

April 10, 2026

The Manager
The Listing Department
National Stock Exchange Limited
Exchange Plaza, 5th Floor
Plot No. C/1, G Block
Bandra-Kurla Complex, Bandra (E)
Mumbai 400 051

NSE Symbol : IVC, ISIN: INE050B01023

Subject : Clarification Letter

Dear Sir / Madam :

Pursuant to email dated April 9, 2026 with regards to the clarification sought for non-submission of Consolidated Financial Results for the Quarter and half year ended September 30, 2025, we wish to clarify as below –

1. The Consolidated Financial Results for quarter and Half year ended September 30, 2025 was adopted at the Board meeting held on February 13, 2026 and the same was submitted with the exchange immediately on the same day. The entire set submitted with NSE on February 13, 2026 is attached below for your reference
2. Further, the reason for non-adoption of Consolidated Results for September 30, 2025 was also disclosed in the outcome of Board Meeting dated November 13, 2025. The same is attached below for your reference
3. Kindly also note that Waiver Application is also file with NSE for the delay in adoption of the aforesaid Results

You are requested to kindly take the above information on record.

Thanking you,

Yours faithfully,
For **IL&FS Investment Managers Limited**

Prasad Chaoji
Company Secretary & Compliance Officer

Encl. : Entire set submitted with exchange on February 13, 2026 and November 13, 2025

February 13, 2026

The Manager
The Listing Department
National Stock Exchange Limited
Exchange Plaza, 5th Floor
Plot No. C/1, G Block
Bandra-Kurla Complex, Bandra (E)
Mumbai 400 051

The Manager
The Listing Department
BSE Limited
Phiroze Jeejeebhoy Towers
Dalal Street
Mumbai 400 001

NSE Symbol : IVC
BSE Security Code : 511208
ISIN: INE050B01023

Subject : Outcome of the Board Meeting held on February 13, 2026

Dear Sir / Madam :

Pursuant to Regulations 30 and 33 read with Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, and in accordance with SEBI Circular No. SEBI/HO/CFD/CFD-PoD-1/P/CIR/2023/123 dated July 13, 2023 read with Master Circular HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 updated on January 30, 2026, issued by SEBI, we wish to inform you that the Board of Directors of IL&FS Investment Managers Limited (“the Company”) at its meeting held today, i.e. February 13, 2026, *inter alia*, transacted the following businesses :

- (1) The Unaudited Consolidated Financial Results for the quarter and half year ended September 30, 2025 were duly reviewed and recommended by the Audit Committee and approved by the Board of Directors of the Company, at their respective meetings held today. Please find enclosed a copy of the said Financial Results along with the Independent Auditors Review Report thereon issued by the Statutory Auditors.
- (2) The Unaudited Standalone and Consolidated Financial Results for the quarter and Nine Months ended December 31, 2025 were duly reviewed and recommended by the Audit Committee and approved by the Board of Directors of the Company, at their respective meetings held today. Please find enclosed a copy of the said Financial Results along with the Independent Auditors Review Report thereon issued by the Statutory Auditors.

Annexure I

Disclosure pursuant to Regulation 30 of SEBI LODR read with SEBI Circular dated July 13, 2023

Sr. No.	Particulars	Details
1	Reason for change viz. appointment, resignation, removal, death or otherwise	Appointment of Ms. Jayashree Ramaswamy as an Additional Director in the category of Nominee Director (Non-Executive), pursuant to nomination by the Holding Company, Infrastructure Leasing & Financial Services Limited.
2	Date of appointment & term of appointment	Appointed as an Additional Director (Nominee Director – Non-Executive) with effect from February 13, 2026. She shall hold office up to the date of the ensuing Annual General Meeting of the Company.
3	Brief Profile (in case of appointment)	Ms. Jayashree Ramaswamy is currently the Group Chief Financial Officer of IL&FS and also holds the CFO position in IL&FS Financial Services Limited. She is responsible for assisting the Board in finance matters during resolution activities. She joined IL&FS in September 2019. She has over 36 years of experience in leading finance functions across diverse industries including IT, Financial Services and Information Services. She has previously served companies like Bharat Heavy Electronics Limited, India Securities Limited, Credit Suisse First Boston India Ltd, TCG Ivega Information Technologies Limited, Cargil Capital Financial Services and Dun & Bradstreet Information Services Limited. She has functioned as a Chief Financial Officer and has led the finance function for more than two decades in the organisations that she has served. She is a Fellow Member of the Institute of Chartered Accountants of India, an Associate Member of ICMA, an Associate Member of the Institute of Company Secretaries of India and a Certified Public Accountant from the State of Delaware, USA.

- 4 Disclosure of relationships between directors (in case of appointment of a director) Ms. Jayashree Ramaswamy is not related to any Director or Key Managerial Personnel of the Company.
- 5 Information as required pursuant to BSE Circular with Ref. No. LIST/COMP/14/2018-19 and NSE Circular with Ref. No. NSE/CML/2018/24 dated June 20, 2018 Ms. Jayashree Ramaswamy is not debarred from holding the office of Director by virtue of any order passed by the Securities and Exchange Board of India or any other such authority.
- 6 Confirmation of compliance with Section 164 of the Companies Act, 2013 The Company has received a declaration from Ms. Jayashree Ramaswamy confirming that she is not disqualified from being appointed as a Director in terms of Section 164 of the Companies Act, 2013.

Independent Auditor's Review Report on unaudited consolidated financial results for the quarter ended 30 September 2025 and year to date results for the period from 01 April 2025 to 30 September 2025 of IL&FS Investment Managers Limited under Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended.

To
The Board of Directors of
IL&FS Investment Managers Limited

Introduction

1. We have reviewed the accompanying statement of unaudited consolidated financial results of IL&FS Investment Managers Limited ('the Holding Company' or 'the Company') and its subsidiaries (the Holding Company and its subsidiaries together referred to as 'the Group') and its share of the net Profit after tax and total comprehensive income of its joint venture for the quarter ended 30 September 2025 and year to date results for the period from 01 April 2025 to 30 September 2025 ('the Statement'), being submitted by the Company pursuant to the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ('Listing Regulations'). We have initialled the Statement for identification purpose only.
2. This Statement, which is the responsibility of the Company's Management and approved by the Company's Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in the Indian Accounting Standard ('Ind AS') 34 'Interim Financial Reporting' prescribed under section 133 of the Companies Act, 2013 ('the Act'), read with relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Listing Regulations. Our responsibility is to express a conclusion on the Statement based on our review.

Scope of Review

3. We conducted our review of the Statement in accordance with the Standard on Review Engagements ('SRE') 2410 - 'Review of Interim Financial Information Performed by the Independent Auditor of the Entity', issued by the Institute of Chartered Accountants of India ('the ICAI'). A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

We also performed procedures in accordance with the circular Issued by the SEBI under Regulation 33(8) of the Listing Regulations, as amended, to the extent applicable.



kkc & associates llp

Chartered Accountants

(formerly Khimji Kunverji & Co LLP)

4. The Statement includes the result of the following entities:

Sr. No.	Name of the entity	Relationship
1	IL&FS Investment Managers Limited	Holding
2	IL&FS Urban Infrastructure Managers Limited	Subsidiary
3	Andhra Pradesh Urban Infrastructure Asset Management Limited	Subsidiary
4	IL&FS Infra Asset Management Limited	Subsidiary
5	IL&FS AMC Trustee Limited	Subsidiary
6	IL&FS Investment Advisors LLC ('IIAL')	Subsidiary
7	Saffron Investment Trust	Subsidiary of IIAL
8	IL&FS Milestone Realty Advisors Pvt Ltd	Joint venture

Basis for Qualified Conclusion

5. Attention is drawn to Note 4 of the Statement which describes the situation faced by the Group in view of the ongoing investigation by Serious Fraud Investigation Office of Ministry of Corporate Affairs ('SFIO') against Infrastructure Leasing & Financial Services Limited ('IL&FS' or 'the Ultimate Holding Company'), and its subsidiaries (including the Group). In view of the aforesaid ongoing investigations of the entire IL&FS Group by the SFIO, including the summary of charges received from Ministry of Corporate Affairs in October 2024 by the Ultimate Holding Company pertaining to the matters of the Group, we are unable to comment on the consequential impact(s) upon conclusion of the said investigation.
6. We draw attention to Note No. 9 to the Statement regarding unbilled revenue outstanding for more than one year in respect of one of the subsidiary companies, Andhra Pradesh Urban Infrastructure Asset Management Limited ('APUIAML'). As reported by the auditors of the said subsidiary, such unbilled revenue ought to have been reversed and non-reversal of the same may resulting in overstatement of revenue and contract asset balances (Unbilled revenue) in the accompanying Statement. Accordingly, in our view, revenue and contract assets (unbilled revenue) are overstated to that extent.

Qualified Conclusion

7. Based on our review conducted and procedures performed as stated in paragraph 3 above and based on the consideration of the review report of the other auditor and management certified financial results as referred to in paragraph 10 and 11 below, except for the matters described in the 'Basis for Qualified Conclusion' paragraph above, impact whereof, if any, not ascertainable presently, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with the recognition and measurement principles laid down in Ind AS under section 133 of the Act as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of Regulation 33 of the Listing Regulations, including the manner in which it is to be disclosed, or that it contains any material misstatement.

Emphasis of Matter

8. Attention is drawn to Note 5 of the Statement regarding reduction in fee revenue of the Holding Company and few of its Subsidiaries significantly coupled with the lack of any immediate new fund raise resulting in the reduced estimates of future fee and project revenue, there is material uncertainty of the Group's continuity as going concern. However, considering management's expectations of Group's ability to, at least, meet its obligations over the next 12 months out of its earnings and liquid assets, the management believes that use of the 'going concern' assumption for preparation of the Statement is appropriate.



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9. Attention is drawn to Note 8 of the Statement which describes one of its Joint Venture entity, being consolidated, have ceased their operations and their respective financial results are not prepared on going concern basis but on realisable value basis.

Our conclusion on the statement is not modified in respect of the matters stated in Emphasis of Matters paragraphs 8 and 9.

Other Matters

10. We did not review the interim financial results of two subsidiaries included in the Statement, whose interim financial results, reflect total assets of Rs. 7,443.09 Lakhs as at 30 September 2025, reflect total revenues of Rs. 681.14 Lakhs and 1,312.70 Lakhs, total net profit after tax of Rs. 275.62 Lakhs and Rs. 260.24 Lakhs, total comprehensive income of Rs. 275.62 Lakhs and of Rs. 260.38 Lakhs, for the quarter ended 30 September 2025 and for the period from 01 April 2025 to 30 September 2025 respectively, and net cash outflows of Rs. 45.78 Lakhs for the period from 01 April 2025 to 30 September 2025 as considered in the Statement. These interim financial results have been reviewed by other auditors and their reports, vide which they have issued an unmodified conclusion have been furnished to us by the Management and our conclusion on the Statement, in so far as it relates to the amounts and disclosures included in respect of these subsidiaries, is based solely on the reports of the other auditors and the procedures performed by us as stated in paragraph 3 above.

Our conclusion on the Statement is not modified in respect of the above matter.

11. The Statement includes the interim financial results of 2 subsidiaries which have not been reviewed by their auditors, whose interim financial results reflect total assets of Rs. 78.52 as at 30 September 2025, reflect total revenue of Rs. 3.33 Lakhs and Rs. 6.74 Lakhs, total net loss of Rs. 2.89 Lakhs and Rs. 5.96 Lakhs, total comprehensive loss of Rs. 2.34 Lakhs and Rs. 5.41 Lakhs for the quarter ended 30 September 2025 and for the period from 01 April 2025 to 30 September 2005 respectively, and net cash outflows of Rs. 4.06 Lakhs for the period from 01 April 2025 to 30 September 2025 as considered in the Statement. The Statement also includes the Group's share of net profit after tax of Rs. 9.39 Lakhs and Rs. 9.11 Lakhs and total comprehensive income of Rs. 9.39 Lakhs and Rs. 9.12 Lakhs for the quarter ended 30 September 2025 and for the period from 1 April 2025 to 30 September 2025 respectively, as considered in the Statement, in respect of one Joint Venture, based on their interim financial results which have not been reviewed by their auditors. According to the information and explanations given to us by the Management, these interim financial results are not material to the Group.

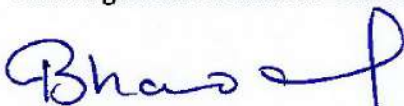
Our conclusion on the Statement is not modified in respect of the above matter

For **KKC & Associates LLP**

Chartered Accountants

(formerly Khimji Kunverji & Co LLP)

Firm Registration Number: 105146W/W100621



Bharat Jain

Partner

ICAI Membership No: 100583

UDIN: 261005831XMNNW6592

Place: Mumbai

Date: 13 February 2026



IL&FS INVESTMENT MANAGERS LIMITED

Registered Office : The IL&FS Financial Centre, Plot No. C-22, 'G' Block,

Bandra-Kurla Complex, Bandra (East), Mumbai 400 051

CIN : L65999MH1986PLC147981 Website : www.iimindia.comTel : 022 2653 3333 Email : investor.relations@ilfsindia.com**STATEMENT OF UNAUDITED CONSOLIDATED FINANCIAL RESULTS FOR THE
QUARTER AND HALF YEAR ENDED SEPTEMBER 30, 2025**

(Rs. in Lakhs)

	Quarter Ended 30.09.2025 (Unaudited)	Quarter Ended 30.06.2025 (Unaudited)	Quarter Ended 30.09.2024 (Unaudited)	Half Year Ended 30.09.2025 (Unaudited)	Half Year Ended 30.09.2024 (Unaudited)	Year Ended 31.03.2025 (Audited)
Revenue:						
Revenue from Operations	716.61	579.74	520.38	1,296.35	1,297.72	2,907.57
Other Income	386.68	309.29	345.01	695.97	563.85	1,756.40
1 Total Revenue	1,103.29	889.03	865.39	1,992.32	1,861.57	4,663.97
2 Expenses:						
Employee benefits expense	219.19	201.40	286.32	420.59	603.26	1,094.82
Depreciation and amortisation expense	4.32	5.25	6.23	9.57	13.58	24.75
Rent expense	41.26	43.96	36.83	85.22	75.83	154.18
Legal and Professional expense	464.84	335.08	305.95	799.92	698.45	1,443.87
Expected Credit loss arising on Receivables	(340.38)	141.31	(292.93)	(199.07)	(203.29)	(285.75)
Fair Value Loss on Investments	-	-	74.57	-	74.57	-
Net Loss on sale of non-current Investments	84.57	-	(6.99)	84.57	198.38	198.38
Other Expenses	138.29	118.72	130.13	257.01	272.68	581.66
Total Expenses	612.09	845.72	540.11	1,457.81	1,733.46	3,211.91
3 Profit/(Loss) before exceptional item and tax (1-2)	491.20	43.31	325.28	534.51	128.11	1,452.06
4 Exceptional Item	-	-	-	-	-	-
5 Profit/(Loss) after exceptional item and before tax (3-4)	491.20	43.31	325.28	534.51	128.11	1,452.06
6 Tax expense/(benefit):						
a) Current tax	55.35	55.07	93.11	110.42	162.84	285.58
b) Deferred tax	91.79	(34.77)	85.33	57.02	190.44	(246.64)
Total Net tax expense/(benefit)	147.14	20.30	178.44	167.44	353.28	38.94
7 Profit/(Loss) after Tax (5-6)	344.06	23.01	146.84	367.07	(225.17)	1,413.12
8 Share of profit/(loss) of Joint Venture	9.39	(0.27)	11.86	9.12	11.42	11.25



	Particulars	Quarter Ended 30.09.2025 (Unaudited)	Quarter Ended 30.06.2025 (Unaudited)	Quarter Ended 30.09.2024 (Unaudited)	Half Year Ended 30.09.2025 (Unaudited)	Half Year Ended 30.09.2024 (Unaudited)	Year Ended 31.03.2025 (Audited)
9	Profit/(Loss) after tax and share in profit/(loss) of Joint Venture (7+8)	353.45	22.74	158.70	376.19	(213.75)	1,424.37
	Profit attributable to:						
	Owners of the company	268.32	88.13	104.58	356.45	(236.39)	1,314.64
	Non-controlling interest	85.13	(65.39)	54.12	19.74	22.64	109.73
10	Other comprehensive income						
	Items that will not be reclassified to profit or loss:						
	Actuarial Gain of the defined benefit plans	(4.14)	7.39	(0.81)	3.25	18.91	1.92
	Income tax relating to items that will not be reclassified to profit or loss	0.63	(0.60)	(5.47)	0.03	101.23	1,057.26
	Items that will be reclassified to profit or loss:						
	Gain/(Loss) on Foreign currency translation reserve (net)	267.78	(3.11)	(86.59)	264.67	(74.77)	119.68
	Income tax relating to items that will be reclassified to profit or loss	-	-	22.65	-	18.82	(20.24)
	Total other comprehensive income	264.27	3.68	(70.22)	267.95	64.19	1,158.62
	Total other comprehensive income attributable to:						
	Owners of the company	264.27	3.61	(71.95)	267.88	62.83	1,156.61
	Non-controlling interest	-	0.07	1.73	0.07	1.36	2.01
11	Total Comprehensive Income (9+10)	617.72	26.42	88.48	644.14	(149.56)	2,582.99
	Owners of the company	532.59	91.74	32.63	624.33	(173.56)	2,471.25
	Non-controlling interest	85.13	(65.32)	55.85	19.81	24.00	111.74
12	Paid-up Equity Share Capital (Face Value of Rs. 2/- each)	6,280.85	6,280.85	6,280.85	6,280.85	6,280.85	6,280.85
	Other Equity						14,231.35
13	Earning per equity share (not annualised)						
	- Basic	0.09	0.03	0.03	0.11	(0.08)	0.42
	- Diluted	0.09	0.03	0.03	0.11	(0.08)	0.42



Consolidated Statement of Assets and Liabilities

Particulars		(Rs. in Lakhs)	
		As at September 30, 2025 (Unaudited)	As at March 31, 2025 (Audited)
ASSETS			
I	Financial Assets		
(a)	Cash and cash equivalents	3,155.26	902.01
(b)	Bank balance other than (a) above	8,030.91	12,702.07
(c)	Trade Receivables	1,077.04	1,358.47
(d)	Loans	8.61	9.27
(e)	Investments	4,993.70	5,041.40
(f)	Other Financial assets	4,343.74	2,067.50
Total Financial Assets		21,609.26	22,080.72
II	Non-financial Assets		
(a)	Deferred Tax Assets (net)	450.12	507.14
(b)	Income Tax Asset (net)	703.53	631.39
(b)	Property, Plant and Equipment	25.78	38.72
(c)	Other Intangible Assets	0.84	1.20
(d)	Other Non-financial Assets	952.70	675.68
Total Non-financial Assets		2,132.97	1,854.13
TOTAL ASSETS		23,742.23	23,934.85

Particulars		(Rs. in Lakhs)	
		As at September 30, 2025 (Unaudited)	As at March 31, 2025 (Audited)
LIABILITIES AND EQUITY			
LIABILITIES			
I	Financial Liabilities		
	Trade payables		
	(i) total outstanding dues of micro enterprises and small enterprises	18.32	17.99
	(ii) total outstanding dues of creditors other than micro enterprises and small enterprises	684.69	627.16
Total Financial Liabilities		703.01	645.15
II	Non-financial Liabilities		
(a)	Deferred Tax Liabilities (Net)	-	-
(b)	Employee benefit obligations	189.19	219.64
(c)	Other Non-financial Liabilities	586.32	467.27
Total Non-financial Liabilities		775.51	686.91
III	Equity		
(a)	Equity Share Capital	6,280.85	6,280.85
(b)	Other Equity	13,872.46	14,231.35
Equity attributable to owners		20,153.32	20,512.20
Non-controlling interests		2,110.40	2,090.59
TOTAL EQUITY AND LIABILITIES		23,742.23	23,934.85



CONSOLIDATED CASH FLOW STATEMENT FOR THE HALF YEAR ENDED

(Rs. in Lakhs)

	Particulars	As at September 30, 2025 (Unaudited)	As at September 30, 2024 (Unaudited)
I.	Cash Flow from Operating Activities		
	Profit/(Loss) before Tax	543.62	139.53
	Adjustments For:		
	Depreciation and amortisation expense	9.57	13.58
	Provision for ECL for trade receivables	(199.07)	(203.29)
	FVTPL (Gain)/Loss on current investments	(88.01)	(255.40)
	FVTPL (Gain)/Loss on Non-current investments	(183.15)	329.97
	(Profit)/Loss on sale of Investments	40.35	13.76
	(Profit)/Loss on sale of Property, Plant and Equipment	2.94	(0.27)
	Interest Income	(340.26)	(377.18)
	Dividend Income	-	(0.07)
	Operating Profit/(Loss) Before Working Capital Changes	(214.01)	(339.37)
	Changes in working capital:		
	Adjustments for (increase)/decrease in operating assets:		
	Trade Receivables	480.50	1,063.38
	Other Financial Assets	(190.70)	(299.75)
	Other Non-Financial Asset	(102.50)	(90.86)
	Adjustments for increase/(decrease) in operating liabilities:		
	Trade Payables	57.86	(219.26)
	Provision for Employee benefit obligation (net of reversal)	(30.44)	(27.07)
	Other Non-financial liability	31.44	(145.05)
	Less: Taxes paid	(182.52)	(218.85)
	Net Cash generated from/(used in) from Operating Activities	(150.37)	(276.83)
II.	Cash Flow from Investing Activities		
	(Purchase)/Redemption in Mutual Funds (Net)	165.51	2,242.41
	Fixed Deposit (placed)/redeemed	2,401.33	(461.61)
	Increase / Decrease of Other Non-current Investments	113.03	(152.44)
	Proceeds from Sale of Property, Plant and Equipment	1.78	2.51
	Capital Expenditure on Property, Plant and Equipment	(0.99)	(7.27)
	Interest Income	441.51	445.80
	Net Cash generated from Investing Activities	3,122.17	2,069.40
III.	Cash Flow from Financing Activities		
	Dividend Paid (including taxes)	(983.21)	(2,198.23)
	Net Cash used in Financing Activities	(983.21)	(2,198.23)
IV.	Net (Decrease)/Increase in Cash and Cash Equivalent (I+II+III)	1,988.59	(405.66)
	Effect of exchange differences on Foreign Currency Translation	264.67	(55.95)
	Cash and Cash Equivalent at the beginning of the period	902.00	1,925.06
	Cash and Cash Equivalent at the end of the period	3,155.26	1,463.45
	Net (Decrease)/Increase in Cash and Cash Equivalent	2,253.26	(461.61)



NOTES :

- (1) The aforesaid consolidated financial results of IL&FS Investment Managers Limited (the "Holding Company" or "the Company"), its subsidiaries (the Holding Company and its subsidiaries together constitute the "Group") and jointly controlled entities for the quarter and half year ended September 30, 2025 along-with comparative period have been reviewed by the Audit Committee and subsequently approved by the Board of Directors of the Company at its meeting held on February 13, 2026 in terms of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The consolidated financial results for the quarter and half year ended September 30, 2025 have been subjected to Limited Review by the Statutory Auditors of the Company
- (2) The consolidated financial results have been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34 – Interim Financial Reporting, notified under Section 133 of the Companies Act 2013 read with Companies (Indian Accounting Standards) Rules 2015, as amended from time to time and other accounting principles generally accepted in India
- (3) As per requirements of Indian Accounting Standard (Ind AS) 108 on 'Operating Segments', based on evaluation of financial information for allocation of resources and assessing performance, the Group has identified a single segment i.e. providing asset management services and other related services. As such, there are no separate reportable business or geographical segments as per Ind AS 108
- (4) The Ministry of Corporate Affairs (MCA), Government of India, has vide its letter dated October 1, 2018 initiated investigation by Serious Fraud Investigation Office (SFIO) against Infrastructure Leasing & Financial Services Limited (IL&FS), the IL&FS or Ultimate Holding Company and its subsidiaries (including the Company) under Section 212(1) of the Companies Act, 2013. On December 3, 2018, MCA on the directions of the National Company Law Tribunal, Mumbai (NCLT) has impleaded various Group Companies of IL&FS (which includes the Company) as Respondents to the Petition filed by them on October 1, 2018. The Company has received the "Summary of Charges" sent by the Ministry of Corporate Affairs through IL&FS, based on which the Ultimate Holding Company has submitted the necessary response
- (5) The terms of most of the existing funds managed or advised by the Holding Company and few of its subsidiaries are approaching the end of their extended terms in the near future. As a result, the Group did not generate significant fee income during the quarter and half year ended September 30, 2025, apart from project revenue from one subsidiary, which was relatively low

Management expects that the future income from the remaining funds under management and Project revenues, along with the liquid assets held by the Group as of September 30, 2025, will be adequate to meet the Group's current and future obligations over the next 12 months. Based on this expectation, management believes that the use of the going concern assumption in preparing the Group's consolidated financial results remains appropriate

The IL&FS Board has been working on a resolution plan, with a view to enable value preservation for stakeholders of IL&FS Group. The resolution plan, inter alia, involves sale of assets/businesses/companies owned by IL&FS. In this regard, the IL&FS Board has on December 21, 2023 invited a public Expression of Interest (EoI) for sale of its entire stake in the Company. In response to the EOI, few prospective bidders have shown interest and the process is underway

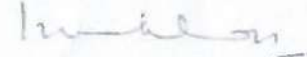
- (6) The summarised unaudited standalone financial results of the Holding Company are as below. The detailed standalone financial results of the Holding Company are available on the Holding Company's website www.iimlindia.com

		(Rs. in Lakhs)					
	Particulars	Quarter Ended 30.09.2025 (Unaudited)	Quarter Ended 30.06.2025 (Unaudited)	Quarter Ended 30.09.2024 (Unaudited)	Half Year Ended 30.09.2025 (Unaudited)	Half Year Ended 30.09.2024 (Unaudited)	Year Ended 31.03.2025 (Audited)
1	Total Revenue	3,056.37	144.67	200.96	3,201.04	297.85	904.78
2	Profit before tax	2,781.79	(22.69)	(99.91)	2,759.10	(411.43)	(156.37)
3	Profit after tax	2,781.79	(22.69)	(90.05)	2,759.10	(424.11)	(217.71)



- (7) The Group has 6 Subsidiaries and 1 Jointly Controlled Entities as at September 30, 2025
- (8) The financial statements of its Joint Venture IL&FS Milestone Realty Advisors Private Limited has been prepared on the basis that it does not continue as a going concern
- (9) The Holding Company Management is currently in the process of reviewing and assessing the recoverability of unbilled revenue pertaining to one of the Company's subsidiaries, Andhra Pradesh Urban Infrastructure Asset Management Limited ("APUIAML"), in consultation with the subsidiary's management and based on ongoing communications with the concerned parties. Appropriate actions, including recognition of any provision or write-off, if required, will be undertaken by the Subsidiary management upon completion of this assessment at the earliest
- (10) Previous year numbers are regrouped/reclassified wherever necessary

By Order of the Board



Chitranjan Singh Kahlon
Chairman

Mumbai, February 13, 2026



Independent Auditor's Review Report on unaudited standalone financial results for the quarter ended 31 December 2025 and year to date results for the period from 01 April 2025 to 31 December 2025 of IL&FS Investment Managers Limited under Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended.

To
The Board of Directors of
IL&FS Investment Managers Limited

Introduction

1. We have reviewed the accompanying statement of unaudited standalone financial results of IL&FS Investment Managers Limited ('the Company') for the quarter ended 31 December 2025 and year to date result for the period from 01 April 2025 to 31 December 2025 ('the Statement'), being submitted by the Company pursuant to the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ('Listing Regulations'). We have initiated the Statement for identification purpose only.
2. This Statement, which is the responsibility of the Company's Management and approved by the Board of Directors of the Company, has been prepared in accordance with the recognition and measurement principles laid down in the Indian Accounting Standard ('Ind AS') 34 'Interim Financial Reporting' specified in section 133 of the Companies Act, 2013, read with relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Listing Regulations. Our responsibility is to express a conclusion on the Statement based on our review.

Scope of Review

3. We conducted our review of the Statement in accordance with the Standard on Review Engagements ('SRE') 2410 - 'Review of Interim Financial Information Performed by the Independent Auditor of the Entity' issued by the Institute of Chartered Accountants of India ('the ICAI'). This standard requires that we plan and perform the review to obtain moderate assurance as to whether the Statement is free of material misstatement. A review is limited primarily to inquiries of company's personnel and analytical procedures applied to financial data and thus provides less assurance than an audit. We have not performed an audit and accordingly, we do not express an audit opinion.



kkc & associates llp

Chartered Accountants

(formerly Khimji Kunverji & Co LLP)

Basis for Qualified Conclusion

- Attention is invited to Note 5 of the Statement which describes the situation faced by the Company in view of the ongoing investigation by Serious Fraud Investigation Office of Ministry of Corporate Affairs ('SFIO') against Infrastructure Leasing & Financial Services Limited ('IL&FS' or 'the Holding Company'), and its subsidiaries (including the Company). In view of the aforesaid ongoing investigations of the entire IL&FS Group by the SFIO, including the summary of charges received from Ministry of Corporate Affairs in October 2024 pertaining to the matters of the Company, we are unable to comment on the consequential impact(s) upon conclusion of the said investigation.

Qualified Conclusion

- Based on our review conducted as above, except for the matter described in the 'Basis for Qualified Conclusion' paragraph above, impact whereof, if any, not ascertainable presently, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with the recognition and measurement principles laid down in the aforesaid Ind AS specified under section 133 of the Act as amended read with relevant rules issued thereunder and other accounting principles generally accepted in India has not disclosed the information required to be disclosed in terms of Regulation 33 of the Listing Regulations, including the manner in which it is to be disclosed, or that it contains any material misstatement.

Emphasis of Matter

- Attention is invited to Note 6 of the Statement regarding reduction in the Company's fee revenue significantly coupled with the lack of any immediate new fund raise resulting in the reduced estimates of future fee revenue, there is material uncertainty of the Company's continuity as going concern. However, considering management's expectations of Company's ability to, at least, meet its obligations over the next 12 months out of its estimated earnings and liquid assets, the management believes that use of the 'going concern' assumption for preparation of the Statement is appropriate. Our conclusion on the Statement is not modified in respect of this matter.

For **KKC & Associates LLP**

Chartered Accountants

(formerly Khimji Kunverji & Co LLP)

Firm Registration Number: 105146W/W100621

Bharat Jain

Partner

ICAI Membership No: 100583

UDIN: 26100583UWVEUW8148



Place: Mumbai

Date: 13 February 2026

IL&FS INVESTMENT MANAGERS LIMITED
Registered Office : The IL&FS Financial Centre, Plot No. C-22, 'G' Block,
Bandra-Kurla Complex, Bandra (East), Mumbai 400 051
CIN : L65999MH1986PLC147981 Website : www.iimlindia.com
Tel : 022 2653 3333 Email : investor.relations@ilfsindia.com

**STATEMENT OF UNAUDITED STANDALONE FINANCIAL RESULTS FOR THE
QUARTER AND NINE MONTHS ENDED DECEMBER 31, 2025**

(Rs. In Lakhs)

Particulars	Quarter Ended 31.12.2025 (Unaudited)	Quarter Ended 30.09.2025 (Unaudited)	Quarter Ended 31.12.2024 (Unaudited)	Nine Months Ended 31.12.2025 (Unaudited)	Nine Months Ended 31.12.2024 (Unaudited)	Year Ended 31.03.2025 (Audited)
Revenue:						
Revenue from Operations	-	-	-	-	75.00	75.00
Other Income (Refer note 5)	66.77	3,056.37	370.74	3,267.82	593.59	829.78
1 Total Revenue	66.77	3,056.37	370.74	3,267.82	668.59	904.78
2 Expenses:						
Employee benefits expense	123.52	96.85	140.26	308.11	419.51	539.07
Depreciation and amortisation expense	0.07	-	0.79	1.01	2.81	2.91
Rent expense	27.02	27.02	18.34	81.05	55.03	81.75
Legal and Professional expense	39.28	40.11	30.96	108.46	93.70	123.91
Net (gain)/loss on sale of non-current Investment	-	84.57	-	84.57	201.07	201.07
Fair Value loss on Investments measured at FVTPL	-	-	-	-	74.57	-
Other Expenses	36.22	26.03	26.24	84.85	79.18	112.44
Total Expenses	226.11	274.58	216.59	668.05	925.87	1,061.15
3 Profit before tax (1-2)	(159.34)	2,781.79	154.15	2,599.77	(257.28)	(156.37)
4 Tax expense/(benefit):						
a) Current tax	-	-	-	-	(0.05)	(0.05)
b) Deferred tax	-	-	12.92	-	25.64	61.39
Total Net tax expense/(benefit)	-	-	12.92	-	25.59	61.34
5 Profit after Tax (3-4)	(159.34)	2,781.79	141.23	2,599.77	(282.87)	(217.71)
6 Other comprehensive income						
Items that will not be reclassified to profit or loss:						
Actuarial Gain of the defined benefit plans	57.29	(5.55)	2.11	58.99	17.30	8.11
Income tax relating to items that will not be reclassified to profit or loss	-	-	(0.53)	-	(4.35)	(2.04)
Total Other Comprehensive Income	57.29	(5.55)	1.58	58.99	12.95	6.07



7	Total Comprehensive Income (5+6)	(102.05)	2,776.24	142.81	2,658.76	(269.92)	(211.64)
	Paid-up Equity Share Capital (Face Value of Rs. 2/- each)	6,280.85	6,280.85	6,280.85	6,280.85	6,280.85	6,280.85
	Other Equity						2,774.28
	Earning per equity share (not annualised)						
	- Basic	(0.05)	0.89	0.05	0.83	(0.09)	(0.07)
	- Diluted	(0.05)	0.89	0.05	0.83	(0.09)	(0.07)

NOTES :

- (1) The standalone financial results have been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34 – Interim Financial Reporting, notified under Section 133 of the Companies Act 2013 read with Companies (Indian Accounting Standards) Rules 2015, as amended from time to time and other accounting principles generally accepted in India
- (2) The above standalone financial results for the quarter and period ended December 31, 2025 along-with comparative quarter have been reviewed by the Audit Committee and subsequently approved by the Board of Directors of the Company at their respective meetings held on February 13, 2026 in terms of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The standalone financial results for the quarter and period ended as on December 31, 2025 have been reviewed by the statutory auditors of the Company
- (3) As per requirements of Indian Accounting Standard (Ind AS) 108 on ‘Operating Segments’, based on evaluation of financial information for allocation of resources and assessing performance, the Company has identified a single segment i.e. providing asset management services and other related services. As such, there are no separate reportable business or geographical segments as per Ind AS 108 on operating segment
- (4) In Standalone Financial results, the Other income includes Net gains/(losses) on fair value changes on Investments measured at FVTPL, Realised gain/(loss) on Sale of Investments and Others

(Rs. In Lakhs)

Particulars	Quarter Ended 31.12.2025 (Unaudited)	Quarter Ended 30.09.2025 (Unaudited)	Quarter Ended 31.12.2024 (Unaudited)	Nine Months Ended 31.12.2025 (Unaudited)	Nine Months Ended 31.12.2024 (Unaudited)	Year Ended 31.03.2025 (Audited)
Other Income						
Fair Value gain/(loss) on Investments measured at FVTPL	22.07	149.28	353.67	293.23	353.67	553.09
Realised gain/(loss) on Sale of Investments	44.65	26.01	12.21	88.87	196.83	223.69
Dividend Income	-	2,873.25	-	2,873.25	-	-
Others	0.05	7.83	4.86	12.47	43.09	53.00

- (5) The Ministry of Corporate Affairs (MCA), Government of India, has vide its letter dated October 1, 2018 initiated investigation by Serious Fraud Investigation Office (SFIO) against Infrastructure Leasing & Financial Services Limited (IL&FS), the Holding Company and its subsidiaries (including the Company) under Section 212(1) of the Companies Act, 2013. On December 3, 2018, MCA on the directions of the National Company Law Tribunal, Mumbai (NCLT) has impleaded various Group Companies of IL&FS (which includes the Company) as Respondents to the Petition filed by them on October 1, 2018. The Company has received the “Summary of Charges” sent by the Ministry of Corporate Affairs through IL&FS, based on which the Holding Company has submitted the necessary response




- (6) The term of most of the existing Funds being managed/advised by the Company are approaching end of their extended term in the near future which has resulted in significant reduction in the Company's fee revenue. Management expects that its future income from existing Funds being managed/advised together with liquid assets held by the Company as at December 31, 2025 will be adequately sufficient to meet the Company's existing and future obligations arising over the next 12 months. Management believes that use of the going concern assumption for preparation of these financial results is appropriate

The IL&FS Board has been working on a resolution plan, with a view to enable value preservation for stakeholders of IL&FS Group. The resolution plan, inter alia, involves sale of assets/businesses/Companies owned by IL&FS. And in this regard, the IL&FS Board had on December 21, 2023 invited a public Expression of Interest (EOI) for sale of its entire stake in the Company. In response to the EOI, few prospective bidders have shown interest and the process is underway

- (7) The Company has 6 Subsidiaries and 1 Jointly Controlled Entities as at December 31, 2025
- (8) On November 21, 2025, the Government of India notified the provisions of the Labour Codes, which consolidate twenty-nine existing labour laws into a unified framework governing employee benefit during and after employment. Among other changes, the Codes introduce a uniform definition of wages and revise certain employee entitlements. The Company has evaluated and disclosed the incremental impact of these changes based on the position presently ascertainable, in line with the guidance issued by the Institute of Chartered Accountants of India. The Company has recognised an incremental expense of Rs 34.54 Lakh, relating to gratuity obligation, which has been presented as part of employee benefit expenses representing past service cost for the period ended December 31, 2025. The Company continues to monitor the finalisation of Central and State rules, as well as any further clarifications issued by the Government, and will incorporate any additional accounting implications as required in future periods
- (9) Previous year/ periods numbers are regrouped/reclassified wherever necessary

By Order of the Board


Chitranjan Singh Kahlon
Chairman

Mumbai, February 13, 2026



Independent Auditor's Review Report on unaudited consolidated financial results for the quarter ended 31 December 2025 and year to date results for the period from 01 April 2025 to 31 December 2025 of IL&FS Investment Managers Limited under Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended.

To
The Board of Directors of
IL&FS Investment Managers Limited

Introduction

1. We have reviewed the accompanying statement of unaudited consolidated financial results of IL&FS Investment Managers Limited ('the Holding Company' or 'the Company') and its subsidiaries (the Holding Company and its subsidiaries together referred to as 'the Group') and its share of the net Profit after tax and total comprehensive income of its joint venture for the quarter ended 31 December 2025 and year to date results for the period from 01 April 2025 to 31 December 2025 ('the Statement'), being submitted by the Company pursuant to the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ('Listing Regulations'). We have initialled the Statement for identification purpose only.
2. This Statement, which is the responsibility of the Company's Management and approved by the Company's Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in the Indian Accounting Standard ('Ind AS') 34 'Interim Financial Reporting' prescribed under section 133 of the Companies Act, 2013 ('the Act'), read with relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Listing Regulations. Our responsibility is to express a conclusion on the Statement based on our review.

Scope of Review

3. We conducted our review of the Statement in accordance with the Standard on Review Engagements ('SRE') 2410 - 'Review of Interim Financial Information Performed by the Independent Auditor of the Entity', issued by the Institute of Chartered Accountants of India ('the ICAI'). A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

We also performed procedures in accordance with the circular Issued by the SEBI under Regulation 33(8) of the Listing Regulations, as amended, to the extent applicable.

4. The Statement includes the result of the following entities:

Sr. No.	Name of the entity	Relationship
1	IL&FS Investment Managers Limited	Holding
2	IL&FS Urban Infrastructure Managers Limited	Subsidiary
3	Andhra Pradesh Urban Infrastructure Asset Management Limited	Subsidiary
4	IL&FS Infra Asset Management Limited	Subsidiary
5	IL&FS AMC Trustee Limited	Subsidiary
6	IL&FS Investment Advisors LLC ('IIAL')	Subsidiary
7	Saffron Investment Trust	Subsidiary of IIAL
8	IL&FS Milestone Realty Advisors Pvt Ltd	Joint venture



Basis for Qualified Conclusion

5. Attention is drawn to Note 4 of the Statement which describes the situation faced by the Group in view of the ongoing investigation by Serious Fraud Investigation Office of Ministry of Corporate Affairs ('SFIO') against Infrastructure Leasing & Financial Services Limited ('IL&FS' or 'the Ultimate Holding Company'), and its subsidiaries (including the Group). In view of the aforesaid ongoing investigations of the entire IL&FS Group by the SFIO, including the summary of charges received from Ministry of Corporate Affairs in October 2024 by the Ultimate Holding Company pertaining to the matters of the Group, we are unable to comment on the consequential impact(s) upon conclusion of the said investigation.
6. Attention is drawn to Note 9 to the Statement regarding the recoverability of unbilled revenue of one of the subsidiary company, Andhra Pradesh Urban Infrastructure Asset Management Limited ("APUIAML"). As further stated in the said Note that the management of APUIAML is reviewing and assessing the recoverability of its unbilled revenue. As on the date of the report, Management is still in the process of assessing the recoverability of the said balance. As a result, we are unable to determine the financial effects of this matter on the statement, as it is not practicable to quantify the same.

Qualified Conclusion

7. Based on our review conducted and procedures performed as stated in paragraph 3 above and based on the consideration of the review report of the other auditor and management certified financial results as referred to in paragraph 11 and 12 below, except for the matters described in the 'Basis for Qualified Conclusion' paragraph above, impact whereof, if any, not ascertainable presently, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with the recognition and measurement principles laid down in Ind AS under section 133 of the Act as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of Regulation 33 of the Listing Regulations, including the manner in which it is to be disclosed, or that it contains any material misstatement.

Emphasis of Matter

8. Attention is drawn to Note 5 of the Statement regarding reduction in fee revenue of the Holding Company and few of its Subsidiaries significantly coupled with the lack of any immediate new fund raise resulting in the reduced estimates of future fee and project revenue, there is material uncertainty of the Group's continuity as going concern. However, considering management's expectations of Group's ability to, at least, meet its obligations over the next 12 months out of its earnings and liquid assets, the management believes that use of the 'going concern' assumption for preparation of the Statement is appropriate.
9. Attention is drawn to Note 8 of the Statement which describes one of its Joint Venture entity, being consolidated, have ceased their operations and their respective financial results are not prepared on going concern basis but on realisable value basis.
10. Attention is drawn to Note 10 to the Statements regarding the pending management assessment of the impact of the new labour code on employee benefit obligations of one of the subsidiary companies, Andhra Pradesh Urban Infrastructure Asset Management Limited ("APUIAML"), as the relevant state-specific rules are yet to be notified.

Our conclusion on the statement is not modified in respect of the matters stated in Emphasis of Matters paragraphs 8, 9 and 10.



Other Matters

11. We did not review the financial results of two subsidiaries included in the Statement, whose financial results, reflect total revenue of Rs. 724.90 lakhs and Rs 2,037.60 Lakhs, total net profit /(loss) after tax of (Rs. 101.29) lakhs and Rs 155.64 Lakhs and total comprehensive profit / (loss) of (Rs. 104.69) lakhs and Rs 149.64 Lakhs for the quarter ended 31 December 2025 and for the period from 01 April 2025 to 31 December 2025, as considered in the Statement. These financial results have been reviewed by other auditor and their report, vide which they have issued an unmodified conclusion have been furnished to us by the management and our conclusion on the statement, in so far as it relates to the amounts and disclosures included in respect of the subsidiaries is based solely on the report of the other auditor and the procedures performed by us as stated in paragraph 3 above.

Our conclusion on the Statement is not modified in respect of the above matter.

12. The Statement includes the financial results of two subsidiaries which have not been reviewed by their auditors, whose financial results reflect total revenues of Rs. 3.06 lakhs and Rs. 9.80 lakhs, total loss after tax Rs. 3.00 lakhs and Rs. 8.96 lakhs and total comprehensive loss of Rs. 3.55 lakhs and Rs. 8.96 lakhs for the quarter ended 31 December 2025 and for the period from 01 April 2025 to 31 December 2025, as considered in the Statement. The Statement also includes the Group's share of net gain/ (loss) after tax of (Rs. 0.35) lakhs and Rs. 8.77 lakhs and total comprehensive gain/(loss) of (Rs. 0.35) lakhs and Rs. 8.77 lakhs for the quarter ended 31 December 2025 and for the period from 01 April 2025 to 31 December 2025, as considered in the Statement, in respect of one joint venture, based on their financial results which have not been reviewed by their auditors. Our conclusion on the Statement, in so far as it relates to affairs of these two subsidiaries and one Joint Venture, is based solely on such financial results as certified by the management. According to the information and explanations given to us by the Management, these financial results are not material to the Group.

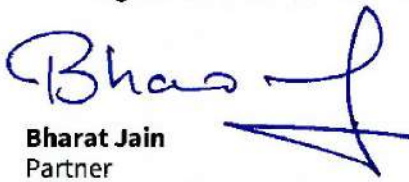
Our conclusion on the Statement is not modified in respect of the above matter.

For **KKC & Associates LLP**

Chartered Accountants

(formerly Khimji Kunverji & Co LLP)

Firm Registration Number: 105146W/W100621



Bharat Jain

Partner

ICAI Membership No: 100583

UDIN: 26100583V6WCAW6517



Place: Mumbai

Date: 13 February 2026

IL&FS INVESTMENT MANAGERS LIMITED
Registered Office : The IL&FS Financial Centre, Plot No. C-22, 'G' Block,
Bandra-Kurla Complex, Bandra (East), Mumbai 400 051
CIN : L65999MH1986PLC147981 Website : www.ilfindia.com
Tel : 022 2653 3333 Email : investor.relations@ilfindia.com

STATEMENT OF UNAUDITED CONSOLIDATED FINANCIAL RESULTS FOR THE QUARTER AND NINE MONTHS ENDED DECEMBER 31, 2025

(Rs. In Lakhs)

	Particulars	Quarter Ended 31.12.2025 (Unaudited)	Quarter Ended 30.09.2025 (Unaudited)	Quarter Ended 31.12.2024 (Unaudited)	Nine Months Ended 31.12.2025 (Unaudited)	Nine Months Ended 31.12.2024 (Unaudited)	Year Ended 31.03.2025 (Audited)
	Revenue:						
	Revenue from Operations	673.39	716.61	852.26	1,969.75	2,149.98	2,907.57
	Other Income	183.73	386.68	521.71	879.70	1,085.56	1,756.40
1	Total Revenue	857.12	1,103.29	1,373.97	2,849.45	3,235.54	4,663.97
2	Expenses:						
	Employee benefits expense	246.54	219.19	255.75	667.13	859.01	1,094.82
	Depreciation and amortisation expense	4.49	4.32	5.70	14.06	19.28	24.75
	Rent expense	40.61	41.26	34.58	125.83	110.41	154.18
	Legal and Professional expense	383.83	464.85	315.19	1,183.75	1,013.64	1,443.87
	Expected Credit loss arising on Receivables	158.75	(340.38)	176.18	(40.32)	(27.10)	(285.75)
	Write-off of Unbilled Revenue	157.15	-	-	157.15	-	-
	Fair Value loss on Investments measured at FVTPL	-	-	-	-	74.57	-
	Net Loss on sale of non-current Investments	-	84.57	-	84.57	198.38	198.38
	Other Expenses	149.48	138.29	126.78	406.49	399.45	581.66
	Total Expenses	1,140.85	612.09	914.18	2,598.66	2,647.64	3,211.91
3	Profit/(Loss) before exceptional item and tax (1-2)	(283.73)	491.20	459.79	250.79	587.90	1,452.06
4	Exceptional Item	-	-	-	-	-	-
5	Profit/(Loss) after exceptional item and before tax (3-4)	(283.73)	491.20	459.79	250.79	587.90	1,452.06
6	Tax expense/(benefit):						
	a) Current tax	38.57	55.35	100.17	148.99	263.02	285.58
	b) Deferred tax	(29.51)	91.79	(11.87)	27.51	178.57	(246.64)
	Total Net tax expense/(benefit)	9.06	147.14	88.30	176.50	441.59	38.94
7	Profit/(Loss) after Tax (5-6)	(292.79)	344.06	371.49	74.29	146.31	1,413.12
8	Share of profit/(loss) of Joint Venture	(0.35)	9.39	(0.97)	8.77		



	Particulars	Quarter Ended 31.12.2025 (Unaudited)	Quarter Ended 30.09.2025 (Unaudited)	Quarter Ended 31.12.2024 (Unaudited)	Nine Months Ended 31.12.2025 (Unaudited)	Nine Months Ended 31.12.2024 (Unaudited)	Year Ended 31.03.2025 (Audited)
9	Profit/(Loss) after tax and share in profit/(loss) of Joint Venture (7+8)	(293.14)	353.45	370.52	83.06	156.76	1,424.37
	Profit attributable to:						
	Owners of the company	(191.82)	268.32	323.22	164.63	86.82	1,314.64
	Non-controlling interest	(101.32)	85.13	47.30	(81.57)	69.94	109.73
10	Other comprehensive income						
	Items that will not be reclassified to profit or loss:						
	Actuarial Gain of the defined benefit plans	51.17	(4.14)	(9.86)	54.42	9.05	1.92
	Income tax relating to items that will not be reclassified to profit or loss	(1.24)	0.63	(0.30)	(1.21)	(5.06)	1,057.26
	Items that will be reclassified to profit or loss:						
	Gain/(Loss) on Foreign currency translation reserve (net)	108.48	267.78	180.10	373.16	124.15	119.68
	Income tax relating to items that will not be reclassified to profit or loss	-	-	(29.81)	-	76.18	(20.24)
	Total other comprehensive income	158.41	264.27	140.13	426.37	204.32	1,158.62
	Total other comprehensive income attributable to:						
	Owners of the company	161.42	264.27	140.46	429.31	203.29	1,156.61
	Non-controlling interest	(3.01)	-	(0.33)	(2.94)	1.03	2.01
11	Total Comprehensive Income (9+10)	(134.73)	617.72	510.65	509.43	361.08	2,582.99
	Owners of the company	(30.40)	532.59	463.68	593.94	290.11	2,471.25
	Non-controlling interest	(104.33)	85.13	46.97	(84.51)	70.97	111.74
12	Paid-up Equity Share Capital (Face Value of Rs. 2/- each)	6,280.85	6,280.85	6,280.85	6,280.85	6,280.85	6,280.85
	Other Equity						14,231.35
13	Earning per equity share (not annualised)						
	- Basic	(0.06)	0.09	0.10	0.05	0.03	0.42
	- Diluted	(0.06)	0.09	0.10	0.05	0.03	0.42



NOTES :

- (1) The aforesaid consolidated financial results of IL&FS Investment Managers Limited (the "Holding Company" or "the Company"), its subsidiaries (the Holding Company and its subsidiaries together constitute the "Group") and jointly controlled entities for the quarter and nine months ended December 31, 2025 along-with comparative period have been reviewed by the Audit Committee and subsequently approved by the Board of Directors of the Company at its meeting held on February 13, 2026 in terms of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The consolidated financial results for the quarter and nine months ended December 31, 2025 have been subjected to Limited Review by the Statutory Auditors of the Company
- (2) The consolidated financial results have been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34 – Interim Financial Reporting, notified under Section 133 of the Companies Act 2013 read with Companies (Indian Accounting Standards) Rules 2015, as amended from time to time and other accounting principles generally accepted in India
- (3) As per requirements of Indian Accounting Standard (Ind AS) 108 on 'Operating Segments', based on evaluation of financial information for allocation of resources and assessing performance, the Group has identified a single segment i.e. providing asset management services and other related services. As such, there are no separate reportable business or geographical segments as per Ind AS 108
- (4) The Ministry of Corporate Affairs (MCA), Government of India, has vide its letter dated October 1, 2018 initiated investigation by Serious Fraud Investigation Office (SFIO) against Infrastructure Leasing & Financial Services Limited (IL&FS), the Holding Company and its subsidiaries (including the Company) under Section 212(1) of the Companies Act, 2013. On December 3, 2018, MCA on the directions of the National Company Law Tribunal, Mumbai (NCLT) has impleaded various Group Companies of IL&FS (which includes the Company) as Respondents to the Petition filed by them on October 1, 2018. The Company has received the "Summary of Charges" sent by the Ministry of Corporate Affairs through IL&FS, based on which the Ultimate Holding Company has submitted the necessary response
- (5) The term of most of the existing funds being managed/advised by the Company are approaching end of their extended term in the near future which has resulted in significant reduction in the Group's fee revenue. Management expects that its future income from existing funds being managed/advised together with liquid assets held by the Group as at December 31, 2025 will be adequately sufficient to meet the Group's existing and future obligations arising over the next 12 months. Management believes that use of the going concern assumption for preparation of these financial results is appropriate.

The IL&FS Board has been working on a resolution plan, with a view to enable value preservation for stakeholders of IL&FS Group. The resolution plan, inter alia, involves sale of assets/businesses/companies owned by IL&FS. And in this regard, the IL&FS Board had on December 21, 2023 invited a public Expression of Interest (EOI) for sale of its entire stake in the Company. In response to the EOI, few prospective bidders have shown interest and the process is underway



- (6) The summarised unaudited standalone financial results of the Company are as below. The detailed standalone financial results of the Company are available on the Company's website www.iimlindia.com

(Rs. In Lakhs)

	Particulars	Quarter Ended 31.12.2025 (Unaudited)	Quarter Ended 30.09.2025 (Unaudited)	Quarter Ended 31.12.2024 (Unaudited)	Nine Months Ended 31.12.2025 (Unaudited)	Nine Months Ended 31.12.2024 (Unaudited)	Year Ended 31.03.2025 (Audited)
1	Total Revenue	66.77	3,056.37	370.74	3,267.82	668.59	904.78
2	Profit before tax	(159.34)	2,781.79	154.15	2,599.77	(257.28)	(156.37)
3	Profit after tax	(159.34)	2,781.79	141.23	2,599.77	(282.87)	(217.71)

- (7) The Company has 6 Subsidiaries and 1 Jointly Controlled Entities as at December 31, 2025
- (8) The financial statements of its Joint Venture IL&FS Milestone Realty Advisors Private Limited has been prepared on the basis that it does not continue as a going concern
- (9) The Holding Company Management is currently in the process of reviewing and assessing the recoverability of unbilled revenue pertaining to one of the Company's subsidiaries, Andhra Pradesh Urban Infrastructure Asset Management Limited ("APUIAML"), in consultation with the subsidiary's management and based on ongoing communications with the concerned parties

During the period ended December 31, 2025, the subsidiary has written off unbilled revenue amounting to Rs. 1.57 crores. In respect of the remaining balance of unbilled revenue, appropriate actions, including recognition of any provision or further write-off, if required, will be undertaken by the subsidiary's management upon completion of this assessment at the earliest

- (10) On November 21, 2025, the Government of India notified the provisions of the Labour Codes, which consolidate twenty-nine existing labour laws into a single framework governing employee benefit during and after employment. The Codes, inter alia, introduce a uniform definition of wages and revise certain employee entitlements

The Group has evaluated the incremental impact of these changes based on the position presently ascertainable and has disclosed the same in line with the guidance issued by the Institute of Chartered Accountants of India. Accordingly, the Group has recognised an incremental expense of Rs. 54.90 lakhs towards gratuity obligations, which has been presented as part of employee benefit expenses and represents past service cost for the period ended 31 December 2025.

In respect of one subsidiary company, Andhra Pradesh Urban Infrastructure Asset Management Limited, the impact of the new Labour Codes has not been recognised, as the relevant state-specific rules are yet to be notified. Pending such notification, the subsidiary continues to account for employee benefit obligations based on the existing applicable laws.

The Group continues to monitor the notification of Central and State rules, as well as any further clarifications issued by the Government, and will recognise any additional accounting implications as and when the rules are notified and become effective

- (11) Previous year numbers are regrouped/reclassified wherever necessary

By Order of the Board

Chitranjan Singh Kahlon
Chitranjan Singh Kahlon
Chairman

Mumbai, February 13, 2026



The IL&FS Financial Centre
Plot C-22, G-Block
Bandra Kurla Complex
Bandra East
Mumbai 400 051
India

T +91 22 2653 3333
F +91 22 2653 3056
W www.iimindia.com

Corporate Identification No - L85999MH1986PLC147981

November 13, 2025

The Manager
The Listing Department
National Stock Exchange Limited
Exchange Plaza, 5th Floor
Plot No. C/1, G Block
Bandra-Kurla Complex, Bandra (E)
Mumbai 400 051

The Manager
The Listing Department
BSE Limited
Phiroze Jeejeebhoy Towers
Dalal Street
Mumbai 400 001

NSE Symbol : IVC
BSE Security Code : 511208
ISIN: INE050B01023

Subject: Outcome of the Board Meeting held on November 13, 2025

Dear Sir / Madam,

Pursuant to Regulations 30 and 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with Chapter III of Master Circular SEBI/HO/CFD/PoD2/CIR/P/0155 dated November 11, 2024, issued by SEBI, we wish to inform you that the Board of Directors of IL&FS Investment Managers Limited (“the Company”) at its meeting held today, i.e. November 13, 2025, *inter alia*, transacted the following businesses:

- 1. The Unaudited Consolidated Financial Results for the quarter ended June 30, 2025** were duly reviewed and recommended by the Audit Committee and approved by the Board of Directors of the Company, at their respective meetings held today. Please find enclosed a copy of the said Financial Results along with the Independent Auditors Review Report thereon issued by the Statutory Auditors.
- 2. The Unaudited Standalone Financial Results for the quarter and half year ended September 30, 2025** were duly reviewed and recommended by the Audit Committee and approved by the Board of Directors of the Company, at their respective meetings held today. Please find enclosed a copy of the said Financial Results along with the Independent Auditors Review Report thereon issued by the Statutory Auditors.
- 3. The Unaudited Consolidated Financial Results for the quarter and half year ended September 30, 2025** – The Company was unable to adopt the Unaudited Consolidated Financial Results for the quarter and half year ended September 30, 2025, as the one of the subsidiaries, *viz.*, *Andhra Pradesh Urban Infrastructure Asset Management Limited (APUIAML)*, has not finalized and submitted its Limited Review Results for the quarter and half year ended September 30, 2025. Consequently, the consolidation process could not be completed. Accordingly, the Group’s Consolidated Financial Results for the said period have not been adopted. The Company is making all possible efforts to expedite the

receipt of the subsidiary's financial results and will place the consolidated financial statements before the Audit Committee and the Board for their consideration and approval at the earliest opportunity.

4. **Declaration of Interim Dividend** - The Board of Directors, at its meeting held today, has declared an Interim Dividend of ₹0.50 per equity share of face value ₹2 each. The dividend will be payable to the equity shareholders whose names appear in the Register of Members of the Company or as beneficial owners in the records of the Depositories as on **Friday, November 21, 2025**, being the Record Date fixed for this purpose. The dividend will be subject to deduction of tax at source (TDS) in accordance with the applicable provisions of the Income-tax Act, 1961. A detailed communication in this regard has been uploaded on the Company's website (www.iimlindia.com) and will also be sent separately to the shareholders.

The meeting of the Board commenced at 11:45 a.m. and concluded at 05:15 p.m.

You are requested to kindly take the above information on record.

Thanking you,

Yours faithfully,

For **IL&FS Investment Managers Limited**

PRASAD
PRAKASH
CHAOJI

Digitally signed by
PRASAD PRAKASH
CHAOJI
Date: 2025.11.13
17:22:47 +05'30'

Prasad Chaoji
Company Secretary & Compliance Officer

Encl. as above

Independent Auditor's Review Report on unaudited consolidated financial results for the quarter ended 30 June 2025 of IL&FS Investment Managers Limited under Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended.

To
The Board of Directors of
IL&FS Investment Managers Limited

Introduction

1. We have reviewed the accompanying statement of unaudited consolidated financial results of IL&FS Investment Managers Limited ('the Holding Company' or 'the Company') and its subsidiaries (the Holding Company and its subsidiaries together referred to as 'the Group') and its share of the net Profit after tax and total comprehensive income of its joint venture for the quarter ended 30 June 2025 ('the Statement'), being submitted by the Company pursuant to the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ('Listing Regulations').
2. This Statement, which is the responsibility of the Company's Management and approved by the Company's Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in the Indian Accounting Standard ('Ind AS') 34 'Interim Financial Reporting' prescribed under section 133 of the Companies Act, 2013, read with relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Listing Regulations. Our responsibility is to express a conclusion on the Statement based on our review.

Scope of Review

3. We conducted our review of the Statement in accordance with the Standard on Review Engagements ('SRE') 2410 - 'Review of Interim Financial Information Performed by the Independent Auditor of the Entity', issued by the Institute of Chartered Accountants of India ('the ICAI'). A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

We also performed procedures in accordance with the circular Issued by the SEBI under Regulation 33(8) of the Listing Regulations, as amended, to the extent applicable.

4. The Statement includes the result of the following entities:

Sr. No.	Name of the entity	Relationship
1	IL&FS Investment Managers Limited	Parent
2	IL&FS Urban Infrastructure Managers Limited	Subsidiary
3	Andhra Pradesh Urban Infrastructure Asset Management Limited	Subsidiary
4	IL&FS Infra Asset Management Limited	Subsidiary
5	IL&FS AMC Trustee Limited	Subsidiary
6	IL&FS Investment Advisors LLC ('IIAL')	Subsidiary
7	Saffron Investment Trust	Subsidiary of IIAL
8	IL&FS Milestone Realty Advisors Pvt Ltd	Joint venture



Basis for Qualified Conclusion

5. Attention is drawn to Note 5 of the Statement which describes the situation faced by the Group in view of the ongoing investigation by Serious Fraud Investigation Office of Ministry of Corporate Affairs ('SFIO') against Infrastructure Leasing & Financial Services Limited ('IL&FS' or 'the Ultimate Holding Company'), and its subsidiaries (including the Group). In view of the aforesaid ongoing investigations of the entire IL&FS Group by the SFIO, including the summary of charges received from Ministry of Corporate Affairs in October 2024 by the Ultimate Holding Company pertaining to the matters of the Group, we are unable to comment on the consequential impact(s) upon conclusion of the said investigation.

Qualified Conclusion

6. Based on our review conducted and procedures performed as stated in paragraph 3 above and based on the consideration of the review report of the other auditor and management certified financial results as referred to in paragraph 10 and 11 below, except for the matters described in the 'Basis for Qualified Conclusion' paragraph above, impact whereof, if any, not ascertainable presently, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with the recognition and measurement principles laid down in the aforesaid Ind AS and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of Regulation 33 of the Listing Regulations, including the manner in which it is to be disclosed, or that it contains any material misstatement.

Emphasis of Matter

7. Attention is drawn to Note 6 of the Statement regarding reduction in fee revenue of the Holding Company and few of its Subsidiaries significantly coupled with the lack of any immediate new fund raise resulting in the reduced estimates of future fee and project revenue, there is material uncertainty of the Group's continuity as going concern. However, considering management's expectations of Group's ability to, at least, meet its obligations over the next 12 months out of its earnings and liquid assets, the management believes that use of the 'going concern' assumption for preparation of the Statement is appropriate.
8. Attention is drawn to Note 9 of the Statement which describes one of its Joint Venture entity, being consolidated, have ceased their operations and their respective financial results are not prepared on going concern basis but on realisable value basis.
9. We draw attention to Note 10 of the statement, narrating about review and assessment being carried by the management of the company pertaining to recoverability of unbilled revenues of one of its subsidiaries.

Our conclusion on the statement is not modified in respect of the matters stated in Emphasis of Matters paragraphs 7, 8 and 9.



Other Matters

10. We did not review the financial result of two subsidiaries included in the Statement, whose financial results, reflect total revenue of Rs. 631.56 lakhs, total net loss after tax of Rs. 15.38 lakhs and total comprehensive loss of Rs. 15.24 lakhs for the quarter ended 30 June 2025, as considered in the Statement. These financial results have been reviewed by other auditor whose report have been furnished to us by the Management and our conclusion on the Statement, in so far as it relates to the amounts and disclosures included in respect of the subsidiaries are based solely on the report of the other auditor and the procedures performed by us as stated in paragraph 3 above.

Our conclusion on the Statement is not modified in respect of the above matter.

11. The Statement includes the financial results of two subsidiaries which have not been reviewed by their auditors, whose financial results reflect total revenues of Rs. 3.41 lakhs, total loss after tax Rs. 3.07 lakhs and total comprehensive loss of Rs. 3.07 lakhs for the quarter ended 30 June 2025, as considered in the Statement. The Statement also includes the Group's share of net loss after tax of Rs. 0.27 lakhs and total comprehensive loss of Rs. 0.27 lakhs for the quarter ended 30 June 2025, as considered in the Statement, in respect of one joint venture, based on their financial results which have not been reviewed by their auditors. Our conclusion on the Statement, in so far as it relates to affairs of these two subsidiaries and one Joint Venture, is based solely on such financial results as certified by the management. According to the information and explanations given to us by the Management, these financial results are not material to the Group.

Our conclusion on the Statement is not modified in respect of the above matter.

12. Attention is drawn to the fact that the figures for the quarter ended 31 March 2025 as reported in these financial results are the balancing figures between audited figures in respect of the full previous financial year and the published unaudited year to date figures up to the third quarter of the previous financial year. The figures up to the end of the third quarter of previous financial year had only been reviewed and not subjected to audit.

For **KKC & Associates LLP**

Chartered Accountants

(formerly Khimji Kunverji & Co LLP)

Firm Registration Number: 105146W/W100621



Bharat Jain

Partner

ICAI Membership No: 100583

UDIN: 25100583BMKXRS6354



Place: Mumbai

Date: 13 November 2025

IL&FS INVESTMENT MANAGERS LIMITED

Registered Office: The IL&FS Financial Centre, C-22, G Block, Bandra-Kurla Complex,
Bandra (East), Mumbai 400 051

CIN : L65999MH1986PLC147981. Website: www.iimlindia.com

**STATEMENT OF UNAUDITED CONSOLIDATED FINANCIAL RESULTS FOR THE QUARTER
ENDED JUNE 30, 2025**

(₹ in lakhs)					
	Particulars	Quarter Ended 30.06.2025 (Unaudited)	Quarter Ended 31.03.2025 (Audited) (Note 3)	Quarter Ended 30.06.2024 (Unaudited)	Year Ended 31.03.2025 (Audited)
	Revenue:				
	Revenue from Operations	579.74	757.59	777.34	2,907.57
	Other Income	309.29	745.41	218.84	1,756.40
1	Total Revenue	889.03	1,503.00	996.18	4,663.97
	Expenses:				
2	Employee benefits expense	201.40	235.81	316.93	1,094.82
	Depreciation and amortisation expense	5.25	5.47	7.35	24.75
	Rent expense	43.96	43.76	39.01	154.18
	Legal and Professional expense	335.08	430.23	392.50	1,443.87
	Expected Credit loss arising on Receivables	141.31	(258.64)	89.64	(285.75)
	Net (gain)/loss on sale of non-current Investment	-	-	-	198.38
	Other Expenses	118.72	182.21	347.92	581.66
	Total Expenses	845.72	638.84	1,193.35	3,211.91
3	Profit/(Loss) before tax (1-2)	43.31	864.16	(197.17)	1,452.06
	Tax expense/(benefit):				
4	a) Current tax	55.07	22.56	69.73	285.58
	b) Deferred tax	(34.77)	(425.21)	105.11	(246.64)
	Total Net tax expense/(benefit)	20.30	(402.65)	174.84	38.94
5	Profit/(Loss) after Tax (3-4)	23.01	1,266.81	(372.01)	1,413.12
6	Share of profit/(loss) of Joint Ventures	(0.27)	0.81	(0.44)	11.25
7	Profit / (Loss) after tax and share in profit / (loss) of Joint Venture (5+6)	22.74	1,267.62	(372.45)	1,424.37
	Profit attributable to:				
	Owners of the Company	88.13	1,227.81	(340.97)	1,314.64
	Non-controlling interest	(65.39)	39.81	(31.48)	109.73



	Particulars	Quarter Ended 30.06.2025 (Unaudited)	Quarter Ended 31.03.2025 (Note 3)	Quarter Ended 30.06.2024 (Unaudited)	Year Ended 31.03.2025 (Audited)
8	Other comprehensive income				
	Items that will not be reclassified to profit or loss:				
	Actuarial Gain of the defined benefit plans	7.39	(7.13)	19.72	1.92
	Income tax relating to items that will not be reclassified to profit or loss	(0.60)	965.14	108.05	1,057.26
	Items that will be reclassified to profit or loss:				
	Gain/(Loss) on Foreign currency translation reserve (net)	(3.74)	(4.47)	7.99	119.68
	Income tax relating to items that will be reclassified to profit or loss	0.63	0.76	(1.35)	(20.24)
	Total other comprehensive income	3.68	954.30	134.41	1,158.62
	Total other comprehensive income attributable to:				
	Owners of the company	3.61	953.32	134.78	1,156.61
	Non-controlling interest	0.07	0.98	(0.37)	2.01
9	Total Comprehensive Income (7+8)	26.42	2,221.92	(238.04)	2,582.99
	Owners of the company	91.74	2,181.13	(206.19)	2,471.25
	Non-controlling interest	(65.32)	40.79	(31.85)	111.74
10	Paid-up Equity Share Capital (Face Value of ₹ 2/- each)	6,280.85	6,280.85	6,280.85	6,280.85
	Other Equity				14,231.35
11	Earning per equity share (not annualised)				
	- Basic	0.03	0.39	(0.11)	0.42
	- Diluted	0.03	0.39	(0.11)	0.42

NOTES :

- The aforesaid consolidated financial results of IL&FS Investment Managers Limited (the "Holding Company" or "the Company"), its subsidiaries (the Holding Company and its subsidiaries together constitute the "Group") and jointly controlled entities for the quarter ended June 30, 2025 along-with comparative quarter have been reviewed by the Audit Committee and subsequently approved by the Board of Directors of the Company at its meeting held on November 13, 2025 in terms of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The consolidated financial results for the quarter ended June 30, 2025 have been reviewed by the Statutory Auditors of the Company
- The financial results have been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34 – Interim Financial Reporting, notified under Section 133 of the Companies Act 2013 read with Companies (Indian Accounting Standards) Rules 2015, as amended from time to time and other accounting principles generally accepted in India
- Figures for the quarter ended March 31, 2025 are balancing figures between the audited figures in respect of the full financial year ended March 31, 2025 and the unaudited published year to date figures upto third quarter ended December 31, 2024 which were subjected to a limited review by the Statutory Auditors of the Company



- (4) As per requirements of Indian Accounting Standard (Ind AS) 108 on 'Operating Segments', based on evaluation of financial information for allocation of resources and assessing performance, the Group has identified a single segment i.e. providing asset management services and other related services. As such, there are no separate reportable business or geographical segments as per Ind AS 108
- (5) The Ministry of Corporate Affairs (MCA), Government of India, has vide its letter dated October 1, 2018 initiated investigation by Serious Fraud Investigation Office (SFIO) against Infrastructure Leasing & Financial Services Limited (IL&FS), the IL&FS or Ultimate Holding Company and its subsidiaries (including the Company) under Section 212(1) of the Companies Act, 2013. On December 3, 2018, MCA on the directions of the National Company Law Tribunal, Mumbai (NCLT) has impleaded various Group Companies of IL&FS (which includes the Company) as Respondents to the Petition filed by them on October 1, 2018. The Company has received the "Summary of Charges" sent by the Ministry of Corporate Affairs through IL&FS, based on which the Ultimate Holding Company has submitted the necessary response
- (6) The terms of most of the existing funds managed or advised by the Holding Company and few of its subsidiaries are approaching the end of their extended terms in the near future. As a result, the Group did not generate significant fee income during the quarter ended June 30, 2025, apart from project revenue from one subsidiary, which was relatively low

Management expects that the future income from the remaining funds under management and Project revenues, along with the liquid assets held by the Group as of June 30, 2025, will be adequate to meet the Group's current and future obligations over the next 12 months. Based on this expectation, management believes that the use of the going concern assumption in preparing the Group's consolidated financial results remains appropriate

The IL&FS Board has been working on a resolution plan, with a view to enable value preservation for stakeholders of IL&FS Group. The resolution plan, inter alia, involves sale of assets/businesses/companies owned by IL&FS. In this regard, the IL&FS Board has on December 21, 2023 invited a public Expression of Interest (EOI) for sale of its entire stake in the Company. In response to the EOI, few prospective bidders have shown interest and the process is underway

- (7) The summarised unaudited standalone financial results of the Holding Company are as below. The detailed standalone financial results of the Holding Company are available on the Holding Company's website www.iimlindia.com

(₹ in lakhs)

	Particulars	Quarter Ended 30.06.2025 (Unaudited)	Quarter Ended 31.03.2025 (Audited) (Note 3)	Quarter Ended 30.06.2024 (Unaudited)	Year Ended 31.03.2025 (Audited)
1	Total Revenue	144.67	310.76	96.88	904.78
2	Profit before tax	(22.69)	100.91	(311.53)	(156.37)
3	Profit after tax	(22.69)	65.16	(334.07)	(217.71)

- (8) The Group has 6 Subsidiaries and 1 Jointly Controlled Entities as at June 30, 2025
- (9) The financial results of its Joint Venture IL&FS Milestone Realty Advisors Private Limited has been prepared on the basis that it does not continue as a going concern
- (10) The Management is currently in the process of reviewing and assessing the recoverability of unbilled revenue pertaining to one of the Company's subsidiaries. This review is being undertaken in consultation with the subsidiary's management based on ongoing communications with the concerned parties. Appropriate actions, including recognition of any provision or write-off, if required, will be undertaken by the Management upon completion of this assessment at the earliest
- (11) Previous year numbers are regrouped wherever considered necessary



By Order of the Board

Chitranjan Singh Kahlon

Chitranjan Singh Kahlon
Chairman

Independent Auditor's Review Report on unaudited standalone financial results for the quarter ended 30 September 2025 and year to date results for the period from 01 April 2025 to 30 September 2025 of IL&FS Investment Managers Limited under Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended.

To
The Board of Directors of
IL&FS Investment Managers Limited

Introduction

1. We have reviewed the accompanying statement of unaudited standalone financial results of IL&FS Investment Managers Limited ('the Company') for the quarter ended 30 September 2025 and year to date result for the period from 01 April 2025 to 30 September 2025 ('the Statement'), being submitted by the Company pursuant to the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ('Listing Regulations'). We have initiated the Statement for identification purpose only.
2. This Statement, which is the responsibility of the Company's Management and approved by the Board of Directors of the Company, has been prepared in accordance with the recognition and measurement principles laid down in the Indian Accounting Standard ('Ind AS') 34 'Interim Financial Reporting' specified in section 133 of the Companies Act, 2013, read with relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Listing Regulations. Our responsibility is to express a conclusion on the Statement based on our review.

Scope of Review

3. We conducted our review of the Statement in accordance with the Standard on Review Engagements ('SRE') 2410 - 'Review of Interim Financial Information Performed by the Independent Auditor of the Entity' issued by the Institute of Chartered Accountants of India ('the ICAI'). This standard requires that we plan and perform the review to obtain moderate assurance as to whether the Statement is free of material misstatement. A review is limited primarily to inquiries of company's personnel and analytical procedures applied to financial data and thus provides less assurance than an audit. We have not performed an audit and accordingly, we do not express an audit opinion.



Basis for Qualified Conclusion

- Attention is invited to Note 5 of the Statement which describes the situation faced by the Company in view of the ongoing investigation by Serious Fraud Investigation Office of Ministry of Corporate Affairs ('SFO') against Infrastructure Leasing & Financial Services Limited ('IL&FS' or 'the Holding Company'), and its subsidiaries (including the Company). In view of the aforesaid ongoing investigations of the entire IL&FS Group by the SFO, including the summary of charges received from Ministry of Corporate Affairs in October 2024 pertaining to the matters of the Company, we are unable to comment on the consequential impact(s) upon conclusion of the said investigation.

Qualified Conclusion

- Based on our review conducted as above, except for the matter described in the 'Basis for Qualified Conclusion' paragraph above, impact whereof, if any, not ascertainable presently, nothing has come to our attention that causes us to believe that the accompanying Statement is not prepared, in all material respects, in accordance with the recognition and measurement principles laid down in the aforesaid Ind AS and other accounting principles generally accepted in India has not disclosed the information required to be disclosed in terms of Regulation 33 of the Listing Regulations, including the manner in which it is to be disclosed, or that it contains any material misstatement.

Emphasis of Matter

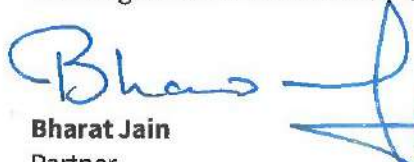
- Attention is invited to Note 6 of the Statement regarding reduction in the Company's fee revenue significantly coupled with the lack of any immediate new fund raise resulting in the reduced estimates of future fee revenue, there is material uncertainty of the Company's continuity as going concern. However, considering management's expectations of Company's ability to, at least, meet its obligations over the next 12 months out of its estimated earnings and liquid assets, the management believes that use of the 'going concern' assumption for preparation of the Statement is appropriate. Our conclusion on the Statement is not modified in respect of this matter.

For **KKC & Associates LLP**

Chartered Accountants

(formerly Khimji Kunverji & Co LLP)

Firm Registration Number: 105146W/W100621


Bharat Jain
Partner
ICAI Membership No: 100583
UDIN: 25100583BMKXRR1893



Place: Mumbai

Date: 13 November 2025

IL&FS INVESTMENT MANAGERS LIMITED
 Registered Office : The IL&FS Financial Centre, Plot No. C-22, 'G' Block,
 Bandra-Kurla Complex, Bandra (East), Mumbai 400 051
 CIN : L65999MH1986PLC147981 Website : www.iimlindia.com
 Tel : 022 2653 3333 Email : investor.relations@ilfsindia.com

**STATEMENT OF UNAUDITED STANDALONE FINANCIAL RESULTS FOR THE
 QUARTER AND HALF YEAR ENDED SEPTEMBER 30, 2025**

(Rs. In Lakhs)

	Quarter Ended 30.09.2025 (Unaudited)	Quarter Ended 30.06.2025 (Unaudited)	Quarter Ended 30.09.2024 (Unaudited)	Half Year Ended 30.09.2025 (Unaudited)	Half Year Ended 30.09.2024 (Unaudited)	Year Ended 31.03.2025 (Audited)
Revenue:						
Revenue from Operations	-	-	29.65	-	75.00	75.00
Other Income (Refer Note 4 below)	3,056.37	144.67	171.31	3,201.04	222.85	829.78
1 Total Revenue	3,056.37	144.67	200.96	3,201.04	297.85	904.78
2 Expenses:						
Employee benefits expense	96.85	87.75	147.83	184.60	279.25	539.07
Depreciation and amortisation expense	-	0.95	1.02	0.95	2.03	2.91
Rent expense	27.02	27.02	18.34	54.04	36.69	81.75
Legal and Professional expense	40.11	29.06	36.08	69.17	62.74	123.91
Net loss on sale of non-current Investment	84.57	-	(4.30)	84.57	201.07	201.07
Other Expenses	26.03	22.58	101.90	48.61	127.50	112.44
Total Expenses	274.58	167.36	300.87	441.94	709.28	1,061.15
3 Profit before tax (1-2)	2,781.79	(22.69)	(99.91)	2,759.10	(411.43)	(156.37)
4 Tax expense/(benefit):						
a) Current tax	-	-	(4.96)	-	(0.05)	(0.05)
b) Deferred tax	-	-	(4.90)	-	12.73	61.39
Total Net tax expense/(benefit)	-	-	(9.86)	-	12.68	61.34
5 Profit after Tax (3-4)	2,781.79	(22.69)	(90.05)	2,759.10	(424.11)	(217.71)
6 Other comprehensive income						
Items that will not be reclassified to profit or loss:						
Actuarial Gain of the defined benefit plans	(5.55)	7.25	(4.64)	1.70	15.20	8.11
Income tax relating to items that will not be reclassified to profit or loss	-	-	1.17	-	(3.82)	(2.04)
Total Other Comprehensive Income	(5.55)	7.25	(3.47)	1.70	11.38	6.07
7 Total Comprehensive Income (5+6)	2,776.24	(15.44)	(93.52)	2760.80	(412.73)	(211.64)
Paid-up Equity Share Capital (Face Value of Rs. 2/- each)	6,280.85	6,280.85	6,280.85	6,280.85	6,280.85	6,280.85
Other Equity						2,774.28
Earning per equity share (not annualised)						
- Basic	0.89	(0.01)	(0.03)	0.88	(0.14)	(0.07)
- Diluted	0.89	(0.01)	(0.03)	0.88	(0.14)	(0.07)



Statement of Assets and Liabilities

(Rs In Lakhs)

Particulars		As at September 30, 2025 (Unaudited)	As at March 31, 2025 (Audited)
ASSETS			
I	Financial Assets		
(a)	Cash and cash equivalents	2,261.62	384.36
(b)	Bank balance other than (a) above	262.71	175.04
(c)	Trade Receivables	-	-
(d)	Loans	4.17	4.77
(e)	Investments	7,924.57	7,981.55
(f)	Other financial assets	3.17	21.68
Total Financial Assets		10,456.24	8,567.40
II	Non-financial Assets		
(a)	Income Tax Asset (Net)	256.06	250.65
(b)	Property, Plant and Equipment	-	0.95
(c)	Other non-financial Assets	628.85	528.38
Total non-financial Assets		884.91	779.98
TOTAL ASSETS		11,341.15	9,347.38
LIABILITIES AND EQUITY			
LIABILITIES			
I	Financial Liabilities		
	Trade payables		
(i)	total outstanding dues of micro enterprises and small enterprises	17.50	17.50
(ii)	total outstanding dues of creditors other than micro enterprises and small enterprises	17.15	29.98
Total Financial Liabilities		34.65	47.48
II	Non-financial Liabilities		
(a)	Employee benefit obligations	15.17	20.26
(b)	Other Non-Financial Liabilities	354.67	224.51
Total Non-financial Liabilities		369.84	244.77
III	Equity		
(a)	Equity Share Capital	6,280.85	6,280.85
(b)	Other Equity	4,655.81	2,774.28
Equity attributable to owners		10,936.66	9,055.13
TOTAL EQUITY AND LIABILITIES		11,341.15	9,347.38



CASH FLOW STATEMENT FOR THE PERIOD ENDED ON SEPTEMBER 30, 2025

(Rs In Lakhs)

	Particulars	Figures for the period ended September 30, 2025 (Unaudited)	Figures for the period ended September 30, 2024 (Unaudited)
I.	Cash Flow from Operating Activities		
	Profit Before Tax	2,759.10	(411.43)
	Adjustments For:		
	Depreciation and Amortisation	0.95	2.03
	(Gain)/Loss on fair valuation of mutual funds	(88.01)	18.75
	(Gain)/Loss on fair valuation of venture capital funds	(183.15)	55.83
	Provision for Diminution in value of Investment	-	(884.46)
	(Profit)/Loss on sale of non-current investments	84.57	1,085.53
	(Profit)/Loss on sale of current investments	(44.22)	(184.62)
	Interest Income	(12.42)	(38.16)
	Dividend Income	(2,873.25)	(0.07)
	Operating Profit Before Working Capital Changes	(356.43)	(356.60)
	Changes in working capital:		
	Adjustments for (increase) / decrease in operating assets:		
	Provision for Employee benefits	(5.09)	-
	Other Financial Assets	(80.95)	32.13
	Other Non-Financial Assets	0.63	(57.15)
	Adjustments for increase/(decrease) in operating liabilities:		
	Trade Payables	(12.83)	13.64
	Other Non-Financial Liabilities	106.48	182.07
	Cash generated from Operations	(348.19)	(185.91)
	Less: Taxes (paid)/refund received (net)	(5.39)	(3.77)
	Net Cash generated from/(used in) Operating Activities	(353.58)	(189.68)
II.	Cash Flow from Investing Activities		
	(Purchase)/Sale of venture capital funds (Net)	122.28	355.32
	(Purchase)/Sale of mutual funds (Net)	165.51	1,968.20
	Interest received	13.07	69.03
	Dividend Income	2,873.25	0.07
	Net Cash generated from/(used in) Investing Activities	3,174.11	2,392.62
III.	Cash Flow from Financing Activities		
	Dividend Paid	(943.27)	(2,198.23)
	Net Cash generated from/(used in) Financing Activities	(943.27)	(2,198.23)
IV.	Net Increase / (Decrease) in Cash and Cash Equivalents (I+II+III)	1,877.26	4.71
	Cash and Cash Equivalents at the beginning of the year	384.36	1,374.24
	Cash and Cash Equivalents at the end of the period	2,261.62	1,378.95
	Net Increase/(Decrease) in Cash and Cash Equivalents	1,877.26	4.71



NOTES :

- (1) The financial results have been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34 – Interim Financial Reporting, notified under Section 133 of the Companies Act 2013 read with Companies (Indian Accounting Standards) Rules 2015, as amended from time to time and other accounting principles generally accepted in India
- (2) The above standalone financial results for the quarter and half year ended September 30, 2025 along-with comparative quarter have been reviewed by the Audit Committee and subsequently approved by the Board of Directors of the Company at their respective meetings held on November 13, 2025 in terms of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The standalone financial results for the quarter and half year ended September 30, 2025 have been reviewed by the Statutory Auditors of the Company
- (3) As per requirements of Indian Accounting Standard (Ind AS) 108 on ‘Operating Segments’, based on evaluation of financial information for allocation of resources and assessing performance, the Company has identified a single segment i.e. providing asset management services and other related services. As such, there are no separate reportable business or geographical segments as per Ind AS 108 on operating segment
- (4) In Standalone Financial results, the Other income includes Net gains on fair value changes on Investments measured at FVTPL, Realised gain on Sale of Investments, Dividend income and Others

(Rs In lakhs)

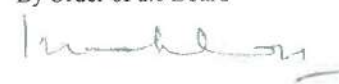
Particulars	Quarter Ended 30.09.2025 (Unaudited)	Quarter Ended 30.06.2025 (Unaudited)	Quarter Ended 30.09.2024 (Unaudited)	Half Year Ended 30.09.2025 (Unaudited)	Half Year Ended 30.09.2024 (Unaudited)	Year Ended 31.03.2025 (Audited)
Other Income						
Fair Value gain on Investments measured at FVTPL	149.28	121.88	(21.33)	271.16	-	553.09
Realised gain on Sale of Investments	26.01	18.21	175.28	44.22	184.62	223.69
Dividend Income	2,873.25	-	0.07	2,873.25	0.07	-
Others	7.83	4.58	17.29	12.41	38.16	53.00

- (5) The Ministry of Corporate Affairs (MCA), Government of India, has vide its letter dated October 1, 2018 initiated investigation by Serious Fraud Investigation Office (SFIO) against Infrastructure Leasing & Financial Services Limited (IL&FS), the Holding Company and its subsidiaries (including the Company) under Section 212(1) of the Companies Act, 2013. On December 3, 2018, MCA on the directions of the National Company Law Tribunal, Mumbai (NCLT) has impleaded various Group Companies of IL&FS (which includes the Company) as Respondents to the Petition filed by them on October 1, 2018. The Company has received the “Summary of Charges” sent by the Ministry of Corporate Affairs through IL&FS, based on which the Holding Company has submitted the necessary response
- (6) The term of most of the existing Funds being managed/advised by the Company are approaching end of their extended term in the near future which has resulted in significant reduction in the Company’s fee revenue. Management expects that its future income from existing Funds being managed/advised together with liquid assets held by the Company as at September 30, 2025 will be adequately sufficient to meet the Company’s existing and future obligations arising over the next 12 months. Management believes that use of the going concern assumption for preparation of these financial results is appropriate

The IL&FS Board has been working on a resolution plan, with a view to enable value preservation for stakeholders of IL&FS Group. The resolution plan, inter alia, involves sale of assets/businesses/Companies owned by IL&FS. And in this regard, the IL&FS Board had on December 21, 2023 invited a public Expression of Interest (EOI) for sale of its entire stake in the Company. In response to the EOI, few prospective bidders have shown interest and the process is underway

- (7) The Company has 6 Subsidiaries and 1 Jointly Controlled Entity as at September 30, 2025
- (8) The subsidiary of the Company, namely Andhra Pradesh Urban Infrastructure Asset Management Limited (APUIAML), has not finalised and submitted its limited review results for the quarter and half year ended September 30, 2025. Accordingly, the Group’s consolidated financial results for the said period have not been presented
- (9) Previous year/periods numbers are regrouped/reclassified wherever necessary

By Order of the Board


Chitranjan Singh Kahlon
Chairman

Mumbai, November 13, 2025

