KALPATARU PROJECTS INTERNATIONAL LIMITED

KPIL/26-27
11th August, 2026

BSE Limited Corporate Relationship Department Phiroze Jeejeebhoy Towers Dalal Street, Fort Mumbai - 400 001 **Scrip Code: 522287**	**National Stock Exchange of India Ltd.** 'Exchange Plaza', C-1, Block 'G', Bandra-Kurla Complex Bandra (E) Mumbai – 400 051 **Scrip Code : KPIL**

Sub.: Investors'/Analyst Presentation

Respected Sir/Madam,

In terms of Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith the copy of Investors'/Analyst Presentation on financial results of the Company for the quarter ended 30th June, 2026.

Kindly take note of the same on your records.

Thanking you,

Yours faithfully,
For **Kalpataru Projects International Limited**

SHWETA GIROTRA
Digitally signed by SHWETA GIROTRA
Date: 2026.08.11 14:48:10 +05'30'

Shweta Girotra
Company Secretary

Enclosed: As Above

KALPATARU PROJECTS INTERNATIONAL LIMITED

Earnings Presentation

Q1 FY27

Disclaimer

KALPATARU PROJECTS INTERNATIONAL LIMITED

This presentation may include statements which may constitute forward-looking statements. All statements that address expectations or projections about the future, including, but not limited to, statements about the strategy for growth, business development, market position, expenditures and financial results are forward looking statements. Forward looking statements are based on certain assumptions and expectations of future events. The company cannot guarantee that these assumptions and expectations are accurate or will be realized. The actual results, performance or achievements, could thus differ materially from those projected in any such forward looking statements.

The information contained in these materials has not been independently verified. None of the companies, its Directors, Promoters or affiliates, nor any of its or their respective employees, advisors or representatives or any other person accepts any responsibility or liability whatsoever, whether arising in tort, contract or otherwise, for any errors, omissions or inaccuracies in such information or opinions or for any loss, cost or damage suffered or incurred howsoever arising, directly or indirectly, from any use of this document or its contents or otherwise in connection with this document and makes no representation or warranty, express or implied for the contents of this document including its accuracy, fairness, completeness or verification or for any other statement made or purported to be made by any of them or on behalf of them and nothing in this document or at this presentation shall be relied upon as a promise or representation in this respect, whether as to the past or the future. The information and opinions contained in this presentation are current and if not stated otherwise as of the date of this presentation. The company undertakes no obligation to update or revise any information or the opinions expressed in this presentation as a result of new information, future events or otherwise. Any opinions or information expressed in this presentation are subject to change without notice.

This presentation does not constitute or form part of any offer or invitation or inducement to sell or issue, or any solicitation of any offer to purchase or subscribe for, any securities of Kalpataru Projects International Limited (the “Company”), nor shall it, or any part of it or the fact of its distribution form the basis of, or be relied on in connection with, any contract or commitment therefore. Any person/party intending to provide finance/invest in the shares/business of the company should do so after seeking their own professional advice and after carrying out their own due diligence procedure to ensure that they are making an informed decision. This presentation is strictly confidential and may not be copied or disseminated, in whole or in part, and in any manner or for any purpose. No person is authorized to give any information or to make any representation not contained in or inconsistent with this presentation and if given or made, such information or representation must not be relied upon as having been authorized by any person. Failure to comply with this restriction may constitute a violation of the applicable securities laws. The distribution of this document in certain jurisdictions may be restricted by law and persons into whose possession this presentation comes should inform themselves about and observe any such restrictions. By participating in this presentation or by accepting any copy of the slides presented, you agree to be bound by the foregoing limitations.

KALPA-TARU
KALPATARU PROJECTS INTERNATIONAL LIMITED

Business and Financial Performance Q1 FY27

Transmission Line and Substation Project in Guyana, South America

Q1 FY27 – Business Update

Resilient performance backed by execution led growth and focus on improving profitability

KALPATARU PROJECTS INTERNATIONAL LIMITED

	REVENUE	EBITDA	PBT	PAT
Standalone	₹ 5,482 crores *+9% YoY*	₹ 488 crores *+14% YoY* *EBITDA Margin 8.9%* *+ 40 bps*	₹ 361 crores *+32% YoY* *PBT Margin 6.6%* *+ 120 bps*	₹ 265 crores *+32% YoY* *EPS of ₹ 15.54*
Consolidated	₹ 6,408 crores *+4% YoY* *+9% YoY** *(Ex. Road SPVs & Brazil Subsidiary)*	₹ 562 crores *+7% YoY* *EBITDA Margin 8.8%* *+ 30 bps*	₹ 420 crores *+45% YoY* *PBT Margin 6.6%* *+ 190 bps*	₹ 312 crores *+46% YoY* *EPS of ₹ 18.16*

Order Inflows

₹ 7,668 Crores
(YTD FY27)

Additionally favorably placed in projects worth ₹ 7,300 Crores; aided by T&D and B&F business

Secured maiden Water treatment project in Middle East

Order Book

₹ 66,607 Crores
(30 June 2026)

Strong growth prospects in power T&D, B&F and Oil & Gas infrastructure in near term

Continue to strengthen presence in HVDC T&D, design built and composite projects

Debt and Working Capital

₹ 917 Crores
(Decline of 67% YoY)

Net Working Capital at 80 Days

Credit Rating Upgraded to AA+/Stable (India Ratings)

Net Debt/Equity at 0.1x; Best in-class in industry

Note: Data for consolidated business performance

** Excluded income from Road SPVs and Brazil subsidiary (no/minimal operations in FY27) in order to report comparable growth*

Q1 FY27: Financial Performance Highlights

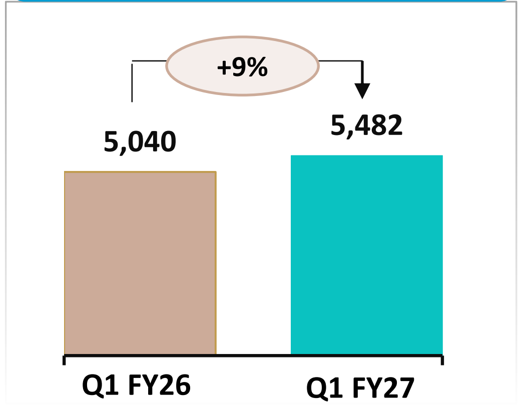
Reflects robust execution, improved profitability and efficient working capital management

KALPATARU PROJECTS INTERNATIONAL LIMITED

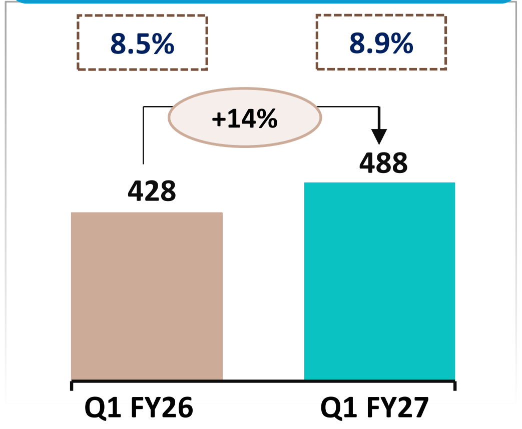
₹ crores otherwise stated

Standalone

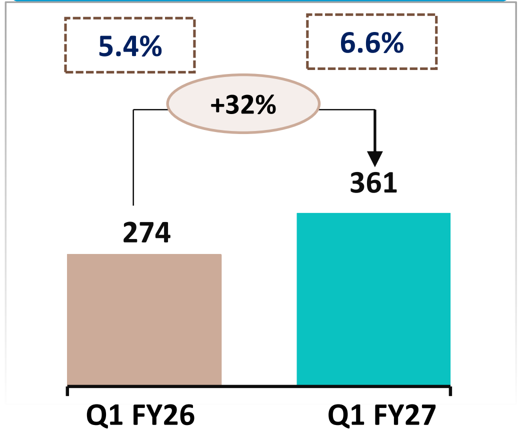
Revenue



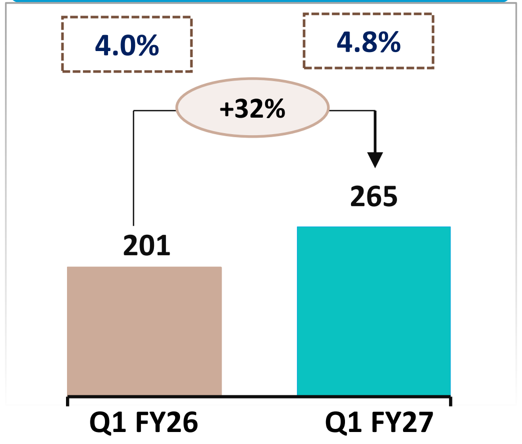
EBITDA and EBITDA Margin



PBT and PBT Margin



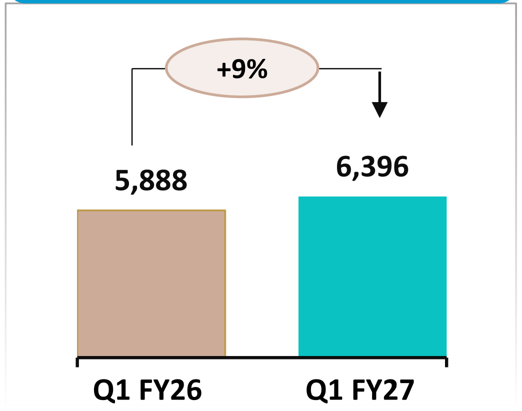
PAT and PAT Margin



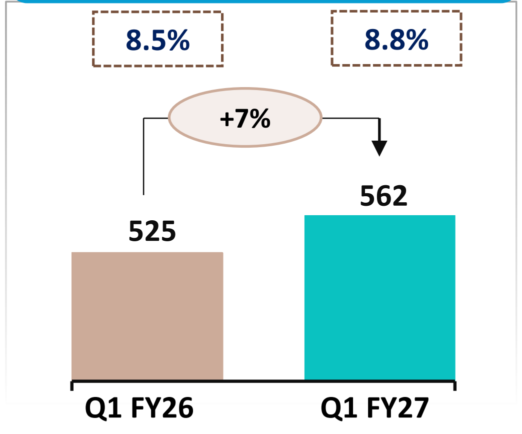
Consolidated

Revenue*

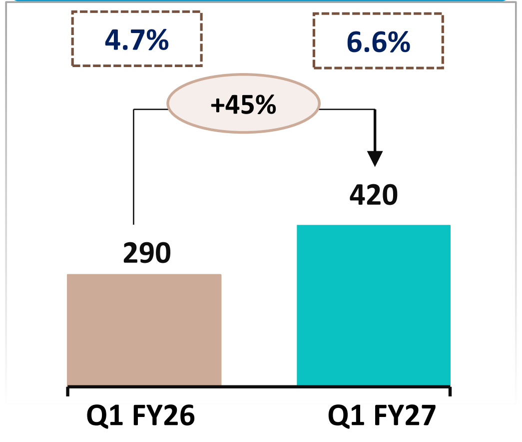
(Ex. Road SPVs & Brazil Subsidiary)



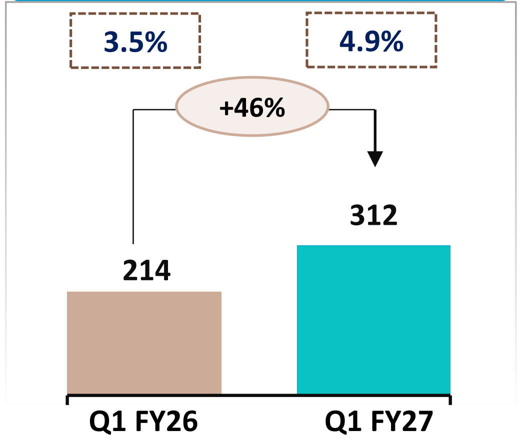
EBITDA and EBITDA Margin



PBT and PBT Margin



PAT and PAT Margin



** Excluded income from Road SPVs and Brazil subsidiary (no/minimal operations in FY27) in order to report comparable revenue*

Results Summary – Q1 FY27 (Consolidated)

KALPATARU PROJECTS INTERNATIONAL LIMITED

₹ crores otherwise stated

Particulars	Q1 FY26	Q1 FY27	Change (YoY)
*Revenue (Excluding Road SPVs & Brazil Subsidiary)**	*5,888*	*6,396*	*+9%* ↑
Revenue from Road SPVs & Brazil Subsidiary	*283*	*12*	
Reported Revenue	6,171	6,408	*+4%* ↑
(-) Operating Expenses	(5,646)	(5,846)	
Core EBITDA	*525*	*562*	*+7%*
Core EBITDA Margin	*8.5%*	*8.8%*	*+ 30 bps*
(+) Other Income	16	77	
(-) Depreciation	(129)	(137)	
(-) Finance Cost	(122)	(82)	
PBT	*290*	*420*	*+45%* ↑
PBT Margin	*4.7%*	*6.6%*	*+ 190 bps*
(-) Tax	(77)	(109)	
PAT	*214*	*312*	*+46%* ↑
PAT Margin	*3.5%*	*4.9%*	*+140 bps*
EPS (₹/ Share)	*12.51*	*18.16*	*+45%* ↑

** Excluded income from Road SPVs and Brazil subsidiary (no/minimal operations in FY27) in order to report comparable revenue*

Results Summary – Q1 FY27 (Standalone)

KALPA-TARU®
KALPATARU PROJECTS INTERNATIONAL LIMITED

₹ crores otherwise stated

Particulars	Q1 FY26	Q1 FY27	Change (YoY)
Revenue	5,040	5,482	*+9%* ⬆
(-) Operating Expenses	(4,611)	(4,994)	
Core EBITDA	*428*	*488*	*+14%* ⬆
Core EBITDA Margin	*8.5%*	*8.9%*	*+ 40 bps*
(+) Other Income	23	52	
(-) Depreciation	(94)	(112)	
(-) Finance Cost	(84)	(68)	
PBT	*274*	*361*	*+32%* ⬆
PBT Margin	*5.4%*	*6.6%*	*+ 120 bps*
(-) Tax	(73)	(96)	
PAT	*201*	*265*	*+32%* ⬆
PAT Margin	*4.0%*	*4.8%*	*+80 bps*
EPS (₹/ Share)	*11.76*	*15.54*	*+32%* ⬆

Consolidated Business Revenue – Q1 FY27

KALPATARU PROJECTS INTERNATIONAL LIMITED

₹ crores otherwise stated

Particulars	Q1 FY26	Q1 FY27	*Change (YoY)*	Comments
T&D *(Excluding Brazil Subsidiary)*	**2,655**	**2,924**	**+10%**	• *T&D revenue growth led by healthy execution and robust order backlog despite supply chain constraints in international markets* • *Secured projects of ₹ 4,163 crores till date in FY27; Further favorably placed in orders over ₹ 5,000 crores* • *LMG (Sweden) reported revenue of ₹ 833 crores in Q1 FY27, growth of 8% YoY; Order book at ₹ 4,266 crore as on 30th June 2026*
B&F	**1,383**	**1,588**	**+15%**	• *B&F revenue growth driven by robust project progress and favorable project mix* • *Continue to focus on large size design built building works, industrial projects, data center and airports*
Water	**670**	**626**	**-7%**	• *Water business execution remained slow given lower collections in JJM projects* • *Secured first project in high potential middle east market for water treatment and supply*
Oil & Gas	**588**	**693**	**+18%**	• *Oil & Gas revenue improved given execution in Saudi Project*
Railways	**254**	**195**	**-23%**	• *Railways business revenue in-line with order book and focus on project closures*
Urban Infra	**257**	**295**	**+15%**	• *Urban Infra revenue growth in-line with execution of elevated and underground metro rail projects*
Total Core Business *(Excluding Brazil Subsidiary)*	**5,807**	**6,320**	**+9%**	
Brazil Business / Fasttel	*217*	*1*	**-**	
Others#	*147*	*87*	**-41%**	
Total Consolidated Revenue	**6,171**	**6,408**	**+4%**	

 # Others mainly includes Road SPVs, Shree Shubham Logistics (SSL), Biomass Plant, etc.

Borrowings and Working Capital update

KALPATARU PROJECTS INTERNATIONAL LIMITED

₹ crores otherwise stated

CONSOLIDATED

Particulars	Q1 FY26	Q4 FY26	Q1 FY27	Increase/(Decrease)	
				y-o-y	q-o-q
Gross Debt	**4,042**	**2,937**	**2,595**	***(1,447)***	***(342)***
Net Debt	**2,765**	**915**	**917**	***(1,848)***	***2***
Net Working Capital Days	***91***	***75***	***80***		

STANDALONE

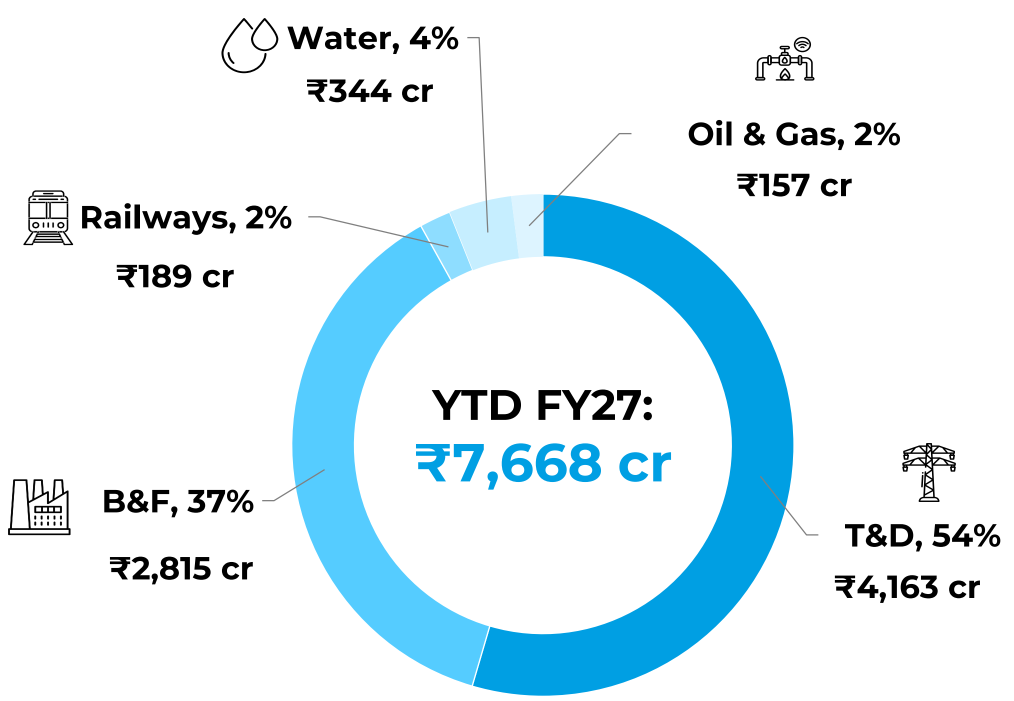
Particulars	Q1 FY26	Q4 FY26	Q1 FY27	Increase/(Decrease)	
				y-o-y	q-o-q
Gross Debt	**2,977**	**2,470**	**2,105**	***(872)***	***(366)***
(+) Long Term borrowings	**1,250**	**566**	**255**	*(995)*	*(311)*
(+) Short Term borrowings incl. current maturities	**1,727**	**1,905**	**1,850**	*123*	*(55)*
(-) Cash, Bank, Unquoted Investments & Other Deposits	**1,037**	**1,721**	**1,353**	*316*	*(368)*
Net Debt	**1,940**	**749**	**752**	***(1,188)***	***3***
Net Working Capital Days	***106***	***90***	***94***		

Note: Gross Debt exclude interest-free loan received pursuant to agreements in relation to the divestment of T&D Assets

Order Inflows and Order Book Update (Consolidated)

KALPA-TARU
KALPATARU PROJECTS INTERNATIONAL LIMITED

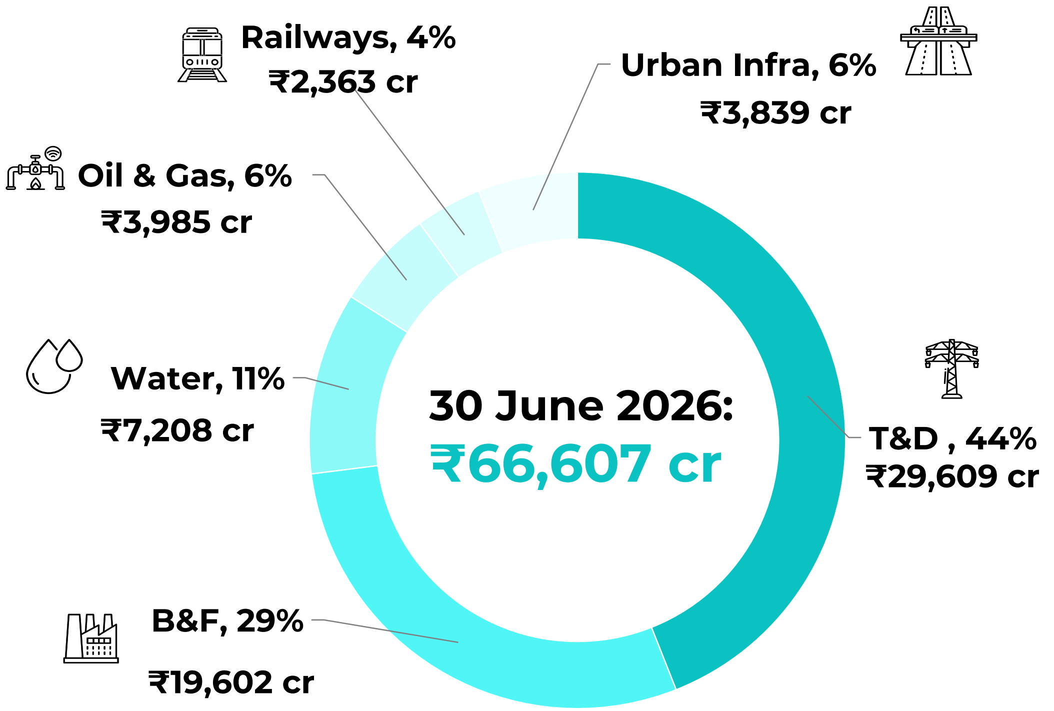
Order Inflows



69% Domestic

31% International

Order Book



Geography-wise					
India	Africa	Americas	Middle East	Europe	Rest of Asia
61%	*11%*	*10%*	*10%*	*6%*	*2%*

Received new orders of ₹ 7,668 crore till date in FY27; L1 in Projects approx. ₹ 7,300 crore

Commercial Building Project in Bangalore, India

KALPATARU PROJECTS INTERNATIONAL LIMITED

Company Overview

About Kalpataru Projects International Ltd. (KPIL)

KALPATARU PROJECTS INTERNATIONAL LIMITED

40+ Year Experience	Global Reach 75+ Countries	₹ 66,607 Crores Order Book (30 June 2026)	₹ 27,143 Crores Revenues (FY26)	250+ Projects Under Execution	Market Cap* ₹ 22,526 Crores	2 Manufacturing Plants	11,000+ Employees with 50+ Nationalities

Capabilities Focused in Six High Growth EPC Businesses

- Power Transmission & Distribution
- Oil & Gas
- Building & Factories
- Water
- Railways
- Urban Infra

Vision

To be the foremost global player in all the business verticals we operate in & we will achieve this by adhering to our core values

Values

- Business Ethics
- Customer Centricity
- Pride
- Quality
- Respect
- Teamwork

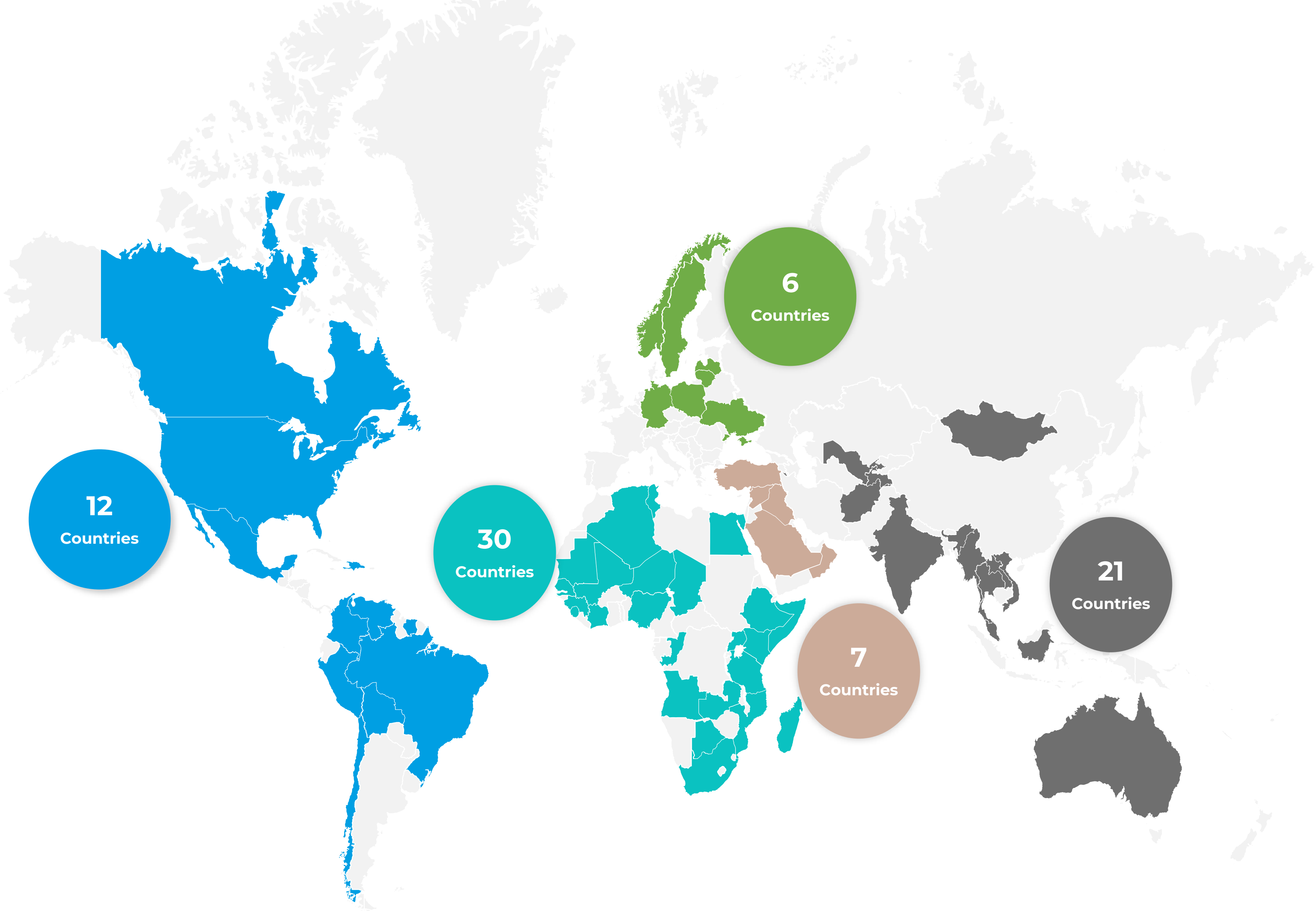
Sustainability Goals

- Carbon Neutrality by 2040
- Water Neutrality by 2032
- Circularity in construction and demolition waste by 2035

Note: Data for Consolidated

** As of 10th August 2026*

Incomparable Global Presence in 75 Countries



Footprint across 75+ countries

International Order Book Share 39%

Active Projects 30+ countries

Progressive Step-up in Overall Performance

Transforming scale, profitable growth, enhanced capabilities and improved financial strength

KALPATARU PROJECTS INTERNATIONAL LIMITED

Profitable and Prudent Growth

₹ crores otherwise stated

	FY22	FY26	Change
Revenue	14,777	27,143	16% CAGR
EBITDA	1,264	2,240	15% CAGR
PBT*	511	1,334	27% CAGR
EPS (₹)	36.3	60.9	68% Growth
ROCE	16.4%	21.4%	+ 500 bps Increase
Net Debt	1,902	915	Down by 52%
Net Debt / Equity	0.4x	0.1x	Improvement by 0.3x

Resilient and Robust Diversified Performance

₹ crores

Business Vertical	Order Book			Revenue	
	31 Mar 2022	31 Mar 2026	Growth(%)	FY26	5 Year CAGR (FY22-FY26)
T&D	11,081	28,572	*2.6x*	12,501	*18%*
B&F	7,990	18,295	*2.3x*	6,958	*20%*
Oil & Gas	1,931	4,578	*2.4x*	2,723	*31%*
Water	6,500	7,486	*1.2x*	2,112	*6%*
Urban Infra	2,649	4,143	*1.6x*	1,158	*37%*
Railways	2,611	2,382	*0.9x*	1,113	*-9%*
Total EPC Business	32,761	65,457	*2.0x*	26,565	*17%*

Strengthening Future Growth

Market Leadership

- *Strengthen market position with major order wins across T&D, B&F, Oil & Gas, Urban Infra*
- *Demonstrated execution track record leading to major business traction in diverse markets and customers*
- *Scaled up Oil & Gas, Water, and B&F besides T&D in international markets*

Growth Capex

- *Invested closer to ~ ₹ 3,000 crores in capex^ (FY22-FY26)*
- *Owned equipment fleet provides control on project execution, building operational scale and improves competitiveness*
- *Strong asset base leading to improved market access and large size projects*

Integrated EPC Offerings

- *Broad based improvement in capabilities ranging from design, engineering, MEP, construction, manufacturing etc.*
- *Improved market share in design build high value projects*
- *Average project size up 2.5X, nearing ₹ 500 Crore*

Financial Strength

- *Consistent growth with improved profitability and rising operating cash flows*
- *Strong balance sheet with prudent working capital, declining debt levels (Net debt/Equity at 0.1x)*
- *Consistent dividend payout; Dividend payout average 22% (FY22-FY26)*

Operational Excellence

- *Increasing adoption of technology to improve construction productivity*
- *Built organization bandwidth to scale India and global operations; Global employee headcount 11,000+*
- *Automation led manufacturing productivity*

*Note: Data for Consolidated Business as on 31st March 2026   * PBT Before Exceptional Items   ^ Addition to PPE*

Diversified Business Presence With Strong Execution Track Record

KALPA-TARU®
KALPATARU PROJECTS INTERNATIONAL LIMITED

Business Verticals

Order Book Share *(30 June 2026)*

Power T&D

India + International

44%

Offerings
- Transmission Lines
- Substation
- Transmission Tower Manufacturing
- Solar EPC & BESS
- Design, Engineering & Tower Testing
- Underground Cabling EPC
- Green Hydrogen & Derivatives

Capabilities and Delivery Track Record
- 38,000+ km
  Total length of completed transmission contracts
- 2.8 Mn Tons
  Transmission towers delivered globally
- 600+
  Total towers tested
- 2,40,000 MTPA
  In-house transmission tower manufacturing capacity

Oil & Gas Pipeline

India + International

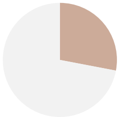
6%

Offerings
- Cross Country Gas & Oil Pipelines
- Process Pipeline
- Processing Facilities
- Refineries & Petro Chemical Plants
- Gas Gathering & Compressor Stations
- LPG Import & Handling Stations

Capabilities and Delivery Track Record
- 12,200+ km
  Total length of pipelines laid
- 635+
  Stations where associated works completed
- Qualified to execute large size hydrocarbon projects in Middle East, Africa & Asia
- Large fleet of owned equipment including HDD and robotic wielding machines

Buildings & Factories (B&F)

India + International



29%

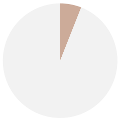
Offerings
- Residential Building
- Commercial & Institutional Building
- Data Centre
- Industrial Plants & Factories
- Airports

Capabilities and Delivery Track Record
- Nearly 50%
  Portfolio of Design Build Projects
- 80+
  Ongoing projects in India
- 150+ Million Sq. Feet (Build-up Area)
  Projects Under Construction
- Successfully delivered Airport and Data Center Project in 2026

Data for consolidated business as on 31st March 2026

Diversified Business Presence With Strong Execution Track Record

KALPA-TARU
KALPATARU PROJECTS INTERNATIONAL LIMITED

Business Vertical	Water	Railways	Urban Infra
	India + International	India + International	India + International
Order Book Share *(30 June 2026)*	 11%	4%	 6%
Offerings	• Water Supply • Irrigation • Operation & Maintenance • Storage & Distribution • Intake & Treatment • Desalination	• Track Laying • Signaling & Telecom • Stations Facility • Overhead Electrification • Rail over Bridges	• Roads & Highways • Elevated Metro Rail • Tunnelling Works • Flyovers • Underground Metro Rail • Marine Structure
Capabilities and Delivery Track Record	• 1.1+ Million House service connections • 45,000+ kms Piped water network laid • 40+ Ongoing projects in India	• 9,000+ Track km Railway electrification works executed • 9,000+ Track km Total Railway tracks commissioned • 580+ Workforce in railway project execution • In-house manufacturing expertise for railway structures and girders	• 85+ Km Total Metro Rail completed and under execution (elevated and underground) • 2,600+ kms Total Highways Delivered • Owned fleet of tunnel boring machine • Ongoing works on 5 Metro Rail Projects (elevated and underground)

Data for consolidated business as on 31st March 2026

Market Demand Trends Play to Our Strengths

KALPATARU PROJECTS INTERNATIONAL LIMITED

Mega Trends

Multi Decadal Growth Opportunity in Global Power T&D led by energy transition and electricity demand

Real Estate and Civil Construction Upcycle on back of Urbanization, Industrial Capex and Digital / AI

Energy Security and Shift in Global Supply Chains to Drive Oil & Gas Infrastructure Capex

Strong Government Push for Infra Development Continues – Massive Opportunities in Urban Mobility, Airports, Water and Railways

Industry Tailwinds

- *Rising Annual global investment in T&D will expand from USD 631 billion in 2024 to USD 1.1 trillion by 2050; Demand led by energy demand, renewables growth and grid modernization*
- *Domestic T&D Super Cycle: India, one of the largest and fastest growing T&D Market – estimated investment of ₹ 4.9 trillion from FY27 to FY32 in transmission line and substation infrastructure*
- *Global Scale Opportunity in Solar EPC space: Global Solar PV Capacity to increase to 7.4 TW from current 2.26 TW; 3x of current levels: Solar and BESS EPC*
- *Large solar capex plans in India, Europe, Middle East, Australia and Americas*

- *Urban Expansion India: Rapid Urbanization is creating high demand for housing, commercial and institutional buildings in Tier 1 and 2 Cities*
- *India is experiencing strong revival in public and private capex backed by global supply chain shifts, Production Linked Incentive Schemes (PLI) and 'Make-In-India' Push*
- *Global Data Center investments will be on a high growth trajectory due to AI adoption and demand for Cloud infrastructure*

- *High investment focus on energy and related infrastructure across Middle East*
- *Major emphasis on net zero goals, increasing domestic gas production, freeing crude oil for exports and powering the growth of industrial sector in Saudi and UAE*

- *Improved Momentum in Government Led Infrastructure Spend: Capex outlay rising to Rs.12.2 trillion for FY26-27 in India*
- *Large scale EPC opportunities in India for Highways, Metro Rail, Tunneling Works, Railways, Airports etc.*

Positioning & Strategy

- **Proven Track Record and Strong Client Relationship**
- **Integrated EPC Player with in-house capabilities to deliver large size projects globally**
- **Deep presence in international markets and global scale of operations**
- **Strong financial profile and balance sheet to invest in growth**
- **Strong workforce and experience management team with robust governance set-up**
- **Globally benchmarked ESG, Health and Safety Practices**

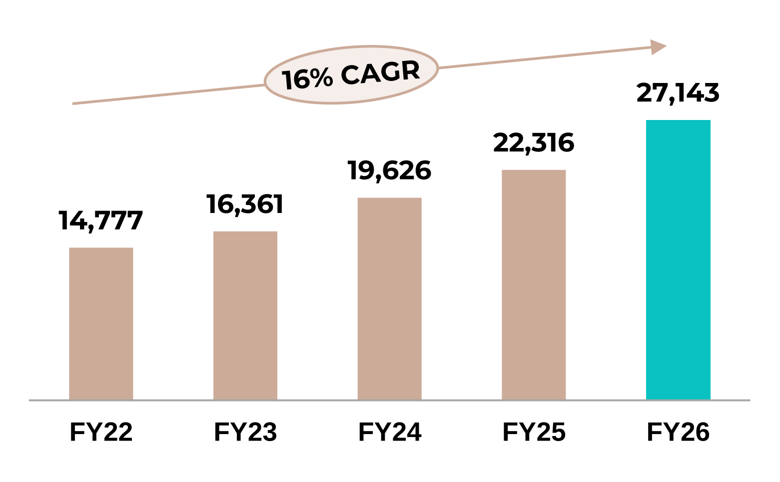
Source: Industry Report & Press Articles etc.

Track record of Strong Execution Resulting in Robust Financials (Consolidated)

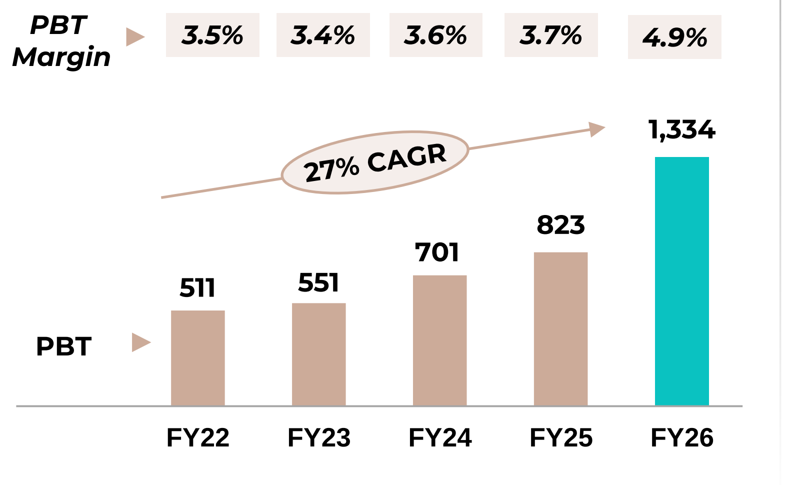
KALPATARU PROJECTS INTERNATIONAL LIMITED

₹ crores otherwise stated

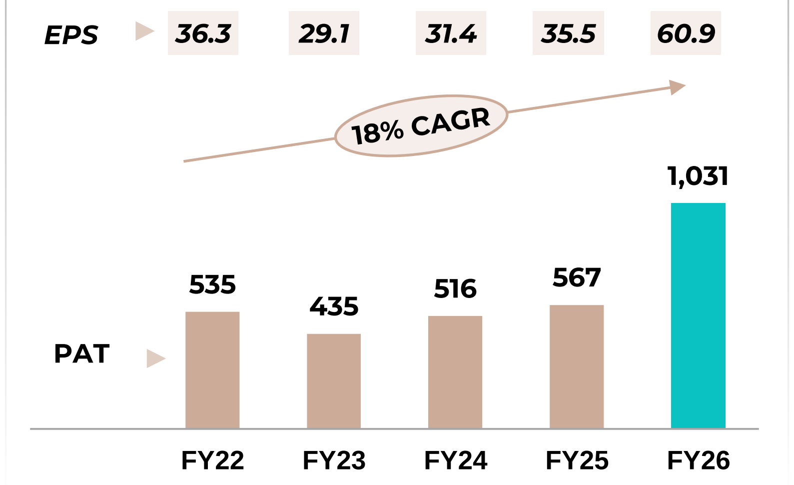
Revenue



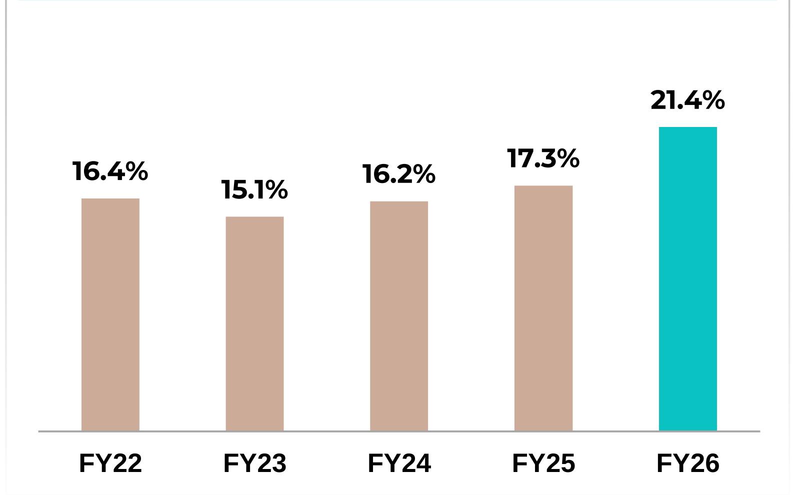
PBT and PBT Margin (Before Exceptional item)



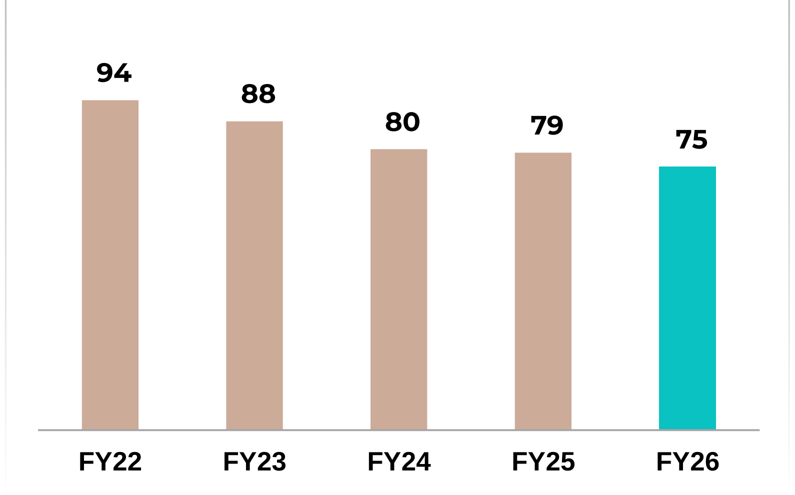
PAT and EPS



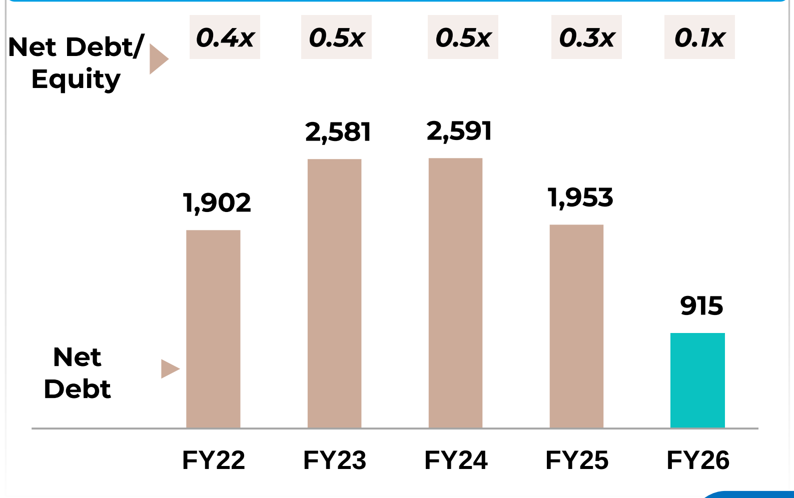
ROCE



NWC Days



Net Debt and Net Debt/Equity ^



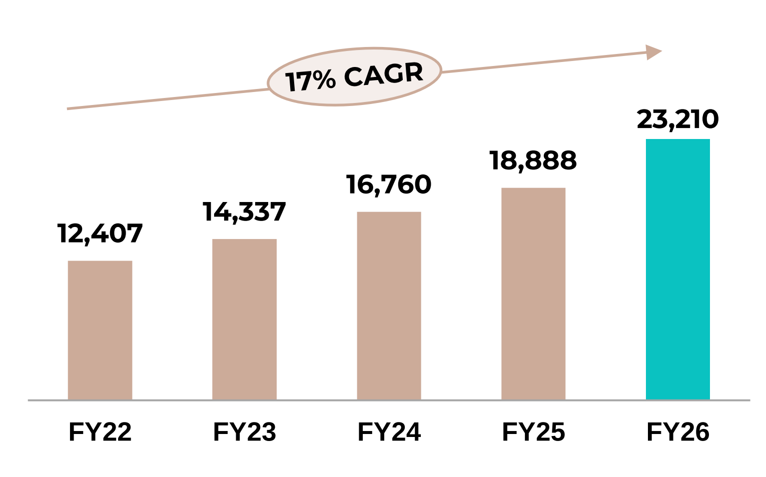
^ *Borrowings net of cash, bank balance, mutual fund investments and excluding interest-free loan pursuant to divestment of T&D assets*

Track record of Strong Execution Resulting in Robust Financials (Standalone)

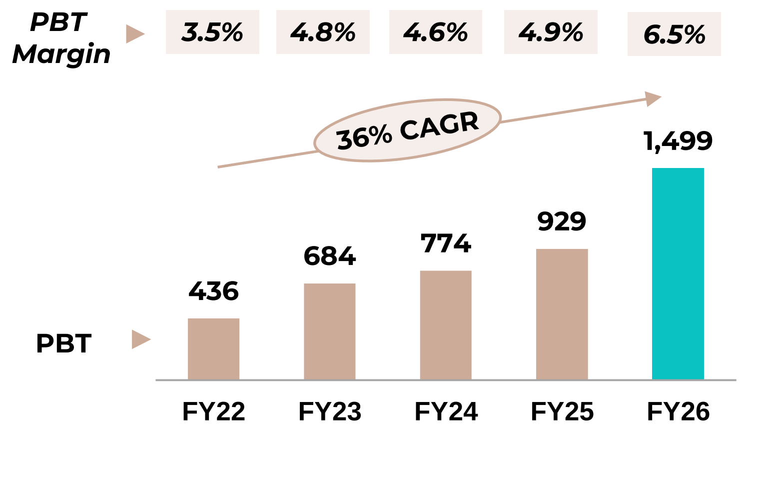
KALPA-TARU
KALPATARU PROJECTS INTERNATIONAL LIMITED

₹ crores otherwise stated

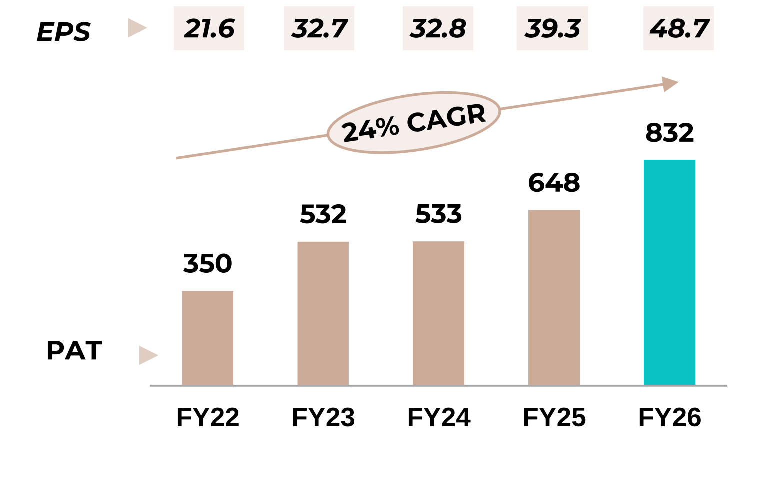
Revenue



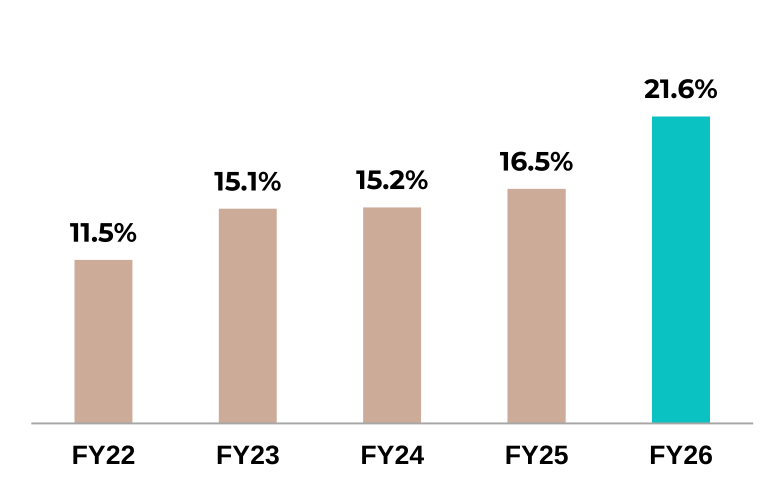
PBT and PBT Margin (Before Exceptional item)



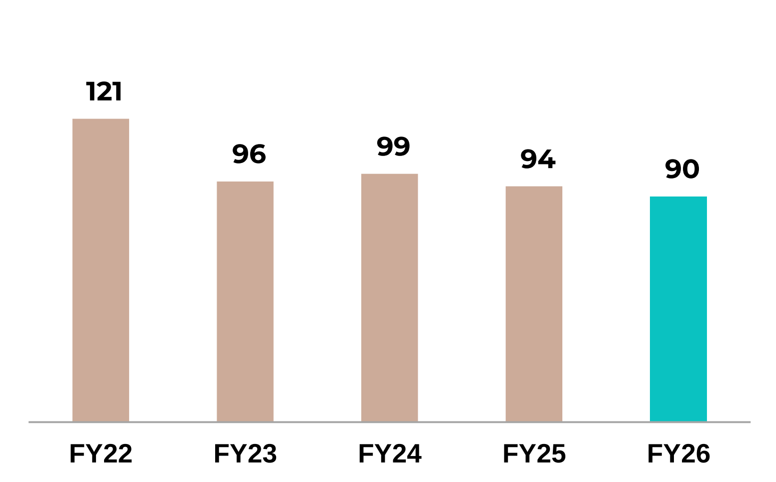
PAT and EPS



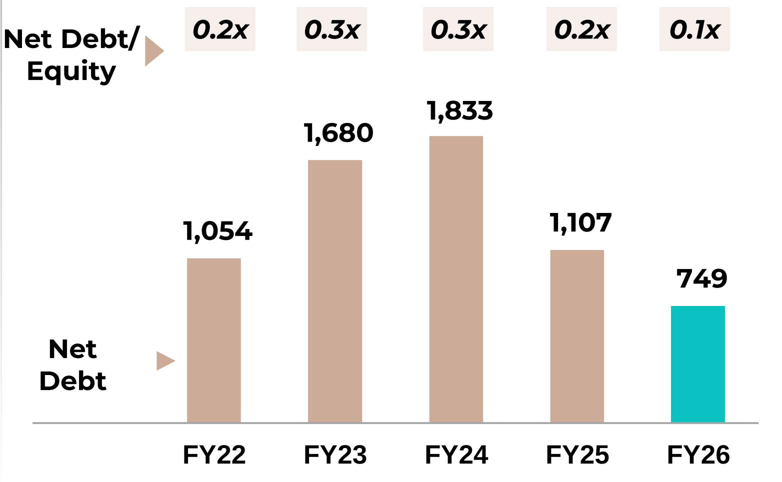
ROCE



NWC Days



Net Debt and Net Debt/Equity ^

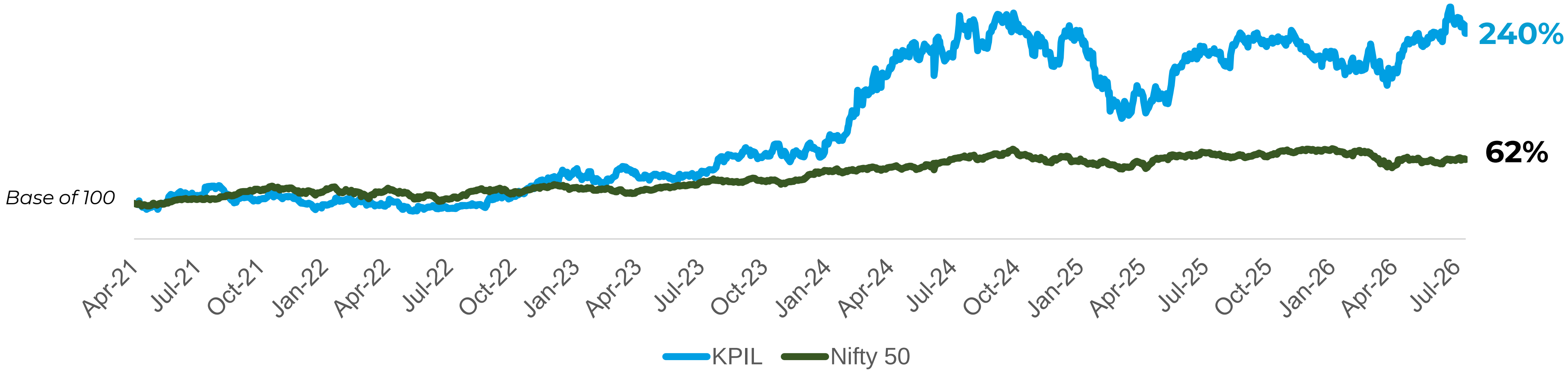


^ *Borrowings net of cash, bank balance, mutual fund investments and excluding interest-free loan pursuant to divestment of T&D assets*

Value Creation for Shareholders on Back of Sustained Performance

KALPATARU PROJECTS INTERNATIONAL LIMITED

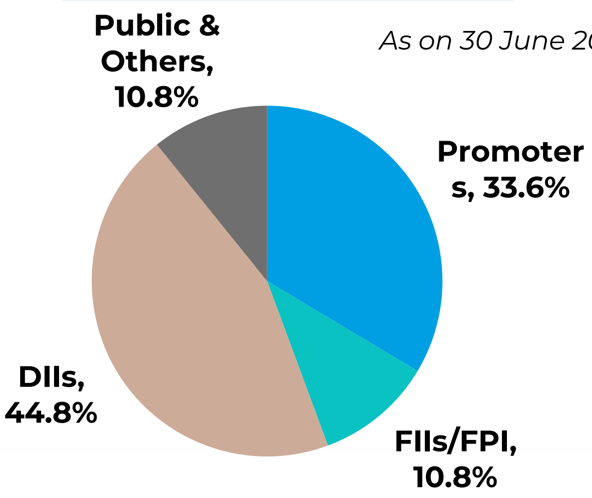
KPIL Share Price Movement



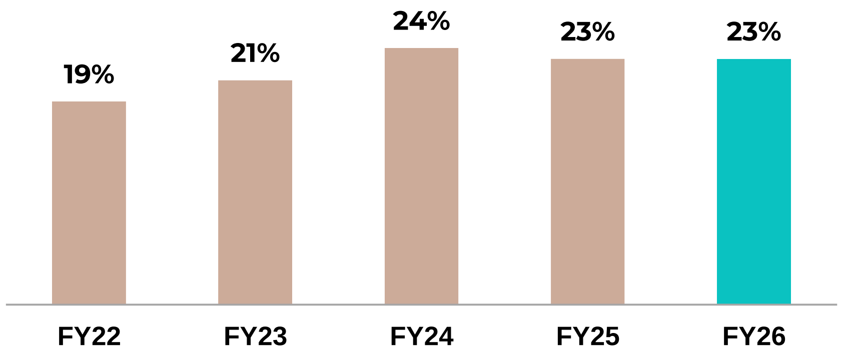
- **~₹ 525 Crores of dividend distributed to shareholders from FY22 to FY26***
- **Market Capitalization increased at a CAGR of ~40% (FY22 - Till Date)**
- **Average Dividend Payout Ratio of 22% (FY22 to FY26)**

Shareholding Pattern

As on 30 June 2026



Dividend Payout Ratio^



*excluding ₹ 11 per share dividend proposed for FY26

^ Based on standalone EPS

Experienced and Tenured Board and Leadership Team

KALPA-TARU
KALPATARU PROJECTS INTERNATIONAL LIMITED

Promoters

Mofatraj P. Munot

Founder &
Non-Executive Chairman

Parag M. Munot

Director

Independent Directors

Dhananjay Mungale

Raksha Kothari

Bimal Tanna

Gautam Mehra

Leadership Team

Manish Mohnot

MD & CEO

S K Tripathi

Deputy MD

Sanjay Dalmia

Exec. Director

Amit Uplenchwar

Director, Strategy Business Group

Ram Patodia

Chief Financial Officer

M.A. Baraiya

Chief Human Resource Officer

- Audit Committee
- Corporate Social Responsibility Committee
- Nomination and Remuneration Committee
- Stakeholders Relationship Committee
- Risk Management Committee

Our Investment Case

KALPATARU PROJECTS INTERNATIONAL LIMITED

01

Resilient Revenue Across Diverse Business Verticals and Markets

- *Operating across various EPC sectors, clients and geographies with a strategic focus on energy and civil construction projects, KPIL business model provides resilience to navigate through market cyclicality, geo political crisis and economic challenges*

02

Positioned to Capitalize on Favorable Market Trends

- *Our market presence and capabilities across electrical and civil construction will enable us to benefit from global megatrends in energy transition, urban transport, hydrocarbon, housing, industrial capex, data center etc.*

03

Strong Balance Sheet and Improving Margin Profile

- *We are relentlessly focusing to improve our quality of earrings and working capital management; We have embedded a disciplined approach to profitability, driven by a business-wide commercial focus*

04

Integrated EPC Capabilities, Strong Asset Base and Robust Risk Management

- *Our performance on discipline growth and scalable business is driven by large in-house asset base, specialist in-house engineering skills and project execution and risk management expertise*

05

Proven Track Record

- *Our proven execution track record fosters deep-seated customer trust. By combining market expertise with an intimate knowledge of ground conditions, we maintain a distinct competitive edge in securing and delivering large EPC projects*

06

Strong Governance and EHS Focus

- *Our foundation is built on strong governance and experienced leadership, prioritizing a top-tier safety culture and robust risk management to ensure sustainable, ethical operations*

Social Housing Project in Maldives

Sustainability at KPIL

ESG AT KPIL

Sustainability Mission

"We will continuously endeavor to make products & services sustainable by driving carbon & water neutrality in our business and achieving zero waste in all our operations to preserve our planet, people and prosperity"

Sustainability Goals

- *Carbon Neutrality by 2040:*
- *Water Neutrality by 2032*
- *Circularity in construction and demolition waste by 2035*

Sustainability Framework

Key Strategic Pillars	Focus Areas		
Creating Positive Impact	Carbon Emission	Water Stewardship	Waste Management
Engaging with Stakeholders	Health & Safety	Human Capital Management	Local Community Engagement
Performing Responsibly	Responsible Business Practice	Responsible Portfolio	Responsible Sourcing

Aligned to Frameworks

INTEGRATED REPORTING · GRI · SUSTAINABLE DEVELOPMENT GOALS · ISO 14001:2015 · ISO 37001:2016

Integrated Reporting & Disclosures

Key ESG Initiatives & Outcome

KALPA-TARU
KALPATARU PROJECTS INTERNATIONAL LIMITED

	Focus Area	Initiatives	Outcomes
Environment	• GHG Emission • Energy Management • Water Management • Waste Management	• Climate Risk Assessment Decarbonization plans • Scope 3 Emission Estimation • Solar Installation at all sites & plants • Water Risk Assessment • Rain Water harvesting - Plants & community • Waste Audit & Management Plan	• Completed estimation of Scope 1, 2 & 3 Emissions • 25% share of RE in electricity in FY26 • Solar installation at both manufacturing plants • 2 Renewable energy based power plants (biomass) • T&D International Business achieved carbon neutrality for the 2^{nd} consecutive year
Social	• Human Capital Development • Supply Chain	• Supply Chain Sustainability • Human Right Due Diligence • Employee Wellbeing • Communities Welfare Initiatives	• 100% employee covered under health and accidental insurance • 17,345 mandays of training conducted in FY 2025-26 • Launched KalpaSetu Project for Sustainable Supply Chain Assessment and Capacity Building of KPIL's Suppliers and MSME Vendors
Governance	• Ethics • Cyber Security	• Materiality Assessment • Digitalization & Data Collection • Policy Gap Assessment & Enhancement • TLI Carbon Neutrality Scope 1&2 • ESG Rating Improvement – DJSI, CDP, EcoVadis	• ISO 37001: 2016 Certified • Regular trainings and awareness on ABAC • Training conducted by IT team related to cyber security or any other if conducted during the current FY 2025-26 • Conducted 15+ Cyber Security training over virtually and physical classroom training

KPIL's ESG Disclosure & Ratings - Achievements

KALPATARU PROJECTS INTERNATIONAL LIMITED

Corporate Sustainability Assessment (CSA)	CDP Rating	EcoVadis Rating	CRISIL ESG Rating 2026	Time x Statista Sustainability Ranking 2026	NSE Sustainability Rating 2025
Corporate Sustainability Assessment (CSA) #1 in EPC sector	Scored "B" Rating	61 score (commitment badge)	Core ESG rating: 65	Top 500 Globally – One of only 19 Indian companies	67 ESG Score – Industrials – Civil Construction Sector

Prestigious National & Global Sustainability Awards

Mahatma Award for Sustainability

Honored with the prestigious Mahatma Award for Sustainability, selected from over 2,100 applications spanning multiple sectors and regions.

Sustainable Organization Award 2025

Received the sustainable organization award - 2025 at the UBS Forums 6th Sustainability Summit & Awards 2025.

Top 3 Sustainable Companies in India

Ranked among India's Top 3 Sustainable Companies in the Infrastructure, logistics and ports category at The 8th Sustainable World Conclave, under the IMSC Rankings by BW Businessworld.

ESG Award

Received the ESG Award at The Cleantech ESG Sustainability Event, recognizing our commitment to sustainable and responsible business practices.

Empowering Community – Q1 FY27

KALPATARU PROJECTS INTERNATIONAL LIMITED

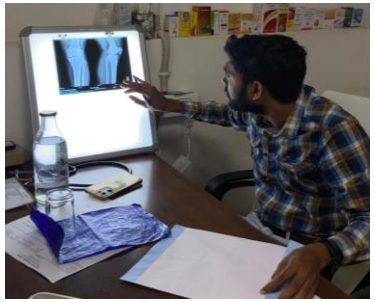
Sustainable & Inclusive Development

Healthcare

Project Name –
Kalpa Arogya Seva (KARE)

- *Expansion of Mobile Medical Unit initiative to 3 new geographies, making it a total of 8 MMUs across 6 States, Bihar, Jharkhand, Odisha, Punjab and Rajasthan*
- ***24,148** beneficiaries availed basic healthcare and diagnostic services and participated in health awareness sessions through MMUs*
- ***2,640 patients** benefitted from Kalpa Seva Aarogya Kendra (KSAK), a subsidized OPD, providing Specialized healthcare services to needy and underserved people*
- ***680** elderly covered through Healthy Ageing Program*




Education & Skilling

Project Name –
Kalpa Vidya Kalpa Kaushal

- *Under the long-term programme, **School Enhancement – 'Jigyasa 2.0': STEM Tech & Literacy**, an Electronics Lab will be established at Government School, Khorpa.*
  - *As a continuation of the STEM programme, **18 Activity-based Learning sessions** were conducted across the hub and spoke schools*
  - ***37 students** participated in STEM Summer Camp**, 407 cumulative** student activity outputs were completed across **11 activities***
- *Continuation of the Skill Development Centre for Women in Khorpa and expansion of the programme to benefit women and youth in Raipur*
- ***63 Youth** being trained under National Apprenticeship Promotion Scheme (NAPS)*



Animal Welfare & Environment

Project Name – SAVIOUR

- *Supported the expansion and strengthening of the animal protection federation, along with Animal Birth Control (ABC) centre training, development of model infrastructure blueprints, and district-wise dog population management planning for Karnataka, aligned with the ABC Rules 2023 and the zero-rabies roadmap*
- ***~3,400 total OPD cases** treated in Kalimpong and Darjeeling, West Bengal*




Rewards and Recognitions

KALPA-TARU
KALPATARU PROJECTS INTERNATIONAL LIMITED

TPM Excellence Award by the Japan Institute of Plant Maintenance (JIPM)

KPIL Wins Coveted Global MIKE Awards 2025; Setting a Benchmark in Knowledge Excellence

Strong Commitment to HR Excellence Award

The Confederation of Indian Industry (CII) has conferred upon National Supply Chain and Logistics Excellence Award

KPIL Honored with Two Prestigious Awards at the Construction World Global Awards 2025

KPIL Wins two prestigious awards at ET Now Infra Focus Summit 2025

Earnings Call Details

KALPATARU PROJECTS INTERNATIONAL LIMITED

Event	Telephone Number	
Earnings conference call on 11th August, 2026 at 17:00 hrs (IST)	Universal Dial-in	+91 22 6280 1114 +91 22 7115 8285
	International Toll Free*	Hongkong: 800964448 Singapore: 8001012045 UK: 08081011573 USA: 18667462133
Online Registration Link	For Registration – Click Here	

**In case of dial-ins from any other country, please use the online registration link for relevant dial-in numbers*

KALPATARU PROJECTS INTERNATIONAL LIMITED

Thank You

For more information, contact

investorrelations@kalpataruprojects.com