KCI KANORIA CHEMICALS & INDUSTRIES LIMITED

Registered Office :
KCI Plaza, 6th Floor
23C, Ashutosh Chowdhury Avenue
Kolkata-700 019
Tel : +91-33-4031-3200
CIN :L24110WB1960PLC024910
E-mail :calall@kanoriachem.com
Website : www.kanoriachem.com

KC-13/

Date: 02.09.2026

To, The Manager, Listing Department National Stock Exchange of India Limited Exchange Plaza, C-1, Block G, Bandra Kurla Complex, Bandra (E), Mumbai – 400 051 Symbol: **KANORICHEM**	To, The Secretary, BSE Limited Phiroze Jeejeebhoy Towers Dalal Street, Mumbai – 400 001 Script Code: **506525**

Dear Sir,

Sub: AGM Presentation

We are attaching herewith the presentation made to the Shareholders at the 66th Annual General Meeting of the Company today, i.e. 2nd September, 2026. The same will also be hosted on the website of the Company.

This is for your information and records.

Thanking you,

Yours sincerely,
For Kanoria Chemicals & Industries Limited

PRATIBHA JAISWAL

Digitally signed by PRATIBHA JAISWAL
Date: 2026.09.02 15:57:57 +05'30'

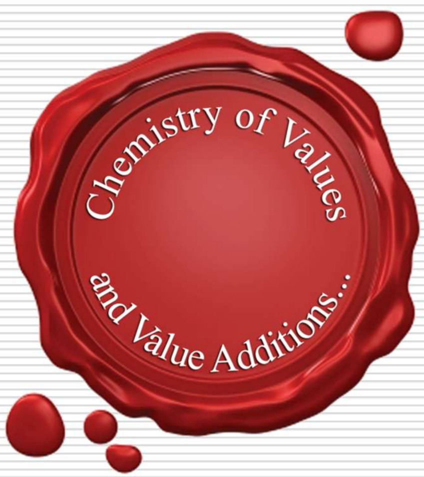
Pratibha Jaiswal
Company Secretary

Encl.: as above

Kanoria Chemicals & Industries Limited

66th Annual General Meeting

September 02, 2026



Disclaimer

Except for historical information and discussions contained herein, statements included in this presentation may constitute "forward looking statements". These statements involve a number of risks, uncertainties and other factors that could cause actual results to differ from those that may be projected by these forward looking statements. Kanoria Chemicals & Industries Limited undertakes no obligation to update forward looking statements to reflect events and circumstances after the date thereof.

KEY HIGHLIGHTS FY' 2025-26

Kanoria Chemicals & Industries Limited

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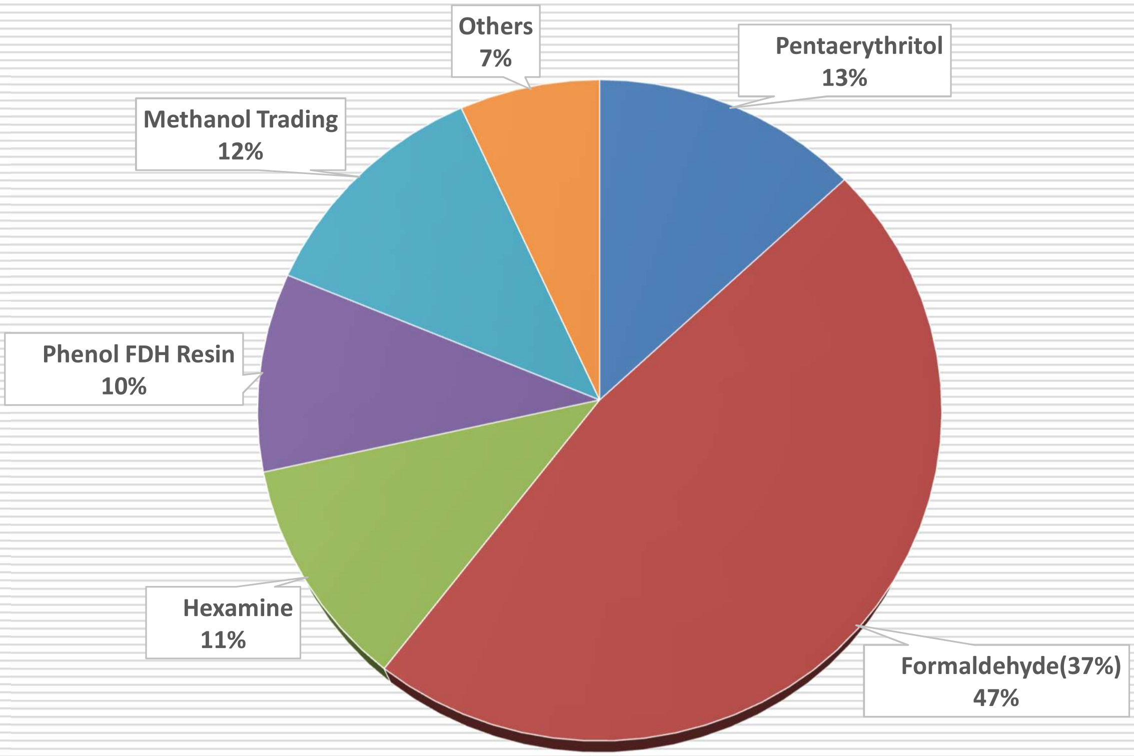
- Improved efficiencies and volumes
- Operating Revenue increased by 29%
- EBITDA increased by 52% with margins increasing to 9.3% as against 7.9% in FY'2025
- EBTDA (mostly representing cash profit) improved by 66%
- Exceptional Item represents non cash impairment loss of investments in APAG Holding AG (erstwhile subsidiary)
- Negative tax on reversal of Deferred Tax by Rs. 2143 lakhs due to transition under 'New Tax Regime'

(INR in lakhs)

	FY'2026	FY'2025
Operating Revenue	**87,534**	**67,830**
Other Income	2,689	1,425
EBITDA	**8,158**	**5,358**
Finance Cost	1,945	1,607
EBTDA	**6,213**	**3,751**
Depreciation	2,281	1,997
EBT & Exceptional Item	**3,931**	**1,754**
Exceptional Item	1,064	4,499
EBT from Cont. Operations	**2,867**	**(2,745)**
Tax	(574)	1,143
Profit from Cont. Operations	**3,441**	**(3,888)**
Profit from Discont. Operations	**-**	**90**
Net Profit	**3,441**	**(3,798)**
OCI	252	(7)
TCI	**3,693**	**(3,805)**
EPS (INR)	**7.88**	**(8.69)**

Chemistry of Values and Value Additions...

Operating Revenue



Kanoria Africa TEXTILES PLC

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- Delivered much stronger performance with improved capacity utilisation and sales volmes.
- Operating Revenue increased by 40%
- EBITDA increased over 14 times with margins increasing to 18.1% as against 1.7% in FY'2025

(INR in lakhs)

	FY'2026	FY'2025
Operating Revenue	**10,608**	**7,601**
Other Income	259	797
EBITDA	**1,925**	**128**
Finance Cost	1,956	2,049
EBTDA	**(31)**	**(1,921)**
Depreciation	1,236	1,194
EBT	**(1,267)**	**(3,115)**
Tax		
Net Profit	**(1,267)**	**(3,115)**

Chemistry of Values and Value Additions...

Consolidated Profitability

- Operating Revenue increased by 30%
- EBITDA increased by 90%
- APAG Holding AG, Switzerland ceased to be subsidiary of the Company during the year and its results are shown under Discontinued Opeartions which include Gain on Loss of Control of Rs. 9,765 lakhs

	(INR in lakhs)	
	FY'2026	FY'2025
Operating Revenue	**98,143**	**75,431**
Other Income	2,245	1,673
EBITDA	**9,379**	**4,936**
Finance Cost	3,197	3,106
EBTDA	**6,182**	**1,830**
Depreciation	3,517	3,191
EBT & Exceptional Item	**2,665**	**(1,361)**
Exceptional Item	-	2,944
EBT from Cont. Operations	**2,665**	**(4,306)**
Tax	(574)	1,143
Profit from Cont. Operations	**3,239**	**(5,449)**
Profit from Discont. Operations	**8,081**	**(5,366)**
Net Profit	**11,319**	**(10,815)**
OCI	3,106	808
TCI	**14,426**	**(10,007)**
EPS (INR)	**27.64**	**(19.13)**

FUTURE OUTLOOK

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Kanoria Chemicals & Industries Limited

- ‘Vision 2030’ roadmap aimed at sustainable growth and improved profitability under way as planned
- Favourable business prospects with increasing industrial activity and growing demand from Company’s customers segment
- Projects involving diversification in speciality chemicals Triacetin and Penta Derivatives are expected to be commissioned shortly.
- Actively pursuing capacity addition in Formaldehyde and Resin .
- Continuing thrust on programmes involving process and supply chain improvement and cost reduction programme.
- Threat from Geopolitical situation and high tariffs
- Promoters contributing INR 49.5 crores through 7% NCRPS

Chemistry of Values and Value Additions...

- Backed by a slew of liberalisation measures announced by Ethiopian Government last fiscal KAT is expected to continue delivering improved performane
- Evaluating addition in weaving capacity; with surplus capacity available in other departments incremental Capex will be moderate
- Exposed to threat from currency volatility, inflation and changes in Government policy in Ethiopia

THANK YOU