

22<sup>nd</sup> January 2026

<b>BSE Limited,</b> Phiroze Jeejeebhoy Towers, Dalal Street Mumbai 400 001  <b>Scrip Code: 543232</b>	<b>National Stock Exchange of India Limited</b> Exchange Plaza, 5th floor, Plot No. C/1, G Block, Bandra Kurla Complex, Bandra (East), Mumbai 400 051  <b>Trading Symbol : CAMS</b>
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Dear Sir / Madam,

**Sub: Presentation of Unaudited Standalone and Consolidated Financial Results for the quarter ended December 31, 2025**

Please find enclosed the presentation of the Unaudited Standalone and Consolidated Financial Results for the quarter ended December 31, 2025. The presentation is being filed in high resolution to ensure ease of readability for investors.

We request you to kindly take the same on record.

Thanking you,

**Yours faithfully,**  
**For Computer Age Management Services Limited**

**G Manikandan**  
**Company Secretary and Compliance Officer**

**Computer Age Management Services Limited**

**Member of the Registrars Association of India (RAIN)**

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**Investor Presentation**  
**Q3 FY'26**

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# Business Overview

# Presentation Flow

## Business Overview

Business Highlights Q3 FY'26

**Page No: 5 - 6**

MF - Operational Highlights –Q3 FY'26

**Page No: 7**

MF Industry vs. CAMS –Q3 FY'26

**Page No: 8**

Operational Metrics Q3 FY'26

**Page No: 9**

MF Industry vs. CAMS –9M FY'26

**Page No: 10**

Operational Metrics 9M FY'26

**Page No: 11**

Business updates

**Page No: 12 - 13**

## Financials

Revenue Highlights – Q3 FY'26

**Page No: 15**

Financial Highlights – Q3 FY'26

**Page No: 16**

Revenue Profile – Q3 FY'26

**Page No: 17**

Revenue Highlights – 9M FY'26

**Page No: 18**

Financial Highlights – 9M FY'26

**Page No: 19**

Revenue Profile 9M FY'26

**Page No: 20**

Consolidated Financial Highlights – Quarterly

**Page No: 21**

Standalone & Consolidated P&L – Q3  
FY'26 & FY'25

**Page No: 22 - 25**

Update on ESG Initiatives

**Page No: 27 - 28**

## About CAMS

Business at a Glance

**Page No: 30**

Mutual Fund Services Business

**Page No: 31 - 33**

Non-MF Businesses

**Page No: 34 - 40**

Corporate Structure

**Page No: 41**

Board of Directors

**Page No: 42**

Management Team

**Page No: 43 - 44**

History / Milestones

**Page No: 45**

Awards & Accolades

**Page No: 46 - 47**

Shareholding

**Page No: 48**

# Business Highlights for Q3 FY'26

Our Mission... Your Growth



## Financial Highlights

- The Company has delivered its **all-time highest quarterly revenue in Q3 FY'26**, fuelled by strong performance across both MF and non-MF businesses
- **Enterprise revenue grew 5.5% Y-o-Y** (up 3.6% Q-o-Q), while **non-MF revenue surged 24.3% Y-o-Y** (up 4.8% Q-o-Q)
- **EBITDA margins** were at a robust **46%**, absolute EBITDA of Rs 179 Crore, scaling to its highest ever, despite market volatility and the cost impact of the new labour code implementation



## Mutual Funds

- **CAMS AuM** crossed **₹55 lakh Crore** milestone in Dec'25, retaining market leadership with ~68% market share and delivering **18% Y-o-Y** growth in line with the industry
- **Equity assets** surged to an **all-time high of ₹30.4 lakh Crore**, with market share rising to a **record 66.4%**, up 70 bps Y-o-Y & scaling faster than industry
- **Equity net sales reached ~₹84,000 Crore**, driving market share to 71%, a sharp 930 bps increase Y-o-Y
- **New SIP registrations** stood at a healthy 1.16 crore in Q3 FY26, **growing 18% Y-o-Y** and significantly **outpacing industry growth of 6%**
- **SIP collections** of CAMS-serviced funds scaled strongly, **growing 20% Y-o-Y** to ₹55,964 crore
- **Live SIPs** expanded **8% Y-o-Y**, improving our market share to **65.2%**
- **Unique investor** base crossed 4.4 Crore during the quarter, growing **14% YoY** and outpacing industry growth of 11%
- CAMS secured a new mandate from **Carnelian Asset Management**, taking the MF RTA client count to **29 AMCs**
- Tata Mutual Fund launched its maiden **Titanium SIF NFO** during the quarter, and overall SIF AuM of CAMS-serviced funds **crossed ₹2,400 crore** in December 2025
- Retail fund launches in GIFT City gained momentum, with Tata MF launching the **industry's first retail inbound fund**

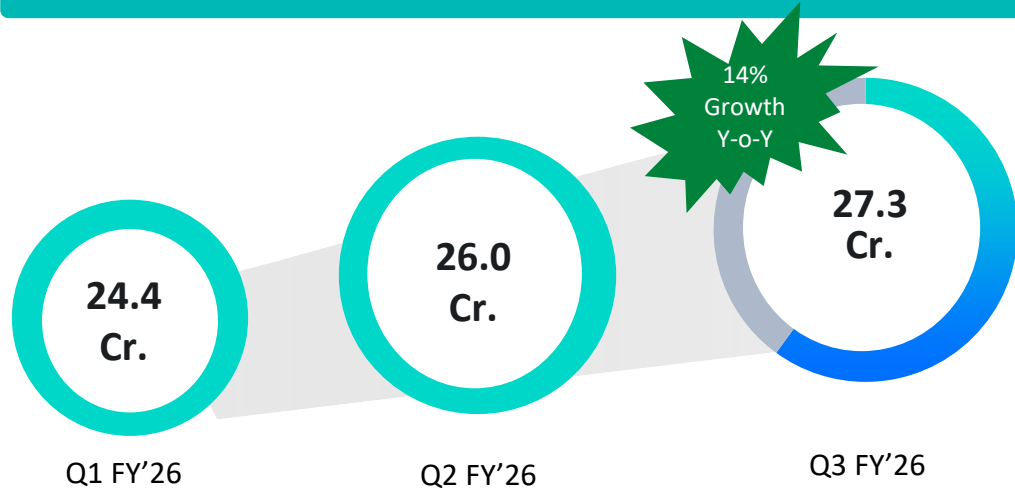
# Business Highlights for Q3 FY'26

## Beyond Mutual Funds

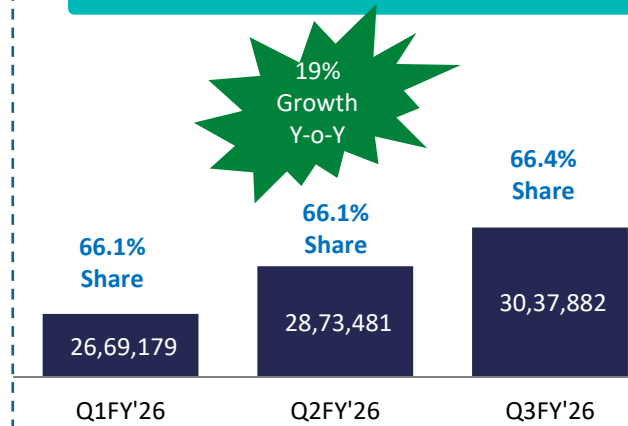
- **Non-MF revenue** contribution increased to **14.5%** in Q3 FY'26, underscoring sustained revenue diversification
- The **KRA business of NSE** (NSEDAL) was successfully transferred to CAMS KRA, reinforcing its position as **India's second-largest KRA** with a 2.15 Crore+ unique user base
- CAMS KRA revenue grew in sequential quarters as well as annually, despite decline in new account opening in the capital markets
- **CAMSPay** posted strong momentum with **59% Y-o-Y revenue growth** (24% from base business and the rest from the recently launched Payment Gateway business), signing 22 new deals in Q3 FY26
- **CAMS Alternatives** reported its **highest-ever** quarterly revenue, registering a robust **16% Y-o-Y growth**. With **AuM exceeding ₹3 Lakh Crore** (representing over 50% of the outsourced market) and **WealthServ** adoption crossing **250 mandates**, both business acquisition and digital engagement saw sustained acceleration
- CAMS Rep revenue grew **15% Y-o-Y**. Added 7 lakh policies and 5.5 lakh eIAs, scaling to **13 million policies** and **10 million eIAs overall**, commanding **40%+ market share**
- **Bima Central** won the *Best Insurance Tech Solution* at the **GFF Awards 2025**, while **Think360.ai** received the *RegTech Innovation Excellence Award* at the **ETBFSI Exceller Awards 2025**
- **Think360 launched ConsenPro**, an end-to-end discovery and consent lifecycle management solution for **DPDPA compliance**

# Mutual Funds – Operational Highlights – Q3 FY'26

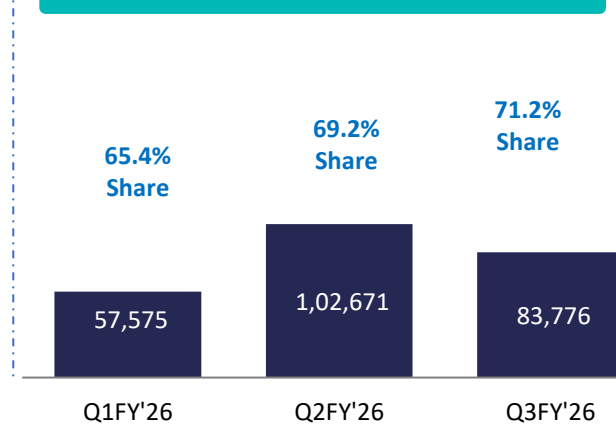
## New highs in transaction volume



## Equity AuM (Rs. Cr.)

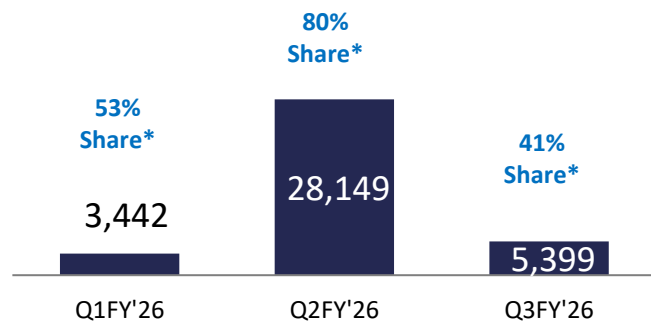


## Equity Net Sales\* (Rs. Cr.)



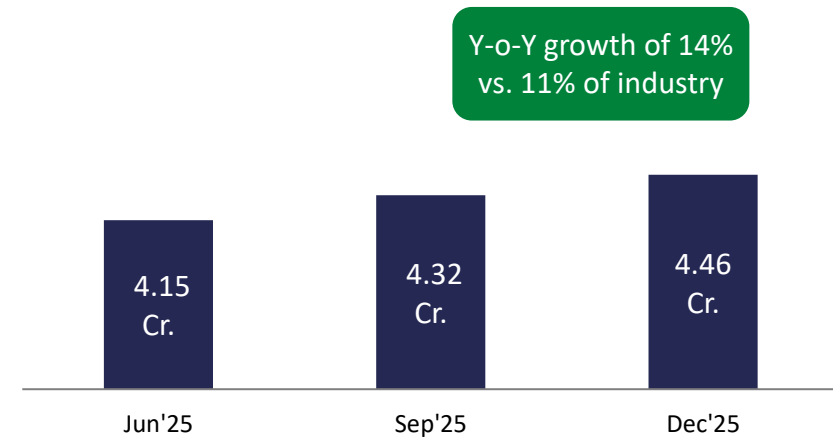
\*Equity includes Growth, Index Equity & Hybrid schemes excluding Arbitrage

## NFO Mobilization (in Rs. Cr)



\* CAMS's share in MF Industry

## Unique Investor Growth





# Mutual Fund Industry vs. CAMS AAuM – Q3 FY'26

## CAMS – Market Share (based on Quarterly AAuM)

**~68%\***

Net flows into equity assets reached all time high in **Q3 FY'26** at **Rs.83,776 Cr.**

Inflows through SIPs increased by **20% Y-o-Y / 6% Q-o-Q**

Q3 FY'26

### AAuM Serviced by CAMS

**₹ 54.7 Tn.**

▲ 18.2% Y-o-Y  
▲ 4.9% Q-o-Q

### Equity AAuM – CAMS

**₹ 30.4 Tn.**

▲ 18.6% Y-o-Y  
▲ 5.7% Q-o-Q

### Industry AAuM

**₹81.0 Tn.**

▲ 18.1% Y-o-Y  
▲ 5.0% Q-o-Q

### Equity AAuM # – Industry

**₹45.7 Tn.**

▲ 17.3% Y-o-Y  
▲ 5.2% Q-o-Q

\*Market share & AuM does not include fund of fund Domestic| AuM including FOF domestic for Q3 FY'26 - Rs.55.80Tn., Q2 FY'26 - RS 52.98Tn., Q3 FY'25 - Rs. 46.78Tn. Yield calculated on this AuM

# Equity includes Growth & Equity Oriented schemes, Index-Equity & Hybrid excluding Arbitrage

# Operational Metrics – Q3 FY'26

**Transaction Volume**  
**272.8 Mn.**

▲ Y-o-Y: 14%  
▲ Q-o-Q: 5%

**SIP Book**  
**63.8 Mn.**  
**(as on December 31, 2025)**

▲ Y-o-Y: 8%  
▲ Q-o-Q: 3%

**Systematic Transactions  
Processed**  
**222.8 Mn.**

▲ Y-o-Y: 14%  
▲ Q-o-Q: 4%

**Live Investor Folios**  
**107.8 Mn.**  
**(as on December 31, 2025)**

▲ Y-o-Y: 18.5%  
▲ Q-o-Q: 5.5%

**Unique Investors Serviced**  
**44.6 Mn.**  
**(as on December 31, 2025)**

▲ Y-o-Y: 14%  
▲ Q-o-Q: 3%

# Mutual Fund Industry vs. CAMS AAuM – 9M FY'26

## CAMS – Market Share (based on Quarterly AAuM)

~68%\*

Net flows into equity assets  
remain positive **in 9 Mn.**  
**FY'26 at Rs.2,44,022 Cr.**

Inflows through SIPs at  
Rs.1.58 Tn. increased by  
**23% Y-o-Y**

9M FY'26

### AAuM Serviced by CAMS

₹ 51.8 Tn.

▲ 18.7% Y-o-Y

### Equity AAuM – CAMS

₹ 28.6 Tn.

▲ 19.3% Y-o-Y

### Industry AAuM

₹ 76.8 Tn.

▲ 18.8% Y-o-Y

### Equity AAuM # – Industry

₹ 43.2 Tn.

▲ 18.5% Y-o-Y

\*Market share and AUM does not include fund of fund Domestic | AuM including FOF domestic for 9M FY'26 - Rs. 52.71 Tn., 9M FY'25 - Rs.44.13 Tn. Yield calculated on this AuM

# Equity includes Growth & Equity Oriented schemes, Index-Equity & Hybrid excluding Arbitrage

# Operational Metrics – 9M FY'26

**Transaction Volume**  
**777 Mn.**

▲ Y-o-Y: 19%

**SIP Book**  
**63.8 Mn.**  
**(as on December 31, 2025)**

▲ Y-o-Y: 8%

**Systematic Transactions**  
**Processed**  
**639.5 Mn.**

▲ Y-o-Y: 22%

**Live Investor Folios**  
**107.8 Mn.**  
**(as on December 31, 2025)**

▲ Y-o-Y: 18.5%

**Unique Investors Serviced**  
**44.6 Mn.**  
**(as on December 31, 2025)**

▲ Y-o-Y: 14.3%



# Beyond MF



## CAMSPay®

- CAMSPay delivered robust performance, with revenue increasing by **59% Y-o-Y** (24% from base business and the rest from the recently launched Payment Gateway business) and 7% Q-o-Q
- Signed **22 new deals** in Q3FY'26
- UPI AutoPay Mandate registration continues its strong growth, rising **9% Q-o-Q and 61% Y-o-Y**, clocks 1.3 Lakh mandates a day in October 2025
- Mandate registration from NBFC sector increased by 7% Q-o-Q and **12% Y-o-Y**, highlighting enhanced customer engagement, product relevance, and ongoing digital adoption

## CAMS *for* ALTERNATIVES

- CAMS Alternatives posted its **highest-ever quarterly revenue** in Q3 FY'26, marking a strong **16% Y-o-Y growth**
- Continued momentum in business acquisition with **30 new mandates**, including 10 first-time clients; Overall AUM crosses **Rs.3 Lakh Cr.**
- WealthServ platform crossed **250 mandates**. Continues to see widespread adoption with over **3400 investors** onboarded digitally in Q3 FY'26, taking overall count to over 20,000
- Strengthened GIFT City footprint with **38 funds outsourcing services**. Launched digital onboarding for GIFT City funds

## CAMSRep Insurance Repository & Services

- CAMSRep Overall revenue **grew by 15%Y-o-Y and 11% Q-o-Q**
- **Bima Central Administrator** was launched at IIA Annual event and has received strong response from Insurers and Distributors.
- Bima Central continues its momentum with 20 Lakh unique users, 96K mobile downloads and 1.73 Lakh transactions this quarter
- The business added 7 LAKH policies and 5.5 Lakh eIA scaling to 13 Mn. policies and 10 Million eIA, **commanding 40%+ market share**
- CAMSRep received a **4-star rating** from Aegis Graham Bell Awards, Bima Central was awarded **Best Insurance Tech Solution** at the **GFF Awards 2025**

# Beyond MF



- CAMS KRA revenue grew in sequential quarters as well as annually, despite decline in new account opening in the capital markets
- Revenue up **5% Q-o-Q** and **6% Y-o-Y**, Crosses 2.15 Cr. unique user base and maintains its position as 2<sup>nd</sup> largest KRA in the country
- Enhanced market standing **after successful migration of NSE KRA to CAMS KRA**
- The momentum in new client sign-ups continued, with 25 new intermediaries partnering with CAMS KRA for onboarding



- Think360's revenue grew by **28% Y-o-Y**
- Launched **ConsenPro for DPDPA compliance** - end to end discovery and consent lifecycle management solution for out of the box compliance
- Recognized by ET for rAldar, a regulatory innovation for helping manage customer communication within compliant boundaries
- **Think360.ai** was awarded the **RegTech Innovation Excellence Award** at the **ETBFSI Exceller Awards 2025**



- Signed **38 new deals** this quarter, marking the **highest number** achieved in a single quarter
- **Accelerated go-lives** during the quarter with 23 FIUs onboarded in Q3 FY'26, representing a **~35% increase** over Q2
- Analytics service stack built on core AA witnessed accelerated adoption, delivering 43% client growth and 70% volume growth Q-o-Q

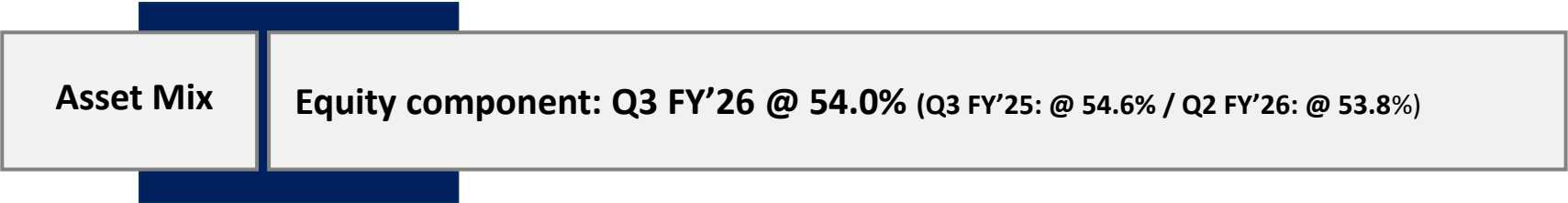
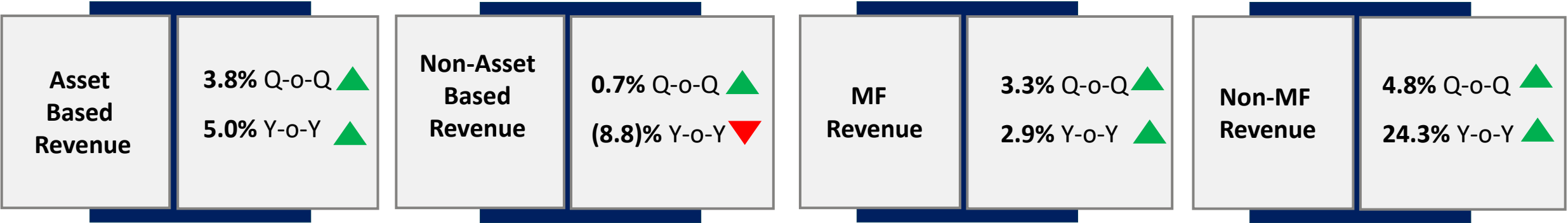


- NPS achieved **over 37%Q-o-Q and 80%Y-o-Y revenue growth** with **two new bank sign-ups**, including a major private sector bank
- Successfully gone live with a **multi-scheme framework across CAMS platforms**
- **20 PoPs** active on CAMS CRA
- CAMS CRA has been selected for a **Proof of Concept (PoC) for NPS Swasthya**



# Financials

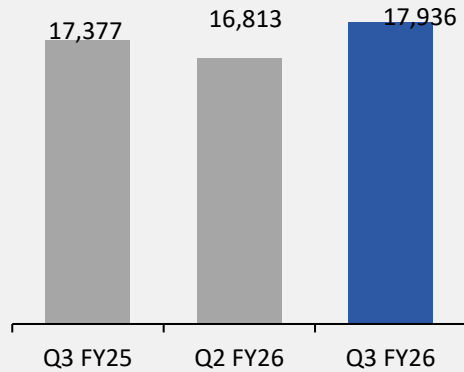
# Revenue Highlights – Q3 FY’26





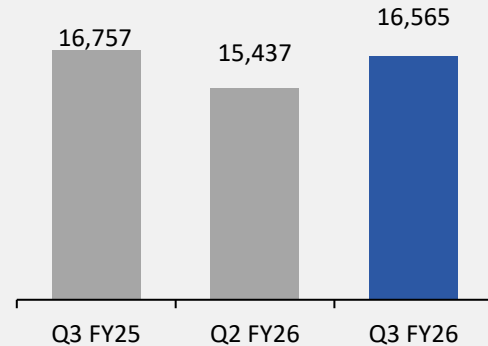
# Financial Highlights – Q3 FY'26

## Operating EBITDA – 46.0 %



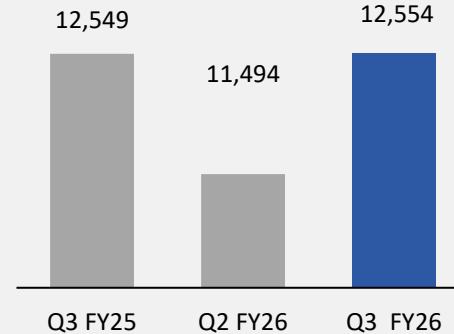
▲ 6.7% Q-o-Q  
▲ 3.2% Y-o-Y

## PBT – 41.1%



▲ 7.3% Q-o-Q  
▼ (1.1) Y-o-Y

## PAT – 31.1%



▲ 9.2% Q-o-Q  
▲ 0.1% Y-o-Y

Return on  
Net-Worth\*  
**40.2%**

\*\* Cash & Cash Equivalent  
as on  
31<sup>st</sup> Dec 25 was  
Rs 852.86 Cr.

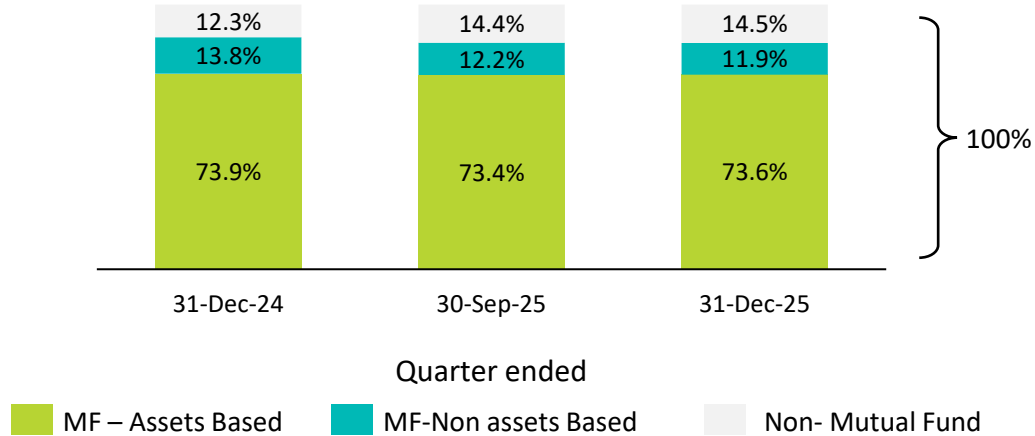
Profit numbers are after considering the non-cash charge (ESOPs) amounting to ₹ 2.4 Cr. (Q3 FY'26), ₹ 3.6 Cr. (Q3 FY'25) and ₹ 4.3 Cr. (Q2 FY'26)

**Interim Dividend: ₹3.5 Per share (after the share split)**

- ❑ \* Return on Net-worth – PAT (annualized) / Average Equity for the quarter | \*\* Includes Bank balances, Fixed deposit, Govt Bond & Investment in MF / Excludes money held in trust (ECS, NPS & Stamp duty collection A/c & Money in unpaid dividend A/c)
- ❑ Numbers are after eliminating non-controlling interest in Think Analytics & Fintuple Technologies | After considering share of loss in MFC JV

# Revenue Profile Q3 FY'26

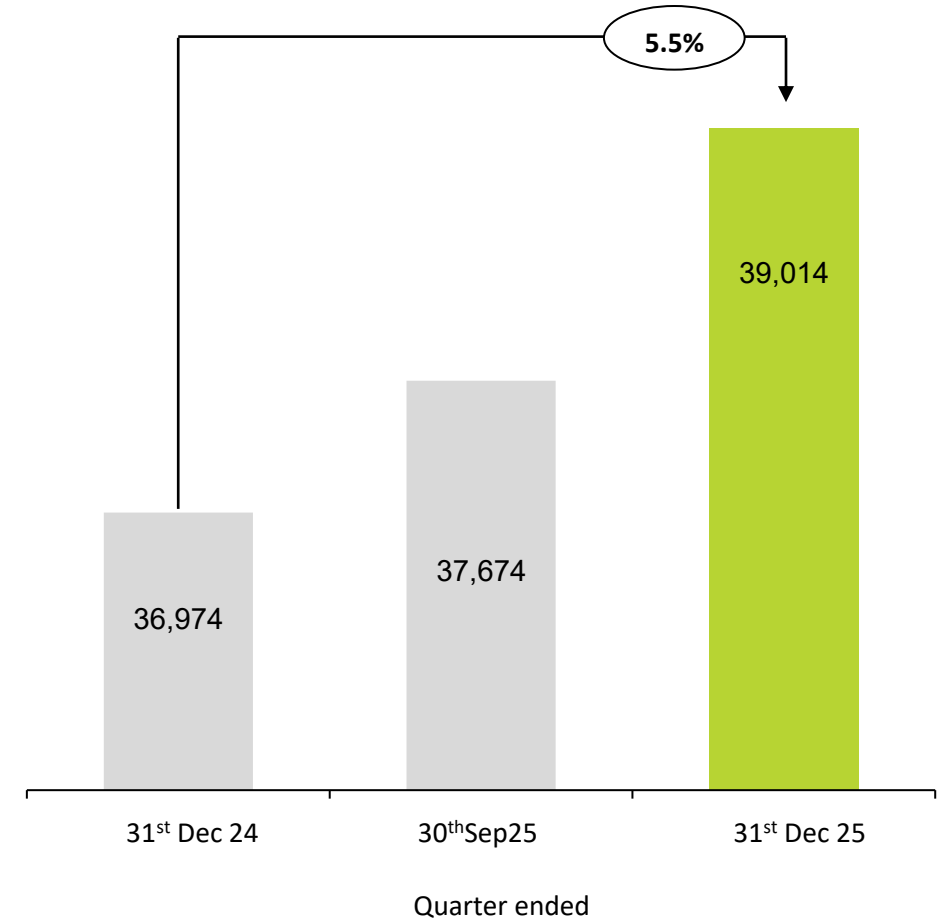
## Revenue Breakup



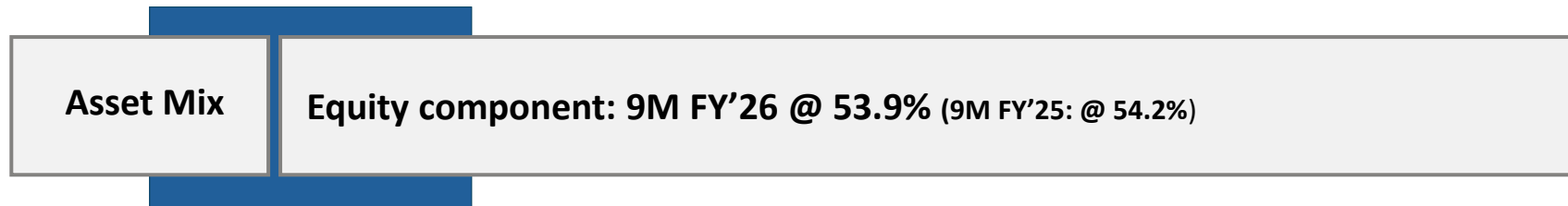
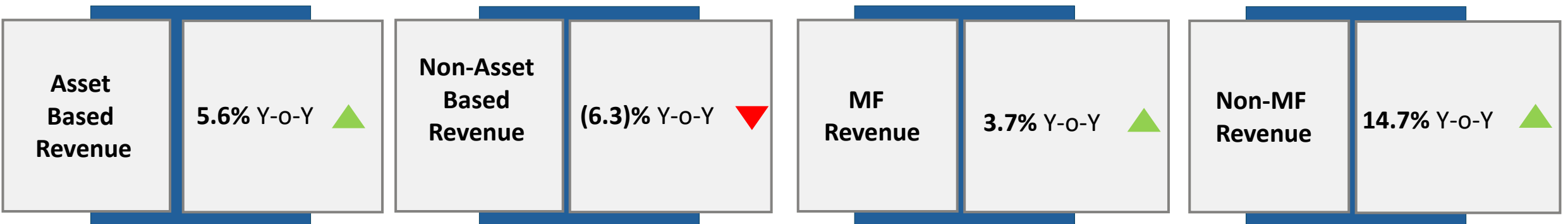
## Breakup of Non-Mutual Fund

Particulars	Quarter ended		
	31 <sup>st</sup> Dec 24	30 <sup>th</sup> Sep 25	31 <sup>st</sup> Dec 25
AIF	2.6%	2.9%	2.9%
CAMS Pay	3.0%	4.4%	4.6%
CAMS REP	1.3%	1.3%	1.4%
Think360 AI	1.0%	1.2%	1.2%
CAMSKRA	2.9%	2.9%	3.0%
Others	1.4%	1.7%	1.5%
<b>Non Mutual Fund</b>	<b>12.3%</b>	<b>14.4%</b>	<b>14.5%</b>

## Revenue (In ₹ Lakh)

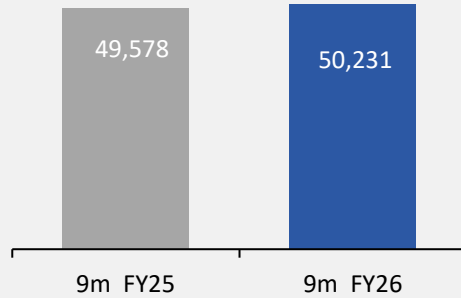


# Revenue Highlights – 9M FY'26



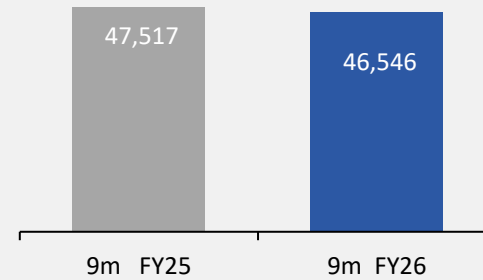
# Financial Highlights – 9M FY'26

## Operating EBITDA – 44.8 %



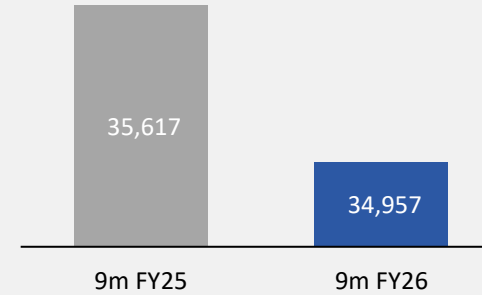
▲ **1.3% Y-o-Y**

## PBT – 40.2%



▼ **(2.0%) Y-o-Y**

## PAT – 30.2%



▼ **(1.9%) Y-o-Y**

**Return on  
Net-Worth\***  
**38.8%**

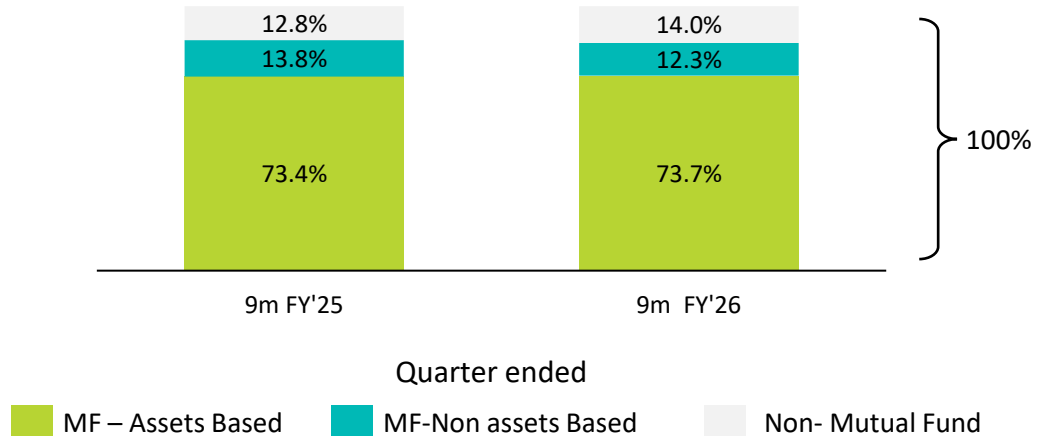
*Profit numbers are after considering the non-cash charge (ESOPs) amounting to ₹ 10.8 Cr. (9M FY'26) and ₹ 14.7 Cr. (9M FY'25)*

- ❑ \* Return on Net-worth – PAT (annualized) / Average Equity for the quarter
- ❑ Numbers are after eliminating non-controlling interest in Think Analytics & Fintuple Technologies | After considering share of loss in MFC JV



# Revenue Profile 9M FY'26

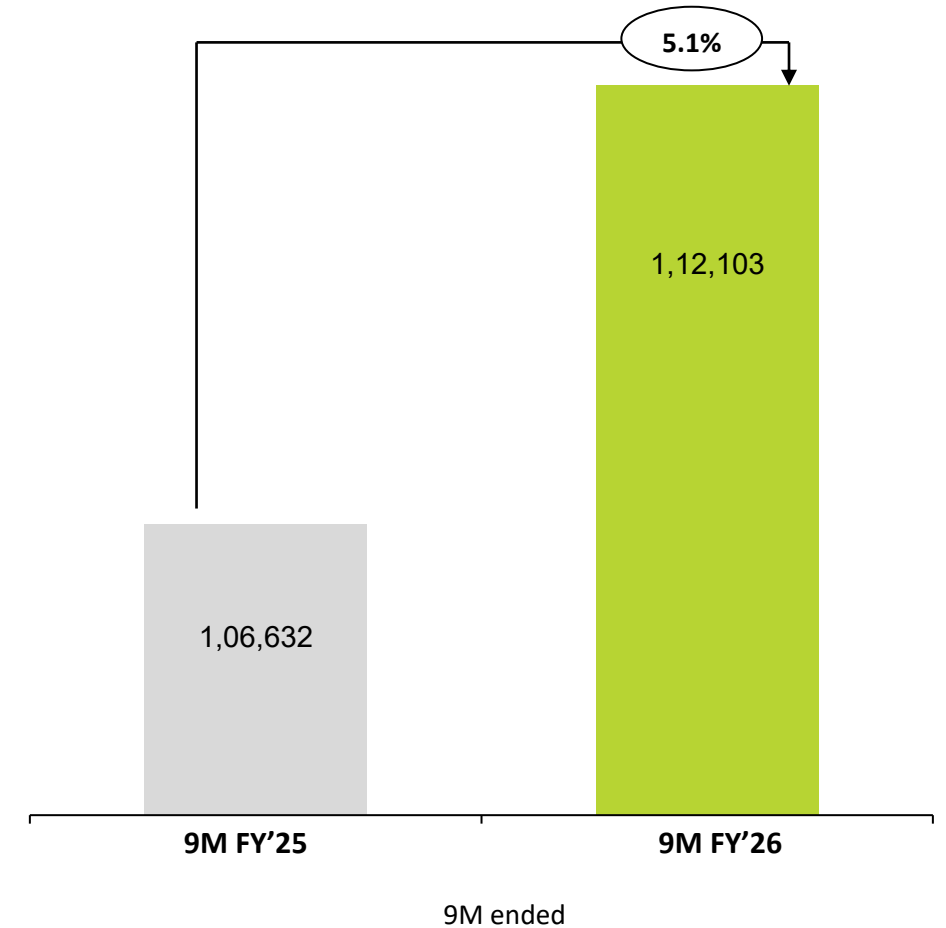
## Revenue Breakup



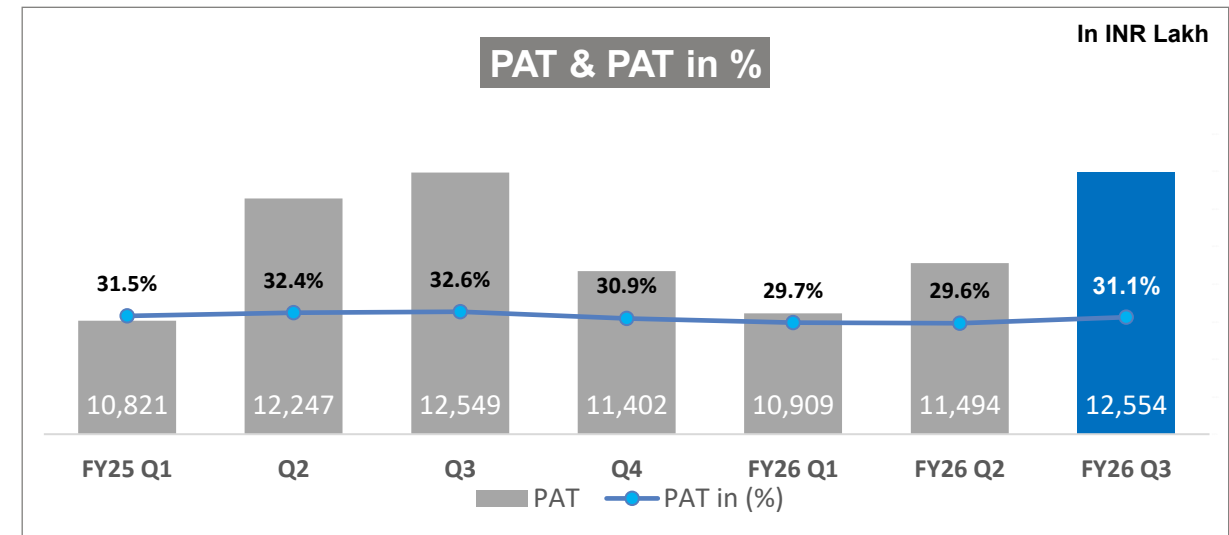
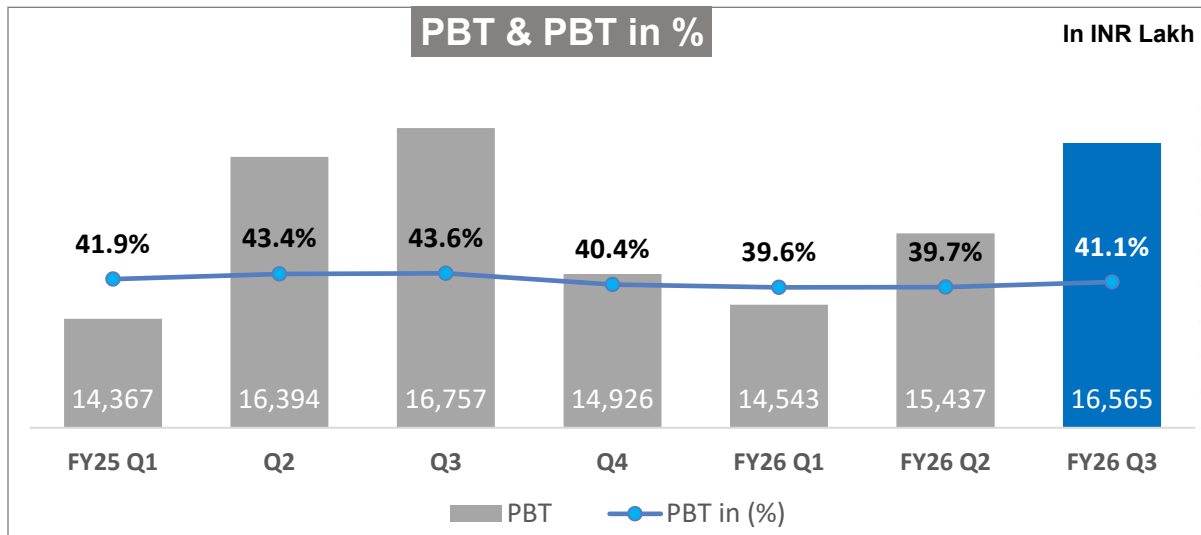
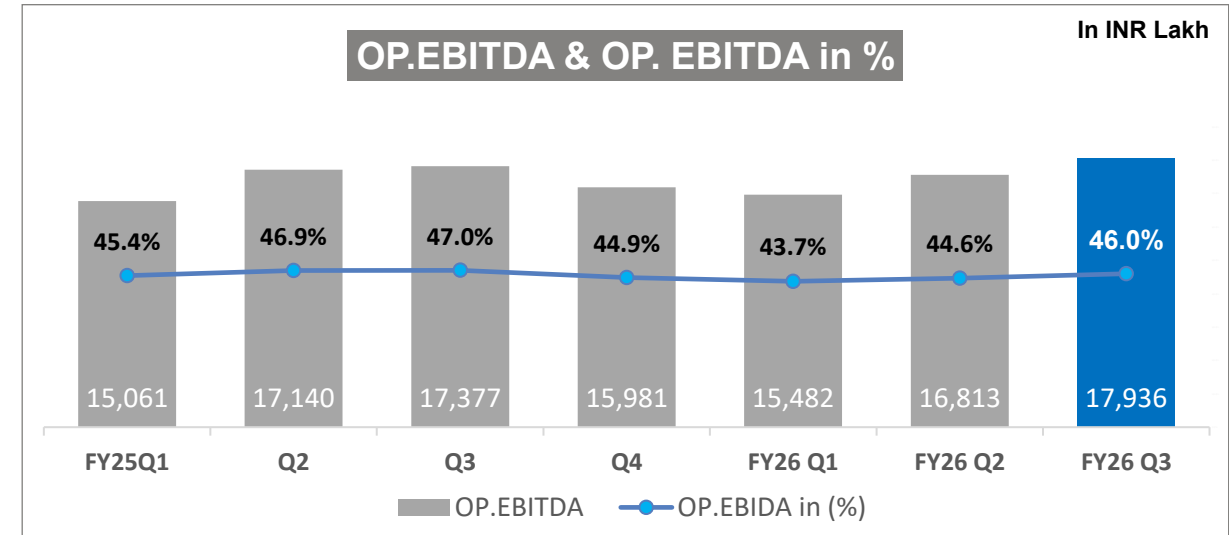
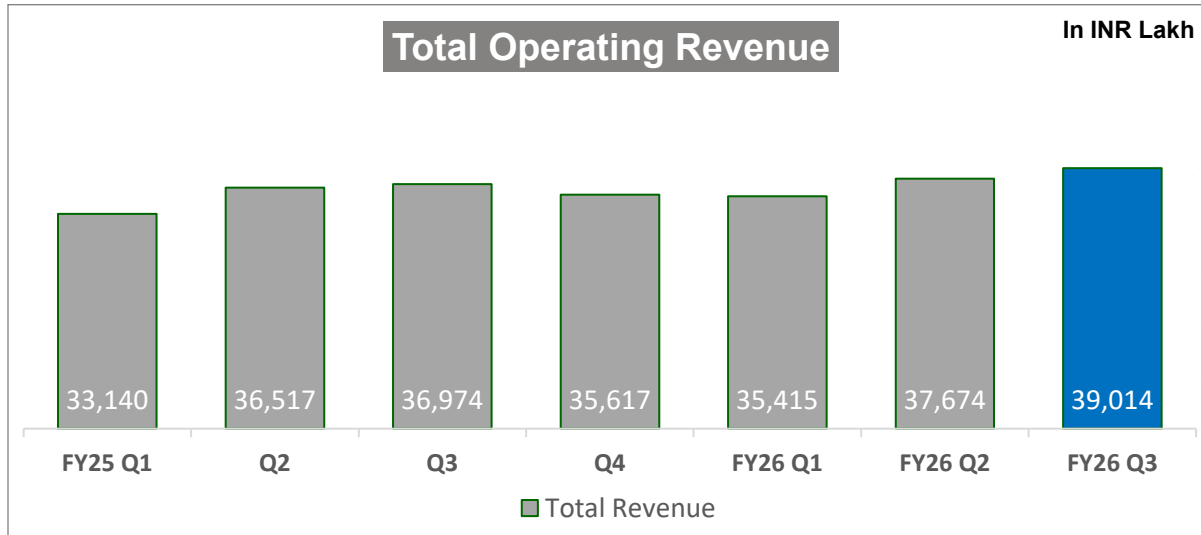
## Breakup of Non-Mutual Fund

Particulars	Half Yearly	
	9M FY'25	9M FY'26
AIF	2.7%	2.9%
CAMS Pay	3.2%	4.3%
CAMS REP	1.3%	1.4%
Think360 AI	0.9%	1.2%
CAMSKRA	3.5%	2.7%
Others	1.3%	1.6%
<b>Non Mutual Fund</b>	<b>12.8%</b>	<b>14.0%</b>

## Revenue (In ₹ Lakh)



# Consolidated Financial Highlights – Quarterly



Numbers are after eliminating non-controlling interest in Think Analytics & Fintuple Technologies | After considering share of loss in MFC JV

# Standalone P&L (FY'26 vs. FY'25 – Quarterly & 9M Results)

₹ in Lakh

Particulars	Q3 FY'26	Q3 FY'25	Y-o-Y	Q2 FY'26	Q-o-Q	9M FY'26	9M FY'25	Y-o-Y	FY'25
Revenue from operations	36,697.22	34,754.98	1,942.24	35,389.47	1,307.75	1,05,524.96	99,746.21	5,778.75	1,33,390.02
Other income	1,083.30	1,203.70	(120.40)	1,008.61	74.69	3,150.21	3,133.43	16.78	4,154.62
<b>Total revenue</b>	<b>37,780.52</b>	<b>35,958.68</b>	<b>1,821.84</b>	<b>36,398.08</b>	<b>1,382.44</b>	<b>1,08,675.17</b>	<b>1,02,879.64</b>	<b>5,795.53</b>	<b>1,37,544.64</b>
<b>Expenses</b>									
Employee benefits expense	9,845.25	9,534.92	(310.33)	9,891.85	46.60	29,442.75	27,867.04	(1,575.71)	37,300.40
Finance costs	143.04	180.25	37.21	155.72	12.68	461.47	546.27	84.80	716.41
Depreciation and amortisation expense	2,234.38	1,623.35	(611.03)	2,151.76	(82.62)	6,182.27	4,562.19	(1,620.08)	6,513.15
Other expenses	9,566.41	8,906.78	(659.63)	9,387.47	(178.94)	27,769.57	25,326.43	(2,443.14)	34,375.36
<b>Total expenses</b>	<b>21,789.08</b>	<b>20,245.30</b>	<b>(1,543.78)</b>	<b>21,586.80</b>	<b>(202.28)</b>	<b>63,856.06</b>	<b>58,301.93</b>	<b>(5,554.13)</b>	<b>78,905.32</b>
<b>Profit before tax</b>	<b>15,991.44</b>	<b>15,713.38</b>	<b>278.06</b>	<b>14,811.28</b>	<b>1,180.16</b>	<b>44,819.11</b>	<b>44,577.71</b>	<b>241.40</b>	<b>58,639.32</b>
<b>Tax expense</b>									
Current tax	3,736.27	3,875.65	139.38	3,801.04	64.77	11,045.87	11,120.39	74.52	14,623.35
Adjustment of tax relating to earlier periods	(235.09)	-	235.09	-	235.09	(235.09)	-	235.09	-
Deferred tax	292.62	55.27	(237.35)	(83.49)	(376.11)	197.96	(37.38)	(235.34)	(86.39)
Net tax expense	<b>3,793.80</b>	<b>3,930.92</b>	<b>137.12</b>	<b>3,717.55</b>	<b>(76.25)</b>	<b>11,008.74</b>	<b>11,083.01</b>	<b>74.27</b>	<b>14,536.96</b>
<b>Profit / (Loss) for the period</b>	<b>12,197.64</b>	<b>11,782.46</b>	<b>415.18</b>	<b>11,093.73</b>	<b>1,103.91</b>	<b>33,810.37</b>	<b>33,494.70</b>	<b>315.67</b>	<b>44,102.36</b>
<b>Earnings per share (In ₹):</b>									
Basic	4.93	4.78		4.48		13.67	13.60		17.90
Diluted	4.90	4.76		4.46		13.59	13.55		17.83

# Standalone P&L (FY'26 vs. FY'25 – Quarterly & 9M Results)

(with split of operating & other expenses)

₹ in Lakh

Particulars	Q3 FY'26	Q3 FY'25	Y-o-Y	Q2 FY'26	Q-o-Q	9M FY'26	9M FY'25	Y-o-Y	FY'25
Revenue from operations	36,697.22	34,754.98	1,942.24	35,389.47	1,307.75	1,05,524.96	99,746.21	5,778.75	1,33,390.02
Other income	1,083.30	1,203.70	(120.40)	1,008.61	74.69	3,150.21	3,133.43	16.78	4,154.62
<b>Total revenue</b>	<b>37,780.52</b>	<b>35,958.68</b>	<b>1,821.84</b>	<b>36,398.08</b>	<b>1,382.44</b>	<b>1,08,675.17</b>	<b>1,02,879.64</b>	<b>5,795.53</b>	<b>1,37,544.64</b>
<b>Expenses</b>									
Employee benefits expense	9,845.25	9,534.92	(310.33)	9,891.85	46.60	29,442.75	27,867.04	(1,575.71)	37,300.40
Finance costs	143.04	180.25	37.21	155.72	12.68	461.47	546.27	84.80	716.41
Depreciation and amortisation expense	2,234.38	1,623.35	(611.03)	2,151.76	(82.62)	6,182.27	4,562.19	(1,620.08)	6,513.15
Operating expenses	6,912.04	6,484.33	(427.71)	6,486.91	(425.13)	19,697.33	18,142.48	(1,554.85)	24,746.07
Other expenses	2,654.37	2,422.45	(231.92)	2,900.56	246.19	8,072.24	7,183.95	(888.29)	9,629.29
<b>Total expenses</b>	<b>21,789.08</b>	<b>20,245.30</b>	<b>(1,543.78)</b>	<b>21,586.80</b>	<b>(202.28)</b>	<b>63,856.06</b>	<b>58,301.93</b>	<b>(5,554.13)</b>	<b>78,905.32</b>
<b>Profit before tax</b>	<b>15,991.44</b>	<b>15,713.38</b>	<b>278.06</b>	<b>14,811.28</b>	<b>1,180.16</b>	<b>44,819.11</b>	<b>44,577.71</b>	<b>241.40</b>	<b>58,639.32</b>
<b>Tax expense</b>									
Current tax	3,736.27	3,875.65	139.38	3,801.04	64.77	11,045.87	11,120.39	74.52	14,623.35
Adjustment of tax relating to earlier periods	(235.09)	-	235.09	-	235.09	(235.09)	-	235.09	-
Deferred tax	292.62	55.27	(237.35)	(83.49)	(376.11)	197.96	(37.38)	(235.34)	(86.39)
Net tax expense	<b>3,793.80</b>	<b>3,930.92</b>	<b>137.12</b>	<b>3,717.55</b>	<b>(76.25)</b>	<b>11,008.74</b>	<b>11,083.01</b>	<b>74.27</b>	<b>14,536.96</b>
<b>Profit / (Loss) for the period</b>	<b>12,197.64</b>	<b>11,782.46</b>	<b>415.18</b>	<b>11,093.73</b>	<b>1,103.91</b>	<b>33,810.37</b>	<b>33,494.70</b>	<b>315.67</b>	<b>44,102.36</b>
<b>Earnings per share (In ₹):</b>									
Basic	4.93	4.78		4.48		13.67	13.60		17.90
Diluted	4.90	4.76		4.46		13.59	13.55		17.83



# Consolidated P&L (FY'26 vs. FY'25 – Quarterly & 9M Results)

Our Mission... Your Growth



₹ in Lakh

Particulars	Q3 FY'26	Q3 FY'25	Y-o-Y	Q2 FY'26	Q-o-Q	9M FY'26	9M FY'25	Y-o-Y	FY'25
Revenue from operations	39,013.90	36,974.29	2,039.61	37,673.79	1,340.11	1,12,102.88	1,06,631.75	5,471.13	1,42,248.33
Other income	1,287.98	1,494.02	(206.04)	1,220.18	67.80	3,822.94	3,922.07	-99.13	5,263.66
<b>Total revenue</b>	<b>40,301.88</b>	<b>38,468.31</b>	<b>1,833.57</b>	<b>38,893.97</b>	<b>1,407.91</b>	<b>1,15,925.82</b>	<b>1,10,553.82</b>	<b>5,372.00</b>	<b>1,47,511.99</b>
<b>Expenses</b>									
Employee benefits expense	12,445.75	11,970.40	(475.35)	12,479.15	33.40	37,168.61	35,127.30	(2,041.31)	46,907.85
Finance costs	167.93	214.74	46.81	184.17	16.24	545.77	644.14	98.37	847.31
Depreciation and amortisation expense	2,533.15	1,951.66	(581.49)	2,455.77	(77.38)	7,073.30	5,487.17	(1,586.13)	7,772.01
Other expenses	8,678.15	7,721.17	(956.98)	8,433.69	(244.46)	24,855.30	22,220.88	(2,634.42)	30,118.55
<b>Total expenses</b>	<b>23,824.98</b>	<b>21,857.97</b>	<b>(1,967.01)</b>	<b>23,552.78</b>	<b>(272.20)</b>	<b>69,642.98</b>	<b>63,479.49</b>	<b>(6,163.49)</b>	<b>85,645.72</b>
<b>Profit before tax from ordinary activities before Share of Profit / (Loss) of Joint venture</b>	<b>16,476.90</b>	<b>16,610.34</b>	<b>(133.44)</b>	<b>15,341.19</b>	<b>1,135.71</b>	<b>46,282.84</b>	<b>47,074.33</b>	<b>(791.49)</b>	<b>61,866.27</b>
Share of profit / (loss) of joint venture (net of tax)	(5.35)	-	(5.35)	(4.30)	(1.05)	(35.35)	-	(35.35)	-
<b>Profit before tax for the period / year</b>	<b>16,471.55</b>	<b>16,610.34</b>	<b>(138.79)</b>	<b>15,336.89</b>	<b>1,134.66</b>	<b>46,247.49</b>	<b>47,074.33</b>	<b>(826.84)</b>	<b>61,866.27</b>
<b>Tax expense</b>									
Current tax	4,008.11	4,226.34	218.23	4,105.33	97.22	11,853.50	12,156.18	302.68	15,897.55
Adjustment of tax relating to earlier periods	(235.10)	0.52	235.62	-	235.10	(294.11)	0.52	294.63	(142.98)
Deferred tax	238.79	(27.15)	(265.94)	(162.03)	(400.82)	30.64	(271.48)	(302.12)	(357.85)
Net tax expense	4,011.80	4,199.71	187.91	3,943.30	(68.50)	11,590.03	11,885.22	295.19	15,396.72
<b>Profit / (Loss) for the period</b>	<b>12,459.75</b>	<b>12,410.63</b>	<b>49.12</b>	<b>11,393.59</b>	<b>1,066.16</b>	<b>34,657.46</b>	<b>35,189.11</b>	<b>(531.65)</b>	<b>46,469.55</b>
Non-Controlling Interest	(94.12)	(138.65)	(44.52)	(100.72)	(6.59)	(299.78)	(428.12)	(128.34)	(549.83)
<b>Profit attributable to Owners of the Company</b>	<b>12,553.87</b>	<b>12,549.28</b>	<b>4.60</b>	<b>11,494.31</b>	<b>1,059.57</b>	<b>34,957.24</b>	<b>35,617.23</b>	<b>(659.99)</b>	<b>47,019.38</b>
<b>Earnings per share (In ₹):</b>									
Basic	5.07	5.09		4.65		14.13	14.47		19.08
Diluted	5.04	5.07		4.62		14.05	14.40		19.01

# Consolidated P&L ( FY'26 vs. FY'25 – Quarterly & 9M Results) (with split of operating & other expenses)

₹ in Lakh



Particulars	Q3 FY'26	Q3 FY'25	Y-o-Y	Q2 FY'26	Q-o-Q	9M FY'26	9M FY'25	Y-o-Y	FY'25
Revenue from operations	39,013.90	36,974.29	2,039.61	37,673.79	1,340.11	1,12,102.88	1,06,631.75	5,471.13	1,42,248.33
Other income	1,287.98	1,494.02	(206.04)	1,220.18	67.80	3,822.94	3,922.07	-99.13	5,263.66
<b>Total revenue</b>	<b>40,301.88</b>	<b>38,468.31</b>	<b>1,833.57</b>	<b>38,893.97</b>	<b>1,407.91</b>	<b>1,15,925.82</b>	<b>1,10,553.82</b>	<b>5,372.00</b>	<b>1,47,511.99</b>
<b>Expenses</b>									
Employee benefits expense	12,445.75	11,970.40	(475.35)	12,479.15	33.40	37,168.61	35,127.30	(2,041.31)	46,907.85
Finance costs	167.93	214.74	46.81	184.17	16.24	545.77	644.14	98.37	847.31
Depreciation and amortisation expense	2,533.15	1,951.66	(581.49)	2,455.77	(77.38)	7,073.30	5,487.17	(1,586.13)	7,772.01
Operating expenses	5,661.59	5,007.96	(653.63)	5,185.93	(475.66)	15,698.44	14,118.82	(1,579.62)	19,213.92
Other expenses	3,016.56	2,713.21	(303.35)	3,247.76	231.20	9,156.86	8,102.06	(1,054.80)	10,904.63
<b>Total expenses</b>	<b>23,824.98</b>	<b>21,857.97</b>	<b>(1,967.01)</b>	<b>23,552.78</b>	<b>(272.20)</b>	<b>69,642.98</b>	<b>63,479.49</b>	<b>(6,163.49)</b>	<b>85,645.72</b>
<b>Profit before tax from ordinary activities before Share of Profit / (Loss) of Joint venture</b>	<b>16,476.90</b>	<b>16,610.34</b>	<b>(133.44)</b>	<b>15,341.19</b>	<b>1,135.71</b>	<b>46,282.84</b>	<b>47,074.33</b>	<b>(791.49)</b>	<b>61,866.27</b>
Share of profit / (loss) of joint venture (net of tax)	(5.35)	-	(5.35)	(4.30)	(1.05)	(35.35)	-	(35.35)	-
<b>Profit before tax for the period / year</b>	<b>16,471.55</b>	<b>16,610.34</b>	<b>(138.79)</b>	<b>15,336.89</b>	<b>1,134.66</b>	<b>46,247.49</b>	<b>47,074.33</b>	<b>(826.84)</b>	<b>61,866.27</b>
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<b>Profit / (Loss) for the period</b>	<b>12,459.75</b>	<b>12,410.63</b>	<b>49.12</b>	<b>11,393.59</b>	<b>1,066.16</b>	<b>34,657.46</b>	<b>35,189.11</b>	<b>(531.65)</b>	<b>46,469.55</b>
Non-Controlling Interest	(94.12)	(138.65)	(44.52)	(100.72)	(6.59)	(299.78)	(428.12)	(128.34)	(549.83)
<b>Profit attributable to Owners of the Company</b>	<b>12,553.87</b>	<b>12,549.28</b>	<b>4.60</b>	<b>11,494.31</b>	<b>1,059.57</b>	<b>34,957.24</b>	<b>35,617.23</b>	<b>(659.99)</b>	<b>47,019.38</b>
<b>Earnings per share (In ₹):</b>									
Basic	5.07	5.09		4.65		14.13	14.47		19.08
Diluted	5.04	5.07		4.62		14.05	14.40		19.01



## ESG & CSR Activities

# ESG Initiatives

- ❑ CAMS continues to make steady progress on the three pillars of ESG
- ❑ CSR and ESG Committee drives ESG framework
- ❑ The Company has taken Environment as one of its focus areas
- ❑ Commencement of Science Based Target (SBT) setting for reducing GHG emissions in line with the climate change.
- ❑ ESG ratings provided by rating agencies has been categorized under the head “Aspiring” category indicating that the company is demonstrating a strong commitment to environmental, social, and governance (ESG) principles and is in the process of implementing solid disclosures and initiatives.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE (ESG)

## ESG HIGHLIGHTS:

### Environment Score

The Environment pillar is driven by the following factors:

**GHG emissions** from direct operations and energy consumption- In line with industry averages  
**Carbon footprint from Scope 3 emissions** - In line with the standard practices  
**Energy intensity** - Aligned with the benchmark  
 Effective management of **waste intensity**  
**Waste recycling and recovery** - High quantity as compared to peers

### Social Score

The Social pillar is driven by the following factors:

**Employees' health insurance coverage** - At par with industry norms  
**Balanced workforce with a female employee percentage**- In par with the industry standards  
**Lower rate of grievances** from employees and workers  
 Frequency of **customer complaints** **lower** than the benchmarks

### Governance Score

The Governance pillar is driven by the following factors:

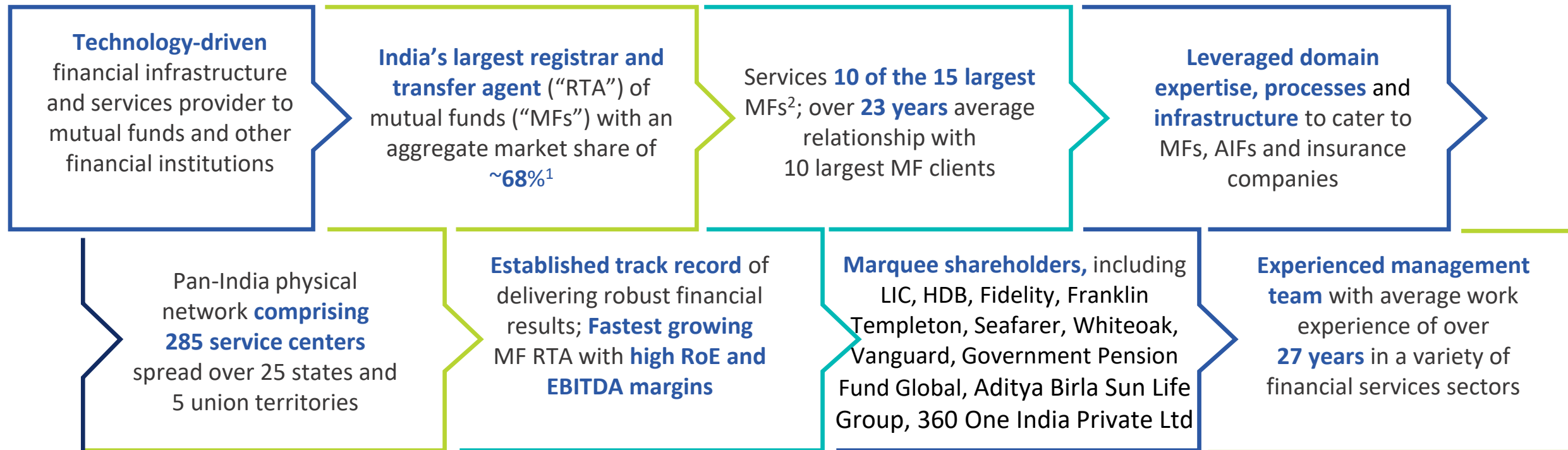
**Stronger presence of Independent Directors** on the board than the minimum required by the regulations  
**Sufficient number of women director** on the Board  
**Percentage of independent directors on the committees**- Better than the statutory guidelines





## Company Overview

# CAMS – Business at a Glance



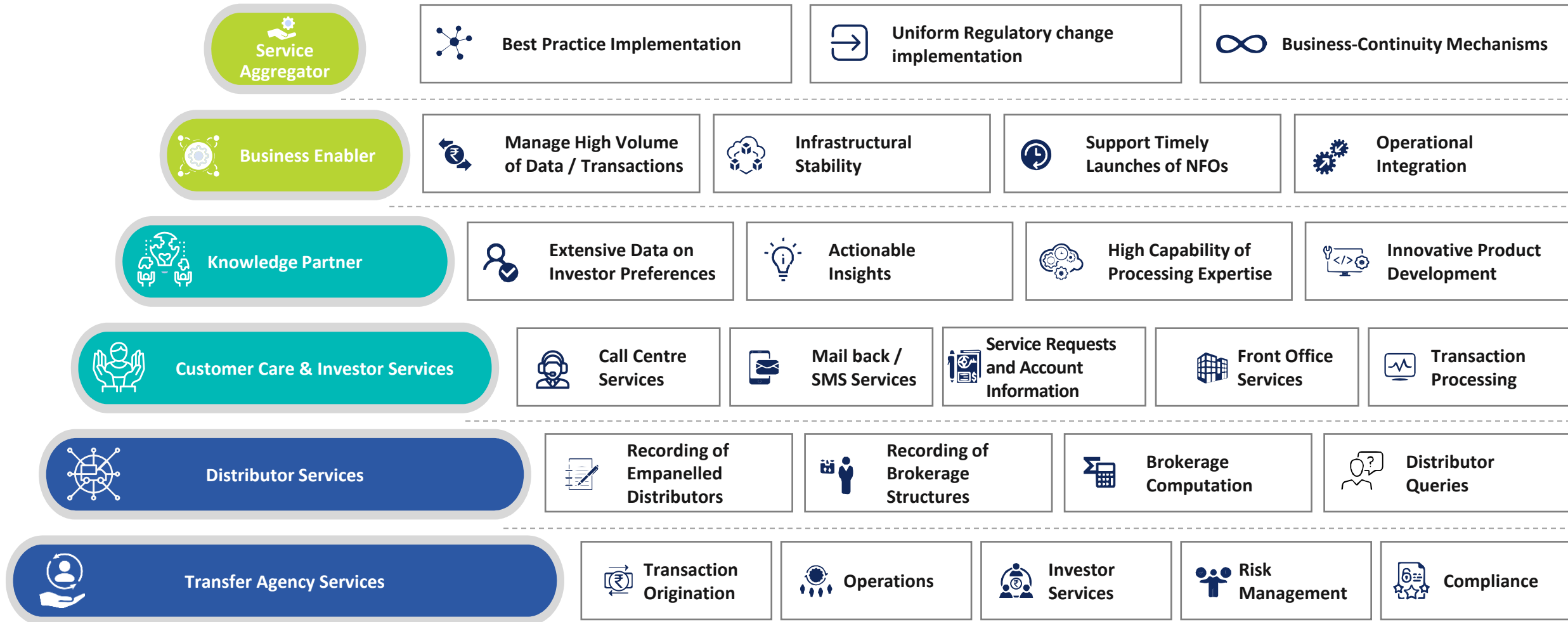
**Notes:** 1. Market share basis Q3 FY'26

2. Based on mutual fund average assets under management managed by clients and serviced by CAMS as per AMFI



# CAMS – Mutual Fund Services Business

Provides a range of technology-enabled infrastructure to mutual funds –  
**Involved through the life cycle** of an account from account creation to processing transactions and redemption of the amount invested



# Nurturing Innovation Through Our Industry First Products & Solutions

## Mutual Funds



Business  
Intelligence  
Application



**myCAMS**  
Single gateway,  
multiple funds



**edge360**  
Platform for  
intermediaries



**GoCORP**  
Platform for  
intermediaries



**Opera360**  
Smart Audit  
Portal



**DiCE Pro**  
Distributor Commission  
& Empanelment  
Application



**Ferreto**  
AML Solutions



**Watchtower360**  
Insider trading  
monitoring

## CAMSKRA



Instant KYC

## CAMS for Alternatives



Feature-rich  
digital stack



Investment and  
Wealth Management  
Software



Insightful  
market  
intelligence



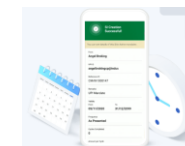
Global fund  
administration

## REITs/InvITs



Data Benchmarking  
Institution

## CAMSPay



UPI AutoPay

## CAMSRep



Unconventional  
Alternative Data  
Insights



Account  
Aggregator  
Services



Digital  
Onboarding  
and Video KYC



Automate  
business APIs



Pincode level  
insights



Data Lake



AI driven  
communications  
adherence to  
regulatory standards



Keep consent  
controlled  
and DPDP ready

# Mutual Fund Services Provided by CAMS

CAMS is involved through the life cycle of an account – from account creation to processing to redemption;  
Also provides statutory statements, transaction origination, operations, investor and distributor services, risk management services and compliance services

1

## Transaction Origination and Processing

Accept transaction requests from investors (both paper-based and electronic)

Initial verification of transaction request

Management of KYC requirements of investors

Transaction processing and payment services

Send transaction confirmation to investors and distributors

Reconcile bank accounts; Compute and pay brokerage fees; Report effect on unit capital

Front Office

Back Office

2

## Services to Asset Management Companies

Record keeping and management

Anti-money laundering services

Reporting to govt. authorities

Suspicious transaction reporting

Compliance with KYC regulations

Compliance with scheme document

Compliance with SEBI regulations

Management information reporting

Setting up of accounts

Fee computation and administration

On-boarding of intermediaries

3

## Services to MF Investors

Periodic statements and alerts

Assist with Queries / Service Requests

Mail management, mail back services

SMS / Online customer service

Call center to address queries

Push and pull services

4

## Services to Distributors

Distributor help desk

Recording of distributors empanelled

Recording & maintenance of brokerage structures

Computation of various brokerage

Claw-back of brokerages

Addressing distributor queries

**The leading platform and service partner for alternatives,** Combining versatile technology, contemporary digital utilities and full stack services for investor on-boarding, fund accounting and operations has helped us scale to become the largest platform & service partner for alternatives.

**520+**

funds serviced  
across 240 fund houses

**₹3 Tn.**

Assets Under  
Service

**250+**

Installations  
of CAMS WealthServ and  
Fintuple's digital  
on-boarding solution

**1<sup>st</sup>**

RTA at GIFT City  
to set up full-stack  
offerings for AIFs

**fintuple**  
— a CAMS company —

 **WealthServ360**



**CAMS KRA, the second-largest KYC Registration Agency**, is rapidly expanding its reach in the capital market. Leveraging AI and automation, we're offering innovative solutions like our 10-minute KYC process to streamline operations and attract new clients. Our focus on operational excellence and strategic partnerships positions us as a preferred fintech solution provider for FY'25.

Leading from the front with first-in-the-industry initiatives

- 10 Min KYC – the only KRA in the country to process a KYC request in 10 minutes
- Nexus – KRA Dashboard for financial institutions to track online PAN registration status with CAMS KRA
- WhatsApp KYC – A pioneering industry solution for client onboarding

**2<sup>nd</sup>**  
largest KRA

**20%**  
Market Share



The **premier customer experience platform in India to service both Insurance companies & policy holders** empowers over 45 insurance companies with end-to-end operational support and technology-driven solutions. India's first insurance portfolio management platform, Bima Central, offers policy holder services, renewal reminders, cover dashboard, policy download, policy highlights, etc.

**Bima CENTRAL.**

**10 Mn.+**

e-Insurance  
(eIA) accounts

**13 Mn.+**

e-Policies  
under service

**1.6 Mn.**

Unique Active  
Bima Central Users

**100 K**

Average Monthly  
Service Transactions

## Insurer Services

**17 Clients**

Across Life, Health &  
General Insurers

**3.58 Bn.**

Premium collected by agents  
across 3.5k+ pin codes

**2.75 Mn.**

POS Transactions  
processed

## Market leader in Mutual Funds payment processing

As a scalable, full-stack BFSI-focused payments platform, CAMSPay provides a holistic suite of services that lead the way in achieving same-day NAV processing and expedited on-boarding and authentication of new customers.



**5.9 Mn.+**

UPI AutoPay Mandate Registrations

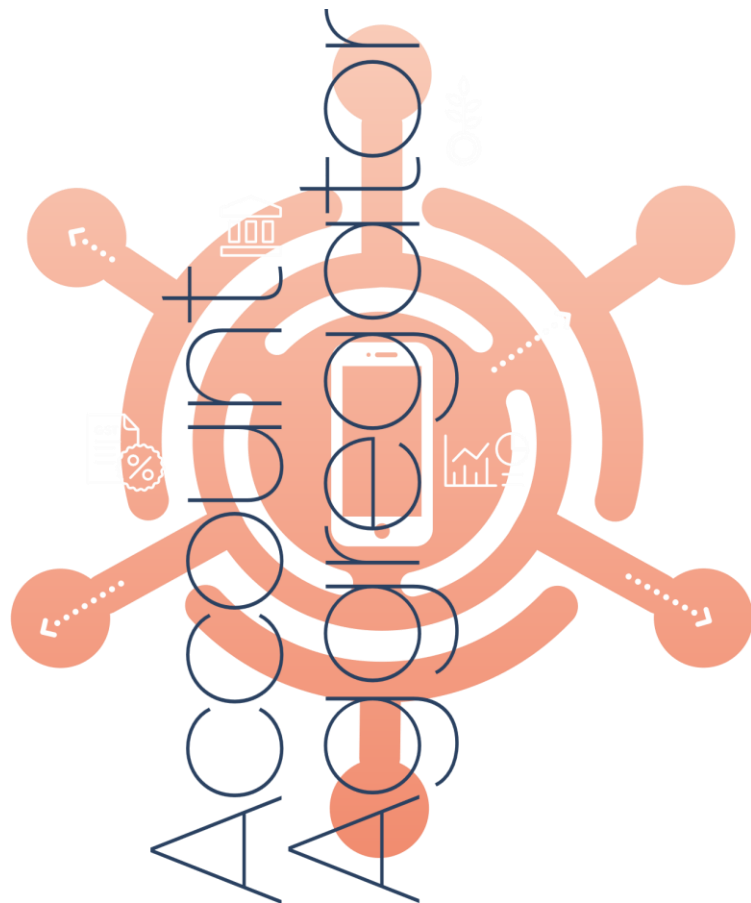
**1.6 Mn.+**

NACH Mandate Registrations

**13.7 Mn.+**

Bank Accounts Validated





### Winning strides in the path breaking Account Aggregator arena

**CAMSfinserv** is among the first RBI-licensed account aggregator platform to drive adoption of consent-based sharing of financial asset information among Banks, financial institutions, Fintechs and customers and shape the inevitable future of digital lending, onboarding and advisory.

**9%**  
Market share

**90+**  
FIPs Integrated including  
Banks, Insurance  
companies & CRA

**363**  
Enterprises onboarded  
on CAMSfinserv



## Full stack data science & AI-centric solutions to propel BFSI enterprises

### A trusted advisor and digital partner to marquee Indian BFSI enterprises,

Think360 pioneers in Alternative Data and AI Credit Scoring solutions. Think360 offers modern AI capabilities that transform KYC and customer onboarding, and enable financial institutions to rapidly scale their API and partnership infrastructure.

**190+**

Clients  
Served

**90 Mn.+**

Customer IDs  
Processed

**150+**

AI & Data Science  
Experts

## AI Products

Launched ConsenPro, a DPDPA compliance solution for Regulated Entities



## **CAMS industry-first NPS CRA platform on award winning cloud platform**

Launched by PFRDA Chairman in March'22, CAMS eNPS platform is designed to provide superior subscriber experience leveraging robust technology and deep experience in serving customers for pension account opening, record keeping and maintenance services

**10%**

Market share in  
Retail business

**#2**

in eNPS  
registration

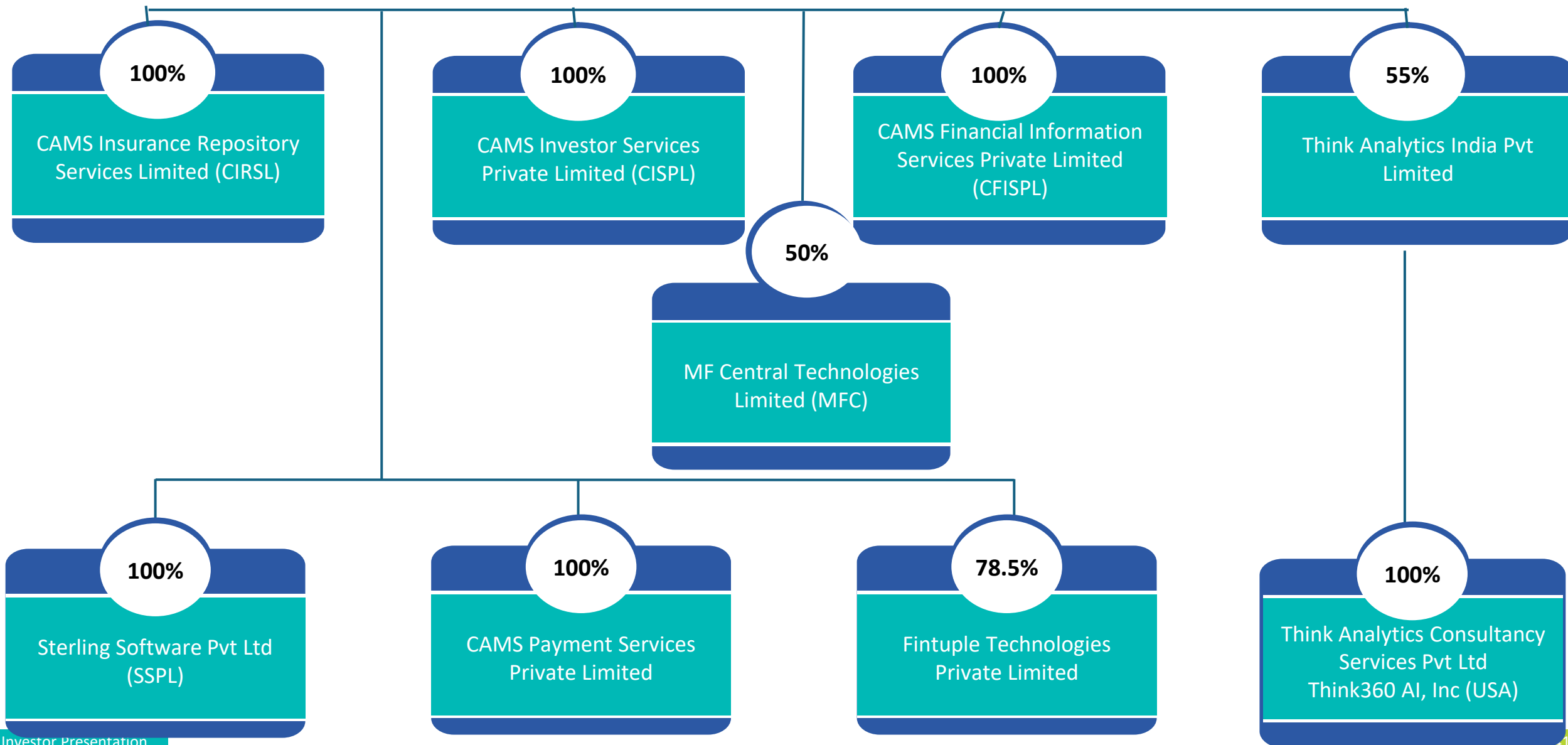
**10** Out of top 15 PoPs  
to be operational on  
CAMS platform

**90%**

C-SAT  
score

# Corporate Structure

## Computer Age Management Services Limited



# Experienced Board of Directors

## Board of Directors



**Dinesh Kumar Mehrotra**  
*Chairman & Non - Independent Director*



**Vijayalakshmi Rajaram Iyer**  
*Independent Director*



**Pravin Udhyavara Bhadya Rao**  
*Independent Director*



**Narumanchi Venkata Sivakumar**  
*Independent Director*



**Santosh Kumar Mohanty**  
*Independent Director*



**Anuj Kumar**  
*Managing Director*

### Audit Committee

- **Narumanchi Venkata Sivakumar**
- Dinesh Kumar Mehrotra
- Vijayalakshmi Rajaram Iyer
- Santosh Kumar Mohanty

### Stakeholders Relationship Committee

- **Santosh Kumar Mohanty**
- Pravin Udhyavara Bhadya Rao
- Anuj Kumar

### CSR and ESG Committee

- **Dinesh Kumar Mehrotra**
- Narumanchi Venkata Sivakumar
- Anuj Kumar

### Nomination & Remuneration committee

- **Vijayalakshmi Rajaram Iyer**
- Dinesh Kumar Mehrotra
- Santosh Kumar Mohanty

### Risk Management Committee

- **Vijayalakshmi Rajaram Iyer**
- Narumanchi Venkata Sivakumar
- Pravin Udhyavara Bhadya Rao

# Experienced management team with 27+ years average tenure, skilled in business growth, diversification, and innovation



## Anuj Kumar – Managing Director

- Joined the company in March 2016
- Previously associated with Godrej & Boyce, Escorts Finance & IBM India

## Soumendu Sekar Ganguly – Chief Operating Officer

- Joined the company in April 2017
- Previously associated with Naukri, 99acres and Shiksha, and Sulekha

## Syed Hassan – Chief Program Officer

- Joined the company in March 2022
- Previously associated with DXC Technology, Britannia Industries, Unilever

## ES Varadharajan – Chief Risk & Process Officer

- Joined the company in 2002
- Previously associated with UTIMF

## Manikandan Gopalakrishnan – Company Secretary & Compliance Officer

- Joined the company in June 2011
- Previously associated with BPL, Precot Meridian & SJK Steel Plant

## Girish Sankar – Chief Strategy Officer & Business Head – Alternatives & AA

- Joined the company in September 2017
- IDFC Bank, Yes Bank, Barclays Bank, Infosys

## Ramcharan Sesharaman – Chief Financial Officer

- Joined the company in March 2020
- Previously associated with Photon Interactive and Reliance Jio Infocomm

## Ravi Kethana – Chief Platform Officer

- Joined the company in December 2019
- Previously associated with Tata Consultancy Services and Wipro

## Prabal Nag – Chief Business Officer

- Joined the company in June 2009
- Previously associated with Metropolitan Life USA, JM Financial Asset Management and JP Morgan Asset Management India

## Rahul Sethi – Chief Marketing Officer

- Joined the company in Sep 2024
- Previously associated with Worldline, Edelweiss Financial services, Lady Blush, Ibibo Web Pvt Ltd., etc.

## Deepak Kumar Singh – Chief Information Security Officer

- Joined the company in May 2024
- Previously associated with Indian Navy

## Neha Sanjeev – Chief of Staff

- Joined the company in October 2016
- Previously associated with TCS

# Experienced management team with 27+ years average tenure, skilled in business growth, diversification, and innovation



## Vasanth Emmanuel Jeyapaul, Chief Executive Officer – CAMSPay

- Joined the company in October 2017
- Bennett, Coleman & Co. Ltd., Agenda Net marketing Ltd. and Financial Software & Systems Pvt. Ltd.

## Anish Jagdish Sawlani, Chief Executive Officer – CAMS KRA

- Joined the company in 2016
- Previously associated with Sundaram Finance, Sundaram Business Services, Idea Cellular

## Tejinder Pal Singh Manchanda, Chief Executive Officer – CAMSfinserv

- Joined the company in February 2022
- Previously associated with HFCL, ABN Amro Bank, Bill Junction Payments, Bharti Airtel and ICIC Bank

## Suryadip Ghoshal, Co-Founder and Chief Analytics Officer – Think360 AI

- Joined the company in 2<sup>nd</sup> January 2023
- Previously associated with PwC US and FICO

## Vivek Bengani, Chief Executive Officer – CAMSRep

- Joined the company in March 2022
- Previously associated with BFSI organization's such as Edelweiss Tokio Life, ING Group, Exide Life Insurance and SBI Capital markets

## Prasenjit Mukherjee, Senior Vice President and Business Head – CAMS CRA

- Joined the company in June 2022
- Previously associated with NSDL, now Protean e-Gov Technologies Ltd

## Kaushik Narayan, Chief Executive Officer – Fintuple

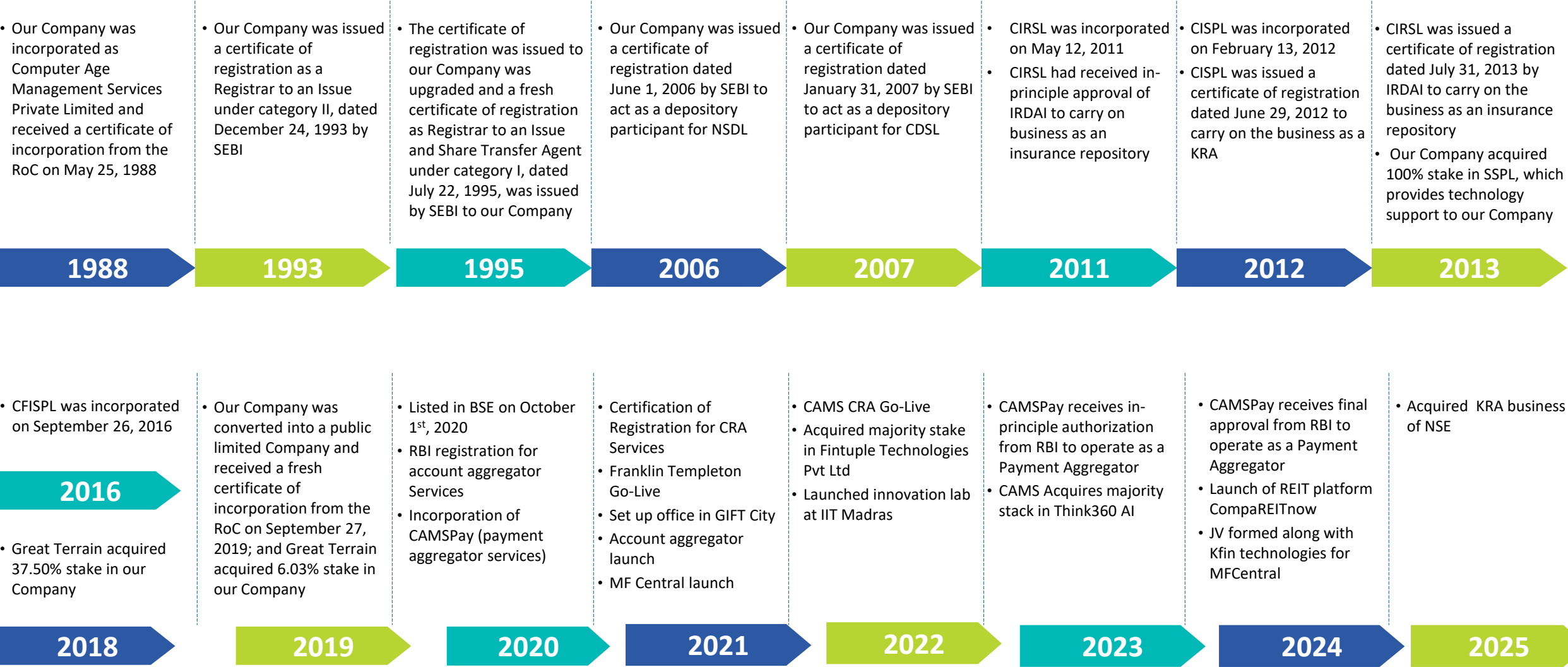
- Joined the company in March 2018
- Previously associated with Big4 consulting firms in the US, such as Accenture & Capgemini

## Amit Das, Co-Founder and Chief Executive Officer – Think360 AI

- Joined the company in December 2020
- Previously associated with 3i Infotech, PwC US, EXL and TCS



# History / Milestones



# Awards and Accolades



- CAMS Wins LACP vision for Annual Report
- CAMS FE CFO Awards CAMS was selected in the Small Enterprises category CFO Mr. Ramcharan Sesharaman was honoured with the prestigious Award
- BW HR Excellence Awards 2023 For Employee Engagement strategy category
- Economic Times Datacon Award 2023 under Smart Data Applications Software category
- CAMSfinserv Wins Banking Frontier's Technoviti 2023 for implementing Account Aggregator based bank account validation in myCAMS Application (with 6 Mn+ registered users) for Third Party verification
- Think360 AI has been recognized by Fintech Global in the 3rd Edition of the AIFintech100 list
- Think360 AI is now a Great Place to Work Certified™ Company
- HDFC Bank has honored CAMSPay with the prestigious 'Best Corporate Technology Adoption' award
- CAMS was the **WINNER** for the award category **"New Initiatives IT Infrastructure Award"** at the **"16<sup>th</sup> Edition DataCenter Summit & Awards 2023"** organized by UBS Forums Pvt. Ltd
- Think360 AI has been recognized as 'Top Data Science Services Providers' by AIM Research
- Think360.AI was awarded with 'Best Data Intelligence Analytics Developer 2023' in the Small Business Awards Category at Global Business Awards
- **"Infrastructure Award"** at the **"16<sup>th</sup> Edition DataCenter Summit & Awards 2023"** organized by UBS Forums Pvt. Ltd.



- Think360 AI has been recognized as 'Top Data Science Services Providers' by AIM Research
- Think360.AI was awarded with 'Best Data Intelligence Analytics Developer 2023' in the Small Business Awards Category at Global Business Awards
- Banking Frontier's Technoviti Awards 2024 – CAMSfinserv for 'LAMF solution'
- Bank Frontier's Technoviti Awards 2024 – CAMSPay for 'Daily SIP on UPI AutoPay'
- Business World Award 2024 Young Leader under 40' award for – Anish Sawlani, CEO of CAMSKRA
- Business World Award 2024 – CAMSfinserv was awarded for 'Open Banking Solution'
- Tatva awards 2024 – CAMSPay for Best Service Provider award for AutoPay and CAMSRep for 'Digital Payment Solutions' from ICICI Prudential Life Insurance
- CAMS Insurance Repository – **'Best Use of Technology'** award at the Insurance Leaders Meet 2024 & Excellence Awards
- CAMSRep was awarded for **'Best in Class for Tech-Enabled Innovation'** at the ASSOCHAM 16<sup>th</sup> Global Insurance Summit & Award 2024
- Drivers of Digital Awards-Bima Central by CAMSRep – Best Use of Digital Media (Insurance Category)
- Drivers of Digital Awards-CAMSPay – Best Online Payments Solution (BFSI)

# Awards and Accolades



- Awards 2025 – for Bima Central’s role in solving insurance usage for the whole of India
- CAMSPay has been awarded for ‘Excellence in Payment Aggregation – BFSI– Merchant Category’ by Inkspell Media
- Best Insurance Tech Solution’ Award at the Global Fintech Festival Awards 2025
- Best InsurTech of the Year’ Award at the Asia Fintech Awards 2025 – First International Award
- 4-Star Innovation Rating by Aegis Graham Bell Award, recognized by Ministry of Electronics and Information Technology
- 5<sup>th</sup> time TATAVA Annual Award Winner. ‘Policyholder Payout Processing for Retail & Group’ by ICICI Prudential Lif
- Think 360-Best RegTech Innovation at the ET BFSI Exceller Awards 2025
- Inclusion in the AIFintech100 (2025) list of the world’s most innovative AI solution providers
- Recognition by AIM Research as one of the 50 Best Firms for Data Scientists to Work For (2025)
- CAMS was recognised for ‘Best Innovation in RegTech’ at the India FinTech Awards 2025
- CAMS’s journey, with Anuj Kumar, Managing Director, CAMS, being honoured with the ‘ET Edge Impact CEO of the Year’ award, in the category of Turnaround Leader

# Shareholders' Information

## Stock Data

Market Capitalisation  
**Rs.18,348.43 Cr.**

Shares Outstanding  
**24,76,50,635**

Free Float  
**Rs.18,348.43 Cr.**

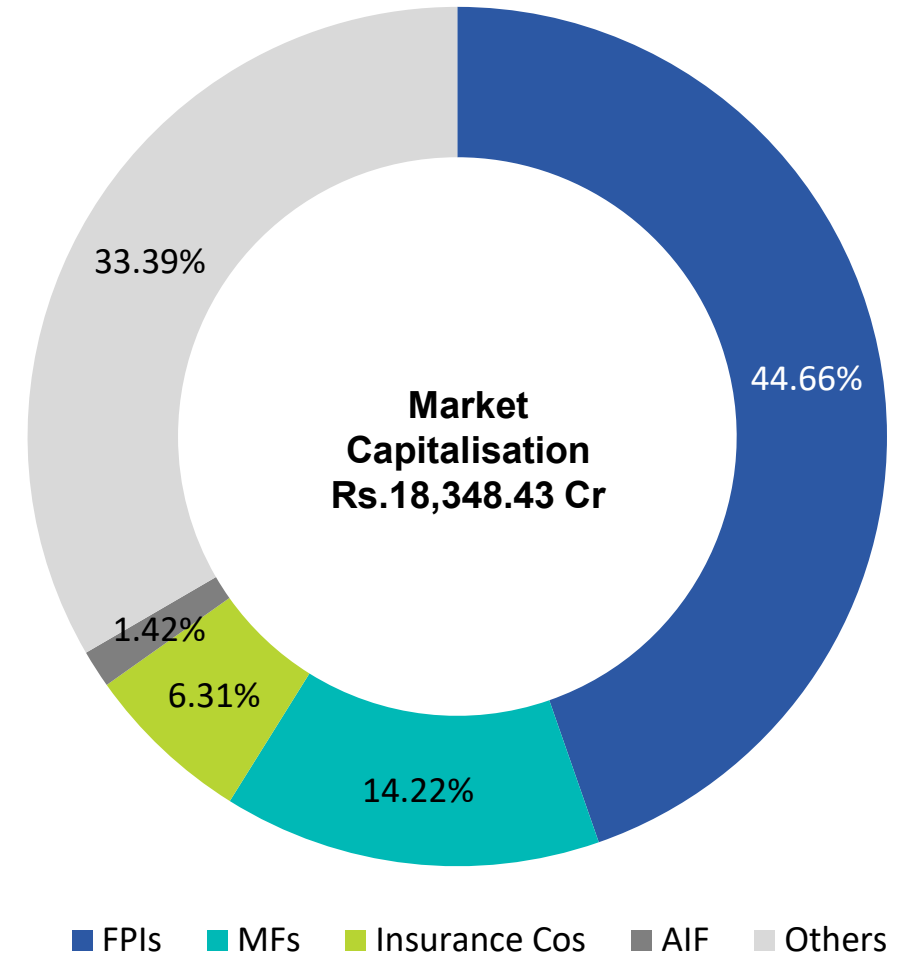
Scrip Symbol / Code  
**CAMS / 543232**

## Top Shareholders

Life Insurance Corporation of India	HDB Employee Welfare Trust	Fidelity Investment	Franklin Templeton Investment	Seafarer Overseas
Ashoka Whiteoak	Vanguard Group	Government Pension Fund Global	Aditya Birla Sun Life Group	360 One India Private Equity Fund

Note : Data as on 31<sup>st</sup> December 2025

## Shareholding Pattern (%)



## COMPANY :



### **Computer Age Management Services Limited (CAMS)**

Mr. Anish Sawlani | Head – IR | +91 72990 07973 | [anish.sawlani@camsonline.com](mailto:anish.sawlani@camsonline.com)

Ms. Gayathri Krishna | Executive - IR | +91 8754413541 | [gayathri.k@camsonline.com](mailto:gayathri.k@camsonline.com)

## INVESTOR RELATIONS ADVISORS :



### **MUFG Intime India Private Limited**

Mr. Nikunj Seth  
+91 9773397958  
[nikunj.seth@in.mpms.mufg.com](mailto:nikunj.seth@in.mpms.mufg.com)

Ms. Sejal Bhattar  
+91 7666736666  
[sejal.bhattar@in.mpms.mufg.com](mailto:sejal.bhattar@in.mpms.mufg.com)

Meeting Request

Link



# Thank You

