





JEENA SIKHO LIFECARE LIMITED (Formerly known as Jeena Sikho Lifecare Private Limited) REGD OFFICE: SCO-11, Kalgidhar Enclave, Baltana, Zirakpur, Punjab-140604, 01762-513185 Branch: B-26, Opp. Metro Pillar No. 223, Rohtak Road, New Multan Nagar, Delhi - 110056 CIN NO.: L52601PB2017PLC046545 Email ID.: cs@jeenasikho.com

Ref. No.

Dated

Date: November 13, 2024

To, The Manager Listing Compliance Department **National Stock Exchange of India Limited** Exchange Plaza, Bandra Kurla Complex, Bandra (East), Mumbai-400051

SYMBOL: JSLL ISIN: INE0J5801011

Presentation to Analysts/Investors

Pursuant to Regulations 30 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, we forward herewith a presentation made to the Analysts/Investors today i.e. 13th November 2024 in connection with the Unaudited Standalone Financial Results of the Company for the half year ended September 30, 2024.

The above information are also being made available on the Company's website at www.jeenasikho.com

You are requested to kindly take the above on your records

Thank you, Yours faithfully, For **JEENA SIKHO LIFECARE LIMITED**

Manish Grover Managing Director DIN: 0755788



अपना डॉक्टर खुद बनें



Jeena Sikho Lifecare Limited

NSE: JSLL | Bloomberg: JSLL:IN

Investor Presentation H1FY25 | November 2024

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→ Introduction to Jeena Sikho Lifecare



Problem:

Modern health care services & allopathy medicine is often expensive, unavailable at non-urban locales, and fails to fully address a slew of lifestyle health care ailments.

Solution:

India's premier ayurveda health care and medicine enterprise, offering quality, affordable and holistic health care.

Introduction to Jeena Sikho Lifecare









Beds in operational pipeline



covered

States

covered



350+

SKUs in Ayurveda medicine & product portfolio

*3Y Average ROCE | ^3Y CAGR (FY21-24)

71% ROCE* - Capital-light business model

34% 3Y Top line CAGR[^] - One of the fastest growing healthcare enterprise



Journey so far

Idea born

2009

The idea of Jeena Sikho was born

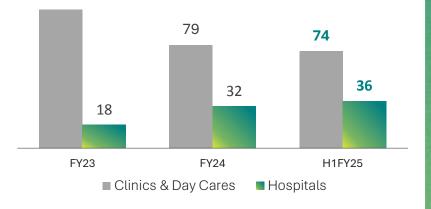
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Commenced ayurveda medicine sales

Products/medicines business commenced

Active Hospitals and Clinics & Day Cares (#)

2009



Health care services

2013

Established **first ayurveda health** care centre in Chandigarh

2017

Jeena Sikho Lifecare was incorporated as a company

2018

Developed the **Shuddhi Project** to setup dedicated ayurveda health care centres

2020

Inaugurated Derabassi centre – Shuddhi Ayurveda Panchakarma Hospital

2021

Surpassed **50 operational centres** across the country

Raised growth capital _____ to expand in both

2022

Successfully raised ₹55.5 Cr from IPO

2023

Opened centres in Lucknow, Jaipur, Navi Mumbai among 20 other smallmid centre across the country

2024

Achieved landmark revenue of ₹324 Cr

Leadership at Jeena Sikho

Mr. Manish Grover Managing Director *Mrs. Bhavna Grover* Whole Time Director

Ms. Shreya Grover Director *Mr. Karan Vir Bindra* Independent Director

Mr. Chandan Kumar Kaushal Independent Director *Mr: Nanak Chand* Chief Financial Officer

Mr. Sahil Jain Operations Head

Dr. Raghuvendra Doctor

Mr. Akansha Jain HR Head

Mr. Pradeep Kumar Thakur Manager Operations - Clinic

Ms. Namrta Chaudhary Call Centre Head *Mr. Gaurav Mohan Garg* Business Development Head

Dr. Nidhi Punia Doctor

Mr: Kapil Dev Business Development Manager

Mr. Mukesh Grover Administration Head

Dr: Suyash Doctor

About the founder



Acharya Manish Ji

Acharya Manish Ji, the visionary founder of Jeena Sikho Lifecare, is a renowned Indian Ayurvedic healthcare practitioner. He began his journey as a motivational speaker, dedicated to promoting disease prevention through lifestyle choices.

With a deep passion for holistic health solutions, Acharya Manish Ji later pivoted towards embracing the ideology of leading a disciplined Ayurvedic lifestyle.

Expertise and Contributions

With over two decades of experience, Acharya Manish Ji possesses deep domain expertise in Ayurvedic medicines and treatments. He is an ingenious practitioner of Ayurvedic medicine, drawing from his own experiences, profound wisdom, intensive research, and dogged devotion to the health and wellness cause. Acharya Manish Ji has relentlessly and intuitively worked on concocting some of the best holistic Ayurvedic treatments for various ailments and diseases.

Vision and Impact

Acharya Manish Ji has been instrumental in spreading knowledge about Ayurveda as an alternative to allopathy, highlighting its merits and effectiveness. His dedication to educating and empowering individuals to embrace this ancient healing system has made him a trailblazer in the field of Ayurvedic healthcare. Through Jeena Sikho Lifecare, Acharya Manish Ji continues to revolutionize the industry by providing innovative and effective Ayurvedic solutions.

Superior Business Model Positioning



Superior business model positioning

A unique combination of product & service revenue stream

Ayurveda health care services

- Operated out of hospitals & clinics through a hub & spoke model
- CAPEX & OPEX-light
 operational structure
- Significant operating leverage beyond break-even occupancy rates of assets

₹114 Cr Revenue (H1FY25)

53% Contribution (H1FY25)

Ayurveda health care products

- Sales generation out of company health care centres & tele-calling centre
- 90%+ gross margin product portfolio
- Manufacturing outsourced to a reliable network of third-party manufacturers
- Healthy cash generation from this vertical

₹100 Cr Revenue (H1FY25)

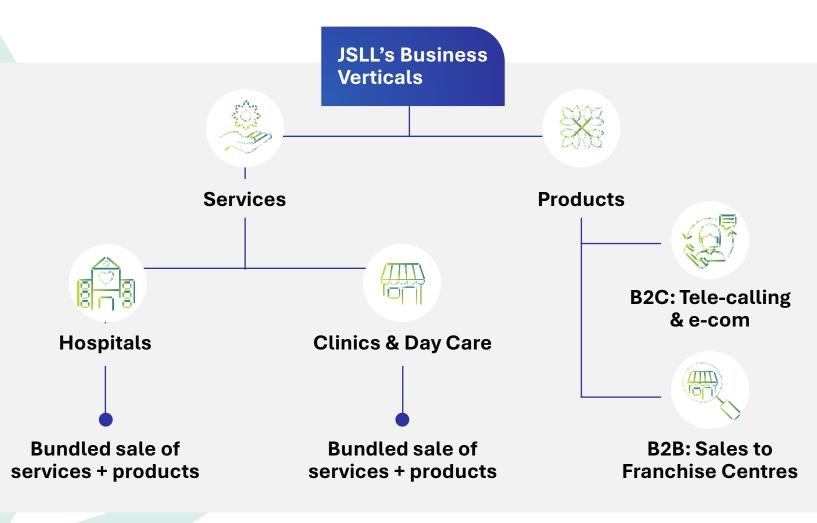
47% Contribution (H1FY25)

Monumental synergies between the two verticals

Significant cross-selling & leadgeneration opportunities between both verticals:

- Medicine/product customers visit health care centres for a more holistic treatment
- 2. Health care centres patient's consume medicines for medium-to-long tenue posttreatment

JSLL's Business Structure



Unique business model

- To benefit from significant operating leverage of services vertical
- 2. Well-supported by healthy cash-generation from high-margin products vertical
- 3. Significant cross-selling& synergies betweenboth the verticals

JSLL's unique capital-light approach



Low CAPEX per bed

- Setup cost of ~₹2.5-3.5 lakh per bed (a typical 100 bed facility)
- Setup at custom-made leased facilities
- Limited investments in panchakarma bed & equipment's

Mix of own & franchise assets

- 44/110 facilities are under franchisees: typically, clinics & day care are operated by franchisees
- Investment & day-to-day operations run by franchisees
- Ayurveda doctors at franchisees on JSLL's payroll & ayurveda medicines exclusively supplied by JSLL

Unique hub-andspoke model

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- Clinics & day-care facilties feeding sales funnel of hospitals in the vicinity
- OPD footfall driving
 IPD volumes



Capital-light business model

Resulting in:

- Superior ROCE's 71%*
- 2. Ability to scale rapidly
- 3. Nurturing a robust balance sheet (debt-free)

*3Y Average ROCE

SUPERIOR BUSINESS MODEL POSITIONING

JSLL's flywheel effect

Happy Customers

Higher Growth

Better ROCE



More facilities, better doctors, and **higher** operating efficiencies Quality services, effective treatment, creating happy customers

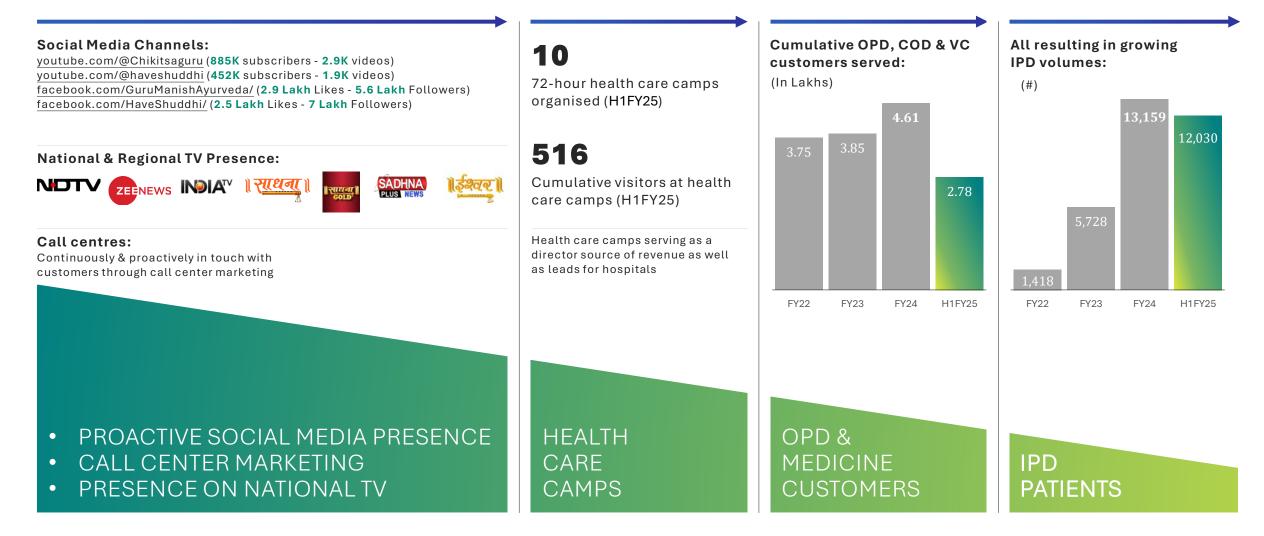
> Satisfied patients inturn create best word-of-mouth marketing



Larger scale & efficiency allowing cost-effective treatment



Robust sales funnel



Attractive unit economics

Typical CAPEX of a 100-bed facility

Leased facility ~1.0-1.25 Lakh SqFt Average Size for 100 beds

Furniture & fixtures: ~**₹45-50 lakhs**

Medical equipment's: ~**₹60-65 lakhs**

Others (varying at each facility): ~**₹150-250 lakhs**

Total: **₹250-350 lakhs** Per bed: **₹2.5-3.5 lakhs**

OPEX of a 100-bed facility (monthly)

Fixed Costs

Typical team size:

- ~20 ayurveda doctors
- ~80 support-staff
- ~100 contractual staff ₹40-45 lakhs monthly payroll

Rent

₹10-12 lakhs monthly depending upon location

Variable Costs

Minimal consumables, electricity & operating expenditure ~12-15% of sales

Revenue potential

₹8,100/day/bed Bundled service + product revenue potential per day per bed

~₹170 lakhs monthly revenue potential at 70% occupancy levels of a 100-bed facility

~35%

Approximate break-even occupancy levels as per standard operating expense structure

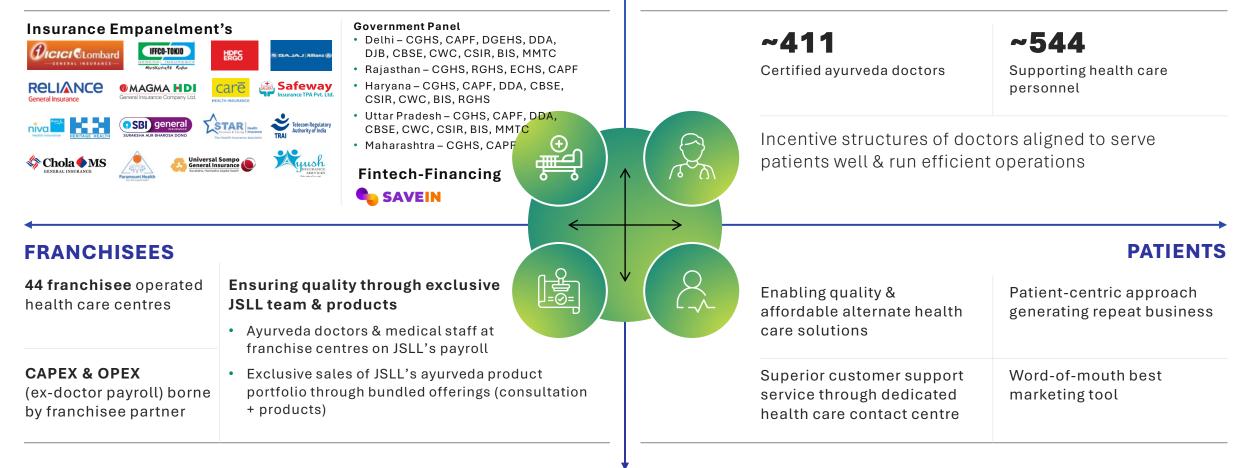
Swift paybacks Superior ROCEs (%)

12-18 months for a hospital to reach 70% (respectable utilization)

Payback period of investment <6 months, even lesser for smaller hospitals

Key pillars of business model

INSURANCE & GOVERNMENT PANEL



DOCTORS & MEDICAL STAFF

Positioned for leadership

Market leadership

- ~11% share of Jeena Sikho in NABH Accredited Panchakarma Clinics (109 all over India)
- ~7% share of Jeena Sikho in NABH Accredited AYUSH Hospitals (291 all over India)



- Leading organised player Ayurveda healthcare chain with 33 NABH accredited hospitals & clinics
- Further, additional 4 NABH accreditations for AYUSH Hospitals in pipeline

33 + 4

NABH Accredited Hospitals & Clinics

Humongous size of opportunity

- India has an estimated ~1.9 million hospital beds as per CDDEP
- There is a large, unserved need for alternate medicine

Corporate governance

- 1. Final dividend payout in 2024 post listing
- 2. Audit committee chaired by an Independent Director
- Engaging in regular investor communication through presentations, began conference calls
- 4. Will approach mainboard listing after meeting all criteria's in 2025

→ Breadth of Operations

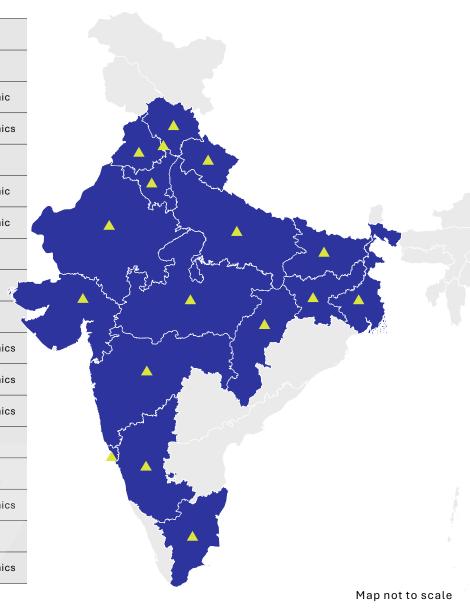
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Hub-and-spoke geographical expansion

36	74
Hospital	Clinics & daycare centres
21	100+
States	Cities & Towns
1,530	518
Beds operational	Beds in pipeline
20	
Facilities in pipeline	

Bihar	1 hospital
Chandigarh	1 hospital
Chhattisgarh	1 hospital 1 clinic
Delhi	2 hospital 6 clinics
Goa	1 clinic
Gujarat	3 hospital 1 clinic
Haryana	4 hospital 1 clinic
Himachal Pradesh	2 clinics
Jharkhand	1 clinic
Karnataka	1 hospital
Maharashtra	1 hospital 3 clinics
Madhya Pradesh	1 hospital 2 clinics
Punjab	3 hospital 4 clinics
Rajasthan	8 hospital
Tamil Nadu	1 hospital
Uttar Pradesh	7 hospital 6 clinics
Uttarakhand	1 hospital
West Bengal	1 hospital 2 clinics



Key health care facilities

Meerut, Uttar Pradesh



Since Dec-2022

315 Beds



Lucknow, Uttar Pradesh



Since Jun-2022

115 Beds



Derabassi, Chandigarh



Since Oct-2020

113 Beds



Navi Mumbai, Maharashtra



Since Nov-2022

145 Beds



Panchkula, Haryana



Since Aug-2024

50 Beds

Health Care Camps Case Studies

On an average organizing 2 health care camps each month

Average ~30% conversion of camp attendees for IPD treatments

Panchkula Camp

- Dates: 19th to 22nd September
- State name: Haryana
- Duration: 4 days

42

VISITORS ATTENDED

~₹23 lakhs

Meerut Camp

• Dates: 12th to 14th July

- State name: Maharashtra
- Duration: 3 days

51

VISITORS ATTENDED

~₹28 lakhs DIRECT BUSINESS GARNERED

Meerut Camp

- Dates: 16th August to 18th August & 30th August to 1st September
- State name: Uttar Pradesh
- Duration: 3 days

47 + 54

VISITORS ATTENDED

~₹54 lakhs DIRECT BUSINESS GARNERED

Navi Mumbai Camp

- Dates: 26th to 28th July
- State name: Maharashtra
- Duration: 3 days

39

VISITORS ATTENDED

~₹22 lakhs DIRECT BUSINESS GARNERED

Meerut Camp

- Dates: 28th June to 30th June
- State name: Uttar Pradesh
- Duration: 3 days

57

VISITORS ATTENDED

~₹32 lakhs DIRECT BUSINESS GARNERED

Meerut Camp

- Dates: 3rd May to 5th May & 31st May to 2nd June
- State name: Maharashtra
- Duration: 3 days

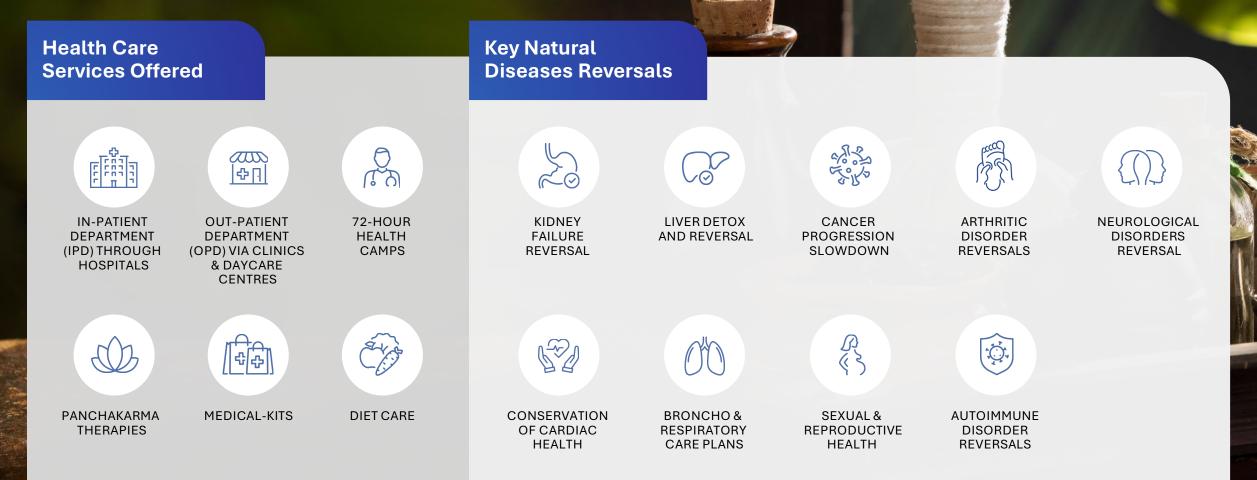
56 + 40

VISITORS ATTENDED

~₹53 lakhs

DIRECT BUSINESS GARNERED

Comprehensive healthcare services - 1/2



Comprehensive healthcare services - 2/2

Ailments Treated





OID



OBESITY CHOLESTEROL & WEIGHT



MIGRAINE



DEPRESSION

JOINT PAIN



BACK PAIN





EYE

TREATMENT



ACIDITY & GAS

Æ

ANXIETY



PSORIASIS

I D

LOSS

ULCER

لار



SEXUALLY TRANSMITTED DISEASES



SKINCARE





ASTHMA



Ayurveda product portfolio

Our Top Selling Products





Existing sales channels

- 1. Call centres & e-com
- 2. At health care centres

Plans to tap OTC sales channel at pharmacies beginning H2FY25

350+ SKUs in portfolio

~90%

Overall Gross Margins in product

Call centre operations

Dedicated health care call centre for proactive sales & customer support operations:

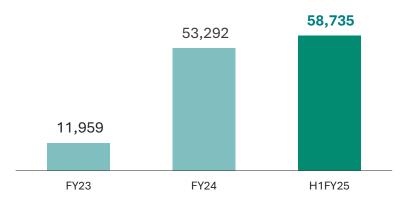
Driving customer order placement & processing for medicine portfolio Facilitating sales leads for health care centres

Ensuring repeat business & continued association with customers Administering virtual & telephonic consultation through in-house doctors

Consumer support & grievance redressal

Guidance on insurance facilities







Customer Testimonials

Comedian Bharti Singh's Mother

When Mrs. Singh was admitted to our facility, her kidney was working 6% per minute. Allopathic doctors had advised her to take dialyses but she avoided this course of action. Since she began her treatment, its function has improved to 11% per minute. She was on insulin for 20-25 years before she came to Jeena Sikho Lifecare. Within 4 days, she was off the insulin.

Mr. Rajesh Narang, Derabassi

VIEW THE VIDEO

He was suffering from Crohn's cancer since 2013 and had already taken over seven chemo sessions, ultimately having to hear that it is not curable. After coming to Jeena Sikho and undergoing all the treatment for a week, he is feeling much better and a hope that he will be cured.

VIEW THE VIDEO

Prime Minister Narendra Modi's Brother

When Modi ji's brother came to us he used to undergo dialyses twice a week wherein 4.5 litres of water was removed from his body. Now the water content has reduced to 3 litres and he is looking forward to being free from dialysis soon.

(▷)

Mr. Vivek Kumar Chandigarh

A Liver Cirrhosis patient for five years, taking multiple treatments. After getting in touch with Acharyaji, he has now stopped his allopathy medicines.

VIEW THE VIDEO

Smt. Neeta Kapoor's Testimony

In 2017 when she came to Jeena Sikho, her heart pulse were very low, had fatty liver, high uric acid, high lipid profile. Other doctors had advised her to use pacemaker, otherwise her heart won't function properly. She had consulted doctors across India and abroad too. But after getting in touch with Jeena Sikho, her heart pulse has improved and all other problems are in control.

VIEW THE VIDEO

VIEW THE VIDEO

→ Way Forward



Outlook





Launch new centres & bed addition in existing centres 03

Tap OTC sales channel for medicine sales



01

Expand portfolio: launch new product kits



Enablement of cashless insurance to aid volumes

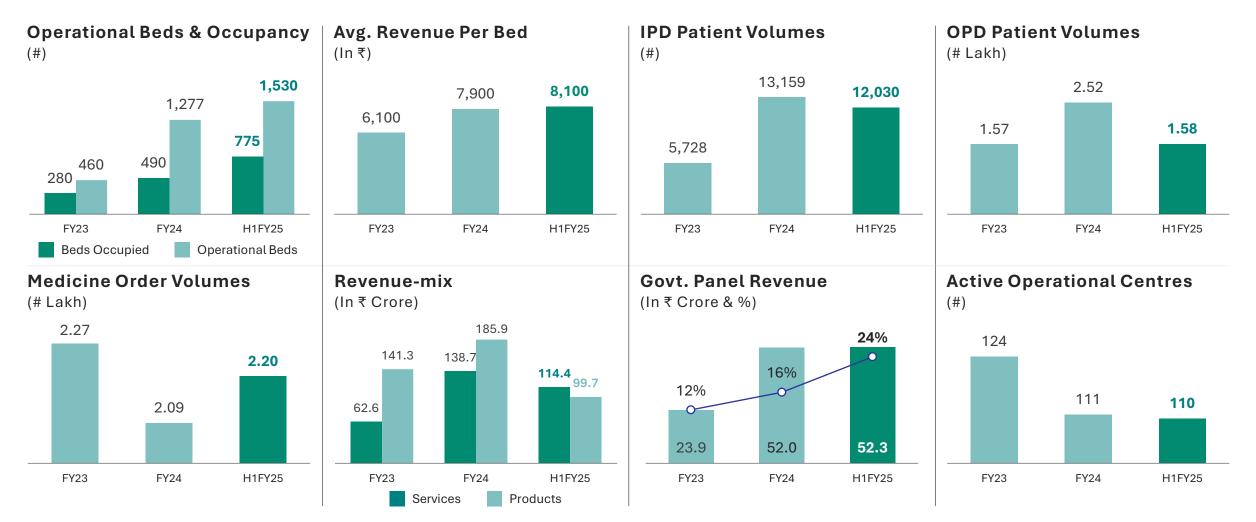


Expected increase in coverage under Government Panel / AYUSH

Annual Financial Highlights



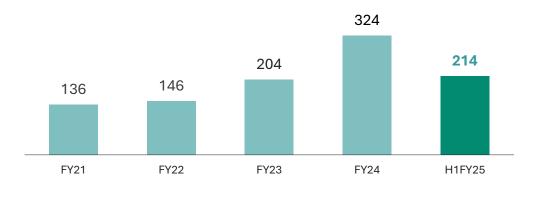
Key Operating Metrics



Key Performance Indicators

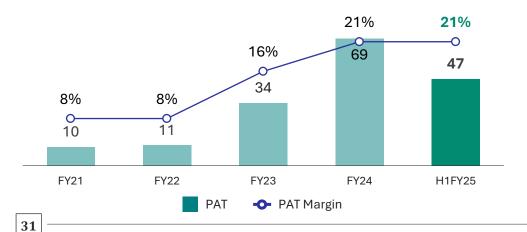
Revenue from Operations

(In ₹ Crore)



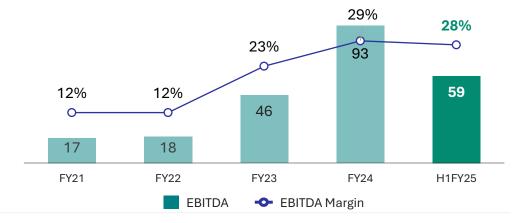
PAT & PAT Margin

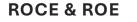
(In ₹ Crore & %)



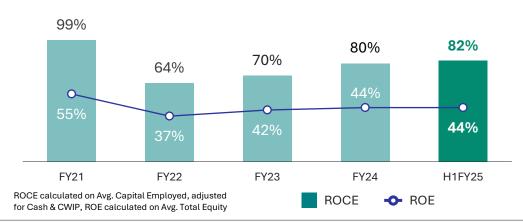
EBITDA & EBITDA Margin

(In ₹ Crore & %)





(%)



4Y Income Statement

(In₹Lakhs)

PARTICULARS	FY21	FY22	FY23	FY24
REVENUE FROM OPERATIONS	13,581	14,645	20,390	32,441
GROSS PROFIT	11,884	12,971	18,193	29,298
GROSS PROFIT MARGIN (%)	88%	89%	89%	90%
OPERATING EXPENSES	10,196	11,159	13,586	19,999
EBITDA	1,688	1,812	4,608	9,299
EBITDA MARGIN (%)	12%	12%	23%	29%
DEPRECIATION & AMORTISATION	246	331	313	510
EBIT	1,442	1,482	4,295	8,789
FINANCE COST	130	114	70	41
OTHER INCOME	107	149	228	644
PROFIT BEFORE TAXES	1,419	1,517	4,453	9,392
TAXES	389	390	1,079	2,471
PROFIT AFTER TAXES	1,029	1,127	3,374	6,921
PROFIT AFTER TAXES MARGIN (%)	8%	8%	16%	21%
EARNINGS PER SHARE (₹)	10.19	11.15	13.69	27.84

Note: EPS for FY24 & FY23 takes into account bonus shares issued in November 2023

4Y Balance Sheet

(In₹Lakhs)

PARTICULARS	FY21	FY22	FY23	FY24
TOTAL EQUITY	2,395	3,656	12,580	19,225
NON-CURRENT LIABILITIES	92	117	63	88
BORROWINGS	15	81	54	32
CURRENT LIABILITIES	2,428	2,383	2,460	2,741
BORROWINGS	1,188	663	27	22
TRADE PAYABLES	328	463	607	446
TOTAL EQUITY & LIABILITIES	4,915	6,155	15,103	22,053
NON-CURRENT ASSETS	2,306	3,951	7,355	7,663
PROPERTY, PLANT AND EQUIPMENT	2,250	2,822	5,969	6,683
CAPITAL WORK-IN-PROGRESS	0	504	113	394
CURRENT ASSETS	2,609	2,204	7,748	14,390
INVENTORIES	928	576	410	719
TRADE RECEIVABLES	324	897	2,207	4,119
CASH AND CASH EQUIVALENTS	896	257	3,239	6,201
TOTAL ASSETS	4,915	6,155	15,103	22,053

4Y Cash Flow Statement

(In₹Lakhs)

PARTICULARS	FY21	FY22	FY23	FY24
CASH FROM OPERATING ACTIVITIES	1,752.76	1,747.95	1,716.94	3,676.74
CASH FROM INVESTING ACTIVITIES	(858.90)	(1,963.76)	(5,723.16)	(1,812.43)
CASH FROM FINANCING ACTIVITIES	(153.22)	(451.08)	4,800.34	(344.40)
NET CASH FLOW	740.64	(666.89)	794.12	1,519.91
CASH AT BEGINNING OF YEAR	143.66	884.30	217.42	1,011.54
CASH AT END OF YEAR	884.30	217.41	1,011.54	2,531.45

Half-Yearly Performance Highlights



H1 & FY25 Income Statement

(In₹Lakhs)

PARTICULARS	H1FY24	H2FY24	H1FY25	YOY CHANGE (%)
REVENUE FROM OPERATIONS	15,736	16,705	21,413	36%
GROSS PROFIT	14,197	15,101	19,236	35%
GROSS PROFIT MARGIN (%)	90.22%	90.40%	89.83%	-39 BPS
OPERATING EXPENSES	9,704	10,295	13,308	37%
EBITDA	4,493	4,806	5,928	32%
EBITDA MARGIN (%)	29%	29%	28%	-86 BPS
DEPRECIATION & AMORTISATION	247	263	304	23%
EBIT	4,246	4,543	5,624	32%
FINANCE COST	25.38	15.76	19.78	-22%
OTHER INCOME	149	495	596	300%
PROFIT BEFORE TAXES	4,370	5,022	6,200	42%
TAXES	1,187	1,284	1,512	27%
PROFIT AFTER TAXES	3,183	3,738	4,688	47%
PROFIT AFTER TAXES MARGIN (%)	20%	22%	21%	+126 BPS
EARNINGS PER SHARE (₹)	12.80	15.04	18.86	47%

Management Commentary

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Acharya Manish Ji Managing Director

"I am pleased to present the impressive financial and operational performance of Jeena Sikho Lifecare for H1FY25. Our strategic initiatives have yielded remarkable results, as evidenced by the substantial growth in our Revenue from Operations, which reached ₹21,413 lakh, marking a 36% increase YOY.

Our focus on expanding our hospital network and increasing operational bed capacity has been paying-off. The number of operational beds has grown from 1,277 in FY24 to 1,530 in H1FY25, representing a significant 20% increase. This expansion has directly contributed to the growth in our IPD patient volume throughput. We have also achieved an impressive average bed utilization rate of 51% for H1FY25, demonstrating the efficiency of our operations and the growing demand for our services.

Jeena Sikho Lifecare's presence now extends to over 100 cities and towns across 21 states in India. The customer response to our recently opened hospitals has been extremely encouraging, as reflected in our growing utilization rates.

While our revenue growth has been robust, we have experienced some compression in EBITDA margins on both a YOY and sequential basis. This is primarily due to increased operating expenses associated with our expansion efforts. However, we anticipate a normalization of this trend as revenue from our newly opened hospitals begins to flow in.

We have an ambitious pipeline of 20 additional facilities in development. Combined with our recently added bed capacity, this

expansion offers significant revenue potential for the remainder of the year and FY25, substantially broadening our service footprint.

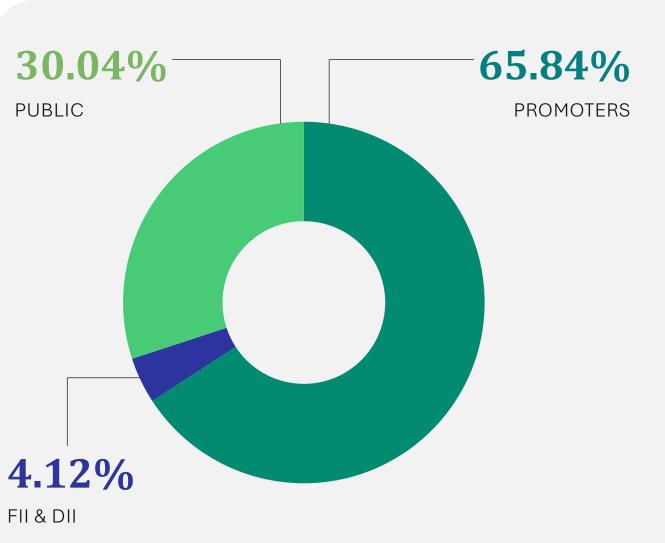
Our video-call consultation service has also shown remarkable progress, with ~59K consultations conducted in H1FY25, surpassing the previous year's figure of ~53K. Recently, an article authored by Acharya Manish Ji was published in the International Journal of AYUSH, emphasizing the potential of Ayurveda in managing chronic illnesses. The publication showcases the significance of Ayurvedic treatments, particularly in cases of Chronic Kidney Disease (CKD), where conventional approaches often focus on symptom management.

We are significantly increasing our operational bandwidth by hiring more Ayurveda doctors and supporting healthcare personnel. This expansion will enable us to meet the growing demand for our services. Further, we continue to make progress in securing insurance empanelments and government panel inclusions, which will help make our services accessible to a broader population.

In conclusion, we are confident that our strategic initiatives will continue to yield positive results, further strengthening our position in the healthcare industry. The recent publication of Acharya Manish Ji's article on the success of Ayurveda in managing CKD supports our approach of focusing on holistic treatments to improve patients' quality of life. The combination of our expanded footprint, improved operational efficiency, and innovative service offerings positions us well for sustained growth and success in the coming years.

Market Statistics

NSE Symbol	JSLL
Listing Date	April 19, 2022
IPO Issue Price	₹150
Current Market Price	₹1,872
52 Week High/Low	₹566/₹1,876
Shares Outstanding	2.49 Cr
Market Capitalization	₹4,654 Cr
Industry Classification	Healthcare



Note: Shareholding Data as on 30th September 2024

Note: Market Price Data as on 11th November 2024



Jeena Sikh

Contact Us

Contact Details

Nanak Chand Chief Financial Officer Email Address: investors@jeenasikho.com

ADDRESS:

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Investor Presentation H1FY25 | November 2024