



June 8, 2026

IGAL/SECT/6-26/10

To
National Stock Exchange of India Limited
Exchange Plaza, C - 1, Block G
Bandra Kurla Complex
Bandra - (E)
Mumbai - 400 051

To
Department of Corporate Services
BSE Limited
Phiroze Jeejeebhoy Towers
Dalal Street
Mumbai - 400 001

Symbol: INDIGO

Scrip Code: 539448

Subject: Disclosure under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

Dear Sir/ Madam,

In continuation to our disclosure dated June 3, 2026, regarding the Analysts Meet 2026 scheduled to be held today i.e. Monday, June 8, 2026, please find attached herewith a copy of the presentation that the company will be making to the Analysts.

A copy of the presentation is also available on the website of the Company i.e. www.goindigo.in

We request you to please take the same on record.

Thanking you,

For **InterGlobe Aviation Limited**

Neerja Sharma
Company Secretary and Chief Compliance Officer
Encl: a/a

London

Seychelles

Fujairah

InterGlobe Aviation Ltd.



Bangkok

IndiGo

Towards New Heights & Across New Frontiers

Shanghai

Singapore



Athens

Guangzhou

Amsterdam

Company Presentation
June 2026



Safe Harbor

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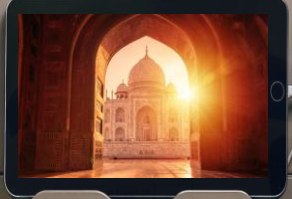
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Company Presentation 2026



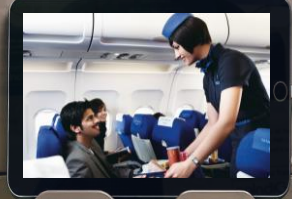
India's
Structural
Growth Drivers



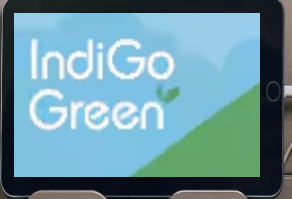
IndiGo at a
Glance



IndiGo's
Flight Path



Sustainable
Growth



ESG &
Sustainability

Analyst Day 2026



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Giving Wings to the Nation

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India's Structural Growth Drivers

Company Name

IndiGo

Event Name

Analyst Day 2026

Date

08 June 2026, 10:00 AM

Place

iFly Gurugram

VISA

08 Jun 2026

The engines behind India's consumption upshift

Growth driven by higher consumption and discretionary spend



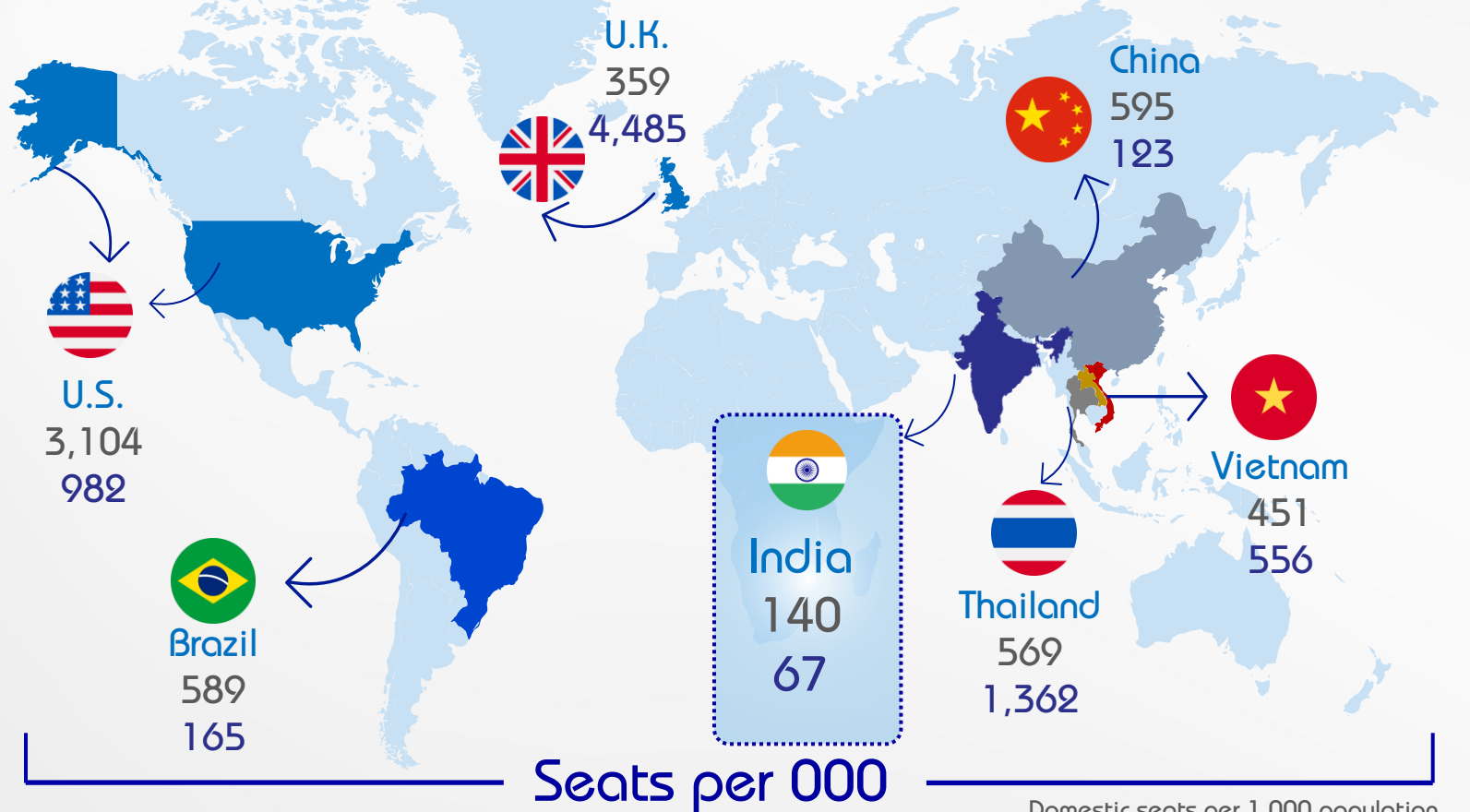
Structural macro tailwinds shaping India's travel demand

Source: RBI, IMF, UNFPA, EY, Deloitte, BCG


Scaled — yet underpenetrated

Uncharted journeys – Long runway ahead

India – World's 4th largest aviation market
yet underpenetrated today, multi-year runway ahead




c. 9%
CAGR for India – Domestic RPK
from 2024 to 2044



c. 4% of world's traffic
despite having c. 18% of
world's population



3x
India outbound trips to grow
to 3x in next decade

Source: OAG, IATA, Airbus, McKinsey

Domestic seats per 1,000 population
International seats per 1,000 population

Map is indicative in nature and is not drawn to scale

Demographics are reshaping consumption pattern

Evolving demand mix - International Travel, Experiential Spend, Premiumization

First-time International travel

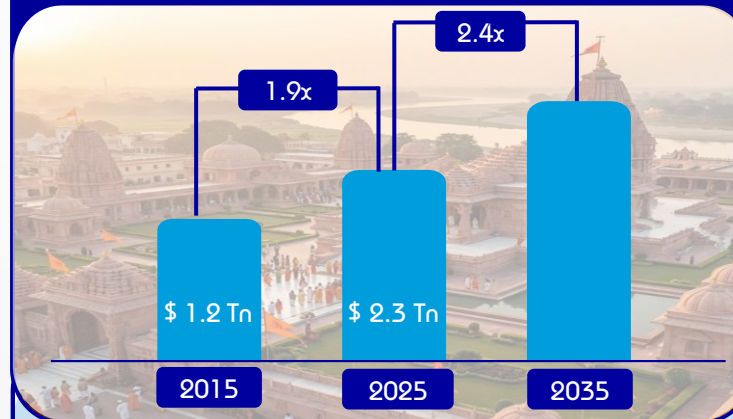


c. 9% of Indians hold passport
vs.

c. 60%+ in the United States

35 million+ Overseas Indians
largest diaspora in the world

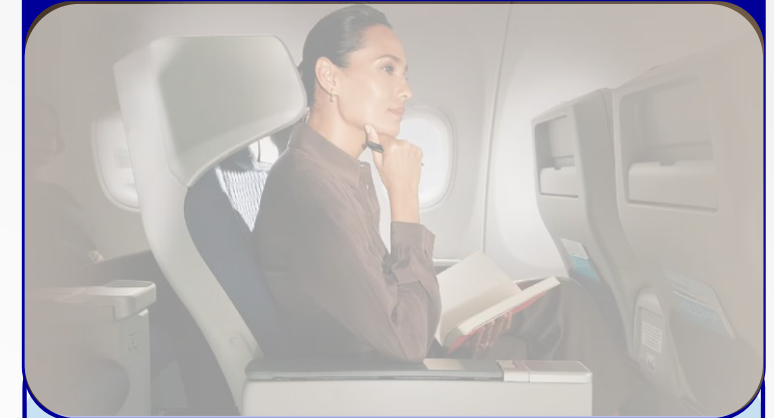
Experience – led consumption



c. 75% of Gen Z
prefer spending on new experiences

Gen Z will drive half of India's
consumption by 2030

Growing premiumization



Ultra-elite consumers allocate
~58% of discretionary
spend to travel

Indian luxury market to grow by
20% CAGR till 2030

Inbound tourism | Large white space for India

An underpenetrated market with multi-year growth potential



2nd highest

number of UNESCO sites for any country in Asia Pacific region



One of the largest

religious tourism markets globally



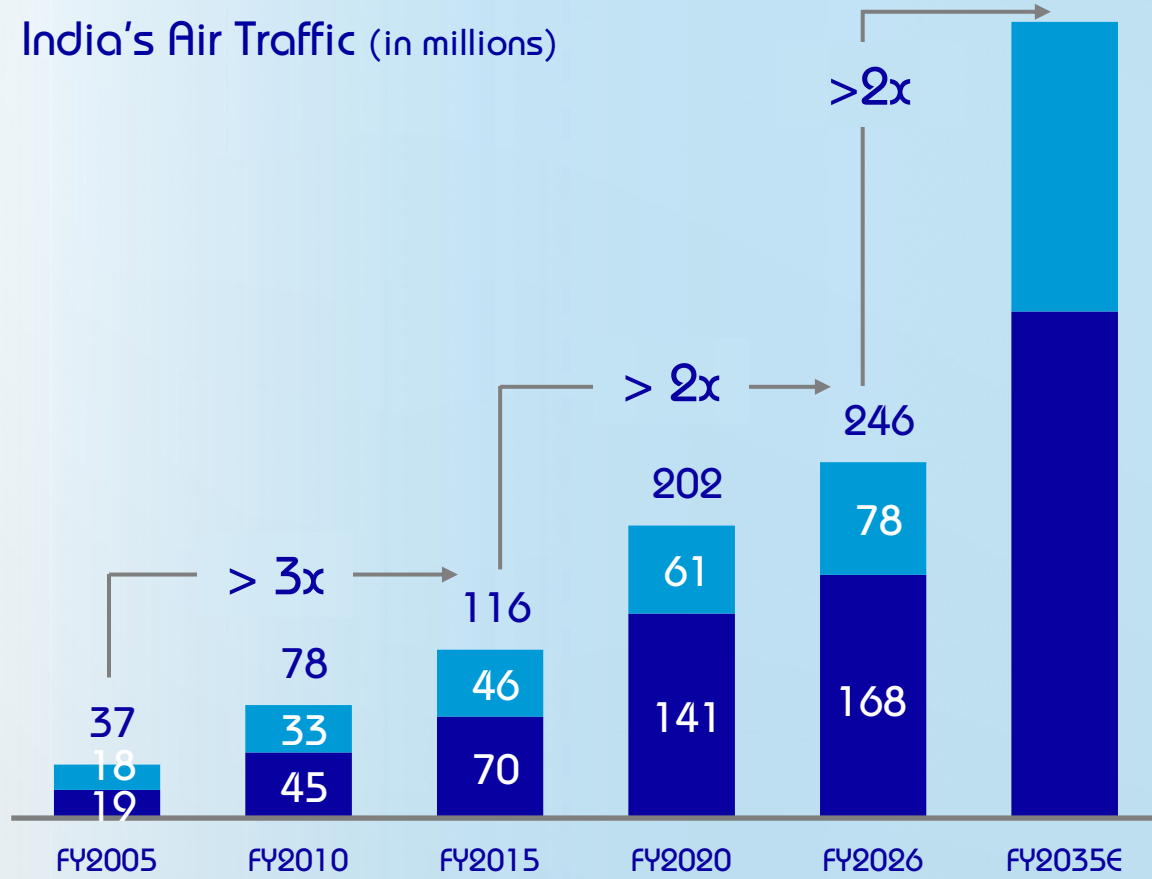
Amongst Top 10

wellness and medical tourism countries globally

India aviation market is built for sustained growth

Multiple drivers support long-term passenger demand

India's Air Traffic (in millions)



High population mobility

c. 90% of Indians live within 100km of a 6E served airport¹

Global workforce engine

1/4th of new global workers in next decade from India

Student travel for education

2nd largest contributor to global student mobility

Source: MoCA, UN, EY

Domestic Passengers International Passengers

1. Top 300 cities-based on Census 2011 population data

Growth case for Indian aviation

Drivers shaping Indian aviation ecosystem



Infrastructure Growth

c. 150 Airports doubled in last 10 years

50 new airports in next 5 years



Fleet Expansion

Indian carriers orderbook exceed 1,700 aircraft

India's fleet grew 3x of global average in last decade



Policy framework

\$5 billion worth aircraft leases through GIFT city

Adherence to the Cape Town convention



Talent Development

c. 8 million jobs supported by Indian aviation industry



Technical Infrastructure

MRO industry to grow by 11% CAGR by 2035

Safran's India MRO to service ~300 LEAP engines.

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IndiGo at a Glance

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Strong Board oversight anchoring the organization

Board of Directors with deep industry and governance expertise



Vikram Singh Mehta
Independent Director

Chairman of the Board



Pallavi Shardul Shroff
Independent Director

Chairperson, Nomination and
Remuneration Committee



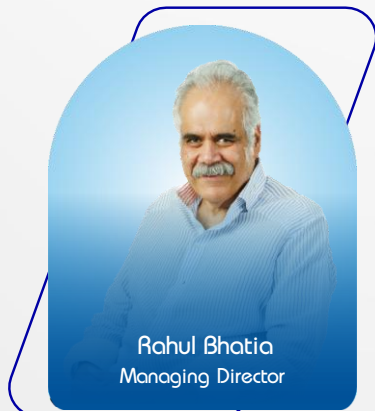
ACM B. S. Dhanoa (Retd.)
Independent Director

Chairman, Stakeholders
Relationship Committee

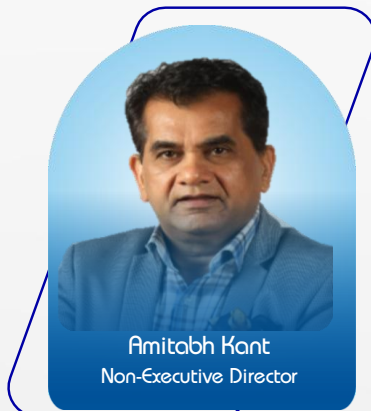


Michael Gordon Whitaker
Independent Director

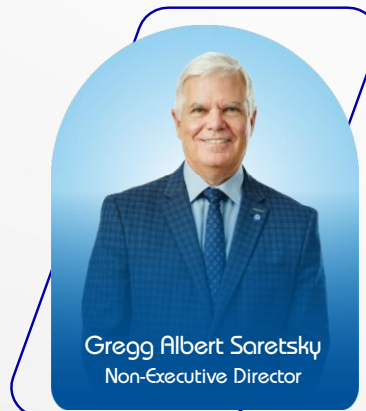
Chairman, Audit Committee



Rahul Bhatia
Managing Director



Amitabh Kant
Non-Executive Director



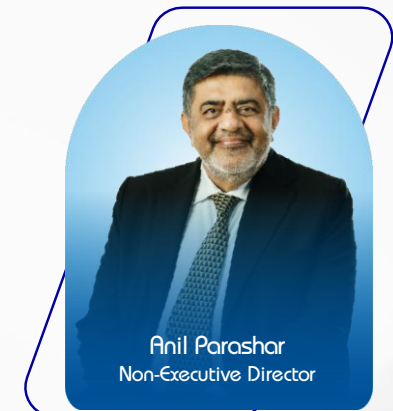
Gregg Albert Saretsky
Non-Executive Director

Chairman, Risk Management
Committee



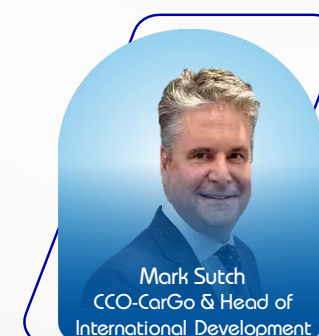
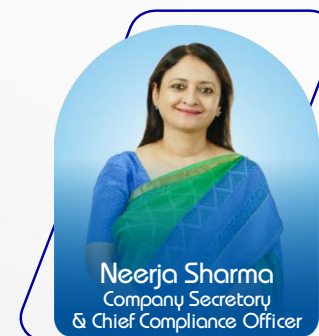
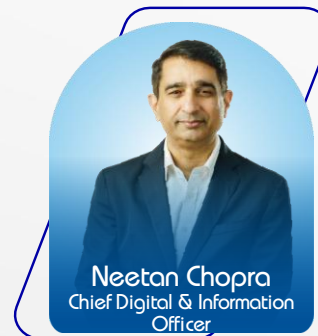
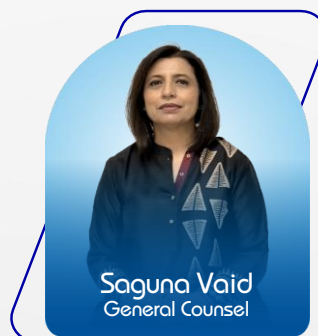
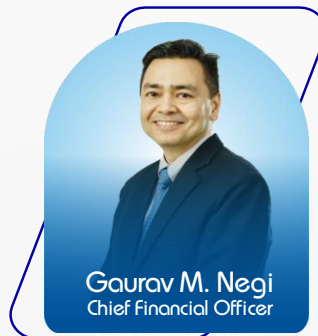
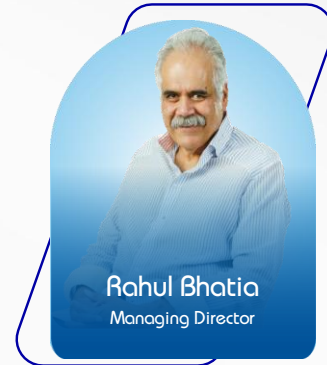
Meleveetil Damodaran
Non-Executive Director

Chairman, Corporate Social
Responsibility Committee



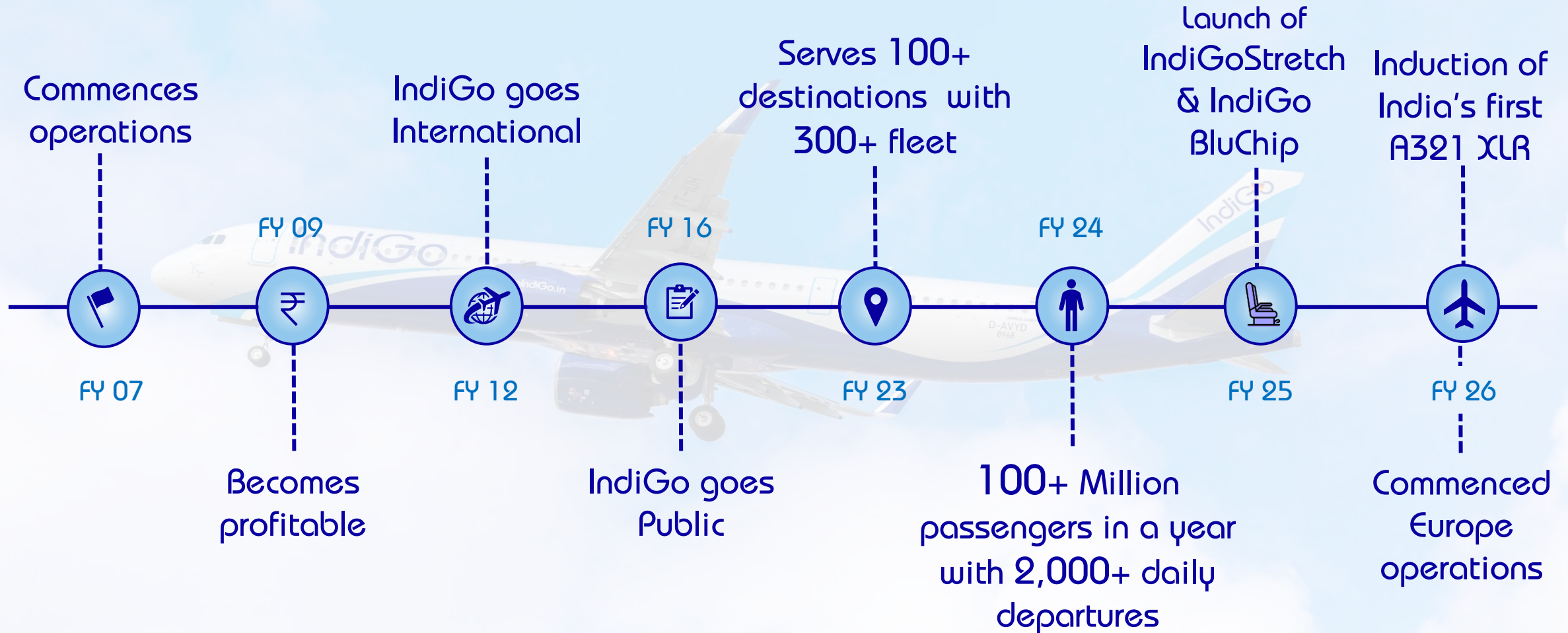
Anil Parashar
Non-Executive Director

A management team focused on execution excellence



Milestones that shaped the journey

From first flight to India's largest airline



What sets IndiGo apart

Structural advantages powering IndiGo's leadership



Amongst the world's largest airlines

Global leadership in just 20 years

**8th largest
airline**

globally by number
of departures

**880+ million
customers**

served since
inception

Largest

orderbook by any
airline in the
world

**10th largest
airline**

by fleet size
globally

Youngest

fleet in the world
amongst
airlines with 100+
aircraft



20 years of milestones — 1 Billion is next

Welcoming more customers, faster, year after year

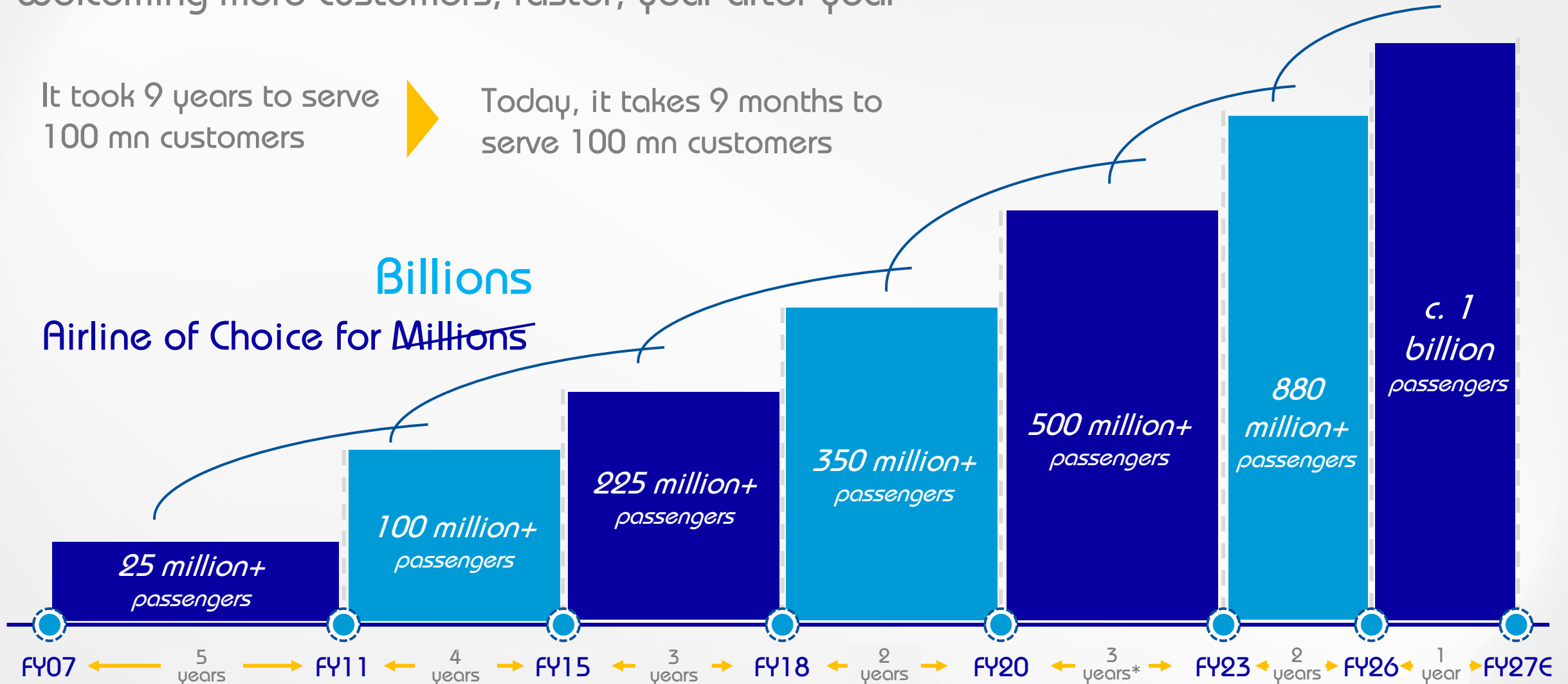
It took 9 years to serve 100 mn customers



Today, it takes 9 months to serve 100 mn customers

Billions

Airline of Choice for Millions



* Includes Covid period

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Giving Wings to the Nation

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IndiGo's Flight Path ... Towards New Heights and New Frontiers

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VISA

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Vision, Strategy and Customer Promise

India by IndiGo

Giving wings to the nation by connecting people and aspirations



Vision

To be India's preferred airline for connectivity in and with India, and by doing so being one of the leading airlines in the world



Strategy



Reassure



Develop



Create



Customer Promise



Affordable fares



Courteous and hassle-free service



On Time Performance



Unparalleled Network

From vision to impact

Delivering tangible outcomes from our strategic priorities

Reassure

Customer Promise

Amongst Top-10 Large Airlines
in **OTP** and **Completion
Rate** globally

Affordable fares with one of
the lowest cost structures globally

Unparalleled network with
650+ direct routes

Develop

Capabilities with Scale

**Largest
orderbook** globally | **XLRs
A350s**

Welcomed **123 million+**
customers in FY26

Under development
In-House MRO, Bengaluru
Corporate Campus, Gurugram

Create

Next Phase of Growth

**22 new international
destinations** in last 3 years

**IndiGo
Stretch** | **IndiGo
BluChip**

**GIFT City
Entity** | **IndiGo
Ventures**

Expanding horizons

Greater Reach through a diverse fleet

Expansion in range with XLRs and Widebodies

40% international capacity by FY30

85-90% world population

A321 XLR
Mid Haul International

A320/321
Domestic & Short-Mid Haul International

ATRs
Route Development within India

55-60% world population

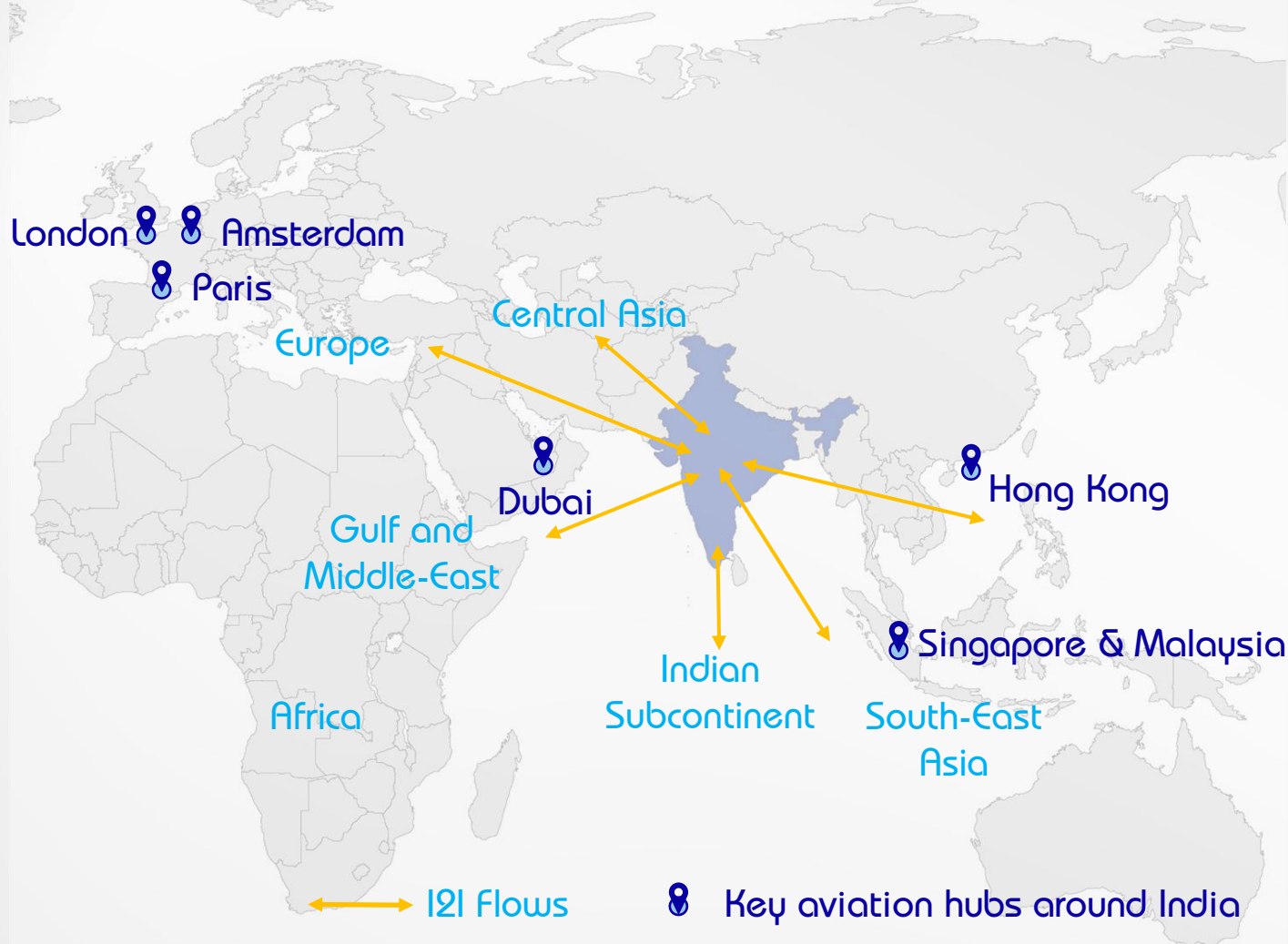
70-75% world population

Widebodies
Long Haul International

The range charts are indicative in nature
Map is indicative in nature and is not drawn to scale

India as the next global transit hub

Harnessing geography, scale, and modernization to capture I-to-I growth



Map is indicative in nature and is not drawn to scale



Natural transit

with India at the crossroad of Europe, Asia and Middle East



Enablers aligning

as airlines' networks grow and infrastructure strengthens

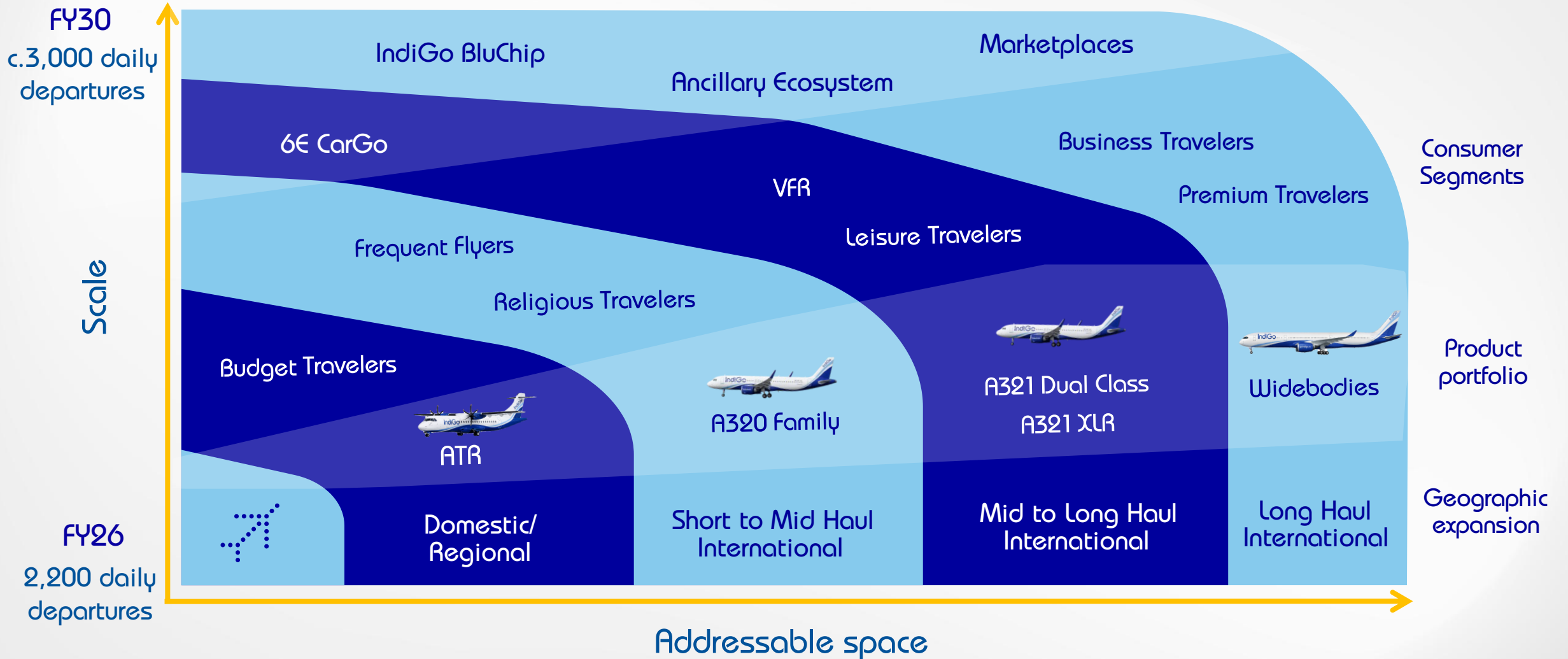


India as a Hub

with investments in digital for seamless transfers

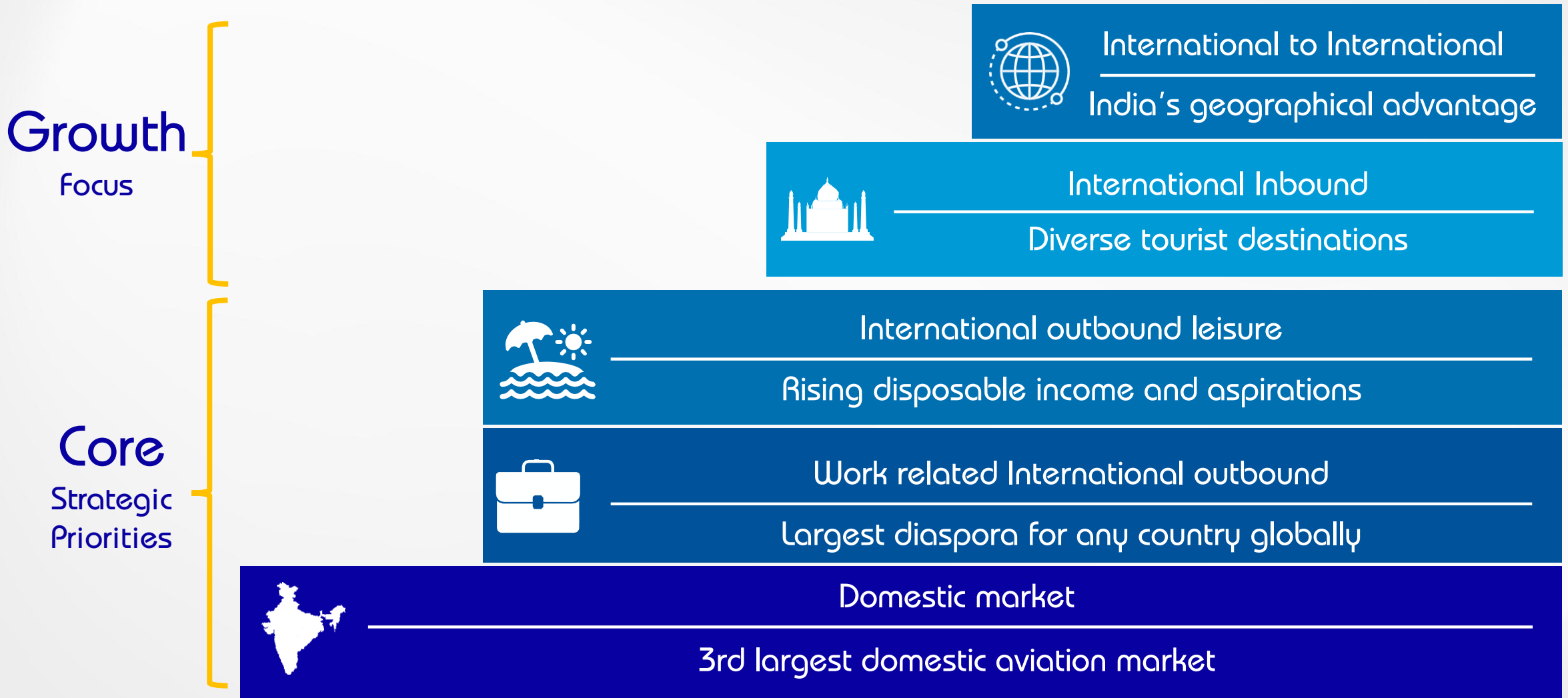
Spreading our wings

Expanding offerings, customers and horizons



Tailored strategy for Core and Growth priorities

Ambition supported by clear strategy



4 foundations of IndiGo's success



Fit-for-Purpose
Product

Service That
Powers Growth



Operational
Scalability

Sustained financial
performance



IndiGo's right product for every customer

Clear product choices for clearly defined customer segments

	Core business			Growth engines	
	Capacity share ¹ 96% → 85-90% FY2026 → FY2030			Capacity share ¹ 4% → 10-15% FY2026 → FY2030	
	Regional routes	Connecting India	Short Haul International	Mid / long Haul International	Long Haul International
	ATR	A320 / A321	A320 / A321	A321 XLR	Widebodies
Cabin type	All Economy	Stretch* Economy	Stretch* Economy	Stretch Economy	Under development# Economy
No. of seats	78	186 / 220 / 232	186 / 220 / 232	195	330+
Food & Beverages	Buy on Board	Curated Meals* Buy on Board	Hot Meals* Buy on Board	Hot Meals	Hot Meals
Inflight experience	Hello 6€	Hello 6€	Hello 6€	BYOD	Inflight Entertainment

1. As % of total capacity

Currently Stretch on damp leased B787s

* On select routes

A321XLR | A perfect fit for IndiGo's DNA

Expanding horizons without changing the core



Key Highlights



12 Business seats
& 183 Cabin seats



Complimentary hot
meals & beverages



Bring Your Own Device
(BYOD) streaming



Strategic direction



Range around 8.5
hours flying time



Athens, Istanbul, Bali,
Seoul and many more



9 A321 XLR deliveries
expected in FY27

Simplicity-led model

Cost and
reliability
focused

Minimal structural
complexity

Predictable
operating model

Operational synergy

Common crew and
ground staff

Common training
ecosystem with
A320 family

Shared
maintenance
backbone

Large opportunity

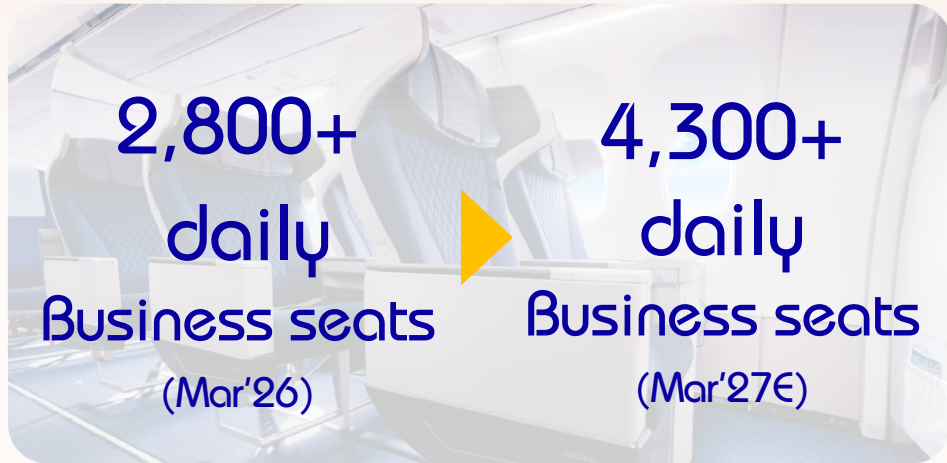
Enables long-thin
international
markets

Supports India's I-2-I
connections

Diversification
with discipline

IndiGoStretch | IndiGo means business

A targeted premium offering for select markets

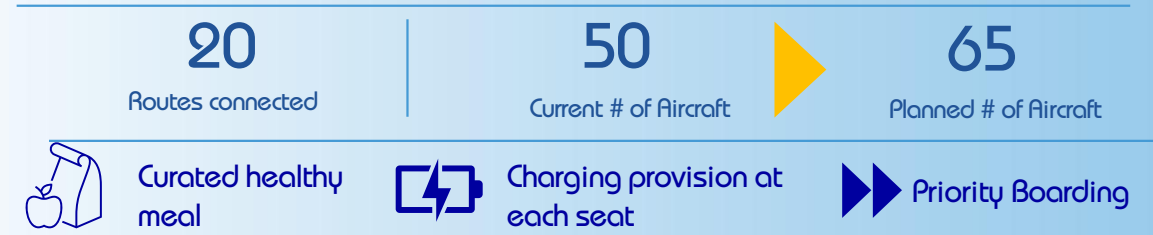


Tailored offering



Affordable Business fares

IndiGoStretch on A321



IndiGoStretch on XLR



Recognized across prestigious industry platforms



TravelPlus Airline
Amenity Awards 2026



Onboard Hospitality
Awards 2026

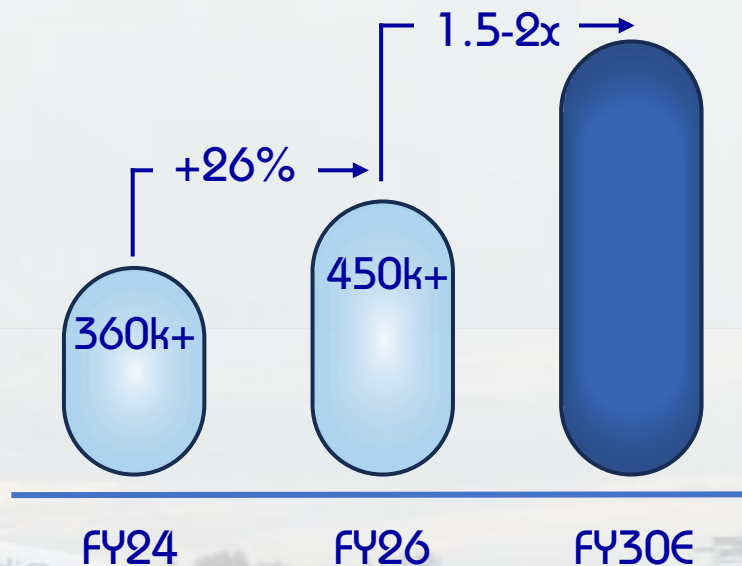


PAX International
Readership Award 2026

IndiGo CarGo – Three complementary platforms

Delivering scalable cargo through global footprint & capacity growth

Cargo tonnage carried by IndiGo



Airline of the Year (Indian)



Highest Domestic Uplift Airline – Cargo (2025)

Source: DGCA

Belly Cargo – Narrow Body fleet

Unparalleled Connectivity

Strong Incremental economics

Efficient transit times

Freighter Cargo

Palletized main-deck throughput

Contracts with Global Players

Point-to-point large volume capability

Wide body fleet

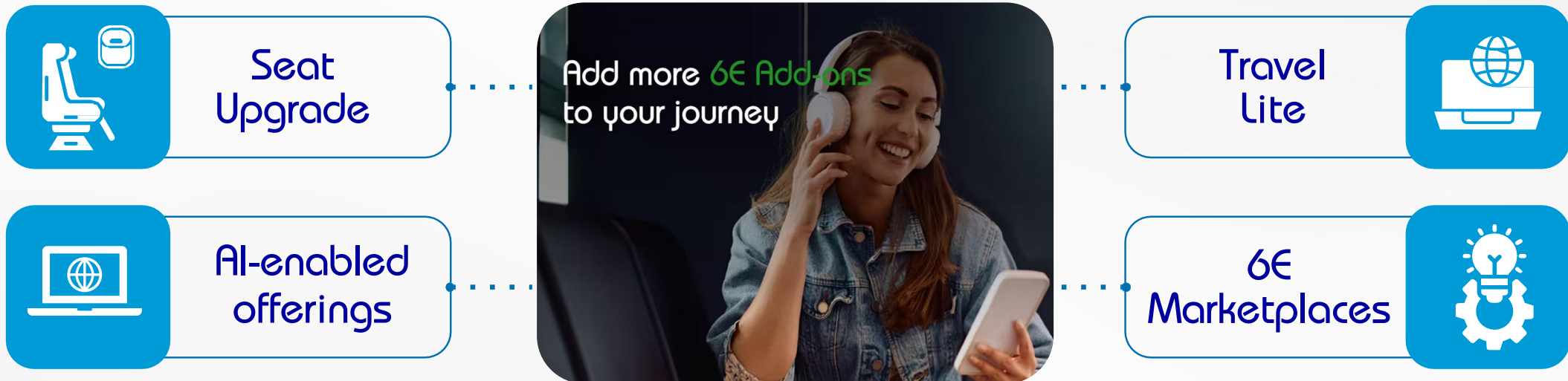
Containerized belly capacity

Global Cargo Corridors' Access

Connectivity for Transshipment

Building a future-ready ancillary ecosystem

Driving sustainable growth through innovative ancillary initiatives



Optimization
of paid seats and excess
baggage

30%
Increase in ancillary
revenue per pax in last 5 years

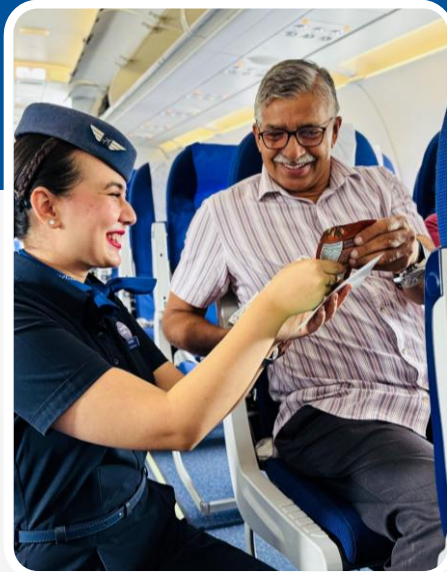
Expanding
offerings and revenue
beyond the ticket

4 foundations of IndiGo's success



Fit-for-Purpose
Product

Service That
Powers Growth

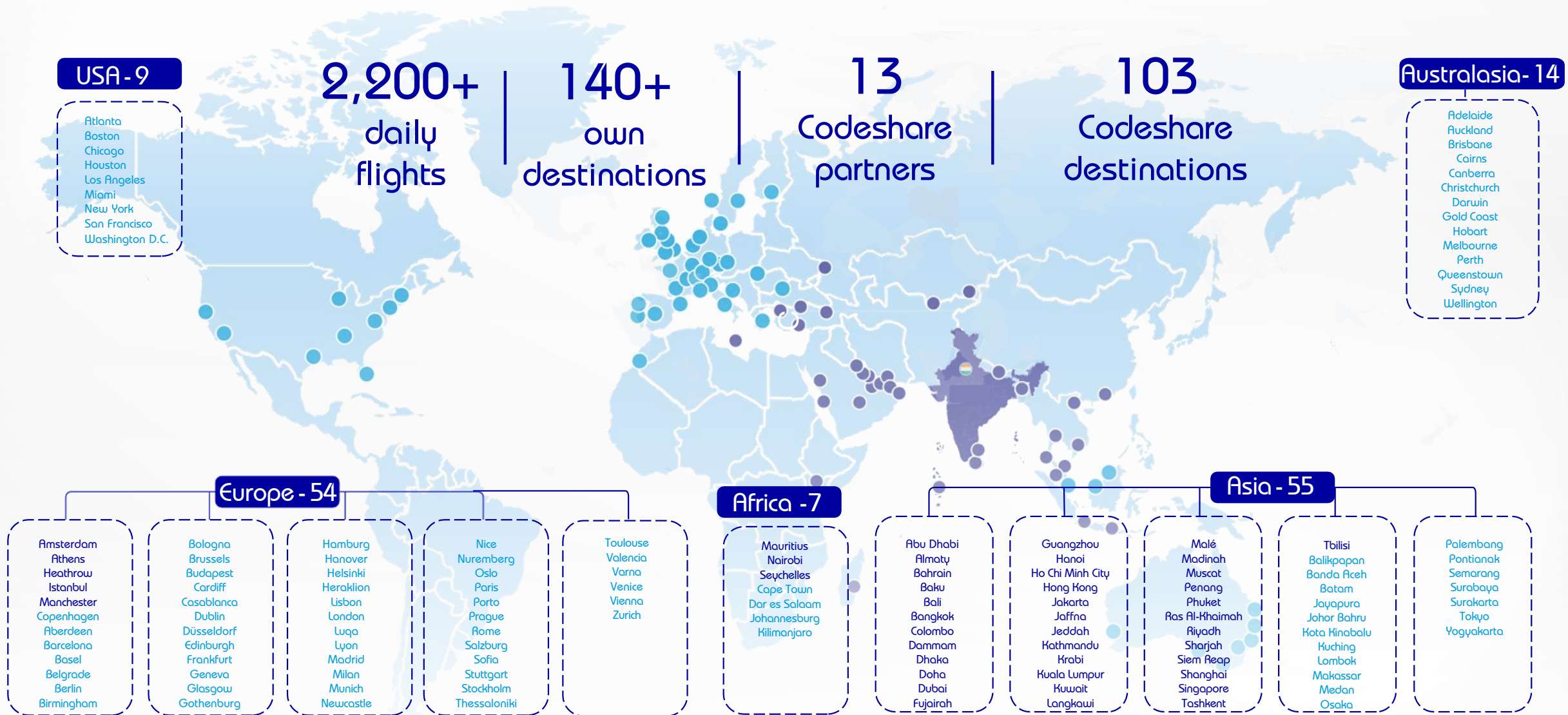


Operational
Scalability

Sustained financial
performance



Connecting the world ...one dot at a time



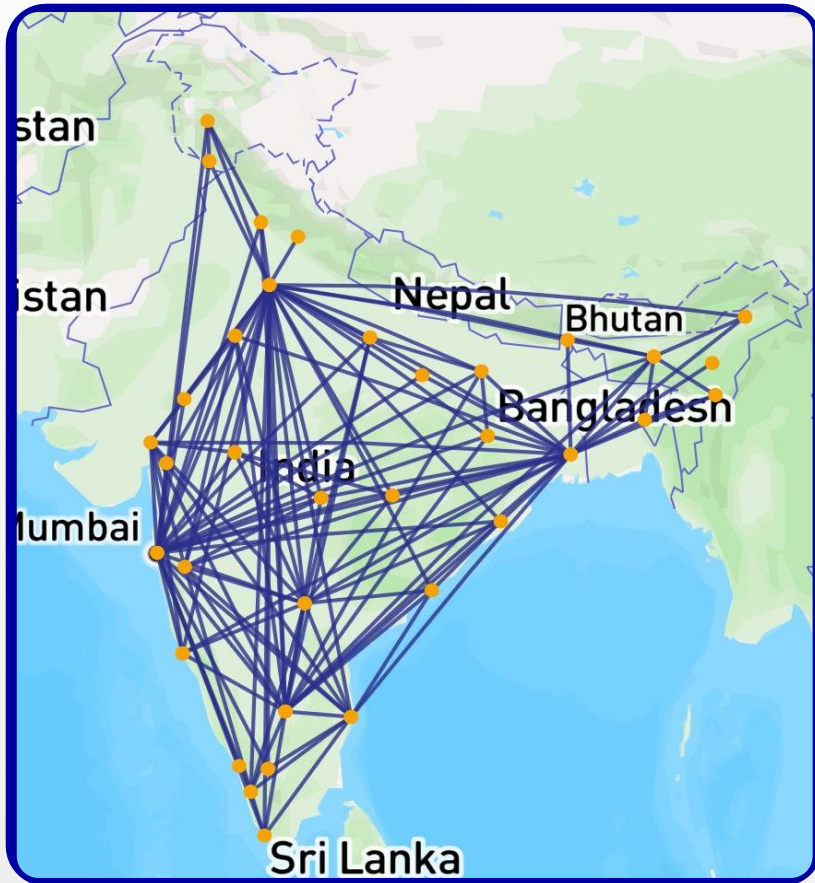
The map above is for illustrative purposes and is not drawn to scale

Own destinations | Codeshare destinations

Connecting the nation | coverage that powers mobility

The Widest Wingspan — Serving India's Length and Breadth

IndiGo's FY16 Domestic Network



35 Destinations | 125+ Routes

1. Metro cities include 6 metro airports and 2 secondary metro airports

c. 3x

the number of average daily domestic flights in FY16

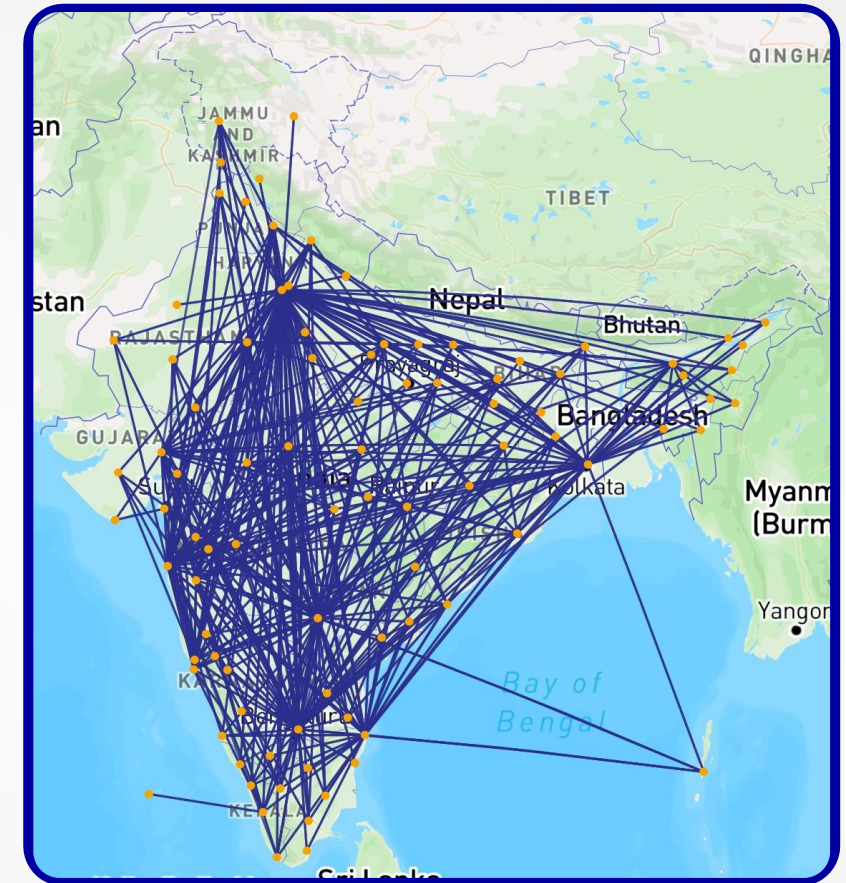
c. 4x

the number of domestic routes in FY16

89

Non-Metro cities directly connected by IndiGo network¹

IndiGo's FY26 Domestic Network



97 Destinations | 500+ Routes

Maps are indicative in nature and is not drawn to scale

India by IndiGo, from metros to heartlands

Bringing India closer, one flight at a time

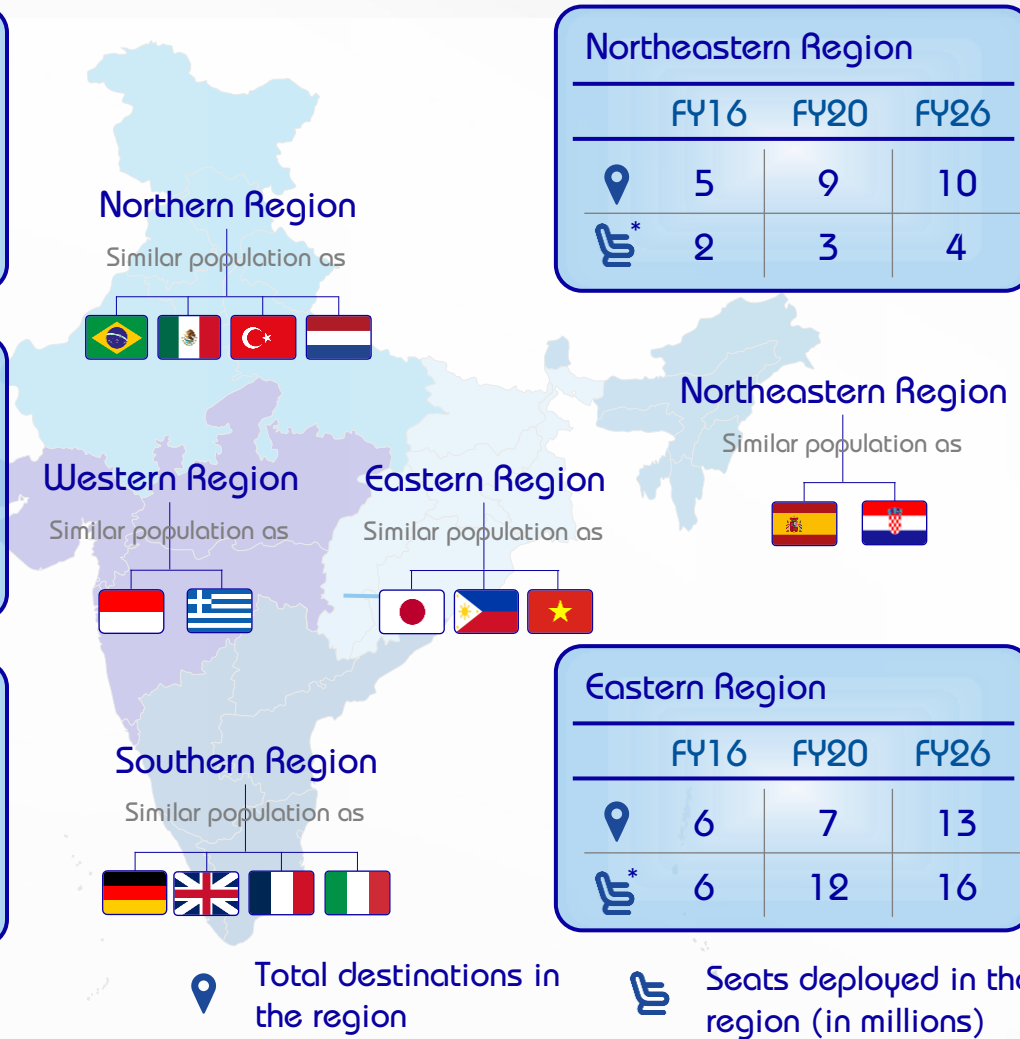
Northern Region			
	FY16	FY20	FY26
📍	9	13	25
✈️*	11	20	32

Northeastern Region			
	FY16	FY20	FY26
📍	5	9	10
✈️*	2	3	4

Western Region			
	FY16	FY20	FY26
📍	7	13	23
✈️*	11	20	35

Eastern Region			
	FY16	FY20	FY26
📍	6	7	13
✈️*	6	12	16

Southern Region			
	FY16	FY20	FY26
📍	8	20	26
✈️*	12	31	47



Pan-India
growth with significant headroom ahead

Multi-Nodal
network strength enabling broader market reach

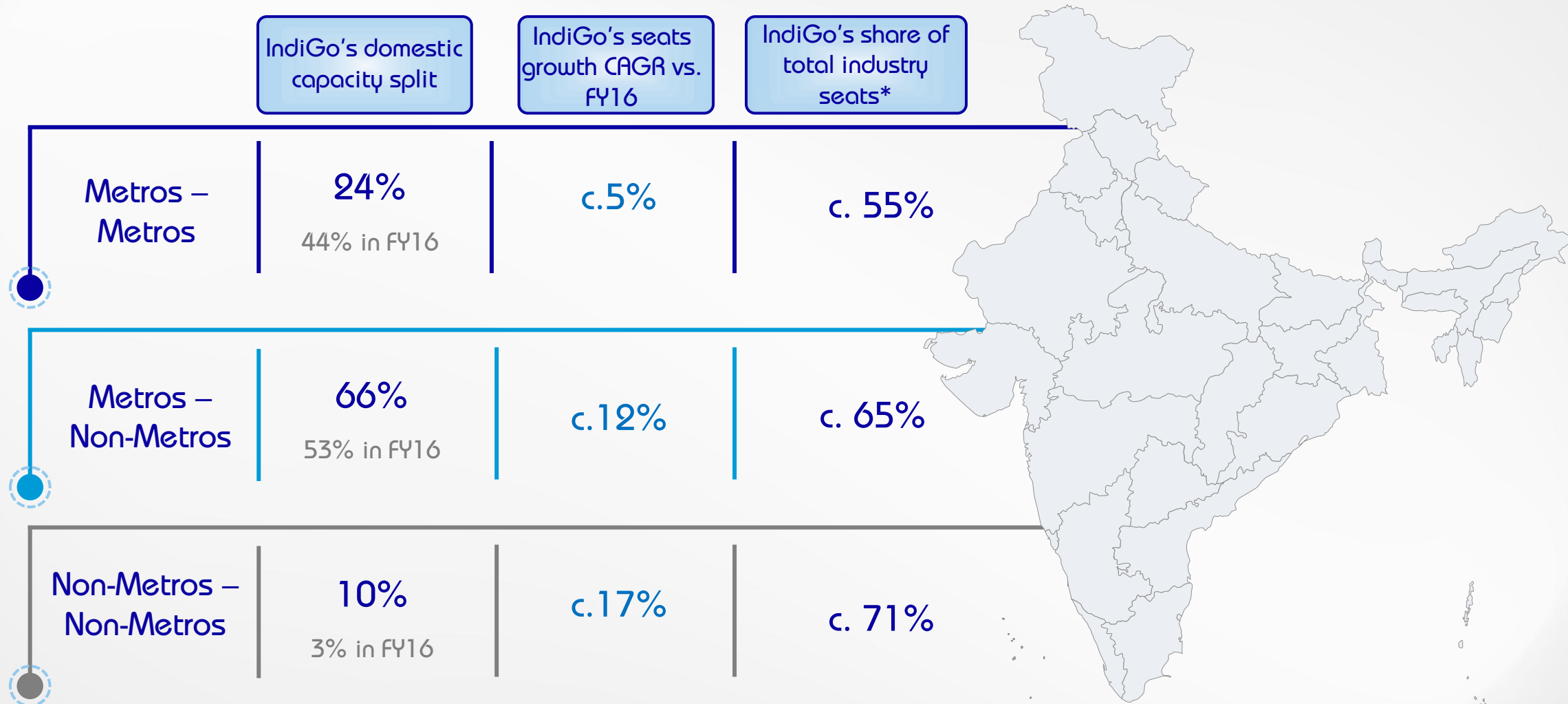
2,100+ convenient indirect (one-stop) domestic routes sold during FY26

* Seats allocation to region basis Origin

Map is indicative in nature and is not drawn to scale

India connected | Our network at scale

Breadth of coverage - Connecting cities big and small



Source: OAG data, *seat share for the period Apr'25 to Mar'26
Metro cities include 6 metro airports and 2 secondary metro airports

Map is indicative in nature and is not drawn to scale

International expansion | designed for scale

Our global flywheel is turning faster

IndiGo's FY16 International Network



c. 9x

the number of destinations in
FY26 vs. FY16

IndiGo's FY26 International Network



c. 10x

the number of average daily
international flights in FY26 vs. FY16




c. 12x




the number of routes in FY26
vs. FY16




Map is indicative in nature and is not drawn to scale


International expansion




Charting new frontiers across the globe

Middle East			
	FY16	FY20	FY26
	2	9	13
	24	75	145
	8	14	20

Southeast Asia			
	FY16	FY20	FY26
	2	7	12
	6	33	71
	2	8	11

Rest of Asia (SAARC + China)			
	FY16	FY20	FY26
	1	7	8
	1	20	43
	1	6	9

Central Asia			
	FY16	FY20	FY26
	-	-	4
	-	-	4
	-	-	2

Africa			
	FY16	FY20	FY26
	-	-	3
	-	-	5
	-	-	2

Europe			
	FY16	FY20	FY26
	-	1	5
	-	2	8
	-	1	2

 Total destinations in the region

 Daily flights to the region

 Indian cities connected to the region



23
Indian cities connected internationally



25 countries
added to international network since FY16

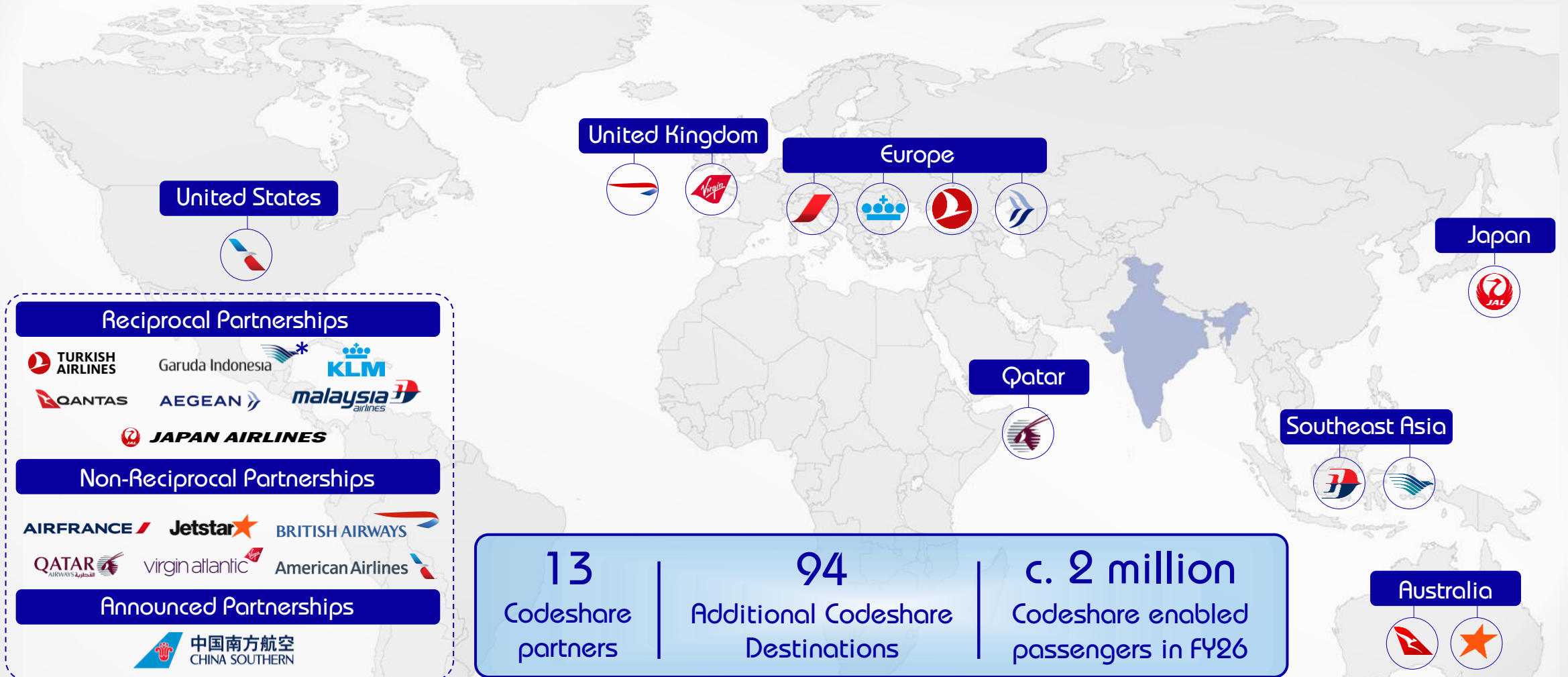


1,200+ convenient indirect (one-stop) routes sold during FY26

Map is indicative in nature and is not drawn to scale

Seamless connectivity through codeshare partnerships

Partnerships with airlines across the world



* Garuda Indonesia is to be reciprocal awaiting regulatory approvals

Map is indicative in nature and is not drawn to scale

ifly | Talent readiness for a growing fleet

Developing talent towards safety, service and upholding 6E values

In-house training capabilities



6

State-of-the-Art Training Facilities

170+
Qualified Trainers

2,000
Employees trained per day

Next phase of growth



Long-Haul readiness
through skill development

Investments
in Digitization and AI Adoption

Recognized at leading platforms



9

Awards at TISS-CLO Summit Awards 2025

7th

consecutive years of Best L&D Team

IndiGo BluChip | Loyalty beyond flying

Expanding the loyalty-led retail ecosystem

Current priority

IndiGo platform

11 million+ BluChip members within 20 months of launch

IndiGo BluChip members are 20% more likely to upgrade seats compared to non-members¹

Future growth priority

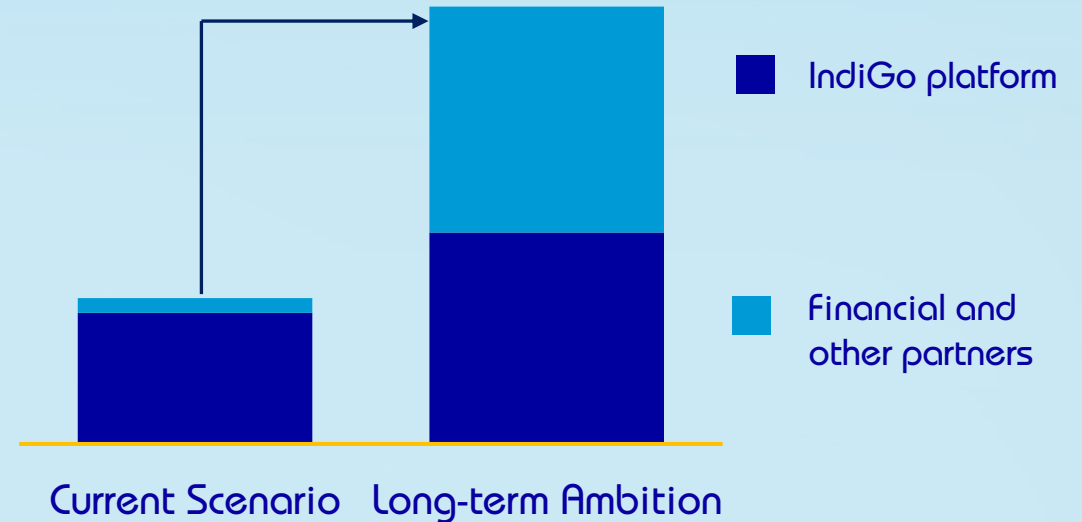
Financial partners

IndiGo BluChips as currency through 4 leading financial partners

Other partners

Unlocking incremental revenue via 14 lifestyle and commerce partners

Channel-wise IndiGo BluChips issued



Financial partners	Travel-related	Retail & Lifestyle

1. As of FY26

India's most trusted airline

Scalable service engine — AI-Powered support with service from the heart culture



1.9 million+
customers
with reduced mobility assisted



Lowest
complaint rate amongst
Indian airlines¹



17 million+ interactions
through 6ESkai AI Chatbot with
c. 92% containment rate



Brand Finance®

Ranked 9th
amongst world's Strongest Airline
Brands Globally 2026



Ranked 3rd
amongst world's best LCCs at Skytrax
World Airline Awards 2025

1. As per DGCA for CY2025 (excluding December disruption period)

4 foundations of IndiGo's success



Fit-for-Purpose
Product

Service That
Powers Growth



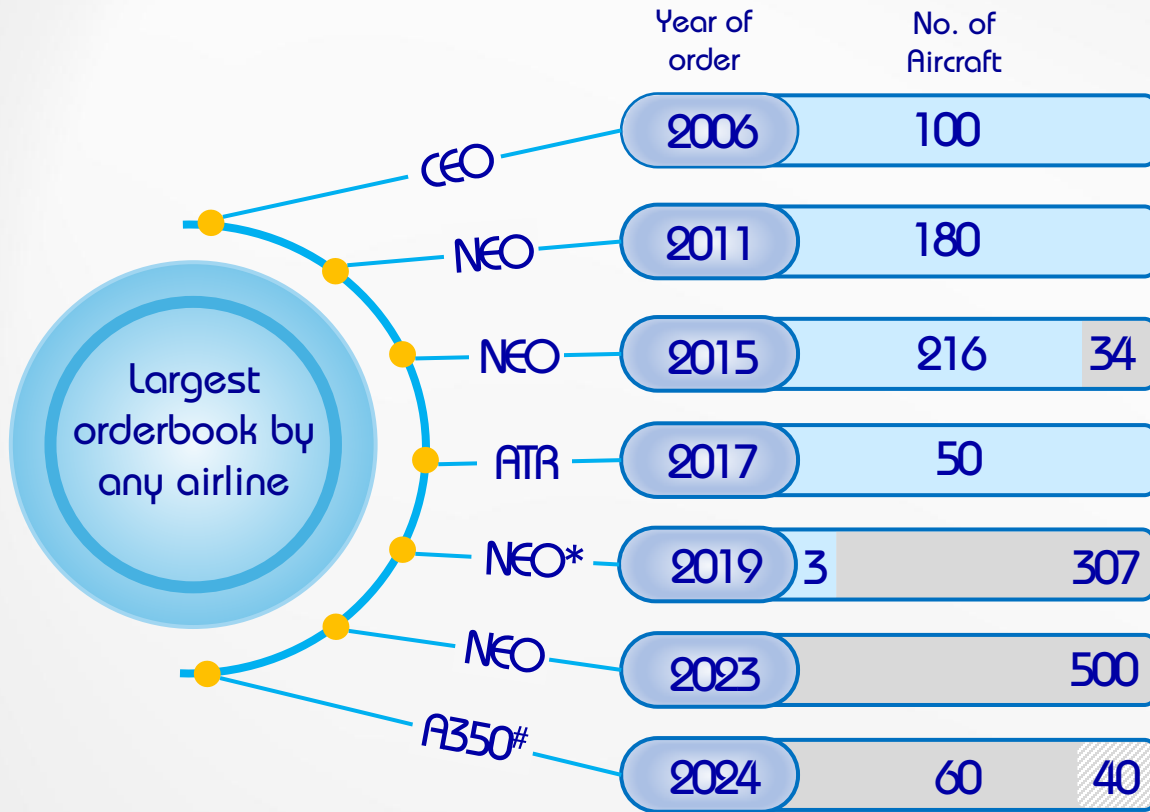
Operational
Scalability

Sustained financial
performance



Sustainable growth supported by strong aircraft order book

Well-timed orders ensure navigation through industry cycles



441
aircraft as at
31st March 2026

901
aircraft
yet to be
delivered

Fleet as at
Mar'26

of seats
 # of AC

IndiGo operated

A320 CEO	180	26
A320 NEO	180/186	177
A321 NEO	222/232	121
A321 NEO (Stretch)	220	47
A321 XLR	195	1
ATR	78	46
A321 Freighter	20+ ton	3

Damp leases

A320 CEO	180	5
A321 NEO	236	4
B737	189	5
B787	338	6

Largest recipient

of aircraft deliveries from Airbus for 2 years globally

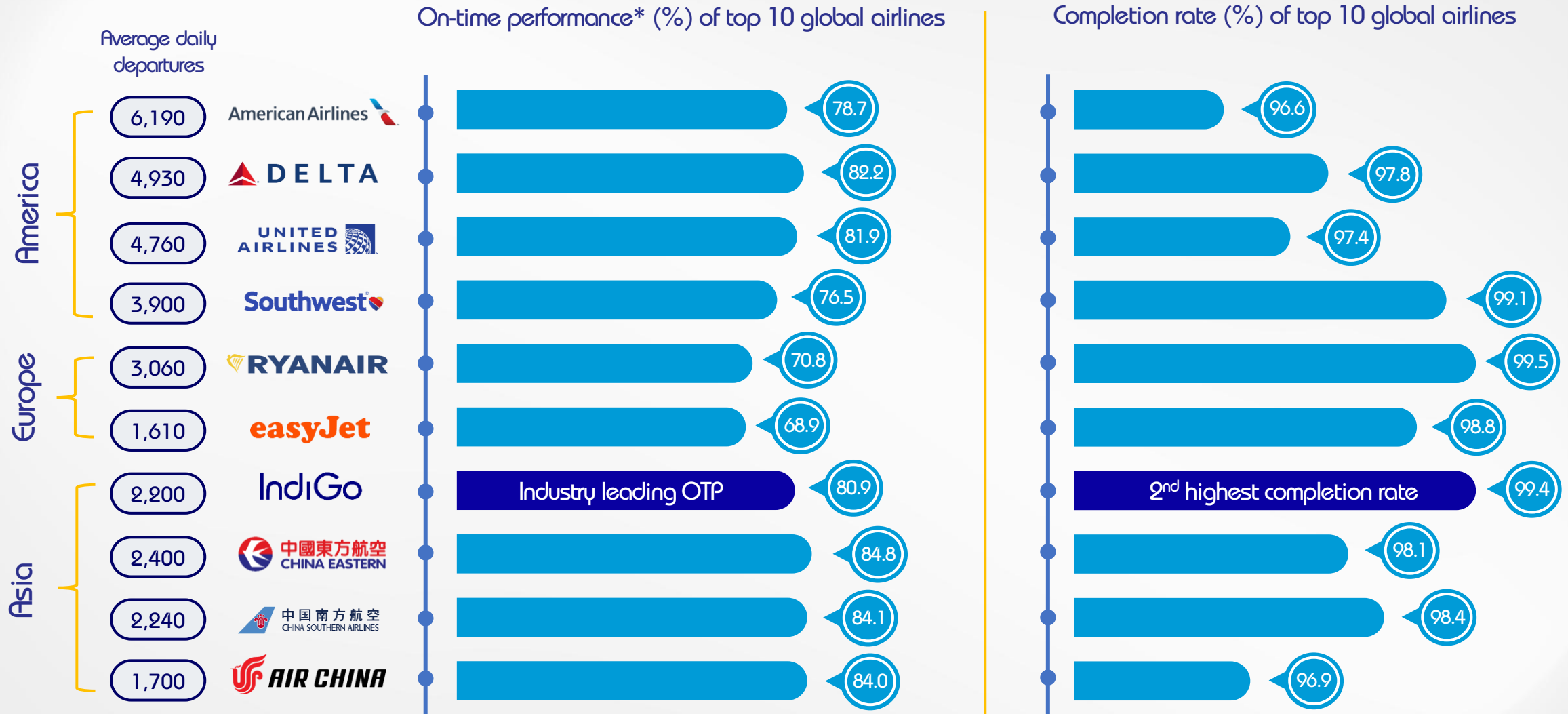
500+ aircraft

deliveries from Airbus since inception

* Placed additional order of 10 aircraft in 2024
Increased to 60 from 30 in 2025

Aircraft delivered Aircraft yet to be delivered Purchase rights

Globally acclaimed for leading operational efficiency

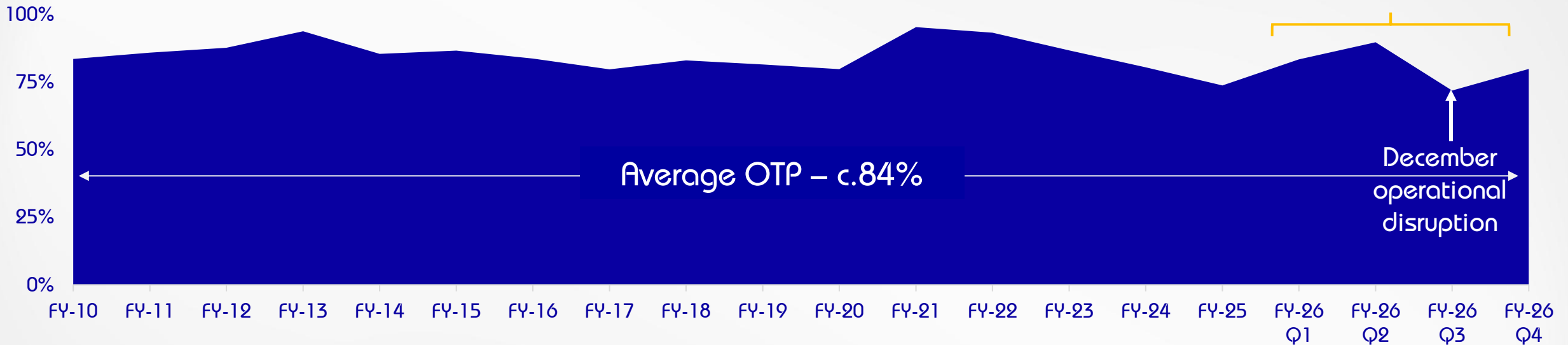


Source: Cirium data for CY 2025
 * OTP data for D15

Reliability built into the DNA

Consistent operational excellence

Amongst top-10 airlines globally in terms of OTP despite the Dec'25 disruption



OTP Leadership



Industry-leading

OTP since inception

Ranked #1

in 10 out of 12 months in FY26
for domestic market

Proven resilience

Handled December disruption with discipline

Quick response, disciplined execution



Quick Execution

3 days

to normalize operations

3.4 lakh

daily customers served
in December*



Logistic Management

10k+

Cabs/buses booked

9.5k+

Hotel rooms booked



Customer Support

₹5 bn

Compensation &
GoC Vouchers

₹10bn+

Refunded amount*

* Post the operational disruptions

Complex environment, long-term mitigations

Navigating structural complexity with disciplined operational controls

Intrinsic Operating Complexity

Safety Critical
Operations



Highly Interconnected
Network



24x7
Live Operations



Aviation Ecosystem
Constraints



Systemic Execution Discipline

Strengthening
Risk-Aligned policies
for Decisive Action

Enhancing capability,
ownership, and
cross-team alignment

Optimizing the network for smoother, more
reliable operations

Reduced Red-Eye
Flights

Upgrading digital
tools & adoption of
new tools

Improving internal processes for stable
rostering and defined buffers

IndiGo's value-driven partnerships

Supporting scale, efficiency and risk management



OEMs



900+ aircraft

to be delivered over the next decade



Operational Maintenance Support



99.9%

Technical Dispatch Reliability in FY26



Redelivery Support



35+ aircraft

redelivered in FY2026



Insurance



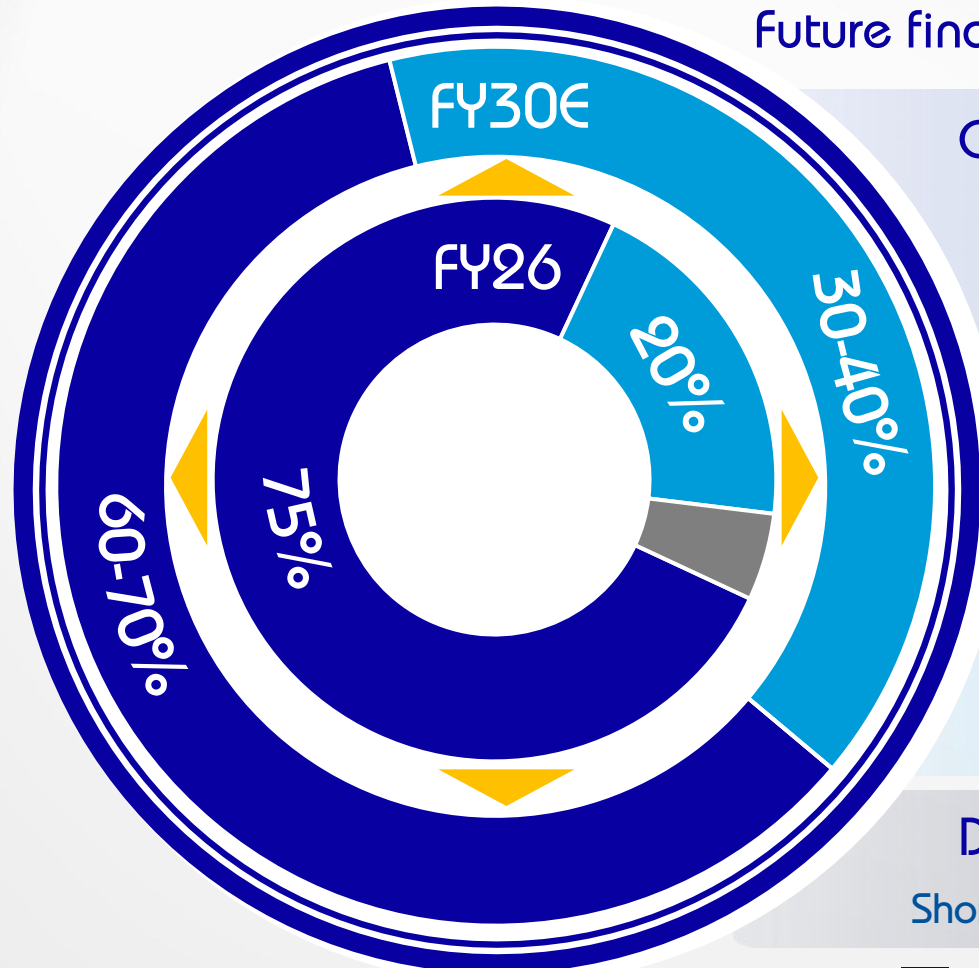
Efficient

insurance cost trajectory

Balanced fleet financing for long-term scale

Ownership model to form 30-40% of total fleet by FY30

Future financing equally split – operating leases and other sources



Operating Lease Model (75% of the fleet)

Traditional leasing model



Ownership model (Owned – 8%, Finance lease – 12%)

Long-term cost-efficient model



Damp leases (5% of the fleet)

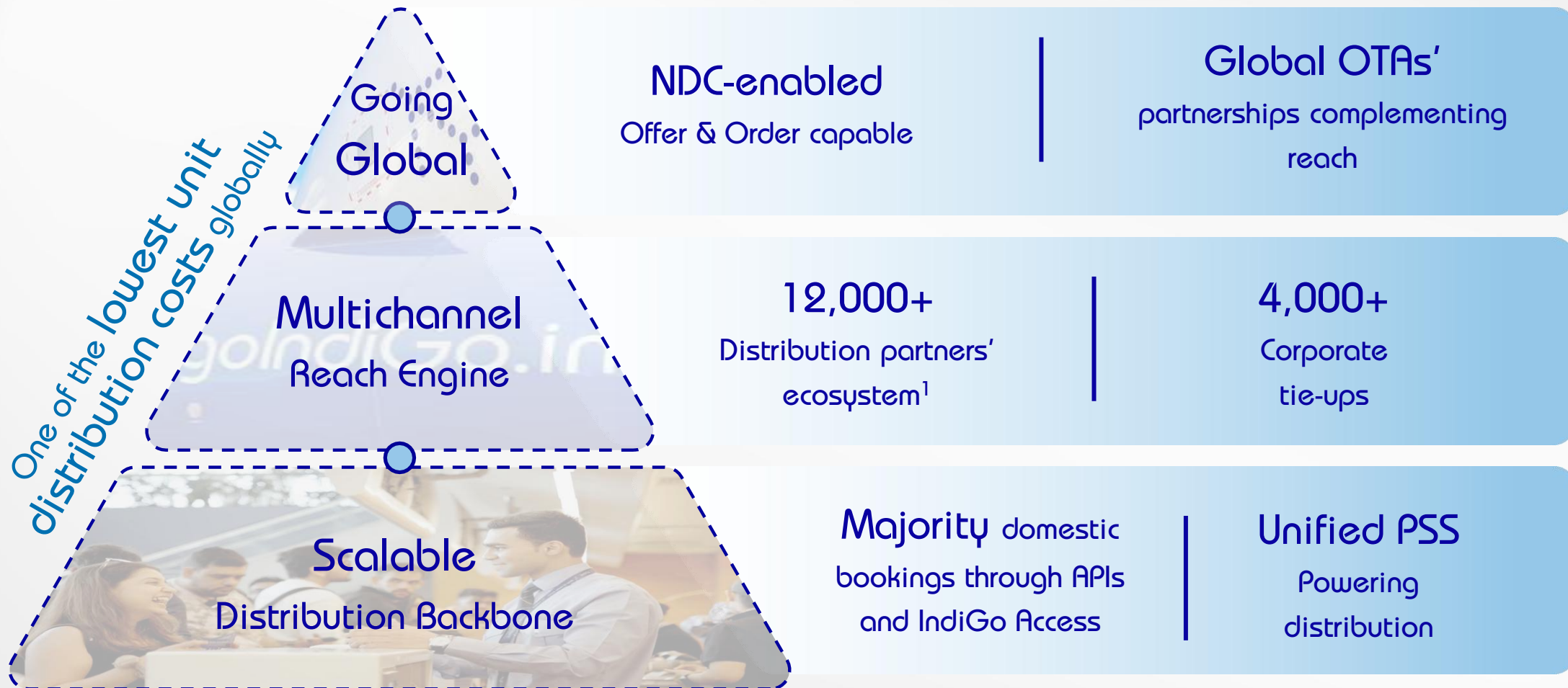
Short-term measure for expansion

Fleet composition as at Financial Year end



Distribution platform built to scale

Enabling global scale through a unified distribution platform



1. As at end of March 2026

Sustainable pilot supply enabling growth ambitions

Core Pipeline, Enabled by FTOs and Training Partnerships



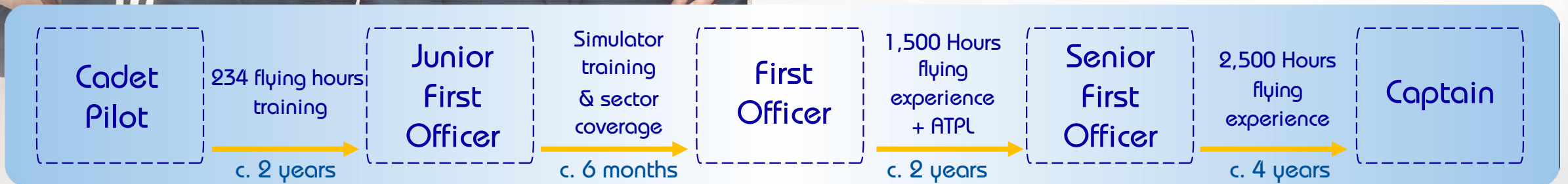
Tie up with **10 Global FTOs** and exploring more



Pipeline supported by **Command Upgrades and Lateral Hiring**



25 Simulator tie ups
75k+ Annual training hours



Engineering excellence powering every flight

Delivering safety, industry-leading reliability and cost efficiency at scale

Delivering **Reliability at scale**

500+
Engine changes
in last 1 year

99.9%
TDR in
FY26

Building **Scalable Engineering Infrastructure** for a growing fleet

14-bay
In-House MRO for
NBs and WBs

c. 50%
C-checks done in-
house

Developing a **High-Skill Engineering Workforce**

Cadet AME
Program launched
with SAME

c.15%
Increase in training
capacity vs. FY25

Digitally enabled operations at scale

Enabling next-phase growth through digital capabilities



Prioritizing investments in building digital capabilities

Customer Experience

Seamless omnichannel experiences driving engagement



6€ Fare Hold



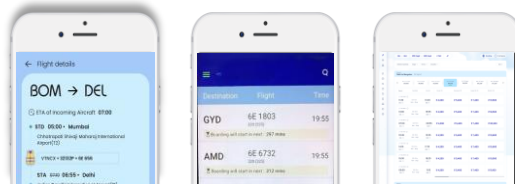
6€ Hotels



6€ Cabs

Operational Modernization

Scalable, secure architectures supporting future growth



6€Cruuz

SkyGo

IndiGo Access

Intelligent Automation

AI as a layer across operational & customer-facing systems



PRISM AI

Ecosystem Development

Getting ready for global connectivity



NDC Development



IndiGo BluChip Ecosystem

4 foundations of IndiGo's success



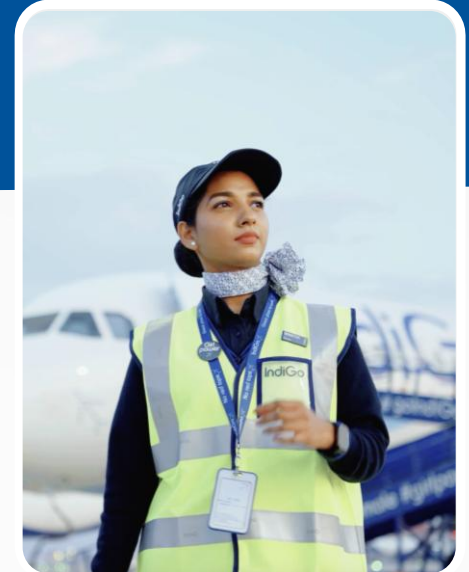
Fit-for-Purpose
Product

Service That
Powers Growth

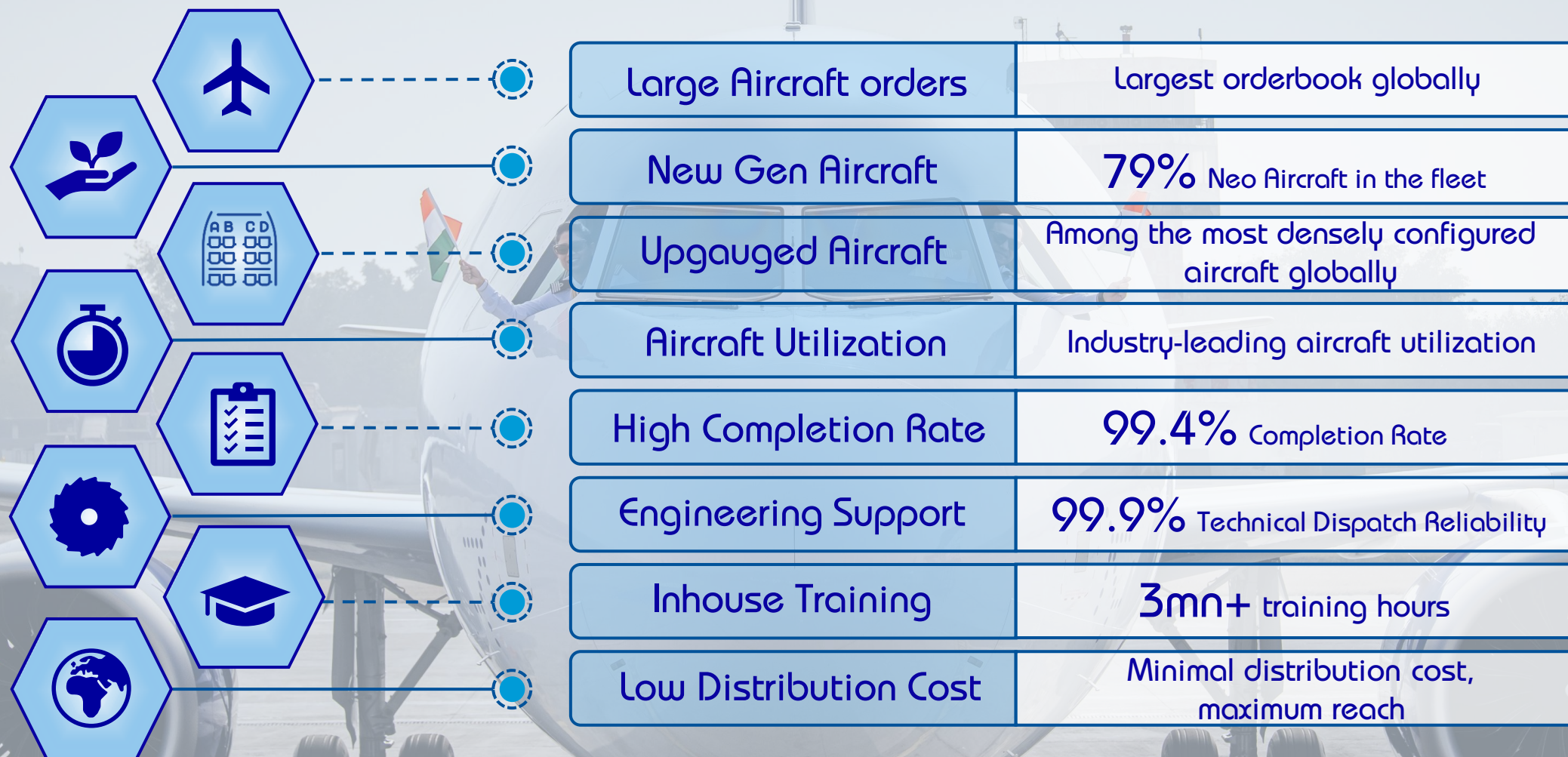


Operational
Scalability

Sustained financial
performance



Structural cost leadership across the lifecycle

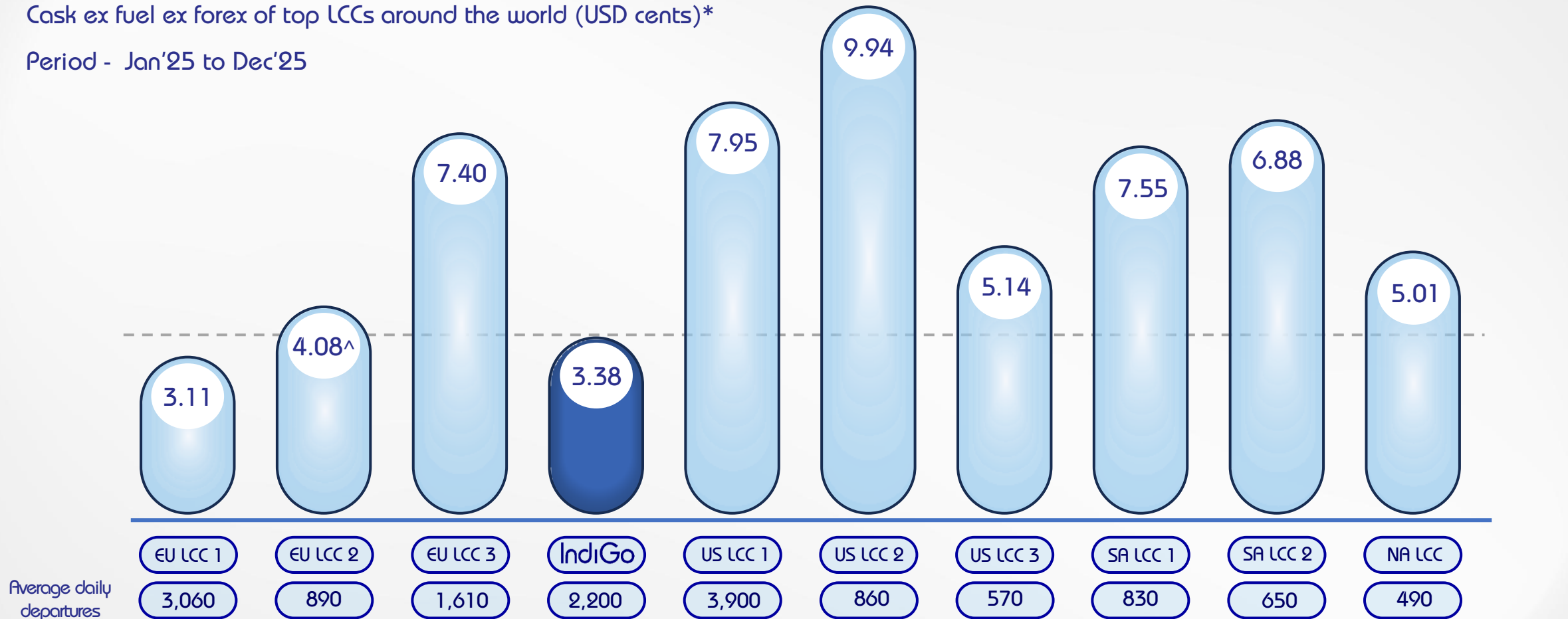


One of the lowest cost structures worldwide

Redefining cost leadership in Global Aviation

Cask ex fuel ex forex of top LCCs around the world (USD cents)*

Period - Jan'25 to Dec'25



Average Exchange rate used for the period Jan'25 to Dec'25

Source: Company's financials, OAG

Stage length adjusted to IndiGo's stage length

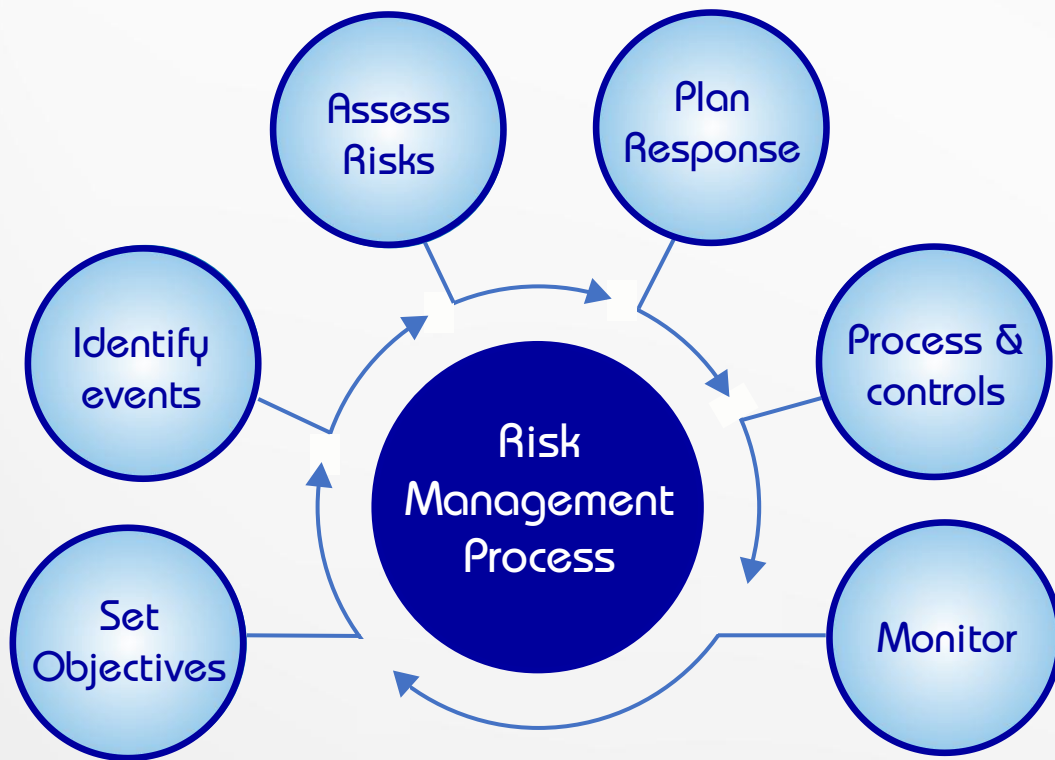
[^] EU LCC2's rank improves to number 2 without the stage length adjustment

EU – Europe US – United States of America SA – South America NA – North America

CASK ex fuel ex forex * $\sqrt{\text{Stage length} / \text{IndiGo stage length}}$

Protecting value through risk management discipline

Strengthening controls across operational and financial risks



Key Risks

Mitigation measures

Macro-Economic & Geopolitical volatility

Fungible fleet, Diversified Network, Agile route planning

Regulatory & Policy changes

Timely compliance, Industry representation and global experts

Foreign exchange volatility

Hedging, Internationalization, Foreign currency deposits

Fuel volatility

Fuel efficient fleet, fuel saving initiatives, fuel charge

Supply chain disruptions

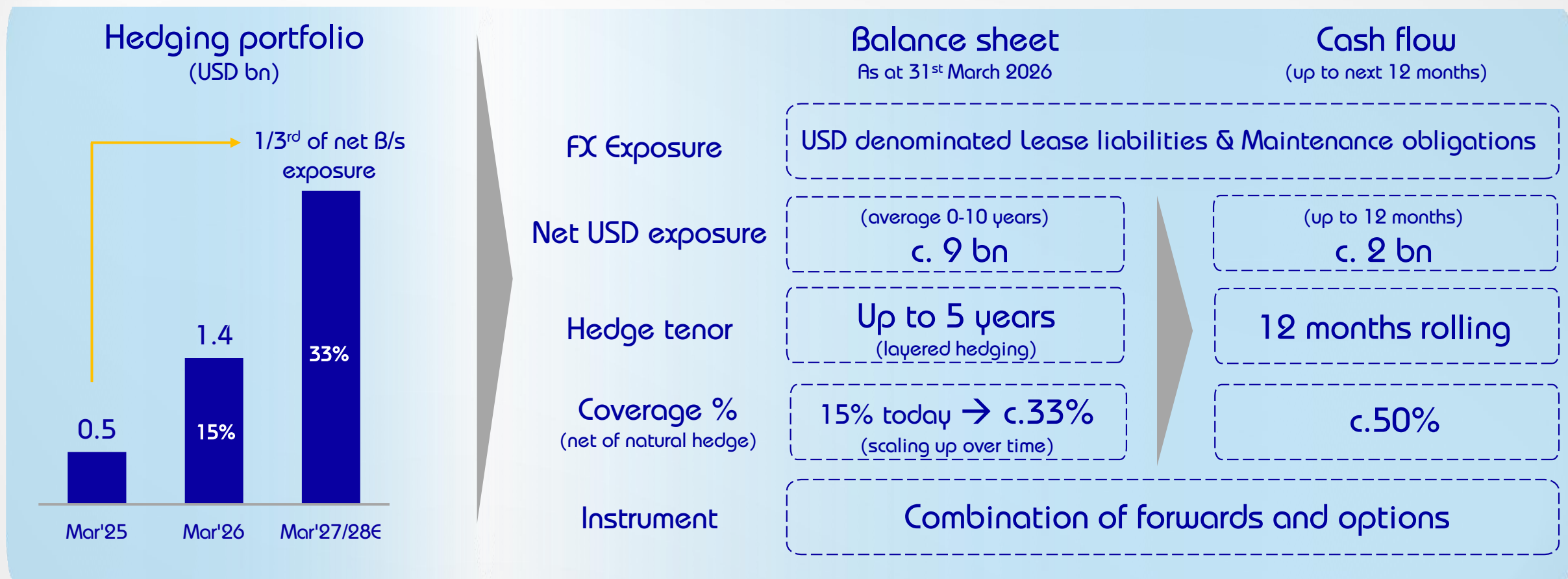
Long term supplier relationship, Secondary market and extensions

Inflationary environment

Cost optimization, Digitalization and Innovations

Structured Risk Management Supporting Growth

Managing forex exposure with prudence



Layered hedging program aimed at protection while optimizing cost

Sustained financial performance

Financial year

		2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	CAGR INR
		Consistent Financial Performance				Pandemic and external shock-impacted period			Recovery period post pandemic		External disruptions		
Revenue	INR bn	167	194	240	298	373	157	267	559	712	841	895	18%
	USD bn	2.6	2.9	3.7	4.4	5.3	2.1	3.6	7.1	8.6	10.0	10.2	
EBITDAR	INR bn	57	54	67	52	51	6	11	73	175	213	151	10%
	USD bn	0.9	0.8	1.0	0.8	0.7	0.1	0.2	0.9	2.1	2.5	1.7	
		35%	29%	29%	18%	14%	4%	4%	13%	25%	26%	18%	
EBITDAR (ex-fx)	INR bn	58	54	67	57	66	1	21	103	183	229	232	15%
	USD bn	0.9	0.8	1.0	0.8	0.9	0.01	0.3	1.3	2.2	2.7	2.6	
		36%	29%	29%	20%	19%	1%	8%	19%	27%	28%	27%	
PAT	INR bn	20	17	22	2	(2)	(58)	(62)	(3)	82	73	(24)	
	USD bn	0.3	0.2	0.3	0.02	(0.03)	(0.8)	(0.8)	(0.04)	1.0	0.9	(0.3)	
		12%	9%	10%	1%	(1%)	(40%)	(24%)	(1%)	12%	9%	(3%)	
PAT (ex-fx ex exceptional)	INR bn	21	16	23	6	13	(63)	(52)	27	89	89	75	14%
	USD bn	0.3	0.2	0.4	0.1	0.2	(0.9)	(0.7)	0.3	1.1	1.1	0.9	
		13%	8%	10%	2%	4%	(43%)	(20%)	5%	13%	11%	9%	
Profitable (ex-fx)		✓	✓	✓	✓	✓	✗	✗	✓	✓	✓	✓	

Average exchange rate for the corresponding year used for conversion to USD

Fx includes MTM and hedging gain/loss

Financial highlights: FY26 at a glance



Total Income (in INR)
895 billion +6.4% YoY



Pax welcomed
123 milion +4.0% YoY



Loss for the period (in INR)
24 billion



Profit ex fx & exceptional (in INR)
75 billion



Capacity (in ASK)
172 billion +9.5% YoY



Fleet
441

Fleet age
4.9 years



Cargo carried
4.5 lakh+ tons



Employees **C.68,000**
IndiGo c.42,000
Agile c.26,000

Balancing strength and growth

Secure foundation while powering expansion

Healthy free
cash balance of
INR 362 bn
(USD 3.8 bn)



Rated as Investment
grade by

International

MOODY'S

Domestic



CRISIL

An S&P Global Company



Safety net
for risk from
external factors



Investment in fleet,
human capital,
infrastructure



Tangible rewards
to shareholders

Analyst Day 2026



IndiGo
इंडिगो

Giving Wings to the Nation

AA000000
VISAS

000000AA
VISAS

Sustainable Growth

Company Name

IndiGo

Event Name

Analyst Day 2026

Date

08 June 2026, 10:00 AM

Place

iFly Gurugram

VISA

08 Jun 2026

Turning commitments into outcomes

Laying out the plan, showing the progress.

What we promised...

FY06



Access to affordable air travel
Reliability at scale

FY15



Strengthen domestic network
Maintain consistent profitability

FY23



Double in size & scale by FY2030
Unlocking International Growth

FY26



New frontiers through A350s
Investment in Aviation Infrastructure

...Execution so far

880 mn+
passengers served
till date

OTP Leadership
since inception

350
additional domestic
routes since 2015

Profitable
through industry cycles

500
A320 Family
ordered in 2023

c. 40%
International capacity
share by 2030

Doubled
A350 order from 30
to 60

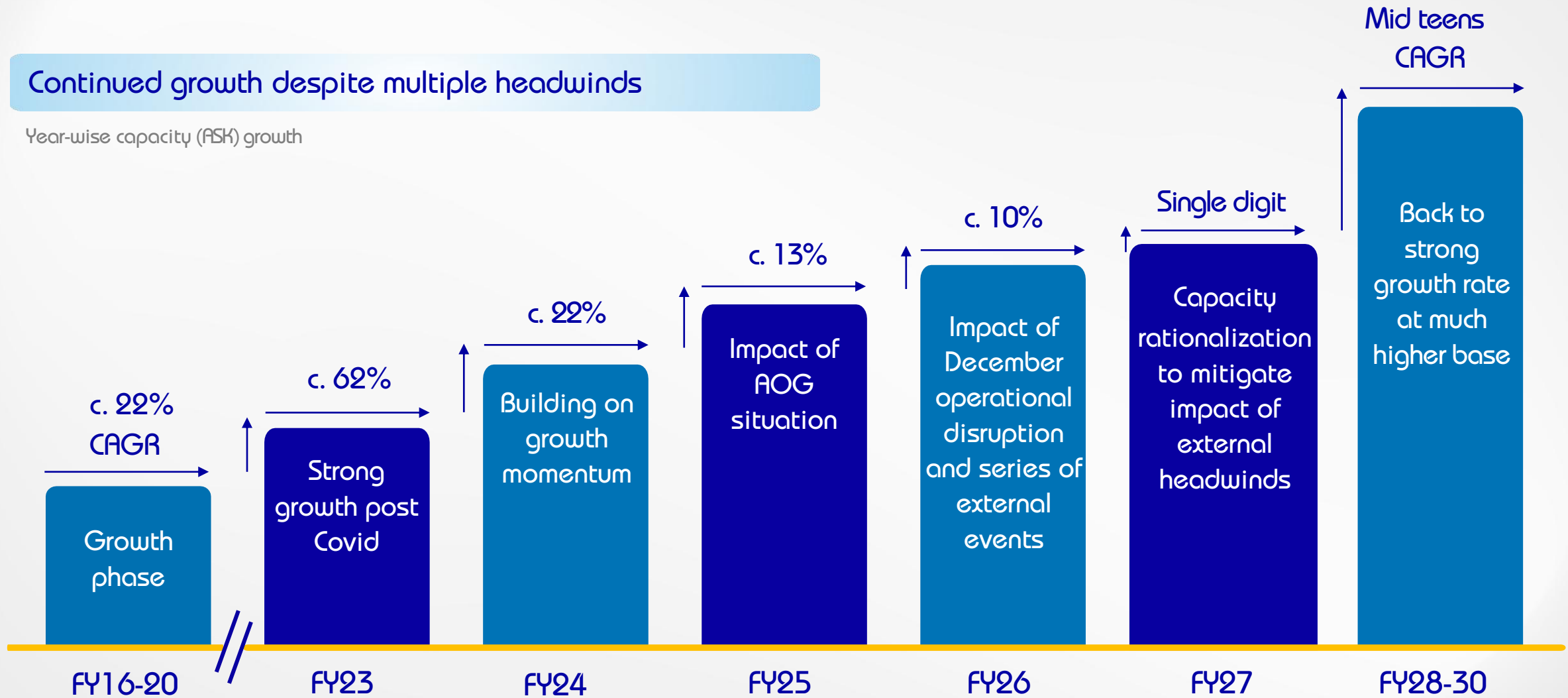
In-House MRO for
narrowbodies and
widebodies

Consistency in growth

High growth rate, even against the wind

Continued growth despite multiple headwinds

Year-wise capacity (ASK) growth



Future ready: IndiGo at FY2030

Bigger scale, stronger impact

Global
scale

Disciplined
Growth



On path to becoming
a key global aviation
player

c.300 bn
capacity

c.200 million
passengers

c.550+
aircraft

c.3,000
Average daily
departures

Analyst Day 2026



IndiGo
इंडिगो

Giving Wings to the Nation

AA000000
VISAS

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VISAS

ESG & Sustainability

Company Name

IndiGo

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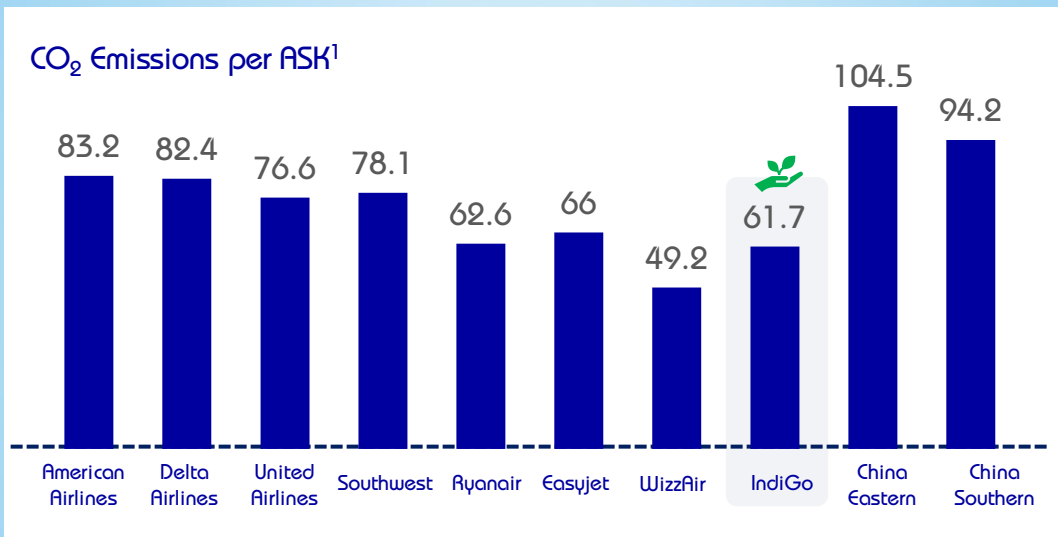
VISA

08 Jun 2026

ESG | scale with efficiency

Fleet-driven efficiency delivering one of the lowest CO₂ emissions

Driving global excellence in Sustainability



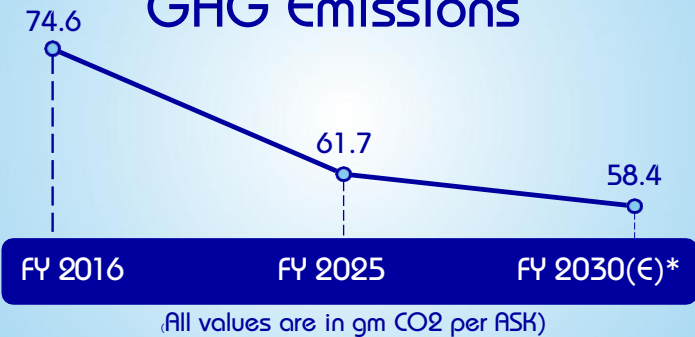
Optimized flying SOPs

Route optimization through technology adoption

Fleet compliant with ICAO noise Standards

Electrification of ground operations

Consistent downward trend in GHG Emissions



Fleet Mix

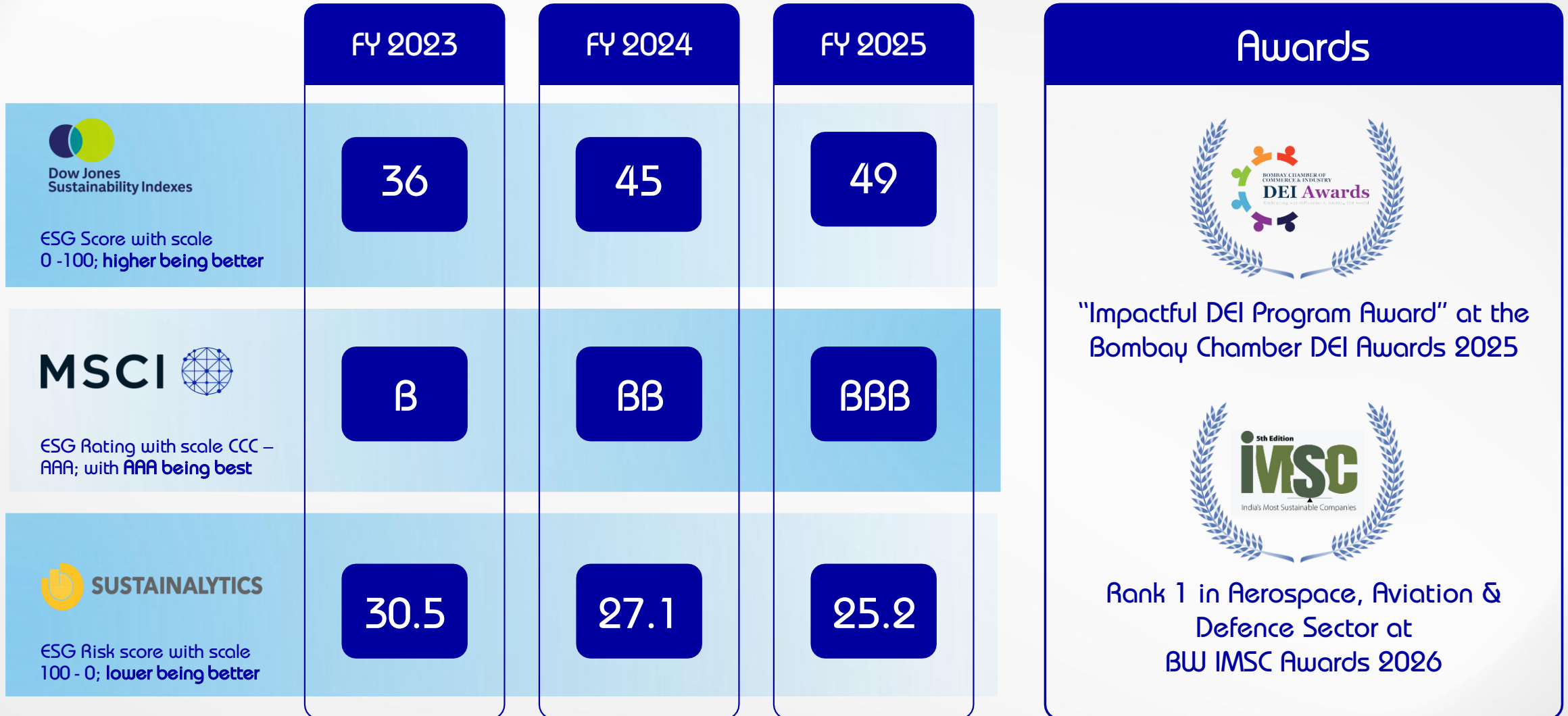
	Old generation	New generation
FY 2016	85%	15%
FY 2025	22%	78%
FY 2030(€)	-	95%+

Source: Annual Reports, Website, and Sustainability Reports of respective Airlines
1. Includes scope 1 & scope 2 only

* Actual outcomes will depend on several factors, including fleet composition, operational adjustments, and other unforeseen variables that may influence emissions intensity

Consistent ESG excellence, recognized externally

Independent validation from reputed global bodies



Social | CSR

We reach out not just with our planes, but also with our hearts

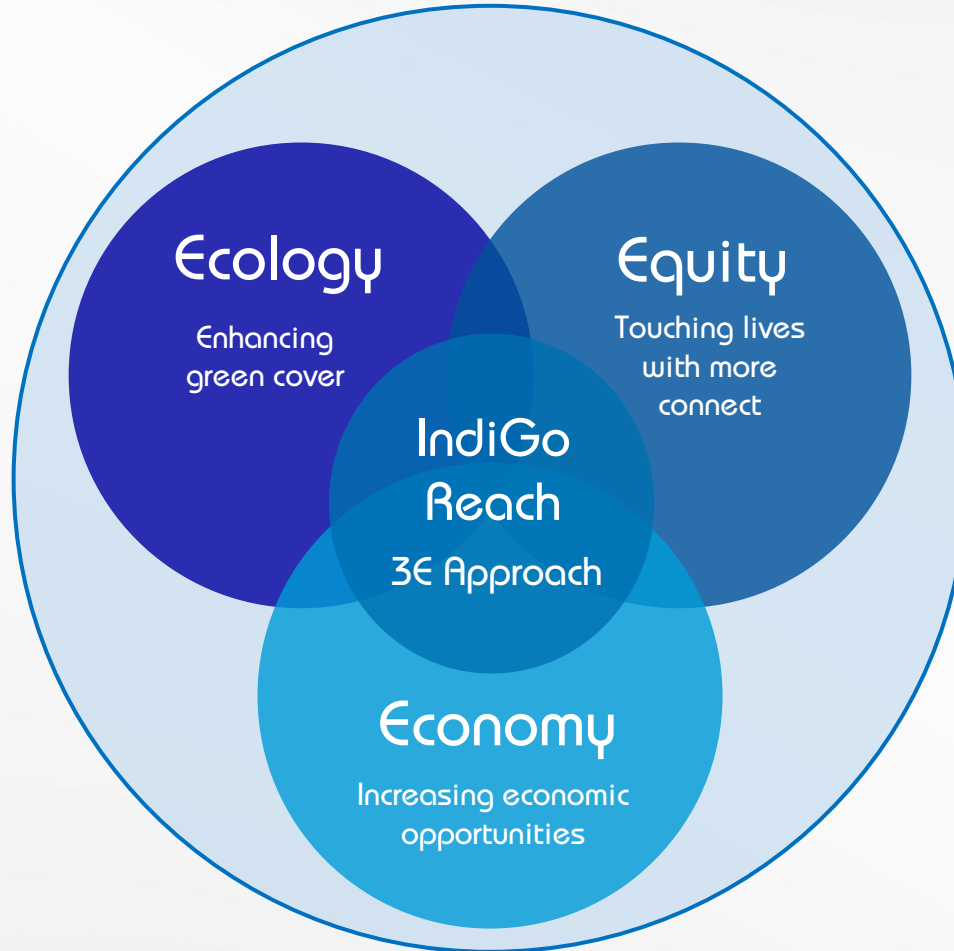
Ecology

Restored
3
Heritage sites
in Delhi
Hyderabad
Indore

Water
management
Research &
Development
with
IIT Madras

c.3 lakh
Trees planted
and nurtured
c.2 lakh
Trees
committed

Recycled
c.1.1
lakh Kgs
of waste
generated from
Indore Airport



Equity

Enabling
50
economically
disadvantaged
young women
to become
pilots

Empowered skill
development for
1000
LGBTQIA+
Community
people in Tamil
Nadu

Economy

100k+
Individuals
equipped with
Skills for
Enhanced
livelihood

Increased
livelihood
opportunities
for
90k+
Women

Awards and Accolades

Every accolade is proof of our unwavering commitment



Best airline in India & South Asia 2025



World's Youngest Aircraft Fleet 2025



Best Aviation Service Provider 2026



Partner of the Year 2025



Airline of the year BIAL Pinnacle Award 2025



Exceptional Employee Experience Award 2025



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Σας
ευχαριστώ

Bedankt

धन्यवाद

ආචාර



Contact us:
Investor.relations@goindiGo.in

ధన్యవాదాలు

ଆભାର

Thank
You

धन्यवाद

ਤੁਹਾਡਾ
ਧੰਨਵਾਦ