



JTEKT INDIA LIMITED

16th September, 2025

The BSE Limited

Department of Corporate Services
Floor 1, New Trading Ring
Rotunda Building. P.J. Towers
Dalal Street, Fort
Mumbai 400 001.

Scrip Code - 520057

National Stock Exchange of India Ltd.

Exchange Plaza, 5th Floor,
Plot No. C/1, G Block
Bandra – Kurla Complex
Bandra (E)
Mumbai 400 051.

Symbol – JTEKTINDIA; Series – EQ

Sub : Public Notices published in Newspaper – For 100 days’ campaign ‘Saksham Niveshak’ and re-lodgement of transfer request for physical shares.

Dear Sir(s),

Pursuant to Regulation 47 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed copies of the public notices published in today’s Business Standard (English) all Editions and Business Standard (Hindi) Delhi Edition, pertaining to the **100 days’ campaign ‘Saksham Niveshak’** launched by Investor Education and Protection Fund Authority and the **Special Window for re-lodgement of transfer request of physical shares.**

This is for your information and records.

Thanking you,

Yours faithfully,

For **JTEKT India Limited**

Saurabh Agrawal
Company Secretary

Regd.Office : UGF-6, Indra Prakash, 21, Barakhamba Road, New Delhi – 110 001, India.

Tel : +91 11 23311924 / 2332 7205

CIN : L29113DL1984PLC018415, Website : www.jtekt.co.in

Email : investorgrievance@jtekt.co.in

Works : 38/6, Delhi-Jaipur Road, NH-48. Gurugram – 122 001, Haryana, India.

Tel : +91 124 468 5000

JTEKT
JTEKT INDIA LIMITED
 (CIN - L29113DL1984PLC018415)
 Regd. Office: UGF-6, Indraprakash, 21, Barakhamba Road, New Delhi 110001.
 Tel. : 011-23311924, 23327205
 E-mail: investor@jtekt.co.in; Website: www.jtekt.co.in

NOTICE TO SHAREHOLDERS REGARDING 100 DAYS CAMPAIGN - "SAKSHAM NIVESHAK"

The Shareholders of JTEKT India Limited are hereby informed that as per the directions of Investor Education and Protection Fund Authority (IEPFA), the Company has initiated the '100 Days Campaign - Saksham Niveshak' from July 28, 2025 to November 6, 2025 for the shareholders, whose dividends are unpaid / unclaimed.

The shareholders may note that this campaign has been initiated specifically to reach out to the shareholders to update their 'KYC' and nomination details. The shareholders are requested to update their details and claim unpaid / unclaimed dividend in order to prevent their shares or dividend being transferred to IEPFA.

All the shareholders who have unpaid / unclaimed dividends or those who are required to update their KYC and nominee details have any issues / queries related to unpaid / unclaimed dividends and shares are requested to write to the Company's Registrar and Transfer Agent at the following address at Kfin Technologies Limited at their office at Kfin Technologies Pvt. Ltd., Selenium Tower B, Plot Nos. 31 & 32, Financial District, Nanakramguda, Serilingampally Mandal, Hyderabad - 500032 or can write to Kfin at gainward_rts@kfin.tech.

Shareholders are requested to download KYC forms the Company's website - <https://jtekt.co.in/Menu/2b4bcf3e-e13d-11ee-a2ec-94188266379>.

For JTEKT India Limited
 Saurabh Agrawal
 Company Secretary

Place : Gurugram
 Date : 15.09.2025

GOVERNMENT OF TAMIL NADU
FINANCE DEPARTMENT,
CHENNAI-9

Dated : September 15, 2025

PRESS COMMUNIQUE

It is notified for general information that the outstanding balance of **6.90% Tamil Nadu SDL, 2025** issued in terms of the Government of Tamil Nadu, Finance Department, Notification No.433(L)/JW&M-II/2019, dated October 11, 2019 will be repaid at par on **October 16, 2025** with interest due up to and including **October 15, 2025**. In the event of a holiday being declared on the aforesaid date by any State Government under the Negotiable Instruments Act, 1881, the loan will be repaid by the paying offices in that State on the previous working day. No interest will accrue on the loan from and after **October 16, 2025**.

2. As per sub-regulation 24(2) and 24(3) of Government Securities Regulations, 2007 payment of maturity proceeds to the registered holder of Government Security held in the form of Subsidiary General Ledger or Constituent Subsidiary General Ledger account or Stock Certificate shall be made by a pay order incorporating the relevant particulars of his bank account or by credit to the account of the holder in any bank having facility of receipt of funds through electronic means. For the purpose of making payment in respect of the securities, the original subscriber or the subsequent holders of such a Government Securities, as the case may be, shall submit to the Bank or Treasury and Sub-Treasury or branch of State Bank of India, where they are encased / registered for payment of interest, as the case may be, the relevant particulars of their bank account.


3. However, in the absence of relevant particulars of bank account/mandate for receipt of funds through electronic means, to facilitate repayment on the due date, holders of **6.90% Tamil Nadu SDL, 2025** should tender their securities at the Public Debt Office, 20 days in advance. The securities should be tendered for repayment, duly discharged on the reverse thereof as under:-
"Received the Principal due on the Certificate".

4. It should be particularly noted that at places where the treasury work is done by a branch of the State Bank of India, the securities, if they are in the form of Stock Certificates, should be tendered at the branch of the bank concerned and not at the Treasury or Sub-Treasury.

5. Holders who wish to receive payment at places other than those where the securities have been encased for payment should send them duly discharged to the Public Debt Office concerned by Registered and Insured Post. The Public Debt Office will make payment by issuing a draft payable at any Treasury/Sub-Treasury or branch of State Bank of India conducting Government Treasury work in the State of **Tamil Nadu**.

T.Udhayachandran
 Principal Secretary to Government,
 Finance Department, Chennai-9.

DIPR/ 1076 /DISPLAY/2025

 **ashika**
 Growing and Sharing with you

ASHIKA CREDIT CAPITAL LIMITED
 CIN: L67120WB1994PLC062159
 Registered Office: Trinity, 226/1, A.J.C. Bose Road, 7th Floor, Kolkata-700020, Phone: +91 33 40102500
 Email: secretarial@ashikagroup.com, Website: www.ashikagroup.com

FORM NO. NCLT. 3A
Advertisement detailing petition
[see rule 35]

BEFORE THE NATIONAL COMPANY LAW TRIBUNAL,
 KOLKATA BENCH, KOLKATA

COMPANY PETITION (CAA) NO.151/KB/2025

Connected with

COMPANY APPLICATION (CAA) NO.153/KB/2025

In the matter of:

1. **YADUKA FINANCIAL SERVICES LIMITED**, a company incorporated under the provisions of the Companies Act, 1956 (CIN: U51109WB2007PLC117012) and having its Registered Office at 16/1A, Abdul Hamid Street, 2nd Floor, Room No.2B, (previously Known as British India Street), Kolkata - 700069 in the State of West Bengal;
 Transferor Company/ Petitioner No.1.

2. **ASHIKA CREDIT CAPITAL LIMITED**, a company incorporated under the provisions of the Companies Act, 1956 (CIN: L67120WB1994PLC062159) and having its Registered Office at 226/1, A.J.C. Bose Road, Trinity, 7th floor, Kolkata - 700020 in the State of West Bengal;
 Transferee Company/Petitioner No.2.
Petitioners.

NOTICE OF PETITION

A petition under section 232 of the Companies Act, 2013, for Sanctioning the Scheme of Amalgamation of YADUKA FINANCIAL SERVICES LIMITED (PAN-AAECP3304K) (hereinafter referred to as the "TRANSFEROR COMPANY") with and into ASHIKA CREDIT CAPITAL LIMITED (PAN- AACCA1721D) (hereinafter referred to as "TRANSFEREE COMPANY"), was presented by RADHIKA PATODIA, Chartered Accountant, partner of MAROTI & ASSOCIATES, Chartered Accountants, 16, Strand Road, Diamond Heritage Building, 5th Floor, Room No. N-503, Kolkata-700001. The Kolkata bench of National Company Law Tribunal vide order passed on 3rd day of September, 2025, uploaded on NCLT portal on 10th September, 2025 wherein it has directed that the said petition is fixed for hearing before Hon'ble Bench on 17th day of October, 2025 for its final hearing and disposal.

Any person desirous of supporting or opposing the said petition should send to the petitioner's Practising Chartered Accountant, notice of his intention, signed by him or his Advocate, with his name and address, so as to reach the petitioner's Practising Chartered Accountant not later than two days before the date fixed for the hearing of the petition. Where he seeks to oppose the petition, the grounds of opposition or a copy of his affidavit shall be furnished with such notice. A copy of the petition will be furnished by the undersigned to any person requiring the same on payment of the prescribed charges for the same.

Dated : 15/09/2025
 Place : Kolkata

Sd/-
Radhika Patodia
 Partner,
 Maroti & Associates,
 Chartered Accountants
 16, Strand Road, Diamond Heritage Building,
 5th Floor, Room No. N-503, Kolkata - 700001

OFFER OPENING PUBLIC ANNOUNCEMENT UNDER REGULATION 18(7) OF SECURITIES AND EXCHANGE BOARD OF INDIA (SUBSTANTIAL ACQUISITION OF SHARES AND TAKEOVERS) REGULATIONS, 2011, AS AMENDED, FOR THE ATTENTION OF THE ELIGIBLE EQUITY SHAREHOLDERS OF

JETMALL SPICES AND MASALA LIMITED
 (CIN: U15500TN2012PLC087533)
 Registered Office at: S101, 2nd Floor, Phase-3, Spencer Plaza Mall, Anna Salai, Chennai, Tamil Nadu - 600 002.
 Tel. No.: +91 99888 82158 • Email ID: jetmalltd@gmail.com • Website: www.jetmalltd.in

This advertisement is issued by Mark Corporate Advisors Private Limited ("Manager to the Offer") for and on behalf of Mr. Raman Aggarwal ("Acquirer 1"), Mrs. Anju Aggarwal ("Acquirer 2") and Mr. Shrey Aggarwal ("Acquirer 3") ("Acquirer 1", "Acquirer 2" and "Acquirer 3" hereinafter collectively referred to as "Acquirers") pursuant to Regulation 18(7) of Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011, as amended ("SEBI (SAST) Regulations, 2011"), in respect of the Open Offer to acquire up to 15,60,000 Equity Shares of ₹10 each of Jetmall Spices and Masala Limited ("Jetmall"/"Target Company") at a price of ₹12.50 per equity share, representing 26.03% of the Voting Share Capital of the Target Company.

This Pre-Offer Advertisement should be read in continuation of, and in conjunction with the:

- Public Announcement dated June 23, 2025 ("Public Announcement" or "PA");
- Detailed Public Statement which was published on June 30, 2025 in the newspapers namely Business Standard (English), Business Standard (Hindi), Navshakti (Marathi) and Makkal Kural (Tamil) ("Detailed Public Statement"/"DPS");
- Draft Letter of Offer dated July 04, 2025 ("Draft Letter of Offer"/"DLoF"); and
- Letter of Offer dated September 04, 2025 ("Letter of Offer"/"LoF").

The Equity Shareholders of the Target Company are requested to kindly note the following information related to the Open Offer:

- Offer Price:** The Open Offer is being made by the Acquirers to the Public Shareholders of Jetmall Spices and Masala Limited ("Jetmall"/"Target Company") to acquire up to 15,60,000 Equity Shares having face value of ₹10 each at a price of ₹12.50 per equity share ("Offer Price"), payable in cash. There has not been any revision in the Offer Price.
- Recommendation of the Committee of Independent Directors ("IDC"):** The Committee of Independent Directors ("IDC") of the Target Company has issued recommendation (*relevant extract*) on the Offer, which was published on September 12, 2025 in the above-mentioned newspapers and the same are as under:

Recommendation on the Open offer, as to whether the offer is fair and reasonable	IDC is of the view that Open Offer is fair and reasonable.
Summary of reasons for recommendation	IDC has taken into consideration the following for making the recommendation: IDC has reviewed (a) The Public Announcement ("PA") dated June 23, 2025 in connection with the Offer issued on behalf of the Acquirers; (b) The Detailed Public Statement ("DPS") dated June 30, 2025; and (c) The Letter of Offer ("LoF") dated September 04, 2025. Based on the review of PA, DPS and LoF, the IDC is of the opinion that the Offer Price of ₹12.50 per equity share for public shareholders offered by the Acquirers (more than the highest price amongst the selective criteria mentioned under Justification of Offer Price) is in line with the regulation prescribed by SEBI under the Regulations and prima facie appears to be justified. However, the Public Shareholders should independently evaluate the Offer and take informed decision in the matter.

- There was no Competitive Bid.
- The dispatch of Letter of Offer to the Public Shareholders as on the Identified Date i.e., September 02, 2025 is in accordance with Regulation 18(2) of SEBI (SAST) Regulations, 2011 and has been completed (either through electronic mode or physical mode) on September 10, 2025. The Identified Date was relevant only for the purpose of determining the Public Shareholders to whom the LoF was to be sent. It is clarified that all the Public Shareholders (even if they acquire equity shares and become shareholders of the Target Company after the Identified Date) are eligible to participate in the Open Offer.
- A copy of the LoF is also available on the website of SEBI at www.sebi.gov.in and BSE at www.bseindia.com. A summary of the procedure for tendering of equity shares in the Open Offer is as below:
 - In the case of Equity Shares held in physical form:** Public Shareholders holding Equity Shares in physical form may participate in the Open Offer through the relevant Selling Broker by providing name, address, distinctive numbers, folio numbers, number of Equity Shares held, number of Equity Shares tendered and other relevant documents as mentioned in paragraph 8.12 of the LoF along with duly filled and signed Form SH-4.
 - In case of Equity Shares held in dematerialized form:** Public Shareholders who desire to tender their Equity Shares under the Open Offer would have to approach their respective stockbrokers ("Selling Broker") registered with BSE within the normal trading hours of the secondary market, during the Tendering Period in accordance with the procedure as mentioned in point no. 8.11 of the LoF.
 - In case of non-receipt/non-availability of the form of acceptance / withdrawal, the application can be made on plain paper along with the following details:**
 - In case of physical shares: Name, address, distinctive numbers, folio nos. number of shares tendered/withdrawn.
 - In case of dematerialized shares: Name, address, number of shares tendered/withdrawn, DP name, DP ID, Beneficiary account no. and a photocopy of delivery instruction in "off market" mode or counterfoil of the delivery instruction in "off market" mode, duly acknowledged by the DP in favour of the Depository Escrow Account.
- The Open Offer will be implemented by the Acquirers through Stock Exchange Mechanism made available by the Stock Exchanges in the form of separate window ("Acquisition Window") as provided under the SEBI (SAST) Regulations, 2011 and SEBI circular CIR/CFD/POICYCELL/1/2015 dated April 13, 2015 issued by SEBI as amended via SEBI circular CFD/DCR2/CIR/P/2016/131 dated December 09, 2016 and SEBI circular SEBI/HO/CFD/DCR/II/CIR/P/2021/615 dated August 13, 2021, as amended, including any guidelines and circulars issued in relation to the same by the Stock Exchange, clearing corporations and SEBI ("Acquisition Window Circulars").
- All Documents/Information referred under the "Documents for Inspection" will be made available electronically as well as physically for inspection by the Public Shareholder(s) of the Target Company.
- The Final Observation Letter No. SEBI/HO/CFD/CFD-RAC-DCR1/P/O/2025/23367/1 dated August 29, 2025 and the comments received from SEBI in terms of Regulation 16(4) of the SEBI (SAST) Regulations, 2011 have been duly incorporated in the Letter of Offer and also in this advertisement to the extent applicable.
- The Acquirers do not have any experience in the segment in which the company currently operates. However, the Acquirers may diversify operations of the Target Company into new areas with the prior approval of the Shareholders.
- The Acquirers entered into a SPA with the Promoter Seller of the Target Company on June 23, 2025 to acquire 12,04,300 equity shares ("SPA Sale Shares") having face value of ₹10 each representing 20.10% of the Voting Capital of the Target Company at a price of ₹11.00 each, aggregating to a sum of ₹1,32,47,300 payable in cash.
- The total purchase consideration for the above-mentioned SPA is ₹1,32,47,300. Out of which ₹10,00,000 have been paid by Acquirer 1 to the Seller as Earnest Money Deposit on the execution of SPA and the balance consideration after adjusting the earnest money deposit has also been paid and the SPA was consummated. Accordingly, the Seller has transferred 12,04,300 equity shares to the respective demat account of the Acquirers on August 11, 2025 in terms of Regulation 22(2) of SEBI (SAST) Regulations, 2011.
- There are no penalties levied by Securities and Exchange Board of India ("SEBI")/Reserve Bank of India ("RBI")/Stock Exchange(s) against Manager to the Offer. Further, as on date, there are no penalties paid to SEBI/RBI/Stock Exchange(s) by Manager to the Offer.
- The Object of the acquisition is to hold majority stake and take control over the Management of the Target Company. The Acquirers do not have any intention to delist the Target Company from the Stock Exchange.
- The Acquirers will not sell any equity shares of the Target Company during the Offer Period.
- There are no penalties levied by Securities and Exchange Board of India ("SEBI")/Reserve Bank of India ("RBI")/Stock Exchange against the Acquirers. Further, as on date, no penalties are paid to SEBI/RBI/Stock Exchange by the Acquirers.
- The Acquirers are not directly/indirectly connected/associated with (i) Promoters/Promoter Group of the Target Company; (ii) Directors of the Target Company; (iii) Public Shareholders of the Target Company.
- The Registered Office of the Target Company has been shifted to S101, 2nd Floor, Phase-3, Spencer Plaza Mall, Anna Salai, Chennai, Tamil Nadu-600002 from No. 33/1, Ritherdon Road, Vepery, Chennai-600 007, w.e.f. August 09, 2025.
- The Authorized Share Capital of the Target Company was ₹6,00,00,000 comprising of 60,00,000 Equity Shares having face value of ₹10 each. Further, the Target Company in its Board Meeting held on September 01, 2025, has approved an increase in the Authorised Share Capital to ₹22,00,00,000 comprising of 2,20,00,000 equity shares having face value of ₹10 each, subject to the approval of the Shareholders. The Paid-Up Equity Share Capital of the Target Company, as on date, is ₹5,99,29,000 comprising of 59,92,900 equity shares of ₹10 each fully paid up.
- The Board Meeting held on September 01, 2025, inter-alia approved the issue and allotment of 1,52,82,000 Convertible Warrants (convertible into 1 equity share) at an Issue Price of ₹23.00 per warrant aggregating to ₹35,14,86,000 pursuant to Preferential Allotment, subject to the approval of the Shareholders and in-principle approval of BSE.
- The equity shares of the Target Company are listed on BSE Limited, Mumbai ("BSE") having a scrip code as 543286. The Equity Shares of the Target Company are frequently traded within the meaning of explanation provided in Regulation 2(j) of the SEBI (SAST) Regulations, 2011. The ISIN of the Target Company is INEOD9X01018.
- The Target Company is not fully compliant with the listing requirements. The Target Company has paid penalty of ₹1,085 Lakhs on November 29, 2024, for non-compliances under Regulation 6(1) of SEBI (LODR) Regulations, 2015, as amended for the quarter ended September 2024.
- The Promoter/Promoter Group and the Directors of the Target Company have not been categorized or declared as: (i) a 'wilful defaulter' issued by any bank, financial institution, or consortium thereof in accordance with guidelines on wilful defaulters issued by Reserve Bank of India in terms of Regulation 2(1)(ze) of SEBI (SAST) Regulations, 2011; or (ii) a fugitive economic offender under Section 12 of Fugitive Economic Offenders Act, 2018 (17 of 2018) in terms of Regulation 2(1)(ja) of SEBI (SAST) Regulations, 2011.
- The Promoter/Promoter Group of the Target Company have not filed any disclosure under Regulation 10 (7) of SEBI (SAST) Regulations, 2011.
- The Promoters/Promoter Group of the Target Company are not directly/indirectly connected/associated with the Public Shareholders of the Target Company.
- There are no directions subsisting or proceedings pending against the (i) Promoter of the Target Company; (ii) Directors of the Target Company; and (ii) the Target Company under SEBI Act, 1992 and regulations made thereunder or by any other Regulator.
- There are no penalties levied by Securities and Exchange Board of India ("SEBI")/Reserve Bank of India ("RBI") either on the promoter/members of the promoter group or any of the Directors of the Target Company or the Target Company. Further, as on date, there are no penalties paid to SEBI/RBI by either the promoter/members of the promoter group and Directors of the Target Company or the Target Company.
- There are instances of non-compliances by Promoter/Promoter Group of the Target Company. SEBI may initiate appropriate actions against them for such non-compliances in terms of SEBI (SAST) Regulations, 2011, as amended and provisions of the SEBI Act.
- The Target Company is listed on SME platform of BSE. The marketable lot size is 6,000 equity shares and therefore, the tendering of Equity Shares shall be in multiples of 6,000 Equity Shares only.
- Mr. Vivek Sethi (DIN: 11258543) as a Non-Executive & Independent Director, Ms. Arti Chadha (DIN: 08350392) as a Non-Executive & Non-Independent Director and Mr. Harpreet Singh (DIN: 06525946) as a Non-Executive & Independent Director have been appointed in Board Meeting of the Target Company held on September 01, 2025.

Schedule of Activities:
 The Schedule of Activities have been revised and the necessary changes have been incorporated in the LoF. The Revised Schedule of Activities is in compliance with the applicable provisions of SEBI (SAST) Regulations, 2011 and the same is as under:

Sr. No.	Nature of Activity	Original Schedule	Revised Schedule ⁽¹⁾
		Day & Date	Day & Date
1)	Date of the Public Announcement	Monday, June 23, 2025	Monday, June 23, 2025
2)	Date of publishing the Detailed Public Statement	Monday, June 30, 2025	Monday, June 30, 2025
3)	Last date for filing of Draft Letter of Offer with SEBI	Monday, July 07, 2025	Monday, July 07, 2025
4)	Last date of a Competing Offer(s) ⁽²⁾	Monday, July 21, 2025	Monday, July 21, 2025
5)	Last date for receipt of SEBI observations on the DLoF (in the event SEBI has not sought clarifications or additional information from the Manager)	Monday, July 28, 2025	Friday, August 29, 2025 ⁽³⁾
6)	Identified Date ⁽⁴⁾	Wednesday, July 30, 2025	Tuesday, September 02, 2025
7)	Last date by which the Letter of Offer will be dispatched to the Eligible Equity Shareholders as on the identified date	Wednesday, August 06, 2025	Wednesday, September 10, 2025
8)	Last date by which the recommendation of the committee of Independent Directors of the Target Company will be given and published	Friday, August 08, 2025	Friday, September 12, 2025
9)	Last Date for revising the Offer Price/number of shares	Monday, August 11, 2025	Monday, September 15, 2025
10)	Date of Public Announcement for Opening the Offer	Tuesday, August 12, 2025	Tuesday, September 16, 2025
11)	Date of Commencement of the Tendering Period ("Offer Opening Date")	Wednesday, August 13, 2025	Wednesday, September 17, 2025
12)	Date of Closing of the Tendering Period ("Offer Closing Date")	Thursday, August 28, 2025	Tuesday, September 30, 2025
13)	Last date for communicating Rejection/acceptance and payment of consideration for accepted equity shares or equity share certificate/return of unaccepted share certificates/credit of unaccepted shares to Demat Account	Friday, September 12, 2025	Tuesday, October 14, 2025

Notes:
⁽¹⁾ Where last dates are mentioned for certain activities, such activities may take place on or before the respective last dates.
⁽²⁾ There is no competing offer to this Offer.
⁽³⁾ Actual date of receipt of SEBI observations on the DLoF.
⁽⁴⁾ Identified Date is only for the purpose of determining the names of the Eligible Shareholders as on such date to whom the Letter of Offer will be sent. It is clarified that all the holders (registered or unregistered) of Equity Shares of the Target Company except the Acquirers, and Promoter/Promoter Group of the Target Company, are eligible to participate in this Offer any time during the tendering period of the Offer.

Capital letters used in this advertisement, but not defined herein, shall have the same meanings assigned to such terms in the PA, DPS and the Letter of Offer. This advertisement will be available on the website of SEBI i.e., www.sebi.gov.in.

Issued by the Manager to the Offer:



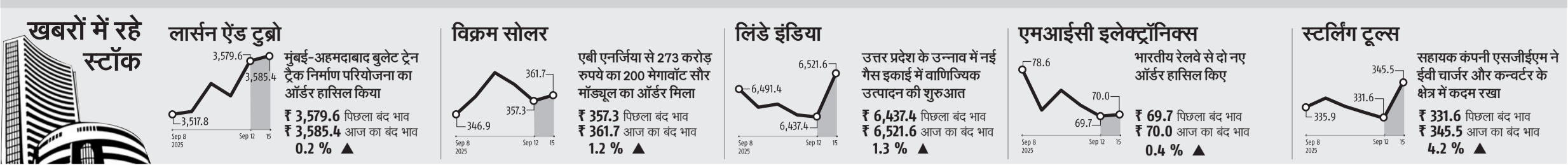
Mark Corporate Advisors Private Limited
 CIN: U67190MH2008PTC181996
 404/1, The Summit, Sant Janabai Road (Service Lane),
 Off W. E. Highway, Vile Parle (East), Mumbai - 400 057
 Tel. No.: +91 22 2612 3207/08
 Contact Person: Mr. Manish Gaur
 E-Mail ID: openoffer@markcorporateadvisors.com
 Investor Grievance Email ID: investorgrievance@markcorporateadvisors.com
 SEBI Registration No.: INM000012128

For and on behalf of the Acquirers:

Sd/- Raman Aggarwal ("Acquirer 1")	Sd/- Anju Aggarwal ("Acquirer 2")	Sd/- Shrey Aggarwal ("Acquirer 3")
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Date : September 16, 2025
 Place : Chandigarh

2 कंपनी समाचार



संक्षेप में

अदाणी एंटरप्राइजेज को मिली रोपवे परियोजना

अदाणी एंटरप्राइजेज को उत्तराखंड में सोनप्रयाग और केदारनाथ के बीच लगभग 13 किलोमीटर लंबी रोपवे परियोजना के निर्माण का अनुबंध मिला है। यह परियोजना तीर्थयात्रियों के लिए तेजी, सुविधा और पर्यावरण के अनुकूल यात्रा का विकल्प प्रदान करेगी। सोनप्रयाग केदारनाथ मंदिर की तरफ जाने वाले यात्रियों के लिए सड़क मार्ग का अंतिम बिंदु है। इस रोपवे परियोजना को केंद्रीय मंत्रिमंडल ने इस साल मार्च में मंजूरी दी थी। इसकी अनुमानित लागत लगभग 4,081 करोड़ रुपये है। कुल 12.9 किलोमीटर लंबा रोपवे मार्ग पारंपरिक 16 किलोमीटर की कठिन चढ़ाई या खच्चर, पालकी और हेलिकॉप्टर जैसे अन्य साधनों की तुलना में यात्रा समय को नौ घंटे से घटाकर सिर्फ 36 मिनट कर देगा।

भाषा

स्टेटक्राफ्ट का सौर ऊर्जा कारोबार लेगी सेरेंटिका

हरित ऊर्जा कंपनी सेरेंटिका रिन्यूएबलस ने नॉर्वे की स्टेटक्राफ्ट के साथ भारत में उसके सौर ऊर्जा कारोबार का अधिग्रहण करने के लिए पक्का समझौता किया है। दोनों कंपनियों ने सोमवार को एक संयुक्त बयान में कहा कि स्टेटक्राफ्ट के भारतीय सौर कारोबार में बीकानेर में 445 मेगावाट का चालू सौर ऊर्जा संयंत्र और राजस्थान में विभिन्न स्थानों में एक गीगावाट क्षमता की परियोजनाएं शामिल हैं, जो विकास के विभिन्न चरणों में हैं। यह सौदा 22 करोड़ डॉलर से 25 करोड़ डॉलर (लगभग 2000 करोड़ रुपये) के उद्यम मूल्य पर किया गया है।

भाषा

पाइन लैब्स, हीरो मोटर्स व अन्य आईपीओ को मंजूरी

सेबी ने हीरो मोटर्स, पाइन लैब्स और केनरा रोबोको एसेट मैनेजमेंट कंपनी सहित छह कंपनियों के आईपीओ को मंजूरी दे दी है। अन्य कंपनियों में ओर्कला इंडिया, एमवी फोटोवोल्टिक पावर और मणिपाल पेमेंट ऐंड आइडेंटिटी सॉल्यूशंस शामिल हैं। बाजार निष्पत्ति ने गत सप्ताह अवलोकन पत्र जारी किए थे। एमटीआर फूड्स एंड एक्वेस्ट स्पाइसेज की पैतृक ओर्कला इंडिया के आईपीओ में प्रमोटर ओर्कला एशिया पैसिफिक पीटीई के साथ साथ शेयरधारकों नवास मीरन और फिरोज मीरन द्वारा 2.28 करोड़ इक्विटी शेयरों की बिक्री की जाएगी।

बीएस

एलएंडटी हैदराबाद मेट्रो रेल से निकलने को तैयार

बुनियादी ढांचा क्षेत्र की प्रमुख कंपनी लार्सन एंड टुब्रो लिमिटेड ने घाटे में चल रही हैदराबाद मेट्रो रेल परियोजना से बाहर निकलने की इच्छा जताई है। कंपनी ने परिचालन और कुल घाटे का हवाला देते हुए एलएंडटी हैदराबाद मेट्रो रेल परियोजना में अपनी 90 प्रतिशत से अधिक हिस्सेदारी नए विशेष प्रयोजन वाहन (एसपीवी) के माध्यम से राज्य या केंद्र सरकार को बेचने की पेशकश की है।

भाषा

हिंदुजा हाउसिंग फाइनेंस लिमिटेड
 शाखा कार्यालय : ए. के. टॉवर, द्वितीय तल, 66 चुगाम रोड, देहरादून 248001, ईमेल : auction@hindjahousingfinance.com

आएरएफएस क्रय अवरुधी 0918301885 • पीएलएन बांकिंग राणा 8756058111
 आरआरएम हरिया याच 7060411785 • सीआरएम जयदीप पथ 6809629007

अन्य संपत्ति के मौलिक अधिग्रहण की सार्वजनिक सूचना

प्रति: 1. निच. ग्राहक (कार्यकारी) 2. निच. ग्राहक (सह-कार्यकारी)
 को का पता : सराय हरिद्वार, देहरादून, हरिद्वार, उत्तराखंड- 248004
 फोन नं.: UT/UTK/DHO/A000001154

पिछला नॉटिफिकेशन: हरिद्वार, उत्तराखंड द्वारा पारित दिनांक 04.10.2025 को अनुरोध के अनुसार, संघर्ष, जो कि 'पुराने खसरा संख्या 142/3 और नए खसरा संख्या 142/7 से संबंधित प्लॉट संख्या 110 के एक भाग पर मकान सहित निर्मित आवासीय संघर्ष है, जिसका क्षेत्रफल 832.50 वर्ग मीटर था/ 77.37 वर्ग मीटर है, जो शिव गंगा विश्वार कॉलोनी, ग्राम दासपुर गौरीपुर, पंचगंगा रुकनी तहसील और पिछला हरिद्वार, नगर निगम हरिद्वार की सीमा के बाहर स्थित है' के संघर्ष का, मौलिक अधिग्रहण मेसर्स हिंदुजा हाउसिंग फाइनेंस लिमिटेड द्वारा दिनांक 10.09.2025 को ले लिया गया है। विशेष रूप से उल्लेखनीय और आम जनता को परेशान इस संघर्ष से संबंधित किसी भी प्रकार का लेन-देन व कच्चे की योजना नहीं जारी है और संपत्ति से संबंधित किसी भी प्रकार का लेन-देन, मेसर्स हिंदुजा हाउसिंग फाइनेंस लिमिटेड के अग्रसरकृत होगा।

दिनांक : 16-09-2025, स्थान : देहरादून
 अधिकृत अधिकारी, हिंदुजा हाउसिंग फाइनेंस लिमिटेड

JTEKT
जेटेक्ट इंडिया लिमिटेड
 (CIN - L29113DL1984PLC018415)

पंजी. कार्यालय : यूजीएफ-6, इन्द्रप्रकाश, 21, बाराबंका रोड, नई दिल्ली -110001.
 फोन नंबर : 011-23311924, 23327205
 ई-मेल: investor@jtekt.com; jtekt.co.in; वेबसाइट: www.jtekt.co.in

शेयरधारकों को सूचना
100 दिवसीय अभियान - 'सक्षम निवेशक' के संबंध में

जेटेक्ट इंडिया लिमिटेड के शेयरधारकों को सूचित किया जाता है कि निवेशक शिक्षा एवं संरक्षण निधि प्राधिकरण (आईडीपीएफए) के निर्देशों के अनुसार, कम्पनी ने उक्त शेयरधारकों के लिए 28 जुलाई, 2025 से 6 नवंबर, 2025 तक '100 दिवसीय अभियान - सक्षम निवेशक' आरंभ किया है, जिनके लक्ष्य अद्वैत हैं, /अदावाकृत है।

शेयरधारक कुलव्यय ध्यान दें कि यह अभियान विशेष रूप से शेयरधारकों से उनके 'केवाईसी और और नामांकन विवरण अद्यतन करने के लिए संपर्क करने हेतु आरंभ किया गया है। शेयरधारकों से अनुरोध है कि वे अपने विवरण अद्यतन करें और अपने शेयर या लामांश आईडीपीएफए को हस्तांतरित होने से रोकने के लिए अद्वैत/अनुसूचित लामांश हेतु दावा करें।

निम्न शेयरधारकों के पास अद्वैत/अदावाकृत लामांश हैं या जिन्हें अपने केवाईसी और नामांकित व्यक्ति का विवरण अद्यतन करना आवश्यक है, उन्हें अद्वैत/अदावाकृत लामांश और शेयरों से संबंधित किसी भी समस्या/प्रश्न के लिए कम्पनी के रजिस्ट्रार और ट्रांसफर एजेंट को केंफिन टेक्नोलॉजी लिमिटेड के निम्नलिखित पते पर स्थित उनके कार्यालय, केंफिन टेक्नोलॉजी प्राइवेट लिमिटेड, सेलेनियम टॉवर बी, प्लॉट संख्या 31 और 32, वित्तीय क्षेत्र, नानकनगरमंडली, सेंट्रलिंगमालली मंडल, हैदराबाद - 500032 पर लिखें या केंफिन @einward.ris@kfintech.com पर लिखें।

शेयरधारकों से अनुरोध है कि वे कम्पनी की वेबसाइट - <https://jtket.co.in/Menu/2b4bcf3e-e13d-11ea-29c4-941882666379> से केवाईसी फॉर्म डाउनलोड करें।

वास्तु जेटेक्ट इंडिया लिमिटेड
 सौरभ अग्रवाल
 कम्पनी सचिव

‘देश में चिप विनिर्माण का संपूर्ण तंत्र गढ़ने की हो रही तैयारी’

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देश को इन्वैस्ट इंडिया, इंडिया सेमीकंडक्टर मिशन (आईएसएम) और इलेक्ट्रॉनिकी एवं सूचना प्रौद्योगिकी मंत्रालय के साथ मिलकर काम कर रही है। इसके तहत जापान, दक्षिण कोरिया, ताइवान, जर्मनी, नीदरलैंड और अमेरिका की सेमीकंडक्टर, सेमीकंडक्टर उपकरण और इलेक्ट्रॉनिक विनिर्माण सेवा क्षेत्र की कंपनियों को लाया जाएगा और देश में चिप फैब्रिकेशन का संपूर्ण पारिस्थितिकी तंत्र तैयार किया जाएगा। इन्वैस्ट इंडिया की प्रबंध निदेशक और मुख्य कार्य अधिकारी निवृत्ति राय ने यह जानकारी दी।

राय ने बिजनेस स्टैंडर्ड के साथ विशेष बातचीत में कहा, 'ऐसे बहुत कम देश हैं जिनके पास वह क्षमता और निवेश है, जिसे हम आकर्षित करना चाहते हैं। हम उन सभी के साथ मिलकर ऐसा पारिस्थितिकी तंत्र बनाने की कोशिश कर रहे हैं जिससेहम लागत के लिहाज से प्रतिस्पर्धी बन सकें।'

जुलाई 2023 में इन्वैस्ट इंडिया की मुख्य कार्य अधिकारी नियुक्त होने से पहले राय ने इंटरल इंडिया के साथ 29 वर्षों तक काम किया और वे सात वर्षों तक केंद्री हेड रही।

उन्होंने कहा कि देश की प्रमुख निवेश संवर्धन संस्था होने के नाते इन्वैस्ट इंडिया को सेमीकंडक्टर के पारिस्थितिकी तंत्र के निर्माण के लिए जरूरी चीजों की गहरी समझ है क्योंकि चिप उद्योग में गहन योजना और निरंतर निवेश की आवश्यकता होती है। उन्होंने कहा कि भारत डिजाइन इंजीनियरों, प्रोत्साहनों तथा अन्य

सहायक कारकों के साथ तैयार है जो देश को वैश्विक आपूर्ति श्रृंखला में प्रमुख भागीदार बनने में मदद करेगा। उन्होंने कहा कि एक चिप फैब्रिकेशन इकाई, एक सिलिकनकार्बाइड कंपाउंड सेमीकंडक्टर चिप फैब्रिकेशन इकाई तथा आठ अन्य असेंबली, परीक्षण, मार्किंग और पैकेजिंग (एटीएमपी) के साथ-साथ आउटसोर्स असेंबली और परीक्षण इकाइयों (ओएसएटी) को मंजूरी दिए जाने के बाद अब इंडिया सेमीकंडक्टर मिशन के दूसरे चरण के तहत कच्चे माल के आपूर्तिकर्ताओं के साथ-साथ पुर्जा विनिर्माताओं को भी देश में लाने पर ध्यान दिया जा रहा है।

उन्होंने कहा कि उदाहरण के लिए किसी नई विनिर्माण इकाई लगाने पर उसकी लागत में लगभग 50 प्रतिशत हिस्सेदारी सेमीकंडक्टर उपकरणों की रहती है जबकि निर्माण सामग्री की हिस्सेदारी 30 से 35 प्रतिशत और किसी चिप के लिए कुल बिल-ऑफ-मैटेरियल में श्रम लागत की हिस्सेदारी 15 प्रतिशत होती है।

उन्होंने कहा कि बोरॉन, फॉस्फोरस और फ्लोरीन जैसे उच्च शुद्धता वाले रसायन और गैसों तथा तांबा, चांदी और सोने जैसी धातुएं; टैटालम और नियोडाइमियम जैसे खनिजों वाली इकाइयों की स्थापना को सुविधाजनक बनाने के अलावा इन्वैस्ट इंडिया घरेलू चिप डिजाइन कंपनियों के साथ-साथ अनुसंधान प्रयोगशालाओं की स्थापना को भी बढ़ावा देने पर विचार कर रही है।

राय ने कहा, 'मेरा दायित्व ऐसे निवेशकों को खोजना है जो सेमीकंडक्टर में निवेश करें, जो फंडामेंटल बिल्डिंग ब्लॉक होते हैं। सेमीकंडक्टर ऐसा अवसर है जो हमारे लिए आर्थिक मजबूती लाएगा। यह अब केवल तकनीकी प्रगति तक ही सीमित नहीं है।'



“”
सेमीकंडक्टर ऐसा अवसर है जो हमारे लिए आर्थिक मजबूती लाएगा। यह अब केवल तकनीकी प्रगति तक ही सीमित नहीं है।'
 निवृत्ति राय, प्रबंध निदेशक और मुख्य कार्य अधिकारी, इन्वैस्ट इंडिया

फ्यूजीफिल्म की इकाई बनाएगी कच्चा माल

आशिष आर्यन
नई दिल्ली, 15 सितंबर

रसायन से लेकर कैमरा उपकरण बनाने वाली जापानी कंपनी फ्यूजीफिल्म की इकाई फ्यूजीफिल्म इलेक्ट्रॉनिक मटीरियल्स 2027 के अंत या 2028 की शुरुआत तक भारत में सेमीकंडक्टर चिप निर्माण और पैकेजिंग में उपयोग होने वाले कच्चे माल का उत्पादन शुरू करने की योजना बना रही है। यह जानकारी कंपनी के इलेक्ट्रॉनिक्स बिजनेस डिविजन के वरिष्ठ उपाध्यक्ष और महाप्रबंधक (कॉरपोरेट) टी. इवासाकी ने दी। इवासाकी ने कहा, हमारे पास कई उत्पाद हैं और हम अध्ययन कर रहे हैं कि कौन से उत्पाद भारतीय कंपनियों के लिए

बेहतर हैं। अगर संभव हुआ तो हम 2028 से पहले उत्पादन शुरू करना चाहेंगे। आदर्श रूप से हम भारत से ऐसे उत्पादों का निर्यात अन्य क्षेत्रों में भी करना चाहेंगे। इवासाकी ने बताया कि कंपनी त्रिआयामी दृष्टिकोण पर विचार कर रही है, जिसके तहत या तो वह स्वतंत्र रूप से उत्पादन शुरू करेगी या लाइसेंसिंग के आधार पर किसी भारतीय साझेदार के साथ सहयोग करेगी। इवासाकी ने बताया कि तीसरा दृष्टिकोण भारतीय कंपनियों के साथ संयुक्त उद्यम स्थापित करने और देश में रसायन जैसे कच्चे माल का निर्माण शुरू करने पर विचार करना होगा। फ्यूजीफिल्म इलेक्ट्रॉनिक मटीरियल, फ्यूजीफिल्म कॉरपोरेश की 100 फीसदी हिस्सेदारी वाली सहायक कंपनी है और

भारत में चिप निर्माण, पैकेजिंग के कच्चे माल का उत्पादन शुरू करने की योजना बना रही फ्यूजीफिल्म इलेक्ट्रॉनिक

इसे 1983 में गठित किया गया था। यह इंटरल, माइक्रोन, सैमसंग और ताइवान सेमीकंडक्टर मैनुफैक्चरिंग कंपनी (टीएमएससी) जैसी वैश्विक सेमीकंडक्टर चिप फैब्रिकेटिंग और पैकेजिंग कंपनियों को विशेष रसायनों सहित सेमीकंडक्टर कच्चे माल का एक प्रमुख आपूर्तिकर्ता है।

इस बिजनेस डिविजन के उत्पादन और अनुसंधान एवं विकास केंद्र जापान,

देव चटर्जी
मुंबई, 15 सितंबर

देश के प्रमुख उद्योगपति मुकेश अंबानी और गौतम अदाणी गुजरात के भारत की सबसे बड़ी हरित ऊर्जा परियोजना की रीढ़ बनाने की दौड़ में शामिल हो गए हैं। बर्नस्टीन रिसर्च ने सोमवार को एक रिपोर्ट में इसे 'रेन ऑफ कच्चे' करार दिया है।

रिलायंस इंडस्ट्रीज (आरआईएल) और अदाणी समूह दोनों के पास इस क्षेत्र में लगभग 5,00,000 एकड़ जमीन है जो

प्रत्येक समूह के लिए 100 गीगावाट से ज्यादा सौर ऊर्जा उत्पादन के लिए पर्याप्त है। यह जापान की कुल स्थापित बिजली क्षमता के बराबर है। रिपोर्ट में कहा गया है कि लेकिन दोनों अरबपतियों की रणनीतियां उनकी विपरीत कॉरपोरेट योजनाओं को दर्शाती हैं।

तेल शोधन और पेट्रोकेमिकल कारोबार के दम पर रिलायंस को खड़ा करने वाले अंबानी अब 'मॉलीब्ड्यूम से इलेक्ट्रॉन' की ओर रुख कर रहे हैं। उनका समूह उन्नत एचजेटी (हेटरोजंक्ल) तकनीक का उपयोग करके 20 गीगावाट क्षमता का सौर मॉड्यूल प्लांट, 100 गीगावाट घंटे की विस्तार क्षमता वाली 40 गीगावाट प्रति घंटे

क्षमता वाली बैटरी फैक्ट्री और वर्ष 2032 तक सालाना 30 लाख टन ग्रीन हाइड्रोजन उत्पादन की महत्वाकांक्षी योजना बना रहा है। रिलायंस अपने डिजिटल साम्राज्य को स्वच्छ ऊर्जा से भी जोड़ रही है और अमेरिकी तकनीकी दिग्गज मेटा तथा गूगल के साथ साझेदारी में कई गीगावाट क्षमता वाले डेटा सेंटर बना रही है जो नवीकरणीय ऊर्जा से संचालित होंगे।

दूसरी ओर अदाणी समूह ट्रांसमिशन, ताप विद्युत और नवीकरणीय ऊर्जा परियोजनाओं के क्रियान्वयन में अपनी क्षमताओं को

मजबूत कर रहा है। अदाणी ग्रीन एनर्जी के पास बिजली खरीद समझौते की विशाल श्रृंखला है जबकि अदाणी ट्रांसमिशन देश का सबसे बड़ा निजी

नेटवर्क ऑपरेटर है। समूह अपने अदाणीकॉनेक्स उपक्रम के माध्यम से डेटा केंद्रों में भी विस्तार कर रहा है और एआई की मांग पूरी करने के लिए क्षमता तैयार कर रहा है। बर्नस्टीन के विश्लेषकों का कहना है कि अंबानी नए युग के इस्तेमाल- हाइड्रोजन, बैटरी और डेटा सेंटर पर ध्यान बढ़ा सकते हैं जबकि अदाणी पारंपरिक बिजली के क्षेत्र में बढ़त बनाए हुए हैं, जिसमें नवीकरणीय ऊर्जा की बिक्री, तापीय क्षमता और ट्रांसमिशन शामिल हैं।

भारत महत्त्वपूर्ण मोड़ पर, एआई के अपार अवसर : चंद्रशेखरन

टाटा संस के चेयरमैन एन चंद्रशेखरन ने सोमवार को कहा कि भारत एक ऐसे 'महत्त्वपूर्ण मोड़' पर है, जहां उसके पास आर्टिफिशल इंटेलिजेंस (एआई) को अपनाने और व्यापक प्रभाव डालने के अपार अवसर हैं। नीति आयोग की 'विकसित भारत के लिए एआई: तेज आर्थिक वृद्धि का अवसर' शीर्षक वाली रिपोर्ट के विमोचन के मौके पर उन्होंने यह बात कही। चंद्रशेखरन ने उद्योग जगत से एआई का लाभ उठाने में सरकार के साथ मिलकर काम करने का आग्रह किया। उन्होंने कहा, 'हम एक ऐसे महत्त्वपूर्ण मोड़ पर हैं, जहां हमारे पास अपने देश पर व्यापक प्रभाव डालने के लिए एआई को अपनाने के अपार अवसर हैं।'

भाषा

अगस्त में घट गया यात्री वाहन का उत्पादन और थोक बिक्री

सोहिनी दास
मुंबई, 15 सितंबर

देश में यात्री वाहन उत्पादन अगस्त में 4.1 प्रतिशत तक घट गया। इसकी वजह मूल उपकरण विनिर्माताओं (ओईएम) की ओर से डीलरों को भेजी जानी वाली खेप में कमीब 9 प्रतिशत तक की गिरावट आना है। अगस्त के मध्य में जीएसटी 2.0 की घोषणा के बाद मांग में भारी गिरावट की वजह से ओईएम ने डीलरों को भेजी जाने वाली अपनी खेपों में बदलाव किया था।

चूँकि उपभोक्ताओं ने कीमतों में कटौती की उम्मीद में खरीदारी का फैसला रोक दिया था। इसलिए कई डीलरों के यहाँ यात्री वाहनों की खुदरा बिक्री प्रभावित हुई। इससे अगस्त में अंत तक बिना बिके वाहनों का स्टॉक लगभग 6,00,000 हो गया। इस तरह ओईएम ने डीलरों को भेजी अपनी खेपों में कमी की। मारुति सुजुकी इंडिया जैसी प्रमुख कंपनियों ने खेपों में 8 प्रतिशत से अधिक की गिरावट दर्ज की। महिंद्रा एंड महिंद्रा (एमएंडएम) की खेपों में 9 प्रतिशत से अधिक की गिरावट आई जबकि ह्यूंडे मोटर इंडिया की खेपों में कमी 10 प्रतिशत तक की कमी रही।

सायम के महानिदेशक राजेश मेनन ने कहा कि अगस्त में यात्री



वाहनों की बिक्री में पिछले साल अगस्त की तुलना में 8.8 प्रतिशत तक की गिरावट आई और यह घटकर 3,22,000 रह गई। इसका मुख्य कारण यात्री वाहन विनिर्माताओं द्वारा खेपों में बदलाव करना था।

जहां समूचे यात्री वाहन उत्पादन में 4 प्रतिशत तक की गिरावट आई, वहीं यात्री कार श्रेणी में 7.9 प्रतिशत (1,25,000 वाहन) की गिरावट देखी गई। इसके विपरीत यूटिलिटी वाहनों की बिक्री में 1.8 प्रतिशत तक की कमी आई। अलबत्ता उत्पादन में कटौती के बावजूद यात्री वाहन श्रेणी के निर्यात में 24.6 प्रतिशत की वृद्धि हुई है। इस वजह से ह्यूंडे जैसी ओईएम का मानना है कि जीएसटी कटौती का सबसे बड़ा लाभ छोटे स्पेडर्स यूटिलिटी वाहन (एसयूवी) वाली श्रेणी को होगा। इसमें 4 मीटर से कम लंबाई वाले मॉडल शामिल होते हैं। ह्यूंडे मोटर इंडिया के मुख्य

बेल्जियम, ताइवान, चीन, दक्षिण कोरिया और अमेरिका में स्थित हैं। कंपनी की योजना ब्रिटेन, फ्रांस, इटली और सिंगापुर में भी नई उत्पादन इकाइयां स्थापित करने की है। इवासाकी ने कहा, हम माइक्रोन जैसी कंपनियों या अन्य जापानी कंपनियों के लिए पहले से ही इस तरह से काम कर रहे हैं। भारत में पहला उत्पादन केंद्र स्थापित करने के लिए इस क्षेत्र में अभी भी एक मजबूत संभावना है।

उन्होंने कहा कि यद्यपि चिप निर्माण प्रक्रिया में कच्चे माल के रूप में आवश्यक रसायनों की शुद्धता बहुत अधिक है, फिर भी फ्यूजीफिल्म को मानकों को पूरा करने का पूरा भरोसा है क्योंकि वह दुनिया भर के अन्य देशों में भी इस प्रकार का उत्पादन कर रही है।

फाडा का 'डीलर संतुष्टि अध्ययन'

जेएसडब्ल्यू एमजी और रॉयल एनफील्ड रहीं आगे

अंजलि सिंह
मुंबई, 15 सितंबर

फेडरेशन ऑफ ऑटोमोबाइल डीलर्स एसोसिएशन (फाडा) के डीलर संतुष्टि अध्ययन (डीएसएस) 2025 में जेएसडब्ल्यू एमजी, रॉयल एनफील्ड, अशोक लीलैंड, अतुल ऑटो और वोल्को कार्स इस श्रेणी में अग्रणी कंपनियां बनकर उभरी हैं। इस अध्ययन में डीलरों की व्यावहारिकता, पुनर्खरीद की नीतियों और लागत साझा करने वाली व्यवस्थाओं के संबंध में लगातार जारी चिंताओं को भी उजागर किया गया है। इसमें ओईएम की दमदार पेशकशों और एक खुदरा बिक्री के साझेदारों के सामने आने वाली कारोबारी चुनौतियों के बीच के अंतर का पता चलता है।

मर्सिडीज बेंज कीमत बढ़ाने पर कर रही विचार

लक्जरी कार बनाने वाली कंपनी मर्सिडीज-बेंज के प्रबंध निदेशक और मुख्य कार्य अधिकारी संतोष अखर ने कहा है कि यूरो के मुकाबले रुपये की विनिमय दर में गिरावट के प्रभाव को कम करने के लिए कंपनी अगले साल की शुरुआत में कीमतें बढ़ाने पर विचार कर रही है। कंपनी पहले ही कीमतों में लगभग 3.5-4 प्रतिशत की वृद्धि कर चुकी है। अखर ने कहा, 'हमारी कीमतें अब भी यूरो के मुकाबले लगभग 93-94 के आसपास हैं और आज यूरो 103 के स्तर पर है, जिसका मतलब है कि हमें कीमतों में संभवतः अगले साल की शुरुआत में और बढ़ोतरी करनी पड़ेगी।' भाषा

More AM Green biorefineries on cards in India

SUDHEER PAL SINGH
New Delhi, 15 September

On the back of the successful commissioning of its first bamboo-based biorefinery in Assam, a ₹4,500 crore project inaugurated by Prime Minister Narendra Modi, green energy firm AM Green is planning to set up more such plants in India and abroad to produce ethanol for blending in petrol.



S S V Ramakumar — CTO of AM Green — said the firm is looking at more sites in Assam, Andhra Pradesh and UP to set up more refineries in the country

The company, founded by Anil Chalamalasetty and Mahesh Kollli, the promoters of Greenko Group, wants to capitalise on its Organosolv technology that converts feedstocks based on lignocellulosic biomass into fuel-grade ethanol with low carbon intensity, S S V Ramakumar (pictured), chief technology officer of AM Green and former director, R&D, Indian Oil Ltd, told *Business Standard* in an interview.

“At the Assam biorefinery, we have completed the first commissioning run, which was very successful, and the first batch of fuel grade ethanol has already been dispatched to Numaligarh Refinery for their use in gasoline blending. In future, AM Green is going to set up more such refineries,” he said.

AM Green is looking at more sites in Assam, Andhra Pradesh and Uttar Pradesh in India and also abroad to set up refineries. He did not share the details of the feedstocks to be used in future projects, but said the commissioning of the Assam biorefinery, under Assam Bio Ethanol Private Ltd (ABEPL) and in a joint venture with Numaligarh Refinery Ltd, will provide the first commercial reference for the biofuel industry leading to its large-scale adoption.

“We already have a few potential clients waiting from all over the world, including India. We are already flooded with so many licensing enquiries. AM Green is going to be the global licensor of this technology and we hope to see the worldwide propagation of this technology in the next two years,” he said.

First generation ethanol, which is the predominantly produced ethanol in India and is being used for 20 per cent gasoline blending, brings down gasoline's carbon footprint, 94 kg of CO₂ per Megajoule of energy, by 50 per

cent. However, second generation ethanol, produced by Indian Oil at its Panipat refinery or the one being produced by ABEPL, brings down carbon intensity reduction by 80 per cent.

The feedstock capacity of the ABEPL plant just inaugurated at Golaghat in Assam is 300,000 tonne per annum (TPA). It will produce around 50,000 TPA of ethanol per annum, apart from 20,000 TPA of furfural and 8,000 TPA of acetic acid. This is based on a Finnish technology that employs Organosolv process.

“This process distinguishes itself from other second generation ethanol production technologies because it is environmentally benign. While the Indian Oil plant is based on strong mineral acid as it is alkali based, our technology employs milder patented organic acids, making it environmentally benign,” Ramakumar said, adding its production efficiency is much higher too with a 16-18 per cent volume-by-volume yield per tonne of feedstock.

The basic process of the Organosolv technology involves removing Cellulose from Lignin, a rich bioresource that can be upgraded into high value added products, including resins, marine fuels, battery materials, and bio-bitumen.

Mittal, Vittal join BT Group board

PRESS TRUST OF INDIA
Mumbai, 15 September

BT Group on Monday said Sunil Bharti Mittal, founder and chairman of Bharti Enterprises, and Gopal Vittal, vice chairman and managing director of Bharti Airtel, would join its board as non-independent non-executive directors with immediate effect.

The move assumes significance in the light of 2024 announcement of telecom czar Mittal's conglomerate acquiring 24.5 per cent stake in BT Group for about \$4 billion to become the single-largest shareholder in Britain's biggest broadband and mobile company.

“BT Group announces that,

with effect from today (15 September 2025), Sunil Bharti Mittal, Founder and Chairman of Bharti Enterprises, and Gopal Vittal, Vice Chairman and Managing Director of Bharti Airtel Ltd, will join the Board of BT Group as non-independent non-executive directors,” BT said.

Mittal and Vittal will join the board pursuant to a ‘relationship agreement’ as the nominated representatives of Bharti Televentures UK Ltd, a company established and wholly owned by Bharti Global.

“We're delighted to welcome Sunil and

Gopal to the board of BT. They bring significant experience and global perspectives in the telecom industry, and we look forward to their contribution to the board and to the future success of BT Group,” Adam Crozier, BT Group Chairman, said.

Mittal said he is delighted to be joining the board of BT. “I look forward to working with Chairman Adam Crozier, the Board and CEO Allison Kirby, to drive forward the strategy to win in the market and deliver world-leading services for BT's customers,” Mittal added.

“Airtel and BT have much to learn from and contribute to each other,” Vittal said.



Sunil Bharti Mittal
Founder and Chairman,
Bharti Enterprises

Gopal Vittal
Vice-Chairman and
MD, Bharti Airtel

KRBL orders governance review as ind director quits

Stock slips 10%

PRESS TRUST OF INDIA
New Delhi, 15 September

KRBL Ltd, a major basmati rice producer and owner of the India Gate brand, on Monday said its board had ordered an independent review following the resignation of independent director Anil Kumar Chaudhary, who raised multiple corporate governance concerns.

In a filing to stock exchanges, the company said separate meetings of independent directors and the board were convened on Monday to discuss the observations made by Chaudhary in his resignation letter dated September 8. The stock tumbled 9.59 per cent to settle at ₹401.50 on the BSE. During the day, it plunged 12.84 per cent to ₹387.05.

Chaudhary stepped down on September 8, saying he could no longer contribute meaningfully to the board due to what he called a culture where ‘dissent is suppressed or sidelined’.

In his resignation letter, the independent director detailed concerns, including inconsistencies in board meeting minutes, information being withheld from directors, unjustified write-offs of export receivables, misuse of CSR funds, arbitrary pay decisions, major changes to company objectives made without proper discussion. The board convened emergency meetings on Monday to address the allegations. KRBL said it would hire a third-party firm to review the issues within 30 days, with board committees to make recommendations based on the findings.

“We continue to conduct the business with transparency and integrity and would keep the stock exchanges informed about any further update,” KRBL said.

Reliance raises \$2.4 billion via asset-backed securities

BLOOMBERG
Mumbai, 15 September

Billionaire Mukesh Ambani's Reliance Group companies on Monday raised about ₹21,000 crore (\$2.4 billion) through asset-backed securities, people familiar with the matter said, in one of the largest such deals in India this year.

About three-fourths of the issuance was bought by the country's leading asset managers, including Aditya Birla Sun Life Asset Management Co., HDFC Asset Management Co., ICICI Prudential Asset Management Co., Nippon Life India Asset Management Ltd. and SBI Funds Management Ltd., the people said, asking not to be identified as the information is not yet public.

The securities were issued by three trusts — Radhakrishna Securitisation Trust, Shivshakti Securitisation Trust and Siddhivinayak Securitisation Trust — with maturities of about three, four and five years respectively, and carried an average coupon of 7.75 per cent, the people said. The Reliance offering drew a robust response, as it gave investors a chance to own top-rated asset-backed securities in a market still dominated by non-bank financial firms.

Adani, Ambani race to lead mega energy transition: Bernstein

DEV CHATTERJEE
Mumbai, 15 September

India's top business tycoons Mukesh Ambani and Gautam Adani are racing to turn barren salt flat lands in Gujarat's Kutch desert into the backbone of India's biggest green power push, with Bernstein Research dubbing it the “Reign of Kutch” in a report on Monday.

Reliance Industries Ltd (RIL) and the Adani group holds each other roughly 500,000 acres in the region — enough to generate more than 100 gigawatts (Gw) of solar capacity per group, equivalent to the total installed power capacity of Japan. But the strategies of the two billionaires reflect their contrasting corporate game plans, the report said.

Ambani, who built Reliance on oil refining and petrochemical businesses, is shifting from “molecules to electrons”. His group is rolling out a 20 Gw solar module plant using advanced HJT (heterojunction) technology, a 40 gigawatt hour (GWh) battery factory with expansion potential of 100 GWh, and an ambitious plan to produce 3 million tonnes (mt) of green hydrogen annually by 2032. Reliance is also

tying clean energy to its digital empire, building multi-gigawatt data centres in partnership with American tech giants Meta and Google that will be powered by renewables.

On the other hand, Adani, who created India's largest private utility business, is consolidating around his strengths in transmission, thermal power, and renewable project execution. Adani Green Energy has a vast pipeline of power purchase agreements while Adani Transmission is the country's biggest private network operator. The group is expanding into data centres through its AdaniConex venture, and has lined up capacity to support artificial intelligence (AI) demand.

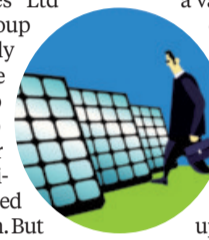
Bernstein analysts say Ambani may dominate new-age use cases — hydrogen, batteries, and data centres — while Adani retains the edge in traditional electricity, including renewable power sales, thermal capacity, and transmission. “Reliance will lead in new energy use cases, Adani in traditional electricity use cases,” the report noted.

The report warned that mega capex plans of both the billionaires could have collateral damage for other smaller players. India's solar

manufacturing sector is likely to see brutal consolidation, with Reliance and Adani controlling nearly half of wafer capacity and as much as 90 per cent of polysilicon if import restrictions are tightened. Smaller players like Waaree Energies and Premier Energies may struggle to survive, Bernstein warned.

Reliance's battery ambitions also threaten to swamp competitors as it is currently the only player focused exclusively on storage. Several module manufacturers are lining up for initial public offerings (IPOs), raising money for proposed cell plants to differentiate, while integrated players attempt to leapfrog to the top of the food chain, the report said.

Both the groups, however, face challenges, it said. Reliance lacks transmission connectivity, with only 3 Gw mapped so far and new connections unavailable until after 2030. That could force it to either acquire grid assets or focus on producing hydrogen onsite and transporting it. Hydrogen economics remains tough, with global cost curves unlikely to fall below \$2/kg before 2040, raising reliance on subsidies. Adani, on the other hand, remains exposed to legacy coal operations that could slow his pivot.



AG VENTURES LIMITED
(Formerly Oriental Carbon & Chemicals Limited)
Corporate Identity Number (CIN) - L24297GJ1978PLC133845
Regd. Off: Plot No. 30-33, Survey No.77, Nishant Park, Nana Kapaya, Mundra, Kachchh, Gujarat - 370415
Email ID: investors@agventures.co.in, Tel: +91 120 2446850, Website: www.agventuresltd.com

NOTICE OF POSTAL BALLOT AND E-VOTING INFORMATION TO THE MEMBERS

Notice is hereby given that the Company is seeking approval of the members by way of special resolution through Postal Ballot for amendment in object clause of memorandum of association of the Company. In terms of Section 108 and 110 of the Companies Act, 2013 (“the Act”) read with Rule 20 and 22 of the Companies (Management and Administration) Rules, 2014 as amended from time to time (“Rules”), Regulation 44 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“SEBI Listing Regulations”) and the Secretarial Standard on General Meetings issued by The Institute of Company Secretaries of India (“SS-2”), each as amended, and in accordance with the requirements prescribed by the Ministry of Corporate Affairs (“MCA”) for holding general meetings/ conducting postal ballot process through e-Voting vide General Circular Nos 14/2020 dated April 8, 2020, 17/2020 dated April 13, 2020 read with other relevant circulars issued in this regard, the latest being General Circular No. 09/2024 dated September 19, 2024 (collectively referred to as ‘MCA Circulars’), the Company has completed the dispatch of Postal Ballot Notice along with Explanatory Statement pursuant to Section 102 of the Act on September 15, 2025 by e-mail to those members whose e-mail addresses are registered with the Company/Depositories/Registrar and Share Transfer Agent (“RTA”) as on the cut-off date September 5, 2025.

In compliance with Regulation 44 of the SEBI Listing Regulations and pursuant to the provisions of Section 108 and Section 110 of the Act read with the Rules, the MCA Circulars and SS-2, the Company is providing remote e-voting facility to its Members, to enable them to cast their vote electronically instead of submitting the Postal Ballot Form physically. The communication of assent or dissent of the members to the resolution would take place through remote e-voting system only. The Company has engaged the services of National Securities Depository Limited (“NSDL”) for the purpose of providing remote e-voting facility to its Members.

The Members may note that the Postal Ballot Notice will also be available on the Company's website, www.agventuresltd.com and websites of the Stock Exchange where the equity shares of the Company are listed i.e. BSE Limited at www.bseindia.com and on the website of NSDL, the agency engaged by the Company for providing the facility of Remote e-voting to the Members of the Company at www.evoting.nsdl.com.

The voting rights of the members shall be in proportion to the shares held by them in the paid-up equity share capital of the Company as on Friday, September 5, 2025 (“Cut-off date”). Only those Members whose names are recorded in the Register of Members of the Company or in the Register of Beneficial Owners maintained by the Depositories as on the Cut-off date will be entitled to cast their votes by Remote e-voting. The Remote e-voting period will commence from 9.00 a.m. (IST) on Wednesday, September 17, 2025 and will end at 5.00 p.m. (IST) on Thursday, October 16, 2025. The Remote e-voting module shall be disabled by NSDL thereafter. Once the vote on the resolution is cast by the Member, he/she shall not be allowed to change it subsequently.

Those members whose e-mail address is not registered with the Company/ Depositories/RTA, may register the same by completing the process for registration of the same as under:

Physical Holding	In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) by email to kolkata@in.mpms.mufg.com .
Demat Holding	In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) to investors@agventures.co.in . Alternatively shareholder may send a request to evoting@nsdl.com for procuring user id and password for e-voting by providing above mentioned documents.

For detailed instructions pertaining to e-voting, members may please refer ‘Notes’ in the Postal Ballot Notice. For any grievances connected with the Resolution proposed to be passed by means of Postal Ballot through Remote e-voting may contact Pallavi Mhatre, NSDL on 022 - 4886 7000; Email: evoting@nsdl.com or Mr Vipin, Company Secretary of the Company by sending email at: investors@agventures.co.in or call at +91 120 2446850, Address: 14th Floor, Tower-B, World Trade Tower, Plot No. C-1, Sector-16, Noida-201301, Uttar Pradesh.

The Company has appointed Mr. Pawan Kumar Sarawagi (Membership No. FCS 3381), of M/s. P Sarawagi & Associates, Company Secretaries, Kolkata, as the Scrutinizer to conduct the Postal Ballot through Remote e-voting process in a fair and transparent manner.

The results of the Postal Ballot will be announced within 2 working days from the time of conclusion of the remote e-voting. The result of the postal ballot along with the Scrutinizer report would be intimated to BSE Limited (“BSE”) where the equity shares of the Company are listed and would also be placed on the website of the Company i.e. www.agventuresltd.com and also on the website of NSDL at www.evoting.nsdl.com. Further, the results shall be displayed on the Notice Board of the Company at its Registered Office and Corporate Office for at least 3 days from the date of declaration of voting results.

For AG Ventures Limited
(formerly Oriental Carbon & Chemicals Limited)
Sd/-
Vipin
Company Secretary

Date : September 15, 2025
Place : Noida

JTEKT
JTEKT INDIA LIMITED
(CIN - L29113DL1984PLC018415)
Regd. Office: UGF-6, Indraprakash, 21, Barakhamba Road, New Delhi 110001.
Tel.: 011-23311924, 23327205
E-mail: investorgrievance@jtekt.co.in; Website: www.jtekt.co.in

OPENING OF SPECIAL WINDOW FOR RE-LODGE/MENT OF TRANSFER REQUESTS OF PHYSICAL SHARES

Pursuant to Securities and Exchange Board of India (SEBI) Circular No. SEBI/HO/MIRSD/ MIRSD-PoD/CIR/2025/97 dated July 2, 2025, Shareholders are informed that, a special window is opened for a period of six months from July 7, 2025 to January 6, 2026 to facilitate re-lodgement of transfer deeds. This facility is available only for transfer deeds lodged prior to April 1, 2019 that were rejected/ returned due to deficiency in the documents/ process or otherwise, can be re-lodged after rectifying the errors during this period.

Accordingly, in compliance to the said SEBI Circular, eligible physical Shareholders can take this opportunity and re-lodge request for registration of transfer by furnishing necessary documents to Company's Registrar and Transfer Agent (RTA), Kfn Technologies Limited at their office at Kfn Technologies Pvt. Ltd., Selenium Tower B, Plot Nos. 31 & 32, Financial District, Nanakramguda, Serilingampally Mandal, Hyderabad - 500032 or can write to Kfn at enward.ris@kfnitech.com for further assistance.

Please note that transfer will be processed only in demat mode and Shareholders must follow the prescribed process for transfer-cum-demat requests.

For JTEKT India Limited
Saurabh Agrawal
Company Secretary

Place : Gurugram
Date : 15.09.2025

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(A Government of India Enterprise)
“MOIL BHAWAN”, 1-A, Katol Road, Nagpur - 440 013
CIN:L99999MH1982GOI012398

E-TENDER NOTICE

E-tenders are invited from reputed and experienced contractors for undertaking the following works:

Sr. No.	Description & place of work	E-Tender No.
1.	Expression of interest (EOI) for operation of MOIL's underground mines located at Madhya Pradesh state (Ukwa Mine & Balaghat Mine) And Maharashtra State (Chikla Mine, Munsar Mine And Gumgaon Mine) through outsource its operations by engaging MDO (Mine Developer Cum Operator).	EOI - 1: /C of Dept: Shri Vikash Ranjan Parida, vrparida@moil.nic.in , 7709042638 and Shri Rajesh Bhattacharya, rbhattacharya@moil.nic.in
2.	Expression of interest (EOI) from competent bidders to operate MOIL's Ferro-Alloy Plant to outsource its operations by engaging private party	EOI - 2: /C of Dept: Shri D V V Giri, dvvgiri@gmail.com , 8996006646

For details of tender document & schedule of e-tender visit website <http://www.moil.nic.in> and <http://eprocure.gov.in> Corrigendum if any shall be uploaded only on the website and shall not be published in the news papers.

Joint G.M. (Mines)
For MOIL LIMITED
(एक काम दोन के नाम)
MOIL - Adding Strength to Steel

RAIN INDUSTRIES LIMITED
Regd. Off : Rain Center, 34, Srinagar Colony, Hyderabad-500 073, Telangana State, India.
Ph.No. : 040-40401234
Email: secretarial@rain-industries.com; website: www.rain-industries.com
CIN: L26942TG1974PLC001693

A) Special Window for Re-lodgment of Transfer Requests of Physical Shares

Pursuant to SEBI Circular No. SEBI/HO/MIRSD/MIRSD-PoD/CIR/ 2025/97, dated July 02, 2025, the Company is pleased to offer one time special window for physical shareholders to submit re-lodgment requests for the transfer of shares. The Special Window will be open from July 07, 2025 to January 06, 2026 and is applicable to cases where original share transfer requests were lodged prior to April 01, 2019 and were returned or rejected due to deficiencies in documentation, process or any other reason. The shares re-lodged for transfer will be processed only in dematerialized form during this window. Eligible shareholders may submit their transfer requests along with the requisite documents to the Company's Registrar and Share Transfer Agent (RTA) at KFN Technologies Limited, Unit: Rain Industries Limited, Selenium Building, Tower B, Plot 31-32, Financial District, Nanakramguda, Serilingampally, Hyderabad- 500 032, Telangana State, India, Phone: 040-67161566 within the stipulated period.

B) Notice For Transfer Of Unclaimed Dividend and Shares to IEPF

Notice is hereby given that pursuant to the provisions of Section 124 of the Companies Act, 2013, the unclaimed dividend amounts will be transferred to Investor Education and Protection Fund (IEPF) on expiry of the Statutory time period of Seven Years from the date they became due for the payment.

As per the provisions of Section 124 of the Companies Act, 2013, all shares in respect of which dividend has not been claimed for seven consecutive years or more shall be transferred to Investor Education And Protection Fund Authority Account.

The Members who have not encashed their dividends may claim by writing a letter / email to the Company at the address given above.

C) Update KYC and convert physical shares into demat mode

The shareholders who are holding shares in physical form are requested to update their KYC to credit unclaimed dividends to their bank account through electronic mode and also requested to convert their physical shares in to dematerialized form (electronic form).

For RAIN INDUSTRIES LIMITED
S. Venkat Ramana Reddy
Company Secretary

Place : Hyderabad
Date : September 15, 2025

TENDER NOTICE

SBI Funds Management Pvt. Ltd. invites e-tenders from eligible vendors for Selection, Implementation, Data Migration and Support for a next generation Customer Relationship Management (CRM) Solution. The complete Request for Proposal (RFP) documents are available for download at <https://etender.sbi/sbi/>, Event ID: 36222 and on <https://www.sbimf.com/tenders>

Interested bidders must submit their technical and commercial bids through e-tendering as mentioned in the RFP documents. The Company reserves the rights to reject any or all the proposals without assigning any reason thereof.

Last Date for Submission of proposals is 23:59 PM on **Tuesday, 7 October 2025**.

SBI FUNDS MANAGEMENT LIMITED
(A Joint Venture between SBI & AMUNDI)
(CIN: U65990MH1992PLC065289)
9th Floor, Crescenzo, C-38 & 39, G Block, Bandra-Kurla Complex, Bandra (E), Mumbai - 400 051.

DIAGEO
India

UNITED SPIRITS LIMITED
Corporate Identity Number: L01551KA1999PLC024991
Regd. Office: 'UB Tower', #24, Vittal Mallya Road, Bengaluru - 560 001, Karnataka, India.
Tel: +91 80 2221 0705 | Fax: +91 80 2225 5253
Email: investor.india@diageo.com | Website: www.diageoindia.com

NOTICE OF LOSS OF SHARE CERTIFICATES

Notice is hereby given that the Company has received requests from the following shareholder(s) for issuance of Letter of Confirmation in lieu of Original Share Certificate(s) reported to have been lost/misplaced. The share certificate(s) mentioned hereunder are therefore deemed to be cancelled and no transactions thereon would be recognized by the Company:

Sl. No	Folio No.	Name of the Shareholder	No. of Shares	Certificate Number	Distinctive Nos
01	MS087746	Mr. Seetharama Sety A S (Deceased)	500	3623	721726436 - 721726935

The public are hereby advised against dealing in any way with the above share certificates. Any person(s) who has/ have any claim(s) in respect of the said share certificates are requested to lodge such claim(s) along with all documentary evidences with the Company at its Registered Office within 7 (seven) days of publication of this notice, after which no claim(s) will be entertained, and the Company shall proceed to issue a Letter of Confirmation in accordance with applicable SEBI regulations.

For UNITED SPIRITS LIMITED
Sd/-
Pragya Kaul
Company Secretary and Compliance Officer

Place : Bengaluru
Dated : 15.09.2025

