IRCON/SECY/STEX/124 **4th November, 2026**

BSE Limited Listing Dept./ Dept. of Corporate Services Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai – 400001 **बीएसई लिमिटेड** लिस्टिंग विभाग / कॉर्पोरेट सेवा विभाग पी. जे. टावर्स, दलाल स्ट्रीट, मुंबई– 400001 Scrip code / ID: **541956 / IRCON**	**National Stock Exchange of India Limited** Listing Department Exchange Plaza, Plot no. C-1, G Block, Bandra –Kurla Complex, Bandra (East), Mumbai – 400051 **नेशनल स्टॉक एक्सचेंज ऑफ इंडिया लिमिटेड** लिस्टिंग विभाग एक्सचेंज प्लाजा, प्लॉट नं सी-1, जी ब्लॉक, बांद्रा-कुर्ला कॉम्प्लेक्स, बांद्रा (पूर्व), मुंबई-400051 Scrip Code: **IRCON**

Ref: Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015/ सेबी (सूचीबद्धता दायित्व और प्रकटीकरण आवश्यकताएं) विनियम, 2015 के विनियमन 30

Sub: Intimation of Investors' Presentation- Q2 & H1 FY27/ निवेशकों प्रस्तुति की सूचना- Q2 & H1 FY27

Dear Sir/ Madam, महोदय/महोदया,

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed copy of the Investors' Presentation on Unaudited Financial Results of the second quarter (Q2) and half year ended 30th September, 2026.

सेबी (सूचीबद्धता बाध्यताएँ और प्रकटीकरण अपेक्षाएँ) विनियम, 2015 के विनियमन 30 के अनुसार, कृपया 30 सितंबर, 2026 को समाप्त दूसरी तिमाही (Q2) और छमाही के अलेखापरीक्षित वित्तीय परिणामों पर निवेशक प्रस्तुति की कॉपी इसके साथ संलग्न है।

कृपया उपरोक्त जानकारी को रिकॉर्ड पर लें।

Thanking you/धन्यवाद,
Yours faithfully/भवदीया,

PRATIBHA AGGARWAL

Digitally signed by PRATIBHA AGGARWAL
DN: c=IN, o=IRCON INTERNATIONAL LIMITED, ou=CS DEPT, 2.5.4.20=ec050983126d749a8f277e98527f4ceca89379d1206af5e4d7ec988155070d1c, postalCode=110017, st=DELHI, serialNumber=47e2be3967281727d36842da7f5bbe8dadc7906b0fdd636c459187d1fc471fe6, cn=PRATIBHA AGGARWAL
Date: 2026.11.04 16:43:25 +05'30'

(Pratibha Aggarwal)/(प्रतिभा अग्रवाल)
Company Secretary & Compliance Officer/कंपनी सचिव एवं अनुपालन अधिकारी
Membership No/सदस्यता क्र.: F8874

Ircon International Limited

Investors' Presentation

Q2 & H1 FY27

Quarter and Half-Year Ended 30th September 2026

4th November 2026








Safe Harbour

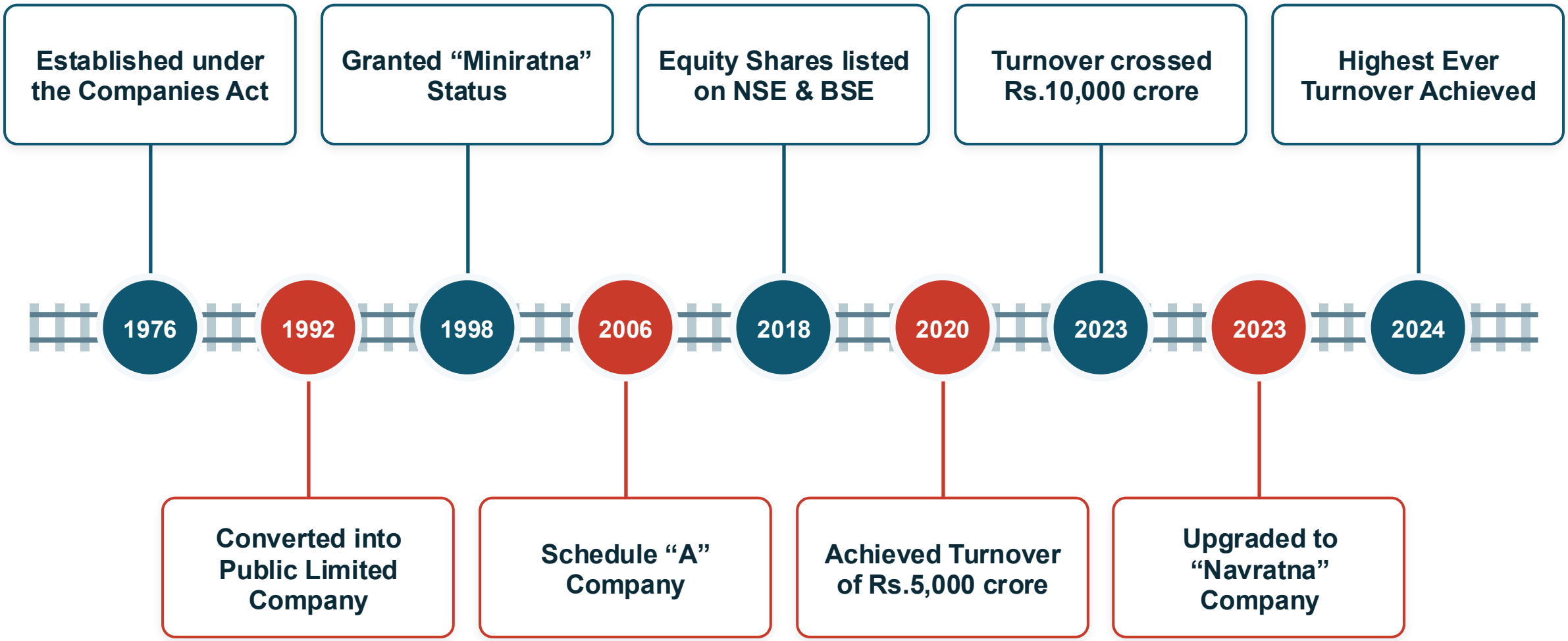
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Forward-looking statements involve known and unknown risks, uncertainties and other factors, which may cause the actual results, financial condition, performance or achievements of the Company or industry results to differ materially from the results, financial condition, performance or achievements expressed or implied by such forward-looking statements, including future changes or developments in the Company's business, its competitive environment and political, economic, legal and social conditions. Further, past performance is not necessarily indicative of future results. Given these risks, uncertainties and other factors, viewers of this presentation are cautioned not to place undue reliance on these forward-looking statements. The Company disclaims any obligation to update these forward-looking statements to reflect future events or developments.

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IRCON - Journey



KEY ACHIEVEMENTS

Navratna Central Public Sector Enterprise (CPSE) under the Ministry of Railways

PROJECTS COMPLETED

408 Domestic

131 International

EXECUTED WORK

5,858 TKM Railway Track

10,762 RKM Railway Electrification

7,258 KMS Roads and Highways

1.59 Mn Sqm. Buildings

167 KMS Tunnel

183 Nos. Bridges

RECOGNITION

239th USA ENR Construction Companies (Top International Contracting Firms for Year 2025)

242nd Fortune India 500 (Dec 2025)

GROUP STRUCTURE - SUBSIDIARIES AND JVs

Ircon International Limited

Subsidiaries (11 nos.)

Ircon Infrastructure & Services Limited — 100%	Ircon Bikaner Phalodi Tollway Limited — 100% BOT	Ircon Shivpuri Guna Tollway Limited — 100% BOT	Ircon Davanagere Haveri Highway Limited — 100% HAM
Ircon Vadodara Kim Expressway Limited — 100% HAM	Ircon Gurgaon Rewari Highway Limited — 100% HAM	Ircon Akloli Shirsad Expressway Limited — 100% HAM	Ircon Ludhiana Rupnagar Highway Limited — 100% HAM
Ircon Bhoj Morbe Expressway Limited — 100% HAM	Ircon Haridwar Bybass Limited — 100% HAM	Ircon Renewable Power Limited — 76%	

JVs (7 Nos.)

Ircon Soma Tollway Pvt. Ltd.^ — 50% BOT	Indian Railway Stations Development Corp. Ltd.* — 26%	Chhattisgarh East Railway Ltd. — 26% Coal Connect.	Chhattisgarh East West Railway Ltd. — 26% Coal Connect.
Mahanadi Coal Railway Ltd.@ — 26% Coal Connect.	Jharkhand Central Railway Ltd. — 26% Coal Connect.	Bastar Railway Private Limited** — 26% Iron Ore	

^Concession period has been completed on 14th May 2026.
*MoR vide letter dated 18.10.2021 has decided in principle for closure of IRSDC and railway station development work are being taken up by RLDA under MoR.
**MoR vide its letter dated 03.02.2023 has communicated its decision to carry out the work of next phase by MoR.
@It is decided to handover Phase I & II of MCRL to MoR.

INDEX

Navratna Central Public Sector Enterprise (CPSE) under the Ministry of Railways

OVERVIEW

01 Functional Directors

HIGHLIGHTS

02 Key Financial Highlights *Consolidated*

03 Key Financial Highlights *Standalone*

PERFORMANCE

04 Group Financial Performance

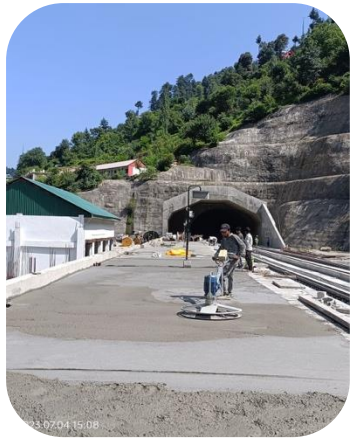
05 Standalone Financial Performance

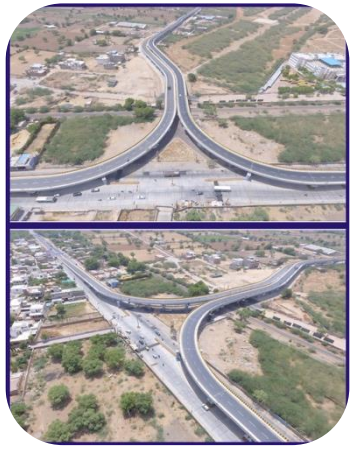
BUSINESS

06 Order Book

07 Opportunities









SECTION 01

FUNCTIONAL DIRECTORS

01

Functional Directors



Shri Saleem Ahmad

Chairman & Managing Director (Additional Charge)

- Civil Engineering from Jamia Millia Islamia University, New Delhi
- Over 35 years of extensive experience in execution of large scale infrastructure projects, with specialization in bridges, tunnels, as well as residential and commercial developments.
- Currently, he is CMD of Rail Vikas Nigam Limited and previously worked with NBCC (India) Ltd., DMRC and Mumbai Port Trust
- Contributed significantly to sustainable infrastructure and playing a pivotal role in designing and implementing last-mile connectivity solutions during his tenure at DMRC.



Smt. Ragini Advani

Director (Finance)

- Chartered Accountant and Cost Accountant with Ranks
- Rich and varied experience of more than 25 years in Corporate Finance, valuations, merger & acquisitions, treasury etc.
- Previously worked with EIL, NTPC SAIL Power Co. Pvt. Ltd., KPMG etc.



Shri Ajit Kumar Mishra

Director (Works)

- B.Tech. in Civil Engineering, an LLM in International Dispute Resolution, an MBA in International Business, and a Diploma in International Arbitration.
- Over 25 years of experience in the field of Project Management, International Procurement, Contract Management, Risk Management, Infrastructure Financing and Dispute Resolution for large infrastructure project.
- His expertise covers a range of practice areas including arbitration, adjudication, dispute boards, emergency arbitration, expert determination, expert witness, and mediation.



Shri Rajesh Naik

Director (Projects)

- Bachelor's degree in Civil Engineering and a certified professional in Advanced Project Management and Contractual Dispute Resolution from AIMA.
- Over 32 years of experience including over 12 years international experience in Oman, Bangladesh, Guyana, Botswana, Paraguay, Uruguay & Philippines.
- His expertise includes Planning, Engineering, Project Management, Contract Management, Risk Management, Dispute Resolution, Marketing and Strategy for large scale infrastructure projects spanning Railways, Highways & Bridges, ROBs/RUBs, Buildings & Port Connectivity.



SECTION 02

KEY FINANCIAL HIGHLIGHTS

(Consolidated)

02

Financial Highlights *(Consolidated) – Q2FY27 (Y-o-Y)*

(Rs. crore)

OPERATING REVENUE
2272



+14.9%
YoY change

EBITDA
319



+7.6%
YoY change

PROFIT AFTER TAX
100



(27.0%)
YoY change

EBITDA = PBT + Finance Cost + Depreciation & Amortisation

FINANCIAL HIGHLIGHTS

Consolidated | Q2FY27 (Q-o-Q)

(Rs. crore)

	Q1FY27	Q2FY27	Change
OPERATING REVENUE	1,956 RS. CRORE	2,272 RS. CRORE	+16.2% Q-O-Q
EBITDA	279 RS. CRORE	319 RS. CRORE	+14.6% Q-O-Q
PROFIT AFTER TAX	92 RS. CRORE	100 RS. CRORE	+9.0% Q-O-Q

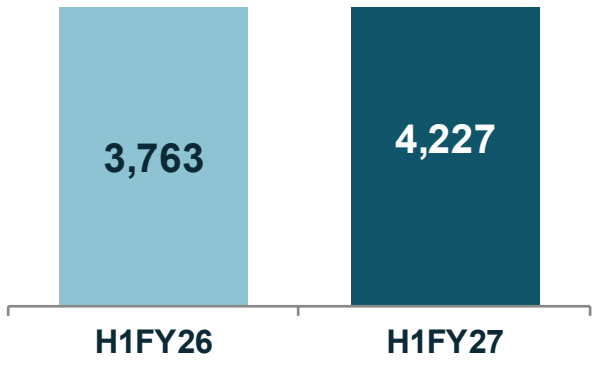
EBITDA = PBT + Finance Cost + Depreciation & Amortisation

FINANCIAL HIGHLIGHTS

Consolidated | H1FY27 (Y-o-Y)

(Rs. crore)

OPERATING REVENUE

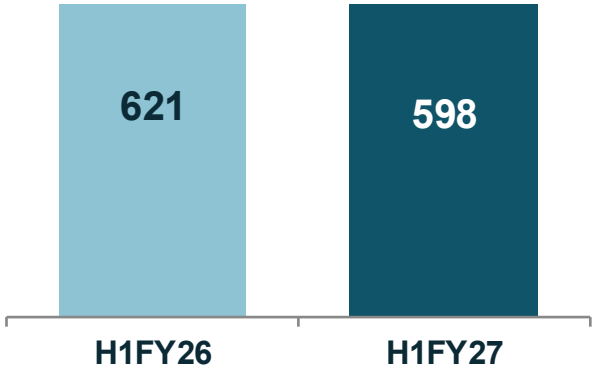


+12.3%

Y-O-Y

H1FY27 vs H1FY26

EBITDA

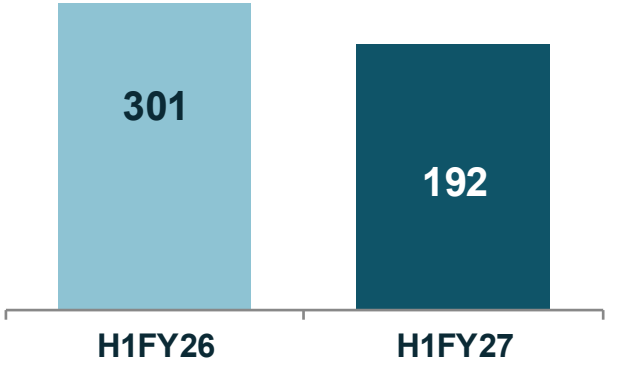


(3.70%)

Y-O-Y

H1FY27 vs H1FY26

PROFIT AFTER TAX



(36.0%)

Y-O-Y

H1FY27 vs H1FY26

EBITDA = PBT + Finance Cost + Depreciation & Amortisation



SECTION 03

KEY FINANCIAL HIGHLIGHTS

(Standalone)

03

Financial Highlights *(Standalone) – Q2FY27 (Y-o-Y)*

(Rs. crore)

OPERATING REVENUE

2090



+12.9%

YoY growth

EBITDA

199



(16.7%)

YoY change

PROFIT AFTER TAX

122



(34.0%)

YoY change

EBITDA = PBT + Finance Cost + Depreciation & Amortisation

FINANCIAL HIGHLIGHTS

Standalone | Q2FY27 (Q-o-Q)

(Rs. crore)

	Q1FY27	Q2FY27	Change
OPERATING REVENUE	1,800 RS. CRORE	2,090 RS. CRORE	+16.1% Q-O-Q
EBITDA	222 RS. CRORE	199 RS. CRORE	(10.2%) Q-O-Q
PROFIT AFTER TAX	164 RS. CRORE	122 RS. CRORE	(25.4%) Q-O-Q

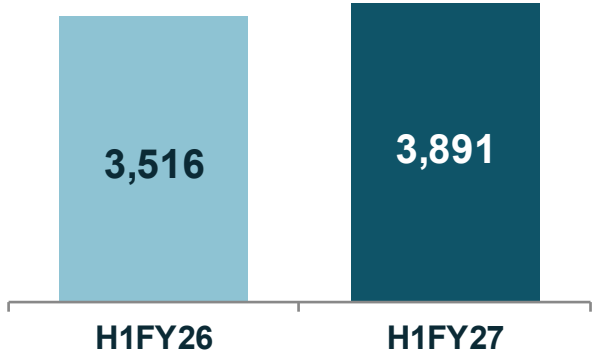
EBITDA = PBT + Finance Cost + Depreciation & Amortisation

FINANCIAL HIGHLIGHTS

Standalone | H1FY27 (Y-o-Y)

(Rs. crore)

OPERATING REVENUE

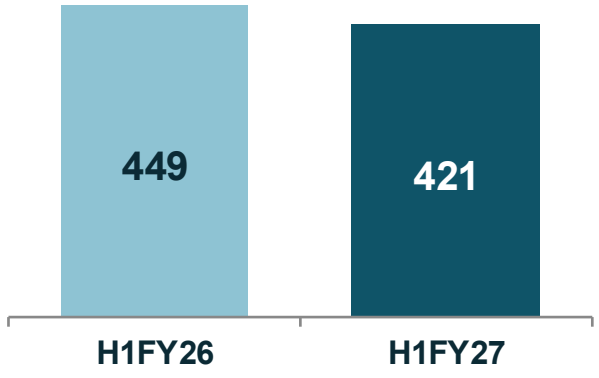


+10.7%

Y-O-Y

H1FY27 vs H1FY26

EBITDA

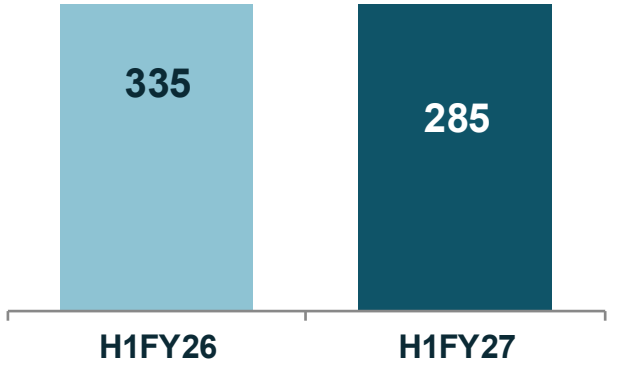


(6.2%)

Y-O-Y

H1FY27 vs H1FY26

PROFIT AFTER TAX



(14.9%)

Y-O-Y

H1FY27 vs H1FY26

EBITDA = PBT + Finance Cost + Depreciation & Amortisation



SECTION 04

GROUP FINANCIAL PERFORMANCE

04

Financial Highlights (Consolidated) – Income Statement

Particulars (INR Crore)	Q2FY27	Q1FY27	Q-o-Q (%)	Q2FY26	Y-o-Y (%)
Operating Revenue	2271.7	1955.8	16.2%	1976.8	14.9%
Total Expenses (Excl. Dep. & Finance Cost)	2033.1	1750.7	16.1%	1835.6	10.8%
Core EBITDA	227.4	191.8	18.6%	161.6	40.7%
Core EBITDA Margins (%)	*10.0%*	*9.8%*	*20bps*	*8.2%*	*184bps*
Other Income	92.1	86.9	6.0%	135.4	(32.0%)
EBITDA	319.5	278.7	14.6%	297.0	7.6%
EBITDA Margin (%)	*13.5%*	*13.6%*	*(12bps)*	*14.1%*	*(54bps)*
Depreciation	45.7	44.9	1.9%	40.0	14.3%
Finance Cost	114.1	107.0	6.7%	84.5	35.0%
Profit Before Tax	159.6	126.8	25.9%	172.5	(7.5%)
PBT Margin (%)	*6.8%*	*6.2%*	*54bps*	*8.2%*	*(141bps)*
Tax	59.3	34.8	70.4%	35.9	64.9%
Profit After Tax (PAT)	100.3	92.0	9.0%	136.5	(26.5%)
PAT Margin (%)	*4.2%*	*4.5%*	*(27bps)*	*6.5%*	*(222bps)*
Other Comprehensive Income (Net of Tax)	2.2	4.0	(45.9%)	3.2	(31.3%)
Total Comprehensive Income	102.5	96.0	6.7%	139.7	(26.6%)
EPS (INR) (Face value Rs.2 per share)	1.09	0.99	10.1%	1.47	(25.9%)

Financial Highlights (Consolidated) – Income Statement

Particulars (INR Crore)	H1 FY27	H1 FY26	Y-o-Y (%)	FY 26
Operating Revenue	4227.5	3763.0	12.3%	9071.1
Total Expenses (Excl. Dep. & Finance Cost)	3783.8	3422.0	10.6%	8305.3
Core EBITDA	419.2	379.4	10.5%	848.4
Core EBITDA Margins (%)	*9.9%*	*10.1%*	*(16bps)*	*9.4%*
Other Income	179.0	241.5	(25.9%)	430.9
EBITDA	598.1	620.9	(3.7%)	1279.3
EBITDA Margin (%)	*13.6%*	*15.5%*	*(193bps)*	*13.5%*
Depreciation	90.6	77.2	17.4%	162.7
Finance Cost	221.1	159.8	38.4%	350.1
Profit Before Tax	286.4	384.0	(25.4%)	766.5
PBT Margin (%)	*6.5%*	*9.6%*	*(309bps)*	*8.1%*
Tax	94.0	83.4	12.8%	174.6
Profit After Tax (PAT)	192.4	300.6	(36.0%)	591.9
PAT Margin (%)	*4.4%*	*7.5%*	*(314bps)*	*6.2%*
Other Comprehensive Income (Net of Tax)	6.2	2.8	123.9%	4.2
Total Comprehensive Income	198.6	303.4	(34.6%)	596.1
EPS (INR) (Face value Rs.2 per share)	2.08	3.22	(35.4%)	6.33

Financial Highlights (Consolidated) – Balance Sheet

Particulars (INR Crore)	H1FY27	H1FY26	FY26
I. ASSETS:			
1. Non-Current Assets	**9547**	**8934**	**9503**
(a) PPE, CWIP, Investment property, Intangible Assets, RoUs	4086	4091	4118
(b) Investment accounted for using Equity Method	1003	961	1065
(c) Financial Assets	3705	3402	3572
(d) Deferred Tax Assets (Net)	190	153	183
(e) Other Non-Current Assets	563	326	565
2. Current Assets	**11901**	**11285**	**11804**
(a) Inventories	9	114	12
(b) Financial Assets	9802	8852	9739
(c) Current Tax Assets (Net)	57	65	46
(d) Other Current Assets	2033	2254	2006
Total Assets	**21448**	**20219**	**21307**

Particulars (INR Crore)	H1FY27	H1FY26	FY26
II. EQUITY AND LIABILITIES:			
1. Equity	**6803**	**6491**	**6671**
(a) Equity Share Capital	188	188	188
(b) Other Equity	6586	6270	6451
(c) Non-Controlling Interest	29	33	32
2. Liabilities	**14645**	**13728**	**14636**
(i) Non-Current Liabilities	**7560**	**6824**	**7485**
(a) Financial Liabilities	6379	5643	6300
(b) Other Non-Current Liabilities including Provisions	1181	1181	1185
(ii) Current Liabilities	**7085**	**6904**	**7151**
(a) Financial Liabilities	3940	3812	4049
(b) Other Current Liabilities including Provisions and Current Tax Liabilities	3145	3092	3102
Total Equity and Liabilities	**21448**	**20219**	**21307**



SECTION 05

STANDALONE FINANCIAL PERFORMANCE

05

Financial Highlights (Standalone) – Income Statement

Particulars (INR Crore)	Q2FY27	Q1FY27	Q-o-Q (%)	Q2FY26	Y-o-Y (%)
Operating Revenue	2090.2	1800.3	16.1%	1851.5	12.9%
Total Expenses (Excl. Dep. & Finance Cost)	1988.7	1704.7	16.7%	1788.4	11.2%
Core EBITDA	101.5	95.5	6.3%	63.1	60.8%
Core EBITDA Margins (%)	*4.9%*	*5.3%*	*(45bps)*	*3.4%*	*145bps*
Other Income	97.6	126.3	(22.7%)	175.8	(44.5%)
EBITDA	199.1	221.8	(10.2%)	238.9	(16.7%)
EBITDA Margin (%)	*9.1%*	*11.5%*	*(241bps)*	*11.8%*	*(269bps)*
Depreciation	15.6	15.0	3.6%	12.1	28.3%
Finance Cost	2.4	3.3	(25.2%)	0.4	465.1%
Profit Before Tax	181.1	203.5	(11.0%)	226.4	(20.0%)
PBT Margin (%)	*8.3%*	*10.6%*	*(228bps)*	*11.2%*	*(289bps)*
Tax	59.2	40.0	48.0%	41.7	41.9%
Profit After Tax (PAT)	121.9	163.5	(25.4%)	184.7	(34.0%)
PAT Margin (%)	*5.6%*	*8.5%*	*(292bps)*	*9.1%*	*(354bps)*
Other Comprehensive Income (Net of Tax)	2.2	4.0	(46.3%)	3.2	(31.4%)
Total Comprehensive Income	124.1	167.5	(25.9%)	187.9	(33.9%)
EPS (INR) (Face value Rs.2 per share)	1.30	1.74	(25.3%)	1.96	(33.7%)

Financial Highlights (Standalone) – Income Statement

Particulars (INR Crore)	H1 FY27	H1 FY26	Y-o-Y (%)	FY 26
Operating Revenue	3890.5	3515.7	10.7%	8478.9
Total Expenses (Excl. Dep. & Finance Cost)	3693.4	3350.0	10.3%	8126.0
Core EBITDA	197.1	165.7	18.9%	352.8
Core EBITDA Margins (%)	*5.1%*	*4.7%*	*36bps*	*4.2%*
Other Income	223.8	283.0	(20.9%)	499.7
EBITDA	420.9	448.7	(6.2%)	852.6
EBITDA Margin (%)	*10.2%*	*11.8%*	*(158bps)*	*9.5%*
Depreciation	30.6	23.6	29.7%	48.4
Finance Cost	5.7	4.2	35.9%	6.3
Profit Before Tax	384.6	420.9	(8.6%	797.9
PBT Margin (%)	*9.4%*	*11.1%*	*(173bps)*	*8.9%*
Tax	99.2	85.7	15.8%	179.4
Profit After Tax (PAT)	285.4	335.2	(14.9%)	618.5
PAT Margin (%)	*6.9%*	*8.8%*	*(189bps)*	*6.9%*
Other Comprehensive Income (Net of Tax)	6.2	2.8	124.7%	4.3
Total Comprehensive Income	291.6	338.0	(13.7%)	622.7
EPS (INR) (Face value Rs.2 per share)	3.03	3.56	(14.9%)	6.58

Financial Highlights (Standalone) – Balance Sheet

Particulars (INR Crore)	H1FY27	H1FY26	FY26
I. ASSETS:			
1. Non-Current Assets	**4386**	**4198**	**4314**
(a) PPE, CWIP, Investment property, Intangible Assets, RoUs	815	810	820
(b) Financial Assets	3237	2965	3112
(c) Deferred Tax Assets (Net)	138	135	148
(d) Other Non-Current Assets	196	288	234
2. Current Assets	**10847**	**10203**	**10877**
(a) Inventories	9	114	12
(b) Financial Assets	8897	8204	8961
(c) Current Tax Assets (Net)	31	41	27
(d) Other Current Assets	1910	1844	1877
Total Assets	**15233**	**14401**	**15191**

Particulars (INR Crore)	H1FY27	H1FY26	FY26
II. EQUITY AND LIABILITIES:			
1. Equity	**6856**	**6458**	**6630**
(a) Equity Share Capital	188	188	188
(b) Other Equity	6668	6270	6442
2. Liabilities	**8377**	**7943**	**8561**
(i) Non-Current Liabilities	**1651**	**1682**	**1790**
(a) Financial Liabilities	637	596	747
(b) Other Non-Current Liabilities including Provisions	1014	1086	1043
(ii) Current Liabilities	**6726**	**6261**	**6770**
(a) Financial Liabilities	3656	3298	3758
(b) Other Current Liabilities including Provisions and Current Tax Liabilities	3070	2963	3012
Total Equity and Liabilities	**15233**	**14401**	**15191**



SECTION 06

ORDER BOOK

06

ORDER BOOK

INR Crore

ORDER BOOK

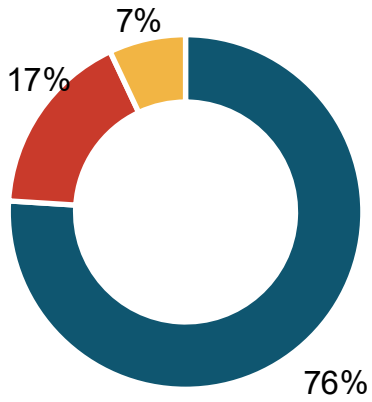
Rs 21,296 crore

as on 30.09.2026

About 55%

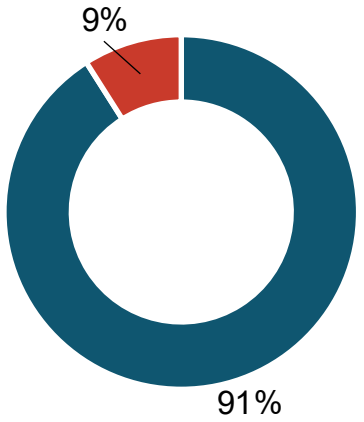
Share of orders won on competitive bidding basis, of the total order book

Sector



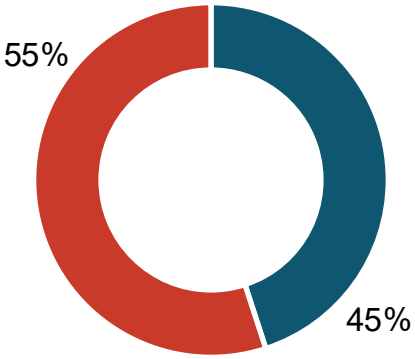
- **Railways** Rs.16,271 Crore
- **Highways** Rs.3,538 Crore
- **Others** Rs.1,487 Crore

Geography



- **Domestic** Rs.19,308 Crore
- **International** Rs.1,988 Crore

Mode of Award



- **Nomination** Rs.9,614 Crore
- **Competitive** Rs.11,682 Crore



SECTION 07

OPPORTUNITIES

07

OPPORTUNITIES

Infrastructure Projects

- Massive Govt. push to the CAPEX by allocation of **Rs.12.2 lakh Crore** in Union Budget 2026
- Govt. initiatives such as National Logistic Policy, Logistic Parks and Unified Logistics Interface Platform
- Development of **100 PM Gati Shakti Cargo Terminal** for multimodal logistics
- Boost from National Infrastructure Prioritization, National Monetization Pipeline and Gati Shakti
- IR to install **30 GW** of renewable power capacity by 2029-30 to reduce carbon footprint

National Rail Plan to give impetus to Railway Infrastructure

- Outlay of **INR 2.93 Lakh Crore** was announced in Union Budget for Indian Railways
- Indian Railways to require investment of **Rs.35.3 trillion (US$ 545.26 billion)** by 2032 for capacity addition and modernization

Highways – Key Infrastructure Segment

- Outlay of **INR 3.10 Lakh Crore** has been allocated towards road transport and highways in Union Budget
- Development of **08** important National High Speed Corridor projects with a Length of **936 km** at a cost of **Rs.50,655 crore**

Formulas

Particulars	Formula
EBITDA	PBT + Depreciation & Amortization + Finance Cost
EBITDA Margin (%)	(PBT + Depreciation & Amortization + Finance Cost) × 100 / Total Revenue
Core EBITDA	PBT + Depreciation & Amortization + Finance Cost – Other Income
Core EBITDA Margin (%)	(PBT + Depreciation & Amortization + Finance Cost – Other Income) × 100 / Operating Revenue
PAT Margin (%)	Profit after Tax / Total Revenue × 100
PBT Margin (%)	Profit before Tax / Total Revenue × 100

Thank You

For further information

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