recognized because it cannot be measured reliably. The Group does not recognize a contingent liability but discloses its existence in the financial statements. A disclosure for a contingent liability is made where there is a possible obligation arising out of past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group or a present obligation arising out of a past event where it is either not probable that an outflow of resources will be required to settle or a reliable estimate of the amount cannot be made.

**(o) Employee Benefits****(i) Short term Employee Benefits**

The distinction between short term and long term employee benefits is based on expected timing of settlement rather than the employee's entitlement benefits. All employee benefits payable within twelve months of rendering the service are classified as short term benefits. Such benefits include salaries, wages, bonus, short term compensated absences, awards, ex-gratia, performance pay etc. and are recognized in the period in which the employee renders the related service.

**(ii) Long term Employment Benefits**

The employee's long term compensated absences are Group's other long term benefit plans. The present value of the obligation is determined based on the actuarial valuation using the Projected Unit Credit Method as at the date of Balance sheet. In case of funded plans, the fair value of plan asset is reduced from the gross obligation, to recognize the obligation on a net basis.

In regard to other long term employment benefits, the Group recognizes the net total of service costs, net interest on the net defined benefit liability (asset) and re-measurements of the net defined benefit liability (asset) in the statement of profit and loss.

**Provident Fund**

The Group operates single plan for its employees to provide employee benefits in the nature of provident fund.

The Group pays provident fund contributions to publicly administered provident fund as per regulations. The group has no further payment obligations once the contributions have been paid. The contributions are accounted for as defined contribution plans and the contributions are recognized as employee benefit expense when they are due.

Eligible employees receive benefits from a provident fund, which is a defined benefit plan. Both the employee and the Group make monthly contributions to the provident fund plan equal to a specified percentage of the covered employee's salary.

**(iii) Termination Benefits**

Termination benefits are payable when employment is terminated by the Group before the normal retirement date or when an employee accepts voluntary redundancy in exchange for these benefits. The Group recognizes termination benefits at the earlier of the following dates : (a) when the Group can no longer withdraw the offer of those benefits; and (b) when the entity recognizes costs for a restructuring that is within the scope of Ind AS 37 and involves the payment of terminations benefits. In the case of an offer made to encourage voluntary redundancy, the termination benefits are measured based on the number of employees expected to accept the offer. Benefits falling due more than 12 months after the end of the reporting period are discounted to present value.

**(p) Paid up equity**

Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

**(q) Cash Flow statement**

Cash flows are reported using the indirect method, whereby net profit before tax is adjusted for the effects of transactions of a non cash nature and deferral or accruals of past or future cash receipts or payments. The cash flows from regular operating, investing and financing activities of the Group are segregated.

**(r) Dividend Liability**

The Group recognizes a liability to make cash or non-cash distributions to equity holders of the Group when distribution is authorized and the distribution is no longer at the discretion of the Group. As per the corporate laws in India, a distribution is authorized when it is approved by the shareholders. A corresponding amount is recognized directly in equity.

**(s) Earnings per share****(i) Basic Earnings per Share**

Basic earnings per share is calculated by dividing the net profit for the period attributable to equity shareholders by the weighted average number of equity shares outstanding during the financial year. Earnings considered in ascertaining the group's earnings per share is the net profit for the period after deducting any attributable tax thereto for the period. The weighted average number of equity shares outstanding during the period and for all periods presented is adjusted for events, such as bonus shares other than the conversion of potential equity shares that have changed the number of equity shares outstanding, without a corresponding change in resources.

**(ii) Diluted Earnings per Share**

For the purpose of calculating diluted earnings per share, the net profit or loss for the period attributable to equity shareholders and the weighted average number of shares outstanding during the period is adjusted for the effects of all dilutive potential equity shares.

**1A. Significant Accounting Policies :****(a) Segment Reporting**

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. The chief operating decision maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Board of Directors that makes strategic decisions for the group. Refer Note 34 for segment information presented.

**NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS (Continued) :****(b) Foreign currency transaction****Functional and presentation currency**

Items included in the consolidated financial statements of the Group are measured using the currency of the primary economic environment in which the entity operates (‘the functional currency’). The consolidated financial statements are presented in Indian rupee (INR), which is the Group’s functional and presentation currency.

**Initial Recognition**

Foreign currency transactions are recorded in Indian currency, by applying the exchange rate between the Indian currency and the foreign currency at the date of transaction.

**Conversion**

Monetary items, designated in foreign currencies are revalued at the rate prevailing on the date of Balance Sheet.

**Exchange Differences**

Exchange differences arising on the settlement and conversion of foreign currency transactions are recognized as income or as expenses in the year in which they arise, except in cases where they relate to the acquisition of qualifying assets, in which cases they were adjusted in the cost of the corresponding asset.

**(c) Leases**

The determination of whether a contract is (or contains) a lease is based on the substance of the contract at the inception of the lease. The contract is or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

**Group as a Lessee**

At the commencement date, a lessee shall recognize a right-of-use asset and a lease liability. A lessee shall measure the lease liability at the present value of the lease payments that are not paid at that date. The lease payments shall be discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the lessee shall use the lessee’s incremental borrowing rate.

The Group uses the practical expedient to apply the requirements of Ind AS 116 to a portfolio of leases with similar characteristics if the effects on the financial statements of applying to the portfolio does not differ materially from applying the requirement to the individual leases within that portfolio.

However, when the lessee and the lessor each have the right to terminate the lease without permission from the other party with no more than an insignificant penalty the Group considers that lease to be no longer enforceable. Also according to Ind AS 116, for leases with a lease term of 12 months or less (short-term leases) and for leases for which the underlying asset is of low value, the lessee is not required to recognize right-of-use asset and a lease liability. The Group applies both recognition exemptions.

**Right-of-use asset**

Right-of-use assets, which are included under property, plant and equipment, are measured at cost less any accumulated depreciation and if necessary, any accumulated impairment. The cost of a right-of-use asset comprises the present value of the outstanding lease payments plus any lease payments made at or before the commencement date less any lease incentives received, any initial direct costs and an estimate of costs to be incurred in dismantling or removing the underlying asset. In this context, the Group also applies the practical expedient that the payments for non-lease components are generally recognized as lease payments.

If the lease transfers ownership of the underlying asset to the lessee at the end of the lease term or if the cost of the right-of-use asset reflects that the lessee will exercise a purchase option, the right-of-use asset is depreciated to the end of the useful life of the underlying asset. Otherwise, the right-of-use asset is depreciated to the end of the lease term.

**Lease liability**

Lease liabilities, which are assigned to financing liabilities, are measured initially at the present value of the lease payments. Subsequent measurement of a lease liability includes the increase of the carrying amount to reflect interest on the lease liability and reducing the carrying amount to reflect the lease payments made.

**Lease modification**

For a lease modification that is not accounted for as a separate lease, the company accounts for the re-measurement of the lease liability by making a corresponding adjustment to the right-of-use asset.

**Company as Lessor**

A lessor shall classify each of its leases as either an operating lease or a finance lease. A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership of an underlying asset. A lease is classified as an operating lease if it does not transfer substantially all the risks and rewards incidental to ownership of an underlying asset.

Amounts due from lessees under finance leases are recorded as receivables at the group net investment in the leases. Finance lease income is allocated to accounting periods to reflect a constant periodic rate of return on the net investment outstanding in respect of the lease.

Where the Company is a lessor under an operating lease, the asset is capitalized within property, plant and equipment and depreciated over its useful economic life. However, if there is no reasonable certainty that the company will obtain possession of the asset upon end of the lease term, the asset is depreciated over the shorter of the estimated useful life of the asset and the lease term.

Rental income from operating lease is recognized on a straight-line basis over the term of the relevant lease unless the payments to the lessor are structured to increase in line with expected general inflation to compensate for the lessor’s expected inflationary cost increases or another systematic basis is available. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognized over the lease term on the same basis as rental income. Contingent rents are recognized as revenue in the period in which they are earned.

Effective April 1, 2019, the group adopted Ind AS 116 “Leases” for the first time, using the modified retrospective transition method, applied to lease contracts that are ongoing as at April 1, 2019.

**(d) Rounding of amounts**

All amounts disclosed in these consolidated financial statements and notes have been rounded off to the nearest Million as per the requirement of Schedule III, unless otherwise stated.

**2. Significant accounting judgements, estimates and assumptions**

The preparation of the Group’s consolidated financial statements requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities and the accompanying disclosures and the disclosure of contingent liabilities. This note provides an overview of the areas that involve a higher degree of judgments or complexities and of items which are more likely to be materially adjusted due to estimates and assumptions turning out to be different than those originally assessed. Detailed information about each of these judgments, estimates and assumptions is mentioned below.

**NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS (Continued) :**

Judgments, estimates and assumptions are continually evaluated. They are based on historical experience and other factors, including expectations of future events that may have a financial impact on the Group and that are believed to be reasonable under the circumstances.

**Estimates and assumptions**

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Group based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising that are beyond the control of the Group. Such changes are reflected in the assumptions when they occur.

**1. Defined benefit plans**

The cost of the defined benefit plan and other post-employment benefits and the present value of such obligation are determined using actuarial valuations. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, future salary increases and mortality rates. Due to the complexities involved in the valuation and its long-term nature, a defined benefit obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date. The parameter most subject to change is the discount rate. In determining the appropriate discount rate for plans operated in India, the management considers the interest rates of government bonds in currencies consistent with the currencies of the post-employment benefit obligation. The mortality rate is based on Indian Assured Lives Mortality (2012-14) Ultimate. Those mortality tables tend to change only at interval in response to demographic changes. Future salary increases and benefit increases are based on expected future inflation rates. Further details about employee benefit obligations are given in Note 27.

**2. Fair value measurement of unquoted financial instruments**

When the fair values of financial assets and financial liabilities recorded in the balance sheet cannot be measured based on quoted prices in active markets, their fair value is measured using valuation techniques including the DCF model. The inputs to these models are taken from observable markets where possible, but where this is not feasible, a degree of judgement is required in establishing fair values. Judgements include considerations of inputs such as liquidity risk, credit risk and volatility. Changes in assumptions about these factors could affect the reported fair value of financial instruments. See Note 30 for further disclosures.

**NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS (Continued) :****NOTE 3 : CASH AND CASH EQUIVALENTS**

(₹ in Million)

| Particulars         | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
|---------------------|-------------------------|-------------------------|
| Balances with Banks |                         |                         |
| In current accounts | 1.40                    | 2.06                    |
| <b>Total</b>        | <b>1.40</b>             | <b>2.06</b>             |

The Company has not traded or invested in Crypto currency or Virtual Currency during the financial year.

**NOTE 4 : BANK BALANCES OTHER THAN CASH AND CASH EQUIVALENTS**

(₹ in Million)

| Particulars                                                    | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
|----------------------------------------------------------------|-------------------------|-------------------------|
| Term deposits with original maturity of more than three months | 3,099.74                | 2,462.94                |
| <b>Total</b>                                                   | <b>3,099.74</b>         | <b>2,462.94</b>         |

**NOTE 5 : LOANS**

(₹ in Million)

| Particulars                             | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
|-----------------------------------------|-------------------------|-------------------------|
| <b>(A) Loans</b>                        |                         |                         |
| (i) Intercompany deposit                | 50.00                   | 50.00                   |
| (ii) Other receivable                   | —                       | —                       |
| Total (A) - Gross                       | 50.00                   | 50.00                   |
| Less : impairment loss allowance        | (50.00)                 | (50.00)                 |
| Total (A) - Net                         | —                       | —                       |
| <b>(B)</b>                              |                         |                         |
| Secured                                 | —                       | —                       |
| Unsecured                               | 50.00                   | 50.00                   |
| Total (B) - Gross                       | 50.00                   | 50.00                   |
| Less : impairment loss allowance        | (50.00)                 | (50.00)                 |
| Total (B) - Net                         | —                       | —                       |
| <b>Total (C) - Gross Loans in India</b> | <b>50.00</b>            | <b>50.00</b>            |
| Less : Impairment loss allowance        | (50.00)                 | (50.00)                 |
| Total (C) - Net                         | —                       | —                       |

Details of loans or advances in the nature of loans are granted to Promoters, Directors, KMPs and the related parties that are repayable on demand or without any terms or period of repayment:

(₹ in Million)

|                                  | As at March 31, 2026                                        |                                                                 | As at March 31, 2025                                        |                                                                 |
|----------------------------------|-------------------------------------------------------------|-----------------------------------------------------------------|-------------------------------------------------------------|-----------------------------------------------------------------|
| Type of Borrower                 | Amount of loan or advance in the nature of loan outstanding | Percentage to the total Loans & Advances in the nature of loans | Amount of loan or advance in the nature of loan outstanding | Percentage to the total Loans & Advances in the nature of loans |
| Promoters                        | —                                                           | —                                                               | —                                                           | —                                                               |
| Directors                        | —                                                           | —                                                               | —                                                           | —                                                               |
| KMPs                             | —                                                           | —                                                               | —                                                           | —                                                               |
| Related Parties (fully impaired) | 50.00                                                       | 100%                                                            | 50.00                                                       | 100%                                                            |

The Company has not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall :

- (a) Directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (Ultimate Beneficiaries). or
- (b) Provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.

## NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS (Continued) :

(₹ in Million)

| Investments                                                          | Number of Shares /<br>Debtentures / Units |            | If<br>Quoted | Face Value | As at March 31, 2026 |                                          |                              |                   | As at March 31, 2025 |                                          |                              |                  |
|----------------------------------------------------------------------|-------------------------------------------|------------|--------------|------------|----------------------|------------------------------------------|------------------------------|-------------------|----------------------|------------------------------------------|------------------------------|------------------|
|                                                                      |                                           |            |              |            | At Cost              | At fair value                            |                              | Total             | At Cost              | At fair value                            |                              | Total            |
|                                                                      |                                           |            |              |            |                      | Through other<br>comprehensive<br>income | Through<br>profit or<br>loss |                   |                      | Through other<br>comprehensive<br>income | Through<br>profit or<br>loss |                  |
| <b>Mutual Funds</b>                                                  |                                           |            |              |            |                      |                                          |                              |                   |                      |                                          |                              |                  |
| ABSL Liquid Fund - Growth                                            | 33,535                                    | —          |              | 100        | —                    | —                                        | 14.73                        | 14.73             | —                    | —                                        | —                            | —                |
| ABSL Money Manager Fund - Growth                                     | 324                                       | 51,932     |              | 100        | —                    | —                                        | 0.13                         | 0.13              | —                    | —                                        | 18.85                        | 18.85            |
| Axis Mutual Fund                                                     | 6,365                                     | —          |              | 1,000      | —                    | —                                        | 9.04                         | 9.04              | —                    | —                                        | —                            | —                |
| <b>Total Mutual Funds</b>                                            |                                           |            |              |            | —                    | —                                        | <b>23.90</b>                 | <b>23.90</b>      | —                    | —                                        | <b>18.85</b>                 | <b>18.85</b>     |
| <b>Equity Shares</b>                                                 |                                           |            |              |            |                      |                                          |                              |                   |                      |                                          |                              |                  |
| Equity Shares of BF Utilities Limited                                | 6,195,046                                 | 6,195,046  | Quoted       | 5          | —                    | 2,302.70                                 | —                            | 2,302.70          | —                    | 4,656.51                                 | —                            | 4,656.51         |
| Equity Shares of Dandakaranya Investment and Trading Private Limited | 22,005                                    | 22,005     |              | 100        | —                    | 2.20                                     | —                            | 2.20              | —                    | 2.20                                     | —                            | 2.20             |
| Equity Shares of Hastinapur Investment and Trading Private Limited   | 22,005                                    | 22,005     |              | 100        | —                    | 2.20                                     | —                            | 2.20              | —                    | 2.20                                     | —                            | 2.20             |
| Equity Shares of Dronacharya Investment and Trading Private Limited  | 22,005                                    | 22,005     |              | 100        | —                    | 2.20                                     | —                            | 2.20              | —                    | 2.20                                     | —                            | 2.20             |
| Equity Shares of Campanula Investment and Finance Private Limited    | 220,000                                   | 220,000    |              | 10         | —                    | 2.20                                     | —                            | 2.20              | —                    | 2.20                                     | —                            | 2.20             |
| Equity Shares of Cornflower Investment and Finance Private Limited   | 220,000                                   | 220,000    |              | 10         | —                    | 2.20                                     | —                            | 2.20              | —                    | 2.20                                     | —                            | 2.20             |
| Equity Shares of Triumphant Special Alloys Private Limited           | 245,000                                   | 245,000    |              | 10         | —                    | 2.45                                     | —                            | 2.45              | —                    | 2.45                                     | —                            | 2.45             |
| Equity Shares of Bharat Forge Limited                                | 63,312,190                                | 63,312,190 | Quoted       | 2          | —                    | 106,022.59                               | —                            | 106,022.59        | —                    | 74,021.52                                | —                            | 74,021.52        |
| Equity Shares of KSL Holdings Private Limited                        | 5,001,000                                 | 5,001,000  |              | 10         | —                    | 7,276.46                                 | —                            | 7,276.46          | —                    | 5,966.19                                 | —                            | 5,966.19         |
| Equity Shares of Saarlaha Advanced Materials Private Limited         | 2,930,218                                 | 2,930,218  |              | 10         | —                    | 2,159.57                                 | —                            | 2,159.57          | —                    | 2,209.38                                 | —                            | 2,209.38         |
| Equity Shares of Khed Economic Infrastructure Private Limited        | 15,111,147                                | 15,111,147 |              | 10         | —                    | 439.73                                   | —                            | 439.73            | —                    | 421.60                                   | —                            | 421.60           |
| Less : Allowance for impairment loss for Equity Shares               | —                                         | —          |              | —          | —                    | (13.45)                                  | —                            | (13.45)           | —                    | (13.45)                                  | —                            | (13.45)          |
| <b>Total Equity Shares</b>                                           |                                           |            |              |            | —                    | <b>118,201.05</b>                        | —                            | <b>118,201.05</b> | —                    | <b>87,275.20</b>                         | —                            | <b>87,275.20</b> |
| <b>Investment accounted using Equity Method</b>                      |                                           |            |              |            |                      |                                          |                              |                   |                      |                                          |                              |                  |
| <b>Equity Shares in Associates</b>                                   |                                           |            |              |            |                      |                                          |                              |                   |                      |                                          |                              |                  |
| Equity Shares of Hikal Limited                                       | 38,667,375                                | 38,667,375 | Quoted       | 2          | 2,681.93             | —                                        | —                            | 2,681.93          | 2,881.21             | —                                        | —                            | 2,881.21         |
| <b>Total Equity Shares in Associate using Equity Method</b>          |                                           |            |              |            | <b>2,681.93</b>      | —                                        | —                            | <b>2,681.93</b>   | <b>2,881.21</b>      | —                                        | —                            | <b>2,881.21</b>  |

## NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS (Continued) :

## NOTE 6 : INVESTMENTS (Continued)

( ₹ in Million)

| Investments                                             | Number of Shares /<br>Debentures / Units |            | If<br>Quoted | Face<br>Value | As at March 31, 2026 |                                          |                              |            | As at March 31, 2025 |                                          |                              |           |
|---------------------------------------------------------|------------------------------------------|------------|--------------|---------------|----------------------|------------------------------------------|------------------------------|------------|----------------------|------------------------------------------|------------------------------|-----------|
|                                                         |                                          |            |              |               | At Cost              | At fair value                            |                              | Total      | At Cost              | At fair value                            |                              | Total     |
|                                                         |                                          |            |              |               |                      | Through other<br>comprehensive<br>income | Through<br>profit or<br>loss |            |                      | Through other<br>comprehensive<br>income | Through<br>profit or<br>loss |           |
| <b>Preference Shares</b>                                |                                          |            |              |               |                      |                                          |                              |            |                      |                                          |                              |           |
| Preference Shares of Baramati Speciality Steels Limited | 47,500,000                               | 47,500,000 |              | 10            | —                    | —                                        | 190.19                       | 190.19     | —                    | —                                        | 172.90                       | 172.90    |
| Preference Shares of Kalyani Technoforge Limited        | 13,200,000                               | 27,184,973 |              | 10            | —                    | —                                        | 139.47                       | 139.47     | —                    | —                                        | 284.02                       | 284.02    |
| <b>Total Preference Shares</b>                          |                                          |            |              |               | —                    | —                                        | 329.66                       | 329.66     | —                    | —                                        | 456.92                       | 456.92    |
| <b>Total (A)</b>                                        |                                          |            |              |               | 2,681.93             | 118,201.05                               | 353.56                       | 121,236.54 | 2,881.21             | 87,275.20                                | 475.77                       | 90,632.18 |
| (i) Investments outside India                           |                                          |            |              |               | —                    | —                                        | —                            | —          | —                    | —                                        | —                            | —         |
| (ii) Investments in India                               |                                          |            |              |               | 2,681.93             | 118,201.05                               | 353.56                       | 121,236.54 | 2,881.21             | 87,275.20                                | 475.77                       | 90,632.18 |
| <b>Total (B)</b>                                        |                                          |            |              |               | 2,681.93             | 118,201.05                               | 353.56                       | 121,236.54 | 2,881.21             | 87,275.20                                | 475.77                       | 90,632.18 |
| <b>Total Investments</b>                                |                                          |            |              |               | 2,681.93             | 118,201.05                               | 353.56                       | 121,236.54 | 2,881.21             | 87,275.20                                | 475.77                       | 90,632.18 |

**NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS (Continued) :****Refer notes on Investments below :**

9,400,000 - 8% Non-Cumulative Redeemable Preference Shares of ₹ 10/- each fully paid up of Baramati Speciality Steels Limited are redeemable at the end of 20 years from the date of allotment, i.e. on March 28, 2033, with an option to the said Company to redeem the said shares in one or more tranches at any time on or after September 28, 2013.

5,100,000 - 8% Non-Cumulative Redeemable Preference Shares of ₹ 10/- each fully paid up of Baramati Speciality Steels Limited are redeemable at the end of 20 years from the date of allotment, i.e. on September 28, 2033, with an option to the said Company to redeem the said shares in one or more tranches at any time on or after March 28, 2014.

13,000,000 - 8% Non-Cumulative Redeemable Preference Shares of ₹ 10/- each fully paid up of Baramati Speciality Steels Limited are redeemable at par on the expiry of 20 years from the date of allotment, i.e. on March 23, 2036, with a call / put option respectively to the said Company as well as the holders of 8% Non-Cumulative Redeemable Preference Shares, after 6 months from the date of allotment, i.e. after September 23, 2016, by giving one month's notice to the other party.

20,000,000 - 8% Non-Cumulative Redeemable Preference Shares of ₹ 10/- each fully paid up of Baramati Speciality Steels Limited are redeemable at par on the expiry of 20 years from the date of allotment, i.e. on March 23, 2037, with a call / put option respectively to the said Company as well as the holders of 8% Non-Cumulative Redeemable Preference Shares, after 6 months from the date of allotment, i.e. after September 23, 2017, by giving one month's notice to the other party.

12,500,000 - 7% Cumulative, Optionally Convertible, Non-participating Preference Shares of ₹ 10/- each, fully paid up of Kalyani Technoforge Limited allotted on December 22, 2017, carry an option to convert the entire amount in Equity Shares of Kalyani Technoforge Limited, at the option to be exercised by Kalyani Technoforge Limited. The Preference Shares which are not converted, are redeemable at the end of 7 years from the date of allotment, however Kalyani Technoforge Limited can redeem the same after completion of 5 years. The shares were redeemed during in the year 2024-25.

13,984,973 - 7% Cumulative, Optionally Convertible, Non-participating Preference Shares of ₹ 10/- each, fully paid up of Kalyani Technoforge Limited allotted on September 6, 2018 carry an option to convert the entire amount in Equity Shares of Kalyani Technoforge Limited, at the option to be exercised by Kalyani Technoforge Limited. The Preference Shares which are not converted, are redeemable at the end of 7 years from the date of allotment, however Kalyani Technoforge Limited can redeem the same after completion of 5 years. The shares were redeemed during the year.

13,200,000 - 7% Cumulative, Optionally Convertible, Non-participating Preference Shares of ₹ 10/- each, fully paid up of Kalyani Technoforge Limited allotted on September 27, 2019 carry an option to convert the entire amount in Equity Shares of Kalyani Technoforge Limited, at the option to be exercised by Kalyani Technoforge Limited. The Preference Shares which are not converted, are redeemable at the end of 7 years from the date of allotment, however Kalyani Technoforge Limited can redeem the same after completion of 5 years.

**NOTE 7A : OTHER FINANCIAL ASSETS**

(₹ in Million)

| Particulars         | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
|---------------------|-------------------------|-------------------------|
| Security deposit    | 0.50                    | 0.50                    |
| Dividend Receivable | 4.24                    | —                       |
| Total               | 4.74                    | 0.50                    |

**NOTE 7B : OTHER NON-FINANCIAL ASSETS**

(₹ in Million)

| Particulars          | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
|----------------------|-------------------------|-------------------------|
| Advance to Creditors | —                       | 0.06                    |
| Prepaid expenses     | —                       | 0.08                    |
| Total                | —                       | 0.14                    |

**NOTE 8 : PROPERTY, PLANT AND EQUIPMENT**

(₹ in Million)

| Particulars                             | Furniture and<br>Fixtures |
|-----------------------------------------|---------------------------|
| <b>Gross Block as at March 31, 2024</b> | <b>10.24</b>              |
| Additions                               | —                         |
| Disposals / Adjustments                 | —                         |
| <b>Gross Block as at March 31, 2025</b> | <b>10.24</b>              |
| Additions                               | —                         |
| Disposals / Adjustments                 | —                         |
| <b>Gross Block as at March 31, 2026</b> | <b>10.24</b>              |
| <b>Accumulated Depreciation</b>         |                           |
| <b>As at March 31, 2024</b>             | <b>8.85</b>               |
| For the year                            | 0.87                      |
| Disposals / Adjustments                 | —                         |
| <b>As at March 31, 2025</b>             | <b>9.72</b>               |
| For the year                            | —                         |
| Disposals / Adjustments                 | —                         |
| <b>As at March 31, 2026</b>             | <b>9.72</b>               |
| <b>Net Block</b>                        |                           |
| <b>As at March 31, 2025</b>             | <b>0.52</b>               |
| <b>As at March 31, 2026</b>             | <b>0.52</b>               |

## NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS (Continued) :

## NOTE 9 : ASSETS FOR CURRENT TAX

(₹ in Million)

| Particulars              | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
|--------------------------|-------------------------|-------------------------|
| Advance Income Tax (net) | —                       | —                       |
| Total                    | —                       | —                       |

## NOTE 10 : TRADE PAYABLES

(₹ in Million)

| Particulars                                                                            | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
|----------------------------------------------------------------------------------------|-------------------------|-------------------------|
| Total outstanding dues of micro enterprises and small enterprises                      | 0.14                    | 0.22                    |
| Total outstanding dues of creditors other than micro enterprises and small enterprises | 0.56                    | 2.54                    |
| Total                                                                                  | 0.70                    | 2.76                    |

(i) Trade payables are non-interest bearing and are generally settled within 30 days.

(ii) The Company has compiled this information based on the current information in its possession as at March 31, 2026

Disclosures required under the Micro, Small and Medium Enterprises Development Act, 2006 (MSMED Act) are given as follows :

(₹ in Million)

| Dues to Micro, Small and Medium Enterprises (MSMEs)                                                                                                                                                                                                            | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|-------------------------|
| Total amount dues to MSMEs as on Balance Sheet date                                                                                                                                                                                                            |                         |                         |
| - Principal amount due to MSMEs                                                                                                                                                                                                                                | 0.14                    | 0.22                    |
| - Interest on principal amount due to MSMEs                                                                                                                                                                                                                    | —                       | —                       |
| Total delayed payments to MSMEs during the year                                                                                                                                                                                                                |                         |                         |
| - Principal amount                                                                                                                                                                                                                                             | —                       | —                       |
| - Interest on Principal amount                                                                                                                                                                                                                                 | —                       | —                       |
| Total amount of interest paid to MSMEs during the year                                                                                                                                                                                                         | —                       | —                       |
| Total interest accrued and remaining unpaid at the end of the year under MSMED Act                                                                                                                                                                             | —                       | —                       |
| The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise, for the purpose of disallowance as a deductible expenditure under Section 23 | —                       | —                       |

## Trade payables ageing schedule for the year ended March 31, 2026

(₹ in Million)

| Particulars                 | Outstanding for following periods from due date of payment |           |           |                   | Total |
|-----------------------------|------------------------------------------------------------|-----------|-----------|-------------------|-------|
|                             | Less than 1 year                                           | 1-2 years | 2-3 years | More than 3 years |       |
| (i) MSME                    | 0.14                                                       | —         | —         | —                 | 0.14  |
| (ii) Others                 | 0.56                                                       | —         | —         | —                 | 0.56  |
| (iii) Disputed Dues - MSME  | —                                                          | —         | —         | —                 | —     |
| (iv) Disputed Dues - Others | —                                                          | —         | —         | —                 | —     |
| (v) Unbilled Dues           | —                                                          | —         | —         | —                 | —     |
| Total                       | 0.70                                                       | —         | —         | —                 | 0.70  |

## Trade payables ageing schedule for the year ended March 31, 2025

(₹ in Million)

| Particulars                 | Outstanding for following periods from due date of payment |           |           |                   | Total |
|-----------------------------|------------------------------------------------------------|-----------|-----------|-------------------|-------|
|                             | Less than 1 year                                           | 1-2 years | 2-3 years | More than 3 years |       |
| (i) MSME                    | 0.22                                                       | —         | —         | —                 | 0.22  |
| (ii) Others                 | 2.54                                                       | —         | —         | —                 | 2.54  |
| (iii) Disputed Dues - MSME  | —                                                          | —         | —         | —                 | —     |
| (iv) Disputed Dues - Others | —                                                          | —         | —         | —                 | —     |
| (v) Unbilled Dues           | —                                                          | —         | —         | —                 | —     |
| Total                       | 2.76                                                       | —         | —         | —                 | 2.76  |

## NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS (Continued) :

## NOTE 11 : OTHER FINANCIAL LIABILITIES

| ( ₹ in Million)      |                         |                         |
|----------------------|-------------------------|-------------------------|
| Particulars          | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
| Accrued expenses     | 24.62                   | 21.11                   |
| Payable to employees | 0.07                    | 0.07                    |
| Total                | 24.69                   | 21.18                   |

## NOTE 12 : PROVISIONS

| ( ₹ in Million)                                    |                         |                         |
|----------------------------------------------------|-------------------------|-------------------------|
| Particulars                                        | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
| Provision for employee benefits                    | —                       | —                       |
| Provision for compensated absences (refer Note 27) | —                       | —                       |
| Total                                              | —                       | —                       |

## NOTE 13 : INCOME TAX LIABILITIES, NET

| ( ₹ in Million)                               |                         |                         |
|-----------------------------------------------|-------------------------|-------------------------|
| Particulars                                   | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
| Provision for Income Tax (net of advance tax) | 5.15                    | 0.22                    |
| Total                                         | 5.15                    | 0.22                    |

## NOTE 14 : DEFERRED TAX LIABILITIES, NET

| ( ₹ in Million)                                    |                         |                         |
|----------------------------------------------------|-------------------------|-------------------------|
| Particulars                                        | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
| <b>Deferred Tax Liabilities</b>                    |                         |                         |
| Depreciation and amortization                      | (0.64)                  | (0.72)                  |
| Fair valuation of equity shares                    | 9,812.43                | 5,279.20                |
| On undistributed profits of Associate              | 655.52                  | 705.68                  |
| <b>Total Deferred tax liabilities</b>              | <b>10,467.31</b>        | <b>5,984.16</b>         |
| <b>Deferred Tax Assets</b>                         |                         |                         |
| Fair valuation of preference shares                | (68.57)                 | (72.92)                 |
| <b>Total Deferred Tax assets</b>                   | <b>(68.57)</b>          | <b>(72.92)</b>          |
| <b>Deferred Tax Liabilities / (Assets) - (net)</b> | <b>10,398.74</b>        | <b>5,911.24</b>         |

## Changes in Deferred Tax Assets / (Liabilities) in Profit and Loss [charged / (credited) during the year]

| ( ₹ in Million)                       |                         |                         |
|---------------------------------------|-------------------------|-------------------------|
| Particulars                           | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
| <b>Deferred tax assets</b>            |                         |                         |
| Disallowances                         | —                       | —                       |
| Fair valuation of preference shares   | 4.35                    | 5.70                    |
|                                       | 4.35                    | 5.70                    |
| <b>Deferred tax liabilities</b>       |                         |                         |
| Depreciation and amortization         | 0.09                    | (0.12)                  |
| On undistributed profits of Associate | (48.26)                 | 59.99                   |
|                                       | (48.17)                 | 59.87                   |
| Total                                 | (43.82)                 | 65.57                   |

## Changes in Deferred Tax Assets / (Liabilities) in Other Comprehensive Income [charged / (credited) during the year]

| ( ₹ in Million)                       |                         |                         |
|---------------------------------------|-------------------------|-------------------------|
| Particulars                           | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
| <b>Deferred tax liabilities</b>       |                         |                         |
| Fair valuation of equity shares       | 4,533.23                | 1,128.96                |
| On undistributed profits of Associate | (1.89)                  | (1.10)                  |
| Total                                 | 4,531.34                | 1,127.86                |

## NOTE 15 : OTHER NON-FINANCIAL LIABILITIES

| ( ₹ in Million)        |                         |                         |
|------------------------|-------------------------|-------------------------|
| Particulars            | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
| Statutory dues payable | 0.34                    | 4.32                    |
| Total                  | 0.34                    | 4.32                    |

## NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS (Continued) :

## NOTE 16 : SHARE CAPITAL

## (a) Authorized share capital

| Particulars                   | Equity shares | 14% Non Cumulative Redeemable Preference shares |
|-------------------------------|---------------|-------------------------------------------------|
| <b>As at March 31, 2025 :</b> |               |                                                 |
| Number of shares              | 12,000,000    | 60,000,000                                      |
| Face value per share          | 10            | 10                                              |
| Amount (₹ in Million)         | 120.00        | 600.00                                          |
| <b>As at March 31, 2026 :</b> |               |                                                 |
| Number of shares              | 12,000,000    | 60,000,000                                      |
| Face value per share          | 10            | 10                                              |
| Amount (₹ in Million)         | 120.00        | 600.00                                          |

## (b) Terms / rights attached to equity shares

The Company has only one class of issued equity shares having a par value of ₹ 10/- per share. Each holder of equity shares is entitled to one vote per share. The Company declares and pays dividend in Indian rupees. In the event of liquidation of the Company, the holders of Equity Shares will be entitled to receive surplus assets of the Company, remaining after distribution of all preferential amounts. The Board of Directors, at its meeting held on May 29, 2026 has recommended a final dividend of ₹ 10/-per equity share for the year ended March 31, 2026, subject to the approval of the shareholders at the ensuing Annual General Meeting. The total dividend proposed amounts to ₹ 43.65 Mn (Previous year : NIL)

Aggregate number of bonus shares issued, share issued for consideration other than cash and shares bought back during the period of five years immediately preceding the reporting date :

(a) The Company has not issued any shares without payment being received in cash.

(b) The Company has not issued any bonus shares.

(c) The Company has not undertaken any buyback of shares.

## (c) Issued and subscribed equity share capital

(₹ in Million)

| Particulars                     | Number of shares | Amount |
|---------------------------------|------------------|--------|
| <b>As at March 31, 2024</b>     | 4,365,306        | 43.65  |
| Changes in equity share capital | —                | —      |
| <b>As at March 31, 2025</b>     | 4,365,306        | 43.65  |
| Changes in equity share capital | —                | —      |
| <b>As at March 31, 2026</b>     | 4,365,306        | 43.65  |

## (d) Details of shareholders holding more than 5% shares in the Company

| Particulars                 | Ajinkya Investment & Trading Company | Sundaram Trading & Investment Private Limited |
|-----------------------------|--------------------------------------|-----------------------------------------------|
| <b>As at March 31, 2025</b> |                                      |                                               |
| % of holding                | 13.65%                               | 60.94%                                        |
| Number of shares            | 595,998                              | 2,660,074                                     |
| <b>As at March 31, 2026</b> |                                      |                                               |
| % of holding                | 13.65%                               | 60.94%                                        |
| Number of shares            | 595,998                              | 2,660,074                                     |

## (e) Details of Shares held by Promoter and Promoter Group

| Name of the Promoter / Promoter Group Member  | March 31, 2026   |                   | March 31, 2025   |                   | % Change during the year |
|-----------------------------------------------|------------------|-------------------|------------------|-------------------|--------------------------|
|                                               | No. of Shares    | % of total shares | No. of Shares    | % of total shares |                          |
| Mr.B.N. Kalyani (Promoter)                    | 111              | —                 | 111              | —                 | —                        |
| Mrs.Sunita B. Kalyani                         | 5,464            | 0.13              | 5,464            | 0.13              | —                        |
| Mr.Amit B. Kalyani                            | 3,119            | 0.07              | 3,119            | 0.07              | —                        |
| Mrs.Deeksha A. Kalyani                        | 50               | —                 | 50               | —                 | —                        |
| Mrs.Sugandha Hiremath & Mr.Jai Hiremath       | 779              | 0.02              | 779              | 0.02              | —                        |
| Ajinkya Investment & Trading Company          | 595,998          | 13.65             | 595,998          | 13.65             | —                        |
| Sundaram Trading & Investment Private Limited | 2,660,074        | 60.94             | 2,660,074        | 60.94             | —                        |
| Ajinkyatara Trading Company Limited           | 256              | —                 | 256              | —                 | —                        |
| KSMS Technologies Solutions Private Limited   | 7,000            | 0.16              | 7,000            | 0.16              | —                        |
| <b>Total</b>                                  | <b>3,272,851</b> | <b>74.97</b>      | <b>3,272,851</b> | <b>74.97</b>      | <b>—</b>                 |

## NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS (Continued) :

## NOTE 17 : RESERVES AND SURPLUS

(₹ in Million)

| Particulars                                                               | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
|---------------------------------------------------------------------------|-------------------------|-------------------------|
| <b>Retained earnings</b>                                                  | 4,579.21                | 3,974.48                |
| Add : Profit for the year                                                 | 367.69                  | 715.44                  |
| Add : Share of other comprehensive income of associates accounted         | (5.63)                  | (3.29)                  |
| Less : Transfer to statutory reserve fund                                 | (73.54)                 | (107.42)                |
| As at the end of the year                                                 | <b>4,867.73</b>         | <b>4,579.21</b>         |
| <b>General Reserve as at the beginning and end of the year</b>            | <b>2,146.65</b>         | <b>2,146.65</b>         |
| <b>Statutory Reserve Fund</b>                                             |                         |                         |
| As at the beginning of the year                                           | 750.66                  | 643.24                  |
| Add : Transfer from retained earnings                                     | 73.54                   | 107.42                  |
| As at the end of the year                                                 | <b>824.20</b>           | <b>750.66</b>           |
| <b>Capital Redemption Reserve as at the beginning and end of the year</b> | <b>576.00</b>           | <b>576.00</b>           |
| <b>FVTOCI Equity Investments</b>                                          |                         |                         |
| As at the beginning of the year                                           | 79,062.45               | 75,660.90               |
| Add : Fair value gains / (losses) for the year                            | 26,392.69               | 3,401.55                |
| As at the end of the year                                                 | <b>105,455.14</b>       | <b>79,062.45</b>        |
| Total                                                                     | <b>113,869.66</b>       | <b>87,114.97</b>        |

## Nature and purpose of reserves

## i) General Reserve

Under the erstwhile Companies Act, 1956, a general reserve was created through an annual transfer of net profit at a specified percentage in accordance with applicable regulations. Consequent to the introduction of the Companies Act, 2013, the requirement to mandatory transfer a specified percentage of net profit to general reserve has been withdrawn. There is no movement in general reserve during the current and previous year.

## ii) Statutory Reserve Fund

As per Section 45-IC(1) of The Reserve Bank of India Act, 1934 every non-banking financial company shall create a reserve fund and transfer therein a sum not less than twenty per cent of its net profit every year as disclosed in the profit and loss account and before any dividend is declared.

## iii) FVTOCI Equity Investment Reserve

The Company has elected to recognize changes in the fair value of investment in equity shares in other comprehensive income. These changes are accumulated within the FVTOCI investment reserve within equity. The Company will transfer amounts from the said reserve to retained earnings when the relevant equity shares are de-recognized.

## iv) Capital Redemption Reserve

Capital redemption reserve has been created on redemption of preference shares out of profits in accordance with the Companies Act, 2013 (erstwhile the Companies Act, 1956).

## v) Dividend distribution made and proposed :

| Particulars                                                                                                | 2025-26 | 2024-25 |
|------------------------------------------------------------------------------------------------------------|---------|---------|
| <b>Cash Dividend on Equity shares declared and paid</b>                                                    |         |         |
| <b>Final Dividend :</b>                                                                                    | —       | —       |
| For the year ended March 31, 2025 : ₹ Nil per equity share<br>( March 31, 2024 : ₹ Nil per equity share )  |         |         |
| <b>Proposed dividends on Equity Shares</b>                                                                 | 43.65   | —       |
| <b>Final Dividend :</b>                                                                                    |         |         |
| For the year ended March 31, 2026 : ₹ 10/- per equity share<br>( March 31, 2025 : ₹ Nil per equity share ) |         |         |

Proposed dividend on equity shares is subject to approval of the shareholders of the Company at the annual general meeting and is not recognized as a liability as at year end.

The Company has complied with the provisions of Section 123 of the Companies Act, 2013 related to dividend declared and paid.

## NOTE 18 : REVENUE FROM OPERATIONS

(₹ in Million)

| Particulars                                            | Year ended<br>March 31, 2026 | Year ended<br>March 31, 2025 |
|--------------------------------------------------------|------------------------------|------------------------------|
| Dividend received on shares, designated at FVTOCI      | 564.39                       | 569.81                       |
| Dividend received on shares, designated at FVTPL       | —                            | 27.78                        |
|                                                        | 564.39                       | 597.59                       |
| Interest on fixed deposit designated at amortized cost | 194.65                       | 159.73                       |
| Total                                                  | <b>759.04</b>                | <b>757.32</b>                |

**NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS (Continued) :****NOTE 19 : REVENUE FROM OPERATIONS - NET GAIN / (LOSS) ON FAIR VALUE CHANGES**

(₹ in Million)

| Particulars                                                                     | Year ended<br>March 31, 2026 | Year ended<br>March 31, 2025 |
|---------------------------------------------------------------------------------|------------------------------|------------------------------|
| Net gain / (loss) on financial instruments at fair value through profit or loss |                              |                              |
| - preference shares                                                             | 16.83                        | 22.51                        |
| - mutual funds                                                                  | 4.67                         | 2.37                         |
| Total net gain / (loss) on fair value changes                                   | <b>21.50</b>                 | <b>24.88</b>                 |
| Fair value changes                                                              |                              |                              |
| - Realized                                                                      | 4.22                         | 2.21                         |
| - Unrealized                                                                    | 17.28                        | 22.67                        |
| Total net gain / (loss) on fair value changes                                   | <b>21.50</b>                 | <b>24.88</b>                 |

**NOTE 20 : OTHER INCOME**

(₹ in Million)

| Particulars                  | Year ended<br>March 31, 2026 | Year ended<br>March 31, 2025 |
|------------------------------|------------------------------|------------------------------|
| Provision no longer required | —                            | —                            |
| Total                        | <b>—</b>                     | <b>—</b>                     |

**NOTE 21 : EMPLOYEE BENEFIT EXPENSES**

(₹ in Million)

| Particulars                    | Year ended<br>March 31, 2026 | Year ended<br>March 31, 2025 |
|--------------------------------|------------------------------|------------------------------|
| Salaries and wages             | 6.10                         | 4.90                         |
| Contribution to provident fund | 0.05                         | 0.04                         |
| Total                          | <b>6.15</b>                  | <b>4.94</b>                  |

Refer Note 27

**NOTE 22 : DEPRECIATION**

(₹ in Million)

| Particulars  | Year ended<br>March 31, 2026 | Year ended<br>March 31, 2025 |
|--------------|------------------------------|------------------------------|
| Depreciation | —                            | 0.87                         |
| Total        | <b>—</b>                     | <b>0.87</b>                  |

**NOTE 23 : OTHER EXPENSES**

(₹ in Million)

| Particulars                     | Year ended<br>March 31, 2026 | Year ended<br>March 31, 2025 |
|---------------------------------|------------------------------|------------------------------|
| Legal and professional fees     | 103.31                       | 16.89                        |
| Fees and subscription           | 1.03                         | 1.00                         |
| Sundry expenses                 | 0.41                         | 0.09                         |
| Printing and stationery         | 0.16                         | 0.17                         |
| Advertisement expenses          | 0.31                         | 0.21                         |
| Donations                       | —                            | 30.00                        |
| CSR expenditure (refer Note 33) | 2.12                         | 1.88                         |
| Audit fees (refer Note 26)      | 0.51                         | 0.51                         |
| Brand usage fees                | 0.59                         | 0.59                         |
| Rates, Taxes & Insurance        | 3.78                         | 14.84                        |
| Directors' Sitting Fees         | 0.37                         | —                            |
| Directors' Commission           | 20.00                        | 20.00                        |
| Total                           | <b>132.59</b>                | <b>86.18</b>                 |

**NOTE 24 : TAX EXPENSE**

(₹ in Million)

| Particulars                                                | Year ended<br>March 31, 2026 | Year ended<br>March 31, 2025 |
|------------------------------------------------------------|------------------------------|------------------------------|
| Current tax                                                | 167.50                       | 193.45                       |
| Deferred tax expense                                       | 4.43                         | 5.58                         |
| Taxation in respect of earlier years                       | (2.64)                       | 0.50                         |
| Deferred tax expense on undistributed profits of Associate | (48.26)                      | 59.99                        |
| Total                                                      | <b>121.03</b>                | <b>259.52</b>                |

**NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS (Continued) :****Reconciliation of tax expense and accounting profit multiplied by statutory tax rate**

(₹ in Million)

| Particulars                                                                              | Year ended<br>March 31, 2026 | Year ended<br>March 31, 2025 |
|------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| Profit before tax                                                                        | 488.72                       | 974.96                       |
| Applicable tax rate                                                                      | 25.17%                       | 25.17%                       |
| Computed tax expense                                                                     | 123.00                       | 245.38                       |
| Tax effect of amounts which are not deductible (taxable) in calculating taxable income : |                              |                              |
| Non-deductible expenses                                                                  | 0.53                         | 13.61                        |
| Taxation in respect of earlier years                                                     | (2.64)                       | 0.50                         |
| Share in profit of associate                                                             | 48.26                        | (59.99)                      |
| Deferred tax expense on undistributed profits of Associate                               | (48.26)                      | 59.99                        |
| Others                                                                                   | 0.14                         | 0.03                         |
| <b>Income tax expense</b>                                                                | <b>121.03</b>                | <b>259.52</b>                |

**NOTE 25 : EARNINGS PER SHARE**

| Particulars                                                         | Year ended<br>March 31, 2026 | Year ended<br>March 31, 2025 |
|---------------------------------------------------------------------|------------------------------|------------------------------|
| Net profit / (loss) after tax (₹ in Million)                        | 367.69                       | 715.44                       |
| Weighted average number of equity shares                            | 4,365,306                    | 4,365,306                    |
| Basic and diluted earning per share of nominal value of ₹ 10/- each | 84.23                        | 163.89                       |

**NOTE 26 : PAYMENT TO AUDITORS**

(₹ in Million)

| Particulars                       | Year ended<br>March 31, 2026 | Year ended<br>March 31, 2025 |
|-----------------------------------|------------------------------|------------------------------|
| As Auditor :                      |                              |                              |
| Statutory Audit                   | 0.24                         | 0.24                         |
| Tax Audit                         | 0.08                         | 0.08                         |
| Limited Review                    | 0.18                         | 0.18                         |
| Out of pocket expenses reimbursed | 0.01                         | 0.01                         |
| <b>Total</b>                      | <b>0.51</b>                  | <b>0.51</b>                  |

**NOTE 27 : PROVISION FOR EMPLOYEE BENEFITS**

(₹ in Million)

| Particulars                         | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
|-------------------------------------|-------------------------|-------------------------|
| Compensated absences (refer Note A) | —                       | —                       |

**A) Compensated absences**

The compensated absences cover the Company's liability for privilege leave.

**I) Significant assumptions**

The significant actuarial assumptions were as follows :

| Particulars            | March 31, 2026                                          | March 31, 2025                                          |
|------------------------|---------------------------------------------------------|---------------------------------------------------------|
| Discount rate          | 6.80%                                                   | 6.80%                                                   |
| Salary escalation rate | 8.00%                                                   | 8.00%                                                   |
| Retirement age         | VP and above<br>- 60 years<br>Others - 55 years         | VP and above<br>- 60 years<br>Others - 55 years         |
| Mortality rate         | Indian Assured Lives<br>Mortality (2012-14)<br>Ultimate | Indian Assured Lives<br>Mortality (2012-14)<br>Ultimate |
| Attrition rate         | 5.00%                                                   | 5.00%                                                   |

**B) Provident Fund**

Defined contribution : The Company also has certain defined contribution plans. Contributions are made to provident fund in India for worker at the 12% of basic and dearness allowance as per regulations. The contributions are made to registered provident fund administered by the government. The obligation of the Company is limited to the amount contributed and it has no further contractual nor any constructive obligation. The expense recognized during the period towards defined contribution plan is ₹ 0.04 Million (March 31, 2025 ₹ 0.04 Million).

**I) Risk Exposure**

Provision of a defined benefit scheme poses certain risks, some of which are detailed hereunder, as companies take on certain long term obligations to make future benefit payments

**NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS (Continued) :**

## 1) Liability Risks

## a. Asset-Liability Mismatch Risk

Risks which arises if there is a mismatch in the duration of the assets relative to the liabilities. By matching duration with the defined benefit liabilities, the company is successfully able to neutralize valuation swings caused by interest rate movements. Hence companies are encouraged to adopt asset-liability management.

## b. Discount Rate Risk

Variations in the discount rate used to compute the present value of the liabilities may seem small, but in practise can have a significant impact on the defined benefit liabilities.

## c. Future Salary Escalation and Inflation Risk

Since price inflation and salary growth are linked economically, they are combined for disclosure purposes. Rising salaries will often result in higher future defined benefit payments resulting in a higher present value of liabilities especially unexpected salary increases provided at managements discretion may lead to uncertainties in estimating the increasing risk.

## 2) Unfunded Plan Risk

This represents unmanaged risk and a growing liability. There is an inherent risk here that the company may default on paying the benefits in adverse circumstances. Funding the plan removes volatility in company's financial and also benefit risk through return on the funds made available for the plan.

**NOTE 28A : INTERESTS IN ASSOCIATES**

|                         |                             |
|-------------------------|-----------------------------|
| Name of entity          | : Hikal Limited             |
| Place of business       | : Mumbai, India             |
| % of ownership interest | : 31.36%                    |
| Relationship            | : Associate                 |
| Accounting method       | : Equity method             |
| Quoted fair value       | : March 31, 2026 ₹ 5,687.20 |
|                         | March 31, 2025 ₹ 15,445.68  |
| Carrying amount         | : March 31, 2026 ₹ 2,681.93 |
|                         | March 31, 2025 ₹ 2,881.21   |

The company is engaged in the manufacturing of various chemical intermediates, specially chemicals, Active Pharma Ingredients and contract research activities.

**Commitments and contingent liabilities in respect of Associate**

(₹ in Million)

|                                                                                                                | March 31, 2026 | March 31, 2025 |
|----------------------------------------------------------------------------------------------------------------|----------------|----------------|
| <b>Commitments :</b>                                                                                           |                |                |
| Estimated amount of contracts remaining to be executed on capital account and not provided for net of advances | 207.29         | 147.08         |
| Other non cancellable material commitment                                                                      | 672.04         | 710.93         |
| <b>Total Commitments</b>                                                                                       | <b>879.33</b>  | <b>858.01</b>  |
| <b>Contingent liabilities :</b>                                                                                |                |                |
| Income Taxes                                                                                                   | 161.19         | 123.87         |
| Excise Duty                                                                                                    | 12.52          | 12.52          |
| Value Added Tax (VAT)                                                                                          | 3.53           | 3.53           |
| Central Sales Tax (CST)                                                                                        | 0.93           | 0.93           |
| Goods and Service Tax (GST)                                                                                    | 22.99          | 22.99          |
| <b>Total Contingent liabilities</b>                                                                            | <b>201.17</b>  | <b>163.85</b>  |

There are no material developments during the year in the matter relating to the alleged improper disposal of by-products by the Associate Company (Hikal Limited in which the Company holds 31.36%) in January 2022, statutory authorities have conducted investigations in relation to alleged non-compliance with certain environmental laws and regulations and the matter is pending before the Hon'ble Supreme Court of India.

In this connection, in March 2022, the National Green Tribunal, Principal Bench, New Delhi had passed an order accepting the Joint Committee's Reports, which includes recovery of compensation of ₹ 175 Million from the Associate Company for aforesaid non compliance. Gujarat Pollution Control Board subsequently issued a direction to the Associate Company for payment thereof, which has been stayed by Hon'ble Supreme Court. In an earlier quarter, upon the Associate Company depositing ₹ 50 Million with the court of this amount, ₹ 10 Million is released for payment to legal representative of the deceased individuals, for which the Associate Company has recognized a provision in financial year 2023-24 as matter of prudence and without prejudice to its rights and contentions. Based on the advice of external legal counsel, the Associate Company believes it has a good case on merits in these matters, and the Associate Company is taking necessary steps, including legal measures, to defend itself. Accordingly, no further provision is required in the financial result in this respect.

On July 12, 2023 Karnataka Pollution Control Board (KPCB) served a demand notice to the Associate Company for ₹ 83.10 Million as Environmental Compensation however notice does not give details of instance of grounds / non-compliances. Aggrieved by this, Associate Company has approached Hon'ble Karnataka High Court based on the advice of the external legal council, the Associate Company believes it has a good case on merits in this matter and accordingly, no provision is required in the financial statement in this regard.

The Associate Company is subject to legal proceedings, claims and GST Audit, which has arisen in the ordinary course of business. The Associate Company has reviewed all its pending litigations and other matters and has adequately provided for, where provisions are required and disclosed as contingent liability, where applicable in its financial statements. The Associate Company's management does not reasonably expect that these legal actions, when ultimately concluded and determined, will have a material and adverse effect on the Associate company's results of operations or financial condition.

**NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS (Continued) :****Summarized financial information for Associate  
Summarized balance sheet**

(₹ in Million)

|                               | <b>Hikal Limited</b>  |                       |
|-------------------------------|-----------------------|-----------------------|
|                               | <b>March 31, 2026</b> | <b>March 31, 2025</b> |
| Total non-current assets      | 14,813.00             | 15,335.00             |
| Total current assets          | 8,841.00              | 9,954.00              |
| Total non-current liabilities | 4,877.00              | 4,771.00              |
| Total current liabilities     | 6,789.00              | 7,895.00              |
| <b>Net Assets</b>             | <b>11,988.00</b>      | <b>12,623.00</b>      |

**Reconciliation to carrying amounts**

(₹ in Million)

|                                | <b>March 31, 2026</b> | <b>March 31, 2025</b> |
|--------------------------------|-----------------------|-----------------------|
| Opening net assets             | 12,622.65             | 11,876.61             |
| Profit / (Loss) for the year   | (488.00)              | 908.00                |
| Other comprehensive income     | (24.00)               | (14.00)               |
| Dividends paid                 | (123.00)              | (147.96)              |
| <b>Closing net assets</b>      | <b>11,987.65</b>      | <b>12,622.65</b>      |
| Group's share in %             | 31.36%                | 31.36%                |
| Group's share in INR           | 3,759.94              | 3,959.22              |
| Capital Reserve on acquisition | (1,078.01)            | (1,078.01)            |
| <b>Carrying amount</b>         | <b>2,681.93</b>       | <b>2,881.21</b>       |

**Summarized statement of profit and loss**

(₹ in Million)

|                            | <b>March 31, 2026</b> | <b>March 31, 2025</b> |
|----------------------------|-----------------------|-----------------------|
| Revenue                    | 17,249.00             | 18,648.00             |
| Profit for the year        | (488.00)              | 908.00                |
| Other comprehensive income | (24.00)               | (14.00)               |
| Total comprehensive income | (512.00)              | 894.00                |
| Dividends received         | 38.57                 | 46.40                 |

**Note 28B : Disclosure in terms of Schedule III of the Companies Act, 2013**

| Particulars                        | <b>As at March 31, 2026</b>                             |                   | <b>Year ended March 31, 2026</b>       |                |                                                   |                  |                                                   |                  |
|------------------------------------|---------------------------------------------------------|-------------------|----------------------------------------|----------------|---------------------------------------------------|------------------|---------------------------------------------------|------------------|
|                                    | Net Assets (i.e. Total Assets minus total liabilities ) |                   | Share in profit / (loss)               |                | Share in other comprehensive income               |                  | Share in total comprehensive income               |                  |
|                                    | As a % of consolidated net assets                       | (₹ in Million)    | As a % of consolidated profit / (loss) | (₹ in Million) | As a % of consolidated other comprehensive income | (₹ in Million)   | As a % of consolidated total comprehensive income | (₹ in Million)   |
| 1. Parent                          |                                                         |                   |                                        |                |                                                   |                  |                                                   |                  |
| Kalyani Investment Company Limited | 98.28%                                                  | 111,952.49        | 139.02%                                | 511.17         | 100.00%                                           | 26,392.69        | 100.56%                                           | 26,903.85        |
| 2. Associate (Domestic)            |                                                         |                   |                                        |                |                                                   |                  |                                                   |                  |
| Hikal Limited                      | 2.30%                                                   | 2,616.32          | (28.51%)                               | (104.82)       | —                                                 | (5.63)           | (0.41%)                                           | (110.47)         |
| Consolidation adjustments          | (0.58%)                                                 | (655.50)          | (10.51%)                               | (38.65)        | —                                                 | —                | (0.15%)                                           | (38.65)          |
| <b>Total</b>                       | <b>100.00%</b>                                          | <b>113,913.31</b> | <b>100.00%</b>                         | <b>367.69</b>  | <b>100.00%</b>                                    | <b>26,387.06</b> | <b>100.00%</b>                                    | <b>26,754.75</b> |

## NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS (Continued) :

| Particulars                        | As at March 31, 2025                                    |                | Year ended March 31, 2025              |                |                                                   |                |                                                   |                |
|------------------------------------|---------------------------------------------------------|----------------|----------------------------------------|----------------|---------------------------------------------------|----------------|---------------------------------------------------|----------------|
|                                    | Net Assets (i.e. Total Assets minus total liabilities ) |                | Share in profit / (loss)               |                | Share in other comprehensive income               |                | Share in total comprehensive income               |                |
|                                    | As a % of consolidated net assets                       | (₹ in Million) | As a % of consolidated profit / (loss) | (₹ in Million) | As a % of consolidated other comprehensive income | (₹ in Million) | As a % of consolidated total comprehensive income | (₹ in Million) |
| 1. Parent                          |                                                         |                |                                        |                |                                                   |                |                                                   |                |
| Kalyani Investment Company Limited | 98.00%                                                  | 85,048.70      | 75.00%                                 | 537.08         | 100.00%                                           | 3,401.55       | 96.00%                                            | 3,938.63       |
| 2. Associate (Domestic)            |                                                         |                |                                        |                |                                                   |                |                                                   |                |
| Hikal Limited                      | 3.00%                                                   | 2,815.60       | 31.00%                                 | 224.76         | —                                                 | (3.29)         | 5.00%                                             | 221.47         |
| Consolidation adjustments          | (1.00%)                                                 | (705.68)       | (6.00%)                                | (46.40)        | —                                                 | —              | (1.00%)                                           | (46.40)        |
| Total                              | 100.00%                                                 | 87,158.62      | 100.00%                                | 715.44         | 100.00%                                           | 3,398.26       | 100.00%                                           | 4,113.70       |

## NOTE 29 : RELATED PARTY TRANSACTIONS

## A) Name of the related parties and nature of relationship

| Holding Company                                                  | Ownership interest held in the Company |                |
|------------------------------------------------------------------|----------------------------------------|----------------|
|                                                                  | March 31, 2026                         | March 31, 2025 |
| Sundaram Trading and Investment Private Limited                  | 60.94%                                 | 60.94%         |
| The principal place of business of the holding company is India. |                                        |                |

## (i) Where control exists

| Associate     | Ownership interest held by the Company |                |
|---------------|----------------------------------------|----------------|
|               | March 31, 2026                         | March 31, 2025 |
| Hikal Limited | 31.36%                                 | 31.36%         |

The principal place of business of the associate is India.

## (ii) Other related parties with whom transactions have taken place during the year

## Entities under common control :

- Bharat Forge Limited
- Kalyani Technoforge Limited
- Kalyani Strategic Management Services Private Limited
- Kalyani Steels Limited
- KSL Holdings Private Limited
- Akutai Kalyani Charitable Trust

## Key Management Personnel :

- Mr.Amit B. Kalyani, Chairman, Non-Executive Director
- Mrs.Deeksha A. Kalyani, Non-Executive Director
- Mr.R.K. Goyal, Non-Executive Director
- Mr.S.K. Adivarekar, Independent Director
- Mr.S.G. Joglekar, Independent Director
- Mrs.Shruti A. Shah, Independent Director
- Mr.Shekhar Bhivpathaki, Chief Executive Officer and Chief Financial Officer (Upto November 7, 2025)
- Mr.Anurag Jain, Chief Executive Officer and Chief Financial Officer (w.e.f. November 14, 2025)
- Mr.Anirvinna Bhawe, Company Secretary (Upto October 18, 2024)
- Mr.Nihal Gupta, Company Secretary (w.e.f. November 13, 2024)

## NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS (Continued) :

(₹ in Million)

| <b>a Remuneration</b>                                                                                        | <b>March 31, 2026</b> | <b>March 31, 2025</b> |
|--------------------------------------------------------------------------------------------------------------|-----------------------|-----------------------|
| i) Mr.Amit B. Kalyani, Chairman, Non-Executive Director                                                      | 10.02                 | 10.00                 |
| ii) Mrs.Deeksha A. Kalyani, Non-Executive Director                                                           | 2.05                  | 2.00                  |
| iii) Mr.R.K. Goyal, Non-Executive Director                                                                   | 2.08                  | 2.00                  |
| iv) Mr.S.K. Adivarekar, Independent Director                                                                 | 2.09                  | 2.00                  |
| v) Mr.S.G. Joglekar, Independent Director                                                                    | 2.08                  | 2.00                  |
| vi) Mrs.Shruti A. Shah, Independent Director                                                                 | 2.04                  | 2.00                  |
| vii) Mr.Shekhar Bhivpathaki, Chief Executive Officer and Chief Financial Officer*<br>(Upto November 7, 2025) | 2.87                  | 3.60                  |
| viii) Mr.Anurag Jain, Chief Executive Officer and Chief Financial Officer*<br>(w.e.f. November 14, 2025)     | 1.72                  | —                     |
| ix) Mr.Anirvinna Bhawe, Company Secretary (Upto October 18, 2024)                                            | —                     | 0.32                  |
| x) Mr.Nihal Gupta, Company Secretary (w.e.f. November 13, 2024)                                              | 0.70                  | 0.29                  |
| <b>Total</b>                                                                                                 | <b>25.65</b>          | <b>24.21</b>          |

\* Excludes GST amounting to ₹ 0.82 Million (Previous year ₹ 0.65 Million)

(₹ in Million)

| <b>(iii) Compensation to key management personnel</b> | <b>March 31, 2026</b> | <b>March 31, 2025</b> |
|-------------------------------------------------------|-----------------------|-----------------------|
| Nature of transaction                                 |                       |                       |
| Short-term employee benefits                          | 5.30                  | 4.20                  |
| Post-employment benefits                              | —                     | —                     |
| Other-long term benefits                              | —                     | —                     |
| Termination benefits                                  | —                     | —                     |
| Share base payment                                    | —                     | —                     |

As the future liability for gratuity is provided on an actuarial basis for the Company as whole, the amount pertaining to individual is not ascertainable and therefore not included above.

(₹ in Million)

| <b>(iv) Transactions with related parties</b>                                    | <b>March 31, 2026</b> | <b>March 31, 2025</b> |
|----------------------------------------------------------------------------------|-----------------------|-----------------------|
| i) Dividend received from Hikal Limited                                          | 38.67                 | 46.40                 |
| ii) Dividend received from Bharat Forge Limited                                  | 506.50                | 569.81                |
| iii) Dividend received from Kalyani Technoforge Limited                          | 25.38                 | 27.78                 |
| iv) Dividend received from KSL Holdings Private Limited                          | 32.51                 | —                     |
| v) Reimbursement of expenses to Kalyani Steels Limited                           | 5.49                  | 4.25                  |
| vi) Purchase of Preference Shares from Kalyani Technoforge Limited               | 139.85                | 125.00                |
| vii) Branding fees paid to Kalyani Strategic Management Services Private Limited | 0.59                  | 0.59                  |
| viii) Akutai Kalyani Charitable Trust                                            | 2.12                  | 1.88                  |

(₹ in Million)

| <b>(v) Outstanding balances with related parties</b>    | <b>March 31, 2026</b> | <b>March 31, 2025</b> |
|---------------------------------------------------------|-----------------------|-----------------------|
| <b>A) Key Management Personnel compensation</b>         |                       |                       |
| i) Mr.Amit B. Kalyani, Chairman, Non-Executive Director | 10.00                 | 10.00                 |
| ii) Mrs.Deeksha A. Kalyani, Non-Executive Director      | 2.00                  | 2.00                  |
| iii) Mr.R.K. Goyal, Non-Executive Director              | 2.00                  | 2.00                  |
| iv) Mr.S.K. Adivarekar, Independent Director            | 2.00                  | 2.00                  |
| v) Mr.S.G. Joglekar, Independent Director               | 2.00                  | 2.00                  |
| vi) Mrs.Shruti A. Shah, Independent Director            | 2.00                  | 2.00                  |
| <b>Total Key management personnel compensation</b>      | <b>20.00</b>          | <b>20.00</b>          |
| <b>B) Trade payables</b>                                |                       |                       |
| Kalyani Steels Limited                                  | 0.44                  | 0.63                  |
| <b>C) Loan given</b>                                    |                       |                       |
| Azalea Enterprises Private Limited (fully provided)     | 50.00                 | 50.00                 |

**NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS (Continued) :****NOTE 30 : FAIR VALUE MEASUREMENTS****Financial assets and liabilities at amortized cost**

(₹ in Million)

| Particulars                        | March 31, 2026  | March 31, 2025  |
|------------------------------------|-----------------|-----------------|
| <b>Financial assets</b>            |                 |                 |
| Security deposits                  | 0.50            | 0.50            |
| Cash and cash equivalents          | 1.40            | 2.06            |
| Bank balances other than above     | 3,099.74        | 2,462.94        |
| <b>Total financial assets</b>      | <b>3,101.64</b> | <b>2,465.50</b> |
| <b>Financial liabilities</b>       |                 |                 |
| Trade payables                     | 0.70            | 2.76            |
| Accrued expenses                   | 24.69           | 21.18           |
| <b>Total financial liabilities</b> | <b>25.39</b>    | <b>23.94</b>    |

**Financial assets and liabilities classified as FVTPL**

(₹ in Million)

| Particulars                     | March 31, 2026 | March 31, 2025 |
|---------------------------------|----------------|----------------|
| Investment in preference shares | 329.66         | 456.92         |
| Investments in mutual funds     | 23.90          | 18.85          |

**Financial assets and liabilities classified as FVTOCI**

(₹ in Million)

| Particulars                 | March 31, 2026 | March 31, 2025 |
|-----------------------------|----------------|----------------|
| Investment in equity shares | 118,201.05     | 87,275.20      |

**i) Fair value hierarchy**

This section explains the judgements and estimates made in determining the fair values of the financial instruments that are (a) recognized and measured at fair value and (b) measured at amortized cost and for which fair values are disclosed in the financial statements. To provide an indication about the reliability of the inputs used in determining fair value, the Company has classified its financial instruments into three levels prescribed under the accounting standard. An explanation of each level follows underneath the table.

(₹ in Million)

| Financial assets and liabilities measured at fair value - recurring fair value measurements | Level 1    | Level 2 | Level 3  |
|---------------------------------------------------------------------------------------------|------------|---------|----------|
| <b>Investment in preference shares</b>                                                      |            |         |          |
| March 31, 2026                                                                              | —          | —       | 329.66   |
| March 31, 2025                                                                              | —          | —       | 456.92   |
| <b>Investment in mutual funds</b>                                                           |            |         |          |
| March 31, 2026                                                                              | 23.90      | —       | —        |
| March 31, 2025                                                                              | 18.85      | —       | —        |
| <b>Investment in equity shares</b>                                                          |            |         |          |
| March 31, 2026                                                                              | 108,325.29 | —       | 9,875.76 |
| March 31, 2025                                                                              | 78,678.02  | —       | 8,597.18 |

Level 1 : Level 1 hierarchy includes financial instruments measured using quoted prices.

Level 2 : The fair value of financial instruments that are not traded in an active market is determined using valuation techniques which maximize the use of observable market data and rely as little as possible on entity-specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in Level 2.

Level 3 : If one or more of the significant inputs is not based on observable market data, the instrument is included in Level 3.

**ii) Valuation process**

The finance department of the Company includes a team that performs the valuations of assets and liabilities required for financial reporting purposes. This team appoints external valuation experts whenever the need arises for Level 3 fair valuation. This team reports directly to the Chief Financial Officer (CFO). Discussions of valuation processes and results are held between the CFO and the valuation team at least once every year, in line with the Company's annual reporting period.

**iii) Fair value of financial assets and liabilities measured at amortized cost**

The carrying amounts of such financial assets and liabilities are a reasonable approximation of their fair values.

**iv) Fair value measurements using significant unobservable inputs (Level 3)**

The following table presents the changes in level 3 items :

(₹ in Million)

| Particulars                                               | Preference Shares | Equity Shares   | Total            |
|-----------------------------------------------------------|-------------------|-----------------|------------------|
| <b>As at April 1, 2025</b>                                | <b>456.92</b>     | <b>8,597.18</b> | <b>9,054.10</b>  |
| Gains / (losses) recognized in profit or loss             | 16.83             | —               | 16.83            |
| Redemption of preference sale                             | (139.85)          | —               | (139.85)         |
| Other Adjustment                                          | (4.24)            | —               | (4.24)           |
| Gains / (losses) recognized in other comprehensive income | —                 | 1,278.58        | 1,278.58         |
| <b>As at March 31, 2026</b>                               | <b>329.66</b>     | <b>9,875.76</b> | <b>10,205.42</b> |

## NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS (Continued) :

## v) Valuation inputs and relationships to fair value

The following table summarizes the quantitative information about the significant unobservable inputs used in Level 3 fair value

(₹ in Million)

| Name of the entity                                            | Method of valuation - significant unobservable inputs                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Fair value as at |                | Inputs used for fair value                                                                                                                                                         |                                                                                                                                                                    |
|---------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|----------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | March 31, 2026   | March 31, 2025 | March 31, 2026                                                                                                                                                                     | March 31, 2025                                                                                                                                                     |
| Equity Shares of Saarloha Advanced Materials Private Limited  | Weightage average of Market approach (EV / EBITDA multiple and price / sales multiple), Income approach (Terminal growth rate and discounting rate) and Asset approach (Fair value of net assets)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 2,159.57         | 2,209.38       | 9.79 and 1.08<br>Net asset value                                                                                                                                                   | 9.46 and 1.01<br>Net asset value                                                                                                                                   |
| Equity Shares of KSL Holdings Private Limited                 | Net asset value - method<br>Inputs considered for NAV :<br>1) KSL Holdings Private Limited has investment under Saarloha Advanced Materials Private Limited therefore sensitivity for Saarloha Advanced Materials Private Limited has impact on KSL Holdings Private Limited fair value.<br>2) KSL Holdings Private Limited has investment under Baramati Speciality Steels Limited which inturn has investment in Saarloha Advanced Materials Private Limited therefore sensitivity for Saarloha Advanced Materials Private Limited has impact on Baramati Speciality Steels Limited and therefore Baramati Speciality Steels Limited has impact on KSL Holdings Private Limited fair value.<br>3) KSL Holdings Private Limited also has investment in quoted investment which considered on the basis of market price. | 7,276.46         | 5,966.19       | Fair value of net assets                                                                                                                                                           | Fair value of net assets                                                                                                                                           |
| Equity Shares of Khed Economic Infrastructure Private Limited | Cost approach - method<br>Inputs considered for cost approach :<br>Inventory valuation<br>1) Rate per acre for developed land<br>2) Rate per acre for land under development                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 439.73           | 421.60         | Inventory valuation<br>Rate per acre for developed land and land under development in the range of ₹ 1.15 to ₹ 1.26 crore to ₹ 1.47 crore (weighted average ₹ 1.42 crore) per acre | Inventory valuation<br>Rate per acre for developed land and land under development in the range of ₹ 1.15 to ₹ 1.26 crore (weighted average ₹ 1.21 crore) per acre |
| Preference Shares of Baramati Speciality Steels Limited       | Discounted cash flow method                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 190.19           | 172.90         | 10%                                                                                                                                                                                | 10%                                                                                                                                                                |
| Preference Shares of Kalyani Technoforge Limited              | Discounted cash flow method                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 139.47           | 284.02         | 10%                                                                                                                                                                                | 10%                                                                                                                                                                |

**NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS (Continued) :**

The sensitivity analysis on account of inputs used for fair valuation are as follows :

| Particulars                                                                                                                                | March 31, 2026 | March 31, 2025 |
|--------------------------------------------------------------------------------------------------------------------------------------------|----------------|----------------|
| 1. Equity shares of Saarloha Advanced Materials Private Limited<br>Weightage average of Market approach / Income approach / Asset approach |                |                |
| Increase by 10%                                                                                                                            | 117.21         | 114.28         |
| Decrease by 10%                                                                                                                            | (114.28)       | (117.21)       |
| 2. Equity Shares of KSL Holdings Private Limited<br>Fair Value of investments                                                              |                |                |
| Increase by 20%                                                                                                                            | 662.63         | 510.10         |
| Decrease by 20%                                                                                                                            | (612.62)       | (505.10)       |
| 3. Equity Shares of Khed Economic Infrastructure Private Limited<br>Rate per acre                                                          |                |                |
| Increase by 5%                                                                                                                             | 1.66           | 1.53           |
| Decrease by 5%                                                                                                                             | (1.66)         | (1.53)         |
| 4. Preference Shares of Baramati Speciality Steels Limited<br>Discount rate                                                                |                |                |
| Increase by 1%                                                                                                                             | (2.12)         | (2.13)         |
| Decrease by 1%                                                                                                                             | 1.38           | 1.53           |
| 5. Preference Shares of Kalyani Technoforge Limited<br>Discount rate                                                                       |                |                |
| Increase by 1%                                                                                                                             | (0.57)         | 3.44           |
| Decrease by 1%                                                                                                                             | 0.58           | (3.76)         |

**NOTE 31 : FINANCIAL RISK MANAGEMENT**

Presented below is a description of the risks (market risk and liquidity risk) together with a sensitivity analysis, performed annually, of each of these risks based on selected changes in market rates and prices. These analyses reflect management's view of changes which are reasonably possible to occur over a one-year period.

**I Market Risk****A) Foreign currency risk**

Foreign currency risk is the risk that the fair value or future cash flows of an exposure will fluctuate because of changes in foreign exchange rates. The Company does not have foreign currency transactions and thereby is not exposed to foreign exchange risk arising from foreign currency transactions.

**II Liquidity Risk**

Prudent liquidity risk management implies maintaining sufficient cash and the availability of funding through an adequate amount of committed credit facilities to meet obligations when due and to close out market positions. Due to the dynamic nature of the underlying businesses, Company treasury maintains flexibility in funding by maintaining availability under committed credit lines. Management monitors rolling forecasts of the Company's liquidity position and cash and cash equivalents on the basis of expected cash flows. In addition, the Company's liquidity management policy involves projecting cash flows and considering the level of liquid assets necessary to meet these debt financing plans.

**i) Maturities of financial liabilities**

The tables below analyze the Company's financial liabilities into relevant maturity groupings based on their contractual maturities:

| (₹ in Million)       |                  |                  |
|----------------------|------------------|------------------|
| March 31, 2026       | Less than 1 year | More than 1 year |
| Non-derivative       |                  |                  |
| Trade payables       | 0.70             | —                |
| Accrued Expenses     | 24.62            | —                |
| Payable to Employees | 0.07             | —                |
| (₹ in Million)       |                  |                  |
| March 31, 2025       | Less than 1 year | More than 1 year |
| Non-derivative       |                  |                  |
| Trade payables       | 2.76             | —                |
| Accrued Expenses     | 21.11            | —                |
| Payable to Employees | 0.07             | —                |

**NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS (Continued) :****III Credit Risk**

The Company is exposed to credit risk from its activity of giving loans and from its financing activities, including deposits with banks and other financial instruments.

The balances with banks are subject to low credit risk since the counter-party has strong capacity to meet the obligations and where the risk of default is negligible or nil. Hence, no provision has been created for expected credit loss for credit risk arising from these financial assets.

**A Loans****i) Expected credit loss for loans**

(₹ in Million)

| Particulars                                       | March 31, 2026 | March 31, 2025 |
|---------------------------------------------------|----------------|----------------|
| Gross carrying amount                             | 50.00          | 50.00          |
| Expected loss rate                                | 100.00%        | 100.00%        |
| Expected credit losses (loss allowance provision) | 50.00          | 50.00          |
| Carrying amount of loans (net of impairment)      | —              | —              |

**ii) Reconciliation of loss allowance provision - loans**

(₹ in Million)

|                                     |       |
|-------------------------------------|-------|
| Loss allowance as on April 1, 2025  | 50.00 |
| Changes in loss allowance           | —     |
| Loss allowance as on March 31, 2026 | 50.00 |

**NOTE 32 : CAPITAL MANAGEMENT**

The Company's objectives when managing capital are to safeguard their ability to continue as a going concern, so that they can continue to provide returns for shareholders and benefits for other stakeholders and maintain an optimal capital structure to reduce the cost of capital.

The Company determines the amount of capital required on the basis of annual operating plans and long-term product and other strategic investment plans. The funding requirements are met through equity. In order to maintain or adjust the capital structure, the Company may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets.

The capital structure of the Company is as follows :

(₹ in Million)

| Particulars       | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
|-------------------|-------------------------|-------------------------|
| Share Capital     | 43.65                   | 43.65                   |
| Other Equity      | 113,869.66              | 87,114.97               |
| Total             | 113,913.31              | 87,158.62               |
| Debt equity ratio | —                       | —                       |

**NOTE 33 : CORPORATE SOCIAL RESPONSIBILITY (CSR)**

(₹ in Million)

| Sr. No. | Particulars                                                                                                                                                      | Year ended<br>March 31, 2026    | Year ended<br>March 31, 2025    |
|---------|------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|---------------------------------|
| i)      | Amount required to be spent by the company during the year                                                                                                       | 2.12                            | 1.88                            |
| ii)     | Amount of expenditure incurred (including set off availed)                                                                                                       | 2.32                            | 2.08                            |
| iii)    | Shortfall / (Excess) at the end of the year                                                                                                                      | (0.20)                          | (0.20)                          |
| iv)     | Total of previous years shortfall / (excess)                                                                                                                     | (0.20)                          | (0.20)                          |
| v)      | Nature of shortfall                                                                                                                                              | NA                              | NA                              |
| vi)     | Nature of CSR activities                                                                                                                                         | Health and Education            | Health and Education            |
| vii)    | Details of related party transactions, e.g. contribution to a trust controlled by the company in relation to CSR expenditure as per relevant Accounting Standard | Akutai Kalyani Charitable Trust | Akutai Kalyani Charitable Trust |
| viii)   | Where a provision is made with respect to a liability incurred by entering into a contractual obligation, the movements in the provision during the year         | NA                              | NA                              |

**NOTE 34 : SEGMENT REPORTING**

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. The Board of Directors has been identified as the chief operating decision maker.

The Company is in the business of making investments in group companies, focusing on earning income through dividends, interest and gains on investment held, which is a single segment in accordance with Ind AS 108 - "Operating segment" notified pursuant to Companies (Indian Accounting Standards) Rules, 2015 as amended.

All assets are in India.

**NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS (Continued) :****NOTE 35**

As per the information available with the company, no transactions have been entered with any company struck off under Section 248 of the Companies Act, 2013 or Section 560 of Companies Act, 1956 during the year.

The Company does not have any benami property held in its name. No proceedings have been initiated on or are pending against the Company for holding benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and Rules made thereunder.

The Company has complied with the requirement with respect to number of layers as prescribed under Section 2(87) of the Companies Act, 2013 read with the Companies (Restriction on number of layers) Rules, 2017.

There is no income surrendered or disclosed as income during the year in tax assessments under the Income Tax Act, 1961 (such as search or survey), that has not been recorded in the books of account.

**NOTE 36**

Section 2(6) of the Companies Act, 2013 defines Associate Company in relation to another company as a company in which that other company has a significant influence, but which is not a subsidiary company of the company having such influence and includes a joint venture company. As per explanation to Section 2(6), significant influence means control of at least twenty percent of paid-up equity share capital and convertible preference share capital or of business decisions under an agreement.

The Company holds investments in below mentioned entities which by share ownership are deemed to be Associate Companies :

| Sr. No. | Name of the company                                 | Ultimate holding as on March 31, 2026 |
|---------|-----------------------------------------------------|---------------------------------------|
| i       | Dandakaranya Investment and Trading Private Limited | 23.92%                                |
| ii      | Hastinapur Investment and Trading Private Limited   | 23.92%                                |
| iii     | Dronacharya Investment and Trading Private Limited  | 23.92%                                |
| iv      | Campanula Investment and Finance Private Limited    | 23.91%                                |
| v       | Cornflower Investment and Finance Private Limited   | 23.91%                                |

However, the Company does not exercise significant influence in any of the above entities, as demonstrated below :

- The Company does not have any representation on the Board of Directors or corresponding governing body of the investee.
- The Company does not participate in policy making process.
- The Company does not have any material transaction with the investee.
- The Company does not interchange any managerial personnel.
- The Company does not provide any essential technical information to the investee.

Accordingly, the above entities have not been considered to be Associate Companies.

**NOTE 37**

Previous year figures have been regrouped / reclassified wherever necessary to conform with current year's classification / disclosure.

**As per our attached Report of even date**

**For P G Bhagwat LLP**

**Chartered Accountants**

**Firm Registration No.101118W/W100682**

**On behalf of the Board of Directors**

**Purva Kulkarni**

**Partner**

**Membership No.138855**

**Nihal Gupta**

**Company Secretary**

**Membership No.A72038**

**Anurag Jain**

**Chief Executive Officer**

**& Chief Financial Officer**

**Amit B. Kalyani**

**Chairman**

**DIN : 00089430**

**R. K. Goyal**

**Director**

**DIN : 03050193**

**Place : Pune**

**Date : May 29, 2026**

**Place : Pune**

**Date : May 29, 2026**

[illegible]



**KALYANI INVESTMENT COMPANY LIMITED**

Mundhwa, Pune - 411036

Maharashtra, India