Jamna Auto Industries Ltd.

November 14, 2026

To,
BSE Limited
Exchange Plaza, Plot No. C/1, G- Block,
Phiroze Jeejeebhoy Towers, Dalal Street,
Mumbai- 400001 Maharashtra
BSE Code: 520051

To,
National Stock Exchange of India Limited
Exchange Plaza, Plot no. C/1, G Block,
Bandra-Kurla Complex, Bandra (E)
Mumbai - 400 051, Maharashtra
NSE Code: JAMNAAUTO

Subject– Investors Presentation on the un-audited financial results for the quarter and half year ended September 30, 2026.

Dear Sir/Madam,

Pursuant to the requirements of Regulation 30 and Regulation 46 of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015, we are enclosing herewith the presentation by the Company pertaining to the un-audited financial results for the quarter and half year ended September 30, 2026.

Kindly take the above information on records.

Thanking you,

Yours faithfully,
For Jamna Auto Industries Limited

PRAVEEN LAKHERA
Digitally signed by PRAVEEN LAKHERA
Date: 2026.11.14 13:43:52 +05'30'

Praveen Lakhera
Company Secretary & Head-Legal

Jamna Auto Industries Ltd.

Q2 FY26-27

INVESTOR PRESENTATION

India's Pioneer & Market Leader in Automotive Suspension Solutions

BSE CODE	NSE SYMBOL	DATE
520051	JAMNAAUTO	14th Nov, 2026

www.jaispring.com



© Jamna Auto Industries Limited | Q2 FY 2026-27 Investor Presentation

SAFE HARBOR STATEMENT

Jamna Auto Industries Ltd.

This presentation and the accompanying slides (the "Presentation"), which have been prepared by Jamna Auto Industries Limited (the "Company"), have been prepared solely for information purposes and do not constitute any offer, recommendation or invitation to purchase or subscribe for any securities, and shall not form the basis or be relied on in connection with any contract or binding commitment whatsoever. No offering of securities of the Company will be made except by means of a statutory offering document containing detailed information about the Company.

This Presentation has been prepared by the Company based on information and data which the Company considers reliable, but the Company makes no representation or warranty, express or implied, whatsoever, and no reliance shall be placed on, the truth, accuracy, completeness, fairness and reasonableness of the contents of this Presentation. This Presentation may not be all inclusive and may not contain all of the information that you may consider material. Any liability in respect of the contents of, or any omission from, this Presentation is expressly excluded.

Certain matters discussed in this Presentation may contain statements regarding the Company's market opportunity and business prospects that are individually and collectively forward- looking statements. Such forward-looking statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and assumptions that are difficult to predict. These risks and uncertainties include, but are not limited to, the performance of the Indian economy and of the economies of various international markets, the performance of the industry in India and world-wide, competition, the company's ability to successfully implement its strategy, the Company's future levels of growth and expansion, technological implementation, changes and advancements, changes in revenue, income or cash flows, the Company's market preferences and its exposure to market risks, as well as other risks. The Company's actual results, levels of activity, performance or achievements could differ materially and adversely from results expressed in or implied by this Presentation. The Company assumes no obligation to update any forward-looking information contained in this Presentation. Any forward-looking statements and projections made by third parties included in this Presentation are not adopted by the Company and the Company is not responsible for such third party statements and projections.

MANAGEMENT COMMENTARY

Jamna Auto Industries Ltd.

Operations Performance and Cost Dynamics

The Indian commercial vehicle industry recorded its strongest-ever second quarter during Q2 FY 2026-27. According to SIAM, domestic commercial vehicle sales grew 34% year-on-year, with the medium and heavy commercial vehicle segment — where spring content is most prominent — growing 37%. Growth was supported by festive demand, improved affordability following the GST reforms and sustained infrastructure investment.

The Company's revenue performance was aligned with industry trends, particularly within the M&HCV segment.

Commercial settlement with our customers in respect of the steel and energy cost increases reported in the first quarter has been Completed..

New Business

The Company has been awarded the stabilizer bar business by Daimler India Commercial Vehicles.. The award extend established customer relationships,.

Dividend

Board of Directors has approved payment of interim dividend of Rs 1 per equity share.The Company may, in future, consider share buy-back and/or dividend as part of its shareholder payout.

Production Readiness — Indore

First-phase which is assembly operations for the Trailer Suspension and Axle projects at Indore are ready. Commencement of production awaits the requisite administrative approval, which the Company expects to receive during November 2026.

Owen Springs Limited — Acquisition Completed

The acquisition of Owen Springs Limited, approved by the Board on 24 July 2026, was completed on 1 September 2026. The business is consolidated with effect from that date and is reflected in the results for the quarter.



Mr. Randeep Singh Jauhar
Chairman & Executive Director

Q2 Results

Revenue	786
EBITDA	108/13.8%
PBT	84/10.6%
PAT	56/7.2%

LEAF SPRING LINE — SHIFT FROM ADITYAPUR TO MALANPUR

Jamna Auto Industries Ltd.

Planned Conventional Leaf Spring Line — Location Revised from Adityapur to Malanpur

in our updates last quarter, we had announced a new conventional leaf spring production line of 1,500 MT per month, which was proposed to be set up at the Adityapur plant under our subsidiary, Jai Suspensions Limited. This proposed 1,500 MT per month conventional leaf spring line is being relocated from the subsidiary's Adityapur plant to the Company's existing Malanpur facility. While the capacity and scope remain completely unchanged, this brownfield expansion leverages existing land and utilities to optimize capital expenditure and operating efficiency.

Malanpur offers access to a wider customer base across several regions, while retaining brownfield economics.

- Capacity unchanged at 1,500 MT per month — a change of site, not an additional line
- Central location serving OEM and aftermarket demand across North, Central and West India
- Brownfield economics on existing land and utilities

Alignment with Lakshya RISE 5000 and Customer Demand

Strategic fit

Creates proactive, demand-led capacity in support of the Company’s five-year Lakshya growth framework.

Customer centricity

Serves OEM requirements and aftermarket territories across North, Central and West India, with operational flexibility to supply other regional markets.

JAI AT A GLANCE

Jamna Auto Industries Ltd.

From our beginnings in 1954 to market leadership today, JAI is India's largest and a global leader in tapered and parabolic leaf springs — with a growing portfolio that now includes lift axles and suspension systems, trusted by major OEMs.

10
MANUFACTURING LOCATIONS

5,000+
PART NUMBERS

CARE A1+/AA
ICRA A1+/AA (Stable)
SOUND CREDIT PROFILE

20,000+ Touch Points
AMI NETWORK

17
EXPORT COUNTRIES

Product Portfolio

- Leaf Springs
- Parabolic Springs
- Stabilizer Bar
- Lift Axle
- Drop Axle
- Slipper Suspension
- Trailer Suspension
- Allied Products

Revenue Mix



Marquee Customers

- Tata Motors
- Ashok Leyland
- BharatBenz
- VE Commercial Vehicles
- Mahindra
- Fuso
- Volvo
- Force Motors
- ISUZU
- SCANIA
- SML Isuzu
- TADANO Escort
- UD Trucks

Robust Infrastructure

Proximity:
Plants located near key OEM hubs

Scale:
Low-cost producer with economies of scale.

R&D:
In-house R&D centre for product design & testing.

Distribution:
Pan-India aftermarket network with digital integration.

STRATEGIC ROADMAP

Jamna Auto Industries Ltd.

LAKSHYA RISE 5000 Our blueprint for the next phase of accelerated growth and value creation

- Target is to achieve ₹ 5,000 crore of revenue, New Markets (Aftermarket India + Exports) to be 40% of Revenue, deliver 40% ROCE and 50% Dividend payout, by FY 2029-30.
- As, we go further, to ensure lasting value, we are deepening our focus on New Markets
- This strategic shift empowers us to maintain steady performance not only in periods of economic expansion, but also remain stable and reliable, no matter the macro environment.
- As we embark on this journey, every action is aligned to propel us into the league of growth champions. Together, we RISE to new horizons.



	REVENUE TARGET	NEW MARKETS	ROCE	DIVIDEND PAYOUT
RISE 5000	**₹ 5,000 Cr**	Aftermarket India + Exports **40%**	**40%**	**50%**

FINANCIAL TRENDS - QUARTERLY

Jamna Auto Industries Ltd.

Profit & Loss Statement

Consolidated

All figures are in ₹ crore

Particulars	Q2 FY 26-27	Q1 FY 26-27	QoQ	Q2 FY 25-26	YoY
Net Sales	786	612	28%	531	48%
EBITDA	108	88	23%	72	51%
PBT	84	66	27%	56	49%
PAT	56	49	17%	40	42%

FINANCIAL TRENDS – Half Yearly

Jamna Auto Industries Ltd.

Profit & Loss Statement

Consolidated

All figures are in ₹ crore

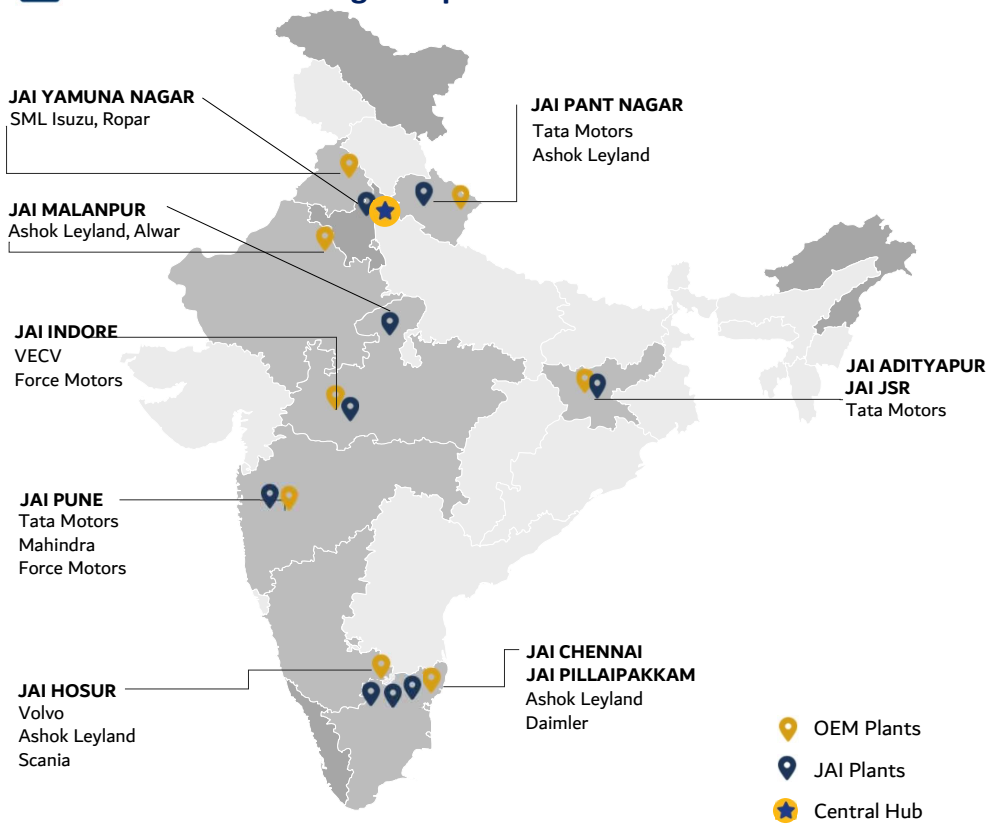
Particulars	H1 FY 26-27	H1 FY 25-26	YoY
Net Sales	1397	1104	27%
EBITDA	196	150	31%
PBT	149	121	24%
PAT	105	85	23%

GEOGRAPHIC EXPANSION STRATEGY — 10 PLANTS

Jamna Auto Industries Ltd.

India Manufacturing Footprint

Strategic proximity to key OEM hubs



Logistics Strategy- After Market India

Inventory Optimisation



MILESTONES & EVOLUTION

Jamna Auto Industries Ltd.

1954
FOUNDING ERA

- ✓ Established as a spring manufacturing unit
- ✓ Early focus on spring assembly and repairs
- ✓ Laid foundation for engineering excellence

1990-2010
EXPANSION

- ✓ Established national manufacturing footprint
- ✓ Became key supplier to major OEMs
- ✓ Modernised plants with new technology
- ✓ Merged 3 entities for Economies of Scale and Better Corporate governance
- ✓ Infused funding from Private Equity to replace high Cost Debt and Support expansion

2011-24
DIVERSIFICATION

- ✓ Scaled up aftermarket business significantly
- ✓ Launched new products
  - Heavy Parabolic Springs :
  - Spring Allied
  - Lift Axles
  - Trailer Air Suspension
  - and Mechanical Suspension
  - Allied Components

FY20-++
DIGITAL ERA

- ✓ JAI Connect
- ✓ Data Analytics
- ✓ DMS
- ✓ ERP WhatsApp Bot

FY26+
FUTURE READY

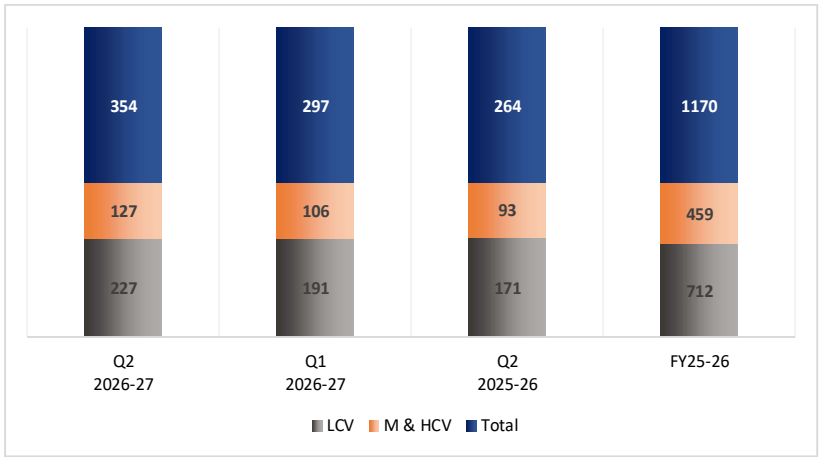
- ✓ Started Manufacturing U-Bolt
- ✓ Capacity expansion: Indore, Jharkhand
- ✓ Establishing New Facilities for integrated suspension system plant including in house manufacturing of Axle & Rubber

INDUSTRY HIGHLIGHTS

Highlights

For the Quarter

All figures are in '000 units



	QoQ Change %	YoY Change %
LCV	19%	34%
M & HCV	19%	37%
Total	19%	33%

Data source: SIAM

LCV Production Changes

- ⬆ Q2 FY27 vs Q1 FY27 19%
- ⬆ Q2 FY27 vs Q2 FY26 33%

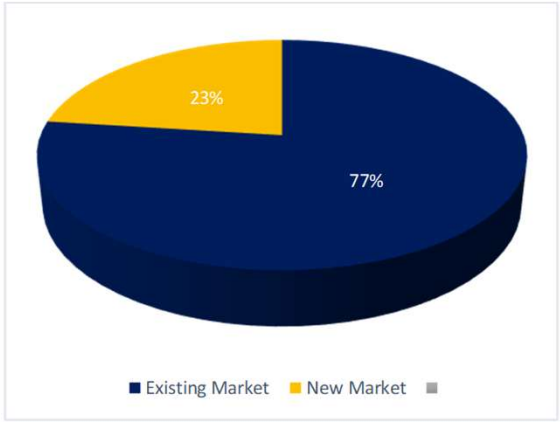
M&HCV Production Changes

- ⬆ Q2 FY27 vs Q1 FY27 19%
- ⬆ Q2 FY27 vs Q2 FY26 37%

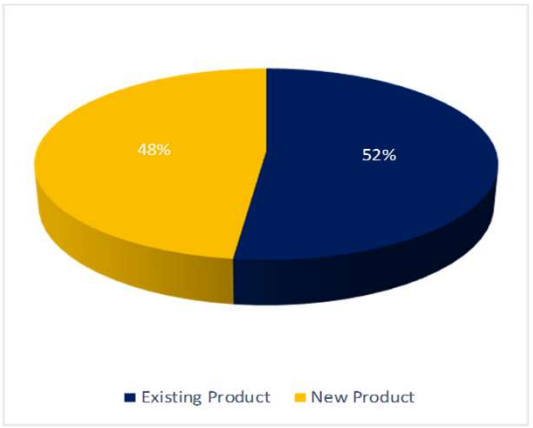
REVENUE MIX AND PRODUCT MIX

Jamna Auto Industries Ltd.

Revenue Mix



Product Mix



DIGITAL TRANSFORMATION JOURNEY

Jamna Auto Industries Ltd.

FRONT-END / INPUTS

- Mechanic App — Deployed
- RLP App — Live
- JAI Connect — Active
- ERP WhatsApp Bot — Deployed

CORE OPERATIONS

- Dealer Portal — Rolled Out
- DMS — Live
- VTS — Operational
- ERP-Banking — Live

ANALYTICS & OUTPUT

tableau

Tableau BI

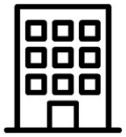
Across Functions

Real-time Decision Making

INNOVATION & R&D SHOWCASE

Jamna Auto Industries Ltd.

World-Class R&D Infrastructure



In-House R&D Centre



Fatigue Test Rigs



FEA & Simulation



Prototyping Lab

JAI is constantly adapting to evolving technology in order to keep up with the times and offer its clients cutting-edge products. The company uses the best equipment that complies with international standards. The development of in-house technological capabilities for the design and production of innovative suspension products is given significant consideration by JAI.

Our Achievements

- First to Introduce Parabolic Spring for Indian Roads
- First to start Leaf Spring Design Centre in India
- In House R&D Centre with full Design, Simulation, and Validation Capabilities ,capable to design Multi, Parabolic Leaf Spring, Lift Axle and Air Suspension for all automobile applications

IP Portfolio

- 140+ copyrighted designs across springs and suspension products.
- Patents for air suspension systems (including trailer applications)
- “JAI” trademark registered in 16 countries

CORPORATE GOVERNANCE FRAMEWORK

Jamna Auto Industries Ltd.

Governance Structure



Risk Monitoring & Controls

Centralized Decisions
Unified framework for strategic alignment

Cross-Functional Teams
CFTs for strategic initiative execution

Periodic Reviews
Monthly/Quarterly management cadence

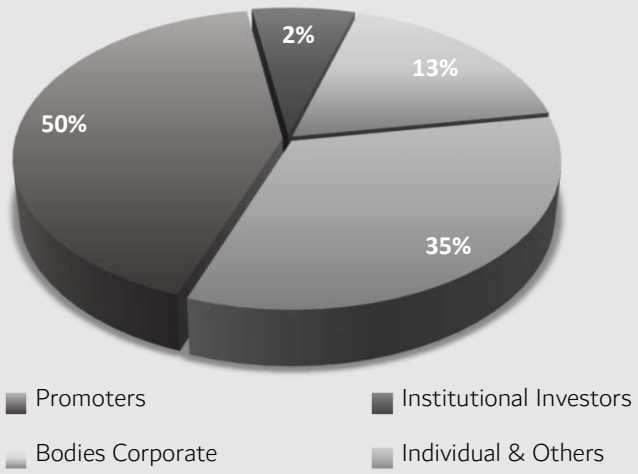
Internal Audit
Continuous monitoring program

Risk Dashboards
Real-time escalation protocols

Compliance & Policy Framework

- SEBI LODR Regulations
- Related Party Transactions
- Code of Conduct & Ethics
- ESG Oversight Framework
- Whistleblower Policy
- Cyber Security Policy

SHAREHOLDING PATTERN



Categories	% Holding as on 30.09.2026	% Holding as on 30.06.2026
Promoters	45	50%
Institutional Investors	22	13%
Bodies Corporate	2	2%
Individual & Others	31	35%
Total	100%	100%

CONTRIBUTING TO THE SOCIETY



ESG & CSR

ESG ROADMAP & TARGETS

FY 2030

Sustainability Vision

I. Accelerating Decarbonisation: Reduction of 18% (Baseline H2FY2025)

II. Renewable Energy transition: RE usage upto 80% (Baseline FY2025)

III. Water Stewardship & Neutrality: Reduction of 75% (Baseline FY2025)

IV. Promoting Circular Economy: 100% Waste Recycled (Baseline FY2025)

V. Towards Zero Plastic: Reduction of 100%. (Baseline FY2025)

VI. Diversity and Inclusion: 10% Gender diversity ratio

VII. Employee safety and well-being

Sustainability Roadmap towards ESG KPIs

I. Focused transition to green fuels and renewable energy, infrastructure upgrades, and strategic initiatives.

II. Expanding the renewable energy footprint across all manufacturing plants.

III. Adherence to the Reduce–Reuse–Recharge principle for water stewardship.

IV. Reducing waste through process innovation, reuse, and sustainable disposal.

V. Adopting sustainable alternatives and eliminating single-use plastics across the value chain.

VI. Increasing female workforce participation to foster gender diversity and inclusive growth.

VII. Driving employee well-being with a zero-accident culture, ISO 45001 standards, and focus on work ergonomics and training.

CONTRIBUTING TO THE SOCIETY

Jamna Auto Industries Ltd.

Environment

- Planted & distributed 2,265+ saplings in YNR, MLP, GGN, Delhi & Chennai.
- Installed 35 tree guards to protect saplings in Chennai.
- Prepared and sowed 2,500 seed balls to encourage natural regeneration at Malanpur.
- Maintained green belts, parks and forest area by watering, planting native species, pruning etc. in Delhi, YNR, MLP & Pant Nagar.
- Repaired protective grills and installed in Tikona Park, Yamuna Nagar.
- Produced 2200 liters of bio-fertilizers & 800 kg vermi compost by recycling organic waste in Malanpur, JSR & Delhi.
- Celebrated "International Coastal Cleanup Day" by participating in beach cleanup drive by our employees in Chennai.
- Distributed 350 cloth bags to discourage use of plastic bags in surrounding communities in Delhi & YNR
- Renovated and restored 03 ponds to conserve rain water and improve groundwater recharge in Chennai.

Education

- Awarded scholarship to 04 meritorious students to pursue B.Ed. & BCA course in YNR & Chennai.
- 35 meritorious students were awarded by gifting laptop, smart phones & bicycles in YNR, Chennai & PPKM
- Gifted 25 bicycles to underprivileged girl students in Govt. schools, YNR.
- Gifted books & stationery to 200 needy students in flood-affected schools in Pune.
- Gifted 475 books to upgrade library in Govt. school, Gurgaon and District Prison, YNR.
- Appointed 02 new guest teachers in Govt. schools, Yamuna Nagar.
- Installed 05 water coolers & gifted 100 utensils for mid day meal in Govt. schools, YNR.
- Distributed 1,375 dental kits in adopted Govt. schools, Yamuna Nagar.

Skill:

- Successfully trained 316 rural youth and women in computer and sewing course in YNR and Delhi /NCR.
- Set up 05 new sewing training centers for rural women in Yamuna Nagar.
- 50 trainees were empowered on "Legal Rights & Cyber Security" in Skill Training Center, Delhi.

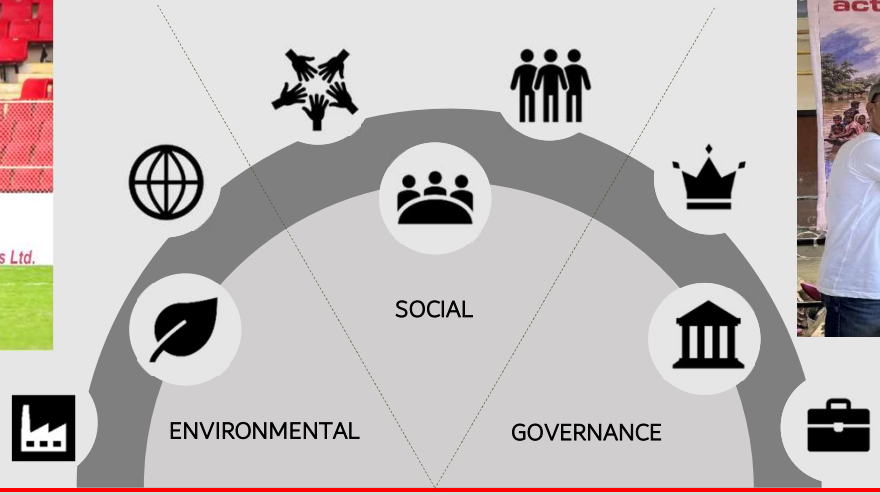
CONTRIBUTING TO THE SOCIETY

We are committed to contribute to the social and economic welfare of communities in which we operate. Playing an active role in sustaining positive change within society. We aim to create opportunities for the holistic development of people from all sections of society.











CONTRIBUTING TO THE SOCIETY

Jamna Auto Industries Ltd.

Sports

- Sponsored National Junior & Sub-Junior Championships organised by Indian Rugby Football Union.
- Sponsored "11th Delhi State Gatka Championship" Organised by Delhi Gatka Association
- Released annual sponsorship to 2 international sportspersons Abhay Singh (shotgun shooter) and Hitaashee Bakshi (golfer).
- Distributed sports equipment and 250 yoga mats to the NCC Training Centre, Yamuna Nagar.
- Installed 02 open gym to promote health & fitness among inmates in District Prison, Panipat & Sonipat

Community Reach

- Facilitated 100 senior citizens by gifting clothes, bedding & daily essentials in rehabilitation center, Chennai.
- Distributed monthly pension to 114 senior citizens, widow ladies & PWD's in YNR & Malanpur.
- Constructed 30 toilets for BPL families to improve sanitation & hygiene in Malikpur Khadar, YNR.
- Organized a multi-specialty health check up camp in YNR and ensured total well being of almost 193 villagers.
- Distributed ration & hygiene kits to 500 flood-affected laborers in Assam in collaboration with ActionAid Association.
- Distributed 200 raincoats & 50 surgical masks to police staff & needy laborers during monsoon.
- Distributed monthly nutrition kits to 200 TB patients in Pant Nagar & Gurugram.
- Served cooked meals to 2,850+ migrant laborers in Yamuna Nagar & Delhi.
- Sponsored Republic Day Tiranga Yatra organized by District Administration, Gurugram.

CUSTOMER CONCENTRATION AND DIVERSIFICATION

Jamna Auto Industries Ltd.

OEM Customers

TATA
ASHOK LEYLAND
Mahindra
SML ISUZU
BHARATBENZ
VE COMMERCIAL VEHICLES
A VOLVO GROUP AND EICHER MOTORS JOINT VENTURE
VOLVO
SCANIA
TADANO
ESCORTS
FORCE MOTORS
FUSO
UD TRUCKS

Aftermarket Network

350+	20K+	25K+
Distributors	**Retailers**	**Mechanics**

PRODUCT PORTFOLIO AND APPLICATIONS

Jamna Auto Industries Ltd.

Comprehensive Suspension Solutions



Conventional Leaf Spring



Hybrid Leaf Spring Assembly



Z-Spring



Parabolic Leaf Spring



Stabilizer Bar

PRODUCT PORTFOLIO AND APPLICATIONS

Jamna Auto Industries Ltd.

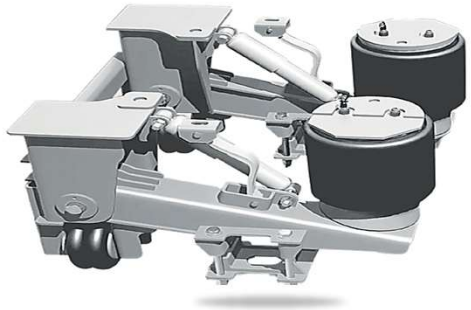
Comprehensive Suspension Solutions



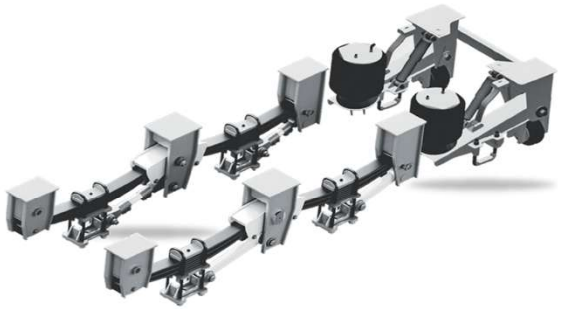
Bus Air Suspension



Lift Axle



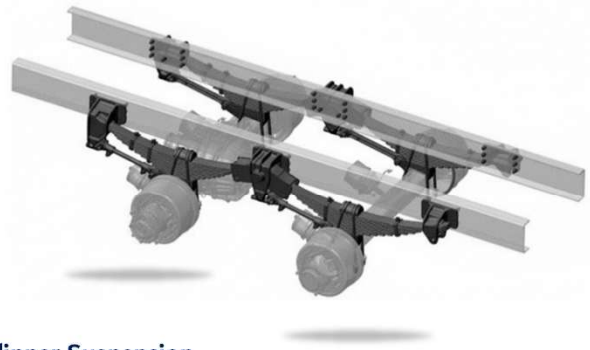
Trailer Air Suspension



Trailer Mechanical and Air Suspension with Lift Axle



Trailer Mechanical Suspension



Slipper Suspension

PRODUCT PORTFOLIO AND APPLICATIONS

Jamna Auto Industries Ltd.

Aftermarket India — JAI's Product Portfolio



Trailer Allied Components



Spring Allied Components



Lift Axle Allied Components



Trailer Axle



Jack Rod